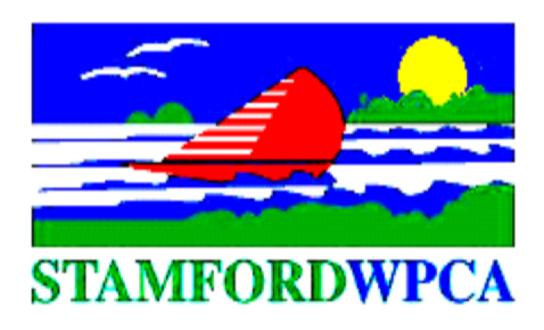
Stamford Water Pollution Control Authority

Proposed Operating Budget Fiscal Year 2018-2019

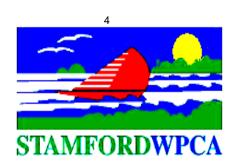


David R. Martin, Mayor March 8, 2018

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Stamford Water Pollution Control Authority 111 Harbor View Avenue, Stamford, CT 06902

From: Michael Handler, Chairman, WPCA Board

To: David R. Martin, Mayor

Board of Finance

Board of Representatives

CC: William P. Brink, Executive Director, SWPCA

Rhudean Bull, Administration Manager, SWPCA

Mark Turndahl, Accountant, WPCA

SWPCA Board Members David Yanik, Controller

Re: Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2018/2019

Attached is the FY 2018/2019 SWPCA Budget as approved by the SWPCA Board of Directors for your review. This year's budget development and review process was deliberate and comprehensive, having been reviewed by the SWPCA Finance Committee prior to SWPCA Board's extensive review and approval. The total operating budget of \$27,275,550 represents an increase of \$751,538 or 2.83 % compared to the FY 2017/2018 adopted budget. Sewer use fees are expected to increase by a similar percentage, depending on total metered water consumption. The budget includes the addition of \$1,000,000 to SWPCA's cash reserve in anticipation of major capital expenditures this fiscal year.

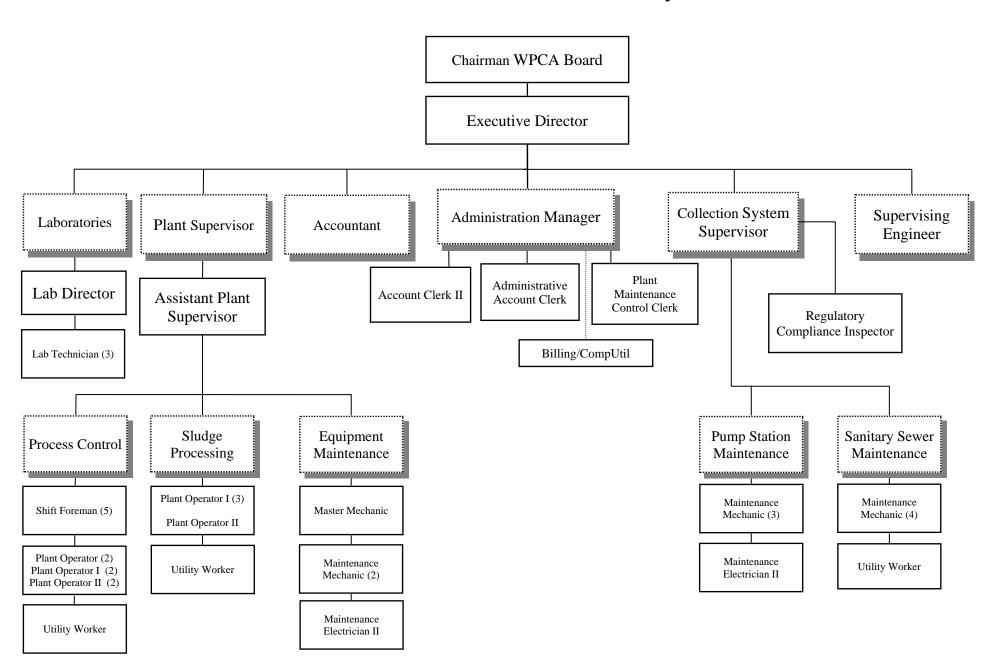
We want to express our thanks to the SWPCA staff, the OPM staff and the SWPCA Finance Committee in addition to all others involved in the development and completion of this budget.

Stamford Water Pollution Control Authority Proposed Operating Budget FY 2018-2019

