Stamford Water Pollution Control Authority

Proposed Operating Budget Fiscal Year 2017-2018

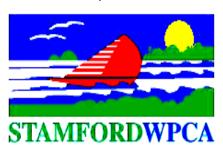


David R. Martin, Mayor March 8, 2017

| Fiscal | Year | 2016 | /2017 | Table | of | Contents |
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Stamford Water Pollution Control Authority

111 Harbor View Avenue, Stamford, CT 06902

From: Michael Handler, Chairman, WPCA Board

To: David R. Martin, Mayor

Board of Finance

Board of Representatives

CC: William P. Brink, Executive Director, SWPCA

Rhudean Bull, Administration Manager, SWPCA

Mark Turndahl, Accountant, WPCA

SWPCA Board Members David Yanik, Controller

Re: Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2017/2018

Attached is the FY 2017/2018 SWPCA Budget as approved by the SWPCA Board of Directors for your review. This year's budget development and review process was deliberate and comprehensive, having been reviewed by the SWPCA Finance Committee prior to SWPCA Board's extensive review and approval. The total operating budget of \$26,529,749 represents an increase of \$691,584 or 2.68 % compared to the FY 2016/2017 adopted budget. Sewer use fees are expected to increase by a similar percentage, depending on total metered water consumption. The budget includes the addition of \$1,150,000 to SWPCA's cash reserve in anticipation of major capital expenditures in FY 2018/2019.

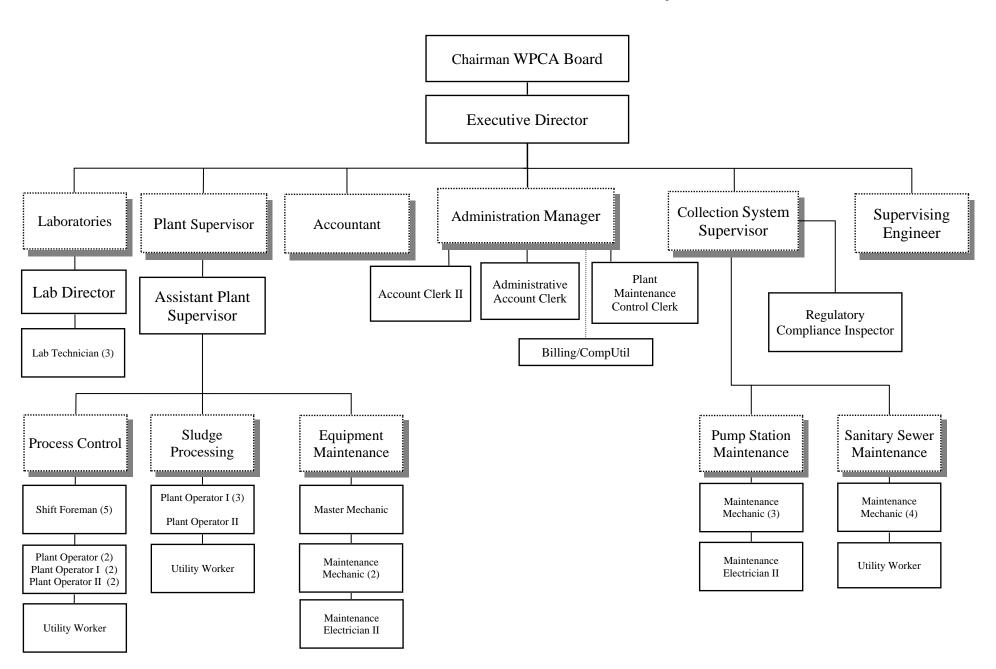
We want to express our thanks to the SWPCA staff, the OPM staff and the SWPCA Finance Committee in addition to all others involved in the development and completion of this budget.

Stamford Water Pollution Control Authority Adopted Operating Budget FY 2017-2018

| | FY 2015-16 | FY 2016-17 | FY 2017-18 | | |
|--|----------------------------|---------------------------------|----------------------|---------------------------|----------------|
| | Original Budget | Adopted Budget | Proposed Budget | Variance from Original | % Change |
| REVENUE | | | | | |
| Interest Income | 35,000 | 60,000 | 37,500 | (22,500) | -37.5% |
| Special Assessments - Principal | 254,542 | | | (215,000) | -100.0% |
| Special Assessments - Interest | 88,386 | 85,000 | 90,000 | 5,000 | 5.9% |
| Special Assessment Delin Interest & Liens | 100,000 | | 100,000 | - | 0.0% |
| Connection Charges - Principal | 860,000 | | 1,300,000 | 236,000 | 22.2% |
| Connection Charges - Interest Treatment of Sewage - Darien | 175,000 1,428,110 | | 240,000 1,621,981 | 65,000 171,900 | 37.1% 11.9% |
| Septic Tank Fees | 261,050 | | 400,000 | 40,000 | 11.9% |
| Regional Lab Fees | 40,000 | | 35,000 | (10,000) | -22.2% |
| Darien - Capital Reimbursement | 835,062 | | 809,636 | (24,193) | -22.2% |
| Sewer Use Fees | 19,494,558 | | 19,780,313 | 454,218 | 2.4% |
| Sewer Use-Lien Fees | 190,000 | | 140,000 | (20,000) | -12.5% |
| Sewer use Fees - Interest | 550,000 | , | 425,000 | (50,000) | -10.5% |
| Sewer Use Fees - Miscellaneous Charges | 1,000 | 1,000 | 1,500 | 500 | 50.0% |
| Aquarion User Charges | 314,112 | 320,906 | 400,000 | 79,094 | 24.6% |
| Permit Fees | 15,000 | 5,000 | 2,000 | (3,000) | -60.0% |
| Ground Water Fees | 200,000 | 50,000 | 50,000 | - | 0.0% |
| Sewer Non-Connection Penalties | - | - | | - | 0.0% |
| Miscellaneous Revenue | 75,000 | , | 45,000 | (10,000) | -18.2% |
| Load Shedding | - | 25,000 | | (25,000) | -100.0% |
| Transfer In - General Fund | 395,741 | 408,989 | 434,854 | 25,865 | 6.3% |
| Rebates-B.A.B.'s | 128,815 | 123,265 | 116,965 | (6,300) | -5.1% |
| Nitrogen Trading Exchange Credit TOTAL REVENUE | 1,038,159 \$ 26,479,535 | 500,000 \$ 25,838,165 | \$ 26,529,749 | \$ 691,584 | 0.0% 2.7% |
| TOTAL REVENUE | \$ 20,479,535 | \$ 25,636,105 | \$ 20,329,749 | \$ 691,564 | 2.7% |
| EXPENSES | | | | | |
| *Administration | 4,750,973 | 5,021,339 | 5,357,716 | 336,377 | 6.7% |
| Capital Reserve | 1,500,000 | | 1,150,000 | 150,000 | 15.0% |
| Transfer to General Fund | 1,150,000 | - | - | - | 0.0% |
| Process Control | 3,100,644 | 3,289,974 | 3,286,954 | (3,020) | -0.1% |
| Laboratories | 429,051 | 438,899 | 465,479 | 26,580 | 6.1% |
| Sludge Processing | 2,446,994 | 2,584,202 | 2,638,879 | 54,677 | 2.1% |
| Stormwater Management | - | - | | - | |
| Regulatory Compliance | 116,633 | , | 109,885 | (7,107) | -6.1% |
| Building Maintenance Equipment Maintenance | 277,500 1,068,863 | | 300,500 1,133,390 | 23,000 47,597 | 8.3% 4.4% |
| Pump Station Maintenance | 763,382 | | 847,019 | (8,659) | -1.0% |
| Sanitary Sewer Maintenance | 439,155 | | 506,760 | 50,717 | 11.1% |
| Hurricane Barrier Maintenance | 260,000 | 260,000 | 260,000 | - | 0.0% |
| Billing Services | 472,939 | 472,300 | 462,300 | (10,000) | -2.1% |
| TOTAL EXPENSES | \$ 16,776,134 | \$ 15,858,720 | \$ 16,518,882 | \$ 660,162 | 4.2% |
| NET REVENUES AVAILABLE FOR DEBT SERVICE | \$ 9,703,401 | \$ 9,979,445 | \$ 10,010,867 | \$ 31,422 | 0.3% |
| | | | | • | |
| DEBT SERVICE | | | | | |
| 2003A Revenue Bonds (Principal & Interest) | - | - | | - | |
| Clean Water Fund (Principal & Interest) | 4,683,233 | 4,664,423 | 4,639,047 | (25,376) | |
| 2006B Revenue Bonds (Principal & Interest) | 1,205,020 | | | - | |
| 2013 Bond Issuance | 1,630,700 | | 1,634,050 | (1,800) | |
| 2015 Bond Issuance | 363,450 | 1,962,494 | 1,962,669 | 175 | |
| 2018-2019 Projected Debt Svc | | | | - (27.021) | |
| SENIOR LIEN DEBT SERVICE COVERAGE | 1.23 | 1.21 | 1.22 | (27,001) | |
| GO Debt Service (Principal & Interest) | 978,971 | 876,758 | 944,599 | 67,841 | |
| 2009 GO Bond Issue | 842,026 | , | 830,503 | (9,417) | |
| TOTAL DEBT SERVICE COVERAGE | 1.00 | 1.00 | 1.00 | 1.00 | |
| | | _,,,, | | | |

