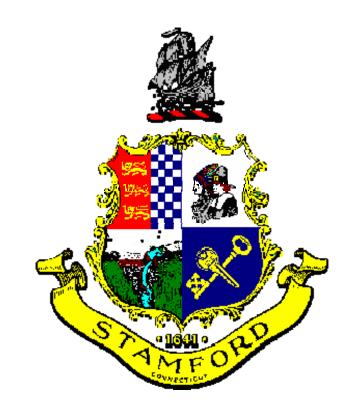
City of Stamford

Mayor's Proposed Operating and Special Revenue Funds Budget Fiscal Year 2007 - 2008



Dannel P. Malloy, Mayor March 6, 2007

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MAYOR DANNEL P. MALLOY



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March 8, 2007

The Members of the Board of Finance The Members of the Board of Representatives The Citizens of the City of Stamford

The Fiscal Year 2007-08 Operating Budget for the City of Stamford is being submitted to you today with excitement in the dynamic growth of our City. The budget is also coming with clear determination on the part of my administration to remain cognizant of the demands that this growth is making on all of our residents. This budget reflects my personal commitment to address municipal obligations while minimizing the tax impact.

Our City is visibly growing with an increase of corporate headquarters, financial service firms and service and consulting companies who call Stamford home. Stamford leads the State of Connecticut in the concentration of businesses and we are, by far, the largest commercial destination between New York and Boston. Stamford has also become the 6th largest concentration of corporate headquarters in the United States and new businesses continue to view Stamford as the place to establish themselves, similar to the Royal Bank of Scotland (RBS) who will bring 3,000 jobs to its new site under construction on Washington Boulevard. Other proposed projects include the Trump Parc, which includes 170 dwelling units and 3,500 square feet of retail; the Ritz Carlton including 289 housing units, 178 hotel rooms, and 65,000 square feet of retail space; Tresser Square totaling 834 housing units, and 145,900 square feet of retail; Park Square West totaling 414 housing units and 30,000 square feet of retail; West Broad Street – Adams House providing 60 new housing units; East Main Street- Glenview House with 142 new housing units; East Side Development bringing 108 new housing units; and, at the site of a former rock crushing facility, 170 new units are being constructed in Springdale. In addition, Antares planned redevelopment of the South End includes construction of over 4,000 housing units, 250,000 square feet of office space, two hotels, 400,000 square feet of retail, and significant open space. I am inspired by the confidence that Stamford has garnered from developers looking for the right city in which to invest for the future.

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The growth of Stamford and the reassessment from our 1999 property values to our 2006 values requires that we think smarter in the construction of the budget. Our Grand List has grown from \$11.2 billion to \$21 billion, an increase of \$9.8 billion or 88%. This growth is representative of the City's strong real estate market. The challenge, as I see it, is to address the needs that this City faces within the available resources and to be realistic about those resources. I hope that you share my concern and that you review this budget with the thoughtful awareness of both our good fortune and our limitations as I did in its preparation.

Local services in Stamford are strong, yet there are a few areas that demand our attention. In response I am recommending additional resources in school nursing to staff the new AITE Magnet School; the creation of an additional OPM Management Analyst who will be assigned to the Police Department full time and assist the Police Chief with budget oversight and reporting; the creation of two Police Aides who will have a positive impact on the reduction of uniformed overtime; an increase in Parks Police funding and funding for seasonal employees at City beaches to address parking enforcement and facility usage issues; and the provision of a procurement consultant to facilitate the opportunities provided to minority and disadvantaged business enterprises. And, for the first time we are required to address the Governmental Accounting Standards Board requirements for post employment benefit obligations, and as such, funding has been included in this budget as we prepare to structure our compliance.

My budget also recommends setting aside \$1.46 million to fund elderly and disabled tax relief programs. This is based on my identification of the need to re-determine the income levels that define eligibility for program participation. This vital tax relief program is of particular importance to our seniors and our disabled residents as the cost of living in Stamford continues to increase. We recognize that these residents rarely have similarly increasing levels of support and our assistance must be designed to address those residents in real need of assistance.

Unfortunately, there is also growth in expenditures that impacts all municipalities, corporations, not for profits and individuals in our nation. We are anticipating a 16.2% increase over our current year projections for the cost of medical insurance. The increase is attributed to unfavorable claims history coupled with the increasing pool of insurance recipients. However, on our liability insurance and worker's compensation accounts, we project a 2% reduction. This is due primarily to an aggressive worker's compensation prevention program that is showing very positive results. As with the medical fund, the City is self insured for our liability accounts and worker's compensation claims.

Contractual wage adjustments also contribute to the overall budget increase. All unions with the exception of Police and paid Volunteer Firefighters are scheduled to receive contractual increases next fiscal year.

An additional area of growth that is affecting our entire region is one that the City has some ability to impact - energy. The cost of heating, cooling and the provision of electricity in municipal buildings is increasing substantially. The recent approval of \$2,000,000 in Clean Renewable Energy Bonds will provide the financial support to install two major solar systems: one on the roof of Rippowam Middle School and the other on the roof of the Highway Department building. Both of these installations are planned for the spring of 2008. Future actions outlined by our local action plan include adding hybrid vehicles to the City fleet, developing a "Green Buildings

Policy," completing a major wastewater residuals to energy power plant, alleviating traffic congestion through the Urban Transitway project, encouraging smart growth, a residential challenge outreach program and more. Through our proactive approach to energy conservation, the City of Stamford is positioned to be a significant environmental leader in the northeast.

Debt service is requested in the amount of \$37.8 million, a 11.17% increase over the level of General Fund support required in 2006-07. This figure reflects the increase in gross debt service payments to service existing debt, less refunding savings last year, less contributions from other funds to reflect their share of outstanding debt. Please note, for clarification purposes, the amount of the debt service has been broken into two segments: \$16,392,913 is supporting outstanding Board of Education debt in support of school repair, replacement and new construction; and \$21,407,087 supports municipal debt such as road construction, sidewalks, bridges, and facilities repair/replacement.

My recommended budget of \$413,533,515 reflects an overall increase of 4.59% for municipal operations, 11.17% for Debt Service payments and 5.21% for Education. However, with the inclusion of the pro rata share of debt service payments anticipated for next fiscal year between municipal operations and education, my total budget request includes a municipal budget of \$183,508,053, which reflects an increase of \$8,886,846 or 5.09% and a Board of Education Budget of \$230,025,462, which reflects an increase of \$12,600,346 or 5.80%.

The Board of Education has requested a budget of \$213,632,549, an increase of \$10,575,841 or 5.21%. This request is exclusive of education related debt service payments. I strongly recommend that the City and the Board of Education continue our progress in consolidating non-instructional support services as a way to increase efficiency and save money. We have made great strides in the areas of finance and information technology and I am certain there are additional efficiencies that can be achieved.

The amount of applied surplus available for this budget is \$716,970, which is approximately \$1.8 million lower than last year. Tax revenues are anticipated to remain at their historic strong levels, with extremely high current collection rates, and dramatically improving delinquent collections as a result of our new personal property auditing program. Building Permit and Conveyance Tax revenues are projected to increase over current year adopted levels as a direct result of the substantial amount of development anticipated in the City. This budget assumes a collection rate of 98.45%.

As presented in prior years, the proposed budget includes an "Adjusted" column. This column takes into consideration the distribution of projected expenditures from the approved contingency estimate so a more appropriate year to year expenditure comparison can be made. A significant portion of contingency expenditures in fiscal year 2006 – 2007 was related to Public Safety overtime, an increase in municipal solid waste tonnage resulting in increased disposal costs, the addition of eight new firefighters and additional costs associated with the operation of the Smith House Nursing facility.

FISCAL AND ECONOMIC CLIMATE

Today's fiscal and economic climate is very good in Stamford. The latest statistics from the Bureau of Labor Statistics indicate that unemployment in the Stamford-Norwalk area is 3.3%, a decrease of 0.5%. This rate compares favorably to that of the nation, which for the same time period totaled 4.6%. In fact, many economists would view that low rate as being equal to full employment. State and Federal tax cuts over the last few years, while pressuring governments to provide services with reduced resources, have benefited many of our community's residents and workers with increased disposable income.

A 2006 Money Magazine poll ranked Stamford as one of the best 50 places to live in the United States. Financial services continued to dominate the Stamford marketplace. The relocation of the Royal Bank of Scotland (RBS), the expansion of companies such as UBS and Sempra Energy, and growth in hedge funds illustrate the magnitude of the development in this sector. In addition to the growth in the financial services, real estate investment has continued despite substantially higher construction costs due principally to post-Katrina rebuilding and materials being sent overseas. In spite of higher energy and interest rates, and a slight pause in the housing market, there is significant growth.

Inflation is a significant concern in the coming year. For the year that ended on January 31, 2006, the New York Region experienced annual inflation of 4.1%, slightly higher than the national average. This was driven in large part by a sharp rise in energy costs. This budget includes projected market adjustments for gasoline and diesel fuel. Natural gas and electricity are budgeted at roughly 20% and 10% increases, respectively.

STATE AND FEDERAL REVENUE

On February 7, 2007, the Governor presented her budget proposal. Among her proposals were several broad initiatives; most notable, however, was the dramatic increase in the proposed funding of public education and the elimination of the automobile tax. I am relieved to see that after years of great inequity in the State public education funding formula, it appears that Stamford will finally be receiving a greater share of dollars passed down by the State. Based on the Governor's proposal, Stamford can expect approximately \$5.2 million more in education funding next year.

Unfortunately, the Governor's proposal also includes the reduction of many non-education grants – namely PILOTs for Colleges & Hospitals, PILOT State-Owned Property, Property Tax Relief and Town Aid Road Grants, as well as the Pequot-Mohegan Grant. The budget also eliminates PILOT on Moderate Rental Housing and the Tax Abatement Program, resulting in a total increase in new funding to the City of less than \$4 million. The City is lobbying legislators in Hartford to resist those proposed cuts to municipal aid. Since the General Assembly will take final action in May, a number of the revenues in the budget remain unchanged from the current year. Lastly, so that the interests of Stamford are appropriately addressed, the City has retained a lobbyist in Hartford to help in its

efforts to protect and enhance our State funding.

For the second consecutive year, the Governor's proposal also includes the elimination of the automobile tax. As proposed by the Governor, the tax would be phased out over a three-year period. If approved, taxes phased out would be replaced by the State in the form of payment in lieu of taxes (PILOT). While it is too early to know how such a complicated proposal will be implemented, the final result to City revenue is expected to be net-zero.

The Federal Government is initiating FFY'08 appropriations, having held the FFY'07 budget at the FFY'06 appropriation levels. The City will continue to address outstanding needs through the Congress and our Federal legislative delegation. We have had significant success in identifying and receiving Federal support for our projects and I am continuing to work with our delegation and appropriate Appropriations Committee members to see that our needs are addressed. This year we are very hopeful that they will identify the Atlantic Street Rail Underpass and our Mill River Improvement Projects as priorities for their earmarked funding. We will build upon our strengths as a community recognized for its use of Federal funds in accordance with Federal regulations and within the time frames required.

MAJOR INITIATIVES

The 2007 – 2008 budget that I recommend to you includes a number of service enhancements and new programs aimed at providing the residents of the City of Stamford a high level of quality services and responds to the needs of the community. You will see how they have been included at no additional expense to the taxpayer.

- Beach Personnel: In an effort to more accurately capture and report revenues and expenditures where they actually occur, seasonal employees and Park Police associated with parking and enforcement are being moved from Beach Enforcement and Citizens' Service Bureau to the Parking Fund, which is funded through parking revenues.
 - Additional Seasonal Employees at Beaches: Similar to last year, in response to concerns regarding proper parking and permitting at all City beaches, I have included funding to hire three additional seasonal employees at the beaches including 2 booth ambassadors and one supervisor.
 - Increase in Parks Police Funding: Additional funding has been included for Park Police to patrol permit and parking enforcement to ensure a safe environment in our City's parks.
- Police Aides: As a part of the 2007-2008 fiscal year budget, two Police Aide positions have been created. One Police Aide is being created by eliminating a vacant Office Support Specialist position. The second position is funded in lieu of a vacant

Assistant Chief position. The purpose of funding these positions is to free up uniformed Police Officers to address overtime concerns.

- Additional OPM Management Analyst: In an effort to gain a greater control of the financial and operational needs of the Police Department, this year I am proposing that an OPM Management Analyst position be created and located at the Police Headquarters. The purpose behind this is twofold. First, this position can be an invaluable financial and managerial resource on day to day issues associated with management of the Police Budget. The Police Chief can then better focus resources of trained and experienced Officers on primary police functions. Second, the Management Analyst will be able to bring some "real world" best business practices to the department in an effort to better utilize existing financial resources. It is my expectation that through this change that the Police protection delivered to the residents and visitors of the City of Stamford will become more efficient and better allow the department to do what they do best...provide public safety services.
- COPS Universal Hiring Grant: For the first time this year, funding for seven Police Officers hired under the COPS Universal Hiring Grant are included in the General Fund Budget. This is the fourth year of the program, which was supported by grant dollars for the first three years. During the first three years, the expense associated with this program was shown in the grants fund. Now that the grant has expired, in accordance with the terms of the grant, we are required to retain said Police Officers for a minimum of one fiscal year and identify the expense in a separate cost center.
- Other Post Employment Benefits (OPEB): Governmental Accounting Standard Board, rule 45, (GASB 45), requires that employers recognize the cost of post employment benefits (usually health care), over the active service life of an employee rather than on a pay-as-you-go basis as is currently done in Stamford. At this time, there is no requirement change regarding the manner in which this obligation is funded, however, I am proposing that the City begin to recognize this liability and work towards building a consistent funding mechanism to address our long-term liabilities.
- Disadvantaged and Minority Business Enterprise Monitoring and Outreach: Small businesses, especially minority (MBE) and women (WBE) owned businesses make up an increasing component of our economy and are referred to collectively as Disadvantaged Business Enterprises (DBEs). In the larger context, municipal governments have tried to create opportunities for DBEs as a means of increasing local bidders for municipal services but they can also be used to encourage competition and better pricing of jobs. In Stamford, the creation and sustainability of DBEs is a way of increasing employment within the community and allowing everyone to participate in the economic growth of our region. The City of Stamford is required by State and Federal grant funding to increase its outreach to these businesses and to improve its municipal procurement practices. A 90-day study to assess the City's procurement practices to meet those objectives and our obligations will begin in fiscal year 2006/7. Upon completion of the assessment, the City will expand its DBE outreach activities and will implement increased compliance activities that can then be charged, in part, to various capital project accounts.

• This budget continues to support youth violence prevention programs including the continuation of several successful community based initiatives. In addition, programs targeting at risk youth such as the Juvenile Review Board and the Mayor's Youth Leadership Council are expanding their outreach efforts.

CONCLUSION

This budget reflects my concerted effort to address the budget responsibly in this time of unprecedented growth and in response to the need to maintain our taxes to allow for all residents of the City to benefit from that growth. I believe that my budget is a tight, financially responsible budget. I encourage you to evaluate it with the same eye for detail as I provided in its construction.

Respectfully Submitted,

Dannel P. Malloy

Mayor

City of Stamford FY 07-08 Budget Worksheet

DESCRIPTION	FY 2006-07 Approved <u>BUDGET</u>	FY 2006-07 Expenditure Budget <u>Adjustments</u>	FY 2006-07 Adjusted <u>Budget Base</u>	FY 2007-08 Mayor's <u>Proposed</u>	Variance Change <u>Over Adjusted</u>	% Change Over 2006-07 Adjusted Base
OFFICE OF ADMINISTRATION	7,348,534	0	7,348,534	7,859,421	510,887	6.95%
OFFICE OF OPERATIONS	40,203,764	973,882	41,177,646	43,262,040	2,084,394	5.06%
OFFICE OF PS, HEALTH & WELFARE	85,148,036	2,610,595	87,758,631	91,097,320	3,338,689	3.80%
OFFICE OF LEGAL AFFAIRS	3,830,725	182,287	4,013,012	4,545,745	532,733	13.28%
GOVERNMENT SERVICES	3,473,017	0	3,473,017	3,845,715	372,698	10.73%
COMMUNITY GRANTS	11,042,775	176,000	11,218,775	11,490,725	271,950	2.42%
Sub-Total City Operating	151,046,851	3,942,764	154,989,615	162,100,966	7,111,351	4.59%
Debt Service - City	19,631,592	0	19,631,592	21,407,087	1,775,495	9.04%
Total City Government w/Debt Service	170,678,443	3,942,764	174,621,207	183,508,053	8,886,846	5.09%
BOE Operating Submitted Budget	203,056,708	0	203,056,708	213,632,549	10,575,841	5.21%
Debt Service - BOE	14,368,408	0	14,368,408	16,392,913	2,024,505	14.09%
Total BOE Submitted w/Debt Service	217,425,116	0	217,425,116	230,025,462	12,600,346	5.80%
Total Budget Submission W/BOE	388,103,559		392,046,323	413,533,515	21,487,192	5.48%
Payanua						
Revenue Property Taxes	11,604,700		11,604,700	11,324,970	-279,730	-2.41%
Revenues from the Use of Money	4,800,000		4,800,000	5,000,000	200,000	4.17%
Intergovernmental Revenue	18,608,848		18,608,848	22,735,655	4,126,807	22.18%
Departmental Revenue	17,234,273		17,234,273	18,631,258	1,396,985	8.11%
Other Revenue	2,961,221		2,961,221	1,204,106	-1,757,115	-59.34%
Interfund Transfers	4,844,948		4,844,948	3,255,771	-1,589,177	-32.80%
Applied Surplus	2,500,000		2,500,000	716,970	-1,783,030	-71.32%
	62,553,990		62,553,990 0	62,868,730	314,740	0.50%
NET AMOUNT TO BE RAISED FROM TAXES	325,549,569		325,549,569	350,664,785	25,115,216	7.71%
RESERVE FOR ELDERLY CREDITS	1,455,920		1,455,920	1,455,920	0	0.00%
RESERVE FOR TAX APPEALS	250,000		250,000	250,000	0	0.00%
RESERVE FOR TIF	0		0	172,078	172,078	100.00%
RESERVE FOR UNCOLLECTED	5,384,703		5,384,703	5,633,341	248,637	4.62%
RESERVE FOR CONTINGENCY	3,903,753		3,903,753	5,265,202	1,361,449	34.88%
Subtotal	10,994,376		10,994,376 0	12,776,541	1,782,165	16.21%
TOTAL GROSS TAX LEVY	336,543,945		336,543,945	363,441,326	26,897,381	7.99%
Total Grand List All Property	11,197,766,035		11,197,766,035 0	20,998,344,089	9,800,578,054	87.52%
AVERAGE MILL RATE	30.05		30.05	17.31	-12.75	-42.41%

HISTORY OF FULL-TIME CITY EMPLOYEES (NON BOARD OF ED)

FISCAL YEAR	97/98	98/99	99/00	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	1 YR VAR.
Office of Administration	67	71	71	88	90	82	79	73	75	84	85	1
Economic Development	4	4	4	4	4	0	0	0	0	0	0	0
Administration Total	71	75	75	92	94	82	79	73	75	84	85	1
Public Services	235	248	254	247	206	186	183	159	143	137	137	0
Engineering	18	18	18	22	38	35	35	35	36	45	45	0
Land Use	17	18	18	17	17	15	14	14	14	16	16	0
Customer Relations	28	29	32	32	31	0	0	0	0	0	0	0
Administration	14	9	7	7	31	34	35	63	63	66	66	0
Operations Total	312	322	329	325	323	270	267	271	256	264	264	0
Office of Public Safety Health & Welfare	2	2	2	2	2	2	2	2	2	2	2	0
Floating Firefighters	0	0	0	0	0	0	0	8	0	0	0	0
Police Department-wide	338	340	348	345	345	321	322	329	328	329	336	7
Emergency Comm. Center	54	53	39	34	33	31	31	31	31	32	32	0
Volunteer Fire Departments	0	0	35	35	35	35	35	35	35	35	39	4
Fire Department	219	226	232	233	232	229	229	230	238	247	251	4
Health Department	54	56	61	60	60	57	55	56	56	62	63	1
Social Services	4	3	3	3	4	4	3	3	3	3	3	0
Public Safety Health & Welfare Total	671	680	720	712	711	679	677	694	693	710	726	16
Director of Law	13	13	13	13	13	12	12	12	12	12	12	0
Human Resources Department	10	11	12	12	12	13	12	13	13	13	13	0
Employee Benefits	2	2	2	2	2	0	0	0	0	0	0	0
Legal Affairs Total	25	26	27	27	27	25	24	25	25	25	25	0
Mayor's Office	6	6	6	6	6	5	4	3	3	3	3	0
Economic Development	0	0	0	0	0	2	2	2	2	2	2	0
Housing Safety & Zoning Code Enforceme	0	0	0	0	0	0	0	0	5	0	0	0
Bd of Representatives	2	2	2	2	2	2	2	2	2	2	2	0
Board of Finance	0	0	0	0	0	0	0	1	1	1	1	0
Town and City Clerk	11	11	11	11	11	11	9	9	11	11	11	0
Registrar of Voters	2	2	2	2	2	2	2	2	2	2	2	0
Youth Services Bureau	2	0	0	0	0	0	0	0	0	0	0	0
Government Services Total	23	21	21	21	21	22	19	19	26	21	21	0
TOTAL	1102	1124	1172	1177	1176	1078	1066	1082	1075	1104	1121	17

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activity	V	Job Title		Positions	Budget 2008
1010	Director o	f Administration			
	_	Director of Administration		1	109,921
		Executive Secretary		1	49,430
			1010 Total	2	159,351
1011	Office of P	olicy and Management			
		Management Analyst 37.5		3	229,603
		Director of the Office of Policy and Management		1	123,154
		Productivity & Benchmark Manager		1	116,793
		Senior Management Analyst		1	102,628
		Contract Compliance Officer		1	81,012
		Buyer		1	68,988
		Auto Copy System Machine Operator		1	47,148
		Central Serv Oper Worker		1	47,148
			1011 Total	10	816,474
1012	Grants Adi	ministration			
		Grants and Govt. Relations Director		1	86,271
		Grants Coordinator		1	59,895
		Grants Accts Analyst		1	56,900
		Account Clerk II		1	50,576
			1012 Total	4	253,642
1020	Assessor				
		Commercial Appraiser		2	129,604
		Assessor		1	116,793
		Assessment Inspector - Personal Property		2	113,400
		Assessment Inspector		1	50,543
			1020 Total	6	410,340

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activit	y	Job Title		Positions	Budget 2008	
1022	Revenue Se	rvices				
		Revenue Services Manager		1	86,057	
		Cashier		2	82,611	
		Delinquent Revenue Collector		1	76,008	
		Head Cashier		1	49,581	
		CHARGEBACK to WPCA		0	-31,615	
			1022 Total	5	262,642	
1023	Taxation Se	ervices				
		Account Clerk I		8	327,527	
		Taxation Services Supervisor		1	91,528	
		Office Support Specialist		1	40,340	
			1023 Total	10	459,395	
1024	Tax Admini	stration				
		Director of Assessment & Collection		1	123,504	
		Management Analyst 37.5		1	91,178	
		CHARGEBACK to WPCA		0	-6,524	
			1024 Total	2	208,159	
1026	Property Re	evaluation				
		CAMA Manager/Specialist Assistant Assessor		1	97,250	
		Income & Expense Analyst		1	68,162	
		Real Estate Sales Analyst		1	49,805	
		Account Clerk II		1	45,209	
			1026 Total	4	260,426	
1032	Controller					
		Account Clerk II		6	301,758	

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activity		Job Title	Positions	Budget 2008	
1032	Controller				
		Accountant		2	205,906
		Account Clerk I		3	125,459
		Controller		1	123,154
		Senior Management Analyst		1	103,278
		Payroll Supervisor		1	97,250
		Junior Accountant *		1	68,988
		Office Support Specialist		1	43,843
		CHARGEBACK to Board of Education		0	-74,230
			1032 Total	16	995,407
1060	Technology	Management Services			
		Software Technician		7	546,148
		Computer Technician		5	367,727
		Information Services Director		1	123,154
		Desktop Technician		2	115,820
		Assistant Director of Information Services		1	109,650
		Client Server Administrator		1	102,628
		Database Administrator		1	102,628
		Technical Field Service Manager		1	102,628
		Desktop Administration Manager		1	91,828
		GIS Coordinator		1	91,241
		Network Administrator		1	88,004
		Manager of Applications Support		1	87,666
		Web/Intranet Specialist		1	78,736
		GIS Analyst		1	73,815
		Office Support Specialist		1	50,456
		CHARGEBACK to Board of Education		0	-1,254,265

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activity	y Job Title	1	Positions	Budget 2008
1060	Technology Management Services			
		1060 Total	26	877.865

Bur/Office: 201 Operations: Public Services

Activity	Job Title		Positions	Budget 2008
2100	Public Services Administration			
	Public Serv Bur Chief		1	111,692
	Accounting Supervisor		1	57,000
	Executive Secretary		1	49,826
		2100 Total	3	218,518
2111	Road Maintenance			
	Heavy Equip Operator		36	1,590,418
	Operations Supervisor 37.5		2	172,824
	Operations Foreman 37.5		2	144,597
	Supervisor of Highways		1	102,978
	Equipment Mechanic 37.5		1	52,709
	Mt II-Mason/Team		1	48,303
	Shop Mechanic/Storekeeper		1	48,203
	Account Clerk II		1	46,948
		2111 Total	45	2,206,979
2121	Vehicle Maintenance			
	Equipment Mechanic 37.5		10	528,990
	Supervisor of Vehicle Mtce		1	86,462
	Fleet Foreman		1	72,399
	Equipment Mechanic		2	72,156
	Account Clerk II		1	47,148

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Activity	V	Job Title		Positions	Budget 2008
2121	Vehicle Mai	intenance			
		Inventory Clerk		1	43,843
			2121 Total	16	850,997
2141	Transfer Sta	ution			
	J	Field Operator 37.5		4	213,136
		Heavy Equip Operator		4	178,811
		Supervisor of Solid Waste		1	102,978
		Operations Supervisor 37.5		1	86,462
		Operations Foreman 37.5		1	72,399
		Operations Prog Specialist II		1	66,701
		Master Mech - Solid Waste Div.		1	59,740
		Permit Clerk		1	49,581
		Scalehouse Attend		1	44,493
		Cashier		1	43,843
		Laborer 37.5		1	41,489
		Maintenance Mechanic 37.5		1	26,254
			2141 Total	18	985,887
2143	Collection				
		Laborer 37.5		36	1,491,174
		Collection Driver		15	681,684
		Operations Foreman 37.5		3	192,710
		Operations Supervisor 37.5		1	86,462
		BUDGET ADJUSTMENT		0	-100,000
			2143 Total	55	2,352,029
2510	Cashiering				
		CHARGEBACK from Parking Fund		0	36,542

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

 Activity
 Job Title
 Positions
 Budget 2008

 2510 Cashiering
 2510 Total
 0
 36,542

Bur/Office: 202 Operations: Engineering

Activit	ty Job Title	Positions	Budget 2008
2112	Traffic Maintenance		
	Laborer 37.5	3	121,802
	Traffic Mtce & Parking Supv	1	103,278
	Operations Foreman 37.5	1	66,970
	Traffic Mtce Work-EQ Mech	1	50,131
	Crew Chief (Traffic)	1	47,148
	Heavy Equip Operator	1	45,346
	Maintenance Worker	1	41,953
	CHARGEBACK to Parking Mgmt Fund	0	-46,475
	2112 To	tal 9	430,152
2137	Building Inspection		
	Plumbing Inspector	2	140,597
	Mechanical Inspector	2	140,247
	Office Support Specialist	3	137,172
	Electrical Inspector	2	135,822
	Building Official	1	99,703
	Deputy Chief Building Official	1	97,250
	Coord Inspect & Plan Review 35	1	86,462
	Coord Inspect & Plan Review 37.5	1	79,346

2137 Total

13

916,600

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Activit _.	y Job Title	1	Positions	Budget 2008
2200	Engineering			
	Construction Manager		3	291,972
	Staff Engineer		3	237,763
	City Engineer		1	130,732
	Associate Engineer		2	129,976
	Associate City Engineer/Transportation Dir		1	123,154
	Senior Contruction Manager		1	102,628
	Energy/Utility Manager		1	93,173
	Design Engineer		1	92,163
	Operations Prog Specialist II		1	86,162
	Building Systems Engineer		1	78,133
	Administrative Officer		1	76,191
	Office Support Specialist		1	43,843
		2200 Total	17	1,485,890
2210	Traffic Engineering			
	Traffic Engineer		1	116,593
	Traffic Signal Tech		2	105,826
	Signal System Engineer		1	84,326
	Traffic Signal Supervisor		1	74,498
	Office Support Specialist		1	46,975
		2210 Total	6	428,218

Bur/Office: 203 Operations: Land Use

Activit	y Job Title	Positions	Budget 2008
2300	Land Use Administration		_
	Land Use Bureau Chief	1	123,804

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Budget 2008
123,804
103,178
91,468
83,747
74,306
61,668
414,366
122,972
102,978
69,599
295,548
72,299
72,299
103,178
85,465
60,289
248,932
53,206

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Activity	Job Title	Positio	ons Budget 2008
2350	Technology		
		2350 Total 1	53,206

Bur/Office: 206 Operations: Administration

Activity	Job Title	Positions	Budget 2008
2135 1	Maintenance		
	Maintenance Worker	14	567,108
	Custodian (UAW)	6	270,528
	Mt II-Electrician 35	3	187,244
	Head Custodian I	3	183,075
	Mt II-Carpenter	3	173,400
	Tree Climber	4	159,495
	Operations Foreman 37.5	2	144,597
	Mt II-Plumber	2	117,350
	Working Foreman-UAW	2	94,496
	Landscape Specialist	1	76,358
	Operations Foreman 35	1	72,399
	Tree Inspector	1	56,350
	HVAC	1	54,128
	Executive Secretary	1	53,375
	Office Support Specialist	1	44,493
		2135 Total 45	2,254,396
2136	Terry Conners Rink		
	Ice Rink Operator	3	132,979
	Ice Rink Manager	1	81,562
	Operations Foreman 37.5	1	72,299
	Cashier	1	44,393

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Activity	Job Title		Positions	Budget 2008
2136	Terry Conners Rink			
		2136 Total	6	331,233
2520	Citizen's Service Center			
	Customer Service Spec		3	149,993
	Customer Services Supervisor		1	97,250
		2520 Total	4	247,243
2530	Leisure Services Administration			
	Assist Superintendent of Recreation		2	147,697
	Superintendent of Recreation		1	97,250
	Office Support Specialist		2	88,236
	Recreation Supervisor		1	56,900
	Recreation Leader		1	46,691
		2530 Total	7	436,774
2600	Administration			
	Director of Operations		1	122,971
	Administration Services Bureau Chief	ţ.	1	116,693
	Executive Secretary		1	53,375
	Account Clerk II		1	47,048
	CHARGEBACK to E.G. Brennan		0	-23,339
		2600 Total	4	316,748

Bur/Office: 310 Office of Public Safety, Health & W

Activit	y Job Title	Positions	Budget 2008
3101	Pub Safety, Hlth & Welf-Adm		
	Director of Public Safety, Health & Welfare	1	104,651
	Executive Secretary	1	52,825

Fund: 0001 General Fund

Bur/Office: 310 Office of Public Safety, Health & W

Activity	y Job Title	P	ositions	Budget 2008
3101	Pub Safety, Hlth & Welf-Adm			
		3101 Total	2	157.477

Bur/Office: 330 Police Department

Activity	Job Title	Positions	Budget 2008
3300 1	Department Wide		
	Police Officer	221	13,058,918
	Police Sergeant	54	3,780,022
	Police Lieutenant	13	1,055,022
	Police Captain	7	642,237
	Office Support Specialist	7	304,833
	Police Aide	6	271,133
	Assistant Police Chief	2	217,722
	Equipment Mechanic 37.5	3	158,927
	Police Chief	1	110,873
	Research Assistant	2	106,551
	Police Clerk-Matron	2	83,806
	Police Equipment Mechanic	1	71,804
	Computer Technician	1	64,352
	Electronic Tech-Civilian	1	53,375
	Account Clerk II	1	47,248
	Secretary	1	44,493
	Account Clerk I	1	41,953
	BUDGET ADJUSTMENT	0	-200,000
		3300 Total 324	19,913,271
3325 U	Universal Hiring		
	Police Officer	7	382,301

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Activity	Job Title		Positions	Budget 2008
3325	Universal Hiring			
		3325 Total	7	382,301
3366	Animal Control			
	Assistant Municipal Animal Control		3	135,246
	Animal Control Manager		1	56,331
	Animal Shelter Maintainer		1	36,076
		3366 Total	5	227,653

Bur/Office: 335 Emergency Communications Center

Activity	Job Title		Positions	Budget 2008
3350	Emergency Communications Center			
	Public Safety Disp I		29	1,860,522
	Computer Systems Administrator-ECC		1	78,239
	Telecommunicator		1	52,490
	Office Support Specialist		1	43,843
		3350 Total	32	2.035.094

Bur/Office: 340 The Big Five Volunteer Fire Depts

Activity	Job Title		Positions	Budget 2008
3411	Big 5 Vol FD-Glenbrook			
	Firefighter		8	534,731
	Fire Marshall / Firefighter		1	70,216
		3411 Total	9	604,946
3412	Big 5 Vol FD-Belltown			
	Firefighter		8	498,484
	Fire Marshall / Firefighter		1	73,406

Fund: 0001 General Fund

Bur/Office: 340 The Big Five Volunteer Fire Depts

Activity	Job Title	Positie	ons	Budget 2008
3412	Big 5 Vol FD-Belltown			
		3412 Total 9)	571,889
3413	Big 5 Vol FD-TOR			
	Firefighter	17	•	934,245
	Firefighter / Deputy Fire Marshall	3	3	203,229
	Supervisor Fire Prev/Fire Marsh	1		100,860
		3413 Total 21		1,238,334

Bur/Office: 350 Stamford Fire Department

Activity	Job Title	Positions	Budget 2008
3510 S	Stamford Fire Department		
	Firefighter	179	11,214,114
	Fire Captain	26	2,284,957
	Fire Lieutenant	24	1,813,121
	Deputy Fire Marshall	7	555,540
	Deputy Fire Chief	5	498,883
	Assistant Fire Chief	2	221,003
	Fire Chief	1	121,548
	Supervisor Fire Prev/Fire Marsh	1	104,096
	Mechanical Supervisor-Fire	1	87,136
	Fire Mechanic	1	76,784
	Master Mechanic-Fire Equipment	1	66,486
	Administration Assistant-Data Info Systems	1	60,731
	Executive Secretary	1	53,275
	Account Clerk I	1	41,653
	BUDGET ADJUSTMENT	0	-100,000

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire Department

Activity	Job Title	F	Positions	Budget 2008
3510	Stamford Fire Department			
		3510 Total	251	17,099,327

Bur/Office: 380 Department of Health and Social Services

<u>Activit</u>	y	Job Title		Positions	Budget 2008
3810	Director of H	Health			
		Director of Health		1	152,556
		Administrative Asst Health		1	66,770
		Outreach Worker		1	44,523
		Account Clerk I		1	41,303
	•		3810 Total	4	305,151
3811	Laboratory				
		Lab Tech-Health		2	129,354
		Office Support Specialist		1	44,493
	•		3811 Total	. 3	173,847
3820	Public Schoo	ol Health Program			
		Public Health Nurse - 42 Weeks		24	1,274,533
		Public Health Dental Hygien		3	157,669
	,		3820 Total	. 27	1,432,202
3821	Private & Pa	ırochial Health Program			
		Public Health Nurse - 42 Weeks		6	320,671
		Public Health Dental Hygien		2	98,290
	•		3821 Total	. 8	418,962
3822	Community 1	Nursing			
		Public Health Nurse - 52 Weeks		4	263,781

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Activity	Job Title	P	ositions	Budget 2008
3822	Community Nursing			
	Director of Nursing Service (Health)		1	109,950
	Office Support Specialist		1	43,843
	-	3822 Total	6	417,574
3830	Inspection Services			
	Inspector II		8	516,968
	Inspector I		3	147,432
	Director of Environ Inspection		1	109,850
	Inspector III		1	91,791
	Office Support Specialist		2	87,686
		3830 Total	15	953,727

Bur/Office: 390 Social Services

Activity	Job Title		Positions	Budget 2008
3910	Social Services			
	Director of Mandated Services		1	97,550
	Social Serv Comm Coord		1	91,528
	Research Assistant		1	56,599
		3910 Total	3	245,678

Bur/Office: 400 Legal Affairs

Activity	Job Title	Positions	Budget 2008
4010 Direc	tor of Law		
	Assistant Corp Counsel-Classified	5	617,549
	Paralegal	3	155,639
	Director of Legal Affairs	1	106,402

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Activity	Job Title		Positions	Budget 2008
4010	Director of Law			
	Deputy Corporation Counsel		1	99,359
	Exec Assistant-Corp Counsel		1	74,886
	Legal Secretary		1	57,249
	-	4010 Total	12	1,111,083
4020 H	Human Resources Department			
	Human Resources Assistant		2	106,851
	Personnel Specialist		1	102,978
	Director of Human Resources		1	99,494
	HRIS Coordinator		1	97,324
	Asst Dir of Human Resources		1	95,844
	Personnel Analyst II-Exams		1	91,628
	Human Resources Generalist 35		1	86,162
	Human Resources Generalist 37.5		1	85,812
	HR Information Systems Assistant		1	50,673
	Executive Secretary		1	49,541
	Benefits Clerk		1	47,048
	Office Support Specialist		1	39,204
		4020 Total	13	952,559

Bur/Office: 500 Government Services

Activit	y Job Title	Positions	Budget 2008
5010	Administration		
	Mayor	1	122,760
	Executive Aide-Mayor	1	70,352
	Office Support Specialist	1	47,525

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Activity	Job Title		Positions	
5010	Administration			
		5010 Total	3	240,638
5012	Economic Development			
	Director of Economic Development		1	110,000
	Executive Secretary		1	56,949
	-	5012 Total	2	166,949
5020	Board of Representatives			
	Administration Assistant-Board of Reps		1	76,558
	Office Support Specialist		1	43,843
	-	5020 Total	2	120,401
5030	Board of Finance			
	Clerk/Staff Analyst-BOF		1	71,749
		5030 Total	1	71,749
5050	Town and City Clerk			
	Index Clerk		5	257,211
	Office Support Specialist		4	177,600
	Town Clerk		1	85,399
	Account Clerk II		1	50,276
	-	5050 Total	11	570,487
5070	Registrar of Voters			
	Deputy Reg Voters		2	119,636
		5070 Total	2	119,636
		Grand Total	1121	68,940,995

Fiscal Year 2007/2008 General Fund Revenues

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
30 Prope	erty Taxes									
01301023011000	Current Levy	254,548,713	273,305,829	300,728,012	304,692,128	314,691,263	325,549,569	350,664,785	361,143,467	371,977,771
01301023011010	Refunds - Current Year Levy	0	-100	0	0	0	0	0	0	0
01301023011030	Daily Over/Short	-340	-280	-270	-23	-30	-300	-30	-30	-30
01301023011040	Supplemental Auto Taxes	3,132,221	3,450,441	4,303,549	4,045,126	4,095,576	4,125,000	4,125,000	4,125,000	4,125,000
01301023021010	Prior Year Collections	5,491,653	3,829,273	3,726,753	3,983,810	3,743,404	4,580,000	4,000,000	4,000,000	4,000,000
01301023021012	Taxation Suspense Payments	0	0	0	0	0	0	0	0	0
01301023021030	Collection Fees	0	0	0	0	0	0	0	0	0
01301023031000	Penalties & Interest on Delinquent	2,453,796	2,325,047	2,532,910	2,432,190	2,098,709	2,550,000	2,700,000	2,700,000	2,700,000
01301023081000	Liquidation of Overpayments	779,002	0	309,616	353,207	1,166,176	300,000	250,000	250,000	250,000
01301023091000	Uncollected Prior Year	49,194	103,648	41,341	54,351	35,688	50,000	250,000	250,000	250,000
Property Taxe	es Total	266,454,239	283,013,858	311,641,912	315,560,788	325,830,786	337,154,269	361,989,755	372,468,437	383,302,741
32 Reven	ues From The Use of Money									
01301033211000	Interest Income	2,141,128	1,290,315	816,557	2,678,300	4,648,345	4,800,000	5,000,000	5,000,000	5,000,000
01301033211010	Interest Capital Fund Investments	629,528	542,444	266,248	0	0	0	0	0	0
Revenues Fron	m The Use of Money Total	2,770,656	1,832,759	1,082,805	2,678,300	4,648,345	4,800,000	5,000,000	5,000,000	5,000,000
33 Interg	governmental Revenue									
01301013691024	Telephone Line Access Grant	3,299,393	2,787,952	1,973,134	1,671,468	1,205,411	1,200,000	1,095,826	1,000,000	1,000,000
01301023321405	Ripp Park Apts-Tax Abatement	0	0	0	0	435,958	0	435,958	435,958	435,958

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
33 Interg	governmental Revenue									
013F8303318301	Emergency Management Program	0	0	264,554	0	0	0	0	0	0
013S1103321905	West Nile Virus Assistance	10,000	0	10,000	0	0	0	0	0	0
013S1403321401	PILOT-Project 135	467,911	473,027	482,123	469,450	372,683	372,683	372,683	372,683	372,683
013S1403321402	Tax Abatement Grant	393,968	362,150	348,957	380,670	305,900	305,900	305,900	305,900	305,900
013S1403321403	PILOT-Housing Authority	111,811	0	29,507	0	77,916	77,910	61,613	61,613	61,613
013S1403321404	Surplus Revenue Sharing	431,922	0	0	0	0	0	0	0	0
013S1903321902	FEMA Winter Storm Grants	0	0	0	296,737	272,640	0	0	0	0
013S1903321903	Safe Neighborhood Program	144,000	96,000	0	0	0	0	0	0	0
013S1903321909	Property Tax Relief Grant	0	0	0	0	170,360	170,360	0	0	0
01381903321910	PILOT- Colleges & Hospitals	2,309,968	2,448,252	2,733,787	2,971,781	3,031,718	3,108,986	2,857,927	2,857,927	2,857,927
01381903321911	PILOT-State Owned Property	1,607,614	1,514,372	1,853,437	1,978,586	2,155,041	2,201,590	2,036,869	2,036,869	2,036,869
013S1903321912	Elderly & Disabled Property Tax Exe	83,030	82,619	8,945	11,204	14,086	14,090	12,000	12,000	12,000
013S1903321913	Manufacturing Property Tax Exemptio	1,859,487	1,231,478	968,386	1,204,108	1,031,368	1,150,000	436,533	436,533	436,533
013S1903321914	Elderly Homeowners	386,624	358,631	341,886	362,610	360,721	341,887	400,000	400,000	400,000
013S1903321915	Elderly Freeze	93,660	72,043	56,838	42,861	37,232	42,860	25,000	25,000	25,000
013S1903321980	Mashentucket Pequot Fund	2,370,964	1,811,092	1,465,292	1,486,681	1,419,977	1,463,802	1,384,918	1,384,918	1,434,022
013S1903321990	LOCIP Grants	0	0	0	55,365	0	0	0	0	0
013S9003329001	Education Cost Sharing	4,562,294	5,316,855	5,464,128	5,797,154	5,927,633	5,885,766	11,083,569	14,582,742	14,582,742
013S9003329010	Special Education	0	0	0	0	0	255,652	246,361	246,361	246,361
013S9003329020	Public Transportation	204,916	87,993	202,008	100,122	123,952	109,907	108,150	108,150	108,150
013S9003329030	Non-Public Transportation	40,177	29,888	38,708	28,216	23,558	34,584	25,144	25,144	25,144

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
33 Inter	governmental Revenue									
013S9003329081	School Building Interest	751,094	644,773	402,022	581,364	1,232,804	311,003	286,326	260,836	229,922
013S9003329082	School Building Principal	1,553,459	890,174	890,174	889,914	2,698,338	1,022,811	1,021,821	778,365	690,553
013S9003329100	Private and Parochial Schools	420,234	389,665	362,145	361,524	444,466	362,145	362,145	362,145	362,145
013S9003329200	Vocational Agriculture	66,220	46,363	50,461	64,722	70,636	70,653	70,653	70,653	70,653
013S9993329903	Motor Vehicle Fines	1,447	711	1,000	805	1,615	1,335	1,335	335	1,335
013S9993329911	Boat Registrations	104,924	104,924	104,924	104,924	104,924	104,924	104,924	104,924	104,924
Intergovernm	ental Revenue Total	21,275,117	18,748,962	18,052,416	18,860,265	21,518,937	18,608,848	22,735,655	25,869,056	25,800,434
34 Depa	rtmental Revenue									
01301013411007	Phone Booth Toll Commission	362	1,136	3,800	2,745	1,535	1,300	1,500	1,500	1,500
01301023421000	Aerial Maps-Assessor	265	250	183	240	300	250	300	300	300
01301023441050	Payment in Lieu of Taxes	135,375	61,884	63,432	65,017	255,343	63,038	67,884	67,884	67,884
01302133411006	Parking Revenue	723,683	879,281	972,372	-5,540	-16,340	0	0	0	0
01302133411017	Parking/Town Center	0	0	75,000	0	0	0	0	0	0
01302133411019	Lease - Circuit Court/State	79,877	26,626	0	0	0	0	0	0	0
01302133411022	Parking Fees Railroad Station	-108	0	0	-42	0	0	0	0	0
01302133411028	Stadium Lighting - Parks	90	0	0	0	0	0	0	0	0
01302133411030	Public Sessions	34,390	35,444	27,777	29,104	33,786	30,550	34,000	35,000	35,000
01302133411031	Lesson Registration	96,809	96,164	72,400	93,352	113,517	96,775	114,000	116,000	116,000
01302133411033	High School Hockey	23,075	20,460	25,476	23,754	31,500	25,000	37,000	37,000	37,000
01302133411035	Skate Rental	16,818	11,048	7,652	8,466	25,278	8,800	13,000	14,000	14,000
01302133411036	Ice Rental	505,039	442,303	421,589	480,990	477,200	510,000	555,000	600,000	645,000

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
34 Depai	rtmental Revenue									
01302133411037	Patch & Free Style	35,607	23,719	9,302	20,413	36,841	39,000	39,000	40,000	40,000
01302133411039	Electric Reimbursement	1,115,465	10,760	18,663	11,474	16,616	0	0	0	0
01302133411040	Rink Advertising	15,635	11,050	3,810	14,068	9,775	14,000	14,000	15,000	15,000
01302133411076	Film/Video Productions	1,050	2,150	300	600	3,500	400	3,500	3,500	3,500
01302133411084	Parking Fees Garages	975,558	975,710	1,011,031	5,000		0	0	0	0
01302133421004	Permits-Building Dept	2,890,893	3,061,569	2,417,159	3,586,553	4,672,016	5,000,000	6,000,000	6,000,000	6,000,000
01302133421014	Park Permits	297,827	301,816	326,497	325,797	336,697	0	0	0	0
01302133421021	Marina Fees & Ramp Permits	49,625	0	0	0	0	0	0	0	0
01302133421026	Picnic Permits-Parks	20,385	20,830	18,135	18,740	19,780	14,570	19,500	19,500	19,500
01302133431000	Parking Traffic Tickets	1,827,318	1,979,006	2,198,393	17,935	-2,832	0	0	0	0
01302133433000	Civil Citation Fines	0	0	1,440	150	375	0	0	0	0
01302133441001	Rent-First Union	0	0	0	0	0	0	0	0	0
01302133441002	Lease-Metro North	0	-43	0	0	0	0	0	0	0
01302133441009	Lease-Saturn Of Stamford	37,500	37,500	37,500	0	42,750	0	0	0	0
01302133441010	Lease-U S House of Representatives	14,400	15,617	19,317	14,636	18,258	20,632	21,135	21,135	21,135
01302133441011	Lease-Commodore Media	28,758	28,758	28,758	31,155	31,551	28,758	28,758	28,758	28,758
01302133441012	Lease-U R C	19,800	19,800	35,930	19,800	19,800	19,800	19,800	19,800	19,800
01302133441013	Lease-CT Quality Transmissions	2,250	2,000	3,000	2,500	2,750	3,000	3,000	3,000	3,000
01302133441014	Lease-Concessions-Parks	35,481	11,300	17,758	30,900	32,600	34,000	24,000	24,000	24,000
01302133441015	Lease-Halloween Yacht Club	20,000	0	1,667	0	0	0	0	0	0
01302133441023	Lease-Trans Ctr-J&R Tours	0	0	0	0	0	0	0	0	0

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
34 Depa	rtmental Revenue									
01302133441024	Lease-EPA	12,171	11,613	12,779	12,922	16,104	15,533	15,533	15,533	15,533
01302133441025	Lease-Domus Foundation	14,750	17,075	15,975	15,000	19,500	18,000	0	0	0
01302133441027	Lease-SWRPA	43,292	47,654	48,074	48,494	48,924	49,350	49,788	50,304	50,584
01302133441028	Lease-Washington Blvd. Holdings	60,188	47,291	47,291	60,188	34,393	51,590	0	0	0
01302133441029	Lease-New England Recycling	500	5,500	6,000	5,500	6,500	6,000	6,000	6,000	6,000
01302133441030	Lease-Collins Plaza-Alvord Lane	0	0	0	0	10,447	0	10,447	10,447	10,447
01302143411000	Bulky Waste Tipping	1,023,473	705,902	558,993	833,965	1,016,822	1,150,000	1,100,000	1,300,000	1,550,000
01302143411016	Incinerator Use Fees-PWD	46,402	55,072	41,590	33,600	34,258	38,400	38,400	38,400	38,400
01302143411019	Tipping Fees-PWD	2,202,178	2,136,856	2,401,921	2,201,657	1,639,991	1,517,000	1,650,000	1,700,000	1,700,000
01302143411020	Compost Sales	18,640	25,960	52,518	31,644	22,382	54,000	54,000	60,000	60,000
01302203421007	Street Opening Permits-PWD	27,750	56,775	116,250	84,900	78,122	90,000	91,000	93,400	95,800
01302203421011	Fees for Prints-Engineering	685	1,426	1,703	1,185	1,211	1,300	1,270	1,300	1,375
01302203421049	Fiberoptic Revenue	0	0	0	0	0	0	0	0	0
01302203611000	Claims & Settlements	0	0	63,982	0	0	0	0	0	0
01302313421018	Filing Fees-Planning	4,955	10,040	9,020	24,665	26,245	18,700	13,000	13,000	13,000
01302313421027	Sale of Master Plan	399	1,093	146	618	484	0	900	900	900
01302313421029	Maps Regs Etc-Zoning	122,060	11,358	23,648	29,899	44,598	25,000	36,000	36,000	36,000
01302313421032	Application Fees-Appeals	19,386	30,010	37,016	41,950	34,849	35,000	34,000	34,000	34,000
01302313421050	Sale of Maps-GIS	2,150	3,765	4,510	4,155	4,235	3,000	5,500	5,500	5,500
01302313421052	Permits-Zoning Enforcement	60,865	275,106	238,363	215,462	271,973	250,000	275,000	280,000	285,000
01302343421036	Permits-Inlands Wetlands	26,925	101,466	65,481	55,354	92,969	70,200	70,000	70,000	70,000
01302343421039	Sale of Maps & Reg-EPB	2,398	1,104	734	365	382	0	0	0	0

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
34 Depa	rtmental Revenue									
01302343421041	State Land Use Fees	110	0	0	0	0	0	0	0	0
01302533411011	Westhill Pool Program-Rec	0	0	1,400	0	1,200	0	0	0	0
01302533411012	Bandwagon Use-Rec	2,700	4,750	3,000	3,450	2,425	600	600	600	600
01302533411044	Adult Programs	0	0	0	0	0	25,338	20,188	20,794	21,418
01302533411045	Adult Leagues	0	0	0	0	0	181,520	199,930	205,928	212,106
01302533411046	Aquatics	0	0	0	0	0	26,040	29,880	30,776	31,669
01302533411047	Youth Programs	0	0	0	0	0	152,530	200,333	206,343	212,533
01302533411052	Co-ed Softball	23,924	24,759	30,400	27,493	30,169	0	0	0	0
01302533411053	Mens Indust Basketball	20,185	23,140	18,620	19,430	6,790	0	0	0	0
01302533411054	Boys/Girls Baseball & Softball	2,982	6,480	5,480	6,231	2,080	0	0	0	0
01302533411055	Mens Open Softball	41,477	46,345	53,130	53,220	50,079	0	0	0	0
01302533411056	Mens Indust Softball	41,214	34,921	33,829	32,385	30,958	0	0	0	0
01302533411057	Womens Softball	6,410	6,725	5,520	2,240	2,705	0	0	0	0
01302533411059	Indust Co-ed Volleyball	18,830	23,539	19,595	16,100	14,800	0	0	0	0
01302533411061	Misc Self-Sustaining	39,944	49,838	80,047	96,052	114,337	0	0	0	0
01302533411063	Winter Soccer	16,990	22,300	22,950	22,950	23,800	0	0	0	0
01302533411064	Open Co-ed Volleyball	100	100	0	0	0	0	0	0	0
01302533411065	Street Hockey	990	0	0	0	0	0	0	0	0
01302533411066	Cubeta Wood Fencing	0	0	0	0	0	0	0	0	0
01302533411069	Trips & Excursions	14,964	10,976	13,245	6,913	14,148	0	0	0	0
01302533411079	Playground Programs	226,746	260,249	278,643	321,847	379,385	349,015	389,887	389,887	401,584
01302533411081	Youth Swimming Lessons	29,060	23,710	17,460	24,000	35,313	0	0	0	0

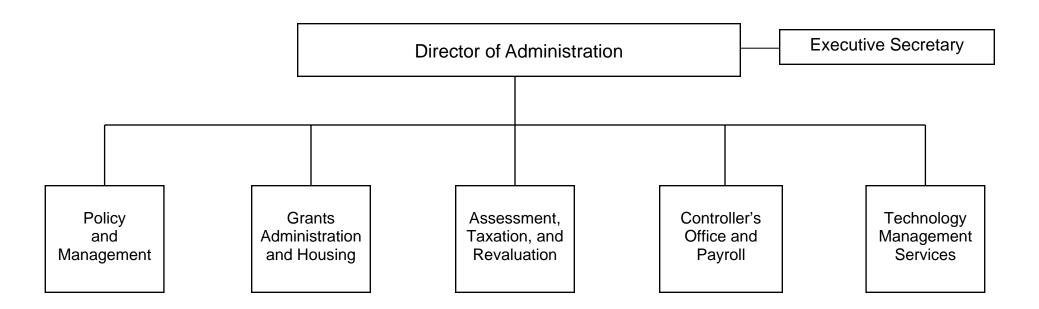
Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
34 Depai	rtmental Revenue									
01302533411082	Project Music Fees	16,210	26,910	25,275	33,955	32,785	35,250	35,250	39,000	39,000
01302543421008	Street Use Permits - Traffic	6,270	17,780	23,945	20,175	19,100	17,500	24,000	24,600	25,215
01303103421009	Weights & Measures Inspection Fees	43,855	43,736	43,610	44,065	44,265	43,000	43,000	43,000	43,000
01303303421020	Housing Authority Overtime	0	0	0	0	0	0	0	0	0
01303313421023	Bingo Permits-Police	369	392	338	70	420	500	500	500	500
01303313421030	Raffle & Bazaar Permits	800	1,232	875	797	685	800	800	800	800
01303503421002	False Alarm Fees	183,477	327,011	480,024	297,168	373,499	300,000	300,000	320,000	325,000
01303503421013	Miscellaneous Permits-Fire	701	584	612	2,252	511	400	400	400	400
01303813411002	Health-Private Sewage Disposal	38,235	40,815	37,125	45,520	35,280	40,000	40,000	40,000	40,000
01303813411014	Health Immunization Clinic	58,358	72,439	61,994	76,155	62,329	60,000	60,000	60,000	60,000
01303813411021	Health Lab Analysis	50,591	57,138	20,445	8,703	22,839	15,000	15,000	15,000	15,000
01303813411026	Health-Lab Services WIC Cert	540	5,850	0	0	0	0	0	0	0
01303813421012	Health Permits & Fees	18,824	17,110	17,579	21,623	19,912	19,000	19,000	19,000	19,000
01303813421019	Health Restaurant Licenses	137,596	144,752	148,876	162,449	156,560	145,000	145,000	145,000	145,000
01303813421025	Health Room House Fees	226,451	113,377	222,756	236,161	211,379	220,000	220,000	220,000	220,000
01303813421028	Health Multi Family Dwell Fees	162,039	326,236	590,844	554,975	549,025	577,741	550,000	550,000	550,000
01303813421033	Health C/O Apt Fees	15,225	18,925	37,682	40,900	41,450	30,000	30,000	30,000	30,000
01303813421051	Microwave Transmitter Fees	0	0	0	1,375	6,175	4,550	4,550	4,550	4,550
01304013411078	Reimbursement-Legal Services	34,649	48,970	7,011	37,886	35,298	35,400	5,000	5,000	5,000
01304023411075	Exam Filing Fees-Pers	25,125	6,885	11,880	0	12,675	0	4,500	4,500	4,500
01305053421010	Conveyance Tax	1,349,018	1,632,061	4,121,484	4,293,121	4,854,615	4,200,000	4,500,000	4,500,000	4,500,000

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
34 Depar	rtmental Revenue									
01305053421017	Filing Fees	6,652	8,067	6,220	5,793	6,088	7,500	7,500	7,500	7,500
01305053421024	Fish & Game	652	627	729	686	782	600	600	600	600
01305053421031	Recording Fees	969,483	1,311,223	1,298,918	1,013,053	958,366	1,050,000	1,000,000	1,000,000	1,000,000
01305053421034	Vital Statistics	151,091	153,777	148,319	149,174	156,109	150,000	150,000	150,000	150,000
01305053421035	Miscellaneous-Town Clerk	300	5,741	9,255	10,813	9,389	8,000	8,000	8,000	8,000
01305053421038	Clam Permits	570	250	443	338	426	125	125	125	125
01305053421040	Map Copies	13,486	10,036	12,431	12,203	9,468	15,000	10,000	10,000	10,000
01305053421042	Photo Copies	45,563	46,384	46,199	38,008	31,065	70,000	35,000	35,000	35,000
01305053421043	Notary Public	5,302	5,132	6,677	7,493	6,895	6,000	6,000	6,000	6,000
01305053421045	State Surtax	0	0	0	-2	0	0	0	0	0
01305053421053	Land Records Search Subscriptions	0	0	0	0	7,250	15,000	15,000	7,500	7,500
01305053421054	Farmland Preservation - City	0	0	0	0	59,785	80,000	70,000	70,000	70,000
01305053421055	Farmland Preservation - Town Clerk	0	0	0	0	20,029	30,000	25,000	25,000	25,000
01309003411003	Interscholastic Receipts	0	0	0	0	0	0	0	0	0
01309003411092	Tuition-Spec Educ (From Schl Dists)	8,087	43,392	16,576	42,438	12,970	19,918	20,000	20,000	20,000
Departmental	Revenue Total	16,748,539	16,645,868	19,545,770	16,288,987	18,032,598	17,234,273	18,631,258	18,976,564	19,310,516
36 Other	Revenue									
01301013621002	Direct Cost Reimb-Grants	-291,484	0	0	0	0	0	0	0	0
01301013621006	Indirect Cost Reimb-Grants	60,000	80,077	57,758	64,359	41,564	35,000	20,000	10,000	0
01301013691014	Other-Miscellaneous	427,441	886,926	19,610	1,955,151	41,745	550,000	100,000	100,000	100,000

Ref Number	Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
36 Other	Revenue									
01301013691023	Reversal of Prior Year Encumbrances	166	0	0	0	0	0	0	0	0
01301013691027	Payments for BOE PC Service	847,000	0	0	0	0	0	0	0	0
01301023621003	Enterprise Zone Reimbursement	1,105,826	1,548,717	1,451,475	1,639,409	1,841,282	1,841,282	556,309	556,309	556,309
01301023691003	Assessor-Miscellaneous	15,188	17,381	15,614	12,578	15,481	15,000	15,500	15,500	15,500
01302133691021	Parks-Miscellaneous	11,328	7,331	6,292	4,458	6,030	1,500	6,000	6,000	6,000
01302143691017	Sanitation-Miscellaneous	490	605	495	578	580	450	450	450	450
01302143691022	Recycling-Miscellaneous	9,338	12,714	17,655	29,573	46,898	45,000	45,000	45,000	45,000
01302533691006	Recreation-Miscellaneous	9,338	77,173	83,229	85,715	65,721	0	0	0	0
01302533691019	Stamford Golf Authority	351,944	403,298	312,034	321,087	248,014	312,194	326,772	326,772	326,772
01302533691020	Special Events Revenue	0	0	42,500	0	0	0	0	0	0
01302543621004	Garage Reimb-Traffic	89,278	81,463	105,976	0	0	0	0	0	0
01302543691009	Traffic-Miscellaneous	800	130	1,755	65	0	650	650	650	650
01303313691016	Police-Miscellaneous	35,875	29,468	49,337	45,732	33,133	60,000	13,800	13,800	13,800
01303923621007	Welfare Client Reimbursement	50,313	92,971	57,381	46,116	40,051	35,000	35,000	35,000	35,000
01304013611000	Claims & Settlements	2,571,516	634,395	65,137	1,035	2,168	0	0	0	0
01304013691018	Legal Miscellaneous	53,359	19,248	158	44,119	15,000	1,000	1,000	1,000	1,000
01305013631002	Corporate Donations	0	12,000	0	0	0	0	0	0	0
01305023691004	Bd of Reps-Miscellaneous	52	57	0	0	0	25	25	25	25
01305073691007	Registrars-Miscellaneous	10	298	320	50	77	220	100	100	100
01309003411091	Tuition-Regular (From Individuals)	18,916	134,832	55,709	76,414	44,297	61,900	70,000	70,000	70,000
01309003691001	Education-Miscellaneous	13,034	5,653	18,577	1,494	613,049	2,000	13,500	13,500	13,500

Ref Number Account Title	FY 01/02 Actual	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	FY 08/09 Forecast	FY 09/10 Forecast
36 Other Revenue									
Other Revenue Total	5,379,728	4,044,737	2,361,013	4,327,933	3,055,090	2,961,221	1,204,106	1,194,106	1,184,106
38 Interfund Transfers									
01301013691991 Use of Fund Balance	4,277,592	0	0	0	0	2,500,000	716,970	750,000	750,000
01301013811003 Transfer In - Town Road Aid	847,931	734,904	265,658	425,696	598,767	641,708	435,741	435,741	435,741
01301013811020 Transfer In - Smith Hse - Skill Nur	0	0	0	384,516	443,248	460,284	281,469	289,913	298,611
01301013811028 Transfer In - Marina Fund	0	0	0	0	49,081	52,709	14,120	14,473	14,835
01301013811029 Transfer In - Parking Fund	0	0	0	2,000,000	2,497,691	2,780,000	1,656,626	1,706,325	1,757,515
01301013811033 Transfer In - WPCA	0	0	296,882	281,005	347,102	400,000	405,736	415,879	426,276
01301013811042 Transfer In - Pol Ext Dty Cost	450,000	308,780	480,000	484,006	163,089	345,728	359,557	370,344	381,454
01301013811043 Transfer In - EG Brennan	0	0	43,975	56,768	63,566	89,944	25,710	26,353	27,143
01301013811093 Transfer In - Risk Management Fund	0	0	0	57,678	74,574	74,575	76,812	79,117	81,490
Interfund Transfers Total	5,575,523	1,043,684	1,086,515	3,689,669	4,237,118	7,344,948	3,972,741	4,088,145	4,173,065
Grand Total	318,203,802	325,329,868	353,770,431	361,405,941	377,322,874	388,103,559	413,533,515	427,596,308	438,770,862

City of Stamford Office of Administration



Activity Summary Report									
Fund: 0001 General Fund Bur/Offc: 101 Office of Administration	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0101 Administration									
1010 Director of Administration	211,451	209,138	239,788	222,532	236,148	236,148	13,615	247,455	259,739
1011 Office of Policy and Management	822,373	997,296	975,293	984,599	1,199,770	1,191,994	207,395	1,256,278	1,317,558
1012 Grants Administration	442,537	521,532	523,032	523,531	342,876	341,376	-182,155	360,282	378,913
8808 Contingency	0	0	0	2,782,140	0	0	-2,782,140	0	0
8808 Contingency	0	0	-121,640	0	0	0	0	0	0
Administration Total	1,476,362	1,727,966	1,616,473	4,512,803	1,778,793	1,769,517	-2,743,285	1,864,015	1,956,210
Dept/Div: 0102 Assessment and Taxation									
1020 Assessor	768,619	713,404	713,405	711,499	839,449	837,022	125,524	885,213	935,269
1021 Board of Assessment Appeals	3,316	4,328	4,328	4,328	4,328	4,328	0	4,448	4,573
1022 Revenue Services	463,514	524,283	524,284	522,808	576,807	569,547	46,739	600,785	626,312
1023 Taxation Services	658,901	701,122	699,971	688,101	706,033	704,206	16,105	745,309	787,862
1024 Tax Administration	287,497	267,638	267,638	269,173	275,210	272,210	3,037	289,372	304,549
1026 Property Revaluation	284,942	404,694	403,694	399,174	370,939	367,210	-31,965	398,107	425,024
Assessment and Taxation Total	2,466,789	2,615,469	2,613,320	2,595,083	2,772,767	2,754,523	159,441	2,923,234	3,083,589
Dept/Div: 0103 Finance									
1032 Controller	1,524,206	1,567,093	1,565,093	1,518,441	1,809,511	1,795,684	277,243	1,901,273	1,999,553
Finance Total	1,524,206	1,567,093	1,565,093	1,518,441	1,809,511	1,795,684	277,243	1,901,273	1,999,553
Dept/Div: 0106 Technology Management Service	S								
1060 Technology Management Services	1,257,664	1,438,007	1,435,006	1,318,405	1,551,124	1,539,696	221,291	1,628,137	1,700,180
Technology Management Services Total	1,257,664	1,438,007	1,435,006	1,318,405	1,551,124	1,539,696	221,291	1,628,137	1,700,180

7,229,892 9,944,732

7,912,194

7,859,421

-2,085,311

8,316,660

8,739,532

6,725,022

Office of Administration Total

7,348,534

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Mission Statement

To develop, maintain, and improve the City's financial systems and procedures; to execute financial and administrative decisions in an effective and accountable manner; to advise the Mayor and the City's fiscal boards with respect to financial and administrative matters in accordance with the Charter, local ordinances, and state law; and to provide executive leadership to all the operating divisions within the Office of Administration. Overarching this mission is a mandate to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management.