	FY 2016-17	FY 2017-18	FY 2018-19 Department	FY 2018-19 Mayor's		
	Adopted Budget	Adopted Budget	Request	Proposed	Variance	% Change
REVENUE						
Interest Income	60,000	37,500	40,000	40,000	2,500	6.3%
Special Assessments - Principal	215,000	00.000	-	-	- (40.000)	0.0%
Special Assessments - Interest	85,000	90,000	80,000	80,000	(10,000)	-12.5%
Special Assessment Delin Interest & Liens	100,000	100,000	90,000	90,000	(10,000)	-11.1%
Connection Charges - Principal	1,064,000	1,300,000	1,028,000	1,028,000	(272,000)	-26.5%
Connection Charges - Interest	175,000	240,000	200,000	200,000	(40,000)	-20.0%
Treatment of Sewage - Darien	1,450,081	1,621,981	1,708,636	1,708,636	86,655	5.1%
Septic Tank Fees	360,000	400,000	420,000	420,000	20,000	4.8%
Regional Lab Fees	45,000	35,000	35,000	35,000	422.724	0.0%
Darien - Capital Reimbursement	833,829	809,636	932,357	932,357	122,721	13.2%
Sewer Use Fees Sewer Use-Lien Fees	19,326,095	19,774,576	20,560,861	20,560,861	786,285	3.8%
	160,000	140,000	120,000	120,000	(20,000)	-16.7%
Sewer use Fees - Interest	475,000	425,000	415,000	415,000	(10,000)	-2.4%
Sewer Use Fees - Miscellaneous Charges	1,000	1,500	1,200	1,200	(300)	-25.0%
Aquarion User Charges	320,906	400,000	342,693	342,693	(57,307)	-16.7%
Permit Fees	5,000	2,000	1,000	1,000	(1,000)	-100.0%
Ground Water Fees Sewer Non-Connection Penalties	50,000	50,000	50,000	50,000	-	0.0% 0.0%
Miscellaneous Revenue	FF 000	45.000	45.000	45.000	-	0.0%
	55,000	45,000	45,000	45,000	-	
Load Shedding Transfer In - General Fund	25,000 408,989	434,854	EUE E03	EUE E03	160 720	0.0%
Rebates-B.A.B.'s	•	116,965	595,582	595,582	160,728 (6,744)	27.0%
	123,265	,	110,221 500,000	110,221	(6,744)	-6.1%
Nitrogen Trading Exchange Credit TOTAL REVENUE	\$ 25,838,165	500,000 \$ 26,524,012	\$ 27,275,550	\$ 27,275,550	\$ 751,538	0.0% 2.83%
TOTAL REVENUE	3 23,030,103	\$ 20,324,012	\$ 21,215,550	\$ 21,215,550	3 /31,336	2.03%
EXPENSES						
*Administration	5,021,339	5,351,979	5,508,563	5,508,563	156,584	2.8%
Capital Reserve	1,000,000	1,150,000	1,000,000	1,000,000	(150,000)	-15.0%
Transfer to General Fund	1,000,000	1,130,000	1,000,000	1,000,000	(150,000)	0.0%
Process Control	3,289,974	3,286,954	3,431,133	3,431,133	144,179	4.2%
Laboratories	438,899	465,479	465,479	465,479	144,173	0.0%
Sludge Processing	2,584,202	2,638,879	2,724,585	2,724,585	85,706	3.1%
Stormwater Management	2,304,202	2,030,073	2,724,303	2,724,303	-	0.0%
Regulatory Compliance	116,992	109,885	117,049	117,049	7,164	6.1%
Building Maintenance	277,500	300,500	320,000	320,000	19,500	6.1%
Equipment Maintenance	1,085,793	1,133,390	1,203,661	1,203,661	70,271	5.8%
Pump Station Maintenance	855,678	847,019	894,319	894,319	47,300	5.3%
Sanitary Sewer Maintenance	456,043	506,760	519,823	519,823	13,063	2.5%
Hurricane Barrier Maintenance	260,000	260,000	270,200	270,200	10,200	3.8%
Billing Services	472,300	462,300	462,300	462,300	-	0.0%
TOTAL EXPENSES	\$ 15,858,720	\$ 16,513,145	\$ 16,917,112	\$ 16,917,112	\$ 403,967	2.45%
				· · ·	•	<u> </u>
NET REVENUES AVAILABLE FOR DEBT SERVICE	\$ 9,979,445	\$ 10,010,867	\$ 10,358,438	\$ 10,358,438	\$ 347,571	3.47%
DEBT SERVICE						
2003A Revenue Bonds (Principal & Interest)	-	-			-	
Clean Water Fund (Principal & Interest)	4,664,423	4,639,047	4,639,047	4,639,047	-	
2006B Revenue Bonds (Principal & Interest)					-	
2013 Bond Issuance	1,635,850	1,634,050	1,635,300	1,635,300	1,250	
2015 Bond Issuance	1,962,494	1,962,669	1,959,519	1,959,519	(3,150)	
2018 Bond Issuance			404,675	404,675	404,675	
SENIOR LIEN DEBT SERVICE COVERAGE	1.21	1.22	1.20	1.20	\$ 402,775	
00 0 140 14 (0.14 12.14 13.14					,	
GO Debt Service (Principal & Interest)	876,758	944,599	900,182	900,182	(44,417)	
2009 GO Bond Issue	839,920	5 830,503	819,715	819,715	(10,788)	
TOTAL DEBT SERVICE COVERAGE	1.00	1.00	1.00	1.00	\$ 347,570	