^{*}Less Bond Principal, Interest, Capital Reserve, Transfer to General Fund

City of Stamford Office of Operations Water Pollution Control Authority



Fiscal Year 2017/2018 Revenue Report

| | | | | | | | | FY 17/18 | | 3/7/2017 | 7 - 5:03:04 PM |
|------------------|-------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------------|
| | | FY 11/12 | FY 12/13 | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | Department | Mayor's | FY 18/19 | FY 19/20 |
| Reference # | Account Title | Actual | Actual | Actual | Actual | Actual | Projected | Request | Proposed | Estimate | Estimate |
| 31 - Assessme | ents | | | | | | | | | | |
| 33302403121020 | Special Assessment Delin Interest & | 153,098 | 63,892 | 112,765 | 106,574 | 62,447 | 80,042 | 100,000 | 100,000 | 102,000 | 104,040 |
| 33302403121000 | Special Assessments - Interest | 0 | 50,557 | 95,513 | 80,219 | 90,021 | 75,000 | 90,000 | 90,000 | 81,600 | 83,232 |
| 33302403111000 | Special Assessments - Principal | 18,411 | -55,571 | 901,173 | -12,514 | -11,398 | 9,101 | 0 | 0 | 0 | 0 |
| Total Assessmen | ts | 171,509 | 58,878 | 1,109,452 | 174,279 | 141,070 | 164,143 | 190,000 | 190,000 | 183,600 | 187,272 |
| 32 - Revenues | From The Use of Money | | | | | | | | | | |
| 33301033211010 | Fair Market Value of Investments | 0 | 0 | 0 | 0 | 0 | -45,000 | 0 | 0 | 0 | 0 |
| 33301033211000 | Interest Income | 97,752 | 94,901 | 34,167 | 17,789 | -5,833 | 10,000 | 37,500 | 37,500 | 25,500 | 26,010 |
| Total Revenues | From The Use of Money | 97,752 | 94,901 | 34,167 | 17,789 | -5,833 | -35,000 | 37,500 | 37,500 | 25,500 | 26,010 |
| 33 - Intergove | ernmental Revenue | | | | | | | | | | |
| 333S1103321110 | Nitrogen Trading Exchange Credit | 840,778 | 848,494 | 1,038,159 | 1,223,283 | 1,688,753 | 769,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 333S1103321112 | WPCA Upgrade - Grant | 0 | 0 | 0 | 0 | 0 | 95,000 | 0 | 0 | 0 | 0 |
| Total Intergover | nmental Revenue | 840,778 | 848,494 | 1,038,159 | 1,223,283 | 1,688,753 | 864,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 34 - Departme | ental Revenue | | | | | | | | | | |
| 33302403411335 | Aquarion User Charges | 339,445 | 315,742 | 287,150 | 321,979 | 329,795 | 400,000 | 400,000 | 400,000 | 408,000 | 416,160 |
| 33302403131001 | Connection Charges - Interest | 0 | 0 | 177,509 | 211,259 | 356,227 | 250,000 | 240,000 | 240,000 | 204,000 | 208,080 |
| 33302403131000 | Connection Charges - Principal | 0 | 0 | 500,211 | 2,707,198 | 1,535,038 | 1,670,000 | 1,300,000 | 1,300,000 | 1,326,000 | 1,352,520 |
| 33302403411072 | Darien - Capital Reimbursement | 458,716 | 887,131 | 728,481 | 818,343 | 788,624 | 830,000 | 809,636 | 809,636 | 802,263 | 818,308 |
| 33302403411338 | Ground Water Fees | 0 | 0 | 0 | 0 | 109,906 | 1,045 | 50,000 | 50,000 | 50,000 | 50,000 |
| 33302403411336 | Permit Fees | 0 | 1,900 | 7,460 | 105,593 | 2,350 | 1,500 | 2,000 | 2,000 | 2,040 | 2,081 |
| 33302403411071 | Regional Lab Fees | 58,291 | 53,811 | 39,442 | 32,384 | 34,261 | 35,000 | 35,000 | 35,000 | 34,680 | 35,374 |
| 33302403411025 | Septic Tank Fees | 265,163 | 289,581 | 228,407 | 225,297 | 343,045 | 405,000 | 400,000 | 400,000 | 408,000 | 416,160 |
| 33302403411074 | Sewer Use Fees | 16,809,567 | 17,278,581 | 18,521,507 | 19,464,827 | 19,545,138 | 20,300,000 | 19,780,313 | 19,780,313 | 21,239,632 | 21,675,424 |
| 33302403411332 | Sewer use Fees - Interest | 642,074 | 586,811 | 511,393 | 497,796 | 453,407 | 425,000 | 425,000 | 425,000 | 408,000 | 416,160 |
| 33302403411333 | Sewer Use Fees - Miscellaneous Ch | 3,000 | 800 | 700 | 1,400 | 1,689 | 1,000 | 1,500 | 1,500 | 1,530 | 1,561 |
| 33302403411331 | Sewer Use-Lien Fees | 180,420 | 208,607 | 187,410 | 168,990 | 161,005 | 130,000 | 140,000 | 140,000 | 142,800 | 145,656 |
| 33302403811001 | Transfer In - General Fund | 0 | 0 | 288,238 | 350,520 | 395,741 | 408,989 | 434,854 | 434,854 | 0 | 0 |
| 33302403411010 | Treatment of Sewage - Darien | 1,317,500 | 1,354,377 | 1,433,211 | 1,281,657 | 1,288,517 | 1,450,000 | 1,621,981 | 1,621,981 | 1,425,496 | 1,454,006 |