Program: Debt Management

The mission of the Debt Management program is to provide for the capital needs of operating and self-supporting governmental functions through the issuance and management of full faith and credit (G.O.) and revenue-backed debt instruments.

Activity Name	Service Output	Service Quality
Safe Debt Report	• Prepare Safe Debt Report	Prudent assessment of the City's General obligation debt capacity in accordance with industry standards for triple-A communities.
Financial Advisor	Manage contract with Financial Advisor (FA)	Solicit and incorporate advice from FA regarding debt- management issues for the City
Issue G.O. Bonds	Annual issue of new debt	Minimize borrowing costs through competitive transactions at minimum required levels to support capital program.
Alternative Financing Methods	 Provide access to capital for self-supporting governmental functions 	Manage low-cost revenue-backed debt

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Program: Financial Decisionmaking

The mission of the Financial Decision-making program is to ensure that elected and appointed officials have appropriate information available to assist them in making financial decisions that are advantageous to the City and its taxpayers.

Activity Name	Service Output	Service Quality
Investment Policy	• Maximize City resources at minimum risk through implementation of Investment policy.	comparable rate of return to appropriate public-sector benchmarks
Pension Administration	 Assist pension trustees to maximize pension fund resources. 	comparable rate of return to appropriate benchmarks
	 Work with actuary to value pension resources and obligations 	Fully funded pension funds that minimize City general fund contributions
Budget Policy	 Ensure that the City's budget is balanced, accurate, and presented in a way that assists financial decisionmakers 	Budget accomplishes program goals while avoiding deficits

Program: Water Pollution Control Authority

The mission of the WPCA function is to support the WPCA in financial analysis, budgeting, rate setting, and debt management.

Activity Name	Service Output	Service Quality
Support WPCA	Financially strong WPCA	Maintain and improve credit rating of the WPCA; Maintain low user fees; Ensure that WPCA budget provides necessary resources to agency to fulfill its mission.

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Director of Administration	1	1	\$104,723	\$109,921	\$5,198	4.96%
Executive Secretary	1	1	\$51,090	\$49,430	(\$1,660)	-3.25%
	2	2	\$155,813	\$159,351	\$3,537	2.27%

Fund: 0001 General Fund

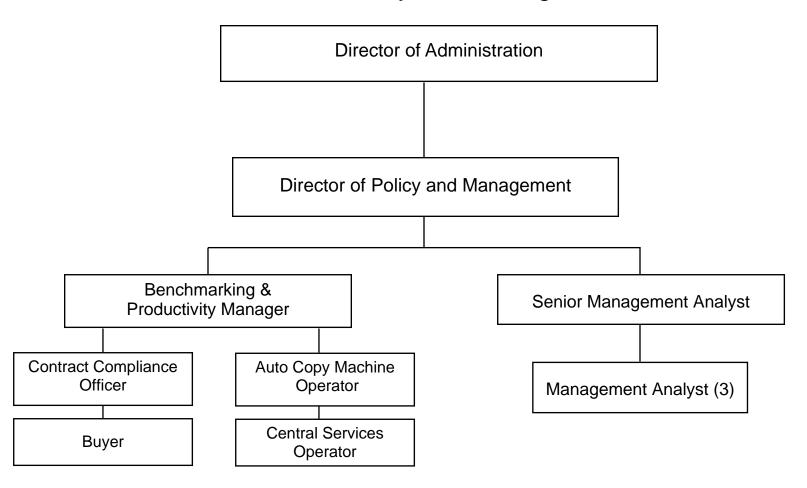
Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01410101100 Salaries	155,245	155,813	155,813	159,291	159,351	159,351	59	164,131	169,055
01410101203 Seasonal	699	0	0	1,524	0	0	-1,524	0	0
01410101301 Overtime	408	450	450	450	450	450	0	464	477
01410101502 Car Allowance	0	0	0	0	5,000	5,000	5,000	5,150	5,305
01410101505 Deferred Compensation	825	5,000	5,000	9,600	10,885	10,885	1,285	11,212	11,548
01410102100 Medical & Life	27,132	27,130	27,130	27,130	35,389	35,389	8,259	40,697	46,802
01410102200 Social Security	14,584	12,337	12,337	12,337	13,440	13,440	1,103	13,843	14,258
01410102500 Unemployment Compensation	2,676	0	0	0	0	0	0	0	0
01410103202 Conferences & Training	0	0	0	0	2,000	2,000	2,000	2,050	2,101
01410105101 Gasoline	65	150	150	300	1,000	1,000	700	1,025	1,051
01410105240 Payments to Insurance Fund	60	71	71	71	446	446	375	491	540
01410105301 Telephone	1,087	1,084	1,084	1,084	1,084	1,084	0	1,111	1,139
01410105405 Postage	227	0	0	200	0	0	-200	0	0
01410105500 Copying & Printing	0	0	0	0	0	0	0	0	0
01410106100 Office Supplies & Expenses	7,309	5,743	5,743	8,400	5,743	5,743	-2,657	5,887	6,034
01410108000 Non-Salary Budget Reduction	0	0	29,865	0	0	0	0	0	0
01410108100 Dues & Fees	1,135	1,360	2,145	2,145	1,360	1,360	-785	1,394	1,429
Director of Administration Total	211,451	209,138	239,788	222,532	236,148	236,148	13,615	247,455	259,739

City of Stamford Office of Administration Office of Policy and Management



Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Mission Statement

The mission of the Financial Planning and Analysis program is to provide budgetary forecasting, analysis, and reporting to city departments and elected officials so that the fiscal integrity and accountability of the City is maintained.

The mission of the Internal Audit program is to provide auditing and benchmarking reports to city departments and elected officials so that internal controls and department productivity are maximized.

The mission of the Purchasing program is to procure goods and services for user departments so that such purchases are delivered in the most cost effective and timely manner in accordance with state, federal and local laws.

The mission of the Central Services program is to provide duplication and mailing services to user departments so that such services are delivered in the most cost effective and timely manner in accordance with state federal and local laws.

Program: Financial Planning and Analysis

Activity Name	Service Output	Service Quality				
Prepare Operating and Capital Budget Documents	• 1 operating and capital budgets prepared	Produce Mayor's proposed Budget by March 8th				
Prepare Quarterly Pro Forma Forecasts of Revenue and Expense Line Items	• 2 pro forma forecasts prepared	Complete forecasts within thirty days of the close of the quarters.				
Prepare Quarterly Capital Projects Update Reports	• 4 quarterly capital project updates completed	Capital project update reports completed within 45 days of the end of the quarter.				
Program: Internal Audit						
Activity Name	Service Output	Service Quality				
Perform Internal Audits	• 8 Monthly Spot Audits, 3 Comprehensive Audits	90% of Audits Completed				

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Program: Purchasing

Activity Name	Service Output	Service Quality				
Issue Purchase Orders	• 5,500 bid purchase orders issued	99% of purchase orders issued within 5 days of contract execution.				
Approve Bid Waivers	• 31 bid waivers approved	100% of bid waivers approved within 1 week of inception				
Advertise/Open/Award RFPs/RFQs/Bids	• 124 bids awarded	100% of bids & RFPs are conditionally awarded within 5 days.				
	• 41 RFP/RFQs awarded	100% of RFPs awarded within 5 days of the recommendations made by the operating departments.				
	• 29 contract extensions	100% of contract extensions are processed within 2 weeks from the date of request.				
Develop/Track/Monitor Contracts	• 194 contracts executed	100% of contracts are approved within 5 days after all contractual requirements are met and after all of the insurance, legal, vendor, fiscal and legislative boards (if required) and Mayoral approvals are made.				
Advise Vendors/Departments on Purchasing Ordinance	• 7,000 internal/external calls made	95% of calls returned within 2 business days				
Program: Central Services						
Activity Name	Service Output	Service Quality				
Fill Print/Copy Jobs	• 2,900,000 print/copies completed	99% of print jobs completed by or before requested deadline.				
Affix Postage	• 279,000 pieces of mail stamped	99% of mail sent out within 1 business day				
Prepare Monthly Chargeback Report	• 36 chargeback reports prepared	100% of chargeback reports prepared within 7days following the end of the prior month				

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Auto Copy System Machine Operator	1	1	\$45,517	\$47,148	\$1,631	3.58%
Buyer	1	1	\$64,141	\$68,988	\$4,847	7.56%
Central Serv Oper Worker	1	1	\$45,617	\$47,148	\$1,531	3.36%
Contract Compliance Officer	1	1	\$78,351	\$81,012	\$2,661	3.40%
Director of the Office of Policy and Management	1	1	\$119,109	\$123,154	\$4,045	3.40%
Management Analyst 37.5	3	3	\$244,838	\$229,603	(\$15,235)	-6.22%
Productivity & Benchmark Manager	1	1	\$112,978	\$116,793	\$3,815	3.38%
Senior Management Analyst	0	1	\$0	\$102,628	\$102,628	100.00%
·	9	10	\$710,552	\$816,474	\$105,922	14.91%

During FY 06/07, 1 Senior Management Analyst position was added and 1 Management Analyst position was eliminated. For FY 07/08, 1 Management Analyst position was added. This position will be assigned to the Police Department on a full time basis.

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

33 3 3	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01410111100 Salaries	681,974	710,552	710,552	677,658	816,474	816,474	138,816	840,968	866,198
01410111201 Part-Time	37,469	25,000	25,000	25,000	25,000	25,000	0	25,750	26,523
01410111202 Permanent Part-time	0	0	0	0	36,400	36,400	36,400	37,492	38,617
01410111203 Seasonal	29,534	15,000	15,000	30,000	0	0	-30,000	0	0
01410111301 Overtime	1,176	500	500	2,700	500	500	-2,200	515	530
01410111501 Clothing Allowance	125	125	125	125	125	125	0	128	131
01410111502 Car Allowance	2,090	2,280	2,280	2,280	2,280	2,280	0	2,337	2,395
01410112100 Medical & Life	135,649	135,649	135,649	135,649	166,043	166,043	30,394	190,949	219,592
01410112200 Social Security	57,623	57,639	57,639	57,639	67,380	67,380	9,741	69,401	71,483
01410113001 Professional Consultant	-160	18,000	18,000	18,000	18,000	12,500	-5,500	18,450	18,911
01410113202 Conferences & Training	3,074	2,000	2,000	2,000	2,000	4,000	2,000	2,050	2,101
01410113601 Contracted Services	0	0	0	0	25,000	25,000	25,000	25,625	26,266
01410114400 Equipment Rental	-14,201	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051
01410115101 Gasoline	0	500	500	500	500	500	0	513	525
01410115240 Payments to Insurance Fund	3,720	3,715	3,713	3,713	13,733	13,733	10,020	15,106	16,617
01410115301 Telephone	-153,598	3,559	-21,441	3,559	3,559	3,559	0	3,648	3,739
01410115400 Advertising/Official Notices	-3,024	2,000	2,000	2,000	2,000	2,000	0	2,050	2,101
01410115405 Postage	3,549	2,500	2,500	2,500	2,500	2,500	0	2,563	2,627
01410115500 Copying & Printing	7,629	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051
01410116100 Office Supplies & Expenses	24,387	14,276	17,276	17,276	14,276	10,000	-7,276	14,633	14,999
01410116605 Equipment Maintenance	5,113	2,000	2,000	2,000	2,000	2,000	0	2,050	2,101
01410118100 Dues & Fees	245	0	0	0	0	0	0	0	0

Fund: 0001 General Fund

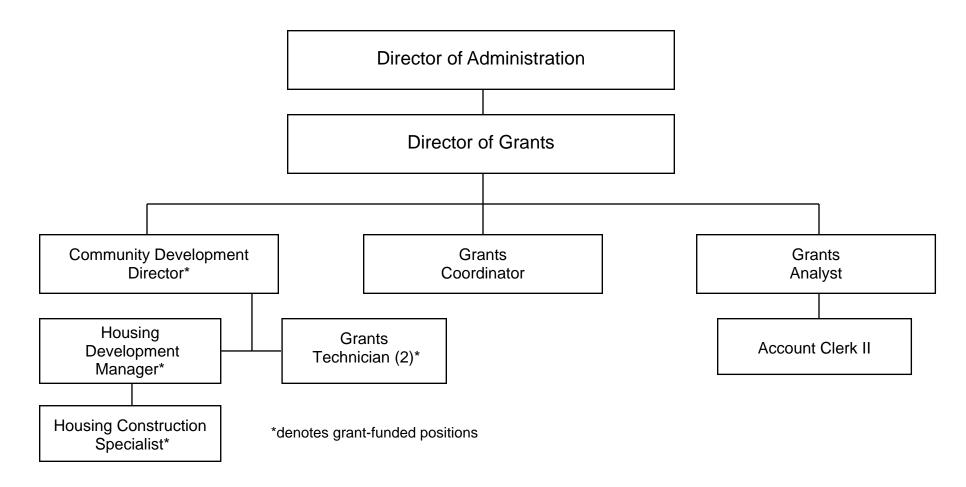
Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

•	00 0	-	O		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
				FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number	Account Title			Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	

City of Stamford Office of Administration Office of Grants Administration



Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Mission Statement

Grant Funding: The City of Stamford Grants Office identifies and secures funding resources to assist the City in providing programs, projects and services. The Office provides accounting assistance to the Board of Education for school construction funding. The Grants Office prepares documentation to facilitate all local approvals/authorizations required and sees that all contracts are executed with appropriate certifications. It provides all grant fiscal reporting to make sure that all grant program reports are submitted. It ensures that the City of Stamford receives all of the grant funds due. It facilitates the single audit, negotiates audit findings and distributes audits to all grantors. It develops municipal systems to facilitate grant compliance, i.e., monitoring subgrantees, and developing the Disadvantaged Business Enterprise Plan and the FTA Procurement Guide.

Administration: The Grants Director oversees the Community Development Program Office which includes administration of the Community Development Block Grant, HOME and the Lead Program. The Grants Office also administers, through subcontracts with community agencies, several grant programs including Day Care, School Readiness, and Quality Enhancement. It sees that the City's Cost Allocation Plan is prepared. It is the primary point of contact for the City's lobbyists. It is the City's single point of contact for all grantors.

Municipal Programs: The Grants Office staffs the Tax Abatement Committee and prepares the amounts to be billed for the Tax Abatement Committee's approval. It also provides municipal grant funds to support two local emergency shelters. The Neighborhood Assistance Act is also administered through the Grants Office as are the Community Arts Partnership Program, the Mayor's Youth Funding program, and additional funding programs as budgeted.

Program: Grants Administration

The mission of the Grants Administration program is to secure maximum state and federal revenues so that the City can provide additional programs and services.

Activity Name	Service Output	Service Quality			
Identify Intergovernmental Resources	• 27 renewal applications received by the Grants Office	27 renewal applications filed			
Prepare and Submit Grant Applications	• 48 applications completed	100% paperwork submitted on time			
Administer Grant Programs	 Financial and Progress Reports and other required documentation submitted on a timely basis 	100% of reports approved by the grantor agencies			
File for Grant Reimbursements	• \$57,915,528 in funds received for competitive grants including \$27,579,442 for school construction projects.	100% of grant funds reimbursed for eligible expenditures.			

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Program: Grants Administration

The mission of the Grants Administration program is to secure maximum state and federal revenues so that the City can provide additional programs and services.

Activity Name	Service Output				Service Quality				
Prepare and Distribute Grant Audits	• 48 Federal and 54 State grant programs successfully audited				100% of "no-finding" program funds identified in audit report				
Implement Government Mandates	• Distril	bution of Ru	les to all Grant I	mplementers	100% of grants in	nplemented success	fully		
	Grant Training to Program Implementers				100 % of grants i	mplemented succes	sfully		
	• 4 Site Reviews by Grantors -3 Federal and 1 State Review				100% of program	ns are found to be in	compliance		
Prepare and Submit Grant Applications	• 39 gra	• 39 grants awarded in fiscal 05/06				81% of applications were funded			
Implement Government Mandates	• 10 site	e visits made	e to subgrantees		85% of subgrantees respond to findings of site visits				
File for Grant Reimbursements	 Monitor all grants and file for reimbursement on a timely basis. 				100% of grant funds reimbursed for eligible expenditures.				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Account Clerk II	1	1	\$48,936	\$50,576	\$1,640	3.35%			
Grants Accts Analyst	1	1	\$55,049	\$56,900	\$1,851	3.36%			
Grants and Govt. Relations Director	1	1	\$119,760	\$86,271	(\$33,488)	-27.96%			
Grants Coordinator	1	1	\$62,688	\$59,895	(\$2,794)	-4.46%			
	4	4	\$286,434	\$253,642	(\$32,791)	-11.45%			

Fund: 0001 General Fund

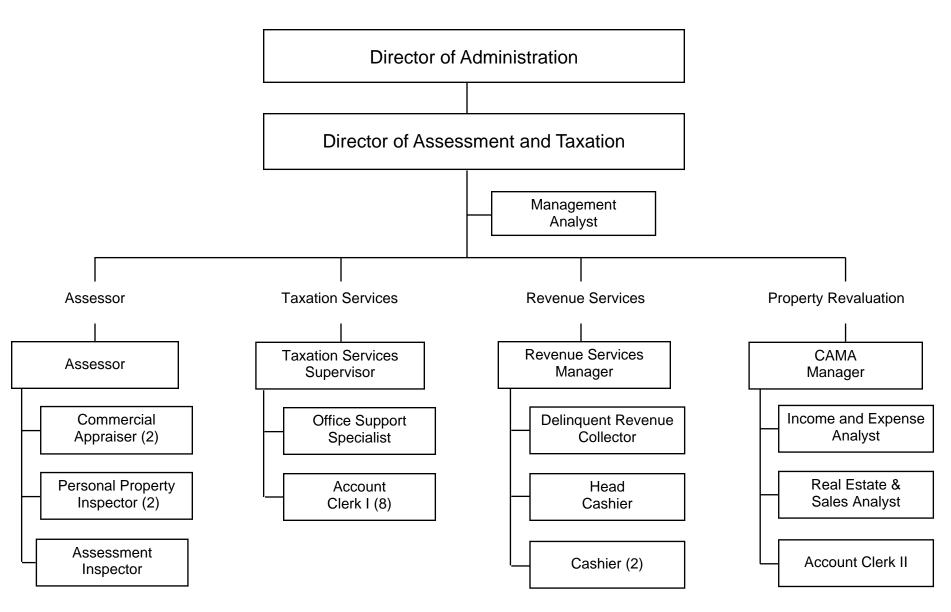
Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Activity. 1012 Oranis Aunumstration	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	•	Request	Projected Projected	Estimate	Estimate
01410121100 Salaries	277,670	286,434	286,434	286,433	253,642	253,642	-32,791	261,251	269,089
01410121301 Overtime	68	500	500	500	500	500	0	500	500
01410122100 Medical & Life	54,259	54,259	54,259	54,259	58,982	58,982	4,723	67,829	78,004
01410122200 Social Security	21,284	21,950	21,950	21,950	19,442	19,442	-2,508	20,025	20,626
01410123001 Professional Consultant	80,986	150,000	152,000	152,000	0	0	-152,000	0	0
01410123202 Conferences & Training	83	0	100	100	2,500	1,000	900	2,500	2,500
01410125101 Gasoline	0	300	300	300	400	400	100	400	400
01410125240 Payments to Insurance Fund	1,044	862	862	862	160	160	-702	176	194
01410125301 Telephone	1,204	1,267	1,267	1,267	1,050	1,050	-217	1,300	1,300
01410125405 Postage	494	600	600	600	700	700	100	700	700
01410125500 Copying & Printing	495	1,000	1,000	1,000	1,000	1,000	0	1,000	1,000
01410126100 Office Supplies & Expenses	4,951	4,360	3,760	4,260	4,500	4,500	240	4,600	4,600
Grants Administration Total	442,537	521,532	523,032	523,531	342,876	341,376	-182,155	360,282	378,913

City of Stamford Office of Administration Office of Assessment and Taxation



Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1020 Assessor

Mission Statement

The mission of the Assessor's Office is to annually produce the grand list. The grand list is the listing and valuation of all taxable and exempt property located within the City. To produce the grand list, the Assessor is required to thoroughly and accurately discover, list and value all property consisting of approximately 38,000 real estate parcels, 5,500 personal property accounts, and 125,000 motor vehicles. In addition, all exemptions authorized under state and local law are to be processed in a timely and accurate manner as well as to file all required reports with the State of Connecticut.

Program: Assessment

To accurately and uniformly discover, list and value all taxable and non-taxable real and personal property.

Activity Name	Service Output	Service Quality			
Discovery of Real Estate	• 1,393 building permits reviewed	100% of building permits reviewed within 30 days of receipt			
Listing of Real Estate	• 1,393 building permits reviewed are entered into database and assigned to inspector	100% of building permits entered into database and assigned to inspector within 3 days after review			
Discovery and Listing of Personal Property	• 5,500 personal property declarations filed are reviewed, priced and entered	100% of personal property declarations are reviewed, priced and entered within 90 days of state-mandated filing date			
Listing of Motor Vehicle	• Approximately 11,000 unpriced motor vehicles are reviewed and priced	100% of motor vehicle accounts are reviewed and priced within 60 days of receipt from DMV			

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1020 Assessor

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assessment Inspector	1	1	\$47,438	\$50,543	\$3,105	6.55%
Assessment Inspector - Personal Property	2	2	\$109,698	\$113,400	\$3,702	3.37%
Assessor	1	1	\$112,878	\$116,793	\$3,915	3.47%
Commercial Appraiser	2	2	\$125,377	\$129,604	\$4,227	3.37%
	6	6	\$395,391	\$410,340	\$14,949	3.78%

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Activity: 1020 Assessor

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01410201100 Salaries	356,330	395,391	395,391	393,485	410,340	410,340	16,855	422,650	435,330
01410201203 Seasonal	1,208	1,200	1,200	1,200	1,200	1,200	0	1,230	1,261
01410201301 Overtime	13,666	5,000	5,000	5,000	6,000	5,000	0	6,150	6,304
01410201502 Car Allowance	7,980	11,400	11,400	11,400	11,400	11,400	0	11,685	11,977
01410202100 Medical & Life	81,389	81,389	81,389	81,389	177,840	177,840	96,451	204,516	235,193
01410202200 Social Security	29,816	31,594	31,594	31,594	32,814	32,737	1,143	33,798	34,812
01410203202 Conferences & Training	1,517	3,350	3,350	3,350	3,350	2,000	-1,350	3,434	3,520
01410203601 Contracted Services	246,400	164,000	164,000	164,000	164,000	164,000	0	168,100	172,303
01410205101 Gasoline	0	400	400	400	400	400	0	410	420
01410205240 Payments to Insurance Fund	180	180	180	180	978	978	798	1,076	1,183
01410205301 Telephone	1,921	2,027	2,027	2,027	1,777	1,777	-250	2,078	2,130
01410205400 Advertising/Official Notices	750	750	750	750	750	750	0	769	788
01410205405 Postage	11,908	5,562	5,562	5,562	13,000	13,000	7,438	13,325	13,658
01410205500 Copying & Printing	12,042	7,562	7,562	7,562	12,000	12,000	4,438	12,300	12,608
01410206100 Office Supplies & Expenses	2,169	2,200	2,200	2,200	2,200	2,200	0	2,255	2,311
01410206605 Equipment Maintenance	268	300	300	300	300	300	0	308	315
01410208100 Dues & Fees	1,075	1,100	1,100	1,100	1,100	1,100	0	1,128	1,156
Assessor Total	768,619	713,404	713,405	711,499	839,449	837,022	125,524	885,213	935,269

Bur/Offc: 101 Office of Administration
Dept/Div: 0102 Assessment and Taxation
Activity: 1021 Board of Assessment Appeals

Mission Statement

The Board of Assessment Appeals is an appointed board that is charged with the responsibility to hear all assessment appeals by taxpayers wishing to contest their assessments.

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration
 Dept/Div: 0102 Assessment and Taxation
 Activity: 1021 Board of Assessment Appeals

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01410211301 Overtime	1,085	2,250	2,250	2,250	2,250	2,250	0	2,318	2,387	
01410212200 Social Security	230	172	172	172	172	172	0	177	183	
01410215400 Advertising/Official Notices	1,198	1,200	1,200	1,200	1,200	1,200	0	1,230	1,261	
01410215405 Postage	16	125	125	125	125	125	0	128	131	
01410215500 Copying & Printing	399	331	331	331	331	331	0	339	348	
01410216100 Office Supplies & Expenses	388	250	250	250	250	250	0	256	263	
Board of Assessment Appeals Total	3,316	4,328	4,328	4,328	4,328	4,328	0	4,448	4,573	

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1022 Revenue Services

Mission Statement

The mission of Revenue Services is the administration of all billing and collection activity for current and delinquent real property, personal property, sewer assessment, sewer connection, and sewer user charges, as well as all interest, fees and other charges. This accounts for approximately 85% of all city revenue.

Program: Tax Collection

To provide a system to process all tax payments, deposit all revenue received, maintain tax system data base, track and analyze payment deposit activity, implement an effective delinquent tax collection enforcement program, prepare and submit various reports to city officials.

Activity Name	Service Output	Service Quality
Issue Tax Bills	• 304,753 tax bills issued.	100% of tax bills mailed prior to the due date.
Collect Taxes - Real Estate (Current Levy as of 1/31/07)	• \$255,346,579 in taxes collected.	90.59% of adjusted tax levy dollars collected.
Collect Taxes - Personal Property (Current Levy as of 1/31/07)	• \$22,370,818 in taxes collected.	97.72% of adjusted tax levy dollars collected.
Collect Taxes - Motor Vehicle (Current Levy as of 1/31/07)	• \$27,840,976 in taxes collected.	83.05% of adjusted tax levy dollars collected.
Collect Taxes - All Property (Current Levy as of 1/31/07)	• \$305,558,373 in taxes collected.	90.33% of adjusted tax levy dollars collected.

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1022 Revenue Services

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Cashier	2	2	\$79,313	\$82,611	\$3,299	4.16%
CHARGEBACK to WPCA	0	0	(\$29,948)	(\$31,615)	(\$1,667)	5.57%
Delinquent Revenue Collector	1	1	\$73,511	\$76,008	\$2,497	3.40%
Head Cashier	1	1	\$47,952	\$49,581	\$1,629	3.40%
Revenue Services Manager	1	1	\$79,794	\$86,057	\$6,263	7.85%
	5	5	\$250,623	\$262,642	\$12,019	4.80%

Chargeback to WPCA is for Billing Services.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Activity: 1022 Revenue Services

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01410221100 Salaries	170,451	250,623	250,623	249,147	262,642	262,642	13,495	270,521	278,637
01410221203 Seasonal	3,206	1,900	1,900	1,900	3,800	3,800	1,900	3,895	3,992
01410221301 Overtime	1,544	1,800	1,800	1,800	4,100	2,000	200	4,203	4,308
01410222100 Medical & Life	40,695	40,695	40,695	40,695	60,598	60,598	19,903	69,688	80,141
01410222200 Social Security	20,452	19,456	19,456	19,456	20,696	20,536	1,080	21,317	21,957
01410223202 Conferences & Training	5,178	1,550	1,550	1,550	4,000	1,500	-50	4,100	4,203
01410223601 Contracted Services	118,200	102,300	102,300	102,300	105,300	105,300	3,000	107,933	110,631
01410224400 Equipment Rental	546	750	750	750	750	750	0	769	788
01410225240 Payments to Insurance Fund	8,676	803	803	803	4,101	4,101	3,298	4,511	4,962
01410225301 Telephone	274	1,520	1,520	1,520	1,270	1,270	-250	1,558	1,597
01410225400 Advertising/Official Notices	1,110	2,357	2,357	2,357	4,800	2,500	143	4,920	5,043
01410225405 Postage	92,989	98,500	98,500	98,500	102,500	102,500	4,000	105,063	107,689
01410225500 Copying & Printing	469	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051
01410226100 Office Supplies & Expenses	-611	600	600	600	600	600	0	615	630
01410226605 Equipment Maintenance	0	150	150	150	150	150	0	154	158
01410228100 Dues & Fees	335	280	280	280	500	300	20	513	525
Revenue Services Total	463,514	524,283	524,284	522,808	576,807	569,547	46,739	600,785	626,312

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1023 Taxation Services

Mission Statement

To perform the customer service function for the Office of Assessment and Taxation in a prompt, efficient, and courteous manner. Customer service is defined broadly to encompass both external customers (taxpayers, title searchers, attorneys, real estate agents, and the general public) and internal customers (Tax Assessor, Tax Collector, and other city departments). This department, therefore, serves both as the key point of public contact for the Office of Assessment and Taxation, and as the principal staff resource available to the Assessor and Tax Collector to process their work.

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Account Clerk I	8	8	\$315,521	\$327,527	\$12,006	3.81%
Office Support Specialist	1	1	\$42,753	\$40,340	(\$2,413)	-5.64%
Taxation Services Supervisor	1	1	\$88,183	\$91,528	\$3,345	3.79%
	10	10	\$446,457	\$459,395	\$12,938	2.90%

Fund: 0001 General Fund

Bur/Office:101Office of AdministrationDept/Div:0102Assessment and Taxation

Activity: 1023 Taxation Services

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01410231100 Salaries	393,163	446,457	446,457	434,587	459,395	459,395	24,808	473,177	487,373	
01410231201 Part-Time	16,602	18,000	18,000	18,000	18,000	18,000	0	18,540	19,096	
01410231203 Seasonal	8,284	9,000	9,000	9,000	9,000	9,000	0	9,225	9,456	
01410231301 Overtime	21,528	5,500	5,500	5,500	6,500	5,500	0	6,663	6,829	
01410232100 Medical & Life	162,780	162,779	162,779	162,779	140,661	140,661	-22,118	161,760	186,024	
01410232200 Social Security	33,385	36,640	36,640	36,640	37,707	37,630	990	38,838	40,003	
01410233202 Conferences & Training	0	750	750	750	750	0	-750	769	788	
01410235240 Payments to Insurance Fund	300	1,050	1,050	1,050	12,714	12,714	11,664	13,985	15,384	
01410235301 Telephone	4,602	4,306	4,306	4,306	3,806	3,806	-500	4,414	4,524	
01410235405 Postage	2	0	0	0	0	0	0	0	0	
01410235500 Copying & Printing	149	0	0	0	0	0	0	0	0	
01410236100 Office Supplies & Expenses	18,105	16,639	15,489	15,489	17,500	17,500	2,011	17,938	18,386	
Taxation Services Total	658,901	701,122	699,971	688,101	706,033	704,206	16,105	745,309	787,862	

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1024 Tax Administration

Mission Statement

To define, establish and implement effective policy, procedure and controls for all departments within the Office of Assessment and Taxation; to monitor compliance with same as well as compliance with all city and state policies, statutes and ordinances; and to provide monthly revenue reports, general ledger balancing reports, state-mandated reports, and other revenue analyses as requested by other city departments. To coordinate and administer with the city Assessor a program to conduct independent personal property audits. To assure that the overall service delivery process of the Office of Assessment and Taxation provides accurate information and efficient service for all taxpayers.

Program: Audit Personal Property Accounts

Activity Name	Service Output			Service Quality					
Audit Personal Property Accounts	• 56 au	• 56 audits completed				100% completed satisfactorily			
	• \$674,790 additional tax revenue collected				10.6% increase in assessed value				
					98.3% of revenue collected 5.74 revenue/cost ratio reported				
Job Title									
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
CHARGEBACK to WPCA	0	0	(\$6,290)	(\$6,524)	(\$233)	3.71%			
Director of Assessment & Collection	1	1	\$112,328	\$123,504	\$11,177	9.95%			
Management Analyst 37.5	1	1	\$88,183	\$91,178	\$2,995	3.40%			
	2	2	\$194.221	\$208.159	\$13.938	7.18%			

Fund: 0001 General Fund

Bur/Office:101Office of AdministrationDept/Div:0102Assessment and TaxationActivity:1024Tax Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01410241100 Salaries	208,740	194,221	194,221	195,756	208,159	208,159	12,403	214,404	220,836	
01410241301 Overtime	56	0	0	0	0	0	0	0	0	
01410242100 Medical & Life	54,264	54,259	54,259	54,259	47,185	47,185	-7,074	54,263	62,402	
01410242200 Social Security	16,462	14,858	14,858	14,858	15,924	15,924	1,066	16,402	16,894	
01410243202 Conferences & Training	0	0	0	0	3,000	0	0	3,075	3,152	
01410243601 Contracted Services	1,568	0	0	0	0	0	0	0	0	
01410245101 Gasoline	0	100	100	100	100	100	0	103	105	
01410245240 Payments to Insurance Fund	3,192	3,187	3,187	3,187	79	79	-3,108	87	96	
01410245301 Telephone	3,204	1,013	1,013	1,013	763	763	-250	1,038	1,064	
01410245405 Postage	11	0	0	0	0	0	0	0	0	
Tax Administration Total	287,497	267,638	267,638	269,173	275,210	272,210	3,037	289,372	304,549	

Bur/Offc: 101 Office of Administration
Dept/Div: 0102 Assessment and Taxation
Activity: 1026 Property Revaluation

Mission Statement

The primary purpose of the Property Revaluation department is to perform state-mandated revaluation of all taxable and non-taxable property on a regularly scheduled basis and to eliminate assessment inequities that may have developed since the implementation of a previous revaluation. To provide a system of informal hearings, to review property-specific data with property owners, and to conduct public information meetings for both the general public and individual neighborhood associations as requested.

Program: Property Revaluation

Activity Name Service Output		Service Quality					
Provide Fair Market Value for all Property Assets	• 22,000 data mailers sent	100% homeowners receiving mailer					
	• 2,316 income & expense statements analyzed	100% of analysis completed by state-mandated deadline					
	• 3,282 residential sales verified	100% of analysis completed by state-mandated deadline					
	• 2,627 parcels reviewed during informal hearing process	100% of parcels reviewed by state-mandated deadline					
Perform Public Outreach on Revaluation Process	• 1 public meetings scheduled/held						
	• 5 community meetings scheduled/held						

Bur/Offc: 101 Office of Administration
 Dept/Div: 0102 Assessment and Taxation
 Activity: 1026 Property Revaluation

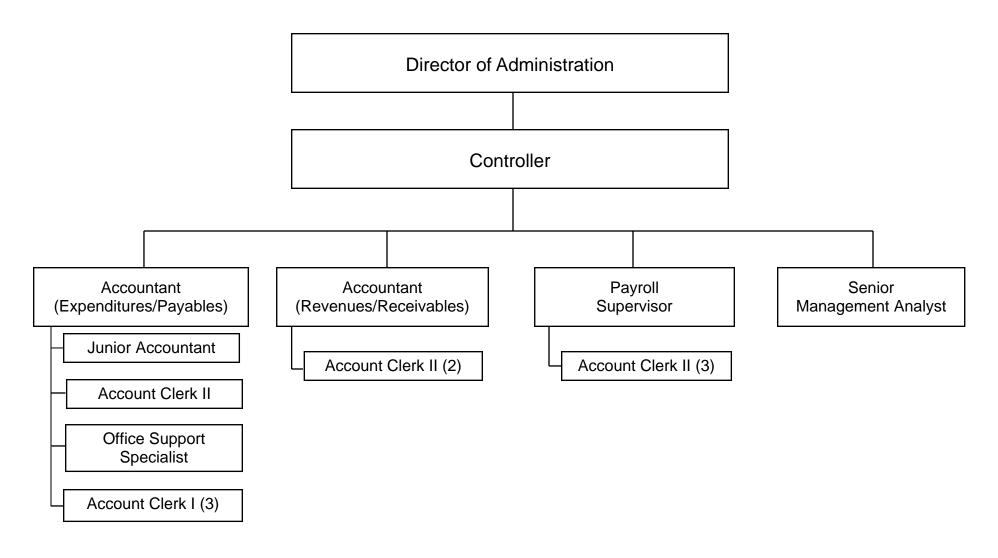
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II	1	1	\$42,028	\$45,209	\$3,180	7.57%
CAMA Manager/Specialist Assistant Assessor	1	1	\$88,533	\$97,250	\$8,717	9.85%
Income & Expense Analyst	1	1	\$63,013	\$68,162	\$5,149	8.17%
Real Estate Sales Analyst	1	1	\$46,859	\$49,805	\$2,946	6.29%
	4	4	\$240,433	\$260,426	\$19,993	8.32%

Fund: 0001 General Fund

Bur/Office:101Office of AdministrationDept/Div:0102Assessment and TaxationActivity:1026Property Revaluation

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01410261100 Salaries	144,450	240,433	240,433	234,613	260,426	260,426	25,813	268,239	276,286
01410261203 Seasonal	0	0	0	0	0	0	0	0	0
01410261301 Overtime	2,925	6,000	6,000	6,000	6,000	3,000	-3,000	6,150	6,304
01410261502 Car Allowance	1,330	0	0	1,300	1,300	1,300	0	1,333	1,366
01410262100 Medical & Life	56,808	56,805	56,805	56,805	43,605	43,605	-13,200	50,146	57,668
01410262200 Social Security	16,956	18,852	18,852	18,852	20,481	20,252	1,400	21,095	21,728
01410263202 Conferences & Training	0	1,000	1,000	1,000	1,500	1,000	0	1,538	1,576
01410263601 Contracted Services	60,000	60,000	60,000	60,000	20,000	20,000	-40,000	30,000	40,000
01410265101 Gasoline	0	250	250	250	500	500	250	513	525
01410265240 Payments to Insurance Fund	0	3,224	3,224	3,224	0	0	-3,224	0	0
01410265301 Telephone	169	2,027	2,027	2,027	527	527	-1,500	2,078	2,130
01410265405 Postage	868	10,503	10,503	10,503	12,000	12,000	1,497	12,300	12,608
01410265500 Copying & Printing	1,095	5,000	4,000	4,000	4,000	4,000	0	4,100	4,203
01410266100 Office Supplies & Expenses	341	600	600	600	600	600	0	615	630
Property Revaluation Total	284,942	404,694	403,694	399,174	370,939	367,210	-31,965	398,107	425,024

City of Stamford Office of Administration Controller's Office



Bur/Offc: 101 Office of Administration

Dept/Div: 0103 Finance Activity: 1032 Controller

Mission Statement

The mission of the Finance Department is to maintain financial, payroll, and time and attendance management systems that produce timely and accurate information for city officials, elected officials, citizens, creditors, investors, grantor and other interested parties to aid in effective decision-making.

Program: Controller

The mission of the Controller program is to maintain financial management systems that produce timely and accurate information for city officials, elected officials, citizens, creditors, investors, grantor and other interested parties to aid in effective decision-making.

Activity Name	Service Output	Service Quality				
Manage Financial Reporting System	• 37 separate and distinct funds are analyzed and maintained	50% of monthly closings that occur within 15 workdays of the following month				
Develop and Support Accounting/Payroll Policies and Procedures Manual	• Update policies/procedures and provided training to departments.	95% of departments complied with accounting/payroll policies outlined in annual self-audit checklist				
Issue Vendor Payments	• 27,400 vendor checks issued and 600 wire transfers.	99.99% of initial vendor checks and wires issued that are error-free				
Issue 1099s	• 237 1099s issued	99.99% of initial 1099s issued that are error-free				
Bill and Collect False Alarm Fees	• 3,067 billable incidents	74.5% collection rate; 86% of customers are registered.				

Program: Payroll

The mission of the Payroll program is to provide remuneration to City employees so that they are paid for services rendered in accordance with their labor contracts and all applicable statutes and regulations.

Activity Name	Service Output	Service Quality
Issue Payroll Checks	• 179,500 payroll checks issued	99.98 of initial payroll checks issued that are error-free
Issue 1099Rs	• 1004 1099Rs issued	99.99% of initial 1099Rs issued error-free

Bur/Offc: 101 Office of Administration

Dept/Div: 0103 Finance Activity: 1032 Controller

Program: Payroll

The mission of the Payroll program is to provide remuneration to City employees so that they are paid for services rendered in accordance with their labor contracts and all applicable statutes and regulations.

Activity Name	Service	e Output			Service Qualit	ty			
Issue W-2s	• 6,055	W-2s issued	d		99.99% of initial	99.99% of initial W-2s issued error-free			
Manage Time & Attendance System	• 191,000 time records interfaced				100% of time rec	100% of time records interfaced error-free			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Account Clerk I	3	3	\$120,389	\$125,459	\$5,070	4.21%			
Account Clerk II	6	6	\$291,468	\$301,758	\$10,289	3.53%			
Accountant	2	2	\$195,345	\$205,906	\$10,561	5.41%			
CHARGEBACK to Board of Education	0	0	(\$69,383)	(\$74,230)	(\$4,847)	6.99%			
Controller	1	1	\$119,109	\$123,154	\$4,045	3.40%			
Junior Accountant *	1	1	\$64,141	\$68,988	\$4,847	7.56%			
Office Support Specialist	1	1	\$42,403	\$43,843	\$1,440	3.40%			
Payroll Supervisor	1	1	\$93,718	\$97,250	\$3,533	3.77%			
Senior Management Analyst	1	1	\$99,907	\$103,278	\$3,371	3.37%			
	16	16	\$957,097	\$995,407	\$38,310	4.00%			

^{*} This position is fully funded by the Board of Education.

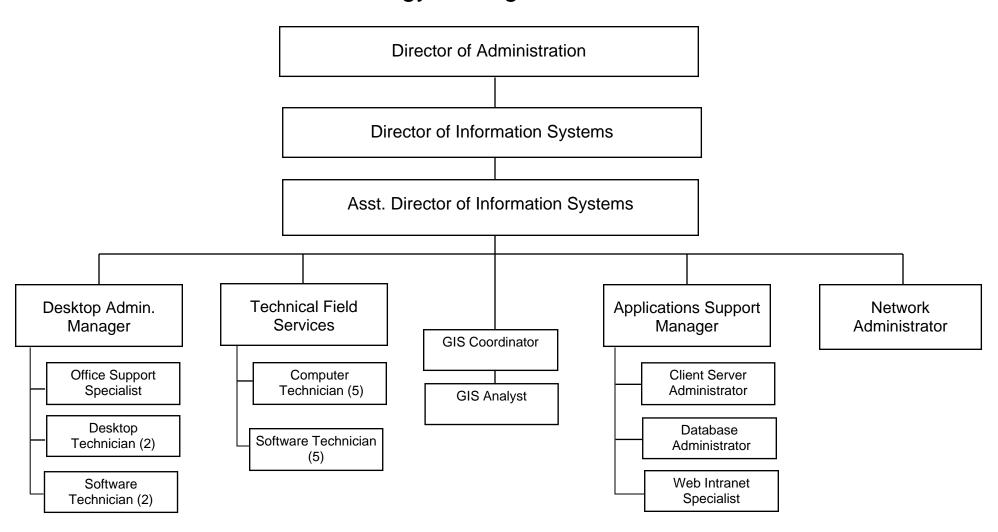
Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0103 Finance
Activity: 1032 Controller

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01410321100 Salaries	920,802	957,097	949,197	902,545	995,407	995,407	92,861	1,025,269	1,056,027	
01410321203 Seasonal	0	0	7,000	7,000	0	0	-7,000	0	0	
01410321301 Overtime	777	1,075	1,975	1,975	2,000	1,000	-975	2,060	2,122	
01410321502 Car Allowance	2,090	2,280	2,280	2,280	2,280	2,280	0	2,348	2,419	
01410322100 Medical & Life	203,475	203,475	203,475	203,475	285,796	285,796	82,321	328,665	377,965	
01410322200 Social Security	71,341	73,475	73,475	73,475	76,476	76,400	2,925	78,770	81,133	
01410323202 Conferences & Training	6,825	1,790	2,790	2,790	5,000	2,000	-790	5,150	5,304	
01410323601 Contracted Services	274,797	276,078	273,878	273,878	379,500	370,500	96,622	390,885	402,612	
01410325101 Gasoline	129	188	188	188	0	0	-188	0	0	
01410325240 Payments to Insurance Fund	12,180	11,759	11,759	11,759	23,394	23,394	11,635	25,733	28,307	
01410325301 Telephone	5,814	7,000	7,000	7,000	5,500	5,500	-1,500	7,210	7,426	
01410325405 Postage	11,924	13,658	13,658	13,658	13,658	13,658	0	14,068	14,490	
01410325500 Copying & Printing	867	1,078	1,278	1,278	2,000	1,250	-28	2,060	2,122	
01410326100 Office Supplies & Expenses	7,068	8,915	8,915	8,915	9,000	9,000	85	9,270	9,548	
01410326710 Non Capital Computer Equipment	1,475	0	0	0	0	0	0	0	0	
01410328858 Alarm Registration Program	4,641	9,225	8,225	8,225	9,500	9,500	1,275	9,785	10,078	
Controller Total	1,524,206	1,567,093	1,565,093	1,518,441	1,809,511	1,795,684	277,243	1,901,273	1,999,553	

City of Stamford Office of Administration Technology Management Services



Bur/Offc: 101 Office of Administration

Dept/Div: 0106 Technology Management Services Activity: 1060 Technology Management Services

Mission Statement

The mission of the Technology Management Services program is to provide enterprise-wide information technology planning, implementation and maintenance services to City departments and the Board of Education so that cost-effective technology is delivered enabling user departments to meet their mission.

Program: Technology Management Services

Activity Name	Service Output	Service Quality
Help Desk	• 2,574 City services calls handled	52% service calls resolved successfully within same day
	• 9,152 BOE service calls handled	47% service calls resolved successfully within same day
Implement Special Projects	• 28 projects completed	92% of projects complete by target date
Upgrade/Replace PCs	• 136 PCs upgraded/replaced	94% of PCs on recommended platform (Win2000)
Prepare RFPs/RFQs/Bid Specs	• 152 bid specs prepared	89% of bid specs awarded on time
	• 11 RFPs prepared	92% of RFPs awarded on time
	• 52 RFQs prepared	83% of RFQs awarded on time
Process Approved Computer-related Expenditures	• 673 approved expenditures processed	100% of expenditures approved within 1 day
Maintain Applications/Systems	• 98 Applications/systems maintained	100% of application systems operational
Maintain City Website	• 4528 Pages maintained	3317 average visits per day.
Maintain Network	• 3,802 network users 7553 student users	90% of network users set up on system within 48 hours

Bur/Offc: 101 Office of Administration

Dept/Div: 0106 Technology Management Services
Activity: 1060 Technology Management Services

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Assistant Director of Information Services	1	1	\$86,653	\$109,650	\$22,997	26.54%
BUDGET ADJUSTMENT	0	0	(\$10,929)	\$0	\$10,929	-100.00%
CHARGEBACK to Board of Education	0	0	(\$1,252,441)	(\$1,254,265)	(\$1,824)	0.15%
Client Server Administrator	1	1	\$95,438	\$102,628	\$7,190	7.53%
Computer Technician	5	5	\$355,648	\$367,727	\$12,078	3.40%
Database Administrator	1	1	\$99,257	\$102,628	\$3,371	3.40%
Desktop Administration Manager	1	1	\$88,833	\$91,828	\$2,995	3.37%
Desktop Technician	2	2	\$110,595	\$115,820	\$5,225	4.72%
GIS Analyst	1	1	\$70,774	\$73,815	\$3,040	4.30%
GIS Coordinator	1	1	\$88,244	\$91,241	\$2,997	3.40%
Information Services Director	1	1	\$114,529	\$123,154	\$8,626	7.53%
Manager of Applications Support	1	1	\$81,556	\$87,666	\$6,110	7.49%
Network Administrator	1	1	\$93,718	\$88,004	(\$5,713)	-6.10%
Office Support Specialist	1	1	\$48,461	\$50,456	\$1,996	4.12%
Software Technician	7	7	\$525,360	\$546,148	\$20,789	3.96%
Technical Field Service Manager	1	1	\$99,257	\$102,628	\$3,371	3.40%
Web/Intranet Specialist	1	1	\$76,149	\$78,736	\$2,586	3.40%
	26	26	\$771,102	\$877,865	\$106,762	13.85%

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0106 Technology Management Services
Activity: 1060 Technology Management Services

Activity: 1000 Technology Management Services	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title 01410601100 Salaries	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	_
	645,103	771,102	771,102	625,901	877,865	877,865	251,964	904,200	931,326	
01410601201 Part-Time	14,223	22,000	22,000	22,000	22,660	22,660	660	23,340	24,040	
01410601202 Permanent Part-time	11,663	30,000	30,000	30,000	30,900	30,900	900	31,827	32,782	
01410601203 Seasonal	31,294	2,400	2,400	16,000	2,472	2,472	-13,528	2,546	2,623	
01410601301 Overtime	-2,701	10,000	10,000	25,000	10,300	10,300	-14,700	10,609	10,927	
01410601502 Car Allowance	4,270	9,000	9,000	9,000	9,270	9,270	270	9,548	9,835	
01410602100 Medical & Life	93,443	93,443	93,443	93,443	165,882	165,882	72,439	190,764	219,379	
01410602200 Social Security	52,414	64,604	64,604	64,604	72,940	72,940	8,336	75,128	77,382	
01410602500 Unemployment Compensation	8,232	6,489	6,489	6,489	5,070	5,070	-1,419	5,222	5,379	
01410603001 Professional Consultant	4,575	5,000	4,000	4,000	5,150	4,000	0	5,305	5,464	
01410603202 Conferences & Training	6,678	6,800	6,800	6,800	7,004	7,004	204	7,214	7,431	
01410603403 Technical Services	3,395	5,000	5,000	5,000	5,150	5,150	150	5,305	5,464	
01410604400 Equipment Rental	11,413	5,500	5,500	5,500	5,665	5,665	165	5,835	6,010	
01410605101 Gasoline	566	3,050	3,050	3,050	3,142	1,000	-2,050	3,236	3,333	
01410605240 Payments to Insurance Fund	4,359	3,563	3,563	3,563	3,941	3,941	378	4,335	4,769	
01410605301 Telephone	43,910	40,985	40,985	40,985	32,215	32,215	-8,770	43,481	44,785	
01410605302 Data Communications	88,639	94,520	94,520	94,520	97,356	94,520	0	100,276	103,285	
01410605405 Postage	287	450	450	450	464	464	14	477	492	
01410605500 Copying & Printing	165	500	500	500	515	515	15	530	546	
01410606100 Office Supplies & Expenses	8,869	7,000	7,000	7,000	7,210	7,210	210	7,426	7,649	
01410606605 Equipment Maintenance	35,050	35,100	35,100	35,100	36,153	36,153	1,053	37,238	38,355	
01410606610 Software Maintenance	182,980	211,500	211,500	211,500	139,500	139,500	-72,000	143,685	147,996	

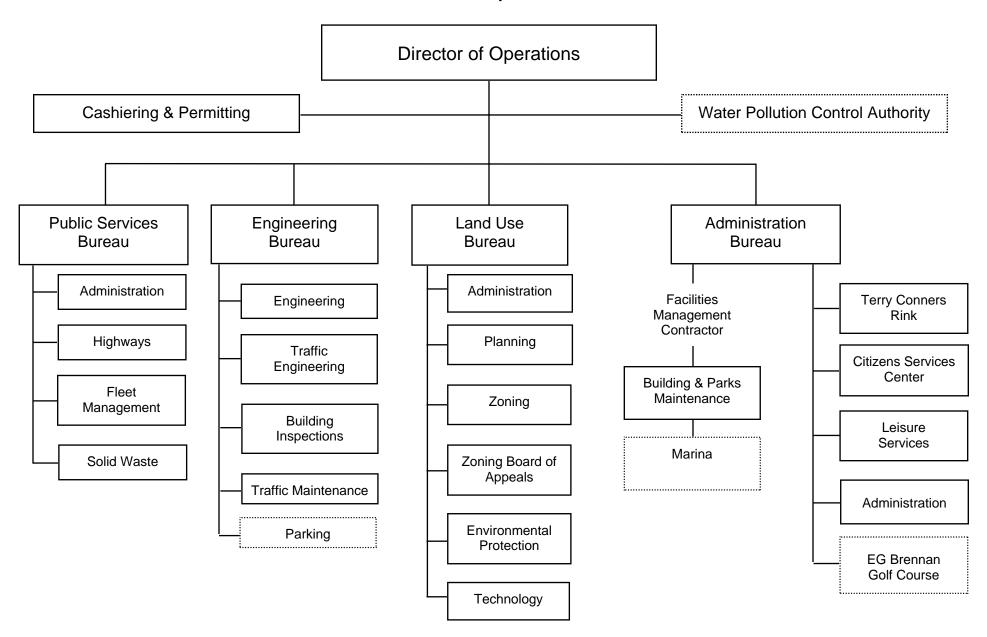
Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

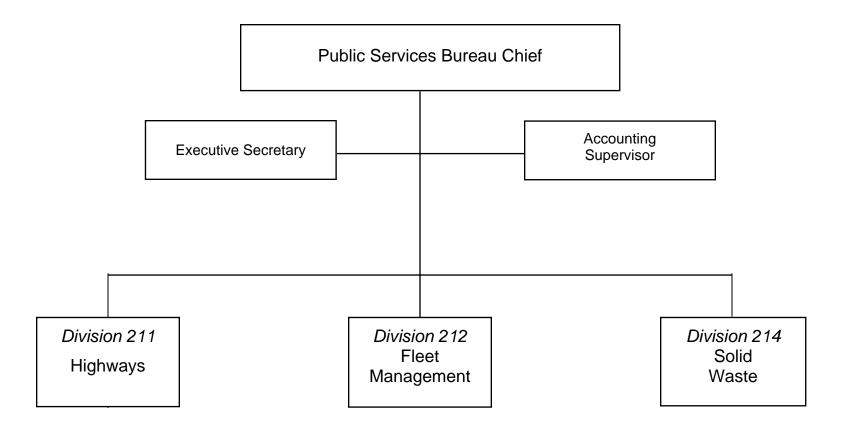
Dept/Div: 0106 Technology Management Services
Activity: 1060 Technology Management Services

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01410606710 Non Capital Computer Equipment	8,838	10,000	8,000	8,000	10,300	5,000	-3,000	10,609	10,927
Technology Management Services Total	1,257,664	1,438,007	1,435,006	1,318,405	1,551,124	1,539,696	221,291	1,628,137	1,700,180

City of Stamford Office of Operations



City of Stamford Office of Operations Public Services Bureau



Activity Summary Report									
Fund: 0001 General Fund Bur/Offc: 201 Operations: Public Services	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0210 Public Services Administration									
2100 Public Services Administration	1,322,424	373,887	370,968	364,890	501,652	466,956	102,066	539,712	580,649
2538 Special Events	79,907	107,090	100,090	144,352	169,205	139,385	-4,967	174,015	178,959
Public Services Administration Total	1,402,331	480,977	471,058	509,242	670,857	606,341	97,099	713,726	759,607
Dept/Div: 0211 Highways									
2111 Road Maintenance	3,528,861	3,568,524	3,568,523	3,622,869	4,568,916	4,295,189	672,320	4,861,429	5,184,813
2113 Leaf Collection	480,282	375,751	375,751	381,623	416,229	341,860	-39,763	434,556	454,059
2114 Snow Removal	1,603,130	1,125,650	1,125,650	961,050	1,272,067	1,031,539	70,489	1,308,561	1,346,235
2115 Winter Material Removal	22,121	36,229	0	0	37,315	37,315	37,315	38,407	39,528
2132 Parking Facilities	4,227	0	0	0	0	0	0	0	0
Highways Total	5,638,620	5,106,153	5,069,924	4,965,543	6,294,527	5,705,903	740,360	6,642,953	7,024,635
Dept/Div: 0212 Fleet Management									
2121 Vehicle Maintenance	2,016,553	1,974,723	1,974,724	1,964,796	2,180,717	1,989,972	25,176	2,281,597	2,390,363
2122 Gasoline	487,542	534,065	534,065	530,815	545,501	517,214	-13,601	558,638	572,130
Fleet Management Total	2,504,095	2,508,788	2,508,789	2,495,611	2,726,218	2,507,186	11,575	2,840,235	2,962,493
Dept/Div: 0214 Solid Waste									
2141 Transfer Station	1,699,971	1,686,775	1,706,695	1,692,020	1,978,360	1,867,440	175,420	2,079,902	2,203,321
2142 Recycling	988,127	1,260,090	1,258,290	1,258,290	1,270,942	1,261,442	3,152	1,302,877	1,335,628
2143 Collection	2,685,266	3,869,606	3,869,606	3,913,226	4,505,269	4,285,626	372,399	4,780,551	5,083,354
2144 Haulaway	5,146,573	6,205,695	6,113,995	6,607,135	6,766,928	6,424,428	-182,707	6,933,710	7,104,683
Solid Waste Total	10,519,937	13,022,167	12,948,586	13,470,671	14,521,499	13,838,935	368,265	15,097,040	15,726,986
Dept/Div: 0251 Cashiering									
2510 Cashiering	35,564	51,437	51,437	51,437	69,272	53,933	2,496	71,263	73,325
Cashiering Total	35,564	51,437	51,437	51,437	69,272	53,933	2,496	71,263	73,325

Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 201 Operations: Public Services	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Operations: Public Services Total	20,100,547	21,169,522	21,049,794	21,492,503	24,282,374	22,712,298	1,219,795	25,365,218	26,547,047

Bur/Offc: 201 Operations: Public Services
 Dept/Div: 0210 Public Services Administration
 Activity: 2100 Public Services Administration

Mission Statement

The mission of this activity is to plan, coordinate and control the functions of the three divisions assigned to the Public Services Bureau. These PSB divisions are: Highways, Fleet Management, Solid Waste. The equipment, personnel, administrative and technical skills available within these divisions are integrated and task organized by this activity to efficiently provide the service programs required by the City.

Program: Public Services Administration

The mission of Public Services Administration is to balance the limited resources assigned to the Divisions mentioned above in order to maintain the appropriate level of services.

Activity Name	Service	e Output			Service Quality 15% of supplemental appropriations compared to total operating budget.				
Oversee Public Services Bureau Operating Budget			he services provientioned above.	ided by the					
Oversee Public Services Bureau Capital Budget Job Title	·		ads, Sidewalks, Volid Waste Activi	,	95% of capital projects completed on time and within budget.				
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Accounting Supervisor	1	1	\$55,149	\$57,000	\$1,851	3.36%			
Executive Secretary	1	1	\$49,649	\$49,826	\$177	0.36%			
Public Serv Bur Chief	1	1	\$103,895	\$111,692	\$7,797	7.50%			
	3	3	\$208,694	\$218,518	\$9,824	4.71%			

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public ServicesDept/Div: 0210 Public Services AdministrationActivity: 2100 Public Services Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421001100 Salaries	795,870	208,694	196,844	185,265	218,518	218,518	33,253	225,073	231,826
01421001203 Seasonal	0	0	3,500	4,431	0	0	-4,431	0	0
01421001301 Overtime	80,501	0	8,350	10,000	23,392	1,000	-9,000	24,094	24,817
01421001901 Differential	52	0	0	0	0	0	0	0	0
01421002100 Medical & Life	311,992	46,858	46,858	46,858	121,953	121,953	75,095	140,246	161,283
01421002200 Social Security	67,697	16,080	16,080	16,080	18,506	16,793	713	19,061	19,633
01421003202 Conferences & Training	0	1,000	1,000	1,000	4,500	1,000	0	4,725	4,843
01421003601 Contracted Services	8,566	14,458	9,038	11,958	0	0	-11,958	0	0
01421005101 Gasoline	0	470	470	470	261	261	-209	271	280
01421005240 Payments to Insurance Fund	53,196	77,479	77,479	77,479	102,846	102,846	25,367	113,131	124,444
01421005301 Telephone	1,013	3,251	3,251	3,251	2,365	2,365	-886	3,483	3,605
01421005405 Postage	2	123	123	123	120	120	-3	124	128
01421005500 Copying & Printing	18	500	500	500	500	500	0	515	530
01421006100 Office Supplies & Expenses	1,276	500	3,500	3,500	2,000	500	-3,000	2,050	2,100
01421006401 Subscriptions	0	0	0	0	700	200	200	718	725
01421006603 Building Maintenance	0	500	0	0	1,500	0	0	1,553	1,607
01421006604 Grounds Maintenance	0	500	500	500	1,030	0	-500	1,067	1,104
01421006901 Protective Clothing	2,241	0	0	0	750	250	250	769	790
01421008100 Dues & Fees	0	480	480	480	721	500	20	739	758
01421008909 OSHA Safety Requirement	0	2,995	2,995	2,995	1,990	150	-2,845	2,092	2,176
Public Services Administration Total	1,322,424	373,887	370,968	364,890	501,652	466,956	102,066	539,712	580,649

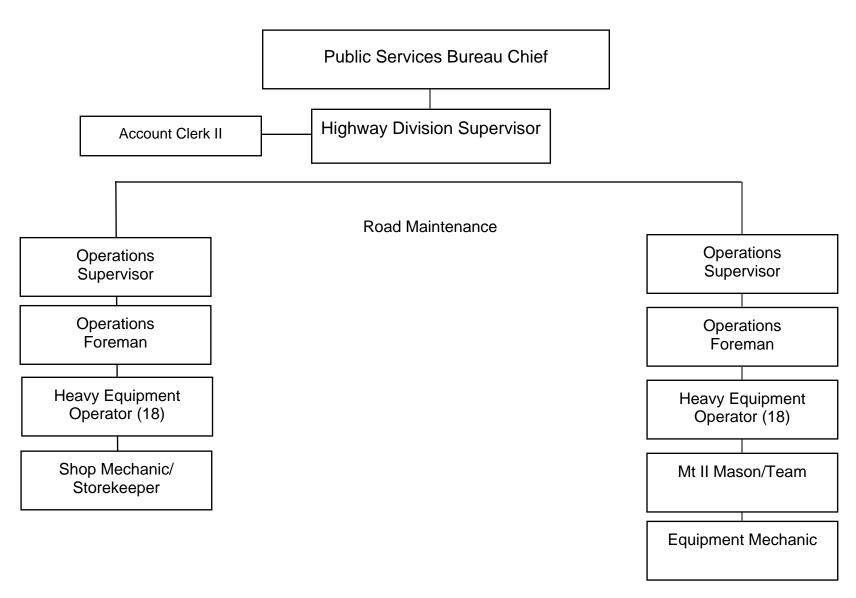
Fund: 0001 General Fund

Bur/Office: 201 Operations: Public ServicesDept/Div: 0210 Public Services Administration

Activity: 2538 Special Events

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	-	Request	Projected	Estimate	Estimate	
01425381301 Overtime	73,099	60,000	60,000	104,262	107,390	90,000	-14,262	110,612	113,930	
01425382200 Social Security	6,732	4,590	4,590	4,590	8,215	6,885	2,295	8,462	8,716	
01425384400 Equipment Rental	0	5,000	0	0	6,300	5,000	5,000	6,458	6,619	
01425386100 Office Supplies & Expenses	76	500	500	500	1,500	500	0	1,538	1,576	
01425386501 Supplies - Land	0	2,000	0	0	3,800	2,000	2,000	3,895	3,992	
01425388844 Fireworks	0	35,000	35,000	35,000	42,000	35,000	0	43,050	44,126	
Special Events Total	79,907	107,090	100,090	144,352	169,205	139,385	-4,967	174,015	178,959	

City of Stamford Office of Operations Public Services Bureau Highway Division



Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2111 Road Maintenance

Mission Statement

The mission of the Road Maintenance program is to maintain all City of Stamford, rights-of-way in a reasonable, safe and passable condition at all times.

Program: Road Maintenance

Activity Name	Service Output	Service Quality
Crack Sealing	• 75,000 linear feet crack sealed	20% of eligible roadway completed.
Curb Repair/Installations	• 17,000 linear feet of curb repaired/installed	60 days to resolve a curb install/repair on average
Paving	• 15.1 center line miles resurfaced	40% of eligible roadway completed
Pothole	• Over 1,000 potholes repaired throughout the year.	90% of emergency potholes repaired within one business day of receipt
Sidewalks	• 6,200 linear feet of sidewalk constructed/repaired. This represents less than 1% of our total sidewalk footage.	50% of linear feet of city sidewalks in satisfactory, or better, condition.
Snow Removal	• The last snow season brought 12 storms that dropped over 47" of snow on the streets of Stamford.	90% of arterial and feeder roads cleared within 12 hours after a storm.
Street Sweepings.	• 120 center line miles cleaned per month	100% of streets swept on schedule.