^{*}Less Bond Principal, Interest, Capital Reserve, Transfer to General Fund

City of Stamford Office of Operations Water Pollution Control Authority



Fiscal Year 2018/2019 Revenue Report

								FY 18	3/19	3/14/2018 -	- 10:44:00 AM
		FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Department	Mayor's	FY 19/20	FY 20/21
Reference #	Account Title	Actual	Actual	Actual	Actual	Actual	Projected	Request	Proposed	Estimate	Estimate
31 - Assessme	ents										
33302403121020	Special Assessment Delin Interest &	63,892	112,765	106,574	62,447	94,905	100,000	90,000	90,000	90,000	90,000
33302403121000	Special Assessments - Interest	50,557	95,513	80,219	90,021	69,876	151,023	80,000	80,000	80,000	80,000
33302403111000	Special Assessments - Principal	-55,571	901,173	-12,514	-11,398	1,759	1,108,981	0	0	0	0
Total Assessmen	nts	58,878	1,109,452	174,279	141,070	166,541	1,360,004	170,000	170,000	170,000	170,000
32 - Revenues	From The Use of Money										
33301033211010	Fair Market Value of Investments	0	0	0	0	-30,115	0	0	0	0	0
33301033211000	Interest Income	94,901	34,167	17,789	-5,833	194	47,133	40,000	40,000	40,000	40,000
Total Revenues	From The Use of Money	94,901	34,167	17,789	-5,833	-29,921	47,133	40,000	40,000	40,000	40,000
33 - Intergove	ernmental Revenue										
333S1103321110	Nitrogen Trading Exchange Credit	848,494	1,038,159	1,223,283	1,688,753	643,453	500,000	500,000	500,000	500,000	500,000
Total Intergover	nmental Revenue	848,494	1,038,159	1,223,283	1,688,753	643,453	500,000	500,000	500,000	500,000	500,000
34 - Departme	ental Revenue										
33302403411335	Aquarion User Charges	315,742	287,150	321,979	329,795	283,027	400,000	342,693	342,693	342,693	342,693
33302403131001	Connection Charges - Interest	0	177,509	211,259	356,227	1,274,481	240,000	200,000	200,000	200,000	200,000
33302403131000	Connection Charges - Principal	0	500,211	2,707,198	1,535,038	1,738,868	1,300,000	1,028,000	1,028,000	1,028,000	1,028,000
33302403411072	Darien - Capital Reimbursement	887,131	728,481	818,343	788,624	833,829	809,636	932,357	932,357	932,357	932,357
33302403411338	Ground Water Fees	0	0	0	109,906	1,045	50,000	50,000	50,000	50,000	50,000
33302403411336	Permit Fees	1,900	7,460	105,593	2,350	850	2,000	1,000	1,000	1,000	1,000
33302403411071	Regional Lab Fees	53,811	39,442	32,384	34,261	34,949	35,000	35,000	35,000	35,000	35,000
33302403411025	Septic Tank Fees	289,581	228,407	225,297	343,045	358,485	400,000	420,000	420,000	420,000	420,000
33302403411074	Sewer Use Fees	17,278,581	18,521,507	19,464,827	19,545,138	20,346,111	19,780,313	20,560,861	20,560,861	21,362,721	22,188,649
33302403411332	Sewer use Fees - Interest	586,811	511,393	497,796	453,407	420,486	425,000	415,000	415,000	415,000	415,000
33302403411333	Sewer Use Fees - Miscellaneous Cha	800	700	1,400	1,689	1,050	1,500	1,200	1,200	1,200	1,200
33302403411331	Sewer Use-Lien Fees	208,607	187,410	168,990	161,005	134,934	140,000	120,000	120,000	120,000	120,000
33302403811001	Transfer In - General Fund	0	288,238	350,520	395,741	408,989	434,854	595,582	595,582	595,582	595,582
33302403411010	Treatment of Sewage - Darien	1,354,377	1,433,211	1,281,657	1,288,517	1,450,081	1,621,981	1,708,636	1,708,636	1,708,636	1,708,636
Total Departmen	ntal Revenue	20,977,340	22,911,118	26,187,244	25,344,742	27,287,186	25,640,284	26,410,329	26,410,329	27,212,189	28,038,117

Fiscal Year 2018/2019 Revenue Report

							FY 18	3/19	3/14/2018 -	10:44:00 AM
	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Department	Mayor's	FY 19/20	FY 20/21
Reference # Account Title	Actual	Actual	Actual	Actual	Actual	Projected	Request	Proposed	Estimate	Estimate
36 - Other Revenue										
33302403691039 Load Shedding	35,883	0	0	24,852	6,524	0	0	0	0	0
33302403691014 Miscellaneous Revenue	178,546	91,315	95,589	90,066	52,972	82,676	45,000	45,000	45,000	45,000
33370103621009 Rebates-B.A.B.'s	145,813	186,084	154,239	118,877	228,463	133,470	110,221	110,221	110,221	110,221
Total Other Revenue	360,242	277,399	249,828	233,795	287,959	216,146	155,221	155,221	155,221	155,221
Grand Total	22,339,855	25,370,295	27,852,423	27,402,526	28,355,218	27,763,567	27,275,550	27,275,550	28,077,410	28,903,338

Fiscal Year 2018/2019 - Department Summary by Category

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

				FY 17/18			FY 1	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Category	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	3,199,169	3,384,494	3,509,925	3,509,925	3,505,242	3,625,758	3,625,758	13.29%	120,516	3.4%
Other Salary	178,697	168,102	178,071	178,071	151,543	178,071	178,071	0.65%	26,528	17.5%
Overtime	328,974	335,732	304,000	304,000	368,449	314,000	314,000	1.15%	-54,449	-14.8%
Employee Benefits	1,082,826	1,149,151	1,315,061	1,315,061	1,303,854	1,237,303	1,237,303	4.54%	-66,551	-5.1%
Retirement Benefits	1,159,955	727,579	831,000	831,000	831,000	953,000	953,000	3.49%	122,000	14.7%
Payments to Insurance Fund	409,377	361,317	321,744	321,744	321,744	330,419	330,419	1.21%	8,675	2.7%
Purchased Other Services	1,541	545	12,000	12,000	12,000	12,000	12,000	0.04%	0	0.0%
Purchased Professional Services	557,936	-333,267	250,000	250,000	173,876	150,000	150,000	0.55%	-23,876	-13.7%
Purchased Property Services	3,614,390	3,570,589	3,817,378	3,867,378	3,830,133	4,181,400	4,181,400	15.33%	351,267	9.2%
Professional Development	11,921	15,957	20,000	20,000	18,765	20,000	20,000	0.07%	1,235	6.6%
Utilities & Commodities	2,303,072	2,562,094	2,930,500	2,880,500	2,811,211	3,053,280	3,053,280	11.19%	242,069	8.6%
Supplies	672,237	868,676	937,500	937,500	949,970	952,500	952,500	3.49%	2,530	0.3%
Central Service Cost Allocation	324,414	398,132	454,666	454,666	454,666	421,081	421,081	1.54%	-33,585	-7.4%
Other	-27,886	-114,881	469,300	469,300	161,502	476,300	476,300	1.75%	314,798	194.9%
Debt Service	9,168,754	9,424,715	10,022,867	10,022,867	10,020,867	10,370,438	10,370,438	38.02%	349,571	3.5%
Capital	0	0	1,150,000	1,150,000	1,150,000	1,000,000	1,000,000	3.67%	-150,000	-13.0%
Total Expenditures	22,985,376	22,518,936	26,524,012	26,524,012	26,064,822	27,275,550	27,275,550	100.00%	1,210,728	4.6%
Revenue										
Water Pollution Control	27,402,526	28,355,218	26,524,012	26,524,012	27,763,567	27,275,550	27,275,550	100.00%	-488,017	-1.8%
Net Operating Cost	(4,417,150)	(5,836,282)	0	0	(1,698,745)	0	0		1,698,745	-100.0%