Fiscal Year 2017/2018 Revenue Report

| | | | | | | | FY 17 | //18 | 3/7/2017 - 5:03:04 PM | | |
|--------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------------------|------------|--|
| | FY 11/12 | FY 12/13 | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | Department | Mayor's | FY 18/19 | FY 19/20 | |
| Reference # Account Title | Actual | Actual | Actual | Actual | Actual | Projected | Request | Proposed | Estimate | Estimate | |
| Total Departmental Revenue | 20,074,175 | 20,977,340 | 22,911,118 | 26,187,244 | 25,344,742 | 26,307,534 | 25,640,284 | 25,640,284 | 26,452,441 | 26,991,490 | |
| 36 - Other Revenue | | | | | | | | | | | |
| 33302403691039 Load Shedding | 39,748 | 35,883 | 0 | 0 | 24,852 | 6,524 | 0 | 0 | 0 | 0 | |
| 33302403691014 Miscellaneous Revenue | 13,521 | 178,546 | 91,315 | 95,589 | 90,066 | 40,000 | 45,000 | 45,000 | 45,900 | 46,818 | |
| 33370103621009 Rebates-B.A.B.'s | 149,491 | 145,813 | 186,084 | 154,239 | 118,877 | 142,593 | 116,965 | 116,965 | 119,304 | 121,690 | |
| Total Other Revenue | 202,760 | 360,242 | 277,399 | 249,828 | 233,795 | 189,117 | 161,965 | 161,965 | 165,204 | 168,508 | |
| Grand Total | 21,386,974 | 22,339,855 | 25,370,295 | 27,852,423 | 27,402,526 | 27,489,794 | 26,529,749 | 26,529,749 | 27,326,745 | 27,873,280 | |

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

| | | | | FY 16/17 | FY 17/18 | | | | | |
|---------------------------------|-------------|-------------|------------|------------|-------------|------------|------------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Category | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 2,952,518 | 3,199,169 | 3,468,294 | 3,468,294 | 3,429,123 | 3,509,925 | 3,509,925 | 13.23% | 80,802 | 2.4% |
| Other Salary | 149,575 | 178,697 | 177,673 | 177,673 | 187,925 | 178,071 | 178,071 | 0.67% | -9,854 | -5.2% |
| Overtime | 300,047 | 328,974 | 266,000 | 266,000 | 381,081 | 304,000 | 304,000 | 1.15% | -77,081 | -20.2% |
| Employee Benefits | 1,030,250 | 1,082,826 | 1,159,496 | 1,159,496 | 1,162,573 | 1,320,798 | 1,320,798 | 4.98% | 158,225 | 13.6% |
| Retirement Benefits | 2,911,723 | 1,159,955 | 688,436 | 688,436 | 688,436 | 831,000 | 831,000 | 3.13% | 142,564 | 20.7% |
| Payments to Insurance Fund | 424,674 | 409,377 | 363,376 | 363,376 | 363,376 | 321,744 | 321,744 | 1.21% | -41,632 | -11.5% |
| Purchased Other Services | 956 | 1,541 | 22,000 | 22,000 | 17,040 | 12,000 | 12,000 | 0.05% | -5,040 | -29.6% |
| Purchased Professional Services | 524,133 | 557,936 | 200,000 | 200,000 | 186,546 | 250,000 | 250,000 | 0.94% | 63,454 | 34.0% |
| Purchased Property Services | 3,347,892 | 3,614,390 | 3,675,337 | 3,675,337 | 3,736,258 | 3,817,378 | 3,817,378 | 14.39% | 81,120 | 2.2% |
| Professional Development | 14,247 | 11,921 | 20,000 | 20,000 | 18,708 | 20,000 | 20,000 | 0.08% | 1,292 | 6.9% |
| Utilities & Commodities | 2,633,621 | 2,303,072 | 2,930,500 | 2,930,500 | 2,769,359 | 2,930,500 | 2,930,500 | 11.05% | 161,141 | 5.8% |
| Supplies | 838,648 | 672,237 | 957,500 | 957,500 | 990,084 | 937,500 | 937,500 | 3.53% | -52,584 | -5.3% |
| Central Service Cost Allocation | 348,604 | 324,414 | 398,132 | 398,132 | 398,132 | 454,666 | 454,666 | 1.71% | 56,534 | 14.2% |
| Other | -16,130 | -27,886 | 519,976 | 519,976 | 211,860 | 469,300 | 469,300 | 1.77% | 257,440 | 121.5% |
| Debt Service | 8,993,686 | 9,168,754 | 9,991,445 | 9,991,445 | 9,991,445 | 10,022,867 | 10,022,867 | 37.78% | 31,422 | 0.3% |
| Capital | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,150,000 | 1,150,000 | 4.33% | 150,000 | 15.0% |
| Total Expenditures | 24,454,447 | 22,985,376 | 25,838,165 | 25,838,165 | 25,531,946 | 26,529,749 | 26,529,749 | 100.00% | 997,803 | 3.9% |
| Revenue | | | | | | | | | | |
| Water Pollution Control | 27,852,423 | 27,402,526 | 25,838,165 | 25,838,165 | 27,489,794 | 26,529,749 | 26,529,749 | 100.00% | -960,045 | -3.5% |
| Net Operating Cost | (3,397,977) | (4,417,150) | 0 | 0 | (1,957,848) | 0 | 0 | | 1,957,848 | -100.0% |