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2111 Road Maintenance

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Account Clerk II	1	1	\$45,067	\$46,948	\$1,881	4.17%
BUDGET ADJUSTMENT	0	0	(\$145,000)	\$0	\$145,000	-100.00%
Equipment Mechanic 37.5	1	1	\$50,978	\$52,709	\$1,731	3.40%
Equipment Operator 37.5	1	0	\$41,235	\$0	(\$41,235)	-100.00%
Heavy Equip Operator	35	36	\$1,491,130	\$1,590,418	\$99,288	6.66%
Mt II-Mason/Team	1	1	\$46,731	\$48,303	\$1,572	3.36%
Operations Foreman 37.5	2	2	\$139,884	\$144,597	\$4,713	3.37%
Operations Supervisor 37.5	2	2	\$166,636	\$172,824	\$6,187	3.71%
Shop Mechanic/Storekeeper	1	1	\$46,281	\$48,203	\$1,922	4.15%
Supervisor of Highways	1	1	\$99,607	\$102,978	\$3,371	3.38%
	45	45	\$1,982,550	\$2,206,979	\$224,429	11.32%

¹ Heavy Equipment Operator previously listed as Equipment Operator. Equipment Operator filled for first 6 months before promotion.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2111 Road Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421111100 Salaries	2,006,207	1,982,550	1,982,550	2,033,896	2,206,979	2,206,979	173,083	2,273,189	2,341,384
01421111203 Seasonal	59,520	15,000	15,000	20,000	30,900	15,000	-5,000	31,827	32,782
01421111301 Overtime	98,412	60,000	60,000	60,000	86,520	15,000	-45,000	89,116	91,789
01421111503 Tool Allowance	144	360	360	360	371	371	11	382	393
01421111901 Differential	887	500	500	500	1,150	400	-100	1,185	1,220
01421111902 Stand-By Time	3,910	4,256	4,256	4,256	4,384	4,384	128	4,515	4,651
01421112100 Medical & Life	593,118	593,118	593,118	593,118	930,118	930,118	337,000	1,069,636	1,230,081
01421112200 Social Security	160,368	157,793	157,793	157,793	178,268	171,523	13,730	183,616	189,125
01421112500 Unemployment Compensation	6,492	6,682	6,682	6,682	5,220	5,220	-1,462	5,377	5,538
01421113202 Conferences & Training	5,372	5,000	5,000	5,000	7,725	2,000	-3,000	7,918	8,116
01421113601 Contracted Services	104,606	95,000	95,000	95,000	193,125	95,000	0	197,953	202,902
01421113621 Contracted Svcs - Security	0	1,000	1,000	1,000	1,030	1,030	30	1,056	1,082
01421114400 Equipment Rental	1,993	7,500	7,500	7,500	17,110	3,000	-4,500	17,538	17,976
01421115101 Gasoline	747	1,200	1,200	1,200	0	0	-1,200	0	0
01421115240 Payments to Insurance Fund	342,672	479,104	479,104	479,104	665,468	665,468	186,364	732,015	805,216
01421115301 Telephone	15,496	11,000	11,000	11,000	11,330	11,330	330	11,613	11,904
01421115303 Communication Utilities	4,309	5,000	5,000	5,000	5,150	2,500	-2,500	5,279	5,411
01421115405 Postage	20	100	100	100	103	103	3	106	109
01421115500 Copying & Printing	3,705	5,500	5,500	5,500	5,680	4,000	-1,500	5,822	5,967
01421116100 Office Supplies & Expenses	6,786	8,780	8,780	8,780	9,042	8,000	-780	9,315	9,848
01421116501 Supplies - Land	72,053	85,000	85,000	85,000	155,075	110,000	25,000	158,952	162,926
01421116610 Software Maintenance	0	3,000	3,000	1,500	3,100	1,900	400	3,178	3,257

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2111 Road Maintenance

1. Rota Manuellance	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	1	Request	Projected	Estimate	Estimate
01421116700 Small Tools & Replacement	8,082	9,000	9,000	8,500	15,965	9,000	500	16,364	16,773
01421116710 Non Capital Computer Equipment	350	0	0	0	0	0	0	0	0
01421116901 Protective Clothing	5,388	6,000	6,000	6,000	8,240	6,000	0	8,446	8,657
01421116902 Uniforms	19,048	16,380	16,380	16,380	16,871	16,871	491	16,790	17,209
01421118100 Dues & Fees	478	700	700	700	721	721	21	739	758
01421118909 OSHA Safety Requirement	8,700	9,000	9,000	9,000	9,270	9,270	270	9,502	9,739
Road Maintenance Total	3,528,861	3,568,524	3,568,523	3,622,869	4,568,916	4,295,189	672,320	4,861,429	5,184,813

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2113 Leaf Collection

Mission Statement

The annual leaf pick-up program is provided as a means of meeting state requirements for reducing solid waste transported to landfills, maintaining reasonable and safe travel conditions along City of Stamford rights-of-way, and accommodating curbside residential leaf pick-up. Our mission is to provide the above services while maximizing the collection of fallen leaves in a timely fashion and to reduce the potential of overlapping this program with snow removal operations.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2113 Leaf Collection

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421131203 Seasonal	92,270	60,000	60,000	65,579	74,160	68,000	2,421	76,014	77,914	
01421131301 Overtime	190,535	150,000	150,000	155,043	185,400	130,000	-25,043	190,962	196,691	
01421132200 Social Security	21,594	16,448	16,448	16,448	19,856	15,147	-1,301	20,452	21,066	
01421132500 Unemployment Compensation	13,452	14,227	14,227	14,227	11,115	11,115	-3,112	11,448	11,792	
01421133601 Contracted Services	3,000	3,000	3,000	3,000	3,090	3,090	90	3,167	3,246	
01421135240 Payments to Insurance Fund	143,256	109,076	109,076	109,076	91,193	91,193	-17,883	100,312	110,344	
01421135400 Advertising/Official Notices	933	5,000	5,000	250	5,150	5,000	4,750	5,279	5,411	
01421136401 Subscriptions	201	500	500	500	515	515	15	528	542	
01421136501 Supplies - Land	9,980	10,000	10,000	10,000	10,300	10,300	300	10,558	10,821	
01421136700 Small Tools & Replacement	5,061	7,500	7,500	7,500	15,450	7,500	0	15,836	16,232	
Leaf Collection Total	480,282	375,751	375,751	381,623	416,229	341,860	-39,763	434,556	454,059	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2114 Snow Removal

Mission Statement

The City of Stamford falls in a geographical zone which is prone a wide variety of severe and potentially dangerous weather conditions. The mission of this activity is to provide the resources, materials and manpower necessary to effectively combat and clean up the results of these events in order to maintain reasonable and safe access to all properties abutting City of Stamford rights-of-way. Due to the unpredictable nature of these occurrences and the effort required to maintain reasonable and safe conditions this process involves almost every sub-organization of the Office of Operations.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways
Activity: 2114 Snow Removal

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421141301 Overtime	602,512	382,813	382,813	382,813	546,524	400,000	17,187	562,920	579,808	
01421142200 Social Security	47,374	29,285	29,285	29,285	41,809	30,600	1,315	43,063	44,355	
01421143601 Contracted Services	820	1,800	1,800	1,800	1,854	1,854	54	1,900	1,948	
01421143602 Contractors - Snow	228,842	125,000	125,000	75,000	135,841	125,000	50,000	139,237	142,718	
01421145240 Payments to Insurance Fund	34,272	24,002	24,002	24,002	23,374	23,374	-628	25,711	28,283	
01421145301 Telephone	488	4,650	4,650	650	4,790	790	140	4,910	5,032	
01421146501 Supplies - Land	11,651	13,100	13,100	10,000	13,493	11,000	1,000	13,830	14,176	
01421146505 Salt & Sand	632,482	505,000	505,000	400,000	450,307	400,000	0	461,564	473,103	
01421146602 Plow Repair	13,664	12,500	12,500	12,500	23,175	14,421	1,921	23,754	24,348	
01421146605 Equipment Maintenance	31,026	27,500	27,500	25,000	30,900	24,500	-500	31,672	32,464	
Snow Removal Total	1,603,130	1,125,650	1,125,650	961,050	1,272,067	1,031,539	70,489	1,308,561	1,346,235	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2115 Winter Material Removal

Mission Statement

These funds support the removal of winter materials. Specifically, sand and other debris from city streets at the end of the snow season.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2115 Winter Material Removal

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421151203 Seasonal	0	10,000	0	0	10,300	10,300	10,300	10,609	10,927	
01421151301 Overtime	15,372	18,545	0	0	19,101	19,101	19,101	19,674	20,264	
01421152200 Social Security	2,004	2,184	0	0	2,249	2,249	2,249	2,317	2,386	
01421153601 Contracted Services	4,000	4,000	0	0	4,120	4,120	4,120	4,223	4,328	
01421155240 Payments to Insurance Fund	0	0	0	0	0	0	0	0	0	
01421156700 Small Tools & Replacement	745	1,500	0	0	1,545	1,545	1,545	1,584	1,623	
Winter Material Removal Total	22,121	36,229	0	0	37,315	37,315	37,315	38,407	39,528	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2132 Parking Facilities

Mission Statement

Parking Facilities was moved to the Parking Management Fund. Information is shown here for historical purposes only.

Fund: 0001 General Fund

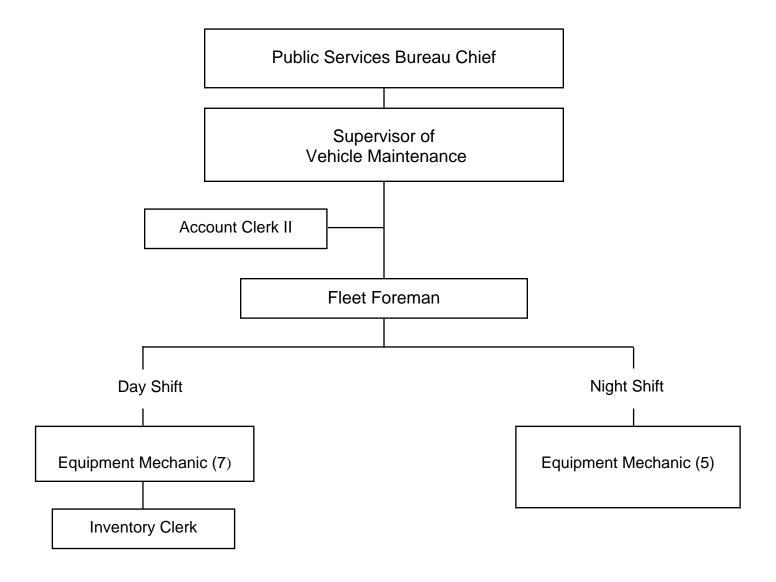
Bur/Office: 201 Operations: Public Services

Dept/Div: 0211 Highways

Activity: 2132 Parking Facilities

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01421326204 Electric - Utility	182	0	0	0	0	0	0	0	0
01421326205 Natural Gas - Utility	2,831	0	0	0	0	0	0	0	0
01421326603 Building Maintenance	1,214	0	0	0	0	0	0	0	0
Parking Facilities Total	4,227	0	0	0	0	0	0	0	0

City of Stamford Office of Operations Public Services Bureau Vehicle Maintenance



Bur/Offc: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management Activity: 2121 Vehicle Maintenance

Mission Statement

The mission of the Vehicle Maintenance program is to provide a well maintained and safe operating fleet and to develop a cost effective vehicle replacement schedule thus assuring a high level of public works services are continually provided for the citizens of Stamford.

Program: Vehicle Maintenance

Activity Name	Servic	e Output			Service Qualit	'y
Conduct Preventative Maintenance	• 295 v	5 vehicles and equipment serviced.			210 continuous d	ays of service per vehicle
Develop Replacement Schedule	vehicl		ed. Replacing o		-	ductivity with decreased ce costs of \$17,500.
Maintain Parts Inventory	• 5,500	parts receiv	ed/inventoried.	57% of parts available on a timely basis.		
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II	1	1	\$45,617	\$47,148	\$1,531	3.36%
Equipment Mechanic	2	2	\$96,905	\$72,156	(\$24,749)	-25.54%
Equipment Mechanic 37.5	10	10	\$510,877	\$528,990	\$18,113	3.55%
Fleet Foreman	1	1	\$70,042	\$72,399	\$2,357	3.36%
Inventory Clerk	1	1	\$42,403	\$43,843	\$1,440	3.40%
Supervisor of Vehicle Mtce	1	1	\$83,643	\$86,462	\$2,819	3.37%
	16	16	\$849,488	\$850,997	\$1,510	0.18%

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management
Activity: 2121 Vehicle Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421211100 Salaries	848,826	849,488	849,488	836,892	850,997	850,997	14,105	876,527	902,823
01421211301 Overtime	26,709	16,176	16,176	23,176	27,225	18,000	-5,176	28,859	30,591
01421211503 Tool Allowance	1,016	4,000	4,000	2,000	4,000	4,000	2,000	4,000	4,000
01421211901 Differential	13,426	18,332	18,332	16,000	18,887	15,887	-113	19,454	20,038
01421212100 Medical & Life	217,044	217,039	217,039	217,039	245,932	245,932	28,893	282,822	325,246
01421212200 Social Security	66,795	67,932	67,932	67,932	68,935	68,000	68	71,003	73,133
01421213202 Conferences & Training	568	2,492	2,492	2,492	4,680	2,680	188	4,856	5,039
01421214400 Equipment Rental	0	1,420	1,420	1,420	1,456	1,456	36	1,493	1,531
01421215240 Payments to Insurance Fund	83,808	92,279	92,279	92,279	76,112	76,112	-16,167	83,723	92,096
01421215301 Telephone	6,692	7,985	7,985	7,985	7,154	7,154	-831	8,338	8,526
01421215405 Postage	3	100	100	100	100	25	-75	100	100
01421215500 Copying & Printing	733	2,832	2,832	2,832	2,868	868	-1,964	2,933	2,999
01421216100 Office Supplies & Expenses	6,558	6,816	6,816	6,816	6,948	6,948	132	7,087	7,229
01421216601 Vehicle Maintenance	725,234	660,800	660,800	660,800	832,200	665,000	4,200	857,166	882,880
01421216605 Equipment Maintenance	2,972	8,544	8,544	8,544	8,736	8,736	192	8,955	9,179
01421216700 Small Tools & Replacement	58	2,100	2,100	2,100	3,190	1,500	-600	3,287	3,385
01421216801 Laundry	10,956	11,004	11,004	11,004	11,204	11,204	200	11,428	11,657
01421216901 Protective Clothing	2,970	3,265	3,265	3,265	3,328	3,328	63	3,395	3,463
01421217301 Capital Outlay - Equipment	0	0	0	0	4,620	0	0	4,000	4,250
01421218100 Dues & Fees	720	865	865	865	865	865	0	865	865
01421218909 OSHA Safety Requirement	1,464	1,255	1,255	1,255	1,280	1,280	25	1,306	1,333
Vehicle Maintenance Total	2,016,553	1,974,723	1,974,724	1,964,796	2,180,717	1,989,972	25,176	2,281,597	2,390,363

Fund: 0001 General Fund

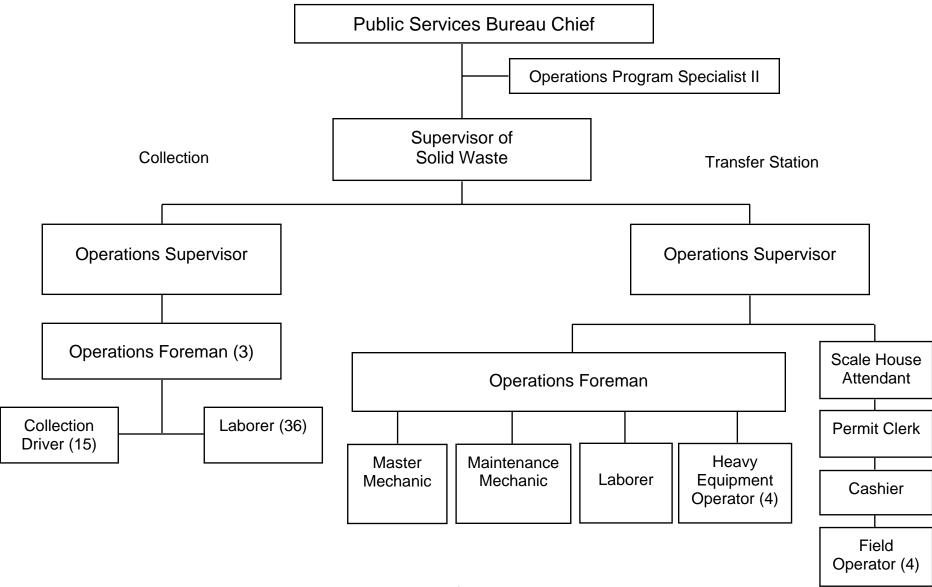
Bur/Office: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management

Activity: 2122 Gasoline

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01421225101 Gasoline	144,832	198,250	198,250	195,000	205,086	195,200	200	212,265	219,695	
01421225102 Diesel Fuel	342,710	335,815	335,815	335,815	340,415	322,014	-13,801	346,373	352,435	
Gasoline Total	487,542	534,065	534,065	530,815	545,501	517,214	-13,601	558,638	572,130	

City of Stamford Office of Operations Public Services Bureau Solid Waste Division



Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2141 Transfer Station

Mission Statement

The mission of the Transfer Station program is to provide for the efficient and effective management of solid waste generated by the City of Stamford.

Program: Transfer Station

Activity Name	Service Output	Service Quality
Construction and Demolition Debris - C&D	• 6,500 tons of construction and debris waste collected	100% of C&D debris diverted
Municipal Solid Waste - MSW	• 70,000 tons of solid waste transferred	100% of municipal solid waste diverted
Yard Waste	• 9,125 tons of brush debris collected	100% of brush diverted

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2141 Transfer Station

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Cashier	1	1	\$42,403	\$43,843	\$1,440	3.40%
Equipment Mechanic 37.5	1	0	\$50,978	\$0	(\$50,978)	-100.00%
Field Operator 37.5	6	4	\$309,266	\$213,136	(\$96,130)	-31.08%
Heavy Equip Operator	2	4	\$86,238	\$178,811	\$92,573	107.35%
Laborer 37.5	1	1	\$40,127	\$41,489	\$1,363	3.40%
Maintenance Mechanic 37.5	0	1	\$0	\$26,254	\$26,254	100.00%
Master Mech - Solid Waste Div.	1	1	\$57,889	\$59,740	\$1,851	3.20%
Operations Foreman 37.5	1	1	\$70,042	\$72,399	\$2,357	3.36%
Operations Prog Specialist II	1	1	\$82,993	\$66,701	(\$16,292)	-19.63%
Operations Supervisor 37.5	1	1	\$83,643	\$86,462	\$2,819	3.37%
Permit Clerk	1	1	\$47,952	\$49,581	\$1,629	3.40%
Scalehouse Attend	1	1	\$42,953	\$44,493	\$1,540	3.59%
Supervisor of Solid Waste	1	1	\$99,257	\$102,978	\$3,721	3.75%
	18	18	\$1,013,742	\$985,887	(\$27,856)	-2.75%

Vacant Maintenance Mechanic position funded for 6 months in FY07/08.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2141 Transfer Station

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421411100 Salaries	956,993	1,013,742	1,013,742	917,521	985,887	985,887	68,366	1,015,463	1,045,927
01421411203 Seasonal	19,773	22,500	22,500	34,896	28,115	23,175	-11,721	28,115	28,115
01421411301 Overtime	171,180	85,000	85,000	165,000	167,408	125,000	-40,000	172,430	177,603
01421411901 Differential	10,684	13,700	13,700	13,700	9,080	9,080	-4,620	9,352	9,633
01421412100 Medical & Life	217,044	217,039	217,039	217,039	412,871	412,871	195,832	474,801	546,022
01421412200 Social Security	86,780	86,823	86,823	86,823	91,072	87,450	627	93,805	96,619
01421413202 Conferences & Training	1,412	800	2,570	1,800	4,000	1,000	-800	3,900	3,803
01421415101 Gasoline	0	200	350	200	1,500	500	300	1,538	1,576
01421415240 Payments to Insurance Fund	39,336	42,410	42,410	42,410	33,267	33,267	-9,143	36,594	40,253
01421415301 Telephone	3,524	7,046	7,046	7,046	1,000	1,000	-6,046	4,613	4,728
01421415405 Postage	250	350	350	350	500	500	150	513	526
01421415500 Copying & Printing	7,303	4,000	4,000	4,000	7,800	4,000	0	7,995	8,195
01421415901 Pest Control	500	3,600	3,600	3,600	3,700	3,700	100	3,793	3,888
01421416100 Office Supplies & Expenses	9,064	7,000	7,000	7,000	16,500	7,000	0	6,000	9,981
01421416202 Water	3,013	0	0	0	2,500	2,500	2,500	2,500	2,500
01421416204 Electric - Utility	76,491	80,605	80,605	80,605	72,400	72,400	-8,205	74,210	76,065
01421416205 Natural Gas - Utility	2,889	9,310	9,310	8,380	7,500	7,500	-880	7,688	7,880
01421416603 Building Maintenance	27,830	15,000	20,000	15,000	44,000	15,000	0	45,100	46,228
01421416604 Grounds Maintenance	0	3,550	550	3,550	4,950	950	-2,600	5,074	5,201
01421416605 Equipment Maintenance	38,140	31,000	47,000	40,000	33,500	33,500	-6,500	34,338	35,196
01421416610 Software Maintenance	1,800	2,200	2,200	2,200	2,200	2,200	0	2,255	2,311
01421416710 Non Capital Computer Equipment	0	0	0	0	8,650	0	0	8,866	9,088

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2141 Transfer Station

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc		Request	Projected Projected	00.01	Estimate	
01421416801 Laundry	20,402	30,000	30,000	30,000	30,000	30,000	0	30,750	31,519	
01421416901 Protective Clothing	2,260	6,200	6,200	6,200	4,960	4,960	-1,240	5,084	5,211	
01421418909 OSHA Safety Requirement	3,304	4,700	4,700	4,700	5,000	4,000	-700	5,125	5,253	
Transfer Station Total	1,699,971	1,686,775	1,706,695	1,692,020	1,978,360	1,867,440	175,420	2,079,902	2,203,321	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2142 Recycling

Mission Statement

The mission of the Recycling program is to provide managerial and administrative support for the City's recycling collection centers and disposal activities to the vendor accepting recyclables according to the contract with the State of Connecticut.

Program: Recycling

The mission of the Recycling program is to provide managerial and administrative support for the City's recycling collection and disposal activities to the vendor accepting recyclables for City of Stamford so that all recyclables are collected according to the annual pick-up schedule.

Activity Name	Service Output	Service Quality
Gray Bin Recycling (mixed residential paper and cardboard)	• 1,210 tons of paper collected	2% of paper removed from the waste stream
Blue Bin Recycling (commingled food and beverage containers and newspaper)	• 360 tons of commingled recyclables removed	10.7% of commingled removed from the waste stream

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div:0214Solid WasteActivity:2142Recycling

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc		Request	Projected	Estimate	Estimate	
01421423601 Contracted Services	980,645	1,252,800	1,252,800	1,252,800	1,252,800	1,252,800	0	1,284,120	1,316,223	
01421425240 Payments to Insurance Fund	600	1,020	1,020	1,020	2,142	2,142	1,122	2,356	2,592	
01421425405 Postage	0	0	0	0	500	500	500	513	528	
01421425500 Copying & Printing	1,857	2,270	2,270	2,270	6,900	3,000	730	7,073	7,250	
01421426100 Office Supplies & Expenses	5,025	4,000	2,200	2,200	8,600	3,000	800	8,815	9,035	
Recycling Total	988, 127	1,260,090	1,258,290	1,258,290	1,270,942	1,261,442	3,152	1,302,877	1,335,628	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2143 Collection

Mission Statement

The mission of the Collection program is to provide for the efficient collection of solid waste and recyclable materials generated from all designated areas within the City of Stamford so that all solid waste and recycling is collected according to the annual schedule.

Program: Collection

Activity Name	Service Output				Service Quality				
Bulky Waste Pickup	• 1500 s	•				The Highway Department collects illegally dumped bulk waste and delivers to the Transfer Station			
Condominium Collection	• 8,075	tons collec	ted		100% of condominiums collected at least once per week				
School Collection	• 8,000	tons collec	ted. 20 school se	erved	100% of schools collected on schedule				
Weekly Residential Garbage Collection (MSW)	• 46,465 served		cted. (approx. 3	0,000 units	100% of homes served at least once per week.				
City Parks Litter Baskets	• 4,460 tons collected				100% of City Parks collected				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
BUDGET ADJUSTMENT	0	0	\$0	(\$100,000)	(\$100,000)	100.00%			
Collection Driver	15	15	\$644,299	\$681,684	\$37,385	5.80%			
Laborer 37.5	36	36	\$1,436,623	\$1,491,174	\$54,551	3.80%			
Operations Foreman 37.5	3	3	\$196,540	\$192,710	(\$3,830)	-1.95%			
Operations Supervisor 37.5	1	1	\$83,543	\$86,462	\$2,919	3.49%			
	55	55	\$2,361,005	\$2,352,029	(\$8,976)	-0.38%			

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2143 Collection

·		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06	G	Revised	Projected	Department	Mayor's	Vs Projected	FY 08/09	FY 09/10	
	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01421431100 Salaries	1,504,434	2,326,005	2,326,005	2,273,183	2,452,029	2,352,029	78,846	2,525,590	2,601,358	
01421431203 Seasonal	32,586	70,000	70,000	59,378	95,000	60,000	622	97,850	100,786	
01421431301 Overtime	224,019	180,000	180,000	295,000	310,331	250,000	-45,000	319,641	329,230	
01421431901 Differential	2,386	800	800	800	3,075	3,075	2,275	3,167	3,262	
01421432100 Medical & Life	488,340	753,472	753,472	753,472	1,156,361	1,156,361	402,889	1,329,815	1,529,288	
01421432200 Social Security	135,678	199,803	199,803	199,803	218,823	203,880	4,077	225,388	232,150	
01421435240 Payments to Insurance Fund	279,708	304,866	304,866	304,866	233,980	233,980	-70,886	241,000	248,229	
01421435301 Telephone	6,639	7,300	7,300	7,300	5,800	5,800	-1,500	7,483	7,670	
01421435405 Postage	0	550	550	550	250	250	-300	256	262	
01421435500 Copying & Printing	5	0	0	0	250	250	250	256	262	
01421436700 Small Tools & Replacement	2,283	5,375	5,375	5,375	6,500	4,000	-1,375	6,663	6,830	
01421436901 Protective Clothing	5,841	13,035	13,035	10,000	13,040	10,000	0	13,366	13,700	
01421438909 OSHA Safety Requirement	3,347	8,400	8,400	3,500	9,830	6,000	2,500	10,076	10,328	
Collection Total	2,685,266	3,869,606	3,869,606	3,913,226	4,505,269	4,285,626	372,399	4,780,551	5,083,354	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2144 Haulaway

Mission Statement

The mission of the Haulaway program is to provide for the efficient and cost-effective disposal of all waste materials generated within the City. This includes municipal solid waste (MSW), bulky waste, brush leaves, stumps and street sweepings. Also provides for the collection of annual hazardous waste and computer and other electronic materials.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2144 Haulaway

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc		Request	Projected	Estimate	Estimate	
01421443402 Recycling Process Fee	61,665	70,000	70,000	70,000	62,000	62,000	-8,000	62,000	62,000	
01421443406 Leaf Composting	3,755	9,650	9,650	5,000	10,000	5,000	0	10,250	10,500	
01421445240 Payments to Insurance Fund	0	0	0	0	3,788	3,788	3,788	4,167	4,583	
01421445903 Haulaway Garbage	4,153,905	5,028,605	5,028,605	5,526,395	5,490,100	5,490,100	-36,295	5,627,352	5,768,036	
01421445904 Haulaway Bulky Waste	342,598	673,440	456,440	456,440	567,040	447,040	-9,400	581,216	595,746	
01421445906 Household Hazardous Waste	24,714	20,000	20,000	20,000	45,000	27,500	7,500	45,000	45,000	
01421445907 Haulaway Miscellaneous	559,935	404,000	529,300	529,300	589,000	389,000	-140,300	603,725	618,818	
Haulaway Total	5,146,573	6,205,695	6,113,995	6,607,135	6,766,928	6,424,428	-182,707	6,933,710	7,104,683	

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0251 Cashiering Activity: 2510 Cashiering

Mission Statement

The mission of the Cashiering and Permitting program is to issue parking permits and collect fees and fines for parking tickets and from users of city facilities in order to ensure efficient and appropriate use of city property and facilities in compliance with contractual agreements, local ordinances and state statutes. All functions related to parking and enforcement have been moved to the Parking Fund. The Department issues all other permits for the City including Beach Permits, Special Events, Film, Marina, Clamming, School Building Use Permits. In addition new responsibilities include the management of the administrative responsibilities of all City leases.

Program: Cashiering and Permitting

The mission of the Cashiering and Permitting Program is to issue permits and collect fees and fines from users of city facilities in order to ensure efficient and appropriate use of city property and facilities in compliance with contractual agreements, local ordinances and state statutes.

Activity Name	Service Output	Service Quality
Issue Permits	• 10,600 permits issued	98% of permits issued on the day requested
Collect Fees and Fines	• \$3,500 in film permit fees collected	100% of fees collected
	• \$336,697 in park permit fees collected	3.1% increase in amount collected
	• \$344,760 in marina fees collected	3.4% increase in amount collected
	• \$19,780 in picnic permit fees collected	5.5% increase in amount collected
Process Administrative Appeals	• 3,152 administrative appeals processed,	98% of persons requesting an administrative appeal stating that their appeal was handled efficiently.
Schedule, Facilitate and Correspond Results of Formal Hearings	• 1,320 Formal Hearings Scheduled and Facilitated	98% of persons requesting an administrative appeal stating that their appeal was handled efficiently.

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0251 Cashiering Activity: 2510 Cashiering

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
CHARGEBACK from Parking Fund	0	0	\$35,359	\$36,542	\$1,183	3.34%
	0	0	\$35.359	\$36.542	\$1.183	3.34%

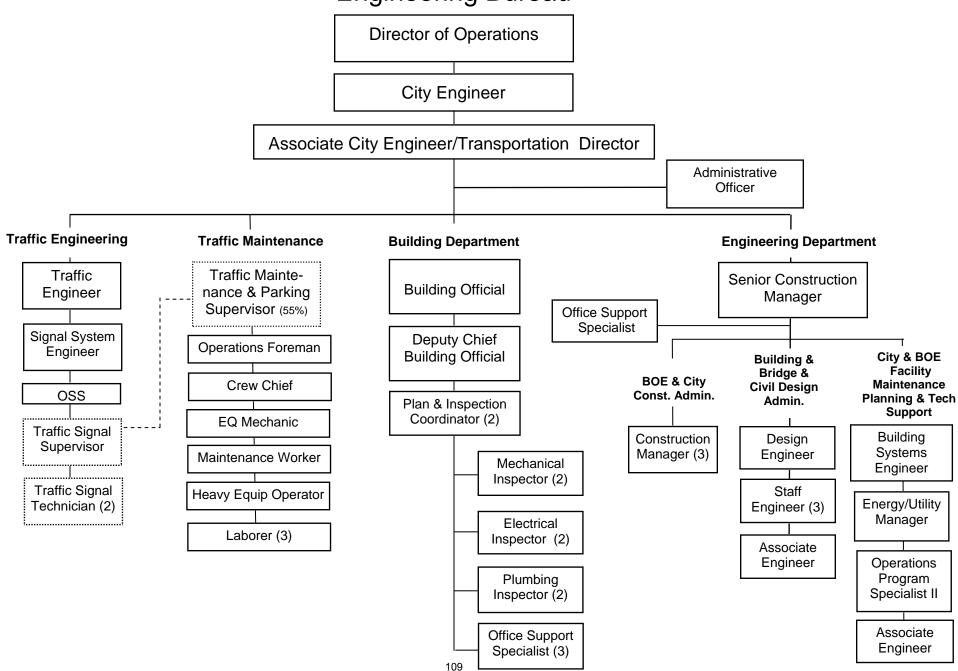
Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0251 Cashiering Activity: 2510 Cashiering

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01425101100 Salaries	27,452	35,359	35,359	35,359	36,542	36,542	1,183	37,638	38,767
01425101203 Seasonal	0	2,040	2,040	2,040	15,360	2,040	0	15,820	16,294
01425101301 Overtime	773	3,800	3,800	3,800	4,680	4,680	880	4,820	4,964
01425102200 Social Security	2,280	3,152	3,152	3,152	4,329	3,310	158	4,458	4,592
01425103202 Conferences & Training	0	0	0	0	850	850	850	871	892
01425103405 Parking Ticket Processing	2,615	0	0	0	0	0	0	0	0
01425105301 Telephone	2,934	627	627	627	519	519	-108	534	555
01425105405 Postage	-1,000	709	709	709	709	709	0	716	730
01425105500 Copying & Printing	334	4,000	4,000	4,000	3,567	3,567	-433	3,657	3,748
01425106100 Office Supplies & Expenses	176	1,750	1,750	1,750	1,717	1,717	-33	1,724	1,733
01425106605 Equipment Maintenance	0	0	0	0	1,000	0	0	1,025	1,050
Cashiering Total	35,564	51,437	51,437	51,437	69,272	53,933	2,496	71,263	73,325

City of Stamford Office of Operations Engineering Bureau



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 202 Operations: Engineering	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0220 Engineering									
2112 Traffic Maintenance	759,864	828,975	818,975	802,156	868,767	864,767	62,611	913,270	960,695
2137 Building Inspection	1,103,684	1,186,516	1,186,516	1,140,929	1,338,885	1,338,885	197,957	1,412,833	1,492,273
2200 Engineering	2,820,845	2,995,846	2,945,847	2,848,230	3,294,098	3,261,598	413,368	3,440,237	3,590,530
Engineering Total	4,684,393	5,011,337	4,951,338	4,791,314	5,501,751	5,465,251	673,936	5,766,340	6,043,498
Dept/Div: 0221 Traffic Engineering									
2210 Traffic Engineering	814,958	947,183	947,183	941,405	1,121,055	1,057,055	115,650	1,193,122	1,267,207
Traffic Engineering Total	814,958	947,183	947,183	941,405	1,121,055	1,057,055	115,650	1, 193, 122	1,267,207
Operations: Engineering Total	5,499,352	5,958,521	5,898,521	5,732,719	6,622,806	6,522,306	789,587	6,959,462	7,310,705

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2112 Traffic Maintenance

Mission Statement

The mission of the Traffic Maintenance program is to provide installation and maintenance of signs and pavement markings to citizens and visitors of Stamford so that safe, efficient, informative and convenient means of on street parking and travel are provided.

Program: Traffic Maintenance

Activity Name	Service Output	Service Quality				
Install/Repair Pavement Markings	• 260,000 square feet of symbols replaced/ repainted	65% of symbols with missing/illegible symbols and linear feet of centerline missing/illegible				
	• 703,125 linear feet of centerline/edgeline replaced/repainted	25% of total miles of center/edge line replaced/repainted				
Install/Repair Street Name Signs	• 344 signs installed/repaired	2 of streets (intersections) with missing/illegible street signs.				
Install/Repair Traffic Signs (warning, stop, R/R Xings etc.)	• 2,960 signs installed/repaired	3 of streets with one or more missing traffic control sign.				

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2112 Traffic Maintenance

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
CHARGEBACK to Parking Mgmt Fund	0	0	(\$42,465)	(\$46,475)	(\$4,010)	9.44%
Crew Chief (Traffic)	1	1	\$45,617	\$47,148	\$1,531	3.36%
Heavy Equip Operator	1	1	\$42,894	\$45,346	\$2,452	5.72%
Laborer 37.5	3	3	\$121,030	\$121,802	\$772	0.64%
Maintenance Worker	1	1	\$40,596	\$41,953	\$1,357	3.34%
Operations Foreman 37.5	1	1	\$56,406	\$66,970	\$10,564	18.73%
Traffic Mtce & Parking Supv	1	1	\$94,368	\$103,278	\$8,910	9.44%
Traffic Mtce Work-EQ Mech	1	1	\$48,402	\$50,131	\$1,729	3.57%
	9	9	\$406,849	\$430,152	\$23,304	5.73%

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2112 Traffic Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421121100 Salaries	371,835	406,849	406,849	385,030	430,152	430,152	45,123	443,057	456,349
01421121202 Permanent Part-time	33,169	31,878	31,878	31,878	32,834	32,834	956	33,819	34,833
01421121203 Seasonal	31,058	39,000	39,000	39,000	39,000	39,000	0	40,170	41,375
01421121301 Overtime	45,642	20,000	20,000	25,000	25,574	25,574	574	26,341	27,131
01421121901 Differential	8,686	13,400	13,400	13,400	15,862	15,862	2,462	16,338	16,828
01421122100 Medical & Life	135,649	135,649	135,649	135,649	138,709	138,709	3,060	159,516	183,443
01421122200 Social Security	39,855	39,101	39,101	39,101	41,572	41,572	2,471	42,819	44,104
01421122500 Unemployment Compensation	1,116	2,483	2,483	2,483	1,939	1,939	-544	1,997	2,057
01421125240 Payments to Insurance Fund	18,768	19,340	19,340	19,340	19,819	19,819	479	21,801	23,981
01421125301 Telephone	3,744	3,853	3,853	3,853	2,950	2,950	-903	4,049	4,150
01421125405 Postage	2	0	0	0	0	0	0	0	0
01421125500 Copying & Printing	574	1,900	1,900	1,900	1,947	1,947	47	1,995	2,044
01421126100 Office Supplies & Expenses	4,581	3,900	3,900	3,900	3,998	3,998	98	4,098	4,200
01421126501 Supplies - Land	0	2,705	2,705	2,705	2,772	2,772	67	2,841	2,912
01421126503 Street Painting Supplies	19,856	59,939	54,939	54,939	61,437	59,437	4,498	62,973	64,547
01421126504 Street & Traffic Signs	41,371	39,462	34,462	34,462	40,448	38,448	3,986	41,459	42,495
01421126605 Equipment Maintenance	631	0	0	0	0	0	0	0	0
01421126700 Small Tools & Replacement	3,328	4,000	4,000	4,000	4,100	4,100	100	4,202	4,307
01421126902 Uniforms	0	5,516	5,516	5,516	5,654	5,654	138	5,795	5,940
Traffic Maintenance Total	759,864	828,975	818,975	802,156	868,767	864,767	62,611	913,270	960,695

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2137 Building Inspection

Mission Statement

The mission of the Building Permit and Inspection Department is to provide timely plan review, permit(s)/Certificate of Occupancy issuance, inspection services to property owners and builders so that all structures constructed or renovated throughout the City are built in a safe manner and in conformance with State Building Codes. The Building Department resolves complaints received from the Citizens Service Center and responds to emergencies when the Police, Health and Fire Departments request our expertise. We continue to meet with architects, engineers and homeowners in order to assist them in complying with the Codes related to the scope of the work planned.

Program: Building Permit and Inspection

The mission of the Building Permit and Inspection Department is to interpret and enforce the State of Connecticut Building Codes and the State of Connecticut Demolition Codes. These regulations control all matters concerning the construction, alteration, addition, repair, demolition, use, location, occupancy and maintenance of all buildings in the City of Stamford. Complaints received from the Citizen Service Center are referred to and resolved by this Department. Any emergencies received from the Police, Health and Fire Departments are promptly acknowledged and investigated.

Activity Name	Service Output	Service Quality
Historical Review	• 6 historical renovations reviewed	100% completion rate
Conduct Inspections	• 18,000 inspections conducted	98% of inspections completed within 3 days of receipt of request
Perform Plan Reviews and Walk-In Customers Serviced	• 3,500 drawings reviewed & customers serviced	100% of plan reviews completed within 30 days
Process Permits including Mechanicals	• 6,800 permits reviewed and processed	100% of permits issued within 30 days
Resolve Complaints	• 167 complaints resolved	100% of complaints resolved within 10 days
Train Employees (seminars)	• 110 training sessions attended	100% of inspections staff retaining trade & state inspection licenses

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2137 Building Inspection

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk I	1	0	\$43,250	\$0	(\$43,250)	-100.00%
Building Official	1	1	\$106,360	\$99,703	(\$6,657)	-6.26%
Coord Inspect & Plan Review 35	1	1	\$83,543	\$86,462	\$2,919	3.49%
Coord Inspect & Plan Review 37.5	2	1	\$150,560	\$79,346	(\$71,214)	-47.30%
Deputy Chief Building Official	0	1	\$0	\$97,250	\$97,250	100.00%
Electrical Inspector	2	2	\$123,142	\$135,822	\$12,681	10.30%
Mechanical Inspector	4	2	\$267,086	\$140,247	(\$126,839)	-47.49%
Office Support Specialist	2	3	\$90,863	\$137,172	\$46,308	50.96%
Plumbing Inspector	0	2	\$0	\$140,597	\$140,597	100.00%
	13	13	\$864,804	\$916,600	\$51,796	5.99%

² Plumber Inspectors previously listed as Mechanical Inspectors. 1 Coord Inspect & Plan Review position replaced with a Deputy Chief Building Official. 1 Account Clerk replaced with 1 Office Support Specialist.

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2137 Building Inspection

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421371100 Salaries	780,292	864,804	864,804	819,217	916,600	916,600	97,384	944,098	972,421
01421371203 Seasonal	13,206	3,605	3,605	3,605	3,713	3,713	108	3,824	3,939
01421371301 Overtime	13,203	6,270	6,270	6,270	9,548	9,548	3,278	9,834	10,129
01421371502 Car Allowance	6,270	13,680	13,680	13,680	1,900	1,900	-11,780	1,900	1,900
01421372100 Medical & Life	162,780	162,779	162,779	162,779	268,630	268,630	105,851	308,925	355,263
01421372200 Social Security	67,882	69,315	69,315	69,315	71,280	71,280	1,965	73,418	75,621
01421373202 Conferences & Training	380	2,000	170	170	1,000	1,000	830	1,000	1,000
01421375101 Gasoline	18,666	22,100	22,100	22,100	34,320	34,320	12,220	35,180	36,060
01421375240 Payments to Insurance Fund	15,396	19,924	19,924	19,924	4,874	4,874	-15,050	5,361	5,898
01421375301 Telephone	8,820	9,929	9,929	9,929	8,920	8,920	-1,009	10,680	10,950
01421375405 Postage	1,711	1,537	1,537	1,537	1,575	1,575	38	1,615	1,655
01421375500 Copying & Printing	3,133	3,690	3,690	3,690	4,500	4,500	810	4,615	4,730
01421376100 Office Supplies & Expenses	10,442	4,310	6,140	6,140	9,810	9,810	3,670	10,055	10,310
01421376605 Equipment Maintenance	0	358	358	358	0	0	-358	0	0
01421378100 Dues & Fees	1,505	2,215	2,215	2,215	2,215	2,215	0	2,327	2,397
Building Inspection Total	1,103,684	1,186,516	1,186,516	1,140,929	1,338,885	1,338,885	197,957	1,412,833	1,492,273

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Mission Statement

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (Citizens Services), permit issuance, public inquiries and maintain and update all engineering records and functions so that all residents and non-resident taxpayers of the City of Stamford receive consistent high quality support and services from the Engineering Bureau.

The mission of the Construction Management program is to provide supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years.

The mission of the Design and Review program is to prepare plans and bid specifications, assist in obtaining permits, oversee A&E design, conduct periodical subdivision reviews, so that projects throughout the City are performed in an efficient, safe and logical manner at the least possible cost to the taxpayer.

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Program: Administrative

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (citizens services), permit issuance, public inquiries and maintain and update all engineering records.

Activity Name	Service Output	Service Quality
Issue New House Numbers	• 43 new house numbers issued	100% of house numbers issued timely resulting in high citizen satisfaction with service
Maintain and Update Engineering Records	 46 Eng. Projects 22 BOE projects filed and maintained 	95% success in obtaining filed info in a timely manner i.e. amount of time needed to access required information.
Prepare Quarterly Capital Project Reports	• 4 quarterly capital project reports prepared	100% of quarterly reports completed, submitted within allocated time frame
Respond to Public Concerns and Complaints	• 878 complaints investigated including street lights	90% of citizen service complaints resolved 98% of street light complaints resolved
Respond to Walk-in Inquiries	• 600 inquiries handled	100% of citizens satisfied with service and results

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Administrative

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (citizens services), permit issuance, public inquiries and maintain and update all engineering records.

Activity Name	Service Output	Service Quality
Street Opening Permits Street Use Permits	• 827 Street Opening Permits issued (266 Street Use Permits Issued)	100% of permits accurately issued and processed 1st time

Program: Construction Management

The mission of the Construction Management program is to provide supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years.

Activity Name	Service Output	Service Quality
Review and Approve Progress Payments	• 717 payments reviewed & processed (\$57.03MIL)	100% of progress payments processed within 30 days;100% client satisfaction reported
Review, Negotiate, and Process Change Orders	• 24 change orders processed	95% change orders processed in timely manner
Supervise Board of Education Capital Projects	• 22 Projects under supervision	95% of projects successfully completed within budget and on time
Supervise Sanitary Sewer Construction	• 2 projects supervised	100% of projects successfully completed within budget and on time
Supervise Storm Drain Construction	• 12 projects supervised	100% of projects successfully completed within budget and on time
Supervise Traffic Engineering Projects	• 17 projects supervised	80% of projects successfully completed within budget and on time

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Design and Review

The mission of the Design and Review program is to prepare plans and bid specifications, assist in obtaining permits, oversee A&E design, conduct periodical subdivision reviews, so that projects throughout the City are performed in an efficient, safe and logical manner at the least possible cost to the taxpayer.

Activity Name	Service Output	Service Quality
Assist in Obtaining State and Federal Grants	• 2 applications submitted to State office	100% of customers who rate information as timely and accurate
Oversee A&E Designs	• 175 designs reviewed	100% of reviews completed within specified project time frame
Prepare & Obtain Federal, State and Local permits	• 3 permits filed	100% of applications accepted for review
Prepare Plans & Specifications	• 4 designs completed in-house	100% of designs completed on schedule
Provide Value Engineering	• 10 alternatives developed, i.e. additional cost effective solutions evaluated	100% of alternatives accepted and implemented
Review A&E Payment Requests	• 250 payment requests processed (\$3.09M)	100% of timely payments and client satisfaction

Program: Planning

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Activity Name	Service Output	Service Quality
Determine Pre-lim Cost Estimates	• 10 projects estimated	100% of projects accurately estimated based upon bids
Determine Project Needs	• 10 projects undertaken	100% of project requests resolved
Prepare Budgetary Requests	• 14 requests prepared	100% of requests accepted into capital plan

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Planning

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Activity Name	Service Output	Service Quality
Prepare Professional Service Contracts and Scope of Work	• 9 contracts w/scope of work prepared	100 % of A&E firms retained as recommended and within project time frame
Prepare Professional Services (A&E) Request for Proposals (RFP)	• 4 RFPs issued	100% of RFPs prepared and received within project time frame
Prepare Request for Qualifications (RFQ)	• 2 RFQ issued	100% of RFQ's prepared and received within project time frame
Review RFPs	• 4 RFPs recommended for A&E acceptance	100% of recommended A&E firms approved & retained

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Administrative Officer	1	1	\$70,625	\$76,191	\$5,566	7.88%
Assistant City Engineer	2	0	\$211,420	\$0	(\$211,420)	-100.00%
Associate City Engineer/Transportation Dir	0	1	\$0	\$123,154	\$123,154	100.00%
Associate Engineer	2	2	\$133,368	\$129,976	(\$3,392)	-2.54%
Building Systems Engineer	1	1	\$82,126	\$78,133	(\$3,993)	-4.86%
City Engineer	1	1	\$126,438	\$130,732	\$4,294	3.40%
Construction Manager	3	3	\$279,327	\$291,972	\$12,644	4.53%
Design Engineer	1	1	\$89,054	\$92,163	\$3,109	3.49%
Energy/Utility Manager	1	1	\$82,993	\$93,173	\$10,180	12.27%
Office Support Specialist	1	1	\$42,403	\$43,843	\$1,440	3.40%
Operations Prog Specialist II	1	1	\$82,993	\$86,162	\$3,169	3.82%
Senior Contruction Manager	0	1	\$0	\$102,628	\$102,628	100.00%
Staff Engineer	3	3	\$229,954	\$237,763	\$7,810	3.40%
	17	17	\$1,430,702	\$1,485,890	\$55,188	3.86%

² Asst City Engineer positions transitioned to: Associate City Engineer/Transportation Director & Sr. Construction Mgr

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering
Activity: 2200 Engineering

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01422001100 Salaries	1,382,576	1,430,702	1,430,702	1,333,085	1,485,890	1,485,890	152,804	1,530,466	1,576,380
01422001203 Seasonal	9,980	8,500	8,500	8,500	8,760	8,760	260	8,980	9,205
01422001301 Overtime	11,021	15,700	15,700	15,700	16,600	16,600	900	17,100	17,615
01422002100 Medical & Life	230,604	230,603	230,603	230,603	387,488	387,488	156,885	445,611	512,453
01422002200 Social Security	104,574	111,300	111,300	111,300	115,611	115,611	4,311	119,079	122,651
01422003001 Professional Consultant	0	2,500	2,500	2,500	2,500	2,500	0	2,600	2,700
01422003202 Conferences & Training	1,931	2,500	2,500	2,500	2,500	2,500	0	2,600	2,700
01422003623 Contracted Svcs/Street Light Maint.	29,905	30,000	30,000	30,000	31,500	30,000	0	32,300	33,110
01422005101 Gasoline	478	780	780	780	780	780	0	800	820
01422005240 Payments to Insurance Fund	6,840	6,261	6,261	6,261	2,078	2,078	-4,183	2,286	2,514
01422005301 Telephone	21,458	18,788	18,788	18,788	19,100	19,100	312	20,600	21,115
01422005405 Postage	1,569	1,000	1,000	1,000	1,485	1,485	485	1,525	1,565
01422005500 Copying & Printing	1,240	1,000	1,000	1,000	1,050	1,050	50	1,080	1,110
01422006100 Office Supplies & Expenses	8,422	11,500	11,500	11,500	12,875	11,875	375	13,200	13,530
01422006201 Gas & Electric	105	0	0	0	0	0	0	0	0
01422006204 Electric - Utility	1,002,027	1,115,518	1,065,518	1,065,518	1,195,980	1,165,980	100,462	1,231,860	1,262,656
01422006601 Vehicle Maintenance	1,000	1,000	1,000	1,000	2,000	2,000	1,000	2,050	2,100
01422006605 Equipment Maintenance	3,961	5,040	5,040	5,040	5,342	5,342	302	5,475	5,615
01422008100 Dues & Fees	3,155	3,155	3,155	3,155	2,560	2,560	-595	2,625	2,690
Engineering Total	2,820,845	2,995,846	2,945,847	2,848,230	3,294,098	3,261,598	413,368	3,440,237	3,590,530

Bur/Offc: 202 Operations: Engineering
Dept/Div: 0221 Traffic Engineering
Activity: 2210 Traffic Engineering

Mission Statement

The mission of the Traffic Management program is to improve traffic flow and safety; ensure proper signal operation, orderly coordination of traffic signals and traffic flow throughout the City, improve pedestrians safety, and reduce traffic delays.

Program: Traffic Management

The mission of Traffic Management program is to ensure orderly coordination of traffic signals and traffic flow throughout the City so that all pedestrians and motorists throughout the City can move about is a safe and timely manner.

Activity Name	Service Output	Service Quality
Develop and implement corrective measures to mitigate traffic impacts	• 50 corrective measures implemented	100% of corrective measures successfully applied
Identify and analyze street network deficiencies and future traffic needs	• 10 deficiencies identified	50% of deficiencies resolved
Maintain and repair traffic signals	 1,200 signal equipment, wiring and other deficiencies repaired/maintained 	100% of units effectively repaired which attain their life expectancy
Prepare and obtain federal/state funding	• \$10,000,000 Surface Transportation program funding for various city projects obtained	25% of grants successfully processed and approved

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0221 Traffic Engineering Activity: 2210 Traffic Engineering

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Office Support Specialist	1	1	\$42,403	\$46,975	\$4,572	10.78%
Signal System Engineer	1	1	\$78,332	\$84,326	\$5,995	7.65%
Traffic Engineer	1	1	\$112,778	\$116,593	\$3,815	3.38%
Traffic Signal Supervisor	1	1	\$72,073	\$74,498	\$2,426	3.37%
Traffic Signal Tech	2	2	\$110,298	\$105,826	(\$4,472)	-4.05%
	6	6	\$415,883	\$428,218	\$12,335	2.97%

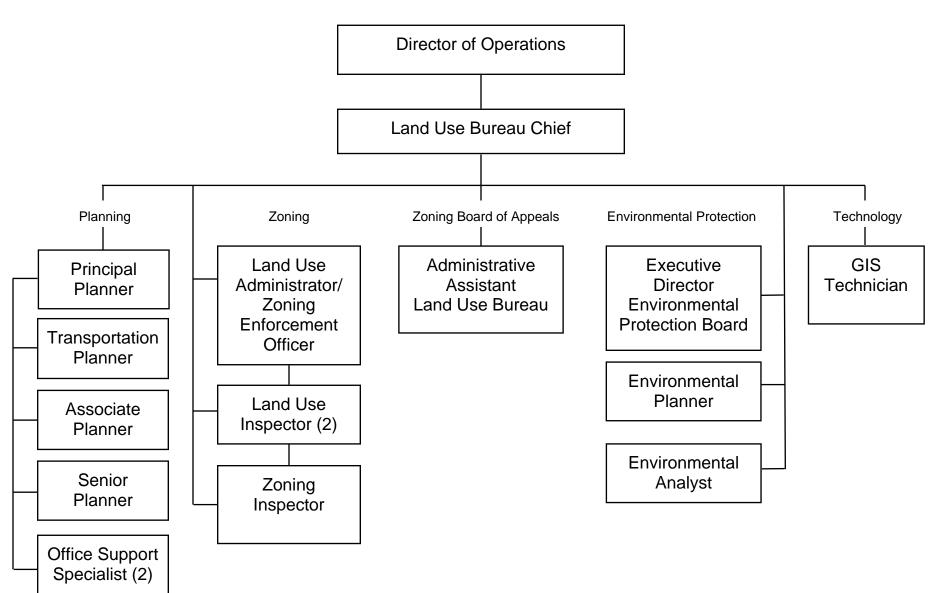
Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering
Dept/Div: 0221 Traffic Engineering

Activity: 2210 Traffic Engineering

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01422101100 Salaries	402,158	415,883	415,883	410,105	428,218	428,218	18,113	441,064	454,296
01422101301 Overtime	14,614	15,859	15,859	15,859	14,925	14,925	-934	15,375	15,850
01422101501 Clothing Allowance	75	375	375	375	375	375	0	375	375
01422101502 Car Allowance	2,090	2,280	2,280	2,280	2,280	2,280	0	2,280	2,280
01422101902 Stand-By Time	61,179	65,163	65,163	65,163	65,814	65,814	651	67,789	69,822
01422102100 Medical & Life	81,389	81,389	81,389	81,389	72,568	72,568	-8,821	83,453	95,971
01422102200 Social Security	36,198	38,216	38,216	38,216	39,138	39,138	922	40,312	41,522
01422103202 Conferences & Training	459	1,000	1,000	1,000	6,500	4,000	3,000	6,500	6,500
01422104400 Equipment Rental	2,400	2,850	2,850	2,850	2,890	2,890	40	2,960	3,035
01422105240 Payments to Insurance Fund	168	65,543	65,543	65,543	118,222	118,222	52,679	130,044	143,049
01422105301 Telephone	4,903	5,000	5,000	5,000	7,150	7,150	2,150	11,275	11,557
01422105405 Postage	685	1,500	1,500	1,500	500	500	-1,000	500	500
01422105500 Copying & Printing	1,414	2,000	2,000	2,000	2,000	2,000	0	2,050	2,100
01422106100 Office Supplies & Expenses	3,633	5,000	5,000	5,000	7,500	5,000	0	7,725	7,800
01422106204 Electric - Utility	178,640	214,375	214,375	214,375	264,000	264,000	49,625	290,400	319,440
01422106605 Equipment Maintenance	17,605	20,000	20,000	20,000	75,000	20,000	0	76,875	78,800
01422106610 Software Maintenance	6,700	7,500	7,500	7,500	7,500	7,500	0	7,500	7,500
01422106700 Small Tools & Replacement	99	2,000	2,000	2,000	5,000	1,000	-1,000	5,125	5,250
01422108100 Dues & Fees	550	1,250	1,250	1,250	1,475	1,475	225	1,519	1,560
Traffic Engineering Total	814,958	947,183	947,183	941,405	1,121,055	1,057,055	115,650	1,193,122	1,267,207

City of Stamford Office of Operations Land Use Bureau



Activity Summary Report									
Fund: 0001 General Fund Bur/Offc: 203 Operations: Land Use	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0230 Land Use Administration									
2300 Land Use Administration	155,191	160,848	160,848	160,849	189,999	187,499	26,651	200,436	211,232
Land Use Administration Total	155,191	160,848	160,848	160,849	189,999	187,499	26,651	200,436	211,232
Dept/Div: 0231 Planning									
2310 Planning	441,391	530,955	530,955	463,368	599,440	593,690	130,321	634,045	671,551
Planning Total	441,391	530,955	530,955	463,368	599,440	593,690	130,321	634,045	671,551
Dept/Div: 0232 Zoning									
2320 Zoning	357,517	412,067	409,317	406,689	444,448	441,757	35,069	467,289	490,803
Zoning Total	357,517	412,067	409,317	406,689	444,448	441,757	35,069	467,289	490,803
Dept/Div: 0233 Zoning Board of Appeals									
2330 Zoning Board of Appeals	118,147	118,523	118,323	118,523	119,513	119,513	990	124,806	130,210
Zoning Board of Appeals Total	118,147	118,523	118,323	118,523	119,513	119,513	990	124,806	130,210
Dept/Div: 0234 Environmental Protection									
2340 Environmental Protection	243,553	300,886	303,886	302,580	326,829	323,246	20,666	341,003	355,926
Environmental Protection Total	243,553	300,886	303,886	302,580	326,829	323,246	20,666	341,003	355,926
Dept/Div: 0235 Technology									
2350 Technology	74,967	69,744	67,943	66,130	69,797	69,297	3,167	71,986	74,273
Technology Total	74,967	69,744	67,943	66,130	69,797	69,297	3,167	71,986	74,273
Operations: Land Use Total	1,390,767	1,593,023	1,591,272	1,518,139	1,750,027	1,735,002	216,863	1,839,565	1,933,994

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0230 Land Use Administration
Activity: 2300 Land Use Administration

Mission Statement

Administration of the Land Use Bureau including the following functions: Planning, Zoning, EPB, ZBA, GIS, Traffic Planning, Capital Project Planning, and Park Planning.

Program: Parks & Open Space

The mission of the Parks & Open Space program is to plan for the development of parks & preservation of open space for the people of Stamford so that recreational facilities are provided, and the City's unique environmental resources are preserved.

Activity Name	Service	e Output			Service Quality			
Develop Mill River		n DEP perm ration Projec	its and funding f	or River	100% of projects Master Plan and	planned that are in Mill River Plan.	conformance with	
Planning of Parks		op two com	prehensive and to es	hree sector park	100% of park plans developed that are in conformance with Master Plan			
Park Implementation Coordination	• Imple	mentation o	f 2 park projects		Park projects consistent 100% with Parks Master Plan			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Land Use Bureau Chief	1	1	\$119,759	\$123,804	\$4,045	3.38%		
	1	1	\$119,759	\$123,804	\$4,045	3.38%		

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land UseDept/Div: 0230 Land Use AdministrationActivity: 2300 Land Use Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01423001100 Salaries	116,722	119,759	119,759	119,760	123,804	123,804	4,045	127,519	131,344
01423002100 Medical & Life	13,564	13,564	13,564	13,564	35,389	35,389	21,825	40,697	46,802
01423002200 Social Security	8,929	9,162	9,162	9,162	9,471	9,471	309	9,755	10,048
01423003002 Stenographic Service	12,457	12,000	12,000	12,000	12,000	12,000	0	12,500	12,700
01423003202 Conferences & Training	0	0	0	0	2,500	0	0	2,600	2,700
01423004400 Equipment Rental	2,299	2,880	2,880	2,880	2,880	2,880	0	2,980	3,050
01423005240 Payments to Insurance Fund	24	37	37	37	759	759	722	835	918
01423005301 Telephone	510	936	936	936	686	686	-250	965	995
01423005405 Postage	68	300	300	300	300	300	0	310	320
01423005500 Copying & Printing	184	510	510	510	510	510	0	525	545
01423006100 Office Supplies & Expenses	61	1,700	1,700	1,700	1,700	1,700	0	1,750	1,810
01423006605 Equipment Maintenance	373	0	0	0	0	0	0	0	0
Land Use Administration Total	155, 191	160,848	160,848	160,849	189,999	187,499	26,651	200,436	211,232

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Mission Statement

The Planning Board is responsible for planning & coordinating the development of the City in accordance with the Master Plan. The Board prepares, adopts & amends the Master Plan; adopts and amends Subdivision Regulations; reviews and acts upon subdivision applications; prepares Capital Budget and Capital Program; reviews and acts upon referrals from Zoning Board & ZBA; prepares and adopts neighborhood plans.

Program: Land Use

The mission of the Land Use program is to provide up-dated planning & regulatory tools & effectively utilize these tools for the people of Stamford so that change can be addressed in an optimal manner, & the City's neighborhoods, downtown & environmental.

Activity Name	Service Output	Service Quality					
Approve Master Plan Amendments	• 2 Master Plan amendments reviewed	Review within 60 days					
Review Subdivision Applications	• 15 subdivision applications reviewed	70% of subdivision applications reviewed within 120 days					
	• 23 lots approved	70% of subdivision applications reviewed within 120 days					
Review Zoning Amendment Applications	• 34 zoning amendment applications reviewed	90% of zoning amendment applications reviewed within 4 weeks					
Review Zoning Site Plan/Special Exceptions Applications	• 73 site plans/special exceptions applications reviewed	90% of zoning site plan/special exception applications reviewed within 4 weeks					
Review Zoning Board of Appeals Variances/Special Exceptions Applications	• 205 ZBA special exceptions/variances reviewed	100% of ZBA variances/special exceptions applications reviewed within 4 weeks					

Program: Transportation Planning

The mission of the Transportation Planning program is to plan the city's transportation network for the people of Stamford so that the mobility of people & goods can be enhanced while protecting the quality of life of Stamford's neighborhoods.

Activity Name	Service Output	Service Quality
Calm Traffic	• 7 traffic calming facilities constructed	7.5% reduction in traffic violations observed

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Program: Transportation Planning

The mission of the Transportation Planning program is to plan the city's transportation network for the people of Stamford so that the mobility of people & goods can be enhanced while protecting the quality of life of Stamford's neighborhoods.

Activity Name	Service Output	Service Quality					
Calm Traffic	• 7 streets calmed	15% reduction in speeding					
	• 4 neighborhoods impacted	5% reduction in cut-through traffic and 15% reduction in speeding in neighborhoods.					
Plan Capital Projects	• 15 transportation projects reviewed	Significant change in the amount of federal and state grant funding received.					
	• \$4,750,000 grant dollars obtained for Ferry Facility.						
Review Development Projects	• 18 projects reviewed	5% of mitigation/enhancements implemented that lead to greater mobility being reported					
	• 5 mitigation/enhancements proposed	5% of mitigation/enhancements implemented that lead to greater mobility being reported					
Multi-use Trail Projects	 Phase I of Mill River - completed Cove Island Park - Trail Extension 	1 mile of new trails					

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Associate Planner	0	1	\$0	\$74,306	\$74,306	100.00%
Office Support Specialist	2	2	\$88,485	\$91,468	\$2,983	3.37%
Principal Planner	1	1	\$99,807	\$103,178	\$3,371	3.38%
Senior Planner	1	1	\$57,229	\$61,668	\$4,439	7.76%
Senior Planner II	1	0	\$71,865	\$0	(\$71,865)	-100.00%
Transportation Planner	1	1	\$99,257	\$83,747	(\$15,510)	-15.63%
	6	6	\$416,642	\$414,366	(\$2,276)	-0.55%

Associate Planner position originally approved as Senior Planner II.

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0231 Planning
Activity: 2310 Planning

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01423101100 Salaries	328,820	409,642	409,642	342,055	414,366	414,366	72,311	426,797	439,601
01423101301 Overtime	3,076	258	358	258	320	320	62	380	450
01423102100 Medical & Life	67,824	67,824	67,824	67,824	130,654	130,654	62,830	150,253	172,790
01423102200 Social Security	25,550	31,893	31,893	31,893	31,724	31,724	-169	32,675	33,655
01423103202 Conferences & Training	1,175	1,500	1,500	1,500	3,000	1,500	0	3,100	3,200
01423104400 Equipment Rental	2,101	2,880	2,880	2,880	2,880	2,880	0	2,975	3,100
01423105101 Gasoline	333	670	670	670	750	750	80	800	850
01423105240 Payments to Insurance Fund	3,096	3,078	3,078	3,078	2,046	2,046	-1,032	2,251	2,476
01423105301 Telephone	1,797	2,250	2,250	2,250	1,800	1,800	-450	2,400	2,500
01423105400 Advertising/Official Notices	1,853	1,900	1,900	1,900	1,900	1,900	0	1,960	2,020
01423105405 Postage	1,363	750	1,250	750	900	900	150	950	1,000
01423105500 Copying & Printing	668	1,150	550	1,150	1,300	1,150	0	1,400	1,500
01423106100 Office Supplies & Expenses	2,456	2,300	2,300	2,300	2,500	2,500	200	2,600	2,700
01423106605 Equipment Maintenance	81	0	0	0	0	0	0	0	0
01423106710 Non Capital Computer Equipment	0	4,000	4,000	4,000	4,100	0	-4,000	4,203	4,308
01423108100 Dues & Fees	1,200	860	860	860	1,200	1,200	340	1,300	1,400
Planning Total	441,391	530,955	530,955	463,368	599,440	593,690	130,321	634,045	671,551

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0232 Zoning Activity: 2320 Zoning

Mission Statement

The Zoning Board is responsible for regulating the use of land and buildings within the City. The Board prepares, adopts and amends the Zoning Regulations and Zoning Map so as to control and guide the appropriate use and development of property. The Board also administratively reviews site & architectural plans, special exceptions and Coastal Site Plan applications.