Fiscal Year 2018/2019 - Office Summary

3/14/2018 - 10:44:04 AM

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

				FY 17/18			FY 1	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Program	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
WPCA (2400)	14,063,414	12,956,755	16,512,846	16,512,846	16,012,907	16,867,001	16,867,001	61.84%	854,094	5.3%
Process Control (2411)	2,793,892	3,151,740	3,286,954	3,236,954	3,255,212	3,431,133	3,431,133	12.58%	175,921	5.4%
Laboratories (2412)	425,651	438,616	465,479	465,479	465,201	465,479	465,479	1.71%	278	0.1%
Sludge Proc (2413)	2,447,212	2,680,908	2,638,879	2,638,879	2,646,713	2,724,585	2,724,585	9.99%	77,872	2.9%
Regulatory Compliance (2415)	54,314	91,750	109,885	104,885	103,459	117,049	117,049	0.43%	13,590	13.1%
Building Maint (2421)	269,684	237,928	300,500	305,500	305,500	320,000	320,000	1.17%	14,500	4.7%
Equipment Maint (2422)	1,136,835	1,147,391	1,133,390	1,183,390	1,181,709	1,203,661	1,203,661	4.41%	21,952	1.9%
PumpStation Mnt (2423)	750,726	789,685	847,019	847,019	843,339	894,319	894,319	3.28%	50,980	6.0%
Sewer Maint (2424)	462,448	445,202	506,760	506,760	528,482	519,823	519,823	1.91%	-8,659	-1.6%
Hurricane Barrier Maint (2425)	140,382	129,492	260,000	260,000	260,000	270,200	270,200	0.99%	10,200	3.9%
Billing Services (2430)	440,820	449,469	462,300	462,300	462,300	462,300	462,300	1.69%	0	0.0%
Water Pollution Control	22,985,376	22,518,936	26,524,012	26,524,012	26,064,822	27,275,550	27,275,550		1,210,728	4.6%
Total WPCA	22,518,936	22,518,936	26,524,012	26,524,012	26,064,822	27,275,550	27,275,550	100.00%	1,210,728	4.6%

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

			FY	17/18	F	Y 18/19		FY 1	8/19			
			Pos	Adopted	Pos	Department	Funded	Mayor's	Pos	\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
UAW	C009	Account Clerk II	1	57,573	1	59,195	1	59,195	0	1,622	2.8%	step increase
MAA	C004	Accountant	1	119,790	1	124,584	1	124,584	0	4,794	4.0%	step increase
UAW	C987	Admin Account Clerk	1	65,273	1	67,101	1	67,101	0	1,828	2.8%	step increase
MAA	C899	Administration Manager	1	125,034	1	125,134	1	125,134	0	100	0.1%	
MAA	C1013	Asst Plant Supervisor	1	117,631	1	117,631	1	117,631	0	0	0.0%	
MAA	C996	Coll Sys Super-WPCA	1	104,169	1	104,169	1	104,169	0	0	0.0%	
MAA	C986	Exec Director - WPCA	1	158,699	1	158,699	1	158,699	0	0	0.0%	
UAW	C611A	Plant Mtce Cntrl Clk	1	68,041	1	69,956	1	69,956	0	1,915	2.8%	step increase
MAA	C929	Plant Supervisor - WPCA	1	74,584	1	124,584	1	124,584	0	50,000	67.0%	prior year funding was \$50k less
MAA	C896	Supervising Engineer	1	125,234	1	125,234	1	125,234	0	0	0.0%	
Total			10	1,016,028	10	1,076,287	10	1,076,287	0	60,259	5.9%	

3/14/2018 - 10:44:07 AM

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

Program Description:

The Administration program provides overall management of the SWPCA and ensures that all procurement, policy, human resources, safety, engineering and financial requirements are met. Administration develops, monitors and enforces technical and financial policy, prepares and controls annual operating and capital budgets, provides planning, procures professional services, manages all capital projects, ensures good budgetary control, updates, adheres to and enforces the WPCA policy and procedures manual and controls overtime expenditures. In addition, Administration ensures the plant equipment is adequate, works with City departments to meet the needs of the SWPCA, prepares and presents to the SWPCA Board accurate numbers to set the annual User Charge rate, ensures needed goods and services are provided to meet the plant's needs and ensures adequate staffing for optimal operation and effectiveness, as well as addresses the plant's human resources, financial and risk management needs.