Fiscal Year 2017/2018 - Office Summary

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

| | | | | FY 16/17 | | FY 1 | 17/18 | | | |
|--------------------------------|------------|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Program | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| WPCA (2400) | 15,553,324 | 14,063,414 | 16,000,784 | 16,000,784 | 15,486,976 | 16,518,583 | 16,518,583 | 62.26% | 1,031,607 | 6.7% |
| Process Control (2411) | 2,993,785 | 2,793,892 | 3,289,974 | 3,289,974 | 3,456,314 | 3,286,954 | 3,286,954 | 12.39% | -169,360 | -4.9% |
| Laboratories (2412) | 424,427 | 425,651 | 438,899 | 438,899 | 436,345 | 465,479 | 465,479 | 1.75% | 29,134 | 6.7% |
| Sludge Proc (2413) | 2,411,027 | 2,447,212 | 2,584,202 | 2,584,202 | 2,658,268 | 2,638,879 | 2,638,879 | 9.95% | -19,389 | -0.7% |
| Regulatory Compliance (2415) | 9,988 | 54,314 | 116,992 | 116,992 | 98,335 | 109,885 | 109,885 | 0.41% | 11,550 | 11.7% |
| Building Maint (2421) | 254,648 | 269,684 | 277,500 | 277,500 | 237,900 | 300,500 | 300,500 | 1.13% | 62,600 | 26.3% |
| Equipment Maint (2422) | 1,016,973 | 1,136,835 | 1,085,793 | 1,085,793 | 1,179,475 | 1,133,390 | 1,133,390 | 4.27% | -46,085 | -3.9% |
| PumpStation Mnt (2423) | 775,401 | 750,726 | 855,678 | 855,678 | 804,869 | 847,019 | 847,019 | 3.19% | 42,150 | 5.2% |
| Sewer Maint (2424) | 376,806 | 462,448 | 456,043 | 456,043 | 453,857 | 506,760 | 506,760 | 1.91% | 52,903 | 11.7% |
| Hurricane Barrier Maint (2425) | 177,400 | 140,382 | 260,000 | 260,000 | 226,195 | 260,000 | 260,000 | 0.98% | 33,805 | 14.9% |
| Billing Services (2430) | 460,668 | 440,820 | 472,300 | 472,300 | 493,412 | 462,300 | 462,300 | 1.74% | -31,112 | -6.3% |
| Water Pollution Control | 24,454,447 | 22,985,376 | 25,838,165 | 25,838,165 | 25,531,946 | 26,529,749 | 26,529,749 | | 997,803 | 3.9% |
| Total WPCA | 22,985,376 | 22,985,376 | 25,838,165 | 25,838,165 | 25,531,946 | 26,529,749 | 26,529,749 | 100.00% | 997,803 | 3.9% |

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

| | | | FY | 16/17 | F | Y 17/18 | FY 17/18 | | | | | |
|-------|--------|-------------------------|-------|---------|-------|------------|-----------|-----------|-----|---------|---------|------------------------------------|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| UAW | C009 | Account Clerk II | 1 | 56,215 | 1 | 57,573 | 1 | 57,573 | 0 | 1,358 | 2.4% | |
| MAA | C004 | Accountant | 1 | 106,897 | 1 | 119,790 | 1 | 119,790 | 0 | 12,893 | 12.1% | Step/Compound Rate Increase |
| UAW | C987 | Admin Account Clerk | 1 | 63,387 | 1 | 65,273 | 1 | 65,273 | 0 | 1,886 | 3.0% | Step Increase |
| MAA | C899 | Administration Manager | 1 | 115,990 | 1 | 125,034 | 1 | 125,034 | 0 | 9,044 | 7.8% | Compound Rate Increase |
| MAA | C1013 | Asst Plant Supervisor | 1 | 96,512 | 1 | 117,631 | 1 | 117,631 | 0 | 21,119 | 21.9% | Step/Compounded Rate Increase |
| MAA | C996 | Coll Sys Super-WPCA | 1 | 96,607 | 1 | 104,169 | 1 | 104,169 | 0 | 7,562 | 7.8% | Compound Rate Increase |
| MAA | C986 | Exec Director - WPCA | 1 | 147,178 | 1 | 158,699 | 1 | 158,699 | 0 | 11,521 | 7.8% | Compound Rate Increase |
| UAW | C611A | Plant Mtce Cntrl Clk | 1 | 66,436 | 1 | 68,041 | 1 | 68,041 | 0 | 1,605 | 2.4% | |
| MAA | C929 | Plant Supervisor - WPCA | 1 | 115,540 | 1 | 74,584 | 1 | 74,584 | 0 | -40,956 | -35.4% | 1/2yr fund; Compound Rate Increase |
| MAA | C896 | Supervising Engineer | 1 | 116,190 | 1 | 125,234 | 1 | 125,234 | 0 | 9,044 | 7.8% | Compound Rate Increase |
| Total | | | 10 | 980,952 | 10 | 1,016,028 | 10 | 1,016,028 | 0 | 35,076 | 3.6% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

Program Description:

The Administration program provides overall management of the SWPCA and ensures that all procurement, policy, human resources, safety, engineering and financial requirements are met. Administration develops, monitors and enforces technical and financial policy, prepares and controls annual operating and capital budgets, provides planning, procures professional services, manages all capital projects, ensures good budgetary control, updates, adheres to and enforces the WPCA policy and procedures manual and controls overtime expenditures. In addition, Administration ensures the plant equipment is adequate, works with City departments to meet the needs of the SWPCA, prepares and presents to the SWPCA Board accurate numbers to set the annual User Charge rate, ensures needed goods and services are provided to meet the plant's needs and ensures adequate staffing for optimal operation and effectiveness, as well as addresses the plant's human resources, financial and risk management needs.

| | | | | FY 16/17 | | | FY: | 17/18 | | |
|---------------------------------|------------|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 864,149 | 915,301 | 980,952 | 980,952 | 973,489 | 1,016,028 | 1,016,028 | 6.15% | 42,539 | 4.4% |
| Other Salary | 19,833 | 29,011 | 62,313 | 62,313 | 52,901 | 62,313 | 62,313 | 0.38% | 9,412 | 17.8% |
| Overtime | 14,526 | 8,814 | 15,000 | 15,000 | 20,754 | 20,000 | 20,000 | 0.12% | -754 | -3.6% |
| Employee Benefits | 1,023,317 | 1,081,143 | 1,112,454 | 1,112,454 | 1,115,531 | 1,301,965 | 1,301,965 | 7.88% | 186,434 | 16.7% |
| Retirement Benefits | 2,911,723 | 1,159,955 | 688,436 | 688,436 | 688,436 | 831,000 | 831,000 | 5.03% | 142,564 | 20.7% |
| Payments to Insurance Fund | 424,674 | 409,377 | 363,376 | 363,376 | 363,376 | 321,744 | 321,744 | 1.95% | -41,632 | -11.5% |
| Purchased Other Services | 956 | 1,277 | 2,000 | 2,000 | 1,377 | 2,000 | 2,000 | 0.01% | 623 | 45.2% |
| Purchased Professional Services | 524,133 | 557,936 | 200,000 | 200,000 | 186,546 | 250,000 | 250,000 | 1.51% | 63,454 | 34.0% |
| Purchased Property Services | 177,339 | 182,827 | 250,000 | 250,000 | 158,342 | 200,000 | 200,000 | 1.21% | 41,658 | 26.3% |
| Professional Development | 14,247 | 11,921 | 20,000 | 20,000 | 18,708 | 20,000 | 20,000 | 0.12% | 1,292 | 6.9% |
| Utilities & Commodities | 179,214 | 161,558 | 280,000 | 280,000 | 187,149 | 280,000 | 280,000 | 1.70% | 92,851 | 49.6% |
| Supplies | 93,180 | 88,929 | 143,000 | 143,000 | 138,549 | 143,000 | 143,000 | 0.87% | 4,451 | 3.2% |
| Central Service Cost Allocation | 348,604 | 324,414 | 398,132 | 398,132 | 398,132 | 454,666 | 454,666 | 2.75% | 56,534 | 14.2% |
| Other | -36,258 | -37,803 | 493,676 | 493,676 | 192,241 | 443,000 | 443,000 | 2.68% | 250,759 | 130.4% |
| Debt Service | 8,993,686 | 9,168,754 | 9,991,445 | 9,991,445 | 9,991,445 | 10,022,867 | 10,022,867 | 60.68% | 31,422 | 0.3% |
| Capital | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,150,000 | 1,150,000 | 6.96% | 150,000 | 15.0% |
| Total Expenditures | 15,553,324 | 14,063,414 | 16,000,784 | 16,000,784 | 15,486,976 | 16,518,583 | 16,518,583 | 100.00% | 1,031,607 | 6.7% |
| Revenue | | • | | | | | | | | |