The Zoning Enforcement staff is responsible for the interpretation and enforcement of Zoning Regulations. Zoning approvals are issued for construction projects and changes of use; certificates of zoning compliance are issued once a project is completed. In addition, zoning violations and complaints are investigated and appropriate follow-up action is taken. The Zoning Enforcement staff also provides support services to the Zoning Board of Appeals

Program: Zoning Regulatory

The mission of the Zoning Regulatory program is to regulate the use of land consistent with the land use regulations for the people of Stamford in order to preserve and enhance the City's neighborhoods and downtown.

Activity Name	Service	e Output			Service Quality				
Fulfill Land Use Information Requests	• 13,715	5 informatio	n requests answe	ered	100% of information requests answered within 1 day				
Issue Zoning Permits	• 4485 <u>r</u>	permits proc	essed		99% of zoning permits reviewed within 1 week.				
Resolve Zoning Complaints	• 68 cor	mplaints res	olved		99% complaints addressed within 2 weeks.				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Land Use Administration Officer	1	1	\$99,607	\$102,978	\$3,371	3.38%			
Land Use Inspector	2	2	\$116,968	\$122,972	\$6,003	5.13%			
Zoning Inspector	1	1	\$67,234	\$69,599	\$2,365	3.52%			

\$295,548

\$11,739

4.14%

\$283,809

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0232 Zoning Activity: 2320 Zoning

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01423201100 Salaries	246,711	283,809	283,809	281,431	295,548	295,548	14,118	304,415	313,547
01423201202 Permanent Part-time	16,449	19,336	19,336	19,336	24,582	24,582	5,246	25,319	26,078
01423201301 Overtime	3,163	7,725	4,525	4,725	7,500	5,000	275	7,900	8,100
01423201502 Car Allowance	1,315	6,840	6,840	6,840	6,840	6,840	0	7,045	7,257
01423202100 Medical & Life	54,264	54,259	54,259	54,259	68,093	68,093	13,834	78,307	90,053
01423202200 Social Security	21,162	24,305	24,305	24,305	25,587	25,396	1,091	26,355	27,145
01423203202 Conferences & Training	0	1,500	1,500	1,500	1,500	1,500	0	1,600	1,700
01423205101 Gasoline	2,233	2,900	2,900	2,900	2,900	2,900	0	2,990	3,080
01423205240 Payments to Insurance Fund	120	165	165	165	1,110	1,110	945	1,221	1,343
01423205301 Telephone	1,833	2,428	2,428	2,428	1,788	1,788	-640	2,858	2,929
01423205400 Advertising/Official Notices	1,792	2,200	2,200	2,200	2,200	2,200	0	2,270	2,350
01423205405 Postage	1,436	1,450	1,300	1,450	1,450	1,450	0	1,495	1,540
01423205500 Copying & Printing	2,540	2,050	2,650	2,050	2,050	2,050	0	2,115	2,180
01423206100 Office Supplies & Expenses	4,500	3,100	3,100	3,100	3,300	3,300	200	3,400	3,500
Zoning Total	357,517	412,067	409,317	406,689	444,448	441,757	35,069	467,289	490,803

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0233 Zoning Board of Appeals
Activity: 2330 Zoning Board of Appeals

Mission Statement

The primary function of the Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land. Uses of property permitted under the zoning regulations but subject to the approval of the Board are considered under the heading of Special Exception. The Board also rules on appeals from the decisions of the Zoning Enforcement Officer. Whenever a variance or special exception application concerns property in the Coastal Area Management Area, the Board conducts a preliminary coastal site plan review on the matter. The Board also considers motor vehicle certificates of approval for dealer and repairer licenses and retail gasoline station permits. Zoning Board of Appeals decisions may be appealed to the Superior Court.

Program: Land Use

The mission of The Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land, Special Exceptions and appeals from the decisions of the Zoning Enforcement Officer, to conduct preliminary costal site plan reviews and to consider motor vehicle certificates of approval for dealer and repairer licenses and retail gasoline station permits.

Activity Name	Service Quality							
Zoning Board of Appeals Job Title	• 205 Z	ZBA varianc	es/special except	tions reviewed	100% of ZBA variances/special exceptions reviewed within 2 weeks.			
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Administration Assistant - Land Use	1	1	\$69,842	\$72,299	\$2,457	3.52%		
	1	1	\$69,842	\$72,299	\$2,457	3.52%		

Fund: 0001 General Fund

Bur/Office:203Operations: Land UseDept/Div:0233Zoning Board of AppealsActivity:2330Zoning Board of Appeals

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01423301100 Salaries	68,073	69,842	69,842	69,842	72,299	72,299	2,457	74,468	76,702	
01423301201 Part-Time	22,609	22,067	22,067	22,067	22,067	22,067	0	22,729	23,411	
01423302100 Medical & Life	13,564	13,564	13,564	13,564	11,796	11,796	-1,768	13,566	15,601	
01423302200 Social Security	6,799	7,031	7,031	7,031	7,219	7,219	188	7,436	7,659	
01423305240 Payments to Insurance Fund	48	53	53	53	416	416	363	458	503	
01423305301 Telephone	762	936	936	936	686	686	-250	965	995	
01423305400 Advertising/Official Notices	1,796	1,600	1,600	1,600	1,600	1,600	0	1,650	1,700	
01423305405 Postage	902	930	730	930	930	930	0	960	990	
01423305500 Copying & Printing	463	800	800	800	800	800	0	825	850	
01423306100 Office Supplies & Expenses	3,132	1,700	1,700	1,700	1,700	1,700	0	1,750	1,800	
Zoning Board of Appeals Total	118,147	118,523	118,323	118,523	119,513	119,513	990	124,806	130,210	

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0234 Environmental Protection
Activity: 2340 Environmental Protection

Mission Statement

The Environmental Protection Board (EPB) is organized by Ordinance as a multi-purpose City Agency combining the duties and responsibilities of a local Inland Wetland and Watercourses Agency, a Local Conservation Commission, a Local Flood and Erosion Control Board, and a local Aquifer Protection Agency.

The EPB is a regulatory agency - it issues special permits for all development activities affecting properties containing inland wetlands and watercourses, buffer/setback areas, designated flood-hazard areas and floodplains. The EPB also has stewardship responsibilities, including the creation and monitoring of open space resources. And it is an agency that advises other City boards and commissions, City departments, and members of the public on environmental and conservation issues.

The EPB director is Stamford's designated Floodplain Management Administrator, the designated liaison with the Connecticut Office of Long Island Sound Programs for Coastal Management issues, and a Connecticut State Certified Tree Warden.

Program: Environmental

The mission of the Environmental Protection Board is to provide for the management and regulation of development activities affecting properties containing sensitive environmental resources for the people of Stamford so that the City's unique environmental resources are protected, preserved and enhanced.

Activity Name	Service Output	Service Quality				
Conduct Environmental Reviews	• 105 environmental reviews conducted	85% of initial environmental reviews conducted within 3 weeks				
	• 1200 building/zoning permit reviews conducted	85% of inspections conducted within 2 weeks				
Flood Plain Management	• 35 CRS re-certification tasks completed	15% reduction in flood insurance premiums				
Issue Environmental Permits	• 71 permit applications processed	85% of permit applications processed within 8 weeks				
	• 160 inspections conducted.	100% of inspections conducted within 6 weeks; 85% of permit applications processed within 8 weeks				
Resolve Complaints	• 50 complaints resolved	90% of complaints resolved within 10 days				
Respond to Information Requests	• 600 information requests received	100% of request received responded to within 2 days				

Bur/Offc: 203 Operations: Land Use
 Dept/Div: 0234 Environmental Protection
 Activity: 2340 Environmental Protection

Program: Environmental

The mission of the Environmental Protection Board is to provide for the management and regulation of development activities affecting properties containing sensitive environmental resources for the people of Stamford so that the City's unique environmental resources are protected, preserved and enhanced.

Activity Name	Service	e Output			Service Quality 100% of monitoring inspections conducted within 1 week of request			
Project Monitoring	• 110 m	nonitoring in	spections conduc	cted				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Environmental Analyst	1	1	\$58,046	\$60,289	\$2,243	3.86%		
Environmental Planner	1	1	\$82,676	\$85,465	\$2,789	3.37%		
Executive Director-Environmental Protection Bo	1	1	\$99,707	\$103,178	\$3,471	3.48%		
	3	3	\$240,429	\$248,932	\$8,503	3.54%		

Fund: 0001 General Fund

Bur/Office:203Operations: Land UseDept/Div:0234Environmental ProtectionActivity:2340Environmental Protection

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01423401100 Salaries	187,307	240,429	240,429	239,123	248,932	248,932	9,809	256,400	264,092	
01423401301 Overtime	3,780	2,100	5,100	5,100	7,500	5,100	0	7,725	7,957	
01423401502 Car Allowance	2,090	2,280	2,280	2,280	4,560	4,560	2,280	4,560	4,560	
01423402100 Medical & Life	27,132	27,130	27,130	27,130	34,494	34,494	7,364	39,668	45,618	
01423402200 Social Security	14,677	18,728	18,728	18,728	19,966	19,782	1,054	20,565	21,182	
01423405101 Gasoline	17	500	500	500	500	500	0	520	540	
01423405240 Payments to Insurance Fund	60	71	71	71	477	477	406	525	577	
01423405301 Telephone	1,022	1,248	1,248	1,248	1,000	1,000	-248	1,290	1,300	
01423405400 Advertising/Official Notices	1,114	1,200	1,200	1,200	1,200	1,200	0	1,250	1,300	
01423405405 Postage	1,512	1,600	1,600	1,600	1,600	1,600	0	1,650	1,700	
01423405500 Copying & Printing	494	1,000	1,000	1,000	1,000	1,000	0	1,050	1,100	
01423406100 Office Supplies & Expenses	2,022	2,100	2,100	2,100	2,100	2,100	0	2,150	2,200	
01423406605 Equipment Maintenance	2,327	2,300	2,300	2,300	3,300	2,300	0	3,400	3,500	
01423406700 Small Tools & Replacement	0	200	200	200	200	200	0	250	300	
Environmental Protection Total	243,553	300,886	303,886	302,580	326,829	323,246	20,666	341,003	355,926	_

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0235 Technology Activity: 2350 Technology

Mission Statement

To work, as part of a multi-disciplinary task force, to ensure that housing units in Stamford are safe that that housing complies with the zoning regulations. To implement the city-wide GIS as it pertains to the requirements of the Land Use Bureau.

Program: GIS

The mission of the Technology Division of the Land Use Bureau is to manage spatial databases, provide technical support, and develop customized applications & products for the Housing Safety and Zoning Code Enforcement Program and for the Land Use Bureau so that digital geographical information necessary for planning and management will be readily accessible and useable.

Activity Name	Service Output	Service Quality
Develop Special Projects for Land Use Bureau	• 48 projects/analysis developed - 55 maps	80% of projects completed within 1 week.
Distribute Maps/Digital Data	• 110 Ortho-maps requested / 17 Special Maps	90% of maps distributed within 1 week
Manage Spatial Databases	 5 databases maintained (updated and edited periodically). 	40% updated quarterly
Provide Technical Support	• 36 requests for technical assistance	95% of the requests resolved
Support Other Departments	• 25 special projects / customized maps	70% completed within 1 week.
Support Housing Safety and Zoning Code Enforcement Intiative	• 157 maps created	85% completed within 1 week.
	• 16 Statistical Analysis reports	75% created monthly.
	• 10 Posters/brochures (English & Spanish)	75% completed within 2 weeks.
	• 3 Power Point Presentations created and updated frequently	95% completed within 2 weeks.

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0235 Technology Activity: 2350 Technology

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
GIS Technician	1	1	\$50,059	\$53,206	\$3,146	6.29%
	1	1	\$50.059	\$53,206	\$3.146	6.29%

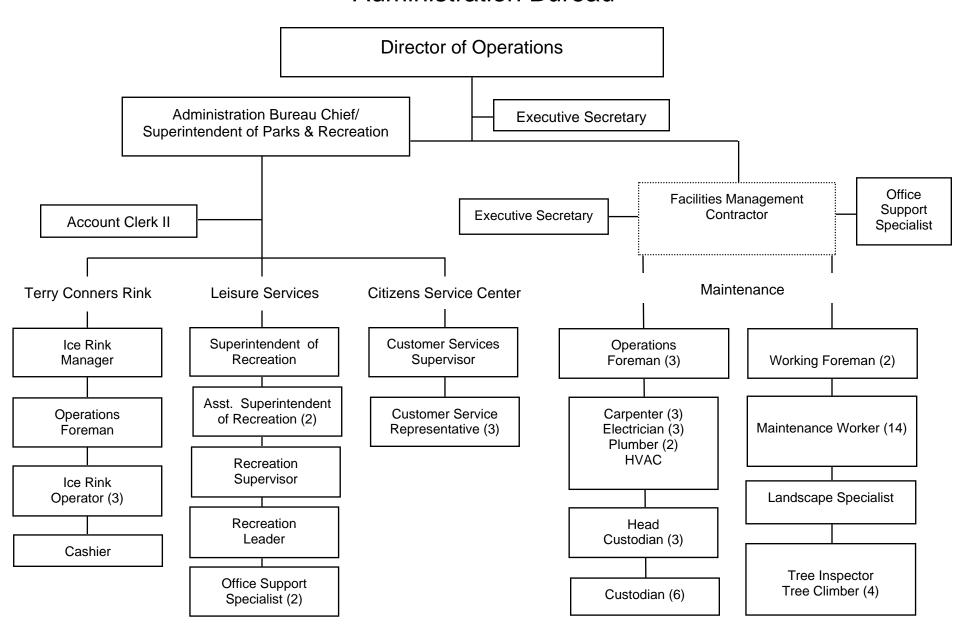
Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0235 Technology
Activity: 2350 Technology

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01423501100 Salaries	58,372	50,059	50,059	48,196	53,206	53,206	5,010	54,802	56,446	
01423501203 Seasonal	0	4,635	4,635	4,635	4,650	4,650	15	4,780	4,950	
01423501301 Overtime	20	0	100	0	0	0	0	0	0	
01423502100 Medical & Life	6,783	4,748	4,748	4,748	0	0	-4,748	0	0	
01423502200 Social Security	5,579	4,184	4,184	4,184	4,426	4,426	242	4,559	4,696	
01423503202 Conferences & Training	2,700	3,000	2,000	2,000	3,000	3,000	1,000	3,100	3,200	
01423505101 Gasoline	0	380	380	380	380	380	0	390	400	
01423505240 Payments to Insurance Fund	21	109	109	109	50	50	-59	55	61	
01423505301 Telephone	347	373	373	373	380	380	7	390	400	
01423505405 Postage	141	205	55	205	205	205	0	210	220	
01423506100 Office Supplies & Expenses	1,004	2,050	1,300	1,300	2,500	2,000	700	2,600	2,700	
01423506605 Equipment Maintenance	0	0	0	0	1,000	1,000	1,000	1,100	1,200	
Technology Total	74,967	69,744	67,943	66,130	69,797	69,297	3,167	71,986	74,273	

City of Stamford Office of Operations Administration Bureau



Activity Summary Report									
Fund: 0001 General Fund Bur/Offc: 206 Operations: Administration	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0213 Facilities Management									
2133 Government Center	1,839,188	1,986,569	1,976,569	1,963,676	2,234,963	2,187,008	223,332	2,295,248	2,356,201
2135 Maintenance	5,792,840	5,696,494	5,730,342	5,660,930	6,470,692	6,199,617	538,687	6,861,048	7,293,312
2136 Terry Conners Rink	746,872	773,459	773,460	768,007	835,093	810,981	42,974	869,447	906,272
2537 Kweskin Theatres	53,462	61,883	59,883	59,883	63,660	61,660	1,777	65,490	67,371
Facilities Management Total	8,432,362	8,518,405	8,540,254	8,452,496	9,604,408	9,259,266	806,770	10,091,232	10,623,156
Dept/Div: 0260 Administration									
2520 Citizen's Service Center	373,207	372,306	387,306	375,554	340,228	323,902	-51,652	400,000	417,272
2530 Leisure Services Administration	613,110	650,652	654,653	646,394	707,215	693,874	47,480	745,172	785,815
2531 Aquatics	273,601	307,586	307,586	307,586	287,644	285,044	-22,542	296,187	304,984
2532 Project Music	87,676	91,881	91,881	91,881	95,523	95,523	3,642	98,632	101,577
2533 Subsidized Programs	54,242	92,142	92,142	92,142	95,791	90,791	-1,351	98,435	101,153
2534 Fee-Supported Programs	533,204	630,453	622,453	630,453	668,453	656,688	26,235	688,356	709,149
2535 Self-Sustaining Programs	164,434	155,763	155,763	155,763	182,432	182,432	26,669	187,364	192,430
2536 Beach Enforcement	71,832	178,379	136,379	176,379	112,757	112,757	-63,622	266,607	274,276
2600 Administration	832,973	485,132	720,611	483,514	631,661	592,158	108,644	666,245	703,860
Administration Total	3,004,278	2,964,293	3,168,774	2,959,666	3,121,703	3,033,168	73,502	3,446,997	3,590,516

11,709,028 11,412,162

12,726,111

12,292,434

880,272

13,538,230

14,213,671

11,436,641 11,482,698

Operations: Administration Total

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2133 Government Center

Mission Statement

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to all the facilities owned by the City of Stamford so the facilities are accessible, operational, safe and clean.

Program: Facilities Maintenance Govt Ctr

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to the Stamford Government Center so that the facility is accessible, operational, clean and safe.

Activity Name	Service Output	Service Quality				
Custodial Duties	• 1 272,000 square foot, class A facility cleaned and maintained by contracted services, employing 4' day time custodians, 2 engineers and 12 night custodians.	95% cleaning serviced on schedule				
Inventory Control Supplies	• 1 272,000 square foot class A facility supplied with all daily usage materials.	97% requests fulfilled				
Lawn Maintenance	• 1 lawn serviced	98% of lawn and landscapes serviced on schedule.				
Snow Removal	• 1 facility plowed	100% of facility sidewalks and driveways cleaned within 24 hours of the end of the storm.				
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Painting, Fire protection, management and custodial.	• 3,400 work-orders serviced	80% services completed on time				

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2133 Government Center

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421333621 Contracted Svcs - Security	365,827	413,311	413,311	439,311	454,493	449,618	10,307	468,428	482,172	
01421333622 Contracted Svcs - Custodial	589,525	605,022	605,022	579,022	639,357	631,567	52,545	655,341	671,244	
01421335240 Payments to Insurance Fund	372	1,016	1,016	1,016	24,486	24,486	23,470	26,935	29,628	
01421335301 Telephone	4,159	4,477	4,477	4,477	4,589	4,589	112	4,704	4,822	
01421336202 Water	13,528	15,300	15,300	15,300	15,606	15,606	306	15,996	16,396	
01421336204 Electric - Utility	576,948	644,963	644,963	644,963	741,707	741,707	96,744	760,250	779,256	
01421336205 Natural Gas - Utility	142,886	128,927	128,927	116,034	154,712	154,712	38,678	158,580	162,544	
01421336206 Sewer - Utility	12,664	12,803	12,803	12,803	14,723	14,723	1,920	15,092	15,469	
01421336603 Building Maintenance	133,280	153,750	143,750	143,750	175,465	145,000	1,250	179,852	184,348	
01421336613 Building Alterations	0	7,000	7,000	7,000	9,825	5,000	-2,000	10,070	10,322	
Government Center Total	1,839,188	1,986,569	1,976,569	1,963,676	2,234,963	2,187,008	223,332	2,295,248	2,356,201	

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Mission Statement

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to all the facilities owned by the City of Stamford so the facilities are accessible, operational, safe and clean.

Program: Parks Maintenance

The mission of Parks maintenance is to provide clean, safe, and esthetically pleasing parks and open space for the public to utilize and enjoy.

Activity Name	Service Output	Service Quality
Lawn Maintenance	• 85 lawns and medians serviced per week.	70% of all lawns serviced on schedule
Parks Maintenance	• 55 parks maintained, mowed, cleaned, properly landscaped, and safety checked.	85% of the parks in Stamford completed
Ballfields Groomed	• 36 little league, softball, and baseball fields are cut, seeded, fertilized, and groomed and lined for league play; also 20 adult and junior soccer fields maintained.	90% requests fulfilled
Snow Removal/Leaf Removal	 All main Park roads, parking lots, and walking trails are plowed free of snow. Leaf removal includes all open park areas for 55 designated parks, including athletic fields, and all lawn access areas associated with these parks. 	100% facilities cleaned within 48 hours of the end of the storm. Leaf removal is measured at 90% of all designated Park areas.
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Painting.	• 390 work-orders serviced. These include the upkeep and maintenance of 36 Parks support buildings.	90% services completed on time as required (emergency, 48hr. window, 72 hr. window).

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Program: Tree Maintenance

The mission of Tree Department is to ensure the safety of the public, with regards to all the trees and plantings in the City of Stamford. It is also dedicated to providing new trees and plantings to provide the City with a more enjoyable and esthetically place to live.

Activity Name Service Output		Service Quality					
Tree Removal	 Cut down all dangerous, dead, decaying or diseased trees. Responsible for the safety of the City residents involving 350 miles of City streetscape. 	70% of all calls completed within 48 hrs. 98% of all emergency calls are handled within 24 hrs. Takedowns must be posted for 30 days.					
Tree Maintenance	 Trim and prune all dead and diseased branches and limbs from all trees in within 350 miles of City Streetscape; 1550 service calls addressed last year; 	75% of all service calls completed within 72 hrs.					
Tree Planting	• 225 Trees planted around the City of Stamford last year.	50% of all requests addressed and completed					

Program: Facilities Maintenance

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to all the facilities owned by the City of Stamford so the facilities are accessible, operational and safe.

Activity Name	Service Output	Service Quality				
Snow Removal	• 19 facilities plowed and shoveled.	90% facilities cleaned within 24 hours of the end of the storm.				
Inventory Control Supplies	 29 facilities supplied with sanitary, cleaning and paper products on a daily basis 	70% requests fulfilled within a 24 hour period				
Lawn Maintenance	• 12 lawns maintained with regard to mowing, and leaf pick up on a weekly basis.	80% of lawns serviced on schedule.				
Lawn Maintenance		80% of lawns serviced on schedule.				

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Program: Facilities Maintenance

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to all the facilities owned by the City of Stamford so the facilities are accessible, operational and safe.

Activity Name	Service Output	Service Quality			
Custodial Duties-trash collection, sanitation of lavatories, dusting vacuuming, supply distribution, mopping, waxing and stripping floors.	• 12 public facilities; or 252,000 square feet cleaned on a daily basis by 7 custodians throughout the City of Stamford.	75% cleaning serviced completed on a daily basis by 9 custodians servicing 252,000 square feet. Which equates to 28,000 square feet of space per custodian.			
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Fire Protection, Painting	• 1020 work orders serviced in 72 various buildings throughout the City of Stamford over a 6 month period.	70% of level 1 priority issues completed within 24 hours, 80% of level 2 issues completed within 48 hours and 95% of regular maintenance repairs completed within 7 days.			

Bur/Offc: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

	_	_	FY 06/07	FY 07/08	Budget	Budget
Job Title	Pos 06/07	Pos 07/08	Budget Salary	Budget Salary	Salary \$ Increase	Salary % Increase
Custodian (UAW)	6	6	\$242,778	\$270,528	\$27,750	11.43%
Executive Secretary	1	1	\$51,540	\$53,375	\$1,835	3.56%
Head Custodian I	3	3	\$165,247	\$183,075	\$17,828	10.79%
HVAC	1	1	\$50,953	\$54,128	\$3,175	6.23%
Landscape Specialist	1	1	\$73,511	\$76,358	\$2,847	3.87%
Maintenance Worker	15	14	\$574,666	\$567,108	(\$7,558)	-1.32%
Mt II-Carpenter	3	3	\$163,497	\$173,400	\$9,903	6.06%
Mt II-Electrician 35	3	3	\$174,614	\$187,244	\$12,630	7.23%
Mt II-Plumber	2	2	\$109,548	\$117,350	\$7,802	7.12%
Office Support Specialist	1	1	\$43,053	\$44,493	\$1,440	3.34%
Operations Foreman 35	1	1	\$70,042	\$72,399	\$2,357	3.36%
Operations Foreman 37.5	2	2	\$139,784	\$144,597	\$4,813	3.44%
Tree Climber	3	4	\$119,839	\$159,495	\$39,656	33.09%
Tree Inspector	1	1	\$54,499	\$56,350	\$1,851	3.40%
Working Foreman-UAW	2	2	\$91,235	\$94,496	\$3,261	3.57%
	45	45	\$2,124,807	\$2,254,396	\$129,589	6.10%

¹ Maintenance Worker reclassified as a Tree Climber.

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

	EW 05/07	FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor	EW 00/00	FW 00/10	
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421351100 Salaries	1,969,110	2,124,807	2,163,333	2,134,191	2,254,396	2,254,396	120,206	2,322,028	2,391,689	_
01421351101 Reduction - Salary	0	0	5,000	0	0	0	0	0	0	
01421351203 Seasonal	408,827	405,520	335,520	350,520	417,686	375,000	24,480	430,216	443,123	
01421351301 Overtime	308,872	152,497	240,872	205,872	277,530	175,000	-30,872	285,856	294,432	
01421351901 Differential	910	5,940	5,940	5,940	11,344	7,344	1,404	11,684	11,976	
01421351902 Stand-By Time	3,534	3,759	3,759	3,759	3,872	3,872	113	3,988	4,108	
01421352100 Medical & Life	596,856	596,853	596,853	596,853	983,891	983,891	387,038	1,131,475	1,301,196	
01421352200 Social Security	197,046	206,360	209,307	209,307	226,809	215,394	6,087	233,614	240,622	
01421352500 Unemployment Compensation	61,776	63,624	63,624	63,624	49,707	49,707	-13,917	51,198	52,734	
01421353202 Conferences & Training	790	2,000	2,000	2,000	3,040	2,000	0	3,116	3,194	
01421353601 Contracted Services	232,213	328,463	323,463	323,463	322,399	322,399	-1,064	332,072	342,034	
01421353603	18,148	28,596	28,596	28,596	29,311	29,311	715	30,044	30,795	
01421353605 Tree Removal	37,789	22,960	22,960	22,960	44,760	20,000	-2,960	45,879	47,026	
01421354400 Equipment Rental	12,187	22,000	19,000	22,000	24,370	20,000	-2,000	24,979	25,604	
01421355240 Payments to Insurance Fund	753,972	507,308	507,308	507,308	441,881	441,881	-65,427	455,137	468,792	
01421355301 Telephone	41,202	32,744	32,744	32,744	33,563	33,563	819	34,402	35,262	
01421355405 Postage	35	359	359	359	369	369	10	378	388	
01421355500 Copying & Printing	1,011	1,536	1,536	1,536	1,574	1,574	38	1,613	1,654	
01421355901 Pest Control	14,156	15,461	15,461	15,461	17,565	15,565	104	18,004	18,454	
01421356100 Office Supplies & Expenses	13,617	14,000	13,000	13,000	15,970	13,000	0	16,369	16,778	
01421356202 Water	37,711	46,155	46,155	46,155	47,078	47,078	923	48,019	48,979	
01421356203 Fuel Oil	33,294	26,409	26,409	26,409	27,729	27,729	1,320	29,115	30,571	

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01421356204 Electric - Utility	327,759	339,422	339,422	339,422	390,335	390,335	50,913	448,885	516,218	
01421356205 Natural Gas - Utility	196,967	152,730	152,730	137,460	183,276	183,276	45,816	219,931	263,917	
01421356206 Sewer - Utility	17,161	20,255	20,255	20,255	24,306	24,306	4,051	29,167	33,542	
01421356501 Supplies - Land	24,355	26,243	26,243	26,243	26,899	26,899	656	27,571	28,261	
01421356506 OSHA Safety	11,346	10,607	12,107	10,607	12,198	10,698	91	12,503	12,816	
01421356603 Building Maintenance	290,897	348,250	327,632	327,632	381,334	330,000	2,368	390,867	400,638	
01421356604 Grounds Maintenance	89,151	77,680	77,680	77,680	84,153	80,000	2,320	86,257	88,413	
01421356605 Equipment Maintenance	10,888	17,000	25,000	25,000	19,996	19,996	-5,004	20,496	21,008	
01421356700 Small Tools & Replacement	13,199	34,600	20,100	21,600	35,465	27,965	6,365	36,352	37,260	
01421356801 Laundry	20,120	30,606	25,606	30,606	30,818	30,818	212	31,588	32,378	
01421356911 Housekeeping Supplies	46,667	30,750	38,750	30,750	45,817	35,000	4,250	46,963	48,137	
01421357301 Capital Outlay - Equipment	1,242	0	618	618	0	0	-618	0	0	
01421358100 Dues & Fees	30	1,000	1,000	1,000	1,250	1,250	250	1,282	1,313	
Maintenance Total	5,792,840	5,696,494	5,730,342	5,660,930	6,470,692	6,199,617	538,687	6,861,048	7,293,312	

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2136 Terry Conners Rink

Mission Statement

Terry Conners Ice Rink is in its 34th season of serving the skaters of Stamford with affordable programs for all ages and abilities. The Rink's goal is to provide a first-class facility, ensuring cost-effective skating programs for all. The financial goal for Terry Conner's Rink is to offset its operating costs with revenues generated by public skating, group lessons, figure and hockey rentals and high-school hockey.

Program: Terry Conners Rink

The mission of the Terry Conners Rink program is to provide the best skating programs at a reasonable cost in an efficient and safe skating facility.

Activity Name	Service Output	Service Quality
High School Hockey (games & practices)	• 6,600 spectators	90% of customers that rate the facility as "good" or "excellent"
High School Hockey (Games and Practices)	• 31,000 generated	90% of customers that rate the facility as "good" to "excellent"
Lesson Registration (Group Skating Lessons)	• 1,200 skaters served	80% of skaters that are repeat customers
	• 114,000 generated	90% of customers that rate the facility as "good" to "excellent"
Public Skating - Weekdays	• 1,175 skaters served	90% of skaters that are repeat customers
	• 7,000 generated	90% of customers that rate the facility as "good" to "excellent"
Public Skating - Weekends and Holidays	• 4,800 skaters served	60% of skaters that are repeat customers
	• \$23,000 generated	90% of customers that rate the facility as "good" to "excellent"
Rink Advertising	• 14 Ad Spaces Sold at \$1,000 each	55% of total ad space sold
Freestyle Ice	• 36,900 generated	90% of skaters are repeat customers

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2136 Terry Conners Rink

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Cashier	1	1	\$42,953	\$44,393	\$1,440	3.35%
Ice Rink Manager	1	1	\$78,901	\$81,562	\$2,661	3.37%
Ice Rink Operator	3	3	\$128,309	\$132,979	\$4,670	3.64%
Operations Foreman 37.5	1	1	\$69,842	\$72,299	\$2,457	3.52%
	6	6	\$320.005	\$331,233	\$11.228	3.51%

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2136 Terry Conners Rink

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01421361100 Salaries	311,856	320,005	320,005	320,087	331,233	331,233	11,146	341,170	351,405
01421361203 Seasonal	39,795	42,000	42,000	42,000	45,265	42,000	0	46,623	48,022
01421361301 Overtime	15,454	15,000	15,000	15,000	19,275	13,000	-2,000	19,853	20,449
01421361501 Clothing Allowance	75	375	375	375	375	375	0	375	375
01421361901 Differential	4,136	3,569	3,569	3,569	5,766	5,766	2,197	5,939	6,117
01421362100 Medical & Life	67,824	67,824	67,824	67,824	69,883	69,883	2,059	80,365	92,420
01421362200 Social Security	28,123	29,143	29,143	29,143	30,746	30,017	874	31,669	32,619
01421362500 Unemployment Compensation	12,756	5,178	5,178	5,178	4,045	4,045	-1,133	4,166	4,291
01421363202 Conferences & Training	0	720	720	720	1,138	1,138	418	1,166	1,196
01421363304 Instructors	53,069	52,000	52,000	52,000	56,295	52,000	0	57,984	59,723
01421363411 Bank Fees - Credit Cards	1,258	1,262	1,262	1,262	1,525	1,525	263	1,563	1,602
01421363603 Contract - Sonitrol	717	1,450	1,450	1,450	1,596	1,596	146	1,636	1,677
01421365101 Gasoline	1,379	1,500	1,500	1,500	1,655	1,655	155	1,696	1,739
01421365240 Payments to Insurance Fund	15,588	31,274	31,274	31,274	30,501	30,501	-773	33,551	36,906
01421365301 Telephone	2,645	2,628	2,628	2,628	2,970	2,970	342	3,044	3,120
01421365405 Postage	469	600	600	600	865	865	265	887	909
01421365500 Copying & Printing	2,156	2,000	2,000	2,000	2,185	2,185	185	2,240	2,296
01421366100 Office Supplies & Expenses	3,518	4,025	4,025	4,025	4,427	4,000	-25	4,538	4,651
01421366204 Electric - Utility	77,623	96,212	96,212	96,212	110,644	110,644	14,432	113,410	116,245
01421366205 Natural Gas - Utility	63,505	55,395	55,395	49,860	63,704	63,704	13,844	65,297	66,929
01421366601 Vehicle Maintenance	3,704	2,800	2,800	2,800	3,145	3,145	345	3,224	3,304
01421366603 Building Maintenance	21,205	20,000	20,000	20,000	25,725	20,000	0	26,368	27,027

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2136 Terry Conners Rink

	FY 05/06	FY 06/07 Original	FY 06/07 Revised Budget	FY 06/07 Projected	FY 07/08 Department Request	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget		Exp & Enc		Request	Projected	Estimate	Estimate	
01421366902 Uniforms	770	900	900	900	925	925	25	948	972	
01421366904 Recreation Supplies	5,471	3,000	3,000	3,000	3,185	3,185	185	3,265	3,346	
01421368100 Dues & Fees	525	1,100	1,100	1,100	1,125	1,125	25	1,153	1,182	
01421368832 Program Services	13,253	13,500	13,500	13,500	16,895	13,500	0	17,317	17,750	
Terry Conners Rink Total	746,872	773,459	773,460	768,007	835,093	810,981	42,974	869,447	906,272	

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2537 Kweskin Theatres

Mission Statement

The mission of the Kweskin Theatres program is to ensure that the facilities are accessible, operational and safe.

Fund: 0001 General Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2537 Kweskin Theatres

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01425373601 Contracted Services	45,000	46,125	46,125	46,125	47,508	47,508	1,383	48,934	50,402	
01425376603 Building Maintenance	8,462	15,758	13,758	13,758	16,152	14,152	394	16,556	16,969	
Kweskin Theatres Total	53,462	61,883	59,883	59,883	63,660	61,660	1,777	65,490	67,371	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

Mission Statement

For many Stamford residents and the general public, the Customer Relations Bureau is their first, only, or most frequent person-to-person contact within the Office of Operations and the City of Stamford. The mission of all divisions of the Customer Relations Bureau is to provide superior service to residents and the public by ensuring that all contacts are handled competently, courteously and efficiently.

FUNCTIONS:

Receive, record and track all service requests and complaints for the Office of Operations. Forward service requests and complaints to the appropriate bureau for action. Follow through on all service requests that have not been resolved. Respond to requests for general information on services. Prepare press releases, public information notices, flyers and brochures outlining Office of Operations services and programs.

Program: Citizen's Services Center

The mission of the Citizen's Services Center Program is to provide a convenient and effective mechanism for receiving and responding to complaints and services and information requests for residents and visitors to Stamford so that requests and complaints are resolved with speed, fairness and courtesy.

Service Output	Service Quality				
• 8,620 Letters Mailed	96% of citizens stating that their requests were handled with speed and fairness				
• 3,811 Follow-up Calls Received	87% of citizens stating that they were satisfied or very satisfied with outcome				
• 47,208 Phone calls received.	99% or citizens stating the persons they dealt with were courteous				
• 13,481 Service requests recorded	89% of citizens rating ease of requesting a service good to excellent				
• 13,481 service requests given to a manager for follow-up.	100% of service requests being reassigned.				
• 13,481 service requests forwarded.	81% of citizens stating that their request was handled on timely basis.				
	 8,620 Letters Mailed 3,811 Follow-up Calls Received 47,208 Phone calls received. 13,481 Service requests recorded 13,481 service requests given to a manager for follow-up. 				

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

			FY 06/07	FY 07/08	Budget	Budget
	Pos	Pos	Budget	Budget	Salary	Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Customer Service Spec	3	3	\$144,307	\$149,993	\$5,686	3.94%
Customer Services Supervisor	1	1	\$93,718	\$97,250	\$3,533	3.77%
	4	4	\$238,025	\$247,243	\$9,218	3.87%

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01425201100 Salaries	231,948	238,025	238,025	239,162	247,243	247,243	8,081	254,660	262,300	
01425201203 Seasonal	49,853	42,500	57,500	42,500	0	0	-42,500	44,496	45,831	
01425201301 Overtime	4,287	3,159	3,159	3,159	19,051	5,000	1,841	19,622	20,210	
01425201501 Clothing Allowance	0	0	0	500	0	0	-500	0	0	
01425201901 Differential	3,722	0	0	1,611	0	0	-1,611	0	0	
01425202100 Medical & Life	54,264	54,259	54,259	54,259	36,284	36,284	-17,975	41,726	47,985	
01425202200 Social Security	21,225	21,702	21,702	21,702	20,372	19,297	-2,405	20,983	21,612	
01425205240 Payments to Insurance Fund	3,312	3,639	3,639	3,639	3,874	3,874	235	4,261	4,688	
01425205301 Telephone	1,773	3,410	3,410	3,410	2,910	2,910	-500	3,495	3,583	
01425205405 Postage	2,199	1,852	1,852	1,852	2,574	2,574	722	2,638	2,717	
01425205500 Copying & Printing	292	1,020	1,020	1,020	2,580	1,380	360	2,645	2,724	
01425206100 Office Supplies & Expenses	333	1,740	1,740	1,740	2,340	2,340	600	2,399	2,470	
01425206610 Software Maintenance	0	1,000	1,000	1,000	3,000	3,000	2,000	3,075	3,152	
Citizen's Service Center Total	373,207	372,306	387,306	375,554	340,228	323,902	-51,652	400,000	417,272	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2530 Leisure Services Administration

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Leisure Service Administrative unit provides general administrative support to the program units including clerical services; facilities scheduling; allocation and direction of staff; long and short range planning and coordination of services with other units of government.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assist Superintendent of Recreation	2	2	\$142,846	\$147,697	\$4,851	3.40%
Office Support Specialist	2	2	\$85,256	\$88,236	\$2,980	3.50%
Recreation Leader	1	1	\$44,273	\$46,691	\$2,418	5.46%
Recreation Supervisor	1	1	\$55,049	\$56,900	\$1,851	3.36%
Superintendent of Recreation	1	1	\$93,718	\$97,250	\$3,533	3.77%
	7	7	\$421,141	\$436,774	\$15,633	3.71%

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2530 Leisure Services Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01425301100 Salaries	405,058	421,141	421,141	420,882	436,774	436,774	15,892	449,877	463,373
01425301301 Overtime	15,504	14,625	14,625	14,625	20,892	15,000	375	21,519	22,165
01425301501 Clothing Allowance	100	800	800	800	825	825	25	846	867
01425301502 Car Allowance	2,280	6,080	6,080	6,080	6,080	6,080	0	6,969	7,143
01425301901 Differential	644	2,080	2,080	2,080	2,080	2,080	0	2,142	2,206
01425302100 Medical & Life	81,389	81,389	81,389	81,389	112,270	112,270	30,881	129,111	148,477
01425302200 Social Security	33,297	34,022	34,022	34,022	35,699	35,248	1,226	36,770	37,873
01425303202 Conferences & Training	1,928	1,500	1,500	1,500	3,498	1,500	0	3,586	3,676
01425303411 Bank Fees - Credit Cards	622	0	0	0	5,000	5,000	5,000	5,125	5,253
01425305101 Gasoline	0	1,350	1,350	1,350	1,350	1,350	0	1,384	1,419
01425305240 Payments to Insurance Fund	39,660	39,453	39,453	39,453	40,315	40,315	862	44,347	48,781
01425305301 Telephone	6,234	6,578	6,578	6,578	6,820	6,820	242	6,991	7,166
01425305405 Postage	15	310	310	310	350	350	40	368	377
01425305500 Copying & Printing	20,338	20,000	28,000	20,000	26,937	21,937	1,937	27,610	28,300
01425306100 Office Supplies & Expenses	5,217	20,000	16,000	16,000	7,000	7,000	-9,000	7,175	7,354
01425306904 Recreation Supplies	29	0	0	0	0	0	0	0	0
01425308100 Dues & Fees	795	1,325	1,325	1,325	1,325	1,325	0	1,352	1,385
Leisure Services Administration Total	613,110	650,652	654,653	646,394	707,215	693,874	47,480	745,172	785,815

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2531 Aquatics

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers. The Aquatics unit provides lifeguards at Stamford's four public beaches and three (3) pools, and coordinates use of public facilities for swimming classes, competitive swim clubs, and recreational swimming. As a waterfront community we also feel it's necessary to offer swim lessons throughout the year to ensure that our children can swim.

Program: Beaches and Pools Staffing

The mission of the Beaches and Pools Staffing Program is to provide safe and quality aquatics programs and supervision of City beaches and pools.

Activity Name	Service Output	Service Quality
Provide Aquatics Programs	• 80 classes held, 3 sessions, 300 participants 1 LGT class 12 students Yerwoood Afterschool Swim	80% of students successfully completed a swimming course 75% of students successfully completed and made a passing grade 95% of the kids return the next day for free swim and lessons.
	• Youth Swim Lessons at Westhill HS Lifeguard Training Class Yerwood Afterschool Swim Program (new)	95% of parents/participants rated the activity good or better; 75% of students successfully completed a swimming course

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2531 Aquatics

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01425311203 Seasonal	231,034	257,831	221,252	221,252	217,311	217,311	-3,941	223,830	230,545	
01425311301 Overtime	14,189	960	37,539	37,539	31,088	31,088	-6,451	32,021	32,981	
01425312200 Social Security	17,784	19,798	19,798	19,798	19,003	19,003	-795	19,573	20,160	
01425312500 Unemployment Compensation	132	0	0	0	0	0	0	0	0	
01425313601 Contracted Services	1,273	1,108	1,108	1,108	3,812	3,812	2,704	3,907	4,005	
01425315240 Payments to Insurance Fund	252	332	332	332	189	189	-143	208	229	
01425316700 Small Tools & Replacement	0	18,625	18,625	18,625	3,025	3,025	-15,600	3,101	3,179	
01425316902 Uniforms	5,411	5,432	5,432	5,432	5,616	5,616	184	5,756	5,900	
01425316903 Medical Supplies	1,583	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576	
01425316904 Recreation Supplies	1,944	2,000	2,000	2,000	6,100	3,500	1,500	6,253	6,409	
Aquatics Total	273,601	307,586	307,586	307,586	287,644	285,044	-22,542	296,187	304,984	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2532 Project Music

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Project Music unit provides music and voice lessons to Stamford youth

Program: Project Music

The mission of the Project Music Program is to provide instrumental and voice lessons to Stamford youth at an affordable rate for all students regardless of economic background.

Activity Name	Service Output	Service Quality
Provide Instrumental and Voice Instruction	• 1,862.5 instructional hours provided	85% participant return rate; 98% of parents rated the activity good or better
	• 150 children taking instrumental and voice lessons	80.1% of students who learn to play an instrument at a certain level of proficiency; 85% return rate; 98% of parents rated this activity good or better

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 AdministrationActivity: 2532 Project Music

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01425321201 Part-Time	76,188	76,300	76,300	76,300	77,420	77,420	1,120	79,743	82,135	
01425322200 Social Security	5,837	5,837	5,837	5,837	5,923	5,923	86	6,100	6,283	
01425323503 Performing Arts	295	300	300	300	300	300	0	308	316	
01425323601 Contracted Services	0	2,150	2,150	2,150	4,300	4,300	2,150	4,408	4,518	
01425324400 Equipment Rental	3,027	4,500	4,500	4,500	4,500	4,500	0	4,613	4,728	
01425325240 Payments to Insurance Fund	192	374	374	374	610	610	236	671	738	
01425325301 Telephone	195	420	420	420	170	170	-250	431	442	
01425326100 Office Supplies & Expenses	1,943	2,000	2,000	2,000	2,300	2,300	300	2,358	2,417	
Project Music Total	87,676	91,881	91,881	91,881	95,523	95,523	3,642	98,632	101,577	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2533 Subsidized Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

Subsidized programs and events are all those that do not bring revenue back to the general fund. They include all special events, concerts, winter open gyms, and all activities for low income, inner city children.

Program: Subsidized Programs

The mission of Subsidized Programs it to offer programming and special events that enhance the quality of life for residents such as the Halloween Party, Hay Ride with Santa, and the Easter Eggstravaganza. Also the winter open gyms at 5 sites throughout the City.

Activity Name	Service Output	Service Quality				
Conduct Special Events Youth and Family Programming	• 3 Special Events provided, 2 Open Gyms, 6 Concerts, girls & boys youth basketball insurance subsidy, Carwin Park youth and adult rec programs.	Participant return rate of 98%				
	• 6,550 participants enrolled; 3 children's special events, 2 open gyms and 9 concerts and Sat youth rec program at Carwin Park	98% of parents/participants rated the activity good or better				

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2533 Subsidized Programs

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01425331201 Part-Time	1,923	24,000	14,000	14,000	0	0	-14,000	0	0	
01425331203 Seasonal	17,687	27,600	27,600	27,600	42,960	42,960	15,360	44,249	45,576	
01425331301 Overtime	4,603	3,440	3,440	3,440	3,440	3,440	0	3,543	3,649	
01425332200 Social Security	2,385	4,211	4,211	4,211	3,550	3,550	-661	3,656	3,766	
01425333503 Performing Arts	10,220	12,200	12,200	12,200	22,200	17,200	5,000	22,755	23,324	
01425333601 Contracted Services	11,406	11,966	21,966	21,966	15,916	15,916	-6,050	16,314	16,722	
01425336902 Uniforms	1,126	3,125	3,125	3,125	3,125	3,125	0	3,203	3,283	
01425336904 Recreation Supplies	4,892	5,600	5,600	5,600	4,600	4,600	-1,000	4,715	4,833	
Subsidized Programs Total	54,242	92,142	92,142	92,142	95,791	90,791	-1,351	98,435	101,153	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2534 Fee-Supported Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Fee Supported Programs unit provides for the organization, supervision and coordination of partially fee supported youth programs. Revenue is collected, but does not cover the entire cost to operate these programs. They include all summer playground and day camps, winter and spring vacation camps, open gyms, ski trips, Jr. girls softball and Tball leagues, basketball hot shot contest, Hay ride with Santa, crafts, movement classes, etc.

Program: Day Camps & Playgrounds

To offer safe and quality summer day camps and playgrounds, vacations camps, pre-school, and after school programs to Stamford youth.

Activity Name	Service Output	Service Quality
Operate Summer Camps and Playground Programs	• 8 sites offered	90% participant return rate
	• 1,375 children registered	90% of parents rated the activity good or better
Operate Youth Programs, Camps, and Trips	• 625 hours provided	95% of parents rated the activity good or better
	• 6200 participants enrolled	95% of parents rated the activity good or better
	• 77 programs offered	90% participant return rate

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2534 Fee-Supported Programs

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01425341201 Part-Time	3,375	21,450	21,450	17,630	0	0	-17,630	0	0	
01425341203 Seasonal	330,595	387,108	387,108	387,108	421,638	421,638	34,530	434,287	447,316	
01425341301 Overtime	2,252	2,365	2,365	6,185	4,300	3,300	-2,885	4,429	4,562	
01425342200 Social Security	28,224	31,436	31,436	31,436	32,584	32,508	1,072	33,562	34,569	
01425342500 Unemployment Compensation	9,804	10,097	10,097	10,097	7,888	7,888	-2,209	8,125	8,368	
01425343601 Contracted Services	26,793	33,621	33,621	33,621	46,554	46,554	12,933	47,718	49,150	
01425345240 Payments to Insurance Fund	2,928	11,686	11,686	11,686	11,434	11,434	-252	12,577	13,835	
01425345405 Postage	1,235	100	100	100	125	125	25	128	131	
01425345500 Copying & Printing	1,333	1,000	1,000	1,000	1,300	1,151	151	1,333	1,366	
01425346902 Uniforms	10,205	8,750	8,750	8,750	11,200	8,750	0	11,480	11,767	
01425346903 Medical Supplies	1,895	2,000	2,000	2,000	2,500	2,500	500	2,563	2,627	
01425346904 Recreation Supplies	53,145	62,900	62,900	62,900	63,500	62,900	0	65,088	66,715	
01425348833 Busing	61,419	57,940	49,940	57,940	65,430	57,940	0	67,066	68,743	
Fee-Supported Programs Total	533,204	630,453	622,453	630,453	668,453	656,688	26,235	688,356	709,149	

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2535 Self-Sustaining Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Self-Sustaining programs unit provides for the organization and supervision of adult sports leagues and any and all youth and adult programs in which revenues completely cover the cost of all expenses.

Program: Self-Sustaining

The mission of the Self-Sustaining program is to organize and supervise the adult sports leagues and any and all youth and adult program in which revenues completely cover the cost of all direct expenses.

Activity Name	Service Output	Service Quality
Offer Adult Programs, Leagues and Trips	• 38 programs offered	85% Participant return rate
	• 6250 participants enrolled	95% of participants rated the activities good or better
Administer Field/Gym Permits	• 20 organizations served	Field utilization rate
	• 20 permits issued	85% of the organizations rated the facilities good or better

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2535 Self-Sustaining Programs

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01425351203 Seasonal	53,241	57,220	57,220	57,220	57,220	57,220	0	58,937	60,705
01425351301 Overtime	9,759	9,460	9,460	9,460	9,460	9,460	0	9,744	10,036
01425352200 Social Security	5,076	5,101	5,101	5,101	5,101	5,101	0	5,254	5,412
01425352500 Unemployment Compensation	204	160	160	160	125	125	-35	129	133
01425353601 Contracted Services	38,308	41,510	41,510	41,510	47,520	47,520	6,010	48,708	49,926
01425355240 Payments to Insurance Fund	408	162	162	162	131	131	-31	144	159
01425355405 Postage	906	650	650	650	650	650	0	666	683
01425355500 Copying & Printing	2,311	2,500	2,500	2,500	3,000	3,000	500	3,075	3,152
01425356100 Office Supplies & Expenses	1,590	850	850	850	875	875	25	897	919
01425356902 Uniforms	6,557	6,400	6,400	6,400	5,600	5,600	-800	5,740	5,884
01425356903 Medical Supplies	668	750	750	750	750	750	0	769	788
01425356904 Recreation Supplies	40,156	26,000	26,000	26,000	46,500	46,500	20,500	47,663	48,855
01425358100 Dues & Fees	5,250	5,000	5,000	5,000	5,500	5,500	500	5,638	5,778
Self-Sustaining Programs Total	164,434	155,763	155,763	155,763	182,432	182,432	26,669	187,364	192,430

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2536 Beach Enforcement

Mission Statement

This service will provide funding for beach attendants at Cove Island Park, Cummings Beach, West Beach and Heroy Park. In addition, funding is provided for a field permit attendant who will be responsible to supervise and manage field use and safety.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 AdministrationActivity: 2536 Beach Enforcement

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01425361203 Seasonal	65,112	147,844	107,844	147,844	96,124	96,124	-51,720	171,108	176,241
01425362200 Social Security	6,720	11,310	11,310	11,310	7,353	7,353	-3,957	7,574	7,801
01425363601 Contracted Services	0	0	0	0	0	0	0	55,863	57,259
01425365301 Telephone	0	6,000	6,000	6,000	5,000	5,000	-1,000	8,200	8,405
01425366605 Equipment Maintenance	0	10,000	8,000	8,000	0	0	-8,000	0	0
01425366902 Uniforms	0	3,225	3,225	3,225	4,280	4,280	1,055	4,387	4,609
01425367301 Capital Outlay - Equipment	0	0	0	0	0	0	0	19,475	19,961
Beach Enforcement Total	71,832	178,379	136,379	176,379	112,757	112,757	-63,622	266,607	274,276

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2600 Administration

Mission Statement

The mission of Administration is to provide the other Bureaus of the Office of Operations with administrative assistance and to provide the general policy guidelines by which all Bureaus operate. In addition, to operate an efficient, informative, centralized payroll function for all of Operations.

To provide a centralized accounting, support and the ability for all locations to monitor respective accounts and line items.

Administration should be a support service on which all other Bureaus can rely.

Program: Human Resources Support

The mission of the Human Resources Support program within the Office of Operations is to efficiently expedite HR support processes that enhance operations.

Activity Name	Service Output	Service Quality
Process PAFs	• 688 of PAFs processed	98.8% of PAF's processed in the past 12 months that were error-free and submitted in a timely basis.
Hire Seasonals	• 474 seasonals hired	91% of hires processed meeting managers' requirements
Update Rate Increases	• 98 rate increases processed per year.	99% processed on time accurately.
Schedule Physicals for New Hires	• 52 physicals scheduled.	100% completed on time to begin employees on their scheduled start date.
Make Changes in Positions	• 7 positions updates requested.	100% approved by Personnel Commission
Attend Grievance Hearings	• 10 Grievances hearings attended.	83% of grievances won or resolved.

Program: Payroll

The mission of the Payroll program within the Office of Operations is to provide timely, accurate data entry resulting in accurate weekly paychecks, efficient record keeping, processing of information to Human Resources and Payroll and effective interdepartmental communication.

Activity Name	Service Output	Service Quality
Assemble Records	• 140,900 records kept	99.8% of records maintained that are error-free

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2600 Administration

Program: Payroll

The mission of the Payroll program within the Office of Operations is to provide timely, accurate data entry resulting in accurate weekly paychecks, efficient record keeping, processing of information to Human Resources and Payroll and effective interdepartmental communication.

Activity Name	Service	e Output			Service Quality				
Data Entry	• 116,00	00 records e	ntered		99.99% of records that are error-free on a weekly basis				
Complete Payroll	• 11,600	0 employees	records processe	ed	10% reduction in time between record gathering and data entry				
Update Weekly Hard Copy/Disk	• 22,634	4 payroll rec	ords processed		99.6% of records transmitted that are error-free				
Distribute Checks	• 11,600	0 checks sor	ted and delivered	l	5% reduction in time between receipt of bulk checks and sorting/delivery				
File and Retain Records	• 18,000	0 records ke	pt		99.7% of time en	99.7% of time employees with complete, accurate records.			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Account Clerk II	1	1	\$45,417	\$47,048	\$1,631	3.59%			
Administration Services Bureau Chief	1	1	\$112,878	\$116,693	\$3,815	3.38%			
CHARGEBACK to E.G. Brennan	0	0	(\$22,576)	(\$23,339)	(\$763)	3.38%			
Director of Operations	1	1	\$100,559	\$122,971	\$22,412	22.29%			
Executive Secretary	1	1	\$51,540	\$53,375	\$1,835	3.56%			

\$287,818

\$316,748

\$28,930

10.05%

4

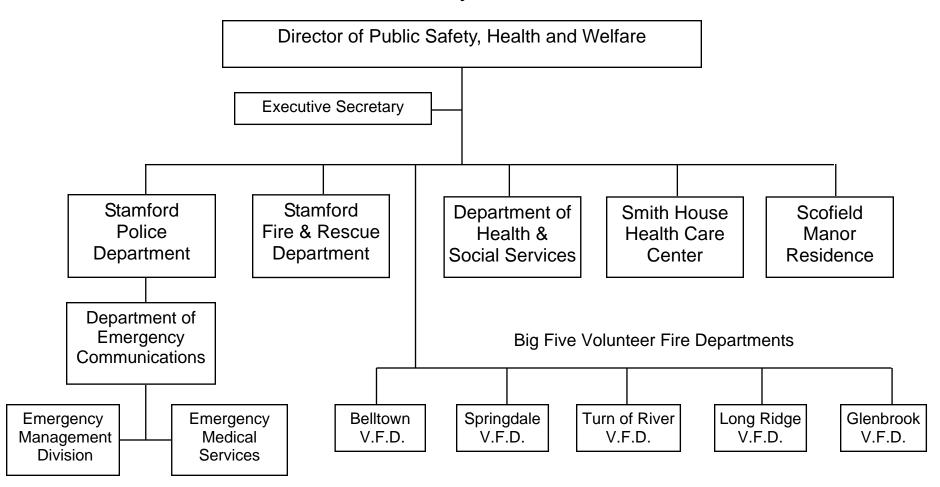
Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 AdministrationActivity: 2600 Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01426001100 Salaries	284,852	287,818	287,818	286,200	316,748	316,748	30,548	326,251	336,038
01426001201 Part-Time	2,102	0	0	0	0	0	0	0	0
01426001202 Permanent Part-time	14,185	19,118	19,118	19,118	24,230	24,230	5,112	24,957	25,706
01426001301 Overtime	25,693	26,330	31,330	26,330	44,739	28,739	2,409	46,081	47,463
01426001505 Deferred Compensation	0	0	0	0	12,046	12,046	12,046	12,407	12,779
01426001901 Differential	0	0	0	0	0	0	0	0	0
01426002100 Medical & Life	425,371	67,824	67,824	67,824	129,759	129,759	61,935	149,223	171,607
01426002200 Social Security	24,520	25,495	25,495	25,495	30,429	29,205	3,710	31,342	32,282
01426002500 Unemployment Compensation	1,968	2,029	2,029	2,029	1,585	1,585	-444	1,633	1,682
01426003202 Conferences & Training	6,063	1,400	1,400	1,400	4,690	1,690	290	4,807	4,927
01426004400 Equipment Rental	0	7,026	7,026	7,026	7,470	7,470	444	7,657	7,848
01426005101 Gasoline	0	408	408	408	816	816	408	836	857
01426005240 Payments to Insurance Fund	3,960	622	622	622	1,137	1,137	515	1,251	1,376
01426005301 Telephone	6,959	6,239	6,239	6,239	6,145	6,145	-94	6,555	6,719
01426005405 Postage	493	4,200	4,200	4,200	4,800	800	-3,400	4,920	5,043
01426005500 Copying & Printing	6,870	15,768	15,768	15,768	16,368	16,368	600	16,859	17,280
01426006100 Office Supplies & Expenses	31,363	14,400	14,400	14,400	17,420	14,420	20	17,855	18,301
01426006605 Equipment Maintenance	846	6,455	6,455	6,455	13,279	1,000	-5,455	13,611	13,951
01426008000 Non-Salary Budget Reduction	-2,271	0	230,479	0	0	0	0	0	0
Administration Total	832,973	485,132	720,611	483,514	631,661	592,158	108,644	666,245	703,860

City of Stamford Office of Public Safety, Health and Welfare



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 310 Office of Public Safety, Health &	W FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0310 Public Safety, Health & Welfare-2	Adm								
3101 Pub Safety, Hlth & Welf-Adm	299,925	210,108	271,735	223,654	274,715	2,457,941	2,234,287	2,538,211	2,618,942
Public Safety, Health & Welfare-Adm Total	299,925	210,108	271,735	223,654	274,715	2,457,941	2,234,287	2,538,211	2,618,942
Office of Public Safety. Health & W Total	299,925	210,108	271,735	223,654	274,715	2,457,941	2,234,287	2,538,211	2,618,942

Bur/Offc: 310 Office of Public Safety, Health & W Dept/Div: 0310 Public Safety, Health & Welfare-Adm

Activity: 3101 Pub Safety, Hlth & Welf-Adm

Mission Statement

As set forth in Section C5-40-1 of the Charter of the City of Stamford, the Director of Public Safety, Health and Welfare is "responsible for the administration, supervision and performance of all municipal functions related to, but not limited to police, fire, health, social services, rescue, emergency medical services, emergency management and homeland security." Other administrative duties assigned by the Mayor include housing development, selected economic development projects, and intergovernmental relations.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Director of Public Safety, Health & Welfare	1	1	\$101,214	\$104,651	\$3,437	3.40%
Executive Secretary	1	1	\$51,090	\$52,825	\$1,735	3.40%
	2	2	\$152,304	\$157,477	\$5,172	3.40%

Fund: 0001 General Fund

Bur/Office: 310 Office of Public Safety, Health & WDept/Div: 0310 Public Safety, Health & Welfare-Adm

Activity: 3101 Pub Safety, Hlth & Welf-Adm

	EV 05/07	FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor	EV 00/00	EV 00/10
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01431011100 Salaries	151,179	152,304	152,304	155,326	157,477	157,477	2,150	162,201	167,067
01431011301 Overtime	2	103	103	103	106	106	3	109	112
01431011505 Deferred Compensation	5,000	5,000	5,000	10,425	10,425	10,425	0	10,738	11,060
01431012100 Medical & Life	118,309	27,130	27,130	27,130	35,389	35,389	8,259	40,697	46,802
01431012200 Social Security	11,972	12,042	12,042	12,042	12,853	12,853	811	13,238	13,635
01431013201 Education, Training & Certification	3,455	1,900	1,900	1,900	6,050	3,500	1,600	6,199	6,354
01431013601 Contracted Services	8,000	8,113	13,440	13,440	48,350	48,350	34,910	49,524	50,762
01431015101 Gasoline	0	106	106	106	110	110	4	112	115
01431015240 Payments to Insurance Fund	60	71	71	71	261	61,075	61,004	62,907	64,794
01431015301 Telephone	876	898	898	670	670	920	250	943	967
01431015405 Postage	123	600	600	600	620	620	20	630	646
01431015500 Copying & Printing	154	341	341	341	865	865	524	884	906
01431016100 Office Supplies & Expenses	795	1,500	1,500	1,500	1,540	1,540	40	1,576	1,615
01431018000 Non-Salary Budget Reduction	0	0	56,300	0	0	0	0	0	0
01431018843 Volunteer Fire Support	0	0	0	0	0	2,124,712	2,124,712	2,188,453	2,254,107
Pub Safety, Hlth & Welf-Adm Total	299,925	210,108	271,735	223,654	274,715	2,457,941	2,234,287	2,538,211	2,618,942

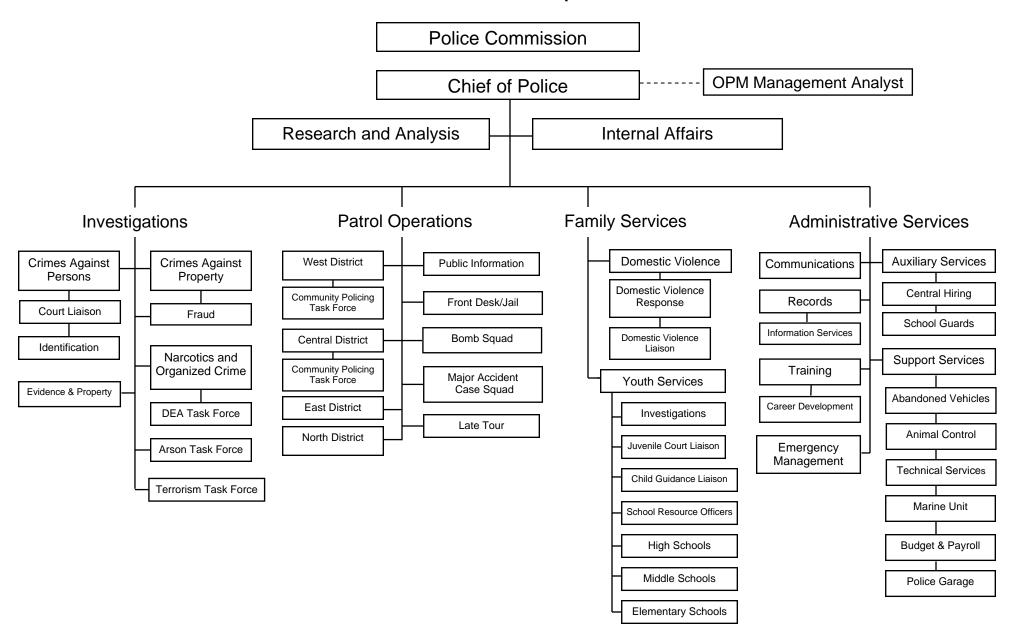
Bur/Offc: 310 Office of Public Safety, Health & W Dept/Div: 0310 Public Safety, Health & Welfare-Adm

Activity: 3511 Floating Firefighters

Mission Statement

The Floating Firefighters program has been discontinued. The Firefighters were transferred to Activity 3510 - Stamford Fire Department.

Stamford Police Department



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 330 Police Department	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0330 Department Wide									
3300 Department Wide	38,678,138	37,773,527	37,746,227	38,962,488	41,413,996	39,492,224	529,736	43,299,821	45,348,297
3325 Universal Hiring	0	0	0	0	387,844	387,844	387,844	399,479	411,463
3330 Cops in Schools	394,772	0	0	0	0	0	0	0	0
Department Wide Total	39,072,910	37,773,527	37,746,227	38,962,488	41,801,839	39,880,067	917,579	43,699,300	45,759,760
Dept/Div: 0334 Division of Administrative Servi	ces								
3361 Support Services	1,054,981	1,165,914	1,172,587	1,149,567	1,421,999	1,387,652	238,085	1,464,141	1,501,913
3366 Animal Control	328,853	353,384	353,384	357,959	392,235	392,235	34,276	409,597	431,030
Division of Administrative Services Total	1,383,834	1,519,298	1,525,971	1,507,526	1,814,234	1,779,887	272,361	1,873,738	1,932,943
Dept/Div: 0394 Harbor Master									
3940 Harbor Master	-25,000	1,300	1,300	1,300	1,500	1,000	-300	1,538	1,576
Harbor Master Total	-25,000	1,300	1,300	1,300	1,500	1,000	-300	1,538	1,576
Police Department Total	40,431,744	39,294,125	39,273,498	40,471,314	43,617,573	41,660,954	1,189,640	45,574,575	47,694,279

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

Mission Statement

As members of the community, we are dedicated to provide a safe and secure environment through our commitment to community oriented service with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; Prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; Apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; Maintain public order and safety through problem oriented and community based policing.