				FY 17/18			FY:	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	915,301	970,296	1,016,028	1,016,028	1,063,911	1,076,287	1,076,287	6.38%	12,376	1.2%
Other Salary	29,011	54,195	62,313	62,313	37,633	62,313	62,313	0.37%	24,680	65.6%
Overtime	8,814	18,116	20,000	20,000	36,690	20,000	20,000	0.12%	-16,690	-45.5%
Employee Benefits	1,081,143	1,117,442	1,296,228	1,296,228	1,293,522	1,193,463	1,193,463	7.08%	-100,059	-7.7%
Retirement Benefits	1,159,955	727,579	831,000	831,000	831,000	953,000	953,000	5.65%	122,000	14.7%
Payments to Insurance Fund	409,377	361,317	321,744	321,744	321,744	330,419	330,419	1.96%	8,675	2.7%
Purchased Other Services	1,277	545	2,000	2,000	2,000	2,000	2,000	0.01%	0	0.0%
Purchased Professional Services	557,936	-333,267	250,000	250,000	173,876	150,000	150,000	0.89%	-23,876	-13.7%
Purchased Property Services	182,827	92,815	200,000	200,000	109,095	400,000	400,000	2.37%	290,905	266.7%
Professional Development	11,921	15,957	20,000	20,000	18,765	20,000	20,000	0.12%	1,235	6.6%
Utilities & Commodities	161,558	111,482	280,000	280,000	208,466	280,000	280,000	1.66%	71,534	34.3%
Supplies	88,929	131,930	143,000	143,000	155,470	138,000	138,000	0.82%	-17,470	-11.2%
Central Service Cost Allocation	324,414	398,132	454,666	454,666	454,666	421,081	421,081	2.50%	-33,585	-7.4%
Other	-37,803	-134,500	443,000	443,000	135,202	450,000	450,000	2.67%	314,798	232.8%
Debt Service	9,168,754	9,424,715	10,022,867	10,022,867	10,020,867	10,370,438	10,370,438	61.48%	349,571	3.5%
Capital	0	0	1,150,000	1,150,000	1,150,000	1,000,000	1,000,000	5.93%	-150,000	-13.0%
Total Expenditures	14,063,414	12,956,755	16,512,846	16,512,846	16,012,907	16,867,001	16,867,001	100.00%	854,094	5.3%
Revenue										

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

				FY 17/18			FY:	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Aquarion User Charges	329,795	283,027	400,000	400,000	400,000	342,693	342,693	1.26%	-57,307	-14.3%
Connection Charges - Interest	356,227	1,274,481	240,000	240,000	240,000	200,000	200,000	0.73%	-40,000	-16.7%
Connection Charges - Principal	1,535,038	1,738,868	1,300,000	1,300,000	1,300,000	1,028,000	1,028,000	3.77%	-272,000	-20.9%
Darien - Capital Reimbursement	788,624	833,829	809,636	809,636	809,636	932,357	932,357	3.42%	122,721	15.2%
Fair Market Value of Investments	0	-30,115	0	0	0	0	0	0.00%	0	0.0%
Ground Water Fees	109,906	1,045	50,000	50,000	50,000	50,000	50,000	0.18%	0	0.0%
Interest Income	-5,833	194	37,500	37,500	47,133	40,000	40,000	0.15%	-7,133	-15.1%
Load Shedding	24,852	6,524	0	0	0	0	0	0.00%	0	0.0%
Miscellaneous Revenue	90,066	52,972	45,000	45,000	82,676	45,000	45,000	0.16%	-37,676	-45.6%
Nitrogen Trading Exchange Credit	1,688,753	643,453	500,000	500,000	500,000	500,000	500,000	1.83%	0	0.0%
Permit Fees	2,350	850	2,000	2,000	2,000	1,000	1,000	0.00%	-1,000	-50.0%
Rebates-B.A.B.'s	118,877	228,463	116,965	116,965	133,470	110,221	110,221	0.40%	-23,249	-17.4%
Regional Lab Fees	34,261	34,949	35,000	35,000	35,000	35,000	35,000	0.13%	0	0.0%
Septic Tank Fees	343,045	358,485	400,000	400,000	400,000	420,000	420,000	1.54%	20,000	5.0%
Sewer Use Fees	19,545,138	20,346,111	19,774,576	19,774,576	19,780,313	20,560,861	20,560,861	75.38%	780,548	3.9%
Sewer use Fees - Interest	453,407	420,486	425,000	425,000	425,000	415,000	415,000	1.52%	-10,000	-2.4%
Sewer Use Fees - Miscellaneous Cha	1,689	1,050	1,500	1,500	1,500	1,200	1,200	0.00%	-300	-20.0%
Sewer Use-Lien Fees	161,005	134,934	140,000	140,000	140,000	120,000	120,000	0.44%	-20,000	-14.3%
Special Assessment Delin Interest &	62,447	94,905	100,000	100,000	100,000	90,000	90,000	0.33%	-10,000	-10.0%
Special Assessments - Interest	90,021	69,876	90,000	90,000	151,023	80,000	80,000	0.29%	-71,023	-47.0%
Special Assessments - Principal	-11,398	1,759	0	0	1,108,981	0	0	0.00%	-1,108,981	-100.0%
Transfer In - General Fund	395,741	408,989	434,854	434,854	434,854	595,582	595,582	2.18%	160,728	37.0%
Treatment of Sewage - Darien	1,288,517	1,450,081	1,621,981	1,621,981	1,621,981	1,708,636	1,708,636	6.26%	86,655	5.3%
Total Revenue	27,402,526	28,355,218	26,524,012	26,524,012	27,763,567	27,275,550	27,275,550	100.00%	-488,017	-1.8%
Net Operating Cost	(13,339,112)	(15,398,463)	(10,011,166)	(10,011,166)	(11,750,660)	(10,408,549)	(10,408,549)		1,342,111	11.4%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2411 Process Control