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2400 WPCA Administration

| | | | | FY 16/17 | | FY 17/18 | | | | | |
|-------------------------------------|--------------|--------------|-------------|-------------|--------------|--------------|--------------|---------|-----------|-----------|--|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var | |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected | |
| Sewer use Fees - Interest | 497,796 | 453,407 | 475,000 | 475,000 | 425,000 | 425,000 | 425,000 | 1.60% | 0 | 0.0% | |
| Special Assessments - Principal | -12,514 | -11,398 | 215,000 | 215,000 | 9,101 | 0 | 0 | 0.00% | -9,101 | -100.0% | |
| Special Assessments - Interest | 80,219 | 90,021 | 85,000 | 85,000 | 75,000 | 90,000 | 90,000 | 0.34% | 15,000 | 20.0% | |
| Special Assessment Delin Interest & | 106,574 | 62,447 | 100,000 | 100,000 | 80,042 | 100,000 | 100,000 | 0.38% | 19,958 | 24.9% | |
| Connection Charges - Principal | 2,707,198 | 1,535,038 | 1,064,000 | 1,064,000 | 1,670,000 | 1,300,000 | 1,300,000 | 4.90% | -370,000 | -22.2% | |
| Connection Charges - Interest | 211,259 | 356,227 | 175,000 | 175,000 | 250,000 | 240,000 | 240,000 | 0.90% | -10,000 | -4.0% | |
| Treatment of Sewage - Darien | 1,281,657 | 1,288,517 | 1,450,081 | 1,450,081 | 1,450,000 | 1,621,981 | 1,621,981 | 6.11% | 171,981 | 11.9% | |
| Septic Tank Fees | 225,297 | 343,045 | 360,000 | 360,000 | 405,000 | 400,000 | 400,000 | 1.51% | -5,000 | -1.2% | |
| Regional Lab Fees | 32,384 | 34,261 | 45,000 | 45,000 | 35,000 | 35,000 | 35,000 | 0.13% | 0 | 0.0% | |
| Darien - Capital Reimbursement | 818,343 | 788,624 | 833,829 | 833,829 | 830,000 | 809,636 | 809,636 | 3.05% | -20,364 | -2.5% | |
| Interest Income | 17,789 | -5,833 | 60,000 | 60,000 | 10,000 | 37,500 | 37,500 | 0.14% | 27,500 | 275.0% | |
| Sewer Use-Lien Fees | 168,990 | 161,005 | 160,000 | 160,000 | 130,000 | 140,000 | 140,000 | 0.53% | 10,000 | 7.7% | |
| WPCA Upgrade - Grant | 0 | 0 | 0 | 0 | 95,000 | 0 | 0 | 0.00% | -95,000 | -100.0% | |
| Sewer Use Fees - Miscellaneous Cha | 1,400 | 1,689 | 1,000 | 1,000 | 1,000 | 1,500 | 1,500 | 0.01% | 500 | 50.0% | |
| Aquarion User Charges | 321,979 | 329,795 | 320,906 | 320,906 | 400,000 | 400,000 | 400,000 | 1.51% | 0 | 0.0% | |
| Permit Fees | 105,593 | 2,350 | 5,000 | 5,000 | 1,500 | 2,000 | 2,000 | 0.01% | 500 | 33.3% | |
| Ground Water Fees | 0 | 109,906 | 50,000 | 50,000 | 1,045 | 50,000 | 50,000 | 0.19% | 48,955 | 4684.7% | |
| Miscellaneous Revenue | 95,589 | 90,066 | 55,000 | 55,000 | 40,000 | 45,000 | 45,000 | 0.17% | 5,000 | 12.5% | |
| Load Shedding | 0 | 24,852 | 25,000 | 25,000 | 6,524 | 0 | 0 | 0.00% | -6,524 | -100.0% | |
| Transfer In - General Fund | 350,520 | 395,741 | 408,989 | 408,989 | 408,989 | 434,854 | 434,854 | 1.64% | 25,865 | 6.3% | |
| Rebates-B.A.B.'s | 154,239 | 118,877 | 123,265 | 123,265 | 142,593 | 116,965 | 116,965 | 0.44% | -25,628 | -18.0% | |
| Nitrogen Trading Exchange Credit | 1,223,283 | 1,688,753 | 500,000 | 500,000 | 769,000 | 500,000 | 500,000 | 1.88% | -269,000 | -35.0% | |
| Fair Market Value of Investments | 0 | 0 | 0 | 0 | -45,000 | 0 | 0 | 0.00% | 45,000 | -100.0% | |
| Sewer Use Fees | 19,464,827 | 19,545,138 | 19,326,095 | 19,326,095 | 20,300,000 | 19,780,313 | 19,780,313 | 74.56% | -519,687 | -2.6% | |
| Total Revenue | 27,852,423 | 27,402,526 | 25,838,165 | 25,838,165 | 27,489,794 | 26,529,749 | 26,529,749 | 100.00% | -960,045 | -3.5% | |
| Net Operating Cost | (12,299,100) | (13,339,112) | (9,837,381) | (9,837,381) | (12,002,818) | (10,011,166) | (10,011,166) | | 1,991,652 | 2 -16.6% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2411 Process Control

| | | | FY | 16/17 | F | Y 17/18 | FY 17/18 | | | | | |
|-------|--------|--------------------------|-------|---------|-------|------------|-----------|----------|-----|---------|---------|----------|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| TEA | C914 | Plant Operator I - WPCA | 2 | 119,195 | 2 | 120,275 | 2 | 120,275 | 0 | 1,080 | 0.9% | |
| TEA | C915 | Plant Operator II - WPCA | 2 | 142,190 | 2 | 141,648 | 2 | 141,648 | 0 | -542 | -0.4% | |
| TEA | C608 | Plant Operator-WPCA 40 | 2 | 135,644 | 2 | 135,680 | 2 | 135,680 | 0 | 36 | 0.0% | |
| TEA | C727 | Shift Foreman- WPCA | 5 | 401,130 | 5 | 399,600 | 5 | 399,600 | 0 | -1,530 | -0.4% | |
| TEA | C962 | Utility Worker | 1 | 54,962 | 1 | 55,103 | 1 | 55,103 | 0 | 141 | 0.3% | |
| Total | | | 12 | 853,121 | 12 | 852,306 | 12 | 852,306 | 0 | -815 | -0.1% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