Program: Marine

The mission of the Marine program is to provide law enforcement and rescue functions to the waters of Stamford and to provide assistance and mutual aid to the US Coast Guard and neighboring towns so that life and property may be protected. To provide knowledge to the boating community regarding marine law enforcement and safety.

Activity Name	Service Output	Service Quality				
Enforce Laws and Ordinances	• 4 arrests	100% increase in arrests				
	• 60 summons issued	A 22% increase in summons enforcement				
		An 8% decrease in enforcement overall				
	• 157 written warnings issued	16% decrease in warnings				
Conduct Search & Rescue Operations	• 105 searches	6% increase from last year				
		* Search and rescue incidents are initiated by the report of a boat in distress and initiate a response from the SPD Marine Division.				
Respond to Mutual Aid Requests	• 7 mutual aid calls responded to	12% reduction in the number of mutual aid calls as last year				
Assist Coast Guard	• 10 assists made	47% decrease in assists				
Conduct Shore Patrol	• 465 patrol hours expended	Similar amount of patrol time as last year				
	• 10 miles of coastline patrolled	100% of violations issued by patrol				

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

Program: Marine

The mission of the Marine program is to provide law enforcement and rescue functions to the waters of Stamford and to provide assistance and mutual aid to the US Coast Guard and neighboring towns so that life and property may be protected. To provide knowledge to the boating community regarding marine law enforcement and safety.

Activity Name	Service Output	Service Quality
Make Safety Inspections	• 308 inspections completed	8% increase in inspections 100% of violations resolved
Maintain Equipment	• 875 hours of maintenance provided	20% increase in maintaining equipment due to more mechanical breakdowns and the repowering of Marine 2.
		The division received more training relating to Homeland Security
Boating Accidents	• 3 Boating accidents responded to	50% decrease in accidents

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Account Clerk I	1	1	\$40,596	\$41,953	\$1,357	3.34%
Account Clerk II	1	1	\$45,717	\$47,248	\$1,531	3.35%
Assistant Police Chief	3	2	\$307,212	\$217,722	(\$89,490)	-29.13%
BUDGET ADJUSTMENT	0	0	(\$206,000)	(\$200,000)	\$6,000	-2.91%
Computer Technician	1	1	\$62,238	\$64,352	\$2,114	3.40%
Electronic Tech-Civilian	1	1	\$51,640	\$53,375	\$1,735	3.36%
Equipment Mechanic 37.5	3	3	\$153,383	\$158,927	\$5,544	3.61%
Office Support Specialist	8	7	\$337,624	\$304,833	(\$32,791)	-9.71%
Police Aide	4	6	\$180,919	\$271,133	\$90,214	49.86%
Police Captain	7	7	\$642,260	\$642,237	(\$23)	0.00%
Police Chief	1	1	\$108,161	\$110,873	\$2,712	2.51%
Police Clerk-Matron	2	2	\$81,093	\$83,806	\$2,713	3.35%
Police Equipment Mechanic	1	1	\$71,545	\$71,804	\$259	0.36%
Police Lieutenant	13	13	\$1,046,130	\$1,055,022	\$8,892	0.85%
Police Officer	221	221	\$13,021,718	\$13,058,918	\$37,200	0.29%
Police Sergeant	54	54	\$3,766,275	\$3,780,022	\$13,747	0.37%
Research Assistant	2	2	\$103,081	\$106,551	\$3,470	3.37%
Secretary	1	1	\$43,053	\$44,493	\$1,440	3.34%
	324	324	\$19,856,646	\$19,913,271	\$56,624	0.29%

¹ Office Support Specialist position and 1 Assistant Police Chief position deleted and 2 Police Aides were added during FY 06/07.

Fund: 0001 General Fund
 Bur/Office: 330 Police Department
 Dept/Div: 0330 Department Wide
 Activity: 3300 Department Wide

•		FY 06/07		FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06	0	Revised	Projected	Department Request	Mayor's	Vs Projected	FY 08/09	
	Actual	Budget	Budget	Exp & Enc		Request	Projected		Estimate
01433001100 Salaries	19,007,262	19,856,646	19,856,646	19,442,555	20,113,271	19,913,271	470,716	20,716,669	21,338,169
01433001201 Part-Time	790,474	825,000	825,000	800,000	956,689	850,000	50,000	980,606	1,005,121
01433001301 Overtime	4,528,425	2,875,000	2,875,000	4,610,125	4,000,000	3,000,000	-1,610,125	4,100,000	4,202,500
01433001302 Over Time Mandated Training	487,878	615,000	615,000	447,753	602,262	427,302	-20,451	617,319	632,752
01433001501 Clothing Allowance	464,100	475,569	475,569	475,569	626,000	626,000	150,431	626,000	626,000
01433001503 Tool Allowance	1,080	1,080	1,080	1,080	1,080	1,080	0	1,107	1,135
01433001505 Deferred Compensation	5,000	5,000	5,000	11,045	31,045	31,045	20,000	31,976	32,935
01433001901 Differential	1,383,437	1,325,901	1,325,901	1,325,901	1,359,049	1,359,049	33,148	1,393,025	1,427,851
01433001902 Stand-By Time	77,440	80,300	80,300	80,300	105,850	85,000	4,700	108,496	111,209
01433001903 Holidays	461,552	507,442	507,442	507,442	520,128	510,128	2,686	533,131	546,459
01433001905 Accumulated Leave	159,959	100,000	100,000	224,537	200,000	100,000	-124,537	205,000	210,125
01433001906 Day-Off Slips	68,207	62,000	62,000	62,000	80,000	65,000	3,000	82,000	84,050
01433001907 Court Time	141,252	135,000	135,000	135,000	152,000	135,000	0	155,800	159,695
01433002100 Medical & Life	4,782,217	4,782,217	4,782,217	4,782,217	5,967,730	5,967,730	1,185,513	6,862,889	7,892,323
01433002200 Social Security	327,254	395,447	395,447	395,447	462,235	429,502	34,055	476,102	490,385
01433002305 Police Pension Fund	1,465,141	1,719,000	1,719,000	1,719,000	1,700,000	1,700,000	-19,000	1,742,500	1,786,063
01433002400 College Tuition	124,291	80,000	80,000	120,000	125,000	100,000	-20,000	128,125	131,328
01433002500 Unemployment Compensation	12,036	19,218	19,218	19,218	15,015	15,015	-4,203	15,390	15,775
01433003202 Conferences & Training	350	0	0	0	0	0	0	0	0
01433003301 Psychological Testing	675	0	0	0	0	0	0	0	0
01433003302 Recruitment & Hiring	24,906	71,760	61,760	61,760	98,360	98,360	36,600	100,819	103,339
01433003303 Medical Examinations	0	3,000	1,000	3,000	3,000	500	-2,500	3,075	3,152

Fund: 0001 General Fund
 Bur/Office: 330 Police Department
 Dept/Div: 0330 Department Wide
 Activity: 3300 Department Wide

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01433003305 EAP Programs	61,610	65,000	60,000	60,000	66,625	66,625	6,625	68,291	69,998
01433004400 Equipment Rental	0	0	0	0	10,596	10,596	10,596	10,596	10,596
01433004401 Facility Rental	150	0	0	0	0	0	0	0	0
01433005240 Payments to Insurance Fund	3,832,404	3,357,407	3,357,407	3,281,380	3,478,153	3,478,153	196,773	3,582,498	3,689,972
01433005405 Postage	9,918	10,118	10,118	10,118	10,371	10,371	253	10,630	10,896
01433005500 Copying & Printing	7,965	7,000	4,000	7,000	28,250	28,250	21,250	28,956	29,680
01433006100 Office Supplies & Expenses	60,575	60,000	56,000	56,000	70,000	60,000	4,000	71,750	73,544
1433006101 Business Expense	7,031	5,000	5,000	5,000	5,125	5,125	125	5,253	5,384
1433006603 Building Maintenance	31,534	25,000	23,000	18,000	25,625	25,625	7,625	26,266	26,922
1433006605 Equipment Maintenance	8,996	36,000	36,000	36,000	37,000	37,000	1,000	37,925	38,873
1433006610 Software Maintenance	86,862	99,186	101,886	99,891	120,361	120,361	20,470	123,370	126,454
1433006700 Small Tools & Replacement	12,988	13,586	9,036	8,000	20,586	14,586	6,586	21,101	21,628
1433006710 Non Capital Computer Equipment	-84	0	0	0	0	0	0	0	0
1433006902 Uniforms	82,603	65,000	65,000	65,000	250,710	84,670	19,670	256,978	263,402
1433006905 Ammunition	41,708	44,950	44,950	44,950	73,230	63,230	18,280	75,061	76,937
1433007303 Capital Outlay - Emergency Equipment	73,306	0	3,550	3,550	28,000	28,000	24,450	28,700	29,418
1433008822 Police Commission Expense	510	150	150	150	150	150	0	154	158
1433008823 Investigations	20,656	30,050	29,050	25,000	50,000	25,000	0	51,250	52,531
1433008826 Internal Affairs Expense	0	500	500	500	500	500	0	513	525
1433008828 Marine Police Unit Expense	16,446	20,000	18,000	18,000	20,000	20,000	2,000	20,500	21,013
1433008902 Settlement Non-Contract Claims	10,025	0	0	0	0	0	0	0	0
Department Wide Total	38,678,138	37,773,527	37,746,227	38,962,488	41,413,996	39,492,224	529,736	43,299,821	45,348,297

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3325 Universal Hiring

Mission Statement

The Stamford Police Department has been awarded a grant by the U. S. Department of Justice's Community Oriented Policing Services (COPS) Universal Hiring Program. This three year program helps law enforcement agencies pay for the salaries and benefits of new officers. As part of overall program compliance, at the conclusion of the program, funding for the officers hired under the program must be identified separately in the City's operating budget for one year. Next year, this program will be merged with Department Wide Activities.

			FY 06/07	FY 07/08	Budget	Budget
	Pos	Pos	Budget	Budget	Salary	Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Police Officer	0	7	\$0	\$382,301	\$382,301	100.00%
	0	7	\$0	\$382,301	\$382,301	100.00%

These positions were previously located in the Grants Budget (Fund 24).

Fund: 0001 General Fund
 Bur/Office: 330 Police Department
 Dept/Div: 0330 Department Wide
 Activity: 3325 Universal Hiring

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01433251100 Salaries	0	0	0	0	382,301	382,301	382,301	393,770	405,583	
01433252200 Social Security	0	0	0	0	5,543	5,543	5,543	5,709	5,881	
Universal Hiring Total	0	0	0	0	387,844	387,844	387,844	399,479	411,463	

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3330 Cops in Schools

Mission Statement

The mission of the Cops in Schools Program has been merged with other activities. This information is shown for historical purposes only.

Fund:0001General FundBur/Office:330Police DepartmentDept/Div:0330Department WideActivity:3330Cops in Schools

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01433301100 Salaries	388,923	0	0	0	0	0	0	0	0	
01433302200 Social Security	5,849	0	0	0	0	0	0	0	0	
Cons in Schools Total	394,772	0	0	0	0	0	0	0	0	

Bur/Offc: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3361 Support Services

Mission Statement

As members of the community, we are dedicated to provide a safe and secure environment through our commitment to community oriented service with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; Prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; Apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; Maintain public order and safety through problem oriented and community based policing.

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3361 Support Services

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01433613201 Education, Training & Certification	69,522	48,500	66,500	58,500	70,000	59,500	1,000	71,750	73,544
01433613601 Contracted Services	17,682	22,000	16,673	16,673	22,550	20,000	3,327	23,114	23,692
01433613622 Contracted Svcs - Custodial	0	0	0	0	150,000	150,000	150,000	154,500	159,135
01433615101 Gasoline	226,922	292,320	292,320	285,000	311,512	292,500	7,500	319,300	327,282
01433615301 Telephone	73,335	64,000	64,000	64,000	59,900	59,900	-4,100	67,240	68,291
01433615303 Communication Utilities	74,434	111,192	113,192	113,192	136,896	136,896	23,704	140,318	143,826
01433616202 Water	3,757	5,190	5,190	5,190	5,294	5,294	104	5,426	5,562
01433616204 Electric - Utility	111,657	126,132	126,132	126,132	146,243	146,243	20,111	149,899	153,647
01433616205 Natural Gas - Utility	78,712	87,000	87,000	78,300	104,400	104,400	26,100	107,010	109,685
01433616206 Sewer - Utility	25	2,973	2,973	2,973	3,419	3,419	446	3,504	3,592
01433616601 Vehicle Maintenance	177,562	180,000	175,000	175,000	184,500	184,500	9,500	189,113	193,840
01433616612 Communication Equip Maintenance	205,240	200,000	200,000	200,000	200,000	200,000	0	205,000	211,150
01433618825 Prisoners Services Expense	11,615	19,500	18,500	19,500	20,000	20,000	500	20,500	21,013
01433618912 Miscellaneous Communication Exp	4,518	7,107	5,107	5,107	7,285	5,000	-107	7,467	7,654
Support Services Total	1,054,981	1,165,914	1,172,587	1,149,567	1,421,999	1,387,652	238,085	1,464,141	1,501,913

Bur/Offc: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3366 Animal Control

Mission Statement

To enforce the applicable provision of Title 22 of the Connecticut Statutes and Chapter 111 of the Code of the City of Stamford, Connecticut. To update and implement effective Animal Control programs emphasizing responsible pet ownership, humane education, and reducing pet overpopulation to enrich the lives of the citizens and animals of Stamford.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Animal Control Manager	1	1	\$52,223	\$56,331	\$4,108	7.87%
Animal Shelter Maintainer	1	1	\$33,820	\$36,076	\$2,256	6.67%
Assistant Municipal Animal Control	3	3	\$129,213	\$135,246	\$6,033	4.67%
	5	5	\$215,255	\$227,653	\$12,397	5.76%

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

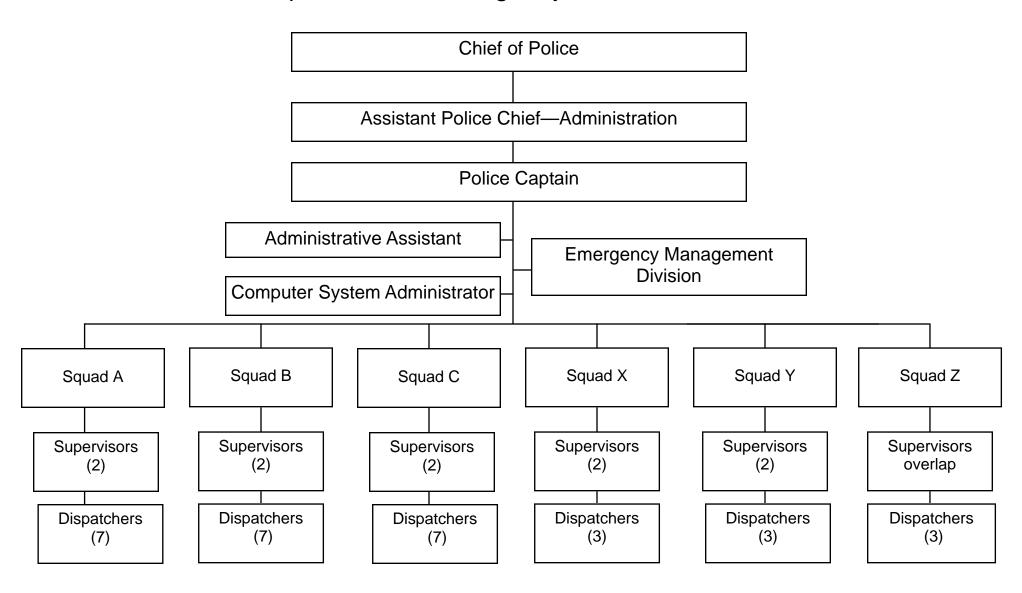
Activity: 3366 Animal Control

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01433661100 Salaries	168,970	215,255	209,755	207,655	227,653	227,653	19,997	234,482	241,517
01433661201 Part-Time	1,923	17,305	17,305	17,305	18,910	18,910	1,605	19,383	19,867
01433661301 Overtime	30,245	13,000	18,500	25,175	13,390	13,390	-11,785	13,725	14,068
01433661501 Clothing Allowance	375	375	375	375	375	375	0	384	394
01433661901 Differential	3,521	3,500	3,500	3,500	3,819	3,819	319	3,914	4,012
01433662100 Medical & Life	54,264	54,259	54,259	54,259	68,988	68,988	14,729	79,336	91,237
01433662200 Social Security	16,506	19,082	19,082	19,082	20,207	20,207	1,125	20,813	21,438
01433665240 Payments to Insurance Fund	1,140	1,650	1,650	1,650	6,997	6,997	5,347	7,172	7,351
01433665301 Telephone	1,180	1,248	1,248	1,248	1,029	1,029	-219	1,311	1,344
01433665405 Postage	0	130	130	130	133	133	3	136	140
01433665500 Copying & Printing	0	400	400	400	400	400	0	410	420
01433666100 Office Supplies & Expenses	606	1,180	1,180	1,180	1,209	1,209	29	1,239	1,270
01433666611 Dog Maintenance Expense	48,660	25,000	25,000	25,000	25,625	25,625	625	26,266	26,922
01433666700 Small Tools & Replacement	1,464	1,000	1,000	1,000	3,500	3,500	2,500	1,025	1,051
Animal Control Total	328,853	353,384	353,384	357,959	392,235	392,235	34,276	409,597	431,030

Fund:0001General FundBur/Office:330Police DepartmentDept/Div:0394Harbor MasterActivity:3940Harbor Master

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01439403001 Professional Consultant	-25,000	0	0	0	0	0	0	0	0	
01439405101 Gasoline	0	800	800	800	1,000	1,000	200	1,025	1,051	
01439406700 Small Tools & Replacement	0	500	500	500	500	0	-500	513	525	
Harbor Master Total	-25,000	1,300	1,300	1,300	1,500	1,000	-300	1,538	1,576	

City of Stamford Department of Emergency Communications



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 335 Emergency Communications Cen	ter FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0335 Emergency Communications Cen	ter								
3350 Emergency Communications Center	2,824,781	3,112,365	3,110,365	3,201,957	3,351,413	3,240,725	38,768	3,452,669	3,613,822
Emergency Communications Center Total	2,824,781	3,112,365	3,110,365	3,201,957	3,351,413	3,240,725	38,768	3,452,669	3,613,822
Dept/Div: 0396 Stamford Emergency Medical Ser	vices								
3960 Stamford EMS	926,117	998,911	998,911	998,911	1,072,859	1,072,859	73,948	1,099,680	1,127,172
Stamford Emergency Medical Services Total	926,117	998,911	998,911	998,911	1,072,859	1,072,859	73,948	1,099,680	1,127,172
Emergency Communications Center Total	3,750,898	4,111,276	4,109,276	4,200,868	4,424,272	4,313,584	112,716	4,552,349	4,740,994

Bur/Offc: 335 Emergency Communications Center
 Dept/Div: 0335 Emergency Communications Center
 Activity: 3350 Emergency Communications Center

Mission Statement

The Department of Emergency Communications is the fourth component of the public safety response system. DEC provides command, control and information services which are needed by the three more traditionally recognized public safety agencies to carry out their respective missions. DEC personnel are the first representatives of local government to interact with citizens in need. Without leaving their workplace, they are the first public safety persons to "arrive at the scene". Using all of their acquired skills, DEC personnel gather information concerning a problem or complaint. That information is relayed to public safety agencies who then decide upon appropriate courses of action. DEC personnel track each incident and process updated information as situations continue to unfold. The objective is to facilitate that flow of information, seamlessly.

I.b. Tidle	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Admin Assistant	1	0	\$40,114	\$0	(\$40,114)	-100.00%
Computer Systems Administrator-ECC	1	1	\$83,643	\$78,239	(\$5,404)	-6.46%
Office Support Specialist	0	1	\$0	\$43,843	\$43,843	100.00%
Public Safety Disp I	29	29	\$1,725,798	\$1,860,522	\$134,724	7.81%
Telecommunicator	1	1	\$48,722	\$52,490	\$3,769	7.74%
	32	32	\$1,898,276	\$2,035,094	\$136,818	7.21%

¹ Admin Assistant deleted and 1 Office Support Specialist added during FY 06-07

Fund: 0001 General Fund

Bur/Office: 335 Emergency Communications Center
 Dept/Div: 0335 Emergency Communications Center
 Activity: 3350 Emergency Communications Center

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01433501100 Salaries	1,640,828	1,898,276	1,898,276	1,864,168	2,035,094	2,035,094	170,927	2,096,147	2,159,032
01433501201 Part-Time	22,187	0	0	0	0	0	0	0	0
01433501301 Overtime	331,607	220,000	220,000	350,000	382,243	300,000	-50,000	393,710	405,522
01433501302 Over Time Mandated Training	17,626	12,423	12,423	12,423	26,217	24,217	11,794	20,168	20,773
01433501901 Differential	99,985	112,848	112,848	112,848	120,094	120,094	7,246	123,697	127,408
01433502100 Medical & Life	420,516	420,512	420,512	420,512	421,982	421,982	1,470	485,279	558,071
01433502200 Social Security	181,061	172,014	172,014	172,014	196,119	189,675	17,661	202,003	208,063
01433502500 Unemployment Compensation	6,216	6,402	6,402	6,402	5,002	5,002	-1,400	5,127	5,255
01433503201 Education, Training & Certification	4,375	6,278	6,278	6,278	44,023	44,023	37,745	8,830	9,050
01433505101 Gasoline	0	548	548	548	548	548	0	562	576
01433505240 Payments to Insurance Fund	19,800	145,792	145,792	145,792	10,457	10,457	-135,335	10,811	11,081
01433505301 Telephone	48,952	58,068	58,068	58,068	44,568	44,568	-13,500	59,520	61,008
01433505303 Communication Utilities	11,055	25,704	23,404	23,404	11,340	11,340	-12,064	11,624	11,914
01433505405 Postage	73	100	100	100	100	100	0	103	105
01433505500 Copying & Printing	6	100	100	100	100	100	0	103	105
01433506100 Office Supplies & Expenses	5,773	7,000	7,000	7,000	7,175	7,175	175	7,354	7,538
01433506605 Equipment Maintenance	13,404	24,300	24,300	20,000	44,300	24,300	4,300	25,530	26,168
01433506700 Small Tools & Replacement	1,317	2,000	2,300	2,300	2,050	2,050	-250	2,101	2,154
01433506710 Non Capital Computer Equipment	0	0	0	0	0	0	0	0	0
Emergency Communications Center Total	2,824,781	3,112,365	3,110,365	3,201,957	3,351,413	3,240,725	38,768	3,452,669	3,613,822

Bur/Offc: 335 Emergency Communications Center
Dept/Div: 0396 Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Mission Statement

Stamford Emergency Medical Services Inc.

The basic beliefs and policies of the corporation are:

To provide the residents of the City of Stamford with high quality professional emergency medical services, including advanced life support services, and to promote the general awareness of the services available to them.

To treat each patient, co-worker and volunteer in a professional, courteous and compassionate manner. To render treatment to all patients as prescribed and directed by the Medical Control Authority and the State of Connecticut Office of Emergency Medical Services.

To never deny any person treatment because of their inability to pay for services rendered.

To promote volunteering as an important source of community contact and service. To provide interested volunteers a place of training and development for entering the EMS profession.

To operate its business in accordance with the bylaws of the corporation and any governing laws of the State of Connecticut Department of Health and Addiction Services, Office of Emergency Medical Services.

Program: Emergency Response

Activity Name	Service Output	Service Quality				
Labor	 Negotiate 3-year labor agreement with competitive wages & benefits 	Negotiations are ongoing				
	 Continue to attract qualified candidates for employment 	Staffing at nearly 100%				
Operations	 Monitor response times to ensure that at least 93% of SEMS responses to ALS calls are < 8 minutes 	ALS responses at 93.18% within 8 minutes for the past 12 months				
	 Conduct drills with other agencies to test readiness for events/incidents 	Participated in 4 large scale drills this fiscal year.				

Bur/Offc:335Emergency Communications CenterDept/Div:0396Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Program: Emergency Response

Activity Name	Service Output	Service Quality					
Operations	Upgrade paperless reporting system - EMS Pro	On Schedule for Spring 2007					
Ambulance Fleet	 Purchase 1 new ambulance to replace oldest current unit brining fleet up to date with vehicle replacement plan 	Completed 12/2006					
Billing/IT	 Send 95% of outstanding accounts to collection within 90 days 	Ongoing					
	 keep bad debt at a maximum of 23% of net revenue 	Ongoing					
	 Maintain patient signature compliance at time of transport to minimize claim denials 	Ongoing					
Quality of Care	•	Reach 99% patient satisfaction					
	•	Compare data regarding objective measurement of pre- hospital care with similar EMS agencies					
	 Utilize AHA Training Center status to conduct training for professionals and the public 	Numerous training classes for CPR and AED conducted during the year including SPD					
	Work with Medical Control Authority to enhance the treatments and procedures in the field	In January 2007, hired new director of QA to augment relationship with hospital to ensure quality across the entire organization					
	• Reach 99% patient satisfaction	Latest patient satisfaction figures stand at 99% excellent or good responses					
Community Development	 Continue school outreach program with 911 education as well as drunk driving awareness 	Conducted 911education to thousands of students as well as drunk driving program at Westhill High School					
	• Provide training to local corporations/community groups	Met with numerous community groups during the year.					

Bur/Offc: 335 Emergency Communications Center
Dept/Div: 0396 Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Program: Emergency Response

Activity Name Service Output		Service Quality
Community Development	Meet with skilled nursing facilities to increase Medicare compliance awareness and improve quality care	Meet with several facilities during the year including Smith House and St Camillus
Access Ambulance	 Implement invalid coach expansion plan through acquisition of DOT license 	Acquired new vehicles and expanded service throughout 2006.
	 Continue to maximize market share from local facilities 	Ongoing
Labor	 Continue success of the labor management/safety committee regarding policies, procedures, quality improvement and safety 	Committee continues to meet quarterly and reviews all injuries & accidents
Ambulance Fleet	 Continue aggressive preventive maintenance program 	Ongoing

Fund: 0001 General Fund

Bur/Office: 335 Emergency Communications CenterDept/Div: 0396 Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

·		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01439603601 Contracted Services	830,000	900,000	900,000	900,000	975,000	975,000	75,000	999,375	1,024,359	
01439606606 Radio Maintenance	96,117	98,911	98,911	98,911	97,859	97,859	-1,052	100,305	102,813	
Stamford EMS Total	926,117	998,911	998,911	998,911	1,072,859	1,072,859	73,948	1,099,680	1,127,172	

Activity S	Summary	Report
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Fund: 0001 General Fund Bur/Offc: 340 The Big Five Volunteer Fire Depts	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0341 The Big Five Volunteer Fire Depts									
3410 The Big Five Volunteer Fire Depts	2,156,043	2,110,433	2,110,433	2,110,433	3,392,400	0	-2,110,433	0	0
3411 Big 5 Vol FD-Glenbrook	1,002,286	949,010	949,198	1,001,844	943,673	943,673	-58,171	986,123	1,031,965
3412 Big 5 Vol FD-Belltown	961,691	942,255	942,255	972,357	967,932	903,908	-68,449	1,008,404	1,051,801
3413 Big 5 Vol FD-TOR	1,892,235	1,853,835	1,853,835	1,886,791	1,991,639	1,937,968	51,177	2,078,216	2,171,420
The Big Five Volunteer Fire Depts Total	6,012,255	5,855,533	5,855,721	5,971,425	7,295,644	3,785,549	-2,185,876	4,072,743	4,255,186
The Big Five Volunteer Fire Depts Total	6,012,255	5,855,533	5,855,721	5,971,425	7,295,644	3,785,549	-2,185,876	4,072,743	4,255,186

Bur/Offc: 340 The Big Five Volunteer Fire Depts
Dept/Div: 0341 The Big Five Volunteer Fire Depts
Activity: 3410 The Big Five Volunteer Fire Depts

Mission Statement

Turn of River VFD: The Turn of River Fire Department has a long and proud history, dating back to its incorporation in 1928. Today, we find that our mission has changed little since our inception. We are committed to providing the best possible fire and rescue service to the homes and businesses we protect in the Turn of River district, as well as becoming involved in the special needs of our community.

What has changed tremendously, and continues to change, is the specific services that we provide and the number of times that we are called upon to assist our neighbors. TRFD are the "First Responders" within our entire district. This means that in addition to responding to fires and other similar emergencies, we are now called upon for a very high number of EMS incidents, HAZMAT incidents and possible terror attacks, as well as various non-emergency calls.

Long Ridge VFD:

"The purpose of the Company shall be the preservation of life and property during fires and other emergencies, as may occur in the Long Ridge Fire district and vicinity."

(Article I, Section 2 Long Ridge Fire Company, Inc. By - Laws)

New Hope VFD:

Continue to provide the highest level of fire protection for Glenbrook community and all other surrounding districts. To provide a strong community involvement in the education of fire safety. To continue a strong growth of volunteer membership in our firefighting force. Our commitment to excellence in firefighting is proven by the dedication of our volunteers by pursuing aggressively all educational opportunities that promote firefighting training and public education in fire safety. To increase the number of career staff firefighters. To continue our cost effective fire protection, by utilizing both paid and volunteer firefighters.

Belltown VFD:

In nearly three-quarters of a century, our mission remains the same; "To protect the lives and property of the people of Belltown and the entire community when called upon. To strive to be the best we can be by keeping abreast of the latest advances in the suppression of fire and training and the latest advances in first responder.

Springdale VFD:

The mission of the Springdale Fire Company is to assure and improve the safety of the citizens of Springdale and the members of the Springdale Fire Company.

Fund: 0001 General Fund

Bur/Office: 340 The Big Five Volunteer Fire Depts
 Dept/Div: 0341 The Big Five Volunteer Fire Depts
 Activity: 3410 The Big Five Volunteer Fire Depts

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01434105240 Payments to Insurance Fund	51,936	47,306	47,306	47,306	60,814	0	-47,306	0	0
01434108845 TOR VFD	320,900	324,600	324,600	324,600	350,000	0	-324,600	0	0
01434108846 LONG RIDGE VFD	1,305,667	1,251,627	1,251,627	1,251,627	2,447,494	0	-1,251,627	0	0
01434108847 GLENBROOK VFD	157,392	162,300	162,300	162,300	162,300	0	-162,300	0	0
01434108848 BELLTOWN VFD	160,148	162,300	162,300	162,300	203,000	0	-162,300	0	0
01434108849 SPRINGDALE VFD	160,000	162,300	162,300	162,300	168,792	0	-162,300	0	0
The Big Five Volunteer Fire Depts Total	2,156,043	2,110,433	2,110,433	2,110,433	3,392,400	0	-2,110,433	0	0

Bur/Offc: 340 The Big Five Volunteer Fire Depts Dept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3411 Big 5 Vol FD-Glenbrook

Mission Statement

New Hope VFD:

Continue to provide the highest level of fire protection for Glenbrook community and all other surrounding districts. To provide a strong community involvement in the education of fire safety. To continue a strong growth of volunteer membership in our firefighting force. Our commitment to excellence in firefighting is proven by the dedication of our volunteers by pursuing aggressively all educational opportunities that promote firefighting training and public education in fire safety. To increase the number of career staff firefighters. To continue our cost effective fire protection, by utilizing both paid and volunteer firefighters.

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Fire Marshall / Firefighter	1	1	\$73,201	\$70,216	(\$2,986)	-4.08%
Firefighter	8	8	\$538,810	\$534,731	(\$4,080)	-0.76%
	9	9	\$612,011	\$604,946	(\$7,065)	-1.15%

Fund: 0001 General Fund

Bur/Office: 340 The Big Five Volunteer Fire Depts
Dept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3411 Big 5 Vol FD-Glenbrook

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06	Original Budget	Revised	Projected	Department Paguage	Mayor's	Vs Projected	FY 08/09	FY 09/10	
Kej Number Account fue	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01434111100 Salaries	596,624	612,011	612,011	596,706	604,946	604,946	8,240	623,094	641,787	
01434111301 Overtime	157,284	118,137	118,137	166,000	121,681	121,681	-44,319	125,332	129,091	
01434111501 Clothing Allowance	4,500	4,500	4,500	4,500	4,500	4,500	0	4,635	4,774	
01434111901 Differential	46,061	42,609	42,609	42,609	43,887	43,887	1,278	45,204	46,560	
01434111902 Stand-By Time	3,604	3,650	3,650	3,650	3,650	3,650	0	3,760	3,872	
01434111903 Holidays	56,851	29,912	29,912	50,000	30,809	30,809	-19,191	31,733	32,686	
01434112100 Medical & Life	122,088	122,084	122,084	122,084	117,963	117,963	-4,121	135,657	156,006	
01434112200 Social Security	12,385	11,607	11,607	11,607	11,737	11,737	130	12,089	12,452	
01434112400 College Tuition	0	1,000	1,188	1,188	1,000	1,000	-188	1,030	1,060	
01434115101 Gasoline	2,889	3,500	3,500	3,500	3,500	3,500	0	3,588	3,677	
Big 5 Vol FD-Glenbrook Total	1,002,286	949,010	949,198	1,001,844	943,673	943,673	-58,171	986, 123	1,031,965	_

Bur/Offc: 340 The Big Five Volunteer Fire Depts
Dept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3412 Big 5 Vol FD-Belltown

Mission Statement

Belltown VFD:

In nearly three-quarters of a century, our mission remains the same; "To protect the lives and property of the people of Belltown and the entire community when called upon. To strive to be the best we can be by keeping abreast of the latest advances in the suppression of fire and training and the latest advances in first responder.

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Fire Marshall / Firefighter	1	1	\$72,649	\$73,406	\$757	1.04%
Firefighter	8	8	\$517,166	\$498,484	(\$18,682)	-3.61%
	9	9	\$589,814	\$571,889	(\$17,925)	-3.04%

Fund: 0001 General Fund

Bur/Office: 340 The Big Five Volunteer Fire DeptsDept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3412 Big 5 Vol FD-Belltown

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06	Original Pudget	Revised	Projected	Department	Mayor's	Vs Projected	FY 08/09	FY 09/10
Kej Number Account Tute	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01434121100 Salaries	569,054	589,814	589,814	572,232	571,889	571,889	-343	589,046	606,718
01434121301 Overtime	172,996	143,832	143,832	191,516	198,335	150,000	-41,516	204,285	210,414
01434121501 Clothing Allowance	4,500	4,500	4,500	4,500	4,500	4,500	0	4,635	4,774
01434121901 Differential	47,510	45,253	45,253	45,253	45,252	45,252	-1	46,610	48,008
01434121902 Stand-By Time	3,634	3,640	3,640	3,640	3,640	3,640	0	3,750	3,862
01434121903 Holidays	29,284	21,658	21,658	21,658	36,658	21,658	0	37,758	38,890
01434122100 Medical & Life	122,088	122,084	122,084	122,084	95,265	95,265	-26,819	109,555	125,988
01434122200 Social Security	12,624	11,474	11,474	11,474	12,393	11,704	230	12,765	13,148
01434125101 Gasoline	0	0	0	0	0	0	0	0	0
01434125102 Diesel Fuel	0	0	0	0	0	0	0	0	0
Big 5 Vol FD-Belltown Total	961,691	942,255	942,255	972,357	967,932	903,908	-68,449	1,008,404	1,051,801

Bur/Offc: 340 The Big Five Volunteer Fire Depts
Dept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3413 Big 5 Vol FD-TOR

Mission Statement

Turn of River VFD: The Turn of River Fire Department has a long and proud history, dating back to its incorporation in 1928. Today, we find that our mission has changed little since our inception. We are committed to providing the best possible fire and rescue service to the homes and businesses we protect in the Turn of River district, as well as becoming involved in the special needs of our community.

What has changed tremendously, and continues to change, is the specific services that we provide and the number of times that we are called upon to assist our neighbors. TRFD are the "First Responders" within our entire district. This means that in addition to responding to fires and other similar emergencies, we are now called upon for a very high number of EMS incidents, HAZMAT incidents and possible terror attacks, as well as various non-emergency calls.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Firefighter	13	17	\$827,090	\$934,245	\$107,155	12.96%
Firefighter / Deputy Fire Marshall	3	3	\$206,054	\$203,229	(\$2,825)	-1.37%
Supervisor Fire Prev/Fire Marsh	1	1	\$90,513	\$100,860	\$10,347	11.43%
	17	21	\$1,123,657	\$1,238,334	\$114,677	10.21%

⁴ Firefighter positions created during FY 06-07: 2 Firefighters to be assigned as floaters and 2 to be assigned as TOR firefighters.

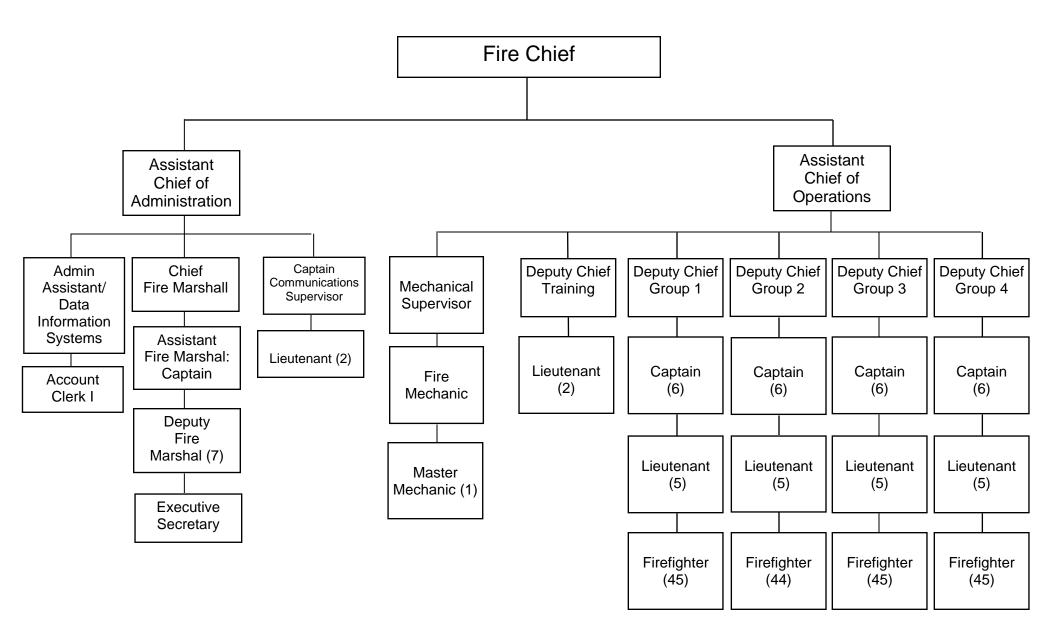
Fund: 0001 General Fund

Bur/Office: 340 The Big Five Volunteer Fire Depts
Dept/Div: 0341 The Big Five Volunteer Fire Depts

Activity: 3413 Big 5 Vol FD-TOR

	TIV 05/02	FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor	EW 00/00	EW 00/10
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01434131100 Salaries	1,083,245	1,123,657	1,123,657	1,154,685	1,238,334	1,238,334	83,649	1,275,484	1,313,748
01434131301 Overtime	369,153	295,000	295,000	280,332	295,000	280,000	-332	303,850	312,965
01434131501 Clothing Allowance	8,600	10,200	10,200	10,200	10,200	10,200	0	10,455	10,716
01434131901 Differential	91,817	71,700	71,700	88,296	64,550	64,550	-23,746	66,487	68,481
01434131902 Stand-By Time	3,866	4,000	4,000	4,000	7,519	4,000	0	7,745	7,977
01434131903 Holidays	81,328	90,687	90,687	90,687	123,091	90,000	-687	126,783	130,587
01434132100 Medical & Life	230,604	230,603	230,603	230,603	224,130	224,130	-6,473	257,750	296,412
01434132200 Social Security	23,242	24,488	24,488	24,488	25,315	24,754	266	26,074	26,857
01434132400 College Tuition	0	2,000	2,000	2,000	3,500	2,000	0	3,588	3,677
01434135101 Gasoline	380	1,500	1,500	1,500	0	0	-1,500	0	0
Rig 5 Vol FD-TOR Total	1,892,235	1,853,835	1,853,835	1,886,791	1,991,639	1,937,968	51,177	2,078,216	2,171,420

Stamford Fire & Rescue



Activity Summary Report									
Fund: 0001 General Fund Bur/Offc: 350 Stamford Fire Department	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0351 Stamford Fire Department									
3510 Stamford Fire Department	27,203,805	28,485,389	28,463,201	29,137,959	31,575,574	30,923,957	1,785,998	33,108,465	34,754,916
Stamford Fire Department Total	27,203,805	28,485,389	28,463,201	29,137,959	31,575,574	30,923,957	1,785,998	33,108,465	34,754,916
Dept/Div: 0353 Training Division									
3533 Fire Training Center	23,985	45,094	38,094	35,094	78,791	36,791	1,697	80,761	82,779
Training Division Total	23,985	45,094	38,094	35,094	78,791	36,791	1,697	80,761	82,779
Stamford Fire Department Total	27,227,790	28,530,483	28,501,295	29,173,053	31,654,365	30,960,748	1,787,695	33,189,226	34,837,695

Bur/Offc: 350 Stamford Fire Department
 Dept/Div: 0351 Stamford Fire Department
 Activity: 3510 Stamford Fire Department

Mission Statement

Stamford Fire & Rescue Department: Our Mission is to protect the lives and property of all citizens of Stamford in regards to Fire, Emergency Medical, and Environmental Emergencies through Education, Code Enforcement and the response of highly trained competent personnel.

Program: Stamford Fire & Rescue

The Mission of the Fire Suppression program is to provide immediate high-level response to call for fire emergencies within the boundaries of the City of Stamford, so that fire emergencies are medicated with minimum injuries, loss of life and damage to property. Emergency response to Terrorism is to provide an immediate response with highly trained and well equipped personnel to identify, contain and neutralize the effects of weapons of mass destruction so that loss of life, injuries and property damage will be kept to a minimum. The Fire Prevention Program is to provide code enforcement, plan review and inspections activities to ensure that buildings meet with the highest level of fire safety standards to protect the public.

Activity Name	Service Output	Service Quality
Generate Payroll	• 52 payrolls generated	90% of payrolls generated error free
Respond to Fire Alarms	• 4,478 fire alarms responded to	95% of alarms were responded to within 3 to 5 minutes
Respond to Medical Calls	• 3,124 medical calls responded to	94% of calls were responded to within 3 to 5 minutes
Respond to Fires	• 69 structure fire responded to	94% of calls were responded to within 3 to 5 minutes
Adhere to Mandatory Training Requirements	• 170 training classes conducted	90% of firefighters received 100% of the mandatory training required
Schedule Preventative Maintenance (fleet)	• 45 preventative maintenance jobs scheduled	50% of vehicles received preventative maintenance on schedule
Schedule Preventative Maintenance (firefighting tools)	• 145 preventative maintenance jobs scheduled	70% of firefighting tools received preventative maintenance on schedule
Conduct Fire Marshal inspections & activities	• 8,045 inspections & activities conducted	80% of inspections scheduled & completed on time.
Investigate Fires	• 222 investigations conducted	100% of investigations conducted with final determinations

Bur/Offc: 350 Stamford Fire Department
 Dept/Div: 0351 Stamford Fire Department
 Activity: 3510 Stamford Fire Department

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk I	1	1	\$40,296	\$41,653	\$1,357	3.37%
Administration Assistant-Data Info Systems	1	1	\$58,755	\$60,731	\$1,977	3.36%
Assistant Fire Chief	2	2	\$214,106	\$221,003	\$6,897	3.22%
BUDGET ADJUSTMENT	0	0	(\$100,000)	(\$100,000)	\$0	0.00%
Deputy Fire Chief	5	5	\$480,618	\$498,883	\$18,265	3.80%
Deputy Fire Marshall	7	7	\$536,348	\$555,540	\$19,192	3.58%
Executive Secretary	1	1	\$51,440	\$53,275	\$1,835	3.57%
Fire Captain	26	26	\$2,200,247	\$2,284,957	\$84,710	3.85%
Fire Chief	1	1	\$117,350	\$121,548	\$4,198	3.58%
Fire Lieutenant	24	24	\$1,742,336	\$1,813,121	\$70,786	4.06%
Fire Mechanic	1	1	\$74,376	\$76,784	\$2,407	3.24%
Firefighter	175	179	\$10,598,299	\$11,214,114	\$615,814	5.81%
Master Mechanic-Fire Equipment	1	1	\$64,314	\$66,486	\$2,172	3.38%
Mechanical Supervisor-Fire	1	1	\$84,356	\$87,136	\$2,780	3.30%
Supervisor Fire Prev/Fire Marsh	1	1	\$100,785	\$104,096	\$3,311	3.28%
	247	251	\$16,263,626	\$17,099,327	\$835,701	5.14%

⁴ Firefighter positions created during FY 06-07

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire DepartmentDept/Div: 0351 Stamford Fire DepartmentActivity: 3510 Stamford Fire Department

·		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
D CN 1 A ATTI	FY 05/06	0	Revised	Projected	Department	-	Vs	FY 08/09	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01435101100 Salaries	15,240,391	16,263,626	16,258,937	16,367,262	17,199,327	17,099,327	732,065	17,715,307	18,246,766
01435101203 Seasonal	7,975	0	4,689	4,689	0	0	-4,689	0	0
01435101301 Overtime	1,875,763	1,277,490	1,277,490	1,942,254	1,624,600	1,600,000	-342,254	1,673,338	1,723,538
01435101501 Clothing Allowance	118,100	123,600	123,600	123,600	125,600	125,600	2,000	125,600	125,600
01435101901 Differential	1,095,381	1,117,191	1,117,191	1,128,526	1,163,643	1,163,643	35,117	1,192,734	1,222,552
01435101902 Stand-By Time	157,440	165,049	165,049	165,049	200,900	175,000	9,951	206,927	212,100
01435101903 Holidays	848,760	1,007,233	1,007,233	921,858	1,157,454	950,000	28,142	1,188,390	1,216,050
01435102100 Medical & Life	3,676,693	3,676,693	3,676,693	3,676,693	4,980,316	4,980,316	1,303,623	5,727,363	6,586,468
01435102200 Social Security	169,933	183,575	183,575	183,575	273,534	231,313	47,738	281,740	290,192
01435102304 Firemen's Pension Fund	530,000	1,073,000	1,073,000	1,073,000	630,000	630,000	-443,000	648,900	668,367
01435102400 College Tuition	34,802	30,000	29,812	29,812	34,557	34,557	4,745	35,593	36,483
01435102500 Unemployment Compensation	0	1,788	1,788	1,788	1,397	1,397	-391	1,439	1,482
01435103201 Education, Training & Certification	30,795	67,850	63,850	62,850	90,350	90,350	27,500	92,609	94,924
01435103202 Conferences & Training	629	6,230	6,230	4,230	12,597	6,000	1,770	12,975	13,299
01435103302 Recruitment & Hiring	205	5,000	5,000	3,000	5,150	5,150	2,150	5,305	5,438
01435103303 Medical Examinations	40,153	71,000	55,000	55,000	77,250	71,000	16,000	79,568	81,557
01435104400 Equipment Rental	11,963	15,500	15,500	15,500	15,500	15,500	0	15,500	15,500
01435105101 Gasoline	15,820	30,206	30,206	29,000	31,694	29,790	790	32,486	33,298
01435105102 Diesel Fuel	43,613	37,541	37,541	37,541	49,276	41,895	4,354	50,508	51,771
01435105240 Payments to Insurance Fund	1,354,236	1,066,978	1,066,978	1,066,978	1,312,164	1,312,164	245,186	1,351,529	1,392,074
01435105301 Telephone	34,196	41,960	41,960	41,960	48,385	48,385	6,425	55,437	56,823
01435105303 Communication Utilities	2,756	4,000	4,000	4,000	4,120	4,120	120	4,244	4,350

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire DepartmentDept/Div: 0351 Stamford Fire DepartmentActivity: 3510 Stamford Fire Department

Stangera Twe Department	FY 05/06	U	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01435105405 Postage	3,686	3,500	3,500	3,500	3,605	3,605	105	3,713	3,805
01435105500 Copying & Printing	2,587	2,500	2,500	2,500	2,575	2,575	75	2,652	2,718
01435106100 Office Supplies & Expenses	21,856	25,000	25,000	23,000	26,780	23,000	0	27,583	28,272
01435106202 Water	1,128,656	1,302,442	1,302,442	1,302,442	1,343,575	1,343,575	41,133	1,383,883	1,418,480
01435106204 Electric - Utility	87,210	125,803	125,803	125,803	138,383	138,383	12,580	141,842	145,389
01435106205 Natural Gas - Utility	91,277	130,835	130,835	117,750	157,002	157,002	39,252	160,927	164,950
01435106206 Sewer - Utility	0	4,730	4,730	4,730	5,440	5,440	710	5,575	5,715
01435106601 Vehicle Maintenance	97,528	125,000	125,000	125,000	139,050	125,000	0	143,222	146,802
01435106605 Equipment Maintenance	49,474	66,580	66,580	63,580	91,377	66,377	2,797	93,661	96,003
01435106608 Alarms and Systems Maintenance	11,624	14,700	14,700	14,700	29,043	15,043	343	29,644	30,360
01435106609 Hydrants Maintenance	57,063	65,000	65,000	65,000	196,730	65,000	0	202,632	207,698
01435106700 Small Tools & Replacement	7,450	9,600	9,600	9,600	9,888	9,888	288	10,185	10,440
01435106720 Non Capital Firefighting Equipment	17,271	30,000	30,000	30,000	46,350	30,000	0	47,741	48,935
01435106801 Laundry	1,155	11,000	11,000	11,000	12,000	11,000	0	12,360	12,731
01435106901 Protective Clothing	75,623	137,730	137,730	137,730	137,730	137,730	0	141,173	144,702
01435106902 Uniforms	93,424	130,177	130,177	130,177	136,142	136,142	5,965	140,227	143,732
01435106903 Medical Supplies	28,695	30,282	30,282	30,282	31,190	31,190	908	32,126	32,929
01435107302 Capital Outlay - Vehicles	132,000	0	0	0	0	0	0	0	0
01435108899 Investigation-Arson	7,619	5,000	3,000	3,000	30,900	7,500	4,500	31,827	32,622
Stamford Fire Department Total	27,203,805	28,485,389	28,463,201	29,137,959	31,575,574	30,923,957	1,785,998	33,108,465	34,754,916

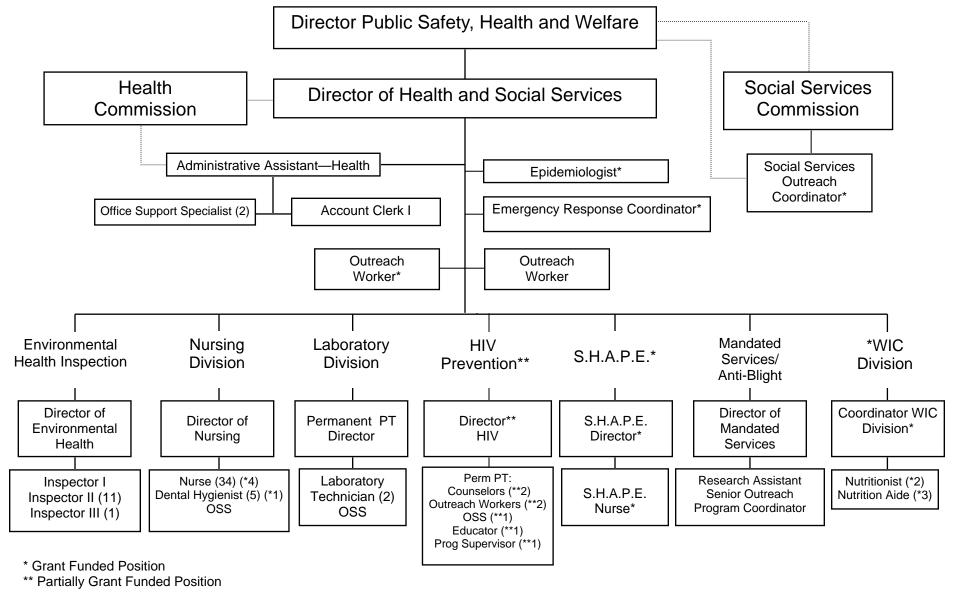
Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire Department

Dept/Div: 0353 Training DivisionActivity: 3533 Fire Training Center

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01435331301 Overtime	2,499	0	0	0	0	0	0	0	0
01435335240 Payments to Insurance Fund	2,832	2,845	2,845	2,845	1,542	1,542	-1,303	1,581	1,620
01435336205 Natural Gas - Utility	10,224	27,249	20,249	20,249	27,249	20,249	0	27,930	28,628
01435336614 Facility Maintenance	8,431	15,000	15,000	12,000	50,000	15,000	3,000	51,250	52,531
Fire Training Center Total	23,985	45,094	38,094	35,094	78,791	36,791	1,697	80,761	82,779

City of Stamford Department of Health and Social Services



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 380 Department of Health and Soci Services	ial FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0381 Administration									
3810 Director of Health	456,648	500,891	523,691	536,018	599,152	582,152	46,134	623,366	649,316
3811 Laboratory	320,562	323,868	334,868	331,872	379,364	379,364	47,492	400,924	424,095
Administration Total	777,211	824,759	858,559	867,890	978,516	961,516	93,626	1,024,290	1,073,410
Dept/Div: 0382 Nursing Division									
3820 Public School Health Program	1,944,306	1,982,046	2,004,245	2,043,111	2,308,818	2,305,318	262,207	2,442,765	2,590,264
3821 Private & Parochial Health Program	565,659	586,405	608,405	582,756	779,735	777,735	194,979	835,160	897,077
3822 Community Nursing	547,880	640,284	640,284	638,113	689,428	680,813	42,701	721,005	754,949
Nursing Division Total	3,057,845	3,208,735	3,252,934	3,263,980	3,777,981	3,763,866	499,886	3,998,931	4,242,290
Dept/Div: 0383 Inspections Division									
3830 Inspection Services	1,221,183	1,271,194	1,271,194	1,223,121	1,353,014	1,348,814	125,693	1,421,601	1,496,181
Inspections Division Total	1,221,183	1,271,194	1,271,194	1,223,121	1,353,014	1,348,814	125,693	1,421,601	1,496,181
Dept/Div: 0388 Non City Health Agencies									
3880 Liberation Programs	76,500	80,000	80,000	80,000	230,000	82,400	2,400	84,872	87,418
Non City Health Agencies Total	76,500	80,000	80,000	80,000	230,000	82,400	2,400	84,872	87,418
Dept/Div: 0398 Shellfish Commission									
3980 Shellfish Commission	56	294	294	294	294	294	0	302	311
Shellfish Commission Total	56	294	294	294	294	294	0	302	311
Department of Health and Social Services Total	al 5,132,793	5,384,981	5,462,981	5,435,285	6,339,805	6,156,890	721,605	6,529,995	6,899,610

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3810 Director of Health

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

In addition the mission of the Director of Health shall be to uphold the powers and duties of a local health director as set forth by the Connecticut General Statutes, Public Health Code and City Charter. The powers and duties shall also include those conferred and imposed by laws and ordinances for the administration the City's social services functions.

One Outreach worker transferred in from Activity Housing Safety and Zoning Code Enforcement

Program: Director of Health

The Director shall serve as the chief official for the Department of Health and Social Services and shall determine the budgetary priority and ensure accountability and performance of all programs and services under their jurisdiction.

Activity Name	Service Output	Service Quality
Monitor Community Health Status	BMI Data of High School students collected	Prevalence of overweight or at risk found to be 30%
Investigate Community Health Problems and Hazards	• 9 foodborne outbreaks investigated	100% of outbreaks investigated
Conduct Public Outreach Initiatives	 Participate in influenza vaccination program and lyme disease demonstration project 	2,500 Influenza vaccinations given and 100,000 lyme disease prevention contacts made.
	• Sponsor a sun and water safety campaign	Attended by 240 participants
Enforce Public Health Laws and Regulations	• 683 orders issued	100% of orders compiled with
Provide Services to Underserved Populations	 Every Child Matters Program providing HUSKY enrollment to eligible children 	544 uninsured children in the school system enrolled in HUSKY program
	• Breath of Fresh Air Program providing Asthma education and in-home environmental assessments	314 asthmatic children enrolled since program inception; 12 enrolled this final year of program

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3810 Director of Health

Program: Director of Health

The Director shall serve as the chief official for the Department of Health and Social Services and shall determine the budgetary priority and ensure accountability and performance of all programs and services under their jurisdiction.

Activity Name	Servic	e Output	Service Quality			
Provide Services to Underserved Populations		Outreach Evnes and heal	200 clients seen at the events			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk I	1	1	\$39,946	\$41,303	\$1,357	3.40%
Administrative Asst Health	1	1	\$62,015	\$66,770	\$4,754	7.67%
Director of Health	1	1	\$147,544	\$152,556	\$5,012	3.40%
Outreach Worker	1	1	\$43,061	\$44,523	\$1,462	3.40%
	4	4	\$292,566	\$305,151	\$12,585	4.30%

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0381 Administration
Activity: 3810 Director of Health

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438101100 Salaries	266,243	292,566	292,566	296,993	305,151	305,151	8,158	314,306	323,735
01438101202 Permanent Part-time	17,001	33,724	33,724	33,724	68,840	68,840	35,116	70,905	73,032
01438101301 Overtime	1,751	2,132	2,132	2,132	2,132	2,132	0	2,196	2,262
01438101502 Car Allowance	2,292	0	0	2,500	9,340	9,340	6,840	9,574	9,813
01438101505 Deferred Compensation	2,600	5,000	5,000	10,400	10,400	10,400	0	10,712	11,033
01438102100 Medical & Life	40,695	40,695	40,695	40,695	57,192	57,192	16,497	65,771	75,636
01438102200 Social Security	24,925	25,507	25,507	25,507	30,284	30,284	4,777	31,192	32,128
01438103202 Conferences & Training	19,756	20,000	42,800	42,800	35,000	20,000	-22,800	35,875	36,772
01438104400 Equipment Rental	8,860	10,059	10,059	10,059	10,059	10,059	0	10,310	10,568
01438104401 Facility Rental	16,462	18,000	18,000	18,000	20,784	20,784	2,784	21,304	21,836
01438105240 Payments to Insurance Fund	9,348	11,978	11,978	11,978	5,740	5,740	-6,238	5,884	6,031
01438105301 Telephone	18,467	18,030	18,030	18,030	18,030	18,030	0	18,481	18,943
01438105405 Postage	11,951	13,000	13,000	13,000	16,000	14,000	1,000	16,400	16,810
01438105500 Copying & Printing	8,349	4,700	4,700	4,700	4,700	4,700	0	4,818	4,938
01438106100 Office Supplies & Expenses	4,955	2,500	2,500	2,500	2,500	2,500	0	2,563	2,627
01438108100 Dues & Fees	2,992	3,000	3,000	3,000	3,000	3,000	0	3,075	3,152
Director of Health Total	456,648	500,891	523,691	536,018	599,152	582,152	46,134	623,366	649,316

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Laboratory Services

To provide quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Activity Name	Service Output	Service Quality				
Diagnose/Investigate Community Health Hazards	• 925 STD tests submitted	100% of tests processed and information posted within 24 hours				
Employee Training Programs	• Staff attended 3 Bio-terrorism training programs Conducted 6 in-service programs	86% of Lab technical staff completed training 100% of Lab staff attended				
Assess Health Services Quality and Effectiveness	 102 proficiency samples received Laboratory web-site updated 	99% of samples identified correctly Certification for USEPA, FDA, CLIA current				
Public Presentations	• Tick and Lyme disease prevention display at the Stamford Nature Center	Response sheets from attendees were favorable and showed 99% comprehension of the subject matter				
	• Survey concerning the tick testing program use by the public					
	 Beach closure policy presented to the USEPA, Southern New England states State of Connecticut Recreational Beach Conference 					

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Program: Laboratory Services

To provide quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Activity Name	Service Output	Service Quality				
Diagnose/Investigate Community Health Hazards	• 410 environmental tests submitted by Inspections Division	100% of all tests submitted were processed and results posted				
	• Received over 1,300 information requests					
	• 468 tests for anemia					
	• 87 tests for lead poisoning					
	• 455 submissions for the tick program					
	 46 rabies investigations initiated 					
	• 1,164 significant illness reports posted for review and follow-up	All calls for information are returned the date of receipt, and information is provided with 24 hours.				
	 6 environmental investigations initiated at the publics request 	Results on environmental tests may take up to 5 working days, but most are completed in 2 days				
Employee Training Programs	• Laboratory Director certified in administer rapid HIV (20 min) test (OraQuick Advance)					
Diagnose/Investigate Community Health Hazards	• 67 Bedbugs submitted for identification					

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Lab Tech-Health	2	2	\$124,834	\$129,354	\$4,520	3.62%
Office Support Specialist	1	1	\$43,053	\$44,493	\$1,440	3.34%
	3	3	\$167,887	\$173,847	\$5,960	3.55%

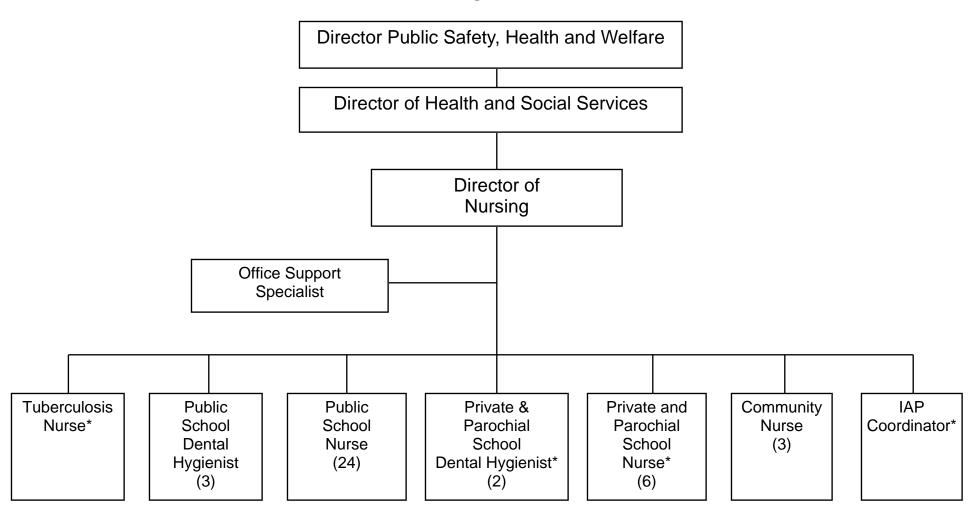
Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0381 Administration
Activity: 3811 Laboratory

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438111100 Salaries	161,215	167,887	167,887	167,878	173,847	173,847	5,969	179,063	184,435
01438111201 Part-Time	57,426	53,882	53,882	53,882	55,499	55,499	1,617	57,164	58,879
01438111301 Overtime	394	1,050	1,050	1,050	1,057	1,057	7	1,089	1,121
01438112100 Medical & Life	40,695	40,695	40,695	40,695	82,574	82,574	41,879	94,960	109,204
01438112200 Social Security	16,478	17,046	17,046	17,046	17,626	17,626	580	18,155	18,699
01438113601 Contracted Services	8,897	10,000	10,000	10,000	12,000	12,000	2,000	12,300	12,608
01438115101 Gasoline	0	144	144	144	144	144	0	148	153
01438115240 Payments to Insurance Fund	96	126	126	126	1,579	1,579	1,453	1,618	1,659
01438115301 Telephone	1,523	1,530	1,530	1,530	1,030	1,030	-500	1,568	1,607
01438115405 Postage	1,130	1,264	1,264	1,264	1,264	1,264	0	1,296	1,328
01438115500 Copying & Printing	216	0	0	13	0	0	-13	0	0
01438116100 Office Supplies & Expenses	1,639	1,500	3,000	1,500	2,000	2,000	500	2,050	2,101
01438116605 Equipment Maintenance	3,260	4,100	4,100	4,100	4,100	4,100	0	4,203	4,308
01438116906 Laboratory Supplies	20,103	17,644	16,144	14,644	17,644	17,644	3,000	18,085	18,537
01438116913 Laboratory Equipment	1,802	2,000	13,000	13,000	3,000	3,000	-10,000	3,075	3,152
01438118100 Dues & Fees	1,500	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576
01438118827 Animal Control Expense	4,189	3,500	3,500	3,500	4,500	4,500	1,000	4,613	4,728
Laboratory Total	320,562	323,868	334,868	331,872	379,364	379,364	47,492	400,924	424,095

City of Stamford Department of Health and Social Services Nursing Division



^{*}Grant Funded Position

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3820 Public School Health Program

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Public School Nursing

Deploy school nurses and dental hygienists to provide screening, referral and follow-up services to students in school to promote and maintain health in order to enhance their ability to learn.

Activity Name	Service Output				Service Qualit	ty		
Provide Services to Underserved Populations	• 114,63	33 nurse vi	sits made		94% of nurse vis	its treated student	s who returned to class	
Maintain Employee Training Program	• 5 Den	tal Hygieni	ists participating	in CEU program	100% of Dental Hygienists are up-to-date with CEUs			
	• 8 nurs	ing in-serv	ice programs hel	d	90% of nurses attended 100% of in-service training			
Assess Health Services Quality, Availability, and Effectiveness	• 11,117 children able to access timely dental care				49% of children receiving appropriate dental services within 1 year of referral from school			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Public Health Dental Hygien	3	3	\$128,954	\$157,669	\$28,715	22.27%		
Public Health Nurse - 42 Weeks	23	24	\$1,188,418	\$1,274,533	\$86,115	7.25%		
	26	27	\$1,317,372	\$1,432,202	\$114,830	8.72%		

¹ Nurse added for the new AITE Magnet School.