			FY	′ 17/18	F	Y 18/19		FY 1	L8/19			
			Pos	Adopted	Pos	Department	Funded	Mayor's	Pos	\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
TEA	C914	Plant Operator I - WPCA	2	120,275	2	121,871	2	121,871	0	1,596	1.3%	step increase
TEA	C915	Plant Operator II - WPCA	2	141,648	2	141,648	2	141,648	0	0	0.0%	
TEA	C608	Plant Operator-WPCA 40	2	135,680	2	135,680	2	135,680	0	0	0.0%	
TEA	C727	Shift Foreman- WPCA	5	399,600	5	449,150	5	449,150	0	49,550	12.4%	stipends
TEA	C962	Utility Worker	1	55,103	1	55,103	1	55,103	0	0	0.0%	
Total			12	852,306	12	903,452	12	903,452	0	51,146	6.0%	

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2411 Process Control

Program Description:

The Process Control Activity ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all State and federal requirements.

				FY 17/18		FY 18/19					
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var	
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected	
Expenditures											
Full Time Salary	786,859	827,330	852,306	852,306	837,993	903,452	903,452	26.33%	65,459	7.8%	
Other Salary	47,118	54,489	40,000	40,000	45,879	40,000	40,000	1.17%	-5,879	-12.8%	
Overtime	178,620	164,051	125,000	125,000	156,340	125,000	125,000	3.64%	-31,340	-20.0%	
Employee Benefits	0	16,050	7,648	7,648	3,000	10,681	10,681	0.31%	7,681	256.0%	
Utilities & Commodities	1,460,000	1,657,960	1,770,000	1,720,000	1,720,000	1,840,000	1,840,000	53.63%	120,000	7.0%	
Supplies	321,295	431,860	492,000	492,000	492,000	512,000	512,000	14.92%	20,000	4.1%	
Total Expenditures	2,793,892	3,151,740	3,286,954	3,236,954	3,255,212	3,431,133	3,431,133	100.00%	175,921	5.4%	
	•										
Net Operating Cost	2,793,892	3,151,740	3,286,954	3,236,954	3,255,212	3,431,133	3,431,133		175,921	5.4%	

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

			FY 17/18 FY 18/19			Y 18/19		FY 1	18/19			
			Pos	Adopted	Pos	Department	Funded	, , ,			% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
UAW	C475	Lab Tech-WPCA	3	249,445	3	249,445	3	249,445	0	0	0.0%	
MAA	C924	Laboratory Director-WPCA	1	111,034	1	111,034	1	111,034	0	0	0.0%	
Total			4	360,479	4	360,479	4	360,479	0	0	0.0%	

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

Program Description:

The Laboratory program ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. This program is also responsible for all site safety activities and compliance. Personnel working in the Laboratory program are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

			FY 17/18				FY	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	348,760	359,623	360,479	360,479	360,201	360,479	360,479	77.44%	278	0.1%
Overtime	620	1,463	2,000	2,000	2,000	2,000	2,000	0.43%	0	0.0%
Purchased Property Services	44,360	45,948	70,000	70,000	70,000	70,000	70,000	15.04%	0	0.0%
Supplies	31,910	31,582	33,000	33,000	33,000	33,000	33,000	7.09%	0	0.0%
Total Expenditures	425,651	438,616	465,479	465,479	465,201	465,479	465,479	100.00%	278	0.1%

Net Operating Cost	425,651	438,616	465,479	465,479	465,201	465,479	465,479	278	0.1%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

			FY	/ 17/18	F	Y 18/19		FY 18/19				
			Pos	Adopted	Pos	Department	, , , , , , , , , , , , , , , , , , , ,			\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
TEA	C914	Plant Operator I - WPCA	3	178,490	3	177,725	3	177,725	0	-765	-0.4%	step decrease
TEA	C915	Plant Operator II - WPCA	1	70,649	1	70,649	1	70,649	0	0	0.0%	
TEA	C962	Utility Worker	1	54,467	1	55,103	1	55,103	0	636	1.2%	step increase
Total			5	303,606	5	303,477	5	303,477	0	-129	0.0%	

2,447,212

2,680,908

2,638,879

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77,872

2.9%

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

Program Description:

Net Operating Cost

The Sludge Processing Activity of the Process Division ensures that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner, and that all equipment is adequately maintained. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore one of the most important activities of the SWPCA.