2411 Process Control Program:

Program Description:

The Process Control Activity ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all State and federal requirements.

| | | | | FY 16/17 | | | FY | 17/18 | | • |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 719,803 | 786,859 | 853,121 | 853,121 | 856,833 | 852,306 | 852,306 | 25.93% | -4,527 | -0.5% |
| Other Salary | 33,880 | 47,118 | 35,000 | 35,000 | 61,556 | 40,000 | 40,000 | 1.22% | -21,556 | -35.0% |
| Overtime | 160,703 | 178,620 | 100,000 | 100,000 | 186,642 | 125,000 | 125,000 | 3.80% | -61,642 | -33.0% |
| Employee Benefits | 0 | 0 | 19,853 | 19,853 | 19,853 | 7,648 | 7,648 | 0.23% | -12,205 | -61.5% |
| Utilities & Commodities | 1,629,000 | 1,460,000 | 1,770,000 | 1,770,000 | 1,771,129 | 1,770,000 | 1,770,000 | 53.85% | -1,129 | -0.1% |
| Supplies | 450,398 | 321,295 | 512,000 | 512,000 | 560,301 | 492,000 | 492,000 | 14.97% | -68,301 | -12.2% |
| Total Expenditures | 2,993,785 | 2,793,892 | 3,289,974 | 3,289,974 | 3,456,314 | 3,286,954 | 3,286,954 | 100.00% | -169,360 | -4.9% |
| | | | | | | | | | | |
| Net Operating Cost | 2,993,785 | 2,793,892 | 3,289,974 | 3,289,974 | 3,456,314 | 3,286,954 | 3,286,954 | | (169,360 |) -4.9% |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

| | | | FY | 16/17 | F | Y 17/18 | FY 17/18 | | | | | |
|-------|--------|--------------------------|-------|---------|-------|------------|-----------|----------|-----|---------|---------|------------------------|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| UAW | C475 | Lab Tech-WPCA | 3 | 250,399 | 3 | 249,445 | 3 | 249,445 | 0 | -954 | -0.4% | |
| MAA | C924 | Laboratory Director-WPCA | 1 | 103,000 | 1 | 111,034 | 1 | 111,034 | 0 | 8,034 | 7.8% | Compound Rate Increase |
| Total | | | 4 | 353,399 | 4 | 360,479 | 4 | 360,479 | 0 | 7,080 | 2.0% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

Program Description:

The Laboratory program ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. This program is also responsible for all site safety activities and compliance. Personnel working in the Laboratory program are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

| | | | | FY 16/17 | | | FY | 17/18 | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 342,088 | 348,760 | 353,399 | 353,399 | 359,343 | 360,479 | 360,479 | 77.44% | 1,136 | 0.3% |
| Overtime | 743 | 620 | 2,500 | 2,500 | 635 | 2,000 | 2,000 | 0.43% | 1,365 | 215.0% |
| Purchased Property Services | 40,560 | 44,360 | 50,000 | 50,000 | 43,798 | 70,000 | 70,000 | 15.04% | 26,202 | 59.8% |
| Supplies | 41,035 | 31,910 | 33,000 | 33,000 | 32,569 | 33,000 | 33,000 | 7.09% | 431 | 1.3% |
| Total Expenditures | 424,427 | 425,651 | 438,899 | 438,899 | 436,345 | 465,479 | 465,479 | 100.00% | 29,134 | 6.7% |

| Net Operating Cost | 424,427 | 425,651 | 438,899 | 438,899 | 436,345 | 465,479 | 465,479 | 29,134 | 6.7% |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|--------|------|

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

| | | | FY | / 16/17 | F | Y 17/18 | FY 17/18 | | | | | |
|-------|--------|--------------------------|-------|---------|-------|------------|-----------|----------|-----|---------|---------|---|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| TEA | C914 | Plant Operator I - WPCA | 4 | 237,473 | 3 | 178,490 | 3 | 178,490 | -1 | -58,983 | -24.8% | 1 pos reclass to Util Workr, xfer to 2424 |
| TEA | C915 | Plant Operator II - WPCA | 1 | 70,920 | 1 | 70,649 | 1 | 70,649 | 0 | -271 | -0.4% | |
| TEA | C962 | Utility Worker | 1 | 53,222 | 1 | 54,467 | 1 | 54,467 | 0 | 1,245 | 2.3% | |
| Total | | | 6 | 361,615 | 5 | 303,606 | 5 | 303,606 | -1 | -58,009 | -16.0% | |

3/7/2017 - 5:03:23 PM

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

Program Description:

The Sludge Processing Activity of the Process Division ensures that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner, and that all equipment is adequately maintained. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore one of the most important activities of the SWPCA.

| | | | | FY 16/17 | | | FY | 17/18 | | |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 278,907 | 243,302 | 361,615 | 361,615 | 312,694 | 303,606 | 303,606 | 11.51% | -9,088 | -2.9% |
| Other Salary | 11,493 | 6,970 | 11,758 | 11,758 | 6,499 | 11,758 | 11,758 | 0.45% | 5,259 | 80.9% |
| Overtime | 48,632 | 38,580 | 50,000 | 50,000 | 38,601 | 50,000 | 50,000 | 1.89% | 11,399 | 29.5% |
| Employee Benefits | 3,060 | 0 | 21,492 | 21,492 | 21,492 | 5,137 | 5,137 | 0.19% | -16,355 | -76.1% |
| Purchased Property Services | 1,714,199 | 1,835,884 | 1,796,837 | 1,796,837 | 1,883,488 | 1,925,878 | 1,925,878 | 72.98% | 42,390 | 2.3% |
| Utilities & Commodities | 351,736 | 319,000 | 338,000 | 338,000 | 390,994 | 338,000 | 338,000 | 12.81% | -52,994 | -13.6% |
| Supplies | 3,000 | 3,477 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 0.17% | 0 | 0.0% |
| Total Expenditures | 2,411,027 | 2,447,212 | 2,584,202 | 2,584,202 | 2,658,268 | 2,638,879 | 2,638,879 | 100.00% | -19,389 | -0.7% |

| Net Operating Cost | 2,411,027 | 2,447,212 | 2,584,202 | 2,584,202 | 2,658,268 | 2,638,879 | 2,638,879 | (19,389) | -0.7% |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|-------|