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3820 Public School Health Program

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438201100 Salaries	1,278,624	1,317,372	1,337,372	1,376,238	1,432,202	1,432,202	55,964	1,475,168	1,519,423
01438201501 Clothing Allowance	8,820	9,450	9,450	9,450	9,450	9,450	0	9,734	10,026
01438201502 Car Allowance	5,570	8,700	8,700	8,700	8,700	8,700	0	8,961	9,230
01438202100 Medical & Life	355,557	325,557	325,557	325,557	545,315	545,315	219,758	627,112	721,179
01438202200 Social Security	102,081	102,167	102,167	102,167	110,952	110,952	8,785	114,280	117,709
01438202500 Unemployment Compensation	115,812	122,882	122,882	122,882	99,695	99,695	-23,187	102,187	104,742
01438203001 Professional Consultant	40,000	50,000	50,000	50,000	50,000	50,000	0	51,250	52,531
01438205240 Payments to Insurance Fund	756	1,283	1,283	1,283	2,120	2,120	837	2,173	2,227
01438205301 Telephone	1,014	1,184	1,184	1,184	934	934	-250	1,214	1,244
01438205405 Postage	18	0	0	0	0	0	0	0	0
01438205500 Copying & Printing	745	2,000	2,000	2,000	2,000	2,000	0	2,050	2,101
01438206100 Office Supplies & Expenses	989	3,000	3,000	3,000	3,000	3,000	0	3,075	3,152
01438206605 Equipment Maintenance	1,536	3,450	5,650	5,650	3,450	3,450	-2,200	3,536	3,624
01438206903 Medical Supplies	34,784	35,000	35,000	35,000	41,000	37,500	2,500	42,025	43,076
01438206907 Clinic Supplies	-2,000	0	0	0	0	0	0	0	0
Public School Health Program Total	1,944,306	1,982,046	2,004,245	2,043,111	2,308,818	2,305,318	262,207	2,442,765	2,590,264

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3821 Private & Parochial Health Program

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Private & Parochial Health

Deploy school nurses and dental hygienists to provide screening, referral and follow-up services to students in school to promote and maintain health in order to enhance their ability to learn.

Activity Name	• 11,955 nurse visits made				95% of nurse visits prevented school absence (child treated and returned to class)			
Provide Services to Underserved Populations								
Maintain Employee Training Program	• 8 in-se	ervice nursi	ng programs		95% of nurses attending 100% of in-service prog			
	• 2 dent	al hygienist	s participating in	CEU program	100% of dental hygienists are up to date with CEUs			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Public Health Dental Hygien	2	2	\$76,713	\$98,290	\$21,578	28.13%		
Public Health Nurse - 42 Weeks	6	6	\$310,652	\$320,671	\$10,019	3.23%		
	8	8	\$387,365	\$418,962	\$31,597	8.16%		

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3821 Private & Parochial Health Program

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438211100 Salaries	365,619	387,365	398,365	372,439	418,962	418,962	46,522	431,531	444,476
01438211201 Part-Time	8,210	0	11,000	11,000	0	0	-11,000	0	0
01438211301 Overtime	2,215	0	0	277	0	0	-277	0	0
01438211501 Clothing Allowance	2,450	2,800	2,800	2,800	2,800	2,800	0	2,884	2,971
01438211502 Car Allowance	13,110	15,200	15,200	15,200	15,200	15,200	0	15,656	16,126
01438212100 Medical & Life	108,519	108,519	108,519	108,519	268,630	268,630	160,111	308,925	355,263
01438212200 Social Security	31,059	31,010	31,010	31,010	33,428	33,428	2,418	34,430	35,463
01438212500 Unemployment Compensation	14,328	14,440	14,440	14,440	11,281	11,281	-3,159	11,563	11,852
01438213001 Professional Consultant	10,000	15,000	15,000	15,000	15,000	15,000	0	15,375	15,759
01438215101 Gasoline	0	720	720	720	720	720	0	738	756
01438215240 Payments to Insurance Fund	192	251	251	251	615	615	364	630	646
01438215405 Postage	3	0	0	0	0	0	0	0	0
01438215500 Copying & Printing	316	500	500	500	500	500	0	513	526
01438216100 Office Supplies & Expenses	805	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051
01438216605 Equipment Maintenance	2,995	3,600	3,600	3,600	4,600	3,600	0	4,715	4,833
01438216907 Clinic Supplies	5,840	6,000	6,000	6,000	7,000	6,000	0	7,175	7,354
Private & Parochial Health Program Total	565,659	586,405	608,405	582,756	779,735	777,735	194,979	835,160	897,077

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division Activity: 3822 Community Nursing

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

One Public Health Nurse transferred in from the cost sharing grant

Program: Community Nursing

Respond to the public health needs of the residents of Stamford as they are identified by maintaining established programs and developing new ones.

Activity Name	Service	e Output			Service Quality				
Provide Services to Underserved Populations. In order for children to have a medical home we assign them a provider	• 439 W	Vell Child C	linic visits		98% of children are age appropriately immunized				
	• 1,015	STD Clinic	visits (292 Won	nen's Clinic)	99% of the client	s are treated and followe	ed up		
	• 1,046	Traveler's	Clinic visits		100% of the clients are provided counseling in addition to receiving vaccines and or prophylaxis85% of nurses attended 100% of in service training				
Maintain Employee Training Program	• 8 nurs	sing in-servi	ce programs held	d					
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Director of Nursing Service (Health)	1	1	\$106,360	\$109,950	\$3,590	3.38%			
Office Support Specialist	1	1	\$42,203	\$43,843	\$1,640	3.88%			
Public Health Nurse - 52 Weeks	4	4	\$244,416	\$263,781	\$19,365	7.92%			
	6	6	\$392,979	\$417,574	\$24,595	6.26%			

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing DivisionActivity: 3822 Community Nursing

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438221100 Salaries	313,437	392,979	392,979	390,681	417,574	417,574	26,893	430,101	443,004
01438221301 Overtime	1,544	3,000	3,000	3,000	4,500	3,000	0	4,635	4,774
01438221501 Clothing Allowance	1,050	2,750	2,750	2,750	2,750	2,750	0	2,833	2,917
01438221502 Car Allowance	20	0	0	40	0	0	-40	0	0
01438222100 Medical & Life	67,824	67,824	67,824	67,824	94,370	94,370	26,546	108,526	124,804
01438222200 Social Security	24,435	30,503	30,503	30,503	32,499	32,384	1,881	33,474	34,478
01438223003 Professional Medical Care	32,400	48,480	48,480	48,480	50,000	50,000	1,520	51,250	52,531
01438223601 Contracted Services	11,781	2,500	2,500	2,500	2,500	2,500	0	2,563	2,627
01438225101 Gasoline	597	144	144	231	144	144	-87	148	151
01438225240 Payments to Insurance Fund	28,620	18,541	18,541	18,541	4,278	4,278	-14,263	4,385	4,495
01438225301 Telephone	3,072	3,108	3,108	3,108	2,858	2,858	-250	3,186	3,266
01438225405 Postage	1,231	1,205	1,205	1,205	1,205	1,205	0	1,235	1,266
01438225500 Copying & Printing	916	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051
01438226100 Office Supplies & Expenses	1,531	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576
01438226605 Equipment Maintenance	400	1,250	1,250	1,250	1,250	1,250	0	1,281	1,313
01438226907 Clinic Supplies	6,064	5,500	5,500	5,500	8,000	6,000	500	8,200	8,405
01438228830 Travelers Clinics	52,957	60,000	60,000	60,000	65,000	60,000	0	66,625	68,291
Community Nursing Total	547,880	640,284	640,284	638,113	689,428	680,813	42,701	721,005	754,949

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections Division Activity: 3830 Inspection Services

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemic and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Two Inspectors transferred in from Activity Housing Safety and Zoning Code Enforcement

Program: Inspection Services

The chief mission of the Environmental Health Inspections Division is to enforce related federal, state and local laws through the utilization of observations, plan reviews, sampling and monitoring. Mission activities of the Inspection Division include the inspections of residential housing units, food service establishments, septic system installations and repairs, lead hazardous conditions and existing conditions of mold and mildew in residential units and schools, asthma prevention inspections, garbage trucks and food vending trucks. Additionally, other mission activity includes bathing waters, shellfish water and well water sampling to determine levels of bacteriological and chemical pollutants. Further, mission activity includes the investigation of environmental complaints including housing, lead, residential overcrowding, mold air pollution, food, refuse, insects, rodents, septic, stagnant water, swimming pool, beauty salons, barbershops and nail salons. Another mission of the Environmental Inspection Division is to conduct licensing activities and the collection of permit fees for Multiple Family Dwellings, Certificate of Apartment Occupancy, Hotel and Rooming Houses, Assisted Living residences and fees associated with weights and measures activities.

Activity Name	Service Output	Service Quality 38% of Class IV establishments inspected 4 times per year				
Enforce Public Health Laws and Regulations	 375 Class IV food service establishments inspected based on fiscal year 2003/04 					
	• 683 housing violation notices issued	94% of housing orders in compliance				
Diagnose/Investigate Community Health Hazards	• 1151 complaint investigations (based on FY 2005/2006)	50% of complaint investigations completed within 1 week				
Enforce Public Health Laws and Regulations	• 453 septic permits issued	85% of permits issued within 20 days of application				

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections Division Activity: 3830 Inspection Services

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Director of Environ Inspection	1	1	\$106,260	\$109,850	\$3,590	3.38%
Inspector I	2	3	\$101,011	\$147,432	\$46,421	45.96%
Inspector II	9	8	\$547,017	\$516,968	(\$30,049)	-5.49%
Inspector III	1	1	\$88,694	\$91,791	\$3,097	3.49%
Office Support Specialist	2	2	\$84,806	\$87,686	\$2,880	3.40%
	15	15	\$927,788	\$953,727	\$25,939	2.80%

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections DivisionActivity: 3830 Inspection Services

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01438301100 Salaries	874,934	927,788	927,788	881,715	953,727	953,727	72,011	982,338	1,011,809
01438301301 Overtime	35,930	38,500	38,500	38,500	40,000	40,000	1,500	41,200	42,436
01438301503 Tool Allowance	95	100	100	100	200	200	100	206	212
01438302100 Medical & Life	189,912	189,910	189,910	189,910	233,241	233,241	43,331	268,227	308,461
01438302200 Social Security	69,897	73,929	73,929	73,929	76,035	76,035	2,106	78,316	80,666
01438302500 Unemployment Compensation	15,336	0	0	0	0	0	0	0	0
01438305101 Gasoline	3,076	7,200	7,200	5,200	10,400	7,200	2,000	10,660	10,927
01438305240 Payments to Insurance Fund	6,600	9,209	9,209	9,209	11,121	11,121	1,912	11,399	11,684
01438305301 Telephone	10,266	9,518	9,518	9,518	10,750	10,750	1,232	11,275	11,557
01438305303 Communication Utilities	530	540	540	540	540	540	0	554	567
01438305405 Postage	6	0	0	0	0	0	0	0	0
01438306100 Office Supplies & Expenses	5,630	6,000	6,000	6,000	6,000	6,000	0	6,150	6,304
01438306605 Equipment Maintenance	5,672	5,000	5,000	5,000	6,000	6,000	1,000	6,150	6,304
01438306700 Small Tools & Replacement	3,267	3,000	3,000	3,000	4,000	3,000	0	4,100	4,203
01438306901 Protective Clothing	32	500	500	500	1,000	1,000	500	1,025	1,051
Inspection Services Total	1,221,183	1,271,194	1,271,194	1,223,121	1,353,014	1,348,814	125,693	1,421,601	1,496,181

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0388 Non City Health Agencies
Activity: 3880 Liberation Programs

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Liberation Programs

The mission of the Liberation Programs is to prevent substance abuse, empower persons with drug and alcohol dependency in achieving sustained recovery and support for those struggling with addiction and their loved ones.

Activity Name	Service Output	Service Quality
Operating Substance Abuse Program	• 1,196 patients served	Exited treatment substance free
		96% Men's residential
		97% Family recovery - women's res.
		78% Outpatient
		37% Intensive Outpatient
		35% Methadone
		75% Stamford Youth Options
	• 3,163 students educated	55% of targeted schools presented

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0388 Non City Health Agencies

Activity: 3880 Liberation Programs

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01438808837 Liberation Programs	76,500	80,000	80,000	80,000	230,000	82,400	2,400	84,872	87,418	
Liberation Programs Total	76,500	80,000	80,000	80,000	230,000	82,400	2,400	84,872	87,418	

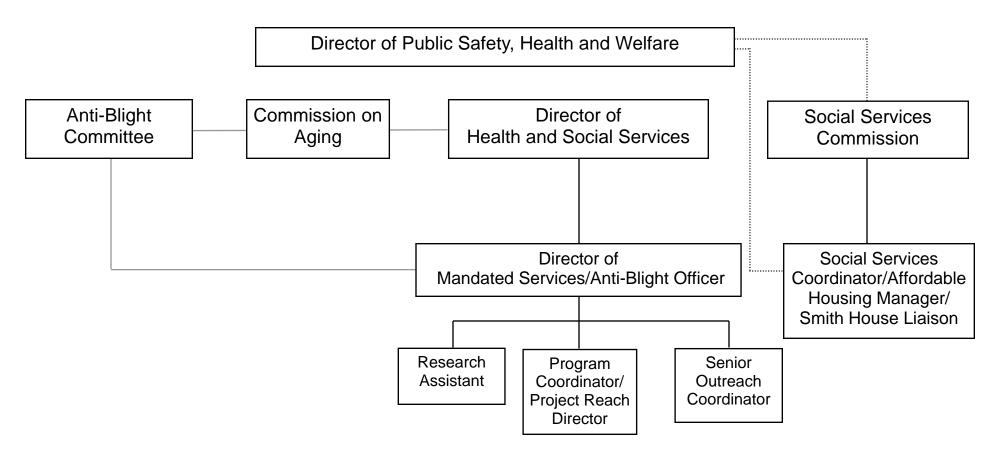
Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0398 Shellfish Commission
Activity: 3980 Shellfish Commission

J		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01439805101 Gasoline	0	144	144	144	144	144	0	148	153	
01439806100 Office Supplies & Expenses	56	150	150	150	150	150	0	154	158	
Shellfish Commission Total	56	294	294	294	294	294	0	302	311	

City of Stamford Department of Health and Social Services Social Services Division



Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 390 Social Services	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0391 Administration									
3910 Social Services	471,070	575,343	497,343	499,628	675,362	671,262	171,635	717,365	763,523
3920 Welfare Division	114,461	93,500	78,500	61,500	117,500	93,500	32,000	120,438	123,449
Administration Total	585,531	668,843	575,843	561,128	792,862	764,762	203,635	837,803	886,972
Social Services Total	585,531	668,843	575,843	561,128	792,862	764,762	203,635	837,803	886,972

Bur/Offc: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Mission Statement

The Social Services Division reports to the Director of Health & Social Services and operates under the policy guidance of the Social Services Commission. (ordinance 6-9). Our mission is to promote policies and strategies which adhere to the philosophy of individual and family self sufficiency and to provide information to aid residents of Stamford in obtaining basic human sustenance and services including those programs related to the needs of the elderly.

Program: Information Resource

The Division seeks to deliver services that meet basic human needs and protect basic legal and human rights for Stamford residents. The Division also offers advice and assistance to those in need of food, housing, temporary shelter, health care, financial assistance, and physical protection.

Activity Name	Service Output	Service Quality
General Activity	 Assisted approximately 150 individuals in filling out state and federal application forms for various assistance programs (e.g. Saga, Medicaid & Social Security Disability). 	100% completed
Community Health	 Liaison between the city and the Smith House Health care center 	On going
Housing Assistance	Assisted in landlord - tenant matters	Responded to over 500 inquiries pertaining to issues affecting landlord-tenant relationships, fair housing, affordability, eviction, relocation, public housing, and senior housing
	•	Provided guidance to 75 households in connection with applications for residence in designated "affordable" housing units
	•	Furnished direct assistance to over 100 households in connection with security deposits that were not recovered
	•	Settled 15 potential Fair Rent or Service Reduction complaints at the pre-hearing stage
Housing Safety	 Assisted in evictions, relocations, and anti-blight activities 	Work with other agencies to process approximately 130 evictions

Bur/Offc: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Program: Information Resource

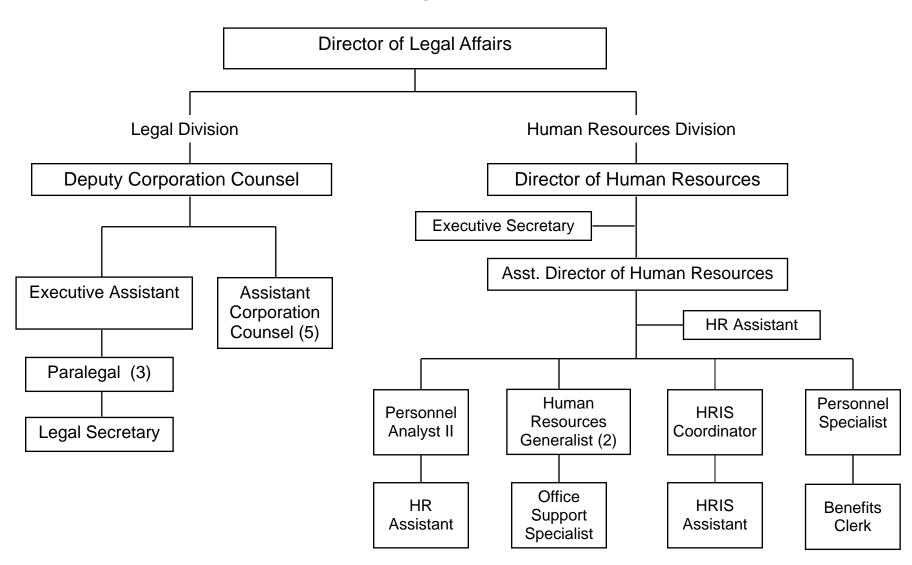
The Division seeks to deliver services that meet basic human needs and protect basic legal and human rights for Stamford residents. The Division also offers advice and assistance to those in need of food, housing, temporary shelter, health care, financial assistance, and physical protection.

Activity Name	Service	e Output			Service Quality				
Housing Safety	•				Relocated 45 fam	nilies	_		
	•				Conducted 20 Level 1 anti-blight hearings, 15 update hearings, 1 appeal hearing,: One property certified as blighted.				
Senior Citizen Services	for senior citizens						rs used in the		
	Administered senior rent rebate program					rent rebate applicati	ions.		
	• Provid	ded senior o	utreach services		Provided one-time direct service in connection with basic human needs to approximately 1,200 seniors and on-going services to approximately 100 seniors.				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Director of Mandated Services	1	1 1 \$94,368 \$97,550				3.37%			
Research Assistant	1 1 \$49,657 \$56,599				\$6,942 13.98%				
Social Serv Comm Coord						3.79%			
	3	3	\$232.208	\$245.678	\$13.470	5.80%			

Fund: 0001 General FundBur/Office: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01439101100 Salaries	226,322	232,208	232,208	235,593	245,678	245,678	10,085	253,048	260,639
01439101202 Permanent Part-time	29,445	80,111	33,111	33,111	40,413	40,413	7,302	41,625	42,874
01439101203 Seasonal	5,062	7,000	8,000	8,000	7,000	7,000	-1,000	7,210	7,426
01439101301 Overtime	104	1,000	5,000	5,000	1,000	1,000	-4,000	1,030	1,061
01439102100 Medical & Life	54,264	54,259	54,259	54,259	184,999	184,999	130,740	212,749	244,661
01439102200 Social Security	21,881	24,504	24,504	24,504	22,498	22,498	-2,006	23,173	23,868
01439103202 Conferences & Training	281	500	500	500	500	500	0	513	526
01439103601 Contracted Services	117,493	155,000	119,000	119,000	155,000	155,000	36,000	158,875	162,847
01439104400 Equipment Rental	391	3,600	3,600	2,600	3,600	1,000	-1,600	3,690	3,782
01439105101 Gasoline	0	295	295	295	295	295	0	302	310
01439105240 Payments to Insurance Fund	4,584	3,670	3,670	3,670	1,284	1,284	-2,386	1,316	1,349
01439105301 Telephone	3,842	3,896	3,896	3,896	3,396	3,396	-500	3,993	4,093
01439105400 Advertising/Official Notices	694	1,000	1,000	1,000	1,100	1,100	100	1,025	1,051
01439105405 Postage	1,929	1,700	1,700	1,700	2,000	2,000	300	2,050	2,101
01439105500 Copying & Printing	1,131	3,000	3,000	2,000	3,000	1,500	-500	3,075	3,152
01439106100 Office Supplies & Expenses	3,413	3,100	3,100	4,000	3,100	3,100	-900	3,178	3,257
01439106605 Equipment Maintenance	134	200	200	200	200	200	0	205	210
01439108100 Dues & Fees	101	300	300	300	300	300	0	308	316
01439208832 Program Services	511	2,500	2,500	500	2,500	2,500	2,000	2,563	2,627
01439208906 Relocation Expense	82,650	60,000	50,000	40,000	80,000	60,000	20,000	82,000	84,050
01439208908 Moving & Storage	31,300	31,000	26,000	21,000	35,000	31,000	10,000	35,875	36,772
Social Services Total	585,531	668,843	575,843	561,128	792,862	764,762	203,635	837,803	886,972

City of Stamford Office of Legal Affairs



Fund: 0001 General Fund Bur/Offc: 400 Legal Affairs	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0401 Office of Legal Affairs									
4010 Director of Law	1,368,688	1,419,904	1,429,903	1,402,785	1,759,413	1,649,413	246,628	1,883,502	1,968,924
Office of Legal Affairs Total	1,368,688	1,419,904	1,429,903	1,402,785	1,759,413	1,649,413	246,628	1,883,502	1,968,924
Dept/Div: 0402 Office of Legal Affairs									
4020 Human Resources Department	1,400,652	1,455,341	1,454,342	1,460,982	1,605,363	1,591,337	130,355	1,628,274	1,743,213
4022 Employee Benefits	243,116	352,480	348,480	287,000	484,995	454,995	167,995	394,925	405,113
8301 Employee Benefits	1,135,323	0	0	0	0	0	0	0	0
8401 Pensions	327,238	603,000	603,000	603,000	850,000	850,000	247,000	875,500	901,765
Office of Legal Affairs Total	3,106,329	2,410,821	2,405,822	2,350,982	2,940,358	2,896,332	545,350	2,898,699	3,050,091
Legal Affairs Total	4,475,017	3,830,725	3,835,725	3,753,767	4,699,771	4,545,745	791,978	4,782,201	5,019,015

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Mission Statement

The Legal Division provides all legal services to city officials, departments, boards, commissions and agencies. The office reviews and approves as to form all contracts, leases and agreements. It represents the city in all actions and proceedings brought by or against the city.

The office also renders formal and informal opinions.

Program: Corporation Counsel

The mission of the Corporation Counsel program is to represent the City in all actions and proceedings brought by or against the City and review and approve as to form all contracts, leases and agreements so that requirements for all legal services from city officials, departments, boards and commissions are met.

Activity Name	Service Output	Service Quality
Litigate non-Tax Collection related Cases In-House	• 15 new cases handled in-house initiated by the City	298 cases are pending
	• 78 new cases handled in-house initiated against the City	62 cases were closed
Litigate non-Tax Collection related Cases Using Outside Counsel	• 1 new case handled by outside counsel on behalf of the City	8 cases are pending
	• 1 new case handled by outside counsel initiated against the City	2 cases was closed
Manage Contract Process	• 296 request for contract received	
	• 431 contracts reviewed	
	• 159 contracts drafted	
	• 158 contracts executed	
Manage Claims Process	•	46 claims are pending
	• 168 new claims received	148 claims were settled
Issue Opinions	• 22 formal requests for legal opinion received	

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Program: Corporation Counsel

The mission of the Corporation Counsel program is to represent the City in all actions and proceedings brought by or against the City and review and approve as to form all contracts, leases and agreements so that requirements for all legal services from city officials, departments, boards and commissions are met.

Activity Name Service Output		Service Quality
Issue Opinions	• 300 informal requests for legal opinion received	
Draft Ordinances/Resolutions	• 29 ordinances & resolutions drafted	
Resolve Delinquent Tax Accounts	• \$856,291.92 in revenue collected	6 accounts resolved in-house
	•	45 accounts resolved using outside counsel
Respond to Freedom of Information Requests	• 110 FOI requests received	
Review Easements	• 150 easements reviewed and approved	
Resolve Traffic and Parking Violations	• 5 agreements drafted; 10 outstanding accounts resolved without need for an Agreement. 5 resolved through court system.	

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assistant Corp Counsel-Classified	5	5	\$526,715	\$617,549	\$90,834	17.25%
Deputy Corporation Counsel	1	1	\$96,095	\$99,359	\$3,264	3.40%
Director of Legal Affairs	1	1	\$102,907	\$106,402	\$3,495	3.40%
Exec Assistant-Corp Counsel	1	1	\$69,528	\$74,886	\$5,358	7.71%
Legal Secretary	1	1	\$55,390	\$57,249	\$1,859	3.36%
Paralegal	3	3	\$146,319	\$155,639	\$9,320	6.37%
	12	12	\$996,953	\$1,111,083	\$114,129	11.45%

Fund: 0001 General Fund
Bur/Office: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01440101100 Salaries	926,343	996,953	996,953	984,815	1,111,083	1,111,083	126,268	1,144,415	1,178,748
01440101301 Overtime	413	35	35	35	515	515	480	530	545
01440101505 Deferred Compensation	5,000	5,000	5,000	20,020	20,576	20,576	556	21,193	21,829
01440102100 Medical & Life	167,122	167,087	167,087	167,087	223,235	223,235	56,148	256,720	295,228
01440102200 Social Security	74,402	76,653	76,653	76,653	86,611	86,611	9,958	89,210	91,886
01440102302 Classified Pension Fund	14,019	0	0	0	0	0	0	0	0
01440102500 Unemployment Compensation	3,600	1,878	1,878	1,878	1,467	1,467	-411	1,511	1,556
01440103001 Professional Consultant	78,952	85,000	65,000	65,000	125,000	65,000	0	125,750	132,613
01440103002 Stenographic Service	13,496	13,500	13,500	13,500	15,000	15,000	1,500	15,500	15,500
01440104401 Facility Rental	4,908	4,000	4,000	4,000	4,500	4,500	500	4,650	4,800
01440105240 Payments to Insurance Fund	2,940	2,996	2,996	2,996	1,863	1,863	-1,133	2,049	2,254
01440105301 Telephone	5,197	5,066	5,066	5,066	5,218	5,218	152	5,375	5,525
01440105405 Postage	2,699	5,000	5,000	5,000	5,150	5,150	150	5,350	5,550
01440105500 Copying & Printing	10,106	10,000	10,000	10,000	10,815	10,815	815	11,139	11,550
01440106100 Office Supplies & Expenses	42,522	35,435	35,435	35,435	36,500	36,500	1,065	37,600	38,700
01440106605 Equipment Maintenance	582	1,000	1,000	1,000	1,030	1,030	30	1,060	1,090
01440108000 Non-Salary Budget Reduction	0	0	30,000	0	0	0	0	0	0
01440108100 Dues & Fees	2,740	2,800	2,800	2,800	2,850	2,850	50	2,950	3,050
01440108803 Tax Appeal Expenses	6,267	2,500	0	0	100,000	50,000	50,000	150,000	150,000
01440108805 Court & Sheriff Service	7,381	5,000	7,500	7,500	8,000	8,000	500	8,500	8,500
Director of Law Total	1,368,688	1,419,904	1,429,903	1,402,785	1,759,413	1,649,413	246,628	1,883,502	1,968,924

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Mission Statement

The mission of the Human Resources Division is to provide professional personnel administration designed to accomplish the following: To recruit and retain the most qualified employees for the City of Stamford; to develop systems to ensure compliance with State and Federal laws and regulations; to provide Human Resources planning in areas of employee development and accountability; and to provide the labor relations function for the City.

Program: Benefits

The mission of the Benefits program is to provide prompt and courteous benefit administration for City and Board of Education employees so that they receive quality health and retirement benefits in accordance with their labor contracts.

Activity Name Service Output		Service Quality
Administer Benefit Claims	• 54,931 of health benefit claims processed	95% of claims processed without contest
Resolve Benefit Claim Complaints	• 100% of claim complaints resolved	
Administer Pensions	• 17 pension calculations conducted	

Program: Labor/Employee Relation

The mission of the Labor/Employee Relations program is to provide labor and employee relations support to the City and Board of Education managers so that disciplinary actions and employee grievances are minimized.

Activity Name	Service Output	Service Quality				
Negotiate and Settle Collective Bargaining Agreements	• 6 of collective bargaining agreements settled	All collective bargaining agreements are at or above the statewide average for salary increases				
Handle Grievances	• 37 grievances processed	27 grievances resolved prior to arbitration				
Conduct Grievance Arbitrations	• 10 grievances arbitrated	7 Arbitrations won, 3 Decisions pending				
Investigate Employee Complaints	• 0 employee complaint investigated	No complaints to resolve				

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Program: Personnel Administration

The mission of the Personnel Administration program is to recruit, select, train and retain the best employees for the City and Board of Education so that departments have a diverse and capable workforce to meet their goals and missions.

Activity Name	Service Output	Service Quality				
Recruit Applicants	• 2,115 of employment applications reviewed	866 applications deemed qualified for position				
Recruit Minority Applications	• 909 of employment applications reviewed	841 minority applicants deemed qualified				
Conduct Selection Process	 98 full-time and permanent part-time positions hired 	29 minority hires				
Retain Employees	•	97.15% of employees remaining employed after probationary period				
	•	93.79% of employees remaining employed after 1 year				
	• 1,545 of employees retained	86.34% of employees remaining employed after 3 years				
Train Employees	• 26 training sessions conducted	100% of the required new employees attended orientation				

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
	00/07	07/00			•	
Asst Dir of Human Resources	1	1	\$92,696	\$95,844	\$3,148	3.40%
Benefits Clerk	1	1	\$45,517	\$47,048	\$1,531	3.36%
Director of Human Resources	1	1	\$96,226	\$99,494	\$3,268	3.40%
Executive Secretary	1	1	\$47,010	\$49,541	\$2,531	5.38%
HR Information Systems Assistant	1	1	\$51,740	\$50,673	(\$1,067)	-2.06%
HRIS Coordinator	1	1	\$81,574	\$97,324	\$15,750	19.31%
Human Resources Assistant	2	2	\$103,381	\$106,851	\$3,470	3.36%
Human Resources Generalist 35	1	1	\$83,343	\$86,162	\$2,819	3.38%
Human Resources Generalist 37.5	1	1	\$82,993	\$85,812	\$2,819	3.40%
Office Support Specialist	1	1	\$36,887	\$39,204	\$2,318	6.28%
Personnel Analyst II-Exams	1	1	\$88,633	\$91,628	\$2,995	3.38%
Personnel Specialist	1	1	\$99,257	\$102,978	\$3,721	3.75%
	13	13	\$909,257	\$952,559	\$43,302	4.76%

Fund: 0001 General Fund **Bur/Office:** 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
01440201100 Salaries	875,526	909,257	909,257	908,437	952,559	952,559	44,122	981,136	1,010,570	
01440201201 Part-Time	29,273	21,734	21,734	21,734	22,475	22,475	741	23,149	23,844	
01440201203 Seasonal	18,498	10,973	10,973	10,973	11,970	11,970	997	12,339	12,699	
01440201301 Overtime	6,397	11,667	11,667	11,667	16,128	12,128	461	12,851	16,128	
01440201501 Clothing Allowance	0	350	350	350	350	350	0	361	371	
01440201502 Car Allowance	4,586	5,160	5,160	5,160	10,414	10,414	5,254	10,674	10,941	
01440201505 Deferred Compensation	7,000	7,000	7,000	19,460	22,197	22,197	2,737	22,863	23,549	
01440202100 Medical & Life	176,343	176,343	176,343	176,343	179,630	179,630	3,287	206,575	237,561	
01440202200 Social Security	72,890	73,910	73,910	73,910	79,261	78,955	5,045	81,639	84,088	
01440203001 Professional Consultant	22,893	25,000	25,000	25,000	25,000	25,000	0	25,750	26,523	
01440203003 Professional Medical Care	31,708	37,738	37,738	37,738	38,870	38,870	1,132	39,842	40,838	
01440203202 Conferences & Training	5,119	3,000	6,000	6,000	8,000	3,000	-3,000	8,200	8,405	
01440203203 Civil Service Exams	23,715	43,200	38,200	38,200	70,384	70,384	32,184	30,100	70,384	
01440203302 Recruitment & Hiring	50,165	30,650	39,650	39,650	57,320	57,320	17,670	59,039	60,514	
01440203305 EAP Programs	4,263	15,000	12,000	15,000	17,425	17,425	2,425	17,861	18,308	
01440203505 Contract Administration	16,435	20,000	17,000	17,000	20,600	20,600	3,600	21,115	21,643	
01440204400 Equipment Rental	1,374	5,190	5,190	5,190	5,159	5,159	-31	5,288	5,420	
01440205101 Gasoline	212	1,648	1,648	1,648	1,697	1,697	49	1,748	1,800	
01440205240 Payments to Insurance Fund	2,952	3,130	3,130	3,130	2,302	2,302	-828	2,532	2,785	
01440205301 Telephone	6,772	6,642	6,642	6,642	8,540	8,540	1,898	8,753	8,972	
01440205405 Postage	6,129	14,000	14,000	10,000	14,420	14,420	4,420	14,780	15,149	
01440205500 Copying & Printing	14,150	9,000	9,000	9,000	9,500	9,500	500	9,738	9,981	

Fund: 0001 General Fund
Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	PY 07/08 Department	Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01440206100 Office Supplies & Expenses	12,681	20,000	20,000	16,000	24,720	20,000	4,000	25,338	25,971
01440206605 Equipment Maintenance	863	1,000	1,000	1,000	1,043	1,043	43	1,069	1,096
01440206903 Medical Supplies	857	1,750	1,750	1,750	1,794	1,794	44	1,839	1,885
01440208916 City Training	9,850	2,000	0	0	3,605	3,605	3,605	3,695	3,788
Human Resources Department Total	1,400,652	1,455,341	1,454,342	1,460,982	1,605,363	1,591,337	130,355	1,628,274	1,743,213

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs Activity: 4022 Employee Benefits

Mission Statement

Internal administration of medical insurance, life insurance, pensions, deferred compensation and flex-spending plan. Administration includes orientation, enrollment, research and respond to employee or retiree questions or problems with providers and retiree counseling. Also preparation and maintenance of related communication material such as Summary Plan Descriptions.

*Payment of bills for services from benefits providers

*Maintenance of records and experience for and assistance in preparation of benefits budget and accompanying projections.

*Provides assistance to Labor Negotiator for issues concerning benefits

*Oversee coordination of Unemployment Compensation claims

*Determination of medical premiums and COBRA rates for employees and retirees

*Provide wide range of assistance to CERF Board as needed, including RFP services, elections and coordinates research

*Bid services provided to Benefits Office and negotiate premium rates with providers

*Maintain City compliance with regulatory environment, including responding to Federal HCFA requests and changes in law.

Fund: 0001 General Fund
Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal AffairsActivity: 4022 Employee Benefits

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01440222401 MAA Training - Tuition	17,372	35,000	35,000	35,000	36,050	36,050	1,050	36,951	37,875
01440222402 Teamsters Training	7,366	20,000	20,000	20,000	20,000	20,000	0	20,500	21,013
01440222403 UAW Training - Tuition	143,096	100,000	100,000	100,000	100,000	100,000	0	102,500	105,062
01440222404 UE Training-Tuition	0	0	0	0	20,000	20,000	20,000	20,500	21,013
01440222405 Nurses Training-Tuition	0	0	5,000	5,000	10,000	10,000	5,000	10,250	10,506
01440222406 Contribution to OPEB	0	0	0	0	100,000	100,000	100,000	0	0
01440223001 Professional Consultant	36,507	74,000	74,000	74,000	90,000	75,000	1,000	92,250	94,556
01440223601 Contracted Services	37,683	62,000	53,000	53,000	53,000	38,000	-15,000	54,325	55,683
01440225240 Payments to Insurance Fund	0	0	0	0	356	356	356	392	431
01440226100 Office Supplies & Expenses	391	0	0	0	0	0	0	0	0
01440228911 Labor Contract Estimate	701	61,480	61,480	0	55,589	55,589	55,589	57,257	58,974
Employee Benefits Total	243,116	352,480	348,480	287,000	484,995	454,995	167,995	394,925	405,113

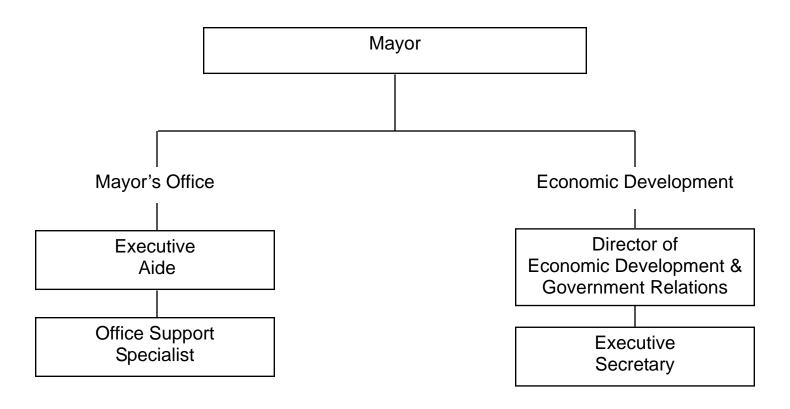
Fund: 0001 General Fund
Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 8401 Pensions

Tensions		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01484012302 Classified Pension Fund	327,238	603,000	603,000	603,000	850,000	850,000	247,000	875,500	901,765
Pensions Total	327,238	603,000	603,000	603,000	850,000	850,000	247,000	875,500	901,765

City of Stamford Mayor's Office



Activity Summary Report Fund: 0001 General Fund FY 06/07 FY 06/07 FY 06/07 FY 07/08 FY 07/08 Mayor Bur/Offc: 500 Government Services FY 05/06 Original FY 08/09 FY 09/10 Mayor's Vs Revised **Projected** Department Budget Budget Exp & Enc Request Request **Projected** Estimate Actual **Estimate** Dept/Div: 0501 Mayor's Office 5010 Administration 442,183 471,940 471,940 480,465 454,158 454,158 -26,307 471,866 491,806 5011 Professional Organizations and Activities 160,394 157,038 157,038 157,038 228,620 168,620 11,582 235,000 242,000 **Economic Development** 233,145 246,273 245,273 252,819 439,432 439,432 186,614 470,238 491,888 5013 Housing Safety & Zoning Code Enforcement 0 0 0 0 0 0 0 8,524 Program Mayor's Office Total 875,251 1,062,211 1,225,694 844,246 874,251 890,322 1,122,211 171,889 1,177,104 Dent/Div: 0502 G/S Roard of Representatives

Dept/Div: 0502 G/S Board of Representatives									
5020 Board of Representatives	248,532	306,148	307,148	294,148	324,946	324,946	30,798	338,534	353,400
G/S Board of Representatives Total	248,532	306,148	307,148	294,148	324,946	324,946	30,798	338,534	353,400
Dept/Div: 0503 G/S Board of Finance									
5030 Board of Finance	271,274	360,932	359,932	359,932	348,949	348,949	-10,983	359,113	369,582
G/S Board of Finance Total	271,274	360,932	359,932	359,932	348,949	348,949	-10,983	359,113	369,582
Dept/Div: 0504 G/S Board of Ethics									
5040 Board of Ethics	0	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576
G/S Board of Ethics Total	0	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576
Dept/Div: 0505 G/S Recording and Reporting									
5050 Town and City Clerk	862,634	950,180	950,179	946,034	1,074,970	1,064,970	118,936	1,129,129	1,187,867
G/S Recording and Reporting Total	862,634	950,180	950,179	946,034	1,074,970	1,064,970	118,936	1,129,129	1,187,867
Dept/Div: 0506 G/S Judicial									
5060 Probate Court	59,708	60,338	60,338	60,338	59,800	59,800	-538	61,594	63,442
G/S Judicial Total	59,708	60,338	60,338	60,338	59,800	59,800	-538	61,594	63,442

Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 500 Government Services	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0507 G/S Elections									
5070 Registrar of Voters	534,766	625,848	689,848	752,785	707,669	687,669	-65,115	738,321	767,796
G/S Elections Total	534,766	625,848	689,848	752,785	707,669	687,669	-65,115	738,321	767,796
Dept/Div: 0551 G/S Stamford Partnership									
5091 Stamford Partnership	45,000	55,000	55,000	55,000	60,000	56,650	1,650	61,800	63,654
G/S Stamford Partnership Total	45,000	55,000	55,000	55,000	60,000	56,650	1,650	61,800	63,654
Dept/Div: 0552 G/S Patriotic Observation Comm									
5092 Patriotic Observation Commission	28,016	32,820	32,820	32,820	32,820	32,820	0	33,805	34,819
G/S Patriotic Observation Comm Total	28,016	32,820	32,820	32,820	32,820	32,820	0	33,805	34,819
Dept/Div: 0553 G/S Stamford Cultural Dev. Corp.									
5093 Stamford Cultural Develop. Corp	175,000	200,000	200,000	200,000	240,000	201,200	1,200	247,200	254,616
5094 Harbor Commission	252	5,000	5,000	5,000	5,000	5,000	0	5,150	5,305
G/S Stamford Cultural Dev. Corp. Total	175,252	205,000	205,000	205,000	245,000	206,200	1,200	252,350	259,921
Government Services Total	3,069,427	3,473,017	3,536,016	3,597,879	3,977,865	3,845,715	247,836	4,153,288	4,327,751

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office Activity: 5010 Administration

Mission Statement

Mission Statement - Mayor's Office 2007/08 Operating Budget

The Mayor's Office is the Executive Office for the municipality of Stamford and works jointly with all City departments, agencies and individuals seeking assistance from the City of Stamford.

The Mayor's Office receives a large volume of inquiries from citizens in the form of correspondence, phone calls, emails and faxes on a day to day basis, as well as from corporations, businesses, media and other City departments and agencies, dignitaries, government officials and state and federal departments.

In an effort to better serve the citizens of Stamford, the Mayor conducts Mayor's Night In/Out sessions. These sessions were established in December 1995 when the Mayor first took office. Since that time the Mayor has met with over 1500 citizens. All citizen inquiries are investigated and handled accordingly. The Mayor meets with his Cabinet weekly and also conducts monthly meetings with directors and managers of all City departments. The Mayor also conducts quarterly Employees' meetings that are held in an open forum, which allows employees an opportunity to communicate with him.

The Mayor's Office coordinates press conferences, drafts the City's Annual Report, publishes the Citizens' Quarterly Newsletter and a bimonthly employee newsletter, facilitates the Employee of the Month Recognition Program, ensures timely submittal of all documents to appropriate legislative and fiscal boards, coordinates and ensures timely appointments to the City's Boards and Commissions, and coordinates and executes the day to day policies, procedures and special practices of the Mayor's Office of the City of Stamford.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Executive Aide-Mayor	1	1	\$68,042	\$70,352	\$2,311	3.40%
Mayor	1	1	\$118,917	\$122,760	\$3,843	3.23%
Office Support Specialist	1	1	\$45,882	\$47,525	\$1,643	3.58%
	3	3	\$232,841	\$240,638	\$7,797	3.35%

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office **Activity:** 5010 Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01450101100 Salaries	229,819	232,841	232,841	234,716	240,638	240,638	5,921	247,857	255,292
01450101101 Reduction - Salary	0	0	2,000	0	0	0	0	0	0
01450101201 Part-Time	41,559	46,800	46,800	46,800	46,800	46,800	0	48,000	50,000
01450101203 Seasonal	4,893	7,600	5,600	5,600	7,600	7,600	2,000	7,600	7,600
01450101301 Overtime	378	1,500	1,500	1,500	1,500	1,500	0	1,500	1,500
01450101502 Car Allowance	1,336	2,200	2,200	2,200	3,600	3,600	1,400	3,600	3,600
01450101505 Deferred Compensation	5,520	10,000	10,000	18,650	19,311	19,311	661	19,890	20,487
01450102100 Medical & Life	70,718	67,824	67,824	67,824	36,284	36,284	-31,540	41,727	47,986
01450102200 Social Security	22,464	23,022	23,022	23,022	24,412	24,412	1,390	25,144	25,899
01450102850 Mayor's Expense Account	4,848	7,500	7,500	7,500	7,700	7,700	200	7,800	7,900
01450103202 Conferences & Training	2,645	9,500	9,500	9,500	12,500	12,500	3,000	12,813	13,133
01450104400 Equipment Rental	4,341	5,000	5,000	5,000	5,000	5,000	0	5,000	5,000
01450105101 Gasoline	1,679	5,000	5,000	5,000	6,000	6,000	1,000	6,250	6,500
01450105240 Payments to Insurance Fund	26,460	22,128	22,128	22,128	10,214	10,214	-11,914	11,235	12,359
01450105301 Telephone	5,273	5,525	5,525	5,525	6,000	6,000	475	6,250	6,500
01450105405 Postage	2,161	4,500	4,500	4,500	4,600	4,600	100	4,700	4,850
01450105500 Copying & Printing	6,140	5,500	5,500	5,500	6,000	6,000	500	6,200	6,600
01450106100 Office Supplies & Expenses	6,133	9,500	9,500	9,500	9,800	9,800	300	9,900	10,000
01450108400 Miscellaneous Contingency	267	2,500	2,500	2,500	2,600	2,600	100	2,700	2,800
01450108816 Employee Recognition Program	5,550	3,500	3,500	3,500	3,600	3,600	100	3,700	3,800
Administration Total	442,183	471,940	471,940	480,465	454,158	454,158	-26,307	471,866	491,806

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5011 Professional Organizations and Activitie

11000 and 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01450113201 Education, Training & Certification	4,018	5,000	5,000	5,000	10,000	10,000	5,000	11,000	12,000
01450118102 CT Conf. of Municipalities	65,148	67,400	67,400	67,400	70,000	70,000	2,600	72,500	75,000
01450118622 Holiday Card Contest	2,917	3,000	3,000	3,000	5,000	5,000	2,000	5,000	5,000
01450118819 Southwest Regional Plan	29,345	29,638	29,638	29,638	31,120	31,120	1,482	33,000	35,000
01450118820 US Conference of Mayors	18,966	12,000	12,000	12,000	12,500	12,500	500	13,500	15,000
01450118840 Neighborhood Empowerment Grants	40,000	40,000	40,000	40,000	100,000	40,000	0	100,000	100,000
Professional Organizations and Activities Total	160,394	157,038	157,038	157,038	228,620	168,620	11,582	235,000	242,000

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Mission Statement

The mission of the Office of Economic Development is to create wealth within the City of Stamford by expanding the tax base via programs to attract new businesses, expand existing businesses, and provide assistance to businesses seeking to improve or expand their scope of business activity in Stamford. By coordinating the city's economic development efforts with other service groups in Stamford, the region and with the State of Connecticut, and by increasing the capacity of the Stamford city government to prevent and resolve business problems, the Office of Economic Development is able to provide to the citizens of Stamford a city of balanced economic growth so that they can enjoy a higher quality of life and a stable tax base. Government relations is transferred to Economic Development. State and federal lobbying services will now be managed by this office.

Program: Boards/Commissions

Serve as staff to city's Economic Development Commission that is responsible to assess and advise on economic policies and report annually to the Board of Representatives and as staff to Enterprise Zone Board. Serve as a city representative to Stamford Partnership, Downtown Special Services, Chamber of Commerce, the Workplace, Stamford Partnership and UConn-Stamford Community Board

Activity Name	Service Output	Service Quality
Attend Board/Commission Meetings	• 50 different scheduled meetings attended	

Program: Enterprise Zone/Entertainment District

To assist businesses to locate and expand within the South End and Waterside communities through a variety of tax incentives and job hiring linkages for residents. Assess program's performance and report to Board of Representatives. Citywide applications within entertainment industry.

Activity Name	Service Output	Service Quality
Review Enterprise Zone Applications	• 12 applications reviewed and forwarded to state	4 businesses established in EZ
Visit Enterprise Zone businesses	• 40 visits	Bi-annual report verification

Bur/Offc: 500 Government Services
Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Program: Loan Funds

Link local businesses to a variety of private and governmental loan pools designed to assist small businesses in Stamford that are seeking financing. Participate in decisions of loan funds and in securing additional resources for them to operate in Stamford

Activity Name	Service Output	Service Quality
Loan applications initiated	6 loan applications forwarded to loan pools	Business expansion

Program: Old Town Hall

Redevelopment of Old Town Hall. Issue and review of Request for Proposals, Assessment of proposals and development options. Negotiations of development Agreement. Secure necessary public approvals and to the extent possible, funding assistance.

Activity Name	Service Output	Service Quality		
Develop Old Town Hall	• Secure funds and operating structure; begin	Re-use of Old Town Hall		
	construction. Advertise and secure tenants.			

Program: Policy Analysis

Assessment of city's economic base in effort to understand and promote it. Analysis of market forces on real estate for master planning and long term tax base growth projections. Coordination with business community, public/private policy organizations.

Activity Name	Service Output	Service Quality
Perform Policy Analyses	• 2 policy reviews performed	Recommendations adopted in marketing, master plan, state initiatives and city economic development programs

Bur/Offc: 500 Government Services
Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Program: Project Ombudsman

Coordination of major development initiatives through the many regulatory and program reviews/approvals, working with developer, property owner and/or businesses to assist them to achieve development/business goals.

Activity Name	Service Output	Service Quality
Serve as Project Ombudsman	• Case management of 2 major econ. dev. Projects	
	while clearing local approvals	

Program: Promotion/Recruitment

Utilize marketing materials, including hard copy, cd/dvd formats and web page to respond to site location inquiries and to promote the city for new business growth. Work with property owners, brokers, state officials, business organizations to secure tenants in Stamford properties.

Activity Name	Service Output	Service Quality				
Promotional Material	• Prepare updated marketing package	Revised webpage with more clarity and information, reduction in staff time to respond to routine inquiries				
	 Business Leads Developed for retention and attraction 	New business development as well as 6 business retention/expansions				
	• Attend 2 Trade Shows	Higher city profile to relocation brokers and business real estate personnel				

Program: Small Business

A series of city initiatives to provide technical assistance to small businesses within Stamford in conjunction with the Chamber of Commerce and the UConn-Stamford branch.

Activity Name	Service Output	Service Quality
Provide Small Business Assistance	• 3 Seminars/Briefings Conducted	

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Program: Workforce

Serve as city liaison to regional workforce development board (Workplace Inc.) and other state and regional initiatives to refine workforce to meet needs of Stamford based businesses. Work with Board of Education, Chamber of Commerce, Sacia, State Industrial Clusters.

Activity Name	Servic	e Output			Service Quality				
Conduct Job Training Initiatives Job Title		-	ford organizatior l/state training fu	-	Improve workforce for Stamford business growth/retention and linking residents to job opportunitie in Stamford firms.				
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Director of Economic Development	1	1	\$94,797	\$110,000	\$15,203	16.04%			
Executive Secretary	1	1	\$54,740	\$56,949	\$2,209	4.04%			
	2	2	\$149.537	\$166.949	\$17.412	11.64%			

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01412001100 Salaries	148,413	149,537	149,537	152,323	166,949	166,949	14,626	171,957	177,116
01412001502 Car Allowance	2,292	2,500	2,500	2,500	5,000	5,000	2,500	5,000	5,000
01412001505 Deferred Compensation	3,900	5,000	5,000	9,760	11,000	11,000	1,240	11,330	11,670
01412002100 Medical & Life	27,132	27,130	27,130	27,130	23,593	23,593	-3,537	27,132	31,202
01412002200 Social Security	11,935	12,013	12,013	12,013	13,996	13,996	1,983	14,415	14,848
01412003001 Professional Consultant	28,163	25,000	25,000	25,000	195,000	195,000	170,000	215,625	226,625
01412003202 Conferences & Training	1,168	2,000	2,000	2,000	2,000	2,000	0	2,050	2,100
01412003601 Contracted Services	3,335	10,000	10,000	10,000	10,000	10,000	0	10,250	10,500
01412005101 Gasoline	289	1,500	1,500	1,500	1,500	1,500	0	1,537	1,575
01412005240 Payments to Insurance Fund	240	71	71	71	435	435	364	479	526
01412005301 Telephone	1,919	1,522	1,872	1,872	1,460	1,460	-412	1,750	1,800
01412005405 Postage	248	2,000	1,000	1,000	1,000	1,000	0	1,025	1,050
01412005500 Copying & Printing	120	1,500	1,500	1,500	1,000	1,000	-500	1,025	1,050
01412006100 Office Supplies & Expenses	2,025	4,000	2,650	2,650	4,000	4,000	1,350	4,100	4,200
01412008100 Dues & Fees	1,000	2,500	2,500	2,500	2,500	2,500	0	2,562	2,626
01412008801 Economic Development Expense	966	0	1,000	1,000	0	0	-1,000	0	0
Economic Development Total	233,145	246,273	245,273	252,819	439,432	439,432	186,614	470,238	491,888

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5013 Housing Safety & Zoning Code Enforcement Program

Mission Statement

The Housing, Safety and Zoning activity has been merged with the other activities. This information is shown for historical purposes only.

Fund: 0001 General Fund

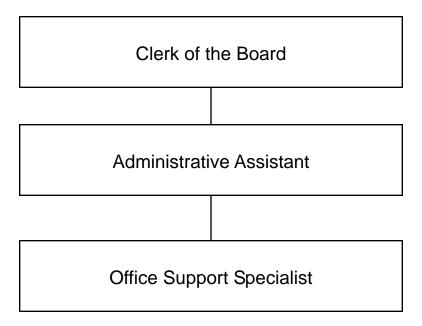
Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5013 Housing Safety & Zoning Code Enforce

	FY 05/06		FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs		FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01450131201 Part-Time	159	0	0	0	0	0	0	0	0	
01450132200 Social Security	6,075	0	0	0	0	0	0	0	0	
01450138906 Relocation Expense	2,290	0	0	0	0	0	0	0	0	
Housing Safety & Zoning Code Enforcement Progr	8,524	0	0	0	0	0	0	0	0	_

City of Stamford Board of Representatives



Bur/Offc: 500 Government Services

Dept/Div: 0502 G/S Board of Representatives Activity: 5020 Board of Representatives

Mission Statement

To provide administrative support to the forty-member, elected Board of Representatives; interface with city departments relative to the work of the Board; and provide assistance and information to the public.

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Administration Assistant-Board of Reps	1	1	\$73,961	\$76,558	\$2,597	3.51%
Office Support Specialist	1	1	\$42,403	\$43,843	\$1,440	3.40%
	2	2	\$116,364	\$120,401	\$4,037	3.47%

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0502 G/S Board of RepresentativesActivity: 5020 Board of Representatives

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
01450201100 Salaries	113,408	116,364	116,364	116,364	120,401	120,401	4,037	124,013	127,733
01450201101 Reduction - Salary	0	0	5,000	0	0	0	0	0	0
01450201201 Part-Time	28,550	33,280	28,280	28,280	38,626	38,626	10,346	39,785	40,979
01450201301 Overtime	3,942	5,033	5,033	5,033	5,204	5,204	171	5,360	5,521
01450201505 Deferred Compensation	0	5,000	5,000	0	5,000	5,000	5,000	5,000	5,000
01450202100 Medical & Life	34,384	27,130	27,130	27,130	35,389	35,389	8,259	40,697	46,802
01450202200 Social Security	11,669	12,215	12,215	12,215	12,946	12,946	731	13,335	13,735
01450203001 Professional Consultant	0	15,400	3,523	3,523	15,400	15,400	11,877	15,785	16,180
01450203202 Conferences & Training	0	350	350	350	350	350	0	359	368
01450205101 Gasoline	0	0	0	0	500	500	500	515	530
01450205240 Payments to Insurance Fund	4,092	4,164	4,164	4,164	1,518	1,518	-2,646	1,670	1,837
01450205301 Telephone	3,190	5,640	5,640	5,640	5,640	5,640	0	5,781	5,926
01450205400 Advertising/Official Notices	10,319	22,600	20,600	20,600	22,500	22,500	1,900	23,063	23,870
01450205405 Postage	4,256	4,200	4,200	4,200	4,200	4,200	0	4,305	4,413
01450205500 Copying & Printing	8,287	16,272	16,272	16,272	16,272	16,272	0	16,679	17,096
01450206100 Office Supplies & Expenses	20,712	30,000	41,877	41,877	32,500	32,500	-9,377	33,475	34,479
01450206605 Equipment Maintenance	5,724	8,500	8,500	8,500	8,500	8,500	0	8,713	8,931
01450208000 Non-Salary Budget Reduction	0	0	3,000	0	0	0	0	0	0
Board of Representatives Total	248,532	306,148	307,148	294,148	324,946	324,946	30,798	338,534	353,400

City of Stamford Board of Finance

Board of Finance

Clerk/Staff Analyst

Bur/Offc: 500 Government Services
 Dept/Div: 0503 G/S Board of Finance
 Activity: 5030 Board of Finance

Mission Statement

On behalf of the six-member elected Board of Finance, maintain daily functions of the Board office, acting as liaison between Board members, City departments, and residents.

	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Clerk/Staff Analyst-BOF	1	1	\$69,392	\$71,749	\$2,357	3.40%
	1	1	\$69.392	\$71,749	\$2.357	3.40%

Fund: 0001 General Fund

Bur/Office:500Government ServicesDept/Div:0503G/S Board of FinanceActivity:5030Board of Finance

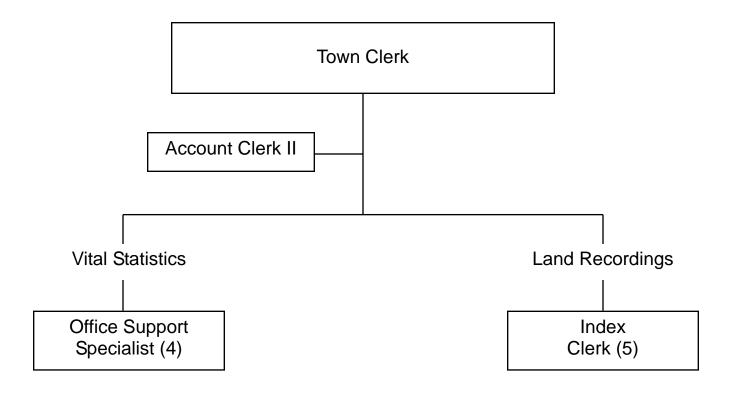
	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	1	Request	Projected	Estimate	Estimate
01450301100 Salaries	67,623	69,392	69,392	69,392	71,749	71,749	2,357	73,901	76,118
01450301203 Seasonal	0	750	750	750	750	750	0	750	750
01450301502 Car Allowance	0	100	100	100	100	100	0	100	100
01450302100 Medical & Life	16,057	14,201	14,201	14,201	0	0	-14,201	0	0
01450302200 Social Security	5,239	5,374	5,374	5,374	5,554	5,554	180	5,720	5,892
01450303001 Professional Consultant	173,159	258,500	258,500	258,500	258,500	258,500	0	266,255	274,243
01450303202 Conferences & Training	0	500	500	500	500	500	0	500	500
01450305240 Payments to Insurance Fund	1,212	1,235	1,235	1,235	396	396	-839	436	479
01450305301 Telephone	1,105	880	880	880	900	900	20	900	900
01450305405 Postage	396	500	500	500	500	500	0	550	600
01450305500 Copying & Printing	3,331	4,500	4,500	4,500	4,500	4,500	0	4,500	4,500
01450306100 Office Supplies & Expenses	3,152	5,000	4,000	4,000	5,500	5,500	1,500	5,500	5,500
Board of Finance Total	271,274	360,932	359,932	359,932	348,949	348,949	-10,983	359,113	369,582

Fund: 0001 General Fund

Bur/Office: 500 Government ServicesDept/Div: 0504 G/S Board of EthicsActivity: 5040 Board of Ethics

J		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01450406100 Office Supplies & Expenses	0	500	500	500	500	500	0	513	525	
01450408815 Professional Legal Service	0	1,000	1,000	1,000	1,000	1,000	0	1,025	1,051	
Board of Ethics Total	0	1,500	1,500	1,500	1,500	1,500	0	1,538	1,576	

City of Stamford Office of the City and Town Clerk



Bur/Offc: 500 Government Services

Dept/Div: 0505 G/S Recording and Reporting

Activity: 5050 Town and City Clerk

Mission Statement

The Office of the City and Town Clerk serves The City of Stamford, its residents and visitors, by providing a secure, permanent depository for all Vital Statistics, Land Transactions, Election Results, Government Affairs and Legal Actions. All records are maintained in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. As the Keeper of Records for the City, our greatest responsibility is to insure that all public information is readily accessible and available upon request.

Providing efficient, friendly service, in a timely manner, is the goal of all employees of the Office of the Town Clerk.

Program: Land Records

The mission of the Land Records program is to maintain all Land Records in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances.

Activity Name	Service	e Output			Service Quality			
Record Permanent Land Transactions <i>Job Title</i>	• 34,509	9 land transa	actions recorded.		All land transacti	All land transactions completed within 24 hours		
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Account Clerk I	1	0	\$42,800	\$0	(\$42,800)	-100.00%		
Account Clerk II	0	1	\$0	\$50,276	\$50,276	100.00%		
Index Clerk	5	5	\$244,423	\$257,211	\$12,788	5.23%		
Office Support Specialist	4	4	\$173,145	\$177,600	\$4,455	2.57%		
Town Clerk	1	1	\$82,725	\$85,399	\$2,674	3.23%		
	11	11	\$543,093	\$570,487	\$27,393	5.04%		

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0505 G/S Recording and Reporting

Activity: 5050 Town and City Clerk

•	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01450501100 Salaries	479,788	543,093	543,093	537,823	570,487	570,487	32,664	587,601	605,229
01450501203 Seasonal	12,740	15,000	15,000	12,850	15,000	15,000	2,150	15,000	15,000
01450501254 PT Elections	0	14,000	9,000	9,000	14,000	14,000	5,000	14,000	14,000
01450501301 Overtime	17,370	3,000	8,000	8,000	3,000	3,000	-5,000	3,000	3,000
01450501505 Deferred Compensation	0	5,000	5,000	8,275	8,540	8,540	265	8,796	9,060
01450502100 Medical & Life	151,015	149,214	149,214	149,214	223,235	223,235	74,021	256,720	295,228
01450502200 Social Security	41,937	44,377	44,377	44,377	46,725	46,725	2,348	48,127	49,571
01450503201 Education, Training & Certification	50	500	500	500	500	500	0	500	500
01450503601 Contracted Services	94,075	120,000	120,000	120,000	130,000	120,000	0	130,000	130,000
01450505240 Payments to Insurance Fund	924	840	840	840	4,917	4,917	4,077	5,409	5,950
01450505301 Telephone	5,942	5,390	5,390	5,390	5,275	5,275	-115	5,663	5,775
01450505400 Advertising/Official Notices	133	1,000	1,000	1,000	1,000	1,000	0	1,000	1,000
01450505405 Postage	13,429	15,000	15,000	15,000	15,375	15,375	375	15,759	16,000
01450505500 Copying & Printing	1,153	1,500	1,500	1,500	1,500	1,500	0	1,500	1,500
01450506100 Office Supplies & Expenses	15,780	15,000	15,000	15,000	17,938	17,938	2,938	18,386	18,386
01450506605 Equipment Maintenance	7,786	8,500	8,500	8,500	8,713	8,713	213	8,903	8,903
01450508100 Dues & Fees	160	265	265	265	265	265	0	265	265
01450508810 Election Expenses	20,353	8,500	8,500	8,500	8,500	8,500	0	8,500	8,500
Town and City Clerk Total	862,634	950,180	950,179	946,034	1,074,970	1,064,970	118,936	1,129,129	1,187,867

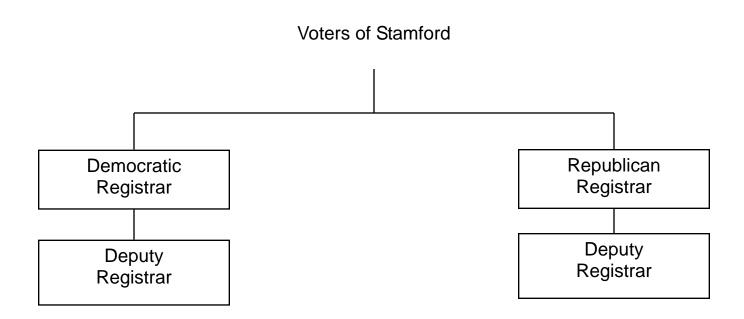
Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0506 G/S JudicialActivity: 5060 Probate Court

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01450605240 Payments to Insurance Fund	1,428	1,438	1,438	1,438	0	0	-1,438	0	0
01450608818 Probate Court	58,280	58,900	58,900	58,900	59,800	59,800	900	61,594	63,442
Probate Court Total	59,708	60,338	60,338	60,338	59,800	59,800	-538	61,594	63,442

City of Stamford Registrars of Voters



Bur/Offc: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

Mission Statement

To conduct all elections, and maintain all registry lists in accordance with Federal and State laws in order to uphold the democratic process.

Program: Canvass Voters

The mission of the voter canvassing program is to assure that all voter records are recorded at the proper address in the registration system.

Activity Name	Service Output	Service Quality
Maintain voting registry	Keep accurate and updated voter records	54,512 active and 19,155 inactive records.

Program: Conduct Elections and Primaries

The mission of the elections and primary program is to provide trained personnel and accessible polling places in order to maintain the integrity of the elections.