				FY 17/18			FY	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	243,302	284,487	303,606	303,606	298,361	303,477	303,477	11.14%	5,116	1.7%
Other Salary	6,970	5,706	11,758	11,758	9,264	11,758	11,758	0.43%	2,494	26.9%
Overtime	38,580	37,058	50,000	50,000	47,860	50,000	50,000	1.84%	2,140	4.5%
Employee Benefits	0	15,562	5,137	5,137	2,000	21,170	21,170	0.78%	19,170	958.5%
Purchased Property Services	1,835,884	1,910,899	1,925,878	1,925,878	1,946,728	1,975,400	1,975,400	72.50%	28,672	1.5%
Utilities & Commodities	319,000	423,000	338,000	338,000	338,000	358,280	358,280	13.15%	20,280	6.0%
Supplies	3,477	4,197	4,500	4,500	4,500	4,500	4,500	0.17%	0	0.0%
Total Expenditures	2,447,212	2,680,908	2,638,879	2,638,879	2,646,713	2,724,585	2,724,585	100.00%	77,872	2.9%
Total Expenditures	2,447,212	2,680,908	2,638,879	2,638,879	2,646,713	2,724,585	2,724,585	100.00%	77,872	

2,638,879

2,646,713

2,724,585

2,724,585

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2415 Regulatory Compliance

			F۱	FY 17/18 FY 18/19				FY 1	.8/19			
			Pos	Adopted	Pos	Department	Funded	Mayor's	Pos	\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
UAW	C1001	Regulatory Compliance Ins	1	77,885	1	80,049	1	80,049	0	2,164	2.8%	step increase
Total			1	77,885	1	80,049	1	80,049	0	2,164	2.8%	

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2415 Regulatory Compliance

Program Description:

The Regulatory Compliance program ensures the implementation, monitoring and management of the SWPCA Fats, Oils and Grease (FOG) program and site stormwater permit. This effort will help to protect the water quality in Stamford's rivers and streams and Long Island Sound and avoid sanitary sewer overflows due to grease in the sewer lines.

				FY 17/18			FY	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	46,700	76,127	77,885	77,885	76,459	80,049	80,049	68.39%	3,590	4.7%
Overtime	662	257	2,000	2,000	2,000	2,000	2,000	1.71%	0	0.0%
Purchased Property Services	1,300	500	15,000	10,000	10,000	20,000	20,000	17.09%	10,000	100.0%
Supplies	5,651	14,866	15,000	15,000	15,000	15,000	15,000	12.82%	0	0.0%
Total Expenditures	54,314	91,750	109,885	104,885	103,459	117,049	117,049	100.00%	13,590	13.1%
Net Operating Cost	54,314	91,750	109,885	104,885	103,459	117,049	117,049		13,590	13.1%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2421 Building Maintenance

Program Description:

The Building Maintenance program ensures the proper upkeep of all buildings including painting, replacing deteriorated doors, windows, taking care of the bldg alarms, pest extermination and maintaining the heating system.

			FY 17/18				FY	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Purchased Property Services	111,684	91,028	135,500	140,500	140,500	145,000	145,000	45.31%	4,500	3.2%
Utilities & Commodities	158,000	146,900	165,000	165,000	165,000	175,000	175,000	54.69%	10,000	6.1%
Total Expenditures	269,684	237,928	300,500	305,500	305,500	320,000	320,000	100.00%	14,500	4.7%
Net Operating Cost	269,684	237,928	300,500	305,500	305,500	320,000	320,000		14,500	4.7%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2422 Equipment Maintenance

			F	Y 17/18	F	Y 18/19	FY 18/19					
			Pos	Adopted	Pos	Department	Funded Mayor's Pos \$ Var			\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
TEA	C503	Maintenance Mechanic 40	2	135,378	2	134,128	2	134,128	0	-1,250	-0.9%	step decrease
TEA	C521	Master Mech-Water Poll C	1	76,246	1	76,246	1	76,246	0	0	0.0%	
UAW	C509	Mt II-Electrician/UAW 35	1	78,766	1	80,975	1	80,975	0	2,209	2.8%	step increase
Total			4	290,390	4	291,349	4	291,349	0	959	0.3%	

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2422 Equipment Maintenance

Program Description:

The Equipment Maintenance program ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times. The program conducts preventive maintenance and provides rapid response to breakdowns that may affect treatment capability.

				FY 17/18			FY	18/19	18/19	
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	286,916	280,211	290,390	290,390	255,899	291,349	291,349	24.21%	35,450	13.9%
Other Salary	18,419	14,623	22,000	22,000	22,000	22,000	22,000	1.83%	0	0.0%
Overtime	36,041	43,484	40,000	40,000	40,000	40,000	40,000	3.32%	0	0.0%
Employee Benefits	0	0	0	0	0	4,312	4,312	0.36%	4,312	100.0%
Purchased Property Services	576,326	556,161	535,000	585,000	617,810	600,000	600,000	49.85%	-17,810	-2.9%
Supplies	219,133	252,911	246,000	246,000	246,000	246,000	246,000	20.44%	0	0.0%
Total Expenditures	1,136,835	1,147,391	1,133,390	1,183,390	1,181,709	1,203,661	1,203,661	100.00%	21,952	1.9%
	•									
Net Operating Cost	1,136,835	1,147,391	1,133,390	1,183,390	1,181,709	1,203,661	1,203,661		21,952	1.9%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2423 Pump Station Maintenance

			FY	17/18	F	Y 18/19		FY 1	l 8/19			
			Pos	Adopted	Pos	Department	1			% Var		
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
TEA	C503	Maintenance Mechanic 40	3	203,542	3	203,542	3	203,542	0	0	0.0%	
UAW	C509	Mt II-Electrician/UAW 35	1	82,461	1	82,461	1	82,461	0	0	0.0%	
Total			4	286,003	4	286,003	4	286,003	0	0	0.0%	

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2423 Pump Station Maintenance

Program Description:

The Pumping Station Maintenance program ensures that the twenty-three (23) sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations. The program maintains all pumps and related equipment in accordance with manufacturer's recommendations and requirements, as well as conducts preventative maintenance to ensure optimal operation, so that the stations convey wastewater without interruption.