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2415 Regulatory Compliance

| | | | FY | / 16/17 | F | Y 17/18 | | FY 1 | L7/18 | | | |
|-------|--------|---------------------------|-------|---------|-------|----------------------|-----------|---------------|-------|---------|---------|---------------|
| | | | Pos | | | os Department Funded | | d Mayor's Pos | | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| UAW | C1001 | Regulatory Compliance Ins | 1 | 71,992 | 1 | 77,885 | 1 | 77,885 | 0 | 5,893 | 8.2% | Step Increase |
| Total | | | 1 | 71,992 | 1 | 77,885 | 1 | 77,885 | 0 | 5,893 | 8.2% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2415 Regulatory Compliance

Program Description:

The Regulatory Compliance program ensures the implementation, monitoring and management of the SWPCA Fats, Oils and Grease (FOG) program and site stormwater permit. This effort will help to protect the water quality in Stamford's rivers and streams and Long Island Sound and avoid sanitary sewer overflows due to grease in the sewer lines.

| | | | | FY 16/17 | | | FY | 17/18 | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 3,024 | 46,700 | 71,992 | 71,992 | 74,688 | 77,885 | 77,885 | 70.88% | 3,197 | 4.3% |
| Overtime | 0 | 662 | 5,000 | 5,000 | 1,500 | 2,000 | 2,000 | 1.82% | 500 | 33.3% |
| Purchased Property Services | 5,089 | 1,300 | 25,000 | 25,000 | 17,583 | 15,000 | 15,000 | 13.65% | -2,583 | -14.7% |
| Supplies | 1,875 | 5,651 | 15,000 | 15,000 | 4,564 | 15,000 | 15,000 | 13.65% | 10,436 | 228.7% |
| Total Expenditures | 9,988 | 54,314 | 116,992 | 116,992 | 98,335 | 109,885 | 109,885 | 100.00% | 11,550 | 11.7% |
| | | | | | | | | | | |
| Net Operating Cost | 9,988 | 54,314 | 116,992 | 116,992 | 98,335 | 109,885 | 109,885 | | 11,550 | 0 11.7% |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2421 Building Maintenance

Program Description:

The Building Maintenance program ensures the proper upkeep of all buildings including painting, replacing deteriorated doors and windows and maintaining the heating system.

| | | | | FY 16/17 | | | FY | 17/18 | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Purchased Property Services | 103,148 | 111,684 | 112,500 | 112,500 | 109,290 | 135,500 | 135,500 | 45.09% | 26,210 | 24.0% |
| Utilities & Commodities | 151,500 | 158,000 | 165,000 | 165,000 | 128,610 | 165,000 | 165,000 | 54.91% | 36,390 | 28.3% |
| Total Expenditures | 254,648 | 269,684 | 277,500 | 277,500 | 237,900 | 300,500 | 300,500 | 100.00% | 62,600 | 26.3% |
| | | | | | | | | | | |
| Net Operating Cost | 254,648 | 269,684 | 277,500 | 277,500 | 237,900 | 300,500 | 300,500 | | 62,600 | 0 26.3% |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2422 Equipment Maintenance

| | | | F' | Y 16/17 | F | Y 17/18 | FY 17/18 | | | | | |
|-------|--------|--------------------------|-------|---------|-------|------------|-----------|----------|-----|---------|---------|---------------|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| TEA | C503 | Maintenance Mechanic 40 | 2 | 135,594 | 2 | 135,378 | 2 | 135,378 | 0 | -216 | -0.2% | |
| TEA | C521 | Master Mech-Water Poll C | 1 | 76,536 | 1 | 76,246 | 1 | 76,246 | 0 | -290 | -0.4% | |
| UAW | C509 | Mt II-Electrician/UAW 35 | 1 | 76,903 | 1 | 78,766 | 1 | 78,766 | 0 | 1,863 | 2.4% | Step Increase |
| Total | | | 4 | 289,033 | 4 | 290,390 | 4 | 290,390 | 0 | 1,357 | 0.5% | |

1,016,973

1,136,835

1,085,793

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(46,085)

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2422 Equipment Maintenance

Program Description:

Net Operating Cost

The Equipment Maintenance program ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times. The program conducts preventive maintenance and provides rapid response to breakdowns that may affect treatment capability.

| | | | | FY 16/17 | | | FY | 17/18 | | |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 255,159 | 286,916 | 289,033 | 289,033 | 289,453 | 290,390 | 290,390 | 25.62% | 937 | 0.3% |
| Other Salary | 18,377 | 18,419 | 18,760 | 18,760 | 19,187 | 22,000 | 22,000 | 1.94% | 2,813 | 14.7% |
| Overtime | 30,997 | 36,041 | 32,000 | 32,000 | 58,335 | 40,000 | 40,000 | 3.53% | -18,335 | -31.4% |
| Purchased Property Services | 466,547 | 576,326 | 500,000 | 500,000 | 566,500 | 535,000 | 535,000 | 47.20% | -31,500 | -5.6% |
| Supplies | 245,893 | 219,133 | 246,000 | 246,000 | 246,000 | 246,000 | 246,000 | 21.70% | 0 | 0.0% |
| Total Expenditures | 1,016,973 | 1,136,835 | 1,085,793 | 1,085,793 | 1,179,475 | 1,133,390 | 1,133,390 | 100.00% | -46,085 | -3.9% |

1,085,793

1,179,475

1,133,390

1,133,390

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2423 Pump Station Maintenance

| | FY 16/17 | | | F | FY 17/18 FY 17/18 | | | | | | | |
|-------|----------|--------------------------|-------|---------|-------------------|------------|-----------|----------|-----|---------|---------|----------|
| | | | Pos | Adopted | Pos | Department | Funded | Mayor's | Pos | \$ Var | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| TEA | C503 | Maintenance Mechanic 40 | 3 | 204,016 | 3 | 203,542 | 3 | 203,542 | 0 | -474 | -0.2% | |
| UAW | C509 | Mt II-Electrician/UAW 35 | 1 | 82,778 | 1 | 82,461 | 1 | 82,461 | 0 | -317 | -0.4% | |
| Total | | | 4 | 286,794 | 4 | 286,003 | 4 | 286,003 | 0 | -791 | -0.3% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2423 Pump Station Maintenance

Program Description:

The Pumping Station Maintenance program ensures that the twenty-three (23) sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations. The program maintains all pumps and related equipment in accordance with manufacturer's recommendations and requirements, as well as conducts preventative maintenance to ensure optimal operation, so that the stations convey wastewater without interruption.