Activity Name	Service Output	Service Quality
Canvass Active Voters	• 55,400 postcards sent through mail annually	53% of postcards returned

Program: Maintain Voting Registry

The mission of the voting registry maintenance program is to ensure accurate voter records are kept so that elections/primaries are held to conform with state mandates.

Activity Name	Service Output	Service Quality
Hold Elections and Primaries	 Held elections and primaries at 23 state polling sites or 20 local polling sites for the federal and state levels. 	The percentage of those voting in the 2006 election was 67%. The elections and primaries were held without significant incident, therefore providing a high service quality for the total electorate.

Bur/Offc: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

I.I. Tid.	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
Deputy Reg Voters	2	2	\$115,725	\$119,636	\$3,912	3.38%
	2	2	\$115,725	\$119,636	\$3,912	3.38%

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Revisea Budget	Exp & Enc	Request	Request	Projected Projected	Estimate	Estimate
01450701100 Salaries	112,771	115,725	115,725	116,462	119,636	119,636	3,175	123,225	126,922
01450701202 Permanent Part-time	69,816	82,948	82,948	74,642	74,642	74,642	0	76,881	79,188
01450701203 Seasonal	57,891	80,000	94,300	120,000	90,000	90,000	-30,000	95,300	98,200
01450701301 Overtime	3,484	8,000	8,000	8,000	8,000	8,000	0	8,200	8,400
01450701505 Deferred Compensation	5,650	10,000	10,000	6,200	7,464	7,464	1,264	7,688	7,919
01450702100 Medical & Life	27,132	27,130	27,130	27,130	68,988	68,988	41,858	79,336	91,237
01450702200 Social Security	20,856	22,695	23,789	23,789	22,930	22,930	-859	23,618	24,327
01450702306 Miscellaneous Pensions	38,118	37,008	37,008	37,008	32,740	32,740	-4,268	32,740	32,740
01450702500 Unemployment Compensation	2,496	241	241	241	188	188	-53	194	199
01450703202 Conferences & Training	1,407	4,000	4,000	4,000	5,000	5,000	1,000	5,300	5,400
01450703501 Canvassing Voters List	30,056	30,000	30,000	30,000	30,000	30,000	0	30,900	32,000
01450703502 New Voters	0	2,500	2,500	2,500	2,500	2,500	0	2,600	2,700
01450703601 Contracted Services	0	0	0	0	16,860	16,860	16,860	17,300	17,700
01450705240 Payments to Insurance Fund	1,572	1,705	1,705	1,705	681	681	-1,024	749	824
01450705301 Telephone	3,293	4,293	4,293	4,293	4,000	4,000	-293	4,600	4,700
01450705405 Postage	1,932	5,000	5,000	5,000	5,000	5,000	0	5,100	5,200
01450705500 Copying & Printing	467	2,500	2,500	2,500	2,500	2,500	0	2,600	2,700
01450706100 Office Supplies & Expenses	5,677	7,000	7,000	7,000	7,000	7,000	0	7,200	7,400
01450706605 Equipment Maintenance	590	7,700	7,700	7,700	8,140	8,140	440	8,340	8,540
01450708807 Enrollment List	0	1,403	1,403	1,403	1,400	1,400	-3	1,450	1,500
01450708808 Primary Expenses-Local	13,896	0	0	48,606	0	0	-48,606	0	0
01450708810 Election Expenses	137,661	176,000	224,606	224,606	200,000	180,000	-44,606	205,000	210,000

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
Registrar of Voters Total	534,766	625,848	689,848	752,785	707,669	687,669	-65,115	738,321	767,796	

Bur/Offc: 500 Government Services

Dept/Div: 0551 G/S Stamford Partnership Activity: 5091 Stamford Partnership

Mission Statement

The Stamford Partnership serves as Stamford's primary organization for the initiation of community projects through public and private sector collaboration.

The Partnership acts as a catalyst, organizer, planner, promoter and project manager of specific economic and neighborhood development projects that meet critical community needs.

The Partnership's services are provided to government, especially the City of Stamford, whose boundaries constitute the sole area of Partnership operations. The Partnership's activities, however, serve and benefit a variety of constituencies - corporation and property owners, students and employees, neighborhood residents and commuters, home owners and government officials.

Fund: 0001 General Fund

Bur/Office: 500 Government ServicesDept/Div: 0551 G/S Stamford PartnershipActivity: 5091 Stamford Partnership

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01450918904 Stamford Partnership	45,000	55,000	55,000	55,000	60,000	56,650	1,650	61,800	63,654	
Stamford Partnership Total	45,000	55,000	55,000	55,000	60,000	56,650	1,650	61,800	63,654	

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0552 G/S Patriotic Observation CommActivity: 5092 Patriotic Observation Commission

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01450928811 Memorial Day	10,963	13,000	13,000	13,000	13,000	13,000	0	13,390	13,792	
01450928812 Veteran's Day	10,626	13,260	13,260	13,260	13,260	13,260	0	13,658	14,068	
01450928813 Grave Registration Office	3,000	3,060	3,060	3,060	3,060	3,060	0	3,152	3,246	
01450928814 Care of Graves	3,427	3,500	3,500	3,500	3,500	3,500	0	3,605	3,713	
Patriotic Observation Commission Total	28,016	32,820	32,820	32,820	32,820	32,820	0	33,805	34,819	

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0553 G/S Stamford Cultural Dev. Corp.Activity: 5093 Stamford Cultural Develop. Corp

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
Rej Number Account luic	Actuut	Daugei	Duagei	Exp & Ent	Request	Request	Trojecteu	Limute	Limate	
01450938623 Alive at Five	0	10,000	10,000	10,000	10,000	10,000	0	10,300	10,609	
01450938919 SCDC-Cultural Grants	175,000	150,000	150,000	150,000	150,000	150,000	0	154,500	159,135	
01450938921 Stamford Symphony	0	20,000	20,000	20,000	30,000	20,600	600	30,900	31,827	
01450938922 Stamford Opera	0	20,000	20,000	20,000	50,000	20,600	600	51,500	53,045	
Stamford Cultural Develop. Corp Total	175,000	200,000	200,000	200,000	240,000	201,200	1,200	247,200	254,616	

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0553 G/S Stamford Cultural Dev. Corp.

Activity: 5094 Harbor Commission

,		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01450948920 Harbor Commission	252	5,000	5,000	5,000	5,000	5,000	0	5,150	5,305	
Harbor Commission Total	252	5,000	5,000	5,000	5,000	5,000	0	5,150	5,305	

Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 610 Community & Cultural Activities	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0603 Non City Agencies									
6050 Community Centers	213,643	202,439	215,939	215,939	234,726	222,904	6,965	241,768	249,021
6055 Non City Social Services	332,384	336,025	322,525	322,525	366,055	331,955	9,430	378,406	391,264
6056 Non City Cultural & Environment	10,495,501	10,504,311	10,504,311	10,504,311	11,983,334	10,935,866	431,555	12,342,834	12,713,121
Non City Agencies Total	11,041,528	11,042,775	11,042,775	11,042,775	12,584,115	11,490,725	447,950	12,963,008	13,353,406
Community & Cultural Activities Total	11,041,528	11,042,775	11,042,775	11,042,775	12,584,115	11,490,725	447,950	12,963,008	13,353,406

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies
Activity: 6050 Community Centers

11curuy. 0030 Community Centers	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01460508881 Yerwood Center	68,300	66,950	66,950	66,950	66,950	68,959	2,009	68,959	71,027
01460508882 Chester Addison Community Center	55,566	51,053	51,053	51,053	68,640	52,585	1,532	70,699	72,820
01460508883 Lathon Wilder Community Center	78,777	74,136	74,136	74,136	74,136	76,360	2,224	76,360	78,651
01460508884 Glenbrook Community Center	11,000	10,300	23,800	23,800	25,000	25,000	1,200	25,750	26,523
Community Centers Total	213,643	202,439	215,939	215,939	234,726	222,904	6,965	241,768	249,021

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies

Activity: 6055 Non City Social Services

Thering. 0035 Iron Cuy Social Services	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01460555240 Payments to Insurance Fund	19,584	21,177	21,177	21,177	19,555	19,555	-1,622	21,511	23,662
01460555301 Telephone	1,100	1,348	1,348	1,348	0	0	-1,348	0	0
01460558887 Senior Center	186,000	190,000	190,000	190,000	214,000	195,700	5,700	220,420	227,033
01460558889 Emegency Shelter	125,700	123,500	110,000	110,000	132,500	116,700	6,700	136,475	140,569
Non City Social Services Total	332,384	336,025	322,525	322,525	366,055	331,955	9,430	378,406	391,264

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies

Activity: 6056 Non City Cultural & Environment

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06	8	Revised	Projected	Department	Mayor's Request	Vs Projected	FY 08/09	FY 09/10
	Actual	Budget	Budget	Exp & Enc	Request	Kequesi	Projected	Estimate	Estimate
01460568605 Stamford Museum & Nature Ctr	1,253,582	1,289,644	1,289,644	1,289,644	1,555,000	1,328,333	38,689	1,601,650	1,649,700
01460568606 Ferguson Library	7,188,617	7,445,533	7,445,533	7,445,533	8,271,500	7,668,899	223,366	8,519,645	8,775,234
01460568609 Arts, Crafts & Blues on Bedford	8,000	15,000	15,000	15,000	15,000	15,000	0	15,450	15,914
01460568611 Stamford Historical Society	22,000	50,000	50,000	50,000	187,700	51,500	1,500	193,331	199,131
01460568613 Bartlett Arboretum	350,000	400,000	400,000	400,000	450,000	412,000	12,000	463,500	477,405
01460568614 Park Square West Garage	74,088	74,134	74,134	74,134	74,134	74,134	0	76,358	78,649
01460568615 Downtown Maintenance & Beautification	20,000	30,000	30,000	30,000	30,000	30,000	0	30,900	31,827
01460568624 Pops in the Park	0	50,000	50,000	50,000	50,000	50,000	0	51,500	53,045
01460568821 Keep Stamford Beautiful	90,000	95,000	95,000	95,000	125,000	97,850	2,850	128,750	132,613
01460568886 DSSD Ambassador Program	100,000	100,000	100,000	100,000	100,000	100,000	0	103,000	106,090
01460568895 School Readiness Program	100,000	105,000	105,000	105,000	125,000	108,150	3,150	128,750	132,613
01460568923 Smith House Contribution	1,289,214	850,000	850,000	850,000	1,000,000	1,000,000	150,000	1,030,000	1,060,900
Non City Cultural & Environment Total	10,495,501	10,504,311	10,504,311	10,504,311	11,983,334	10,935,866	431,555	12,342,834	12,713,121

Fund: 0001 General Fund

Bur/Office: 320 Grants Administration

Dept/Div: 0321 City Contribution to Grant Funds
Activity: 3230 Other Special Revenue Funds

y		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
01432309024 Transfer to Grant Fund #24	1,205,307	1,092,686	1,108,853	1,092,686	996,892	996,892	-95,794	1,021,814	1,047,360
Other Special Revenue Funds Total	1,205,307	1,092,686	1,108,853	1,092,686	996,892	996,892	-95,794	1,021,814	1,047,360

Fund: 0001 General FundBur/Office: 810 Debt ServiceDept/Div: 0103 Finance

Activity: 8080 Transfer To Debt service Fund

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01480809006 Transfer to Debt Service Fund	33,163,345	34,000,000	34,000,000	34,000,000	37,800,000	37,800,000	3,800,000	41,768,766	40,674,106	
01480809093 Transfer to Risk Management Fund (Medical)	-612,698	0	0	0	0	0	0	0	0	
Transfer To Debt service Fund Total	32,550,647	34,000,000	34,000,000	34,000,000	37,800,000	37,800,000	3,800,000	41,768,766	40,674,106	

GENERAL OBLIGATION BONDS AS OF FEBRUARY 2006																								
		DUE DATE	FISCAL YEAR 06/07	FISCAL YEAR 07/08	FISCAL YEAR 08/09	FISCAL YEAR 09/10	FISCAL YEAR 10/11	FISCAL YEAR 11/12	FISCAL YEAR 12/13	FISCAL YEAR 13/14	FISCAL YEAR 14/15	FISCAL YEAR 15/16	FISCAL YEAR 16/17	FISCAL YEAR 17/18	FISCAL YEAR 18/19	FISCAL YEAR 19/20	FISCAL YEAR 20/21	FISCAL YEAR 21/22	FISCAL YEAR 22/23	FISCAL YEAR 23/24	FISCAL YEAR 24/25	FISCAL YEAR 25/26	TOTAL DEBT SERVICE PRINCIPAL	TOTAL DEBT SERVICE INTEREST
ISSUE OF FEB 2006	PRINCIPAL INTEREST INTEREST	FEB 15	1,283,156.25		1,201,906.25		1,039,406.25	3,250,000.00 958,156.25 958,156.25	3,250,000.00 876,906.25 876,906.25	3,250,000.00 795,656.25 795.656.25	3,250,000.00 738,781.25 738,781.25	3,000,000.00 679,875.00 679,875.00	3,000,000.00 623,625.00 623.625.00	3,000,000.00 565,500.00 565,500.00	505,500.00	3,000,000.00 445,500.00 445,500.00	3,000,000.00 385,500.00 385,500.00	3,000,000.00 325,500.00 325,500.00	3,000,000.00 263,625.00 263,625.00	3,000,000.00 198,000.00 198,000.00	3,000,000.00 132,000.00 132,000.00	3,000,000.00 66,000.00 66,000.00	59,000,000.00	13,488,406.2
TOTALS	INTEREST	A00 13	1,200,100.20	1,200,100.20	1,201,300.23	1,120,030.23	1,000,400.20	330,130.23	070,300.23	195,050.25	730,701.23	013,013.00	023,023.00	303,300.00	303,300.00	440,000.00	303,300.00	323,300.00	200,023.00	130,000.00	132,000.00	00,000.00		13,400,400.
	PRINCIPAL	AUG 1	295.000.00	0.00	0.00	0.00	990.000.00	0.00	0.00	0.00	2 635 000 00	2,625,000.00	2 615 000 00	6.045.000.00	6,050,000.00	3 420 000 00	3.420.000.00	0.00	0.00	0.00	0.00	0.00	28,095,000.00	
REFUNDING	INTEREST INTEREST	FEB 1	664,693.75 669,118.75	664,693.75 664,693.75	664,693.75 664,693.75	664,693.75 664,693.75	648,606.25 664,693.75	648,606.25 648,606.25	648,606.25 648,606.25	648,606.25 648,606.25	592,375.00 648,606.25	538,750.00 592,375.00	473,375.00 538,750.00	322,250.00 473,375.00	171,000.00 322,250.00	85,500.00 171,000.00	0.00 85,500.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	20,030,000.00	8,105,568. 8,611,125.
TOTALS ISSUE OF NOV 2004	PRINCIPAL	CED 1	605.000.00	625.000.00	640,000.00	660.000.00	680.000.00	700.000.00	725.000.00	750.000.00	780.000.00	815.000.00	860.000.00	900.000.00	945.000.00	995.000.00	1.045.000.00	1.095.000.00	1.155.000.00	1.215.000.00	0.00	0.00	15,190,000.00	
(Parking Garage)	INTEREST	FEB 1	337,450.00 337,450.00	328,375.00 328,375.00	319,000.00 319,000.00	309,400.00 309,400.00	299,500.00 299,500.00	288,450.00 288,450.00	277,075.00 277,075.00	263,887.50 263,887.50	250,762.50 250,762.50	231,262.50 231,262.50	210,887.50 210,887.50	189,387.50 189,387.50	166,887.50 166,887.50	143,262.50 143,262.50	118,387.50 118,387.50	90,956.25 90,956.25	62,212.50 62,212.50	31,893.75 31,893.75	0.00	0.00	15,190,000.00	4,256,487. 4,256,487.
TOTALS																							15,190,000.00	
ISSUE OF SEP 2004	PRINCIPAL					2,445,000.00													1,700,000.00	1,700,000.00	1,700,000.00	0.00	39,200,000.00	
	INTEREST		615,862.50 652.537.50	585,300.00 615.862.50	548,625.00 585,300.00	511,950.00 548.625.00	475,275.00 511.950.00	438,600.00 475,275.00	410,975.00 438.600.00	381,225.00 410.975.00	347,225.00 381.225.00	313,225.00 347.225.00	279,225.00 313.225.00	245,225.00 279,225.00	211,225.00 245,225.00	177,225.00 211.225.00	143,225.00 177,225.00	108,375.00 143,225.00	72,250.00 108.375.00	36,125.00 72,250.00	0.00 36.125.00	0.00		6,553,675.0 7,242,662.5
TOTALS																							39,200,000.00	13,796,337.
REFUNDING	PRINCIPAL		85,000.00 554,981.25	85,000.00 554,131.25	85,000.00 553,281.25	90,000.00 552,218.75	2,710,000.00 550,981.25	2,695,000.00 501,281.25	60,000.00 449,175.00	60,000.00 448,155.00	60,000.00 447,075.00	3,465,000.00 445,950.00	8,555,000.00 376,650.00	165,550.00	2,110,000.00 43.518.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	25,265,000.00	6.198.730.
	INTEREST		554,961.25	553,281.25	552,218.75		501,281.25	449,175.00	448,155.00	447,075.00	447,075.00	376,650.00	165,550.00	43,518.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	05 005 000 00	5,642,948.
TOTALS SSUE OF MARCH 2003	DDINCIDAL	NOV 1	1.750.000.00	1 750 000 00	1 750 000 00	1.750.000.00	1 750 000 00	1 750 000 00	1.750.000.00	1.750.000.00	1 750 000 00	1.750.000.00	1 750 000 00	1 750 000 00	1.750.000.00	1 750 000 00	1.750.000.00	1.750.000.00	1.750.000.00	1.750.000.00	0.00	0.00	25,265,000.00 33,250,000.00	
(NEW MONEY)	INTEREST	NOV 1	616,437.50 590,187.50	590,187.50 563,937.50	563,937.50 524,562.50	524,562.50 489,562.50	489,562.50 454,562.50	454,562.50 426,562.50	426,562.50 397,031.25	397,031.25 366,406.25	366,406.25 333,593.75	298,593.75	298,593.75 263,593.75	263,593.75 227,718.75	227,718.75 190,968.75	190,968.75 154,218.75	154,218.75 116,593.75	116,593.75 78,312.50	78,312.50 39,375.00	39,375.00	0.00	0.00	33,250,000.00	6,441,312.5 6,132,218.7
TOTALS	IIII III	140 (1 1	000,107.00	000,007.00	0E1,00E.00	100,002.00	101,002.00	120,002.00	007,007.20	000,100.20	000,000.70	200,000.70	200,000.70	LL1,110.10	100,000.10	10 1,2 10.70	110,000.10	70,012.00	00,070.00	0.00	0.00	0.00	33,250,000.00	
	PRINCIPAL	JUL 15	1,090,000.00	95,000.00	90,000.00	5,485,000.00	3,865,000.00	2,875,000.00	5,940,000.00	11,735,000.00	8,065,000.00	5,095,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48,575,000.00	
REFUNDING	INTEREST					1,100,193.75		881,293.75	809,418.75	653,493.75	345,450.00	133,743.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		9,437,615.0
TOTALS	INTEREST	JAN 15	1,102,328.13	1,101,318.75	1,100,193.75	977,918.75	881,293.75	809,418.75	653,493.75	345,450.00	133,743.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48.575.000.00	8,218,387. 17.656.003
	PRINCIPAL	II II 15	3,270,000.00	3 270 000 00	3 270 000 00	3,280,000.00	3,290,000.00	3,295,000.00	4,905,000.00	3,475,000.00	2.350.000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33,675,000.00	
REFUNDING	INTEREST		773,848.75	692,098.75				366,786.25	288,943.75	160,187.50	64,625.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	00,010,000.00	4,773,985.0
TOTALS	INTEREST	JAN 15	692,098.75	610,348.75	529,948.75	447,948.75	366,786.25	288,943.75	160,187.50	64,625.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33.675.000.00	3,934,736.2 8,708,721
	PRINCIPAL	AUG 15	1.885.000.00	1.885.000.00	1.885.000.00	2,105,000.00	2.105.000.00	2.105.000.00	2.105.000.00	0.00	0.00	0.00	0.00	0.00	0.00	2,105,000.00	2,105,000.00	2.105.000.00	0.00	0.00	0.00	0.00	22,495,000.00	
	INTEREST INTEREST	AUG 15	485,637.50 450,293.75	450,293.75 412,593.75	412,593.75	363,112.50	315,750.00	263,125.00 210,500.00	210,500.00 157,875.00	157,875.00 157,875.00	157,875.00 157,875.00	157,875.00 157,875.00	157,875.00 157,875.00	157,875.00 157,875.00	157,875.00	157,875.00 105,250.00	105,250.00 52,625.00	52,625.00 0.00	0.00	0.00	0.00	0.00	,,	4,294,381.2 3,764,012.5
TOTALS			,	,	,			,	,	,	,	,	101,010	,	101,01010	,	,						22,495,000.00	
ISSUE OF 2001	PRINCIPAL	AUG 15	80,000.00	50,000.00	65,000.00	1,995,000.00	2,020,000.00	2,020,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,335,000.00	
	INTEREST		135,334.38	133,334.38	132,084.38		89,637.50	46,712.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		805,846.9
TOTALS	INTEREST	FEB 15	133,334.38	132,084.38	130,784.38	89,637.50	46,712.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.335.000.00	667,887.5 1.473.734.
ISSUE OF 99	PRINCIPAL	ALIG 1	1.760.000.00	2.630.000.00	2.630.000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
10001 01 33	INTEREST		124.925.00	65.750.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0,730,000.00	350.800.0
	INTEREST		160,125.00	124,925.00	65,750.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		549,512.5
TOTALS																							8,735,000.00	
ISSUE OF 98	PRINCIPAL					3,900,000.00					2,355,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		50,945,000.00	
	INTEREST		1,132,581.25	910,456.25			381,412.50	279,431.25	177,843.75	76,781.25	61,818.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		5,453,193.7
TOTALS TOTALS	INTEREST	JAN 15	910,456.25	699,912.50	478,912.50	381,412.50	279,431.25	177,843.75	76,781.25	61,818.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50,945,000.00 0.00	
ISSUE OF 90	PRINCIPAL					2,750,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		13,750,000.00	
	INTEREST		363,000.00	272,250.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00		1,359,875.0
TOTALS	INTEREST	JAN 15	363,000.00	272,250.00	181,500.00	90,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,750,000.00	1,359,875.0 2,719,750.
TOAL PRINCIPAL PAYMEN	NTS		24,900,000.00	27,700,000.00	27,700,000.00	27,710,000.00	26,990,000.00	25,005,000.00	24,285,000.00	23,290,000.00	22,945,000.00	18,450,000.00	18,480,000.00	18,520,000.00	15,555,000.00	12,970,000.00	13,020,000.00	9,650,000.00	7,605,000.00	7,665,000.00	4,700,000.00	3,000,000.00	407,475,000.00	j
OAL INTEREST PAYMEN						12,364,519.38													949,987.50	607,537.50	300,125.00	132,000.00	, .,,	154,831,833.1

Fund: 0001 General Fund
Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal AffairsActivity: 8301 Employee Benefits

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01483012200 Social Security	101,626	0	0	0	0	0	0	0	0	
01483012500 Unemployment Compensation	-118,137	0	0	0	0	0	0	0	0	
01483018911 Labor Contract Estimate	1,151,834	0	0	0	0	0	0	0	0	
Employee Benefits Total	1,135,323	0	0	0	0	0	0	0	0	

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration
Activity: 8808 Contingency

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
01488088860 Revenue Contingency	0	0	0	2,782,140	0	0	-2,782,140	0	0	
01488088888 Contingency	0	0	-121,640	0	0	0	0	0	0	
Contingency Total	0	0	-121,640	2,782,140	0	0	-2,782,140	0	0	

0001 General Fund Fund:

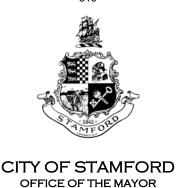
Bur/Office: 900 Board of Education

Dept/Div: 0900 Education Activity: 9000 Education

	FY 05/06	FY 06/07 Original		FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc		Request				
01490003506 NP Health & Welfare	0	818,791	818,791	818,791	319,920	319,920	-498,871	335,916	352,712	
01490003507 Non-Public Transportation	0	2,453,432	2,453,432	2,453,432	2,690,936	2,690,936	237,504	2,825,483	2,966,757	
01490003508 Student Health Centers	0	170,640	170,640	170,640	179,172	179,172	8,532	188,131	197,537	
01490009995 Custodians & Mechanics Retirement Fund	0	319,136	319,136	319,136	661,200	661,200	342,064	694,260	789,973	
01490009996 Pre Kindegarden	0	788,928	788,928	788,928	1,080,677	1,080,677	291,749	1,134,711	1,191,446	
01490009998 Board of Education	0 1	98,505,781	198,505,841	198,505,841	208,700,644	208,700,644	10,194,8032	19,304,936	230,270,183	
Education Total	0 2	03,056,708	203,056,768	203,056,768	213,632,549	213,632,549	10,575,781 2	24,483,437	235,768,608	

Education Total

MAYOR DANNEL P. MALLOY



STAMFORD GOVERNMENT CENTER 888 WASHINGTON BOULEVARD P.O. BOX 10152 STAMFORD. CT 06904-2152

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March 8, 2007

The Members of the Board of Finance
The Members of the Board of Representatives
The Citizens of the City of Stamford

Enclosed please find the following documents:

- 1. **2007-2008 E. Gaynor Brennan Golf Course Budget:** This budget is fully funded from non-tax sources. The budget reflects the elimination of one vacant full time position. No other significant change is made from the current fiscal year.
- 2. **2007-2008 Risk Management Budget:** This is an insurance internal service fund. The operating departments are charged back for all expenses incurred by the internal service fund according to actual loss experience. The fund includes medical and life insurance, property and casualty insurance, workers compensation expenses as well as all insurance related requirements of the City of Stamford for all active and retired employees covered. This budget also identifies, for the first time, the inclusion of the Board of Education medical and life insurance as part of the Internal Service Fund. A vacant Environmental Analyst position is eliminated due to a similar position being created in the WPCA. This position will work closely with the City's Safety Officer to properly address regulatory compliance issues in all City facilities.
- 3. **2007-2008 Parking Fund Budget:** This fund was created to isolate all revenues and expenditures associated with parking and parking enforcement functions. The areas of responsibility in this fund are: parking garage management, parking enforcement, collections and permitting and parking maintenance. Additional funds are included in this proposed budget for on-site beach permit sales, supplemental seasonal parking management assistance and greater Park Police enforcement.

- 4. **2007-2008: Grants, Police Extra Duty, and Marina Operating Budgets:** The Grants budget is reduced as the grant funded Universal Hiring program for the Police Department has reached the end of its term. The Police Officers in this program are included in the Police Department operating budget for the 2007-08 fiscal year. The Grants budget continues its commitment to youth employment and violence prevention by increasing the funding levels for those programs. The Police Extra Duty fund identifies a greater transfer to the general fund as a result of projected increased jobs due to new construction projects. The Marina budget does not change significantly from the current year projections.
- 5. **2007-2008 Water Pollution Control Authority:** This budget continues to maintain current levels of services and upgrading facilities while meeting debt obligations to bond holders and the State Clean Water Fund.
- 6. **2007-2008 Smith House Skilled Nursing Facility:** The budget as presented by the City's managing vendor, Premier Health Services, maintains a current level of services. Overall, this budget projects an operating deficit of \$1,000,000. This projected shortfall is identified as a line item in the City's operating budget. While this shortfall is projected, we remain cautiously optimistic on operating results as Premier Health Services is aggressively pursuing maximizing revenues by increasing patient census and increasing its rehabilitation services component.

The central services cost allocation plan remains in place. The plan identifies administrative support services provided to enterprise and internal service fund entities but paid for out of the general fund. Assessments are made to all of the operations previously listed that will reimburse the general fund for the cost of these support services. The projected revenue from this cost allocation plan is \$1,001,764. The methodology for the plan has been prepared by an outside Certified Public Accountant who prepares the City's Cost Allocation Report. This report is accepted by the Federal government and is in conformance with OMB circular A-87.

I look forward to working with you on the approval of these budgets.

Respectfully Submitted,

Dannel P. Malloy

Mayor

Fund: 0020 Smith House

Bur/Office: 370 Smith House

Activit	y	Job Title		Positions	Budget 2008
3710	Administra	tion			
		Office Manager		1	76,658
		Executive Secretary		1	56,874
		Account Clerk II-SNF		1	50,384
		Office Support Specialist (SNF)		1	46,746
			3710 Total	4	230,662
3720	Social Serv	rices			
		Dir of Social Services (SNF)		1	70,500
			3720 Total	1	70,500
3730	Recreation				
		Director of Therapeutic Rec		1	73,082
		Recreation Program Facilitator		2	39,227
			3730 Total	3	112,309
3740	Housekeep	ing			
		Housekeeping Aide		7	226,752
			3740 Total	7	226,752
3750	Maintenan	ce			
		Custodian (SNF)		4	160,532
		Head Custodian I		2	113,548
			3750 Total	6	274,081
3760	Laundry				
		Laundry Aide		3	98,771
			3760 Total	3	98,771

Fund: 0020 Smith House

Bur/Office: 370 Smith House

Activit	y Job Title	1	Positions	Budget 2008	
3770	Food Services				
	Dietary Aide		7	258,580	
	Cook		2	100,081	
	Dishwasher		3	98,321	
	Director of Food Service	e 1	1 81,		
	Assistant Director Food Service		1	67,953	
		3770 Total	14	606,497	
3780	Nursing Services			1,644,229	
	Nursing Assistant		46	1,644,229	
	Staff Nurse-RN		9	584,935	
	L.P.N.		10 508	10	508,164
	Head Nurse		4	331,085	
	Unit Coordinator		10 8	160,026	
	Assistant Director Nursing-SNF		1	91,528	
	Office Support Specialist (SNF)		1	47,296	
		3780 Total	73	3,367,263	
		Grand Total	111	4,986,834	

Fund: 0028 Marina Fund

Bur/Office: 206 Operations: Administration

Activity	Job Title		Positions	Budget 2008
2138	Marina Management			
	Marina Supervisor		1	56,900
	CHARGEBACK from Parking Fund		0	38,156
	Maintenance Worker		1	56,900
		2138 Total	2	130,567
		Grand Total	2	130,567

Fund: 0029 Parking Fund

Bur/Office: 202 Operations: Engineering

Activity	Job Title	1	Positions	Budget 2008
2139	Parking Management			
	Traffic Violations Officer - 37.5		6	271,344
	Traffic Violations Officer 40		2	99,564
	Parking Meter Technician		2	92,473
	Operations Prog Specialist II		1	91,528
	Cashier		2	81,814
	Traffic Violations Foreman		1	66,786
	Permit Clerk		1	50,131
	Head Cashier		1	49,581
	CHARGEBACK from Traffic Maintenance		0	46,475
	Maintenance Worker		1	41,953
	Account Clerk I		1	41,753
	Laborer 37.5		1	41,489
	CHARGEBACK to Board of Education		0	-34,532
	CHARGEBACK to Cashiering & Permitting		0	-36,542
	CHARGEBACK to Marina		0	-38,156
		2139 Total	19	865,663
		Grand Total	19	865,663

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Activit	y Job Title		Positions	Budget 2008
2400	Water Pollution Control Admin.			
	WPCA Bureau Chief		1	123,804
	Supervising Engineer		1	103,178
	Administration Manager		1	102,628
	Mtce. & Const. Supervisor WPCA		1	85,812
	Plant Mtce Control Clerk		1	47,525
	Clerk Typist II		1	44,903
		2400 Total	6	507,850
2411	Process Control			
	Shift Foreman-LIQ Waste 40		5	332,231
	Plant Operator-WPCA 40		2	113,746
	Plant Operator I - WPCA		2	97,288
	Plant Supervisor		1	93,310
	Plant Operator II - WPCA		1	113,746 97,288
	Laborer 40		1	44,805
		2411 Total	12	123,804 103,178 102,628 85,812 47,525 44,903 507,850 332,231 113,746 97,288 93,310 58,897 44,805
2412	Laboratories			
	Lab Tech-WPCA		3	198,766
	Laboratory Director-WPCA		1	87,666
	Assistant Chemist		1	76,458
		2412 Total	5	362,889
2413	Sludge Processing and Disposal			
	Plant Operator-WPCA 40		3	170,219
	Plant Operator II - WPCA		1	58,897
	Laborer 40		1	43,251
		2413 Total	5	272,367

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Activit	y Job Title		Positions	Budget 2008
2414	Stormwater Mgmt			
	Permit Coordinator		1	63,442
		2414 Total	1	63,442
2422	Equipment Maintenance			
	Maintenance Mechanic 40		2	112,896
	Mt II-Electrician 35		1	69,129
	Master Mechanic-WPCA		1	63,699
	-	2422 Total	4	245,724
2423	Pump Station Maintenance			
	Maintenance Mechanic 40		3	169,669
		2423 Total	3	169,669
2424	Sanitary Sewer Maintenance			
	Maintenance Mechanic 40		2	112,796
		2424 Total	2	112,796
2430	Billing Services			
	Account Analyst - WPCA		1	60,989
	Delinquent Acct Processor-WPCA		1	46,438
	Account Clerk II		1	42,874
	CHARGEBACK from Revenue Services		0	31,615
	CHARGEBACK from Tax Administration	1	0	6,524
		2430 Total	3	188,440
		Grand Total	41	2,663,454

Fund: 0043 E. G. Brennan Golf Course

Bur/Office: 206 Operations: Administration

Activity	Job Title	Positions	Budget 2008
2610 I	E. G. Brennan Golf Course		
	Laborer 37.5	3	124,281
	Supt of Greens	1	86,162
	Assistant Superintendent of Greens	1	59,893
	Cashier	1	40,347
	CHARGEBACK from Operations Administration	0	23,339
	2610	Total 6	334,021
	Grand	Total 6	334,021

Fund: 0093 Risk Management Fund

Bur/Office: 830 Employee Taxes & Insurance

Activity	Job Title	Ì	Positions	Budget 2008
8381	Risk Manager			
	Risk Manager		1	91,214
	Safety & Training Officer		1	76,191
	Office Support Specialist		1	44,493
		8381 Total	3	211,897
		Grand Total	3	211.897

GRANT FUNDED PROGRAMS SUMMARY 2007/08

EXPENSE

REVENUE

PROGRAM (GRANT) NAME	ORIGINAL 2006/07	REVISED 2006/07	REQUESTED 2007/08	INCREASE (DECREASE)	PROGRAM GRANT	GENERAL FUND	EXISTING FUNDS	TOTAL
WIC FARMERS MARKET	1,353	1,353	1,319	(34)	1,319	TOND	TONDS	1,319
WIC	385,519	385,519	415,624	30,105	340,000	75,624		415,624
AIDS EDUCATION RISK REDUCTION	388,264	389,249	425,073	35,824	235,194	189,879		425,073
HIV MOBILE PREVENTION SERVICES	45,570	45,882	49,180	3,298	41,855	7,325		49,180
COA OUTREACH GRANT	62,853	62,853	66,138	3,285	53,861	12,277		66,138
HEALTH EDUCATION RISK REDUCTION	21,621	21,621	21,264	(357)	21,264			21,264
IMMUNIZATION PROGRAM	90,544	90,544	100,284	9,740	88,725	11,559		100,284
LOCAL PREVENTION COUNCIL	7,130	7,130	7,130	0	7,130			7,130
SENIOR HEALTH PROGRAM	76,035	76,035	79,247	3,212	40,000	39,247		79,247
COST SHARING GRANT	165,090	165,090	164,782	(308)	114,681	50,101		164,782
TB & PULMONARY DISEASES PROGRAM	86,561	86,561	87,803	1,242	65,975	21,828		87,803
STD CLINIC GRANT	29,201	29,201	29,985	784	29,187	798		29,985
YOUTH SERVICES BUREAU	490,889	490,889	555,330	64,441	59,938	495,392		555,330
QUALITY ENHANCEMENT	81,180	81,180	82,398	1,218	82,398			82,398
BIOTERRORISM EMERGENCY RESPONSE	125,961	125,961	112,347	(13,614)	83,075	29,272		112,347
DAYCARE GRANT	1,878,958	1,878,958	1,878,958	0	1,878,958			1,878,958
911 TELECOMMUNICATIONS GRANT	216,758	264,822	239,473	(25,349)	227,859	11,614		239,473
SCHOOL READINESS PROGRAM	3,201,410	3,201,410	3,604,495	403,085	3,589,771	14,724		3,604,495
EMERGENCY MANAGEMENT	60,000	60,000	74,504	14,504	37,252	37,252		74,504
FIRE TRAINING SCHOOL	55,000	55,000	55,000	0	55,000			55,000
HISTORIC DOCUMENT PRESERVATION	17,000	17,000	17,000	0	17,000			17,000
DUI ENFORCEMENT EXPANDED	30,000	30,000	30,000	0	22,500		7,500	30,000
DUI ENFORCEMENT HOLIDAYS	24,200	24,200	24,200	0	18,150		6,050	24,200
DUI ENFORCEMENT MEMORIAL/4TH	9,400	9,400	9,400	0	7,050		2,350	9,400
TOTAL	7,550,498	7,599,859	8,130,934	531,075	7,118,142	996,892	15,900	8,130,934

Salaries	Account No.	Grants Fund #24	2006/07	Revised 2006/07	2007/08	Increase (Decrease)
	8F100-F3 W	IC Farmers Market				
	243F100331002 Re	venue - Farmers WIC Grant	1,353	1,353	1,319	(34)
	24401101203 Fa	rmers WIC/Seasonal	1,257	1,257	1,225	(32)
		rmers WIC/Social Security	96	96	94	(2)
		Total	1,353	1,353	1,319	(34)
	8F100-F3 W	IC Grant				
Job Title Bu	udget 243F1003311000 Re	venue - WIC Grant	340,000	340,000	340,000	-
Coordinator \$		venue - Transfer From General Fund	45,519	45,519	75,624	30,105
Nutritionist \$	47,445	=	385,519	385,519	415,624	30,105
Nutritionist \$ Nutrition Aide \$	60,950 42,103 24401111100 WI	C/Salaries	291,342	291,342	294,454	3,112
Nutrition Aide \$	41,453 24401111301 WI		1,500	1,500	2,500	1,000
Nutrition Aide \$	41,453 24401111502 WI		1,200	1,200	1,300	100
		C/Medical & Life Insurance	63,077	63,077	88,655	25,578
	24401112200 WI	C/Social Security	22,402	22,402	22,717	315
		C/Conferences & Training	2,848	2,848	2,848	-
	24401115301 WI		400	400	400	-
		C/Copying & Printing	250	250	250	-
	24401116100 WI	C/Office Supplies & Expense Total	2,500 385,519	2,500 385,519	2,500 415.624	30,105
					,	
	8F930-F3 <u>Ai</u>	ds Risk Reduction Grant				
		venue - Aids Education Risk Reduction	232,000	232,985	235,194	2,209
	24303923811000 Re	venue - Transfer From General Fund	156,264	156,264	189,879	33,615
		Total _	388,264	389,249	425,073	35,824
	24401501201 Aid	ls Ed/Risk Re/Part-Time	2,368	2,368	3,182	814
		ls Ed/Risk Re/Permanent Part-Time	280,794	280,794	296,990	16,196
		Is Ed/Risk Re/Medical & Life Ins	67,300	70,185	85,798	15,613
	24401502200 Aid	ls Ed/Risk Re/Social Security	21,662	21,662	22,963	1,301
	24401503202 Aid	ls Ed/Risk Re/Conferences & Train	1,000	650	1,000	350
		ls Ed/Risk Re/Travel	1,240	790	1,240	450
		ls Ed/Risk Re/Telephone	1,300	-	1,300	1,300
		ls Ed/Risk Re/Advertising	200	200	200	-
		Is Ed/Risk Re/Copying & Printing	300	300	300	(400)
		ls Ed/Risk Re/Office Supplies Is Ed/Risk Re/Program Supplies	2,400 6,000	2,800 6,400	2,400 6,000	(400) (400)
		ls Ed/Risk Re/Clinic Supplies	400	400	400	(400)
		ls Ed/Risk Re/Direct Service Grant	3,300	2,700	3,300	600
		Total	388,264	389,249	425,073	35,824
	8F930-F3 <u>HI</u>	V Mobile Prevention Services				
	243F9303319306 Pa	venue - HIV Mobile Prevention Services	41,453	41,765	41,855	90
		venue - Transfer from General fund	4,117	4,117	7,325	3,208
		Total _	45,570	45,882	49,180	3,298
	24401501202 Aid	ls Ed/Risk Re/Permanent Part-Time	28,504	28,504	30,607	2,103
		ls Ed/Risk Re/Medical & Life Ins	6,175	6,175	7,522	1,347
		Is Ed/Risk Re/Social Security	2,181	2,181	2,341	160
	24401503202 Aid	ls Ed/Risk Re/Conferences & Train	100	-	100	100
		ls Ed/Risk Re/Gasoline	700	700	700	-
		ls Ed/Risk Re/Travel	100	-	100	100
		ls Ed/Risk Re/Telephone	800	800	800	- (005)
		ls Ed/Risk Re/Copying & Printing	400	600	400	(200)
		ls Ed/Risk Re/Office Supplies ls Ed/Program Supplies	510 1,600	1,020 1,600	510 1,600	(510)
		ls Ed/Program Supplies ls Ed/Risk Re/Vehicle Maintenance	3,000	2,802	3,000	198
		ls Ed/Risk Re/Clinic Supplies	1,500	1,500	1,500	-
		Total	45,570	45,882	49,180	3,298

Solution	Salaries	Account No.	Grants Fund #24	2006/07	Revised 2006/07	2007/08	Increase (Decrease)
\$\frac{\text{Quitteach Coordinator}}{\text{Transfer From General Fund}}		8F930-F3 <u>CO</u>	A Outreach Grant				
\$\frac{\text{Quitteach Coordinator}}{\text{Transfer From General Fund}}	lob Title Budget	2/3E93033115500 Rev	enue - COA Outreach Grant	52 496	52 496	53 861	1 365
Total \$2,853 \$2,853 \$6,138 \$3,285							
2440151101 COA Civertime	Outrodon Coordinate.	<u>. </u>	_				
2440151101 COA Civertime		24401511100 CO	A /Salaries	51 474	51 474	53.017	1 543
2440151100 COA, Medical & Life Ins							-
2440151200 COA/Social Security							-
Salary S		24401512100 CO	A /Medical & Life Ins	6,175	6,175	7,799	1,624
Salary		24401512200 CO	A /Social Security	4,014	4,014	4,132	118
Salary		24401516100 CO					-
Salary Sudget S			Total _	62,853	62,853	66,138	3,285
Job Title Budget S 18,000 See Footnote S 18,000 24401521100 Health Risk Red/Salaries 17,421 17,421 16,581 (840) 24401522200 Health Risk Red/Social Scurity 1,333 1,286 (85)		8F930-F3 He	alth Risk Reduction Grant				
Epidemiologist \$ 18,000 24401521100 Health Risk Red/Salaries 17,421 17,421 16,881 (840) (8ce Footnote) 2440152200 Health Risk Red/Medical & Life 2,887 2,887 3,415 548 24401522200 Health Risk Red/Social Security 1,333 1,333 1,288 (65) (701)	Salary	243F9303319307 Rev	enue - Health Risk Reduction Grant	21,621	21,621	21,264	(357)
See Footnote 24401522100 Health Risk Red/Medical & Life 2,867 2,867 3,415 548 540 5401522200 Health Risk Red/Social Security 1,333 1,333 1,288 (65) 1,001 1,002		04464504400	HIL Diele De d'Octories	.=	.= .0:	10 ==:	(0.1-)
24401522200 Health Risk Red/Social Security							, ,
Salary Sudget 243F9303319309 Revenue - Immunization Expansion Program 243F9303319309 Revenue - Immunization Expansion Program 24401541100 Immunization SW/Salaries 57,016 57,016 61,369 4,353 24401541201 Immunization SW/Salaries 57,016 57,016 61,369 4,353 24401541201 Immunization SW/Salaries 57,016 57,016 61,369 4,353 24401541201 Immunization SW/Balaries 57,016 57,016 61,369 4,353 24401541201 Immunization SW/Balaries 57,016 57,016 61,369 4,353 24401542100 Immunization SW/Balaries 57,016	(See Footnote)				,		
Salary Job Title Budget Cutreach Worker \$ 61,369 24491541100 Immunization Expansion Program		24401522200 Hea					
Salary Job Title Budget 243F9303319309 Revenue - Immunization Expansion Prog. 243F930319309 Revenue - Transfer from General fund 1,403 4,403 11,559 7,156			Total _	21,021	21,021	21,204	(337)
August A		8F930-F3 <u>lmı</u>	munization Expansion Program				
Autorach Worker S 61,369 24303923811000 Revenue - Transfer from General fund Total 90,544 90,544 100,284 9,740	Salary	243F9303319309 Rev	enue - Immunization Expansion Prog	86 141	86 141	88 725	2 584
Dutreach Worker \$ 61,369 Total 90,544 90,544 100,284 9,740							
24401541201 mmunization SW/Part-Time							
24401541201 Immunization SW/Part-Time		24401541100 lmm	nunization Sv/Salaries	57.016	57.016	61.369	4.353
24401541501 Immunization Sv/Clothing Allowance 350 350 350 - 24401542100 Immunization Sv/Medical & Life 15,123 15,123 19,848 4,725 24401542200 Immunization Sv/Social Security 5,140 5,140 5,497 357 24401543202 Immunization Sv/Conferences & Training 1,200 1,200 1,200 - 24401543202 Immunization Sv/Office Supplies 535 535 535 535 535 - 24401546120 Immunization Sv/Program Supplies 1,000 1,000 1,000 - 2 - 24401546120 Immunization Sv/Program Supplies 1,000 1,000 1,000 - 2							
24401542200 Immunization Sv/Social Security 5,140 5,140 5,497 357							-
24401543202 Immunization Sv/Conferences & Training 1,200 1,200 1,200 1,200 - 24401546100 Immunization Sv/Office Supplies 535		24401542100 Imm	nunization Sv/Medical & Life	15,123	15,123	19,848	4,725
24401546100 Immunization Sv/Office Supplies 1,000		24401542200 Imm	nunization Sv/Social Security	5,140	5,140	5,497	357
24401546120 Immunization Sv/Program Supplies 1,000 1,000 1,000 - Total 90,544 90,544 90,544 90,740							-
Salary 243F9303319311 Revenue - Senior Health Program 243F9303319311 Revenue - Transfer from General fund 36,035 36,035 39,247 3,212 3,							-
8F930-F5 Local Prevention Council 243F9303319302 Revenue - Local Prevention Council 7,130 7,130 7,130 - 24401558806 LPC/Direct Service Grant 7,130 7,130 7,130 - 24401568100 Senior Health Program 40,000 40,000 40,000 - 243F9303319311 Revenue - Senior Health Program 40,000 40,000 40,000 - 243F9303319311 Revenue - Senior Health Program 40,000 40,000 40,000 - 243F9303319311 Revenue - Transfer from General fund 36,035 36,035 39,247 3,212 - 24401562100 Senior Health/Solaries 64,206 64,206 65,770 1,564 24401562100 Senior Health/Medical & Life Ins 6,117 6,117 7,646 1,529 2440156200 Senior Health/Solaries 400 400 400 400 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 56401 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400		24401546120 Imm					- 0.740
243F9303319302 Revenue - Local Prevention Council 7,130 7,130 7,130 -			i otai_	90,544	90,544	100,284	9,740
24401558806 LPC/Direct Service Grant 7,130 7,130 7,130 -		8F930-F5 Lo	cal Prevention Council				
Salary 243F9303319311 Revenue - Senior Health Program 40,000 40,000 40,000 - 24303923811000 Revenue - Transfer from General fund 36,035 36,035 39,247 3,212 - 24401566100 Senior Health/Social Security 4,912 4,912 5,031 119 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 40		243F9303319302 Rev	enue - Local Prevention Council	7,130	7,130	7,130	-
Salary 243F9303319311 Revenue - Senior Health Program 40,000 40,000 40,000 - 4,000 4,000 40,000 - 4,000 4,000		24401558806 LPC	C/Direct Service Grant	7,130	7,130	7,130	-
Sudget Public Health Nurse \$ 65,770 24303923811000 Revenue - Transfer from General fund Total Tota		8F930-F3 Se	nior Health Program				
Sudget Public Health Nurse \$ 65,770 24303923811000 Revenue - Transfer from General fund Total Tota	Salarv	243F9303319311 Rev	enue - Senior Health Program	40.000	40.000	40.000	-
Public Health Nurse \$ 65,770 Total 76,035 76,035 79,247 3,212 24401561100 Senior Health/Salaries 64,206 64,206 65,770 1,564 24401562100 Senior Health/Medical & Life Ins 6,117 6,117 7,646 1,529 24401562200 Senior Health/Social Security 4,912 4,912 5,031 119 24401566100 Senior Health/Clfice Supplies 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 -	,						3,212
24401562100 Senior Health/Medical & Life Ins 6,117 6,117 7,646 1,529 24401562200 Senior Health/Social Security 4,912 4,912 5,031 119 24401566100 Senior Health/Office Supplies 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 -	ŭ		·	76,035	76,035		
24401562100 Senior Health/Medical & Life Ins 6,117 6,117 7,646 1,529 24401562200 Senior Health/Social Security 4,912 4,912 5,031 119 24401566100 Senior Health/Office Supplies 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 -		24401561100 Sen	ior Health/Salaries	64 206	64 206	65 770	1 564
24401562200 Senior Health/Social Security 4,912 4,912 5,031 119 24401566100 Senior Health/Office Supplies 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 -							
24401566100 Senior Health/Office Supplies 400 400 400 - 24401566907 Senior Health/Clinic Supplies 400 400 400 -							
			,				-
Total 76,035 76,035 79,247 3,212		24401566907 Sen	ior Health/Clinic Supplies				<u>-</u>
			Total _	76,035	76,035	79,247	3,212

Salaries	Account No.	Grants Fund #24		2006/07	Revised 2006/07	2007/08	Increase (Decrease)
	8S130-S3 <u>Co</u>	st Sharing Grant					
Salary Job Title Budget	24303923811000 Rev	enue - Cost Sharing Grant enue - Transfer from General fund		112,950 52,140	112,950 52,140	114,681 50,101	1,731 (2,039)
S.H.A.P.E. Director \$ 72,199		Tota	al	165,090	165,090	164,782	(308)
Epidemiologist \$ 49,479 (See Footnote) \$ 121,678		t Sharing Grant/Salaries		124,526	124,526	121,678	(2,848)
	24402102100 Cos	t Sharing Grant/Medical & Life		31,038	31,038	33,796	2,758
	24402102200 Cos	t Sharing Grant/Social Security Tota		9,526 165,090	9,526 165,090	9,308 164,782	(218)
		1000		100,000	100,000	104,102	(000)
	8S130-S3 <u>Tu</u> l	perculosis & Pulmonary Diseas	ses				
Salary	243S1303321303 Rev	enue - TB & Pulmonary Diseases		64,375	64,375	65,975	1,600
Job Title Budget		enue - Transfer from General fund		22,186	22,186	21,828	(358)
Public Health Nurse \$ 54,497	_		_	86,561	86,561	87,803	1,242
	24402111100 TB	Control/Salaries		64,330	64,330	54,497	(9,833)
	24402111301 TB			8,775	8,775	7,420	(1,355)
		Control/Clothing Allowance		350	350	350	-
		Control/Medical & Life Ins Control/Social Security		6,114 5,593	6,114 5,593	18,378 5,758	12,264 165
		Control/Conferences & Training		900	900	900	-
		Control/Office Supplies & Exp		300	300	300	-
	24402116907 TB	Control/Clinic Supplies		200	200	200	-
		Tota	al	86,561	86,561	87,803	1,242
	8S120-S3 <u>ST</u>	O Clinic Grant					
	243F9303319310 Rev	enue - STD Clinic Grant - Federal		900	900	-	(900)
		enue - STD Clinic Grant - State		28,064	28,064	29,187	1,123
	24303923811000 Rev	enue - Transfer from General fund	.—	237	237	798	561
		Tota	ai	29,201	29,201	29,985	784
	24402121201 STE	Clinic/Part-Time		19,221	19,221	20,554	1,333
	24402121301 STE			5,432	5,432	4,843	(589)
		Clinic/Social Security		1,886	1,886	988	(898)
		Clinic/Conferences & Training Clinic/Laboratory Supplies		900	900	900	-
	24402128835 STE			563 1,200	563 1,200	800 1,900	237 700
	21102120000 012	Tota	al	29,201	29,201	29,985	784
	8S140-S6 Yo	uth Services Bureau					_
Salary	243S1203321201 Rev	enue - Youth Services Bureau		59,020	59,020	59,938	918
Job Title Budget		enue - Transfer from General fund		431,869	431,869	495,392	63,523
Director of YSB 71,749		Tota	al	490,889	490,889	555,330	64,441
Project Coordinator 56,599		th Serv Bur/Salaries		404.404	404.404	400.040	4.047
128,348		th Serv Bur/Salaries th Serv Bur/Permanent Part time		124,131 34.252	124,131 34.252	128,348 35,415	4,217 1,163
		th Serv Bur/Medical & Life		27,322	27,322	38,571	11,249
		th Serv Bur/Social Security		12,116	12,116	12,528	412
		th Serv Bur/Conferences & Training		2,500	2,500	2,000	(500)
	24401585301 You	th Serv Bur/Telephone		4,000	4,000	3,400	(600)
		th Serv Bur/Postage		250	250	250	-
		th Serv Bur/Copying & Printing		100	100	100	-
		th Serv Bur/Office Supplies & Expenses	6	3,000	3,000	1,500	(1,500)
	24401588806 You	th Serv Bur/Direct Service Grant Tota		283,218 490,889	283,218 490,889	333,218 555,330	50,000 64,441
		lota		430,003	+30,003	JJJ,JJU	04,441

Salaries	Account No.	Grants Fund #24	2006/07	Revised 2006/07	2007/08	Increase (Decrease)
	8S140-S3 Qu	ality Enhancement				
	243S9003321805 Rev	enue - Quality Enhancement	81,180	81,180	82,398	1,218
	24402533601 Qua	I En/Contracted Services	81,180	81,180	82,398	1,218
	8F930-F3 Bic	terrorism Emergency Response				
Salary	243F9303311521 Rev	enue - Bioterrorism Emergency Response	91,853	91,853	78,075	(13,778)
Job Title Budget	243F9303311522 Rev	enue - Bioterrorism Oversight	5,000	5,000	5,000	,
Coordinator \$ 79,98	24303923811000 Trai	sfer from General Fund	29,108	29,108	29,272	164
		Total	125,961	125,961	112,347	(13,614)
	24401681100 Biot	arrarian (Calaria	73,688	70.000	70.000	6,292
		errorism/Salaries errorism/Medical & Life	73,688 15,149	73,688 15,149	79,980 18,349	6,292 3,200
		errorism/Nedical & Life errorism/Social Security	5,637	5,637	6.118	3,200 481
		errorism/Conferences & Training	6,922	6,922	1,400	(5,522)
		errorism/Contracted Services	3,500	3,500	-	(3,500)
		errorism/Telephone	1,500	1,500	_	(1,500)
		errorism/Data Communications	1,470	1,470	-	(1,470)
	24401686100 Biot	errorism/Office Supplies	2,495	2,495	550	(1,945)
		errorism/Program Supplies	4,100	4,100	-	(4,100)
		errorism/Protective Clothing	3,000	3,000	-	(3,000)
		errorism/Medical Supplies	3,500	3,500	950	(2,550)
	24401711100 Biot		3,462	3,462	-	(3,462)
		errorism/Telephone	253	253	253	-
		errorism/Data Communications	420	420 865	420	2.402
	24401716100 BIOL	errorism/Office Supplies	865 125,961	125,961	4,327 112,347	3,462 (13,614)
	80650-S3 Da	/ Care Grant				
	243S1503321501 Rev	enue - Day Care Grant	1,878,958	1,878,958	1,878,958	
	24402428605 Day	Care/Allotment	1,878,958	1,878,958	1,878,958	
	_	-	.,,	1,010,000	,,,	
Salary Job Title Budget	8S170-S3 <u>911</u>	<u>Telecommunications</u>				
Public Safety Dispatcher \$ 56,79	99 243S0003322000 Rev	enue - 911 Telecommunications	135,817	183,881	227,859	43,978
Public Safety Dispatcher \$ 56,33		sfer from General Fund	80,941	80,941	11,614	(69,327)
Public Safety Dispatcher \$ 57,16		Total _	216,758	264,822	239,473	(25,349)
Public Safety Dispatcher \$ 57,16		10 - I i	040.750	040.750	007.457	40.000
\$ 227,4			216,758	216,758	227,457	10,699
	24403386606 911	Radio Maintenance	•	36,048 12,016	- 12,016	(36,048)
	2403366606 911	Total _	216,758	264,822	239,473	(25,349)
	80101-S3 Sc l	nool Readiness Program				
Salary	242C0002220004 Per	enue - School Readiness	3,195,974	3,195,974	3,589,771	393,797
Job Title Budget		enue - Scriooi Readiness enue - Transfer from General fund	5,436	3, 195,974 5,436	3,589,771	9,288
School Readiness Coordinator \$ 59,99		ende - Hansier nom General fund	3,201,410	3,201,410	3,604,495	403,085
	_	-	,	, ,		
	24402411100 SRF		54,467	54,467	59,991	5,524
	24402412100 SRF		15,303	15,303	18,644	3,341
	24402412200 SRF		4,167	4,167	4,589	422
		P/Contracted Services	3,120,974	3,120,974	3,514,771	393,797
	24402415103 SRF 24402416100 SRF		3,500 3,000	3,500 3,000	3,500 3,000	-
	244024 10 100 SRI	Total	3,000 3,201,410	3,000	3,000 3.604.495	403,085
		TOTAL_	3,201,710	3,201,710	3,007,433	+00,000

Salaries	Account No.	Grants Fund #24		2006/07	Revised 2006/07	2007/08	Increase (Decrease)
	8F150-F3 Em	ergency Management					
	243F8303318301 Rev	enue - Emergency Management		30,000	30,000	37,252	7,252
		enue - Transfer from General fund	t	30,000	30,000	37,252	7,252
			Total	60,000	60,000	74,504	14,504
	24433801100 Eme	ergency Manage/Salaries	_	60,000	60,000	74,504	14,504
	8 -S050-S3 Fire	Training School					
		enue - State Assistance		55,000	55,000	55,000	_
			-				
		Training/Education & Training Training/Facility Maintenance		27,500 27,500	27,500 27,500	27,500 27,500	-
	244033200141116	Trailing/r acinty Maintenance	Total	55,000	55,000	55,000	
	o coop cc Hie	taria Dagumant Brasaryat	=	,	,	•	
		toric Document Preservat					
	243S9993321509 Rev	enue - Historic Document Preserv	. Grant	17,000	17,000	17,000	-
	24401101203 Hist	Doc Pres/Contracted Services	_	17,000	17,000	17,000	
			Total_	17,000	17,000	17,000	
	8F200-F3 <u>DU</u>	Enforcement Expanded					
	243F2003311501 Rev	enue - DI II Grant		22,500	22,500	22,500	_
DUI matching funds will come existing Police over		sfer from General Fund		7,500	7,500	7,500	-
contracting this will come existing to disc of			Total	30,000	30,000	30,000	-
	24401411301 DUI	Overtime	=	30,000	30,000	30,000	
	8 -F200-F3 DU	I Enforcement Holidays	_				
				10.450	40.450	10.150	
DUI matching funds will come existing Police over	243F2003311501 Rev	enue - DOI Grant isfer from General Fund		18,150 6,050	18,150 6,050	18,150 6,050	-
Dormatoring funds will done dylading I diece dw	24000020011000 11di	ision from Concrain and	Total	24,200	24,200	24,200	-
	24401411301 DUI	Overtime	_	24,200	24,200	24,200	-
	8F200-F3 DU	Enforcement Memorial/4	<u>:h</u>				
	243F2003311501 Rev	enue - DUI Grant	_	7,050	7,050	7,050	_
DUI matching funds will come existing Police over		sfer from General Fund		2,350	2,350	2,350	-
			Total	9,400	9,400	9,400	-
	24401411301 DUI	/Overtime	_	9,400	9,400	9,400	-
Footnote: This position is divided into the Cost SI	naring, the Health Educat	ion Risk Reduction grants					
Salary	_		_				
Job Title Budget		nsfer from General Fund S	<u>Summa</u>		45.540	75.004	20.405
Epidemiologist \$ 66,060	WIC			45,519	45,519	75,624	30,105
		S Education Risk Reduction Mobile Prevention Services		156,264	156,264 4 117	189,879 7 325	33,615
		Mobile Prevention Services A Outreach Grant		4,117 10,357	4,117 10,357	7,325 12,277	3,208 1,920
		unization		4,403	4,403	11,559	7,156
		ior Health		36,035	36,035	39,247	3,212
	Cos	t Sharing		52,140	52,140	50,101	(2,039)
		erculosis & Pulmonary Diseases		22,186	22,186	21,828	(358)
		ually Transmitted Diseases		237	237	798	561
		th Service Bureau		431,869	431,869	495,392	63,523
		errorism Emergency Response Telecommunications		29,108 80,941	29,108 80,941	29,272 11,614	164 (69,327)
		ool Readiness		5,436	5,436	14,724	9,288
	Eme	ergency Management		30,000	30,000	37,252	7,252

Police Extra Duty Fund Fund #42

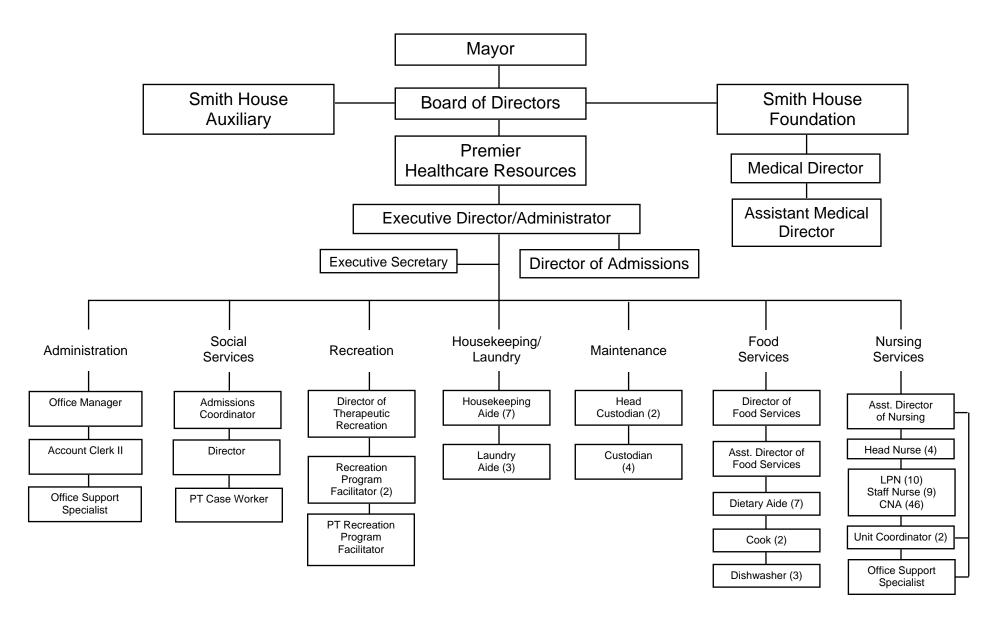
Reference <u>Number</u>	Account <u>Title</u>	<u>Ori</u>	FY06-07 ginal Budget	Re	FY06-07 vised Budget	Pro	FY07-08 oposed Budget	ncrease/ Decrease)
42303303421047	Extra Duty User Fees	\$	3,983,790	\$	3,983,790	\$	4,190,779	\$ 206,989
42433201303	Extra Duty Overtime	\$	3,499,050	\$	3,499,050	\$	3,689,338	\$ 190,288
42433203601	Extra Duty Contracted Services	\$	139,012	\$	139,012	\$	141,884	\$ 2,872
42433209002	Transfer to General Fund	\$	345,728	\$	345,728	\$	359,557	\$ 13,829
	Total	\$	3,983,790	\$	3,983,790	\$	4,190,779	\$ 206,989

Fund:0042Police Extra DutyBur/Office:330Police DepartmentDept/Div:0330Department Wide

Activity: 3320 Extra Duty

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
42433201303 Extra Duty/Overtime	3,497,185	3,462,431	3,499,050	3,499,050	3,641,812	3,641,812	142,762	3,751,066	3,863,598	
42433202200 Social Security	40,399	36,619	0	0	47,526	47,526	47,526	48,951	50,420	
42433203601 Contracted Services	134,723	139,012	139,012	139,012	141,884	141,884	2,872	146,140	150,524	
42433205405 Postage	328	0	0	0	0	0	0	0	0	
42433205500 Copying & Printing	417	0	0	0	0	0	0	0	0	
42433209002 Transfer to General Fund	163,089	345,728	345,728	345,728	359,557	359,557	13,829	370,343	381,454	
Extra Duty Total	3,836,141	3,983,790	3,983,790	3,983,790	4,190,779	4,190,779	206,989	4,316,500	4,445,996	

City of Stamford Smith House Health Care Center



The Smith House Health Care Center FY 2007-2008 Operating Budget

_	FY 2005-06 Actual Budget	FY 2006-07 Adopted Budget	FY 2006-07 Revised Budget	FY 2006-07 Projected Exp & Enc	FY 2007-08 Department Request	FY 2007-08 Mayor's Request	Variance	Percent Change
Expenditures:								
Smith House Administration	4,781,137	4,413,307	4,413,307	4,430,614	5,240,456	5,240,456	809,842	1827.8%
Smith House Social Services	86,403	92,722	92,722	93,231	100,550	100,550	7,319	7.9%
Smith House Recreation	145,865	173,456	173,456	155,790	160,802	160,802	5,012	3.2%
Smith House Housekeeping	268,968	280,733	280,733	281,975	319,708	319,708	37,733	13.4%
Smith House Maintenance	752,751	795,536	795,536	721,507	806,984	806,984	85,477	11.8%
Smith House Laundry	202,567	206,342	206,342	200,600	216,856	216,856	16,256	8.1%
Smith House Food Services	1,090,328	1,088,408	1,088,408	1,079,108	1,103,489	1,103,489	24,381	2.3%
Smith House Nursing Services	5,320,239	5,507,573	5,507,573	5,429,644	5,620,829	5,620,829	191,185	3.5%
Smith House Physician Services	40,321	42,000	42,000	42,000	44,000	44,000	2,000	4.8%
Smith House Therapies	533,252	366,856	366,856	466,510	452,500	452,500	(14,010)	<u>-3.0%</u>
TOTAL EXPENDITURES	\$ 13,221,831	\$ 12,966,933	\$ 12,966,933	\$ 12,900,979	\$ 14,066,174	\$ 14,066,174	\$ 1,165,195	9.0%
Revenues:								
Patient Revenues	10,812,973	12,116,933	12,116,933	11,622,383	13,066,174	13,066,174	1,443,791	12.4%
Transfer From General Fund	1,289,214	850,000	850,000	1,278,596	1,000,000	1,000,000		
TOTAL REVENUES	\$ 12,102,187	\$ 12,966,933	\$ 12,966,933	\$ 12,900,979	\$ 14,066,174	\$ 14,066,174	\$ 1,165,195	<u>9.0</u> %
SURPLUS/(DEFICIT)	\$ (1,119,644)	\$ -	\$ -	\$ -	\$ -	\$ -		

Activity	Summary	Report

Fund: 0020 Smith House Bur/Offc: 370 Smith House	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0371 Administration - SNF									
3710 Administration	4,781,137	4,413,307	4,413,307	4,430,614	5,240,456	5,240,456	809,842	5,660,711	6,124,302
Administration - SNF Total	4,781,137	4,413,307	4,413,307	4,430,614	5,240,456	5,240,456	809,842	5,660,711	6,124,302
Dept/Div: 0372 Social Services									
3720 Social Services	86,403	92,722	92,722	93,231	100,550	100,550	7,319	103,567	106,673
Social Services Total	86,403	92,722	92,722	93,231	100,550	100,550	7,319	103,567	106,673
Dept/Div: 0373 Recreation									
3730 Recreation	145,865	173,456	173,456	155,790	160,802	160,802	5,012	165,626	170,596
Recreation Total	145,865	173,456	173,456	155,790	160,802	160,802	5,012	165,626	170,596
Dept/Div: 0374 Housekeeping									
3740 Housekeeping	268,968	280,733	280,733	281,975	319,708	319,708	37,733	329,300	339,179
Housekeeping Total	268,968	280,733	280,733	281,975	319,708	319,708	37,733	329,300	339,179
Dept/Div: 0375 Maintenance									
3750 Maintenance	752,751	795,536	795,536	721,507	806,984	806,984	85,477	831,192	856,129
Maintenance Total	752,751	795,536	795,536	721,507	806,984	806,984	85,477	831,192	856, 129
Dept/Div: 0376 Laundry									
3760 Laundry	202,567	206,342	206,342	200,600	216,856	216,856	16,256	223,361	230,064
Laundry Total	202,567	206,342	206,342	200,600	216,856	216,856	16,256	223,361	230,064
Dept/Div: 0377 Food Services									
3770 Food Services	1,090,328	1,088,408	1,088,408	1,079,108	1,103,489	1,103,489	24,381	1,136,591	1,170,691
Food Services Total	1,090,328	1,088,408	1,088,408	1,079,108	1,103,489	1,103,489	24,381	1,136,591	1,170,69

Activity Summary Repor	rt								
Fund: 0020 Smith House Bur/Offc: 370 Smith House	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
Dept/Div: 0378 Nursing Services									
3780 Nursing Services	5,320,239	5,507,573	5,507,573	5,429,644	5,620,829	5,620,829	191,185	5,789,455	5,963,137
3781 Physician Services	40,321	42,000	42,000	42,000	44,000	44,000	2,000	45,320	46,680
Nursing Services Total	5,360,561	5,549,573	5,549,573	5,471,644	5,664,829	5,664,829	193, 185	5,834,775	6,009,817
Dept/Div: 0379 Therapies									
3791 Physical Therapy	533,252	366,856	366,856	466,510	452,500	452,500	-14,010	466,075	480,057
Therapies Total	533,252	366,856	366,856	466,510	452,500	452,500	-14,010	466,075	480,057
Smith House Total	13,221,832	12,966,933	12,966,933	12,900,979	14,066,174	14,066,174	1,165,195	14,751,199	15,487,508

Bur/Offc: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Mission Statement

The mission of the Smith House is to provide the highest quality compassionate care to residents who are primarily from Stamford and surrounding areas who are in need of short term rehabilitation, long term services and dementia care.