				FY 17/18			FY	18/19		
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Full Time Salary	296,975	288,380	286,003	286,003	287,014	286,003	286,003	31.98%	-1,011	-0.4%
Other Salary	64,641	24,544	24,000	24,000	17,780	24,000	24,000	2.68%	6,220	35.0%
Overtime	27,588	27,215	35,000	35,000	35,000	35,000	35,000	3.91%	0	0.0%
Employee Benefits	1,044	97	2,016	2,016	1,300	2,016	2,016	0.23%	716	55.1%
Purchased Property Services	221,555	293,081	290,000	290,000	290,000	325,000	325,000	36.34%	35,000	12.1%
Utilities & Commodities	137,521	155,552	207,500	207,500	209,745	219,800	219,800	24.58%	10,055	4.8%
Supplies	1,404	817	2,500	2,500	2,500	2,500	2,500	0.28%	0	0.0%
Total Expenditures	750,726	789,685	847,019	847,019	843,339	894,319	894,319	100.00%	50,980	6.0%
	•									
Net Operating Cost	750,726	789,685	847,019	847,019	843,339	894,319	894,319		50,980	6.0%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2424 Sanitary Sewer Maintenance

			FY 17/18		FY 18/19		FY 18/19					
			Pos	Adopted	Pos	Department	Funded	Mayor's	Pos	\$ Var	% Var	
Union	Job ID	Job Title	Count	Budget	Count	Request	Pos Count	Proposed	Var	Adopted	Adopted	Comments
TEA	C503	Maintenance Mechanic 40	4	270,356	4	270,356	4	270,356	0	0	0.0%	
TEA	C962	Utility Worker	1	52,872	1	54,306	1	54,306	0	1,434	2.7%	step increase
Total			5	323,228	5	324,662	5	324,662	0	1,434	0.4%	

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2424 Sanitary Sewer Maintenance

Program Description:

The Sanitary Sewer Maintenance program ensures that all preventive maintenance is performed, emergency calls are answered promptly, and problems are assessed quickly to prevent environmental and property damage. The program assists other departments and agencies with sewer related problems. Additionally, the program cleans, inspects and provides maintenance to the sanitary sewer system to prevent sewer overflows or back-up problems which can affect public health and the environment.

				FY 17/18		FY 18/19					
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var	
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected	
Expenditures											
Full Time Salary	274,357	298,039	323,228	323,228	325,404	324,662	324,662	62.46%	-742	-0.2%	
Other Salary	12,540	14,546	18,000	18,000	18,987	18,000	18,000	3.46%	-987	-5.2%	
Overtime	38,048	44,089	30,000	30,000	48,559	40,000	40,000	7.69%	-8,559	-17.6%	
Employee Benefits	0	0	4,032	4,032	4,032	5,661	5,661	1.09%	1,629	40.4%	
Purchased Property Services	137,066	88,016	130,000	130,000	130,000	130,000	130,000	25.01%	0	0.0%	
Supplies	437	512	1,500	1,500	1,500	1,500	1,500	0.29%	0	0.0%	
Total Expenditures	462,448	445,202	506,760	506,760	528,482	519,823	519,823	100.00%	-8,659	-1.6%	

Net Operating Cost	462,448	445,202	506,760	506,760	528,482	519,823	519,823	(8,659)	-1.6%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2425 Hurricane Barrier Maintenance

Program Description:

The Hurricane Barrier program ensures that all three Hurricane Barrier pumping stations are operated and maintained to avoid flooding of low-lying areas during storm conditions and storm surges, while also maintaining dikes and levees as required by the US Army Corps of Engineers. The SWPCA is responsible for the maintenance of the Stamford Hurricane Barrier and the three stormwater pump stations for the US Army Corps of Engineers, in accordance with their guidelines and requirements, to reduce any possibility of property damage due to storm conditions.

				FY 17/18	FY 18/19					
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected
Expenditures										
Purchased Property Services	73,389	62,292	90,000	90,000	90,000	90,000	90,000	33.31%	0	0.0%
Utilities & Commodities	66,992	67,200	170,000	170,000	170,000	180,200	180,200	66.69%	10,200	6.0%
Total Expenditures	140,382	129,492	260,000	260,000	260,000	270,200	270,200	100.00%	10,200	3.9%

Net Operating Cost	140,382	129,492	260,000	260,000	260,000	270,200	270,200	10,200	3.9%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2430 Billing Services

Program Description:

The Billing Services program is responsible for the administration of all billing and collection activity for current and delinquent sewer user use charges, sewer assessment and connection charges, as well as interest, fees and other charges. This program provides a system in which to bill and process all sewer user use charges, deposit all incoming revenue, maintain the water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, and prepare and submit various reports to both City and SWPCA Board officials.

			FY 17/18			FY 18/19					
	FY 15/16	FY 16/17	Adopted	Revised	Projected	Department	Mayor's	% of	\$ Var	% Var	
Description	Actual	Actual	Budget	Budget	Exp & Enc	Request	Proposed	Total	Projected	Projected	
Expenditures											
Employee Benefits	639	0	0	0	0	0	0	0.00%	0	0.0%	
Purchased Other Services	263	0	10,000	10,000	10,000	10,000	10,000	2.16%	0	0.0%	
Purchased Property Services	430,000	429,850	426,000	426,000	426,000	426,000	426,000	92.15%	0	0.0%	
Other	9,917	19,619	26,300	26,300	26,300	26,300	26,300	5.69%	0	0.0%	
Total Expenditures	440,820	449,469	462,300	462,300	462,300	462,300	462,300	100.00%	0	0.0%	

Net Operating Cost	440,820	449,469	462,300	462,300	462,300	462,300	462,300	0	0.0%