| | | | | FY 16/17 | | FY 17/18 | | | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 232,558 | 296,975 | 286,794 | 286,794 | 289,348 | 286,003 | 286,003 | 33.77% | -3,345 | -1.2% |
| Other Salary | 52,188 | 64,641 | 26,485 | 26,485 | 31,154 | 24,000 | 24,000 | 2.83% | -7,154 | -23.0% |
| Overtime | 19,147 | 27,588 | 35,500 | 35,500 | 38,194 | 35,000 | 35,000 | 4.13% | -3,194 | -8.4% |
| Employee Benefits | 1,218 | 1,044 | 1,899 | 1,899 | 1,899 | 2,016 | 2,016 | 0.24% | 117 | 6.2% |
| Purchased Property Services | 281,846 | 221,555 | 295,000 | 295,000 | 298,490 | 290,000 | 290,000 | 34.24% | -8,490 | -2.8% |
| Utilities & Commodities | 186,381 | 137,521 | 207,500 | 207,500 | 143,539 | 207,500 | 207,500 | 24.50% | 63,961 | 44.6% |
| Supplies | 2,064 | 1,404 | 2,500 | 2,500 | 2,245 | 2,500 | 2,500 | 0.30% | 255 | 11.4% |
| Total Expenditures | 775,401 | 750,726 | 855,678 | 855,678 | 804,869 | 847,019 | 847,019 | 100.00% | 42,150 | 5.2% |
| | | | | | | | | | | |
| Net Operating Cost | 775,401 | 750,726 | 855,678 | 855,678 | 804,869 | 847,019 | 847,019 | | 42,150 | 0 5.2% |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program:

2424 Sanitary Sewer Maintenance

| | | | FY | ′ 16/17 | F | Y 17/18 | | FY 1 | L7/18 | | | |
|-------|--------|-------------------------|-------|---------|-------|------------|-----------|--------------------|-------|---------|---------|----------------|
| | | | Pos | Adopted | Pos | Department | Funded | Funded Mayor's Pos | | | % Var | |
| Union | Job ID | Job Title | Count | Budget | Count | Request | Pos Count | Proposed | Var | Adopted | Adopted | Comments |
| TEA | C503 | Maintenance Mechanic 40 | 4 | 271,388 | 4 | 270,356 | 4 | 270,356 | 0 | -1,032 | -0.4% | |
| TEA | C962 | Utility Worker | 0 | 0 | 1 | 52,872 | 1 | 52,872 | 1 | 52,872 | 100.0% | xfer from 2413 |
| Total | | | 4 | 271,388 | 5 | 323,228 | 5 | 323,228 | 1 | 51,840 | 19.1% | |

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control Program: 2424 Sanitary Sewer Maintenance

Program Description:

The Sanitary Sewer Maintenance program ensures that all preventive maintenance is performed, emergency calls are answered promptly, and problems are assessed quickly to prevent environmental and property damage. The program assists other departments and agencies with sewer related problems. Additionally, the program cleans, inspects and provides maintenance to the sanitary sewer system to prevent sewer overflows or back-up problems which can affect public health and the environment.

| | | | | FY 16/17 | FY 17/18 | | | | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Full Time Salary | 256,830 | 274,357 | 271,388 | 271,388 | 273,275 | 323,228 | 323,228 | 63.78% | 49,953 | 18.3% |
| Other Salary | 13,806 | 12,540 | 23,357 | 23,357 | 16,628 | 18,000 | 18,000 | 3.55% | 1,372 | 8.3% |
| Overtime | 25,299 | 38,048 | 26,000 | 26,000 | 36,420 | 30,000 | 30,000 | 5.92% | -6,420 | -17.6% |
| Employee Benefits | 0 | 0 | 3,798 | 3,798 | 3,798 | 4,032 | 4,032 | 0.80% | 234 | 6.2% |
| Purchased Property Services | 79,668 | 137,066 | 130,000 | 130,000 | 122,380 | 130,000 | 130,000 | 25.65% | 7,620 | 6.2% |
| Supplies | 1,203 | 437 | 1,500 | 1,500 | 1,356 | 1,500 | 1,500 | 0.30% | 144 | 10.6% |
| Total Expenditures | 376,806 | 462,448 | 456,043 | 456,043 | 453,857 | 506,760 | 506,760 | 100.00% | 52,903 | 11.7% |

| Net Operating Cost 376,806 462,44 | 456,043 456,043 | 453,857 506,760 50 | 6,760 52,903 11.7% |
|-----------------------------------|-----------------|--------------------|--------------------|
|-----------------------------------|-----------------|--------------------|--------------------|

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2425 Hurricane Barrier Maintenance

Program Description:

The Hurricane Barrier program ensures that all three Hurricane Barrier pumping stations are operated and maintained to avoid flooding of low-lying areas during storm conditions and storm surges, while also maintaining dikes and levees as required by the US Army Corps of Engineers. The SWPCA is responsible for the maintenance of the Stamford Hurricane Barrier and the three stormwater pump stations for the US Army Corps of Engineers, in accordance with their guidelines and requirements, to reduce any possibility of property damage due to storm conditions.

| | | | | FY 16/17 | FY 17/18 | | | | | |
|-----------------------------|----------|----------|---------|----------|-----------|------------|----------|---------|-----------|-----------|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected |
| Expenditures | | | | | | | | | | |
| Purchased Property Services | 41,611 | 73,389 | 90,000 | 90,000 | 78,257 | 90,000 | 90,000 | 34.62% | 11,743 | 15.0% |
| Utilities & Commodities | 135,790 | 66,992 | 170,000 | 170,000 | 147,938 | 170,000 | 170,000 | 65.38% | 22,062 | 14.9% |
| Total Expenditures | 177,400 | 140,382 | 260,000 | 260,000 | 226,195 | 260,000 | 260,000 | 100.00% | 33,805 | 14.9% |

| Net Operating Cost | 177,400 | 140,382 | 260,000 | 260,000 | 226,195 | 260,000 | 260,000 | 33,805 | 14.9% |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|--------|-------|

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2430 Billing Services

Program Description:

The Billing Services program is responsible for the administration of all billing and collection activity for current and delinquent sewer user use charges, sewer assessment and connection charges, as well as interest, fees and other charges. This program provides a system in which to bill and process all sewer user use charges, deposit all incoming revenue, maintain the water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, and prepare and submit various reports to both City and SWPCA Board officials.

| | | | FY 16/17 | | | FY 17/18 | | | | | |
|-----------------------------|----------|----------|----------|---------|-----------|------------|----------|---------|-----------|-----------|--|
| | FY 14/15 | FY 15/16 | Adopted | Revised | Projected | Department | Mayor's | % of | \$ Var | % Var | |
| Description | Actual | Actual | Budget | Budget | Exp & Enc | Request | Proposed | Total | Projected | Projected | |
| Expenditures | | | | | | | | | | | |
| Employee Benefits | 2,655 | 639 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0 | 0.0% | |
| Purchased Other Services | 0 | 263 | 20,000 | 20,000 | 15,663 | 10,000 | 10,000 | 2.16% | -5,663 | -36.2% | |
| Purchased Property Services | 437,884 | 430,000 | 426,000 | 426,000 | 458,130 | 426,000 | 426,000 | 92.15% | -32,130 | -7.0% | |
| Other | 20,129 | 9,917 | 26,300 | 26,300 | 19,619 | 26,300 | 26,300 | 5.69% | 6,681 | 34.1% | |
| Total Expenditures | 460,668 | 440,820 | 472,300 | 472,300 | 493,412 | 462,300 | 462,300 | 100.00% | -31,112 | -6.3% | |

| Net Operating Cost | 460,668 | 440,820 | 472,300 | 472,300 | 493,412 | 462,300 | 462,300 | (31,112) -6.3% |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|----------------|