The Smith House is committed to preserving and enhancing the quality of life of all the residents in the facility. The Directors and staff are dedicated to providing leadership within the community in the care of the elderly, acutely and chronically ill. Residents are encouraged to be independent and reach their highest level of physical, mental, social and emotional potential in a safe and caring environment.

Program: Administration

The mission of the Administration program is to provide oversight over all functions and services to the residents and staff of the Smith House HCC so that the facility can continue to operate within its budget and be in compliance with local, state and federal regulations.

Premiere Health Care Resources will ensure that Smith House maintains a sound fiscal viable budget.

In Fiscal Year 2006-2007 Premiere will apply for an outpatient rehabilitation license, in addition to marketing a state of the art Dementia Program.

Activity Name	Service Output	Service Quality				
Provide Financial Oversight	• Operating compliance with federal and state regulations	100% incompliance with the budget requirements of federal and state regulations				
Monitor Quality of Care	Monthly program evaluations	100% of residents reporting improvement in the due to program evaluations				
Monitor Adherence to Government Regulations	Monthly reviews conducted	100% incompliance with government regulations				
Act as Liaison with Board of Directors and the Foundation	• Attended several meetings held with the Board /Foundation	100% of scheduled meetings attended				

Bur/Offc: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II-SNF	1	1	\$48,752	\$50,384	\$1,632	3.35%
Executive Secretary	1	1	\$54,924	\$56,874	\$1,950	3.55%
Office Manager	1	1	\$74,211	\$76,658	\$2,447	3.30%
Office Support Specialist (SNF)	1	1	\$45,211	\$46,746	\$1,535	3.40%
	4	4	\$223,098	\$230,662	\$7,564	3.39%

Fund: 0020 Smith House Bur/Office: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
20437101100 Salaries	216,951	223,098	223,098	213,082	230,662	230,662	17,580	237,582	244,709
20437101203 Seasonal	12,023	13,000	13,000	13,321	17,732	17,732	4,411	18,264	18,812
20437101301 Overtime	885	1,200	1,200	854	879	879	25	906	933
20437101901 Differential	1,677	2,300	2,300	2,371	2,369	2,369	-2	2,440	2,513
20437102100 Medical & Life	1,366,891	1,424,508	1,424,508	1,424,508	2,060,935	2,060,935	636,427	2,370,075	2,725,587
20437102101 Compensated Absences	82,066	0	0	0	49,900	49,900	49,900	51,397	52,939
20437102200 Social Security	426,360	536,759	536,759	536,759	554,736	554,736	17,977	571,378	588,520
20437102400 College Tuition	0	2,500	2,500	0	2,500	2,500	2,500	2,575	2,652
20437102500 Unemployment Compensation	16,140	16,629	16,629	16,629	12,992	12,992	-3,637	13,382	13,783
20437103001 Professional Consultant	545,595	585,600	585,600	566,210	625,240	625,240	59,030	643,997	663,317
20437103201 Education, Training & Certification	40,132	37,856	37,856	36,497	37,410	37,410	913	38,532	39,688
20437103202 Conferences & Training	974	1,500	1,500	2,736	2,000	2,000	-736	2,060	2,122
20437103401 Central Service Cost Allocation	443,248	460,284	460,284	460,284	281,469	281,469	-178,815	289,913	298,610
20437103601 Contracted Services	1,953	11,500	11,500	8,170	8,375	8,375	205	8,626	8,885
20437103604 Outside Payroll Service	21,000	21,000	21,000	21,000	21,000	21,000	0	21,630	22,279
20437105103 Travel	704	1,200	1,200	867	888	888	21	915	942
20437105240 Payments to Insurance Fund	475,317	458,130	458,130	458,130	357,142	357,142	-100,988	392,856	432,142
20437105301 Telephone	14,591	18,500	18,500	14,500	14,500	14,500	0	14,935	15,383
20437105303 Communication Utilities	1,075	0	0	0	0	0	0	0	0
20437105400 Advertising/Official Notices	1,173	5,000	5,000	2,364	25,000	25,000	22,636	25,750	26,523
20437105405 Postage	2,892	3,500	3,500	3,086	3,163	3,163	77	3,258	3,356
20437105500 Copying & Printing	1,369	1,500	1,500	589	603	603	14	621	640

Fund: 0020 Smith House Bur/Office: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
20437106100 Office Supplies & Expenses	7,116	12,500	12,500	8,037	8,237	8,237	200	8,485	8,739	
20437106401 Subscriptions	200	250	250	70	100	100	30	103	106	
20437108100 Dues & Fees	16,374	16,000	16,000	16,768	15,000	15,000	-1,768	15,450	15,914	
20437108233 Non Bond Interest Expenditure	261,995	17,000	17,000	17,000	292,660	292,660	275,660	301,440	301,483	
20437108302 Interest Expense	102,600	95,793	95,793	77,649	77,649	77,649	0	70,707	63,688	
20437108303 Depreciation Expense	400,734	416,200	416,200	409,133	417,315	417,315	8,182	429,834	442,729	
20437108307 Allowance for Bad Debt	319,103	30,000	30,000	120,000	120,000	120,000	0	123,600	127,308	
Administration Total	4,781,137	4,413,307	4,413,307	4,430,614	5,240,456	5,240,456	809,842	5,660,711	6,124,302	

Bur/Offc:370Smith HouseDept/Div:0372Social ServicesActivity:3720Social Services

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Case Manager - 37.5	1	0	\$66,722	\$0	(\$66,722)	-100.00%
Dir of Social Services (SNF)	0	1	\$0	\$70,500	\$70,500	100.00%
	1	1	\$66,722	\$70,500	\$3,778	5.66%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0372Social ServicesActivity:3720Social Services

·		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
20437201100 Salaries	58,230	66,722	66,722	64,123	70,500	70,500	6,377	72,615	74,793	
20437201201 Part-Time	28,173	26,000	26,000	29,108	30,050	30,050	942	30,952	31,880	
Social Services Total	86,403	92,722	92,722	93,231	100,550	100,550	7,319	103,567	106,673	

Bur/Offc: 370 Smith HouseDept/Div: 0373 RecreationActivity: 3730 Recreation

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Director of Therapeutic Rec	1	1	\$67,972	\$73,082	\$5,110	7.52%
Recreation Program Facilitator	2	2	\$70,884	\$39,227	(\$31,658)	-44.66%
	3	3	\$138,856	\$112,309	(\$26,547)	-19.12%

Fund: 0020 Smith HouseBur/Office: 370 Smith HouseDept/Div: 0373 RecreationActivity: 3730 Recreation

Ref Number Account Title	EW 05/07	FY 06/07	FY 06/07 Revised			FY 07/08 t Mayor's	Mayor	FT 00/00	TT 00/10	
	FY 05/06 Actual	Original Budget	Revised Budget	Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
20437301100 Salaries	111,324	138,856	138,856	98,933	112,309	112,309	13,376	115,678	119,149	
20437301201 Part-Time	22,773	23,000	23,000	24,473	7,219	7,219	-17,254	7,436	7,659	
20437301202 Permanent Part-time	0	0	0	22,172	28,874	28,874	6,702	29,740	30,632	
20437301203 Seasonal	4,185	0	0	0	0	0	0	0	0	
20437301301 Overtime	1,650	600	600	4,737	2,000	2,000	-2,737	2,060	2,122	
20437301901 Differential	1,570	1,400	1,400	2,881	2,000	2,000	-881	2,060	2,122	
20437306904 Recreation Supplies	4,363	9,600	9,600	2,594	8,400	8,400	5,806	8,652	8,912	
Recreation Total	145,865	173,456	173,456	155,790	160,802	160,802	5,012	165,626	170,596	

Bur/Offc:370Smith HouseDept/Div:0374HousekeepingActivity:3740Housekeeping

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Housekeeping Aide	7	7	\$219,233	\$226,752	\$7,519	3.43%
	7	7	\$219,233	\$226,752	\$7,519	3.43%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0374HousekeepingActivity:3740Housekeeping

	EV 05/0/	FY 06/07	FY 06/07 Revised			FY 07/08 t Mayor's	Mayor	EV 00/00	EV 00/10	
Ref Number Account Title	FY 05/06 Actual	Original Budget	Kevisea Budget	Exp & Enc	•	Mayor s Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
20437401100 Salaries	188,826	219,233	219,233	195,166	226,752	226,752	31,586	233,554	240,561	
20437401201 Part-Time	15,845	0	0	27,042	31,286	31,286	4,244	32,225	33,191	
20437401203 Seasonal	8,196	0	0	0	0	0	0	0	0	
20437401301 Overtime	13,008	9,500	9,500	14,210	15,000	15,000	790	15,450	15,914	
20437401501 Clothing Allowance	2,550	3,000	3,000	2,975	3,000	3,000	25	3,090	3,183	
20437401901 Differential	4,349	4,000	4,000	4,823	4,967	4,967	144	5,117	5,270	
20437406911 Housekeeping Supplies	36,193	45,000	45,000	37,759	38,703	38,703	944	39,864	41,060	
Housekeeping Total	268,968	280,733	280,733	281,975	319,708	319,708	37,733	329,300	339,179	

Bur/Offc:370Smith HouseDept/Div:0375MaintenanceActivity:3750Maintenance

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Custodian (SNF)	4	4	\$152,584	\$160,532	\$7,949	5.21%
Head Custodian I	2	2	\$109,398	\$113,548	\$4,150	3.79%
	6	6	\$261,982	\$274,081	\$12,099	4.62%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0375MaintenanceActivity:3750Maintenance

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor		
Ref Number Account Title	FY 05/06	Original Pudaet	Revised	Projected	Department	Mayor's Request	Vs Projected	FY 08/09	FY 09/10
.,	Actual	Budget	Budget	Exp & Enc	Request	Kequesi	Trojecieu	Estimate	Estimate
20437501100 Salaries	221,842	261,982	261,982	188,646	274,081	274,081	85,435	282,303	290,772
20437501202 Permanent Part-time	22,499	21,500	21,500	38,474	22,038	22,038	-16,436	22,699	23,380
20437501301 Overtime	22,071	15,500	15,500	13,462	13,866	13,866	404	14,282	14,711
20437501501 Clothing Allowance	2,380	1,200	1,200	6,027	2,380	2,380	-3,647	2,451	2,525
20437501901 Differential	8,517	7,800	7,800	8,113	8,356	8,356	243	8,607	8,865
20437501902 Stand-By Time	47,027	45,000	45,000	55,011	57,000	57,000	1,989	58,710	60,471
20437503601 Contracted Services	32,312	36,000	36,000	46,480	47,642	47,642	1,162	49,071	50,544
20437505101 Gasoline	2,342	4,500	4,500	2,400	2,000	2,000	-400	2,060	2,122
20437506202 Water	9,682	15,540	15,540	8,766	9,924	9,924	1,158	10,222	10,528
20437506203 Fuel Oil	115,781	107,500	107,500	116,000	121,570	121,570	5,570	125,217	128,974
20437506204 Electric - Utility	135,970	136,514	136,514	136,000	149,567	149,567	13,567	154,054	158,676
20437506601 Vehicle Maintenance	471	4,000	4,000	2,039	2,090	2,090	51	2,152	2,217
20437506603 Building Maintenance	87,408	98,000	98,000	65,551	67,189	67,189	1,638	69,205	71,281
20437506604 Grounds Maintenance	7,541	8,500	8,500	14,472	8,713	8,713	-5,759	8,974	9,243
20437506605 Equipment Maintenance	36,910	32,000	32,000	20,066	20,568	20,568	502	21,185	21,820
Maintenance Total	752,751	795,536	795,536	721,507	806,984	806,984	85,477	831,192	856,129

Bur/Offc:370Smith HouseDept/Div:0376LaundryActivity:3760Laundry

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Laundry Aide	3	3	\$95,442	\$98,771	\$3,329	3.49%
	3	3	\$95,442	\$98,771	\$3,329	3.49%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0376LaundryActivity:3760Laundry

·	FY 05/06	FY 06/07 Original	FY 06/07 Revised			FY 07/08 t Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Revisea Budget	Exp & Enc	•	Request	Projected Projected	Estimate	Estimate	
20437601100 Salaries	90,394	95,442	95,442	89,627	98,771	98,771	9,144	101,734	104,786	
20437601301 Overtime	4,405	3,000	3,000	4,755	3,000	3,000	-1,755	3,090	3,183	
20437601501 Clothing Allowance	1,275	1,200	1,200	1,275	1,275	1,275	0	1,313	1,353	
20437601901 Differential	6,105	5,000	5,000	6,499	6,105	6,105	-394	6,288	6,477	
20437603601 Contracted Services	94,096	95,000	95,000	94,100	97,375	97,375	3,275	100,296	103,305	
20437606911 Housekeeping Supplies	5,560	5,200	5,200	4,104	5,330	5,330	1,226	5,490	5,655	
20437606912 Linens & Blankets	732	1,500	1,500	240	5,000	5,000	4,760	5,150	5,305	
Laundry Total	202,567	206,342	206,342	200,600	216,856	216,856	16,256	223,361	230,064	

Bur/Offc:370Smith HouseDept/Div:0377Food ServicesActivity:3770Food Services

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assistant Director Food Service	1	1	\$65,736	\$67,953	\$2,217	3.37%
Cook	2	2	\$96,689	\$100,081	\$3,391	3.51%
Dietary Aide	7	7	\$250,162	\$258,580	\$8,419	3.37%
Director of Food Service	1	1	\$78,801	\$81,562	\$2,761	3.50%
Dishwasher	3	3	\$95,092	\$98,321	\$3,229	3.40%
	14	14	\$586,480	\$606,497	\$20,017	3.41%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0377Food ServicesActivity:3770Food Services

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
20437701100 Salaries	582,881	586,480	586,480	572,272	606,497	606,497	34,225	624,692	643,433	
20437701201 Part-Time	31,521	67,943	67,943	36,055	37,137	37,137	1,082	38,251	39,398	
20437701202 Permanent Part-time	77,953	66,485	66,485	70,920	73,048	73,048	2,128	75,239	77,496	
20437701301 Overtime	50,574	33,000	33,000	73,641	52,092	52,092	-21,549	53,654	55,264	
20437701501 Clothing Allowance	5,950	5,000	5,000	5,610	5,150	5,150	-460	5,304	5,464	
20437701901 Differential	30,092	34,500	34,500	30,403	31,315	31,315	912	32,254	33,222	
20437706909 Dietary Supplies	48,255	45,000	45,000	35,178	42,000	42,000	6,822	43,260	44,558	
20437706910 Provisions - Food	263,102	250,000	250,000	255,029	256,250	256,250	1,221	263,937	271,856	
Food Services Total	1,090,328	1,088,408	1,088,408	1,079,108	1,103,489	1,103,489	24,381	1,136,591	1,170,691	

Bur/Offc:370Smith HouseDept/Div:0378Nursing ServicesActivity:3780Nursing Services

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assistant Director Nursing-SNF	1	1	\$88,184	\$91,528	\$3,345	3.79%
Head Nurse	4	4	\$320,236	\$331,085	\$10,849	3.39%
L.P.N.	7	10	\$368,968	\$508,164	\$139,195	37.73%
Nursing Assistant	46	46	\$1,662,847	\$1,644,229	(\$18,618)	-1.12%
Office Support Specialist (SNF)	1	1	\$45,761	\$47,296	\$1,535	3.36%
Staff Nurse-RN	9	9	\$637,667	\$584,935	(\$52,733)	-8.27%
Unit Coordinator	2	2	\$154,860	\$160,026	\$5,166	3.34%
	70	73	\$3,278,523	\$3,367,263	\$88,740	2.71%

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0378Nursing ServicesActivity:3780Nursing Services

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
20437801100 Salaries	2,955,161	3,278,523	3,278,523	2,964,454	3,367,263	3,367,263	402,809	3,468,281	3,572,329	
20437801201 Part-Time	313,479	401,000	401,000	192,057	197,819	197,819	5,762	203,753	209,866	
20437801202 Permanent Part-time	659,924	549,000	549,000	760,938	651,305	651,305	-109,633	670,844	690,969	
20437801301 Overtime	625,734	499,000	499,000	717,812	644,506	644,506	-73,306	663,842	683,757	
20437801501 Clothing Allowance	23,450	20,000	20,000	26,070	26,852	26,852	782	27,658	28,487	
20437801901 Differential	320,406	286,000	286,000	348,392	286,000	286,000	-62,392	294,580	303,417	
20437803601 Contracted Services	51,187	61,500	61,500	32,628	35,000	35,000	2,372	36,050	37,132	
20437804400 Equipment Rental	0	750	750	0	500	500	500	515	530	
20437806100 Office Supplies & Expenses	1,678	1,800	1,800	1,545	1,584	1,584	39	1,632	1,681	
20437806903 Medical Supplies	172,974	220,000	220,000	185,000	190,000	190,000	5,000	195,700	201,571	
20437806908 Prescription Drugs & Medicine	196,247	190,000	190,000	200,748	220,000	220,000	19,252	226,600	233,398	
Nursing Services Total	5,320,239	5,507,573	5,507,573	5,429,644	5,620,829	5,620,829	191,185	5,789,455	5,963,137	

Fund: 0020 Smith House
 Bur/Office: 370 Smith House
 Dept/Div: 0378 Nursing Services
 Activity: 3781 Physician Services

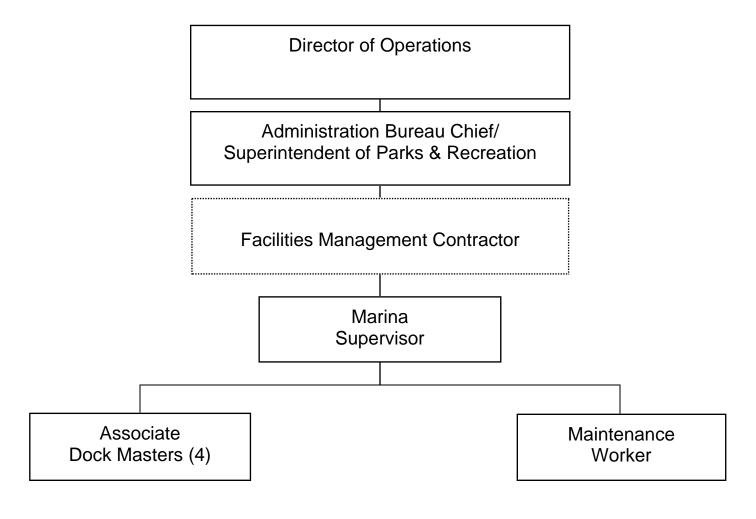
		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
20437813003 Professional Medical Care	40,321	42,000	42,000	42,000	44,000	44,000	2,000	45,320	46,680	
Physician Services Total	40,321	42,000	42,000	42,000	44,000	44,000	2,000	45,320	46,680	

Fund:0020Smith HouseBur/Office:370Smith HouseDept/Div:0379Therapies

Activity: 3791 Physical Therapy

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
20437913601 Contracted Services	530,693	361,856	361,856	464,188	450,000	450,000	-14,188	463,500	477,405	
20437916903 Medical Supplies	2,560	5,000	5,000	2,322	2,500	2,500	178	2,575	2,652	
Physical Therapy Total	533,252	366,856	366,856	466,510	452,500	452,500	-14,010	466,075	480,057	

City of Stamford Office of Operations Operations Administration Bureau Marina Fund



Marina Fund FY 2007-2008 Proposed Operating Budget

	FY 2006-07 Original Budget	FY 2006-07 Revised Budget	FY 2007-08 Dept. Request	FY 2007-08 Mayor's Request	Variance from Original	Percent Change
EXPENSE						
Salaries	127,935	127,935	130,567	130,567	2,632	2.1%
Seasonal	48,490	48,490	49,944	49,944	1,454	3.0%
Overtime	4,244	4,244	4,371	4,371	127	3.0%
Medical and Life	30,670	30,670	35,389	35,389	4,719	15.4%
Social Security	13,821	13,821	14,143	14,143	322	2.3%
Central Services Cost Allocation	52,709	52,709	14,120	14,120	(38,589)	-73.2%
Contracted Services	10,639	10,639	10,095	10,095	(544)	-5.1%
Payment to Insurance Fund	71	71	7,754	7,754	7,683	10821.1%
Telephone	1,599	1,599	1,639	1,639	40	2.5%
Postage	630	630	646	646	16	2.5%
Copying & Printing	1,230	1,230	1,261	1,261	31	2.5%
Office Supplies & Expenses	1,025	1,025	1,050	1,050	25	2.4%
Water	5,100	5,100	5,202	5,202	102	2.0%
Electric Utility	17,150	17,150	18,865	18,865	1,715	10.0%
Building Maintenance	6,000	6,000	6,150	6,150	150	2.5%
Grounds Maintenance	20,500	20,500	21,013	21,013	513	2.5%
Small Tools & Replacement	4,100	4,100	4,203	4,203	103	2.5%
Bonds Principal	44,216	44,216	44,216	44,216	-	0.0%
Interest Expense	21,087	21,087	23,670	23,670	2,583	12.2%
Miscellaneous Contingency	2,000	2,000	2,060	2,060	60	3.0%
OSHA Safety Requirement	200	200	350	350	150	75.0%
TOTAL EXPENSE	\$ 413,416	\$ 413,416	\$ 396,708	\$ 396,708	\$ (16,708)	-4.0%
<u>REVENUE</u>						
Resident - Cove	112,632	112,632	103,344	103,344	(9,288)	-8.2%
Resident - Cummings	52,274	52,274	55,380	55,380	3,106	5.9%
Resident - Czescik	188,358	188,358	176,061	176,061	(12,297)	-6.5%
Halloween Yacht Club	20,808	20,808	21,224	21,224	416	2.0%
Winter Storage Fees	15,143	15,143	15,243	15,243	100	0.7%
Launching Ramp Fees	1,650	1,650	11,000	11,000	9,350	566.7%
Fines & Other Charges	2,415	2,415	2,273	2,273	(142)	-5.9%
TOTAL REVENUE	\$ 393,280	\$ 393,280	\$ 384,526	\$ 384,526	\$ (8,754)	-2.2%
NET BALANCE	\$ (20,136)	\$ (20,136)	\$ (12,182)	\$ (12,182)	\$ 7,954	

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2138 Marina Management

Mission Statement

The City of Stamford operates three public marinas at Cummings Park, Cove Park and Czescik marina. The boating season lasts from the first week in April until the end of November.

T. I. mid	Pos	Pos	FY 06/07 Budget	FY 07/08 Budget	Budget Salary	Budget Salary
Job Title	06/07	07/08	Salary	Salary	\$ Increase	% Increase
CHARGEBACK from Parking Fund	0	0	\$36,848	\$38,156	\$1,308	3.55%
Maintenance Worker	1	1	\$36,138	\$35,511	(\$627)	-1.74%
Marina Supervisor	1	1	\$54,949	\$56,900	\$1,951	3.55%
	2	2	\$127,935	\$130,567	\$2,631	2.06%

Fund: 0028 Marina Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2138 Marina Management

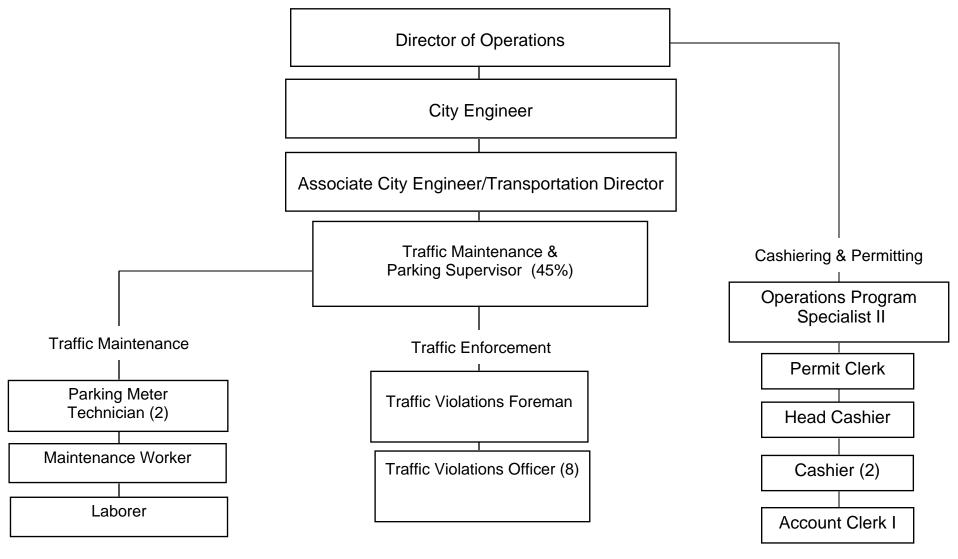
•	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	•	Projected Projected	Estimate	Estimate
28421381100 Salaries	123,979	127,935	127,935	126,967	130,567	130,567	3,600	134,484	138,518
28421381203 Seasonal	36,487	48,490	48,490	48,490	49,944	49,944	1,454	51,442	52,986
28421381301 Overtime	5,015	4,244	4,244	4,244	4,371	4,371	127	4,502	4,637
28421382100 Medical & Life	30,672	30,670	30,670	30,670	35,389	35,389	4,719	40,697	46,802
28421382200 Social Security	13,008	13,821	13,821	13,821	14,143	14,143	322	14,568	15,005
28421383401 Central Service Cost Allocation	49,081	52,709	52,709	52,709	14,120	14,120	-38,589	14,473	14,835
28421383601 Contracted Services	7,823	10,639	10,639	10,639	10,095	10,095	-544	11,178	11,457
28421385240 Payments to Insurance Fund	48	71	71	71	7,754	7,754	7,683	8,529	9,382
28421385301 Telephone	2,230	1,599	1,599	1,599	1,639	1,639	40	1,679	1,722
28421385405 Postage	1,000	630	630	630	646	646	16	662	678
28421385500 Copying & Printing	499	1,230	1,230	1,230	1,261	1,261	31	1,293	1,325
28421386100 Office Supplies & Expenses	408	1,025	1,025	1,025	1,050	1,050	25	1,076	1,130
28421386202 Water	2,454	5,100	5,100	5,100	5,202	5,202	102	5,306	5,312
28421386204 Electric - Utility	17,270	17,150	17,150	17,150	18,865	18,865	1,715	19,337	19,820
28421386603 Building Maintenance	6,778	6,000	6,000	6,000	6,150	6,150	150	6,304	6,461
28421386604 Grounds Maintenance	16,663	20,500	20,500	20,500	21,013	21,013	513	21,538	22,077
28421386700 Small Tools & Replacement	1,464	4,100	4,100	4,100	4,203	4,203	103	4,308	4,523
28421387100 Capital Outlay - Land & Improvements	384	0	0	0	0	0	0	0	0
28421388301 Bonds - Principal	44,353	44,216	44,216	44,216	44,216	44,216	0	44,442	44,430
28421388302 Interest Expense	22,585	21,087	21,087	21,087	23,670	23,670	2,583	21,534	19,414
28421388400 Miscellaneous Contingency	0	2,000	2,000	2,000	2,060	2,060	60	2,122	2,175
28421388909 OSHA Safety Requirement	0	200	200	200	350	350	150	359	368

Fund: 0028 Marina Fund

Bur/Office: 206 Operations: AdministrationDept/Div: 0213 Facilities ManagementActivity: 2138 Marina Management

•		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
	FY 05/06	Original	Revised	Projected	Department	Mayor's	Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
Reg Trumber Tiecount Title	Herman	ziiigii	20080	zup et zut	4	210411001	2 i ojecicu	Выше	Battimette	

City of Stamford Office of Operations Engineering Bureau Parking Fund



Parking Fund FY 2007-2008 Proposed Operating Budget

	FY 2006-07 Original Budget	FY 2006-07 Revised Budget	FY 2007-08 Dept. Request	FY 2007-08 Mayor's Request		iance from Original	Percentage Change
<u>EXPENSE</u>							
Salaries	775,570	831,980	865,663	865,663		90,093	12%
Seasonal	83,200	68,200	263,696	263,696		180,496	217%
Overtime	90,758	90,758	93,481	93,481		2,723	3%
Clothing Allowance	8,100	8,100	6,900	6,900		(1,200)	-15%
Differential	6,180	9,079	6,995	6,995		815	13%
Medical and Life	193,814	267,545	328,668	328,668		134,854	70%
Social Security	73,731	76,899	94,610	94,610		20,879	28%
Conferences and Training	850	850	3,000	3,000		2,150	253%
Central Services Cost Allocation	207,635	207,635	213,864	213,864		6,229	3%
Parking Ticket Processing	213,790	213,790	218,050	218,050		4,260	2%
Bank Fees - Credit Cards	3,000	3,000	6,000	6,000		3,000	100%
Contracted Services	296,000	396,000	434,499	434,499		138,499	47%
Facility Rental	42,000	42,000	43,260	43,260		1,260	3%
Payment to Insurance Fund	6,317	6,317	116,988	116,988		110,671	1752%
Telephone	7,923	7,923	8,121	8,121		198	2%
Data Communications	26,880	26,880	27,552	27,552		672	2%
Postage	10,092	10,092	10,092	10,092		-	0%
Copying & Printing	15,600	15,600	15,989	15,989		389	2%
Office Supplies & Expenses	13,800	13,800	14,214	14,214		414	3%
Water	1,989	1,989	2,039	2,039		50	3%
Electric Uitility	213,150	213,150	234,465	234,465		21,315	10%
Natural Gas Utility	9,257	9,257	11,108	11,108		1,851	20%
Vehicle Maintenance	1,000	1,000	1,000	1,000		1,001	0%
Building Maintenance	5,714	5,714	5,885	5,885		171	3%
Equipment Maintenance	21,569	21,569	21,870	21,870		301	1%
Building Alterations	4,203	4,203	4,308	4,308		105	2%
Small Tools & Replacement	12,200	12,200	12,505	12,505		305	2%
Non Capital Computer Equipment	12,200	12,200	19,000	19,000		19,000	100%
Uniforms	5,100	5,900	5,228	5,228		19,000	3%
	·	•	•			_	-9%
Bonds - Principal Interest Expense	684,664 624,652	684,664 624,652	625,000 656,750	625,000		(59,664) 32,098	-9% 5%
TOTAL EXPENSE	\$ 3,658,739	\$ 3,880,746	\$ 4,370,800	656,750 \$ 4,370,800	\$	712,061	19%
TOTAL EXPENSE	\$ 3,030,739	\$ 3,00U,140	\$ 4,370,000	\$ 4,370,000	Þ	712,001	1970
REVENUE							
Parking Revenue	1,466,000	1,466,000	1,802,000	1,802,000		336,000	23%
Park Permits	330,000	330,000	380,000	380,000		50,000	15%
Town Center Parking	84,000	84,000	75,100	75,100		(8,900)	-11%
Garage Revenue	2,134,774	2,134,774	1,170,000	1,170,000		(964,774)	-45%
Parking Ticket Fines	2,000,000	2,000,000	2,200,000	2,200,000		200,000	10%
Lease Saturn of Stamford	76,350	76,350	76,350	76,350		200,000	0%
Garage Reimbursements	97,260	97,260	110,112	110,112		12,852	13%
TOTAL REVENUE	\$ 6,188,384	\$ 6,188,384	\$ 5,813,562	\$ 5,813,562	\$	(374,822)	-6%
TOTAL REVENUE	\$ 0,100,304	\$ 0,100,304	\$ 5,615,502	φ 5,613,302	Ψ	(374,022)	-0 /6
Add Back: Central Service Cost Allocation	\$ 207,635	\$ 207,635	\$ 213,864	\$ 213,864	\$	6,229	3%
Transfer Out - General Fund	\$ 2,737,280	\$ 2,515,273	\$ 1,656,626	\$ 1,656,626	\$	(1,086,883)	

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Mission Statement

The mission of the Parking Fund is to develop, maintain and monitor all parking activities in the City of Stamford. Parking functions were previously funded through various activity centers within the Office of Operations. By creating this fund, all parking operations, including garage management, parking enforcement and maintenance of parking equipment and facilities are located within one fund and one cost center. The parking fund provides a safe, efficient, convenient and friendly parking system for the short and long term parking consumer and Stamford merchants.

Program: Develop Garage Revenue

The mission of the garage revenue program is to increase revenue for the City's garages.

Activity Name	Service Output	Service Quality
Garage Revenue	• \$991,000 Annual Revenue Generation	8% Revenue Decrease

Program: Garage Maintenance

The mission of the garage maintenance program is to ensure the garages are accessible, operational and safe.

Activity Name	Service Output	Service Quality
Install/Repair Parking Meters	• 750 parking meters maintained, repaired, and replaced	100% of meters in operation
	• 55 multispace meters maintained	
Garage Safety	• Maintain all garage structures safely.	0 claims due to Structural/Maintenance Issues.

Program: Parking Enforcement

The mission the Enforcement Program is to provide enforcement for street parking, surface lots, vertical parking structures, parks, and beaches in order provide a safe and working parking environment for the residents and nonresidents of the City of Stamford.

Activity Name	Service Output	Service Quality
Collect Fees and Fines	• \$2.351 million in parking tickets fines collected	17% increase in amount collected

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Program: Develop Parking Revenue

The mission of the parking revenue program is to enforce on- street commuter and surface parking facilities.

Activity Name	Servic	e Output		Service Quality			
Collect Fees & Fines	• \$1.27	0 Million in	parking revenue	10% increase in amount collected			
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Account Clerk I	1	1	\$40,396	\$41,753	\$1,357	3.36%	
Cashier	2	2	\$79,313	\$81,814	\$2,502	3.15%	
CHARGEBACK from Traffic Maintenance	0	0	\$42,465	\$46,475	\$4,010	9.44%	
CHARGEBACK to Board of Education	0	0	(\$34,532)	(\$34,532)	\$0	0.00%	
CHARGEBACK to Cashiering & Permitting	0	0	(\$35,359)	(\$36,542)	(\$1,183)	3.34%	
CHARGEBACK to Marina	0	0	(\$36,848)	(\$38,156)	(\$1,308)	3.55%	
Head Cashier	1	1	\$47,952	\$49,581	\$1,629	3.40%	
Laborer 37.5	1	1	\$38,306	\$41,489	\$3,184	8.31%	
Maintenance Worker	1	1	\$40,596	\$41,953	\$1,357	3.34%	
Operations Prog Specialist II	1	1	\$88,183	\$91,528	\$3,345	3.79%	
Parking Meter Technician	2	2	\$89,097	\$92,473	\$3,376	3.79%	
Permit Clerk	1	1	\$48,402	\$50,131	\$1,729	3.57%	
Traffic Violations Foreman	0	1	\$0	\$66,786	\$66,786	100.00%	
Traffic Violations Officer - 37.5	5	6	\$223,193	\$271,344	\$48,151	21.57%	
Traffic Violations Officer 40	3	2	\$144,405	\$99,564	(\$44,841)	-31.05%	
	18	19	\$775,570	\$865,663	\$90,093	11.62%	

¹ Traffic Violations Officer promoted to Traffic Violations Foreman. 1 Additional Traffic Violation Officer 37.5 approved in FY06/07.

Fund: 0029 Parking Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Activity: 2139 Parking Management	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate	
29421391100 Salaries	702,564	775,570	831,980	825,553	865,663	865,663	40,110	891,633	918,382	-
29421391203 Seasonal	41,588	83,200	68,200	68,200	263,696	263,696	195,496	88,266	90,914	
29421391301 Overtime	108,968	90,758	90,758	90,758	93,481	93,481	2,723	96,285	99,174	
29421391501 Clothing Allowance	1,280	8,100	8,100	8,100	6,900	6,900	-1,200	6,900	6,900	
29421391901 Differential	7,705	6,180	9,079	9,079	6,995	6,995	-2,084	7,231	7,448	
29421392100 Medical & Life	193,814	193,814	267,545	267,545	328,668	328,668	61,123	377,968	434,664	
29421392200 Social Security	64,496	73,731	76,899	73,731	94,610	94,610	20,879	92,343	95,113	
29421393202 Conferences & Training	485	850	850	850	3,000	3,000	2,150	3,075	3,180	
29421393401 Central Service Cost Allocation	207,567	207,635	207,635	207,635	213,864	213,864	6,229	220,280	226,888	
29421393405 Parking Ticket Processing	102,780	213,790	213,790	213,790	218,050	218,050	4,260	224,590	231,327	
29421393411 Bank Fees - Credit Cards	1,821	3,000	3,000	3,000	6,000	6,000	3,000	6,180	6,365	
29421393601 Contracted Services	343,352	296,000	396,000	396,000	434,499	434,499	38,499	387,219	399,376	
29421394401 Facility Rental	35,119	42,000	42,000	42,000	43,260	43,260	1,260	44,558	45,895	
29421395240 Payments to Insurance Fund	12,120	6,317	6,317	6,317	116,988	116,988	110,671	128,687	141,555	
29421395301 Telephone	5,269	7,923	7,923	7,923	8,121	8,121	198	8,324	8,532	
29421395302 Data Communications	248	26,880	26,880	26,880	27,552	27,552	672	28,241	28,947	
29421395405 Postage	7,450	10,092	10,092	10,092	10,092	10,092	0	10,344	10,602	
29421395500 Copying & Printing	13,416	15,600	15,600	15,600	15,989	15,989	389	16,389	16,798	
29421396100 Office Supplies & Expenses	2,950	13,800	13,800	13,800	14,214	14,214	414	14,641	15,007	
29421396202 Water	1,884	1,989	1,989	1,989	2,039	2,039	50	2,080	2,122	
29421396204 Electric - Utility	96,584	213,150	213,150	213,150	234,465	234,465	21,315	257,912	283,703	
29421396205 Natural Gas - Utility	2,487	9,257	9,257	9,257	11,108	11,108	1,851	13,329	15,995	

Fund: 0029 Parking Fund

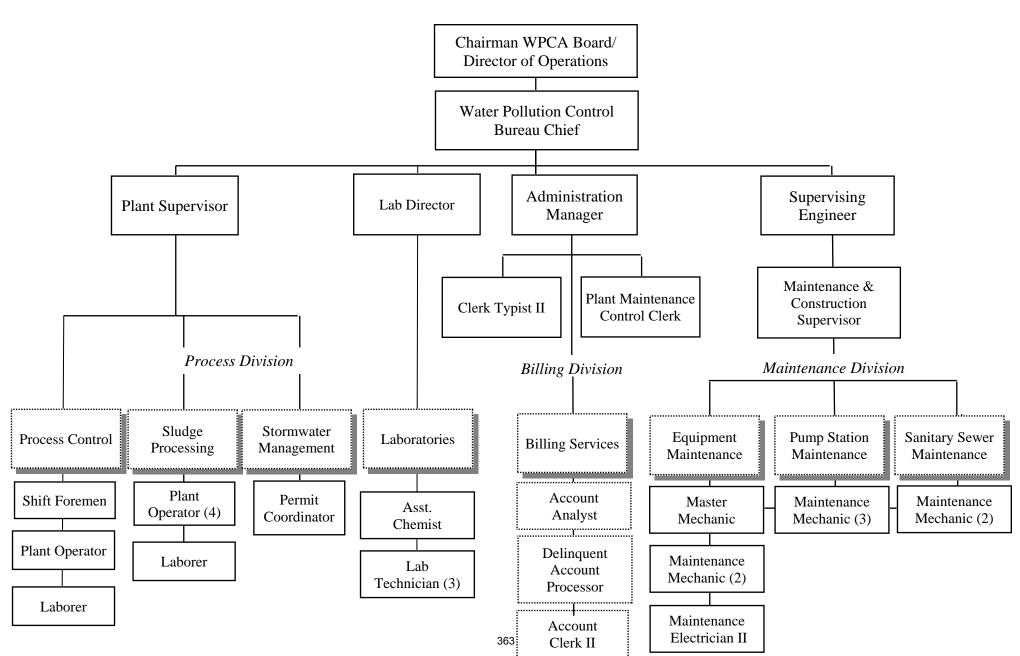
Bur/Office: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
29421396601 Vehicle Maintenance	0	1,000	1,000	1,000	1,000	1,000	0	1,000	1,000
29421396603 Building Maintenance	3,400	5,714	5,714	5,714	5,885	5,885	171	6,032	6,183
29421396605 Equipment Maintenance	16,696	21,569	21,569	21,569	21,870	21,870	301	22,416	22,976
29421396613 Building Alterations	298	4,203	4,203	4,203	4,308	4,308	105	4,416	4,526
29421396700 Small Tools & Replacement	5,280	12,200	12,200	12,200	12,505	12,505	305	12,818	13,138
29421396710 Non Capital Computer Equipment	0	0	0	0	19,000	19,000	19,000	0	0
29421396902 Uniforms	3,267	5,100	5,900	5,900	5,228	5,228	-672	5,359	5,493
29421398301 Bonds - Principal	-674,900	684,664	684,664	684,664	625,000	625,000	-59,664	640,000	660,000
29421398302 Interest Expense	674,900	624,652	624,652	624,652	656,750	656,750	32,098	638,000	618,800
29421399002 Transfer to General Fund	2,290,124	2,737,280	2,737,280	2,737,280	1,656,626	1,656,626	-1,080,654	1,952,806	1,966,752
Parking Management Total	4,273,011	6,396,018	6,618,026	6,608,431	6,027,426	6,027,426	-581,005	6,209,322	6,387,754

City of Stamford Office of Operations Water Pollution Control Authority



Stamford Water Pollution Control Authority FY 2007-2008 Proposed Operating Budget

	FY 2006-07 Original	FY 2006-07 Revised	FY 2007-08 Dept	FY 2007-08 Mayor's	Variance	Percent
Revenue	Budget	Budget	Request	Request	from Original	Change
Interest Income	233,491	233,491	350,000	350,000	116,509	49.9%
Special Assessments - Principal	1,160,000	1,160,000	1,054,145	1,054,145	(105,855)	-9.1%
Special Assessments - Interest	79,832	79,832	83,824	83,824	3,992	5.0%
Treatment of Sewage - Darien	1,155,990	1,155,990	1,379,795	1,379,795	223,805	19.4%
Septic Tank Fees	227,000	227,000	450,000	450,000	223,000	98.2%
Regional Lab Fees	52,600	52,600	53,990	53,990	1,390	2.6%
Darien - Capital Reimbursement	115,000	115,000	-	-	(115,000)	-100.0%
Darien - Capital Reimbursement (Upgrade)	1,134,680	1,134,680	619,372	619,372	(515,308)	-45.4%
Sewer Use Fees	14,675,000	14,675,000	13,995,474	13,995,474	(679,526)	-4.6%
Sewer Use Fees - Interest	90,000	90,000	89,775	89,775	(225)	-0.2%
Aquarion User Charges	175,000	175,000	180,250	180,250	5,250	3.0%
Nitrogen Trading Exchange Credit	20,000	20,000	250,000	250,000	230,000	1150.0%
Use of Rate Stabilization Reserve	3,400,000	3,400,000		-	(3,400,000)	-100.0%
Load Shedding	-	-	107,000	107,000	107,000	100.0%
Total Revenue	\$ 22,518,593	\$ 22,518,593	\$ 18,613,625	\$ 18,613,625	\$ (3,904,968)	-17.3%
Operating Expenses						
Administration (less: interest & depreciation expense)	2,726,168	2,746,168	2,977,291	2,977,291	251,123	9.2%
Process Control	2,865,384	2,935,384	3,478,827	3,478,827	613,443	21.4%
Laboratories	419,775	419,775	438,382	438,382	18,607	4.4%
Sludge Processing	1,638,319	1,518,319	1,897,721	1,897,721	259,402	15.8%
Stormwater Management	91,700	71,700	155,342	155,342	63,642	69.4%
Building Maintenance	150,094	150,094	151,494	151,494	1,400	0.9%
Equipment Maintenance	503,569	583,569	570,075	570,075	66,506	13.2%
Pump Station Maintenance	535,483	535,483	555,719	555,719	20,236	3.8%
Sanitary Sewer Maintenance	208,093	178,093	228,472	228,472	20,379	9.8%
Hurricane Barrier Maintenance	117,911	117,911	113,520	113,520	(4,391)	-3.7%
Billing Services	323,461	323,461	315,436	315,436	(8,025)	-2.5%
Total Operating Expenses	\$ 9,579,957	\$ 9,579,957	\$ 10,882,279	\$ 10,882,279	\$ 1,302,322	13.6%
Net Revenues Available for Debt Service	\$ 12,938,636	\$ 12,938,636	\$ 7,731,346	\$ 7,731,346	\$ (5,207,290)	-40.2%
Dalid Camilan						
Debt Service	707.000	707.000	700.040	700.040	040	0.00/
2003A Revenue Bonds (Principal & Interest)	787,930	787,930	788,243	788,243	313	0.0%
Clean Water Fund (Principal & Interest)	425,219	425,219	421,624	421,624	(3,595)	-0.8%
Debt Service (Upgrade Loan Portion)	8,100,430	8,100,430	4,424,089	4,424,089	(3,676,341)	-45.4%
2006B Revenue Bonds (Principal & Interest)	1,128,953	406,190	1,203,920	1,203,920	74,968	6.6%
Senior Lien Debt Service Coverage	1.24	1.33	1.13	1.13	\$ (3,604,655)	-8.7%
GO Debt Service (Principal & Interest)	2,338,344	2,338,344	2,201,293	2,201,293	(137,051)	-5.9%
Total Debt Service Coverage	1.01	1.07	0.86	0.86	\$ (137,051)	-15.5%

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0240 Water Pollution Control Admin. Activity: 2400 Water Pollution Control Admin.

Mission Statement

The mission of the Water Pollution Control Authority is to protect the environment and public health for the City of Stamford. This is accomplished by operating and maintaining the Water Pollution Control Facility, pumping stations and sanitary sewer system in the most effective and efficient manner. This includes applying "state-of-the-art" process control techniques to the operation of the treatment plant and good maintenance management for the plant, pumping stations and sanitary sewer system.

The Administration Division is responsible for the overall management of the Water Pollution Control Authority. Personnel working in this Division are responsible for all technical decisions, supervision, budgeting, planning, procuring outside services, project management, and other administrative duties. In addition, key personnel in this Division are responsible for overseeing all WPCA funded construction activities including the solids drying and waste to energy project.

Program: Administration

The mission of this program to ensure that the overall management of the WPCA meets all procurement, human resources, safety and financial requirements.

Activity Name	Service Output	Monitor budget monthly to control expenditures. Complete fiscal year on or under budget.				
Provide Financial Oversight	• Ensure budget projections correlate with budget expenditures					
Monitor Adherence to Government Regulations • Compliance with DEP and EPA regulations		100% compliance with all government regulations				
Administration	• Ensure budgetary control.	Not exceeding total annual budget.				
Personnel Management	• Personnel and union issues	Ensure all personnel and union issues are resolved at WPCA level.				

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0240 Water Pollution Control Admin. Activity: 2400 Water Pollution Control Admin.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Administration Manager	1	1	\$99,257	\$102,628	\$3,371	3.40%
Clerk Typist II	1	1	\$43,350	\$44,903	\$1,554	3.58%
Mtce. & Const. Supervisor WPCA	1	1	\$82,993	\$85,812	\$2,819	3.40%
Plant Mtce Control Clerk	1	1	\$45,882	\$47,525	\$1,643	3.58%
Supervising Engineer	1	1	\$99,707	\$103,178	\$3,471	3.48%
WPCA Bureau Chief	1	1	\$119,759	\$123,804	\$4,045	3.38%
·	6	6	\$490.948	\$507.850	\$16.902	3.44%

Fund: 0033 Water Pollution Control Authority
 Bur/Office: 204 Operations: Water Pollution Control
 Dept/Div: 0240 Water Pollution Control Admin.

Activity: 2400 Water Pollution Control Admin.

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
33424001100 Salaries	458,956	490,948	490,948	483,311	507,850	507,850	24,540	523,086	538,778
33424001201 Part-Time	10,839	33,914	33,914	16,914	0	0	-16,914	0	0
33424001202 Permanent Part-time	16,108	0	0	34,280	44,704	44,704	10,424	46,045	47,426
33424001301 Overtime	10,636	7,800	7,800	7,800	8,034	8,034	234	8,275	8,523
33424002100 Medical & Life	628,757	628,757	628,757	628,757	588,025	588,025	-40,732	676,229	777,664
33424002101 Compensated Absences	17,548	13,400	13,400	13,400	13,600	13,600	200	13,940	14,289
33424002200 Social Security	189,195	217,350	217,350	217,350	219,119	219,119	1,769	225,692	232,463
33424002400 College Tuition	0	6,000	6,000	6,000	6,000	6,000	0	6,000	6,000
33424002500 Unemployment Compensation	12,288	2,346	2,346	2,346	1,833	1,833	-513	1,888	1,945
33424003006 Legal Expenses	-10,300	0	0	0	16,000	16,000	16,000	16,000	16,000
33424003202 Conferences & Training	12,817	14,500	14,500	14,500	14,500	14,500	0	15,086	15,388
33424003401 Central Service Cost Allocation	347,102	400,000	400,000	400,000	405,736	405,736	5,736	415,879	426,276
33424003601 Contracted Services	46,794	59,568	79,568	59,568	65,500	65,500	5,932	66,625	68,291
33424005101 Gasoline	9,190	12,000	12,000	12,000	12,360	12,360	360	12,669	12,986
33424005240 Payments to Insurance Fund	286,584	301,459	301,459	301,459	320,239	320,239	18,780	352,263	387,489
33424005301 Telephone	46,134	32,880	32,880	32,880	32,880	32,880	0	33,702	34,545
33424005405 Postage	2,039	500	500	500	1,500	1,500	1,000	1,500	1,500
33424005500 Copying & Printing	226	250	250	250	255	255	5	261	268
33424006100 Office Supplies & Expenses	14,381	14,570	14,570	14,570	14,861	14,861	291	15,233	15,614
33424006202 Water	11,302	15,556	15,556	15,556	15,556	15,556	0	15,945	16,344
33424006601 Vehicle Maintenance	5,659	30,000	30,000	30,000	30,000	30,000	0	30,750	31,519
33424006710 Non Capital Computer Equipment	14,910	10,870	10,870	10,870	12,000	12,000	1,130	12,000	12,000

Fund: 0033 Water Pollution Control Authority
 Bur/Office: 204 Operations: Water Pollution Control
 Dept/Div: 0240 Water Pollution Control Admin.

Activity: 2400 Water Pollution Control Admin.

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor			
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
33424006801 Laundry	10,094	9,500	9,500	9,500	9,690	9,690	190	9,932	10,181	
33424008100 Dues & Fees	6,241	7,000	7,000	7,000	16,850	16,850	9,850	16,850	16,850	
33424008233 Non Bond Interest Expenditure	172,273	7,000	7,000	7,000	210,000	210,000	203,000	210,000	210,000	
33424008302 Interest Expense	970,119	4,026,349	4,026,349	4,026,349	3,420,087	3,420,087	-606,262	3,248,063	3,075,094	
33424008303 Depreciation Expense	6,857,920	6,854,400	6,854,400	6,854,400	6,891,652	6,891,652	37,252	6,854,400	6,854,400	
33424008304 Bonded Debt - Expenses	0	0	0	0	0	0	0	0	0	
33424008400 Miscellaneous Contingency	-277,553	200,000	200,000	200,000	200,000	200,000	0	200,000	200,000	
33424008402 Utility Rate Contingency	0	200,000	200,000	200,000	200,000	200,000	0	200,000	200,000	
33424008839 Administrative Expenses	18,779	10,000	10,000	10,000	10,200	10,200	200	10,455	10,716	
Water Pollution Control Admin. Total	9,889,037	13,606,917	13,626,917	13,616,560	13,289,031	13,289,031	-327,529	13,238,768	13,242,549	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

Mission Statement

The mission of the Process Control Activity of the Process Division to ensure that the Water Pollution Control Facility is operated in accordance with technical directives issued from the Administration Division. The personnel working in this Activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all state and federal requirements.

Program: Operations

The mission of the Operations program is to provide wastewater treatment to rate payers, to protect the water quality of Long Island Sound, protect public health and ensure that CTDEP and US EPA requirements and regulations are complied with.

Activity Name Service Output		Service Quality
Process Control	• Control the wastewater treatment process to remove BOD and suspended solids.	Meet regulatory requirements for BOD and suspended solids removal 100% of time.
Nitrogen Removal	 Remove a minimum of 365,000 pounds of nitrogen per year. 	Meet regulatory requirements and sell at least \$160,000 worth of excess nitrogen credits

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Laborer 40	1	1	\$43,252	\$44,805	\$1,554	3.59%
Oper-In-Trng (WPCB)	1	0	\$42,688	\$0	(\$42,688)	-100.00%
Plant Operator I - WPCA	0	2	\$0	\$97,288	\$97,288	100.00%
Plant Operator II - WPCA	2	1	\$113,925	\$58,897	(\$55,028)	-48.30%
Plant Operator III - WPCA	1	0	\$53,881	\$0	(\$53,881)	-100.00%
Plant Operator-WPCA 40	2	2	\$110,053	\$113,746	\$3,693	3.36%
Plant Supervisor	0	1	\$0	\$93,310	\$93,310	100.00%
Process Control Engineer	1	0	\$80,996	\$0	(\$80,996)	-100.00%
Shift Foreman-LIQ Waste 40	5	5	\$321,170	\$332,231	\$11,062	3.44%
	13	12	\$765,963	\$740,278	(\$25,686)	-3.35%

Process Control Engineer name changed to Plant Supervisor. Plant Operator III position eliminated to fill Plant Operator I. Operator in Training promoted to Plant Operator I during the year. 1 Plant Operator II moved to 2413.

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

		FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor						
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate				
33424111100 Salaries	543,487	715,963	715,963	632,669	740,278	740,278	107,608	762,486	785,360				
33424111301 Overtime	161,505	98,544	98,544	98,544	101,500	101,500	2,956	104,545	107,682				
33424111901 Differential	27,225	32,034	32,034	32,034	32,995	32,995	961	33,985	35,004				
33424111902 Stand-By Time	11	0	0	0	0	0	0	0	0				
33424115102 Diesel Fuel	4,427	5,250	5,250	5,250	5,408	5,408	158	5,570	5,737				
33424116204 Electric - Utility	1,444,733	1,861,068	1,861,068	1,861,068	2,274,100	2,274,100	413,032	2,512,881	2,776,733				
33424116507 Processing Chemicals	138,222	146,500	216,500	216,500	318,400	318,400	101,900	327,950	337,791				
33424116901 Protective Clothing	6,317	6,025	6,025	6,025	6,146	6,146	121	6,268	6,394				
33424118909 OSHA Safety Requirement	48	0	0	0	0	0	0	0	0				
Process Control Total	2,325,976	2,865,384	2,935,384	2,852,090	3,478,827	3,478,827	626,736	3,753,685	4,054,701				

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process Activity: 2412 Laboratories

Mission Statement

The mission of the Laboratory Activity of the Process Division is to ensure that all in-plant tests and those for other communities are performed accurately and in compliance with all EPA laboratory testing procedures. The mission also includes responsibility for all site safety activities and compliance.

Personnel working in the Laboratory Activity are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for fifty treatment plants throughout the State.

Program: Laboratory

The mission of the laboratory activity is to provide accurate and reliable process monitoring and control data.

Activity Name Service Output		Service Quality					
Process Data	• Produce data necessary for process control on time and accurately.	QA/QC on all analytical procedures. Results available on schedule 100% of time.					
Quality Control	 Accurate and reproducible analysis for all parameters. 	Pass proficiency testing 100% of the time.					

Program: Site Safety and Health

The mission to provide at safe working environment for all WPCA employees, contractors and visitors.

Activity Name	Service Output	Service Quality
Safety Training	Provide OSHA required training	Meet all OSHA training requirements
OSHA Compliance	 Review all activities and compliance requirements. 	Ensure 100% compliance with OSHA reporting and safety equipment requirements.

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process Activity: 2412 Laboratories

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assistant Chemist	1	1	\$73,961	\$76,458	\$2,497	3.38%
Lab Tech-WPCA	3	3	\$191,764	\$198,766	\$7,002	3.65%
Laboratory Director-WPCA	1	1	\$81,556	\$87,666	\$6,110	7.49%
	5	5	\$347,281	\$362,889	\$15,608	4.49%

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2412 Laboratories

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
33424121100 Salaries	322,359	347,281	347,281	339,653	362,889	362,889	23,237	373,776	384,989	
33424121301 Overtime	2,830	6,459	6,459	6,459	6,653	6,653	194	6,852	7,058	
33424123601 Contracted Services	0	23,000	23,000	23,000	23,805	23,805	805	24,638	25,501	
33424126100 Office Supplies & Expenses	3,403	3,500	3,500	3,500	3,500	3,500	0	3,641	3,714	
33424126901 Protective Clothing	1,651	1,635	1,635	1,635	1,635	1,635	0	1,701	1,735	
33424126906 Laboratory Supplies	34,492	29,900	29,900	29,900	29,900	29,900	0	31,721	32,673	
33424128909 OSHA Safety Requirement	12,684	8,000	8,000	8,000	10,000	10,000	2,000	10,300	10,609	
Laboratories Total	377,419	419,775	419,775	412,147	438,382	438,382	26,236	452,629	466,279	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2413 Sludge Processing and Disposal

Mission Statement

The mission of the Sludge Processing Activity of the Process Division is to ensure that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner and that all equipment is kept clean. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore, one of the most important activities of the WPCA.

Program: Solids Processing

The mission of the Solids Processing Activity is to treat residuals associated with the wastewater treatment plant process making them acceptable for final disposal.

Activity Name	Service	e Output		Process solids at the generation rate of the treatment facility at least 95% of the time.			
Solids Removal Job Title	• Solids	thickening	and dewatering.				
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Laborer 40	1	1	\$43,452	\$43,251	(\$201)	-0.46%	
Plant Operator II - WPCA	0	1	\$0	\$58,897	\$58,897	100.00%	
Plant Operator-WPCA 40	3	3	\$164,679	\$170,219	\$5,540	3.36%	
	4	5	\$208,130	\$272,367	\$64,236	30.86%	

¹ Plant Operator II moved from 2144

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2413 Sludge Processing and Disposal

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
33424131100 Salaries	213,298	208,130	208,130	236,981	272,367	272,367	35,386	280,538	288,954
33424131301 Overtime	39,501	37,004	37,004	37,004	38,114	38,114	1,110	39,258	40,435
33424131901 Differential	12,898	16,255	16,255	16,255	16,743	16,743	488	17,245	17,762
33424133601 Contracted Services	0	0	0	0	606,413	606,413	606,413	1,473,583	1,544,023
33424135905 Haulaway Sludge	920,371	1,375,000	1,255,000	1,305,000	962,115	962,115	-342,885	0	0
33424136901 Protective Clothing	1,698	1,930	1,930	1,930	1,969	1,969	39	2,008	2,048
33424138909 OSHA Safety Requirement	253	0	0	0	0	0	0	0	0
Sludge Processing and Disposal Total	1,188,017	1,638,319	1,518,319	1,597,170	1,897,721	1,897,721	300,551	1,812,632	1,893,222

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2414 Stormwater Mgmt

Mission Statement

The mission of the stormwater management activity is to implement, monitor and manage the Phase 1 City-wide stormwater permit. This effort will help to protect the water quality in all Stamford's rivers and streams and Long Island Sound

Program: Monitoring

The Stormwater Permit requires annual monitoring and testing of various storm outfalls throughout the City. The mission if the monitoring activity is to ensure compliance with the permit requirements for testing and reporting.

Activity Name	Service	e Output			Sampling done in accordance with requirements set forth in the permit, under the correct rainfall conditions and with chain of custody controls Testing done accurately, following all testing protocols and quality control and quality assurance plan.				
Sampling and Testing	• Collec	ct samples a	t six outfalls						
Job Title	• Test s	amples							
	• Report all data to State DEP on the designated sched						lesignated schedule.		
	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Permit Coordinator	0	1	\$0	\$63,442	\$63,442	100.00%			
	0	1	\$0	\$63,442	\$63,442	100.00%			

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2414 Stormwater Mgmt

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
33424141100 Salaries	0	0	0	0	63,442	63,442	63,442	65,345	67,305	
33424141301 Overtime	0	6,700	6,700	6,700	6,700	6,700	0	7,108	7,321	
33424143601 Contracted Services	0	75,000	55,000	75,000	75,000	75,000	0	75,000	75,000	
33424146110 Materials & Supplies	0	0	0	0	10,200	10,200	10,200	10,404	10,612	
33424148839 Administrative Expenses	0	10,000	10,000	10,000	0	0	-10,000	0	0	
Stormwater Mgmt Total	0	91,700	71,700	91,700	155,342	155,342	63,642	157,857	160,238	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2421 Building Maintenance

Mission Statement

The mission of the Building Maintenance activity to ensure that all buildings and grounds under the responsibility of the WPCA are kept well maintained.

Program: Building Maintenance

The mission to ensure the proper upkeep of all building including painting, replacing broken windows, maintain heating system and replace any deteriorating items.

Activity Name	Service Output	Service Quality
Exterior and interior painting	Paint exterior metal work	Paint all exterior gate operators annually or as needed.
Building and tank Repairs	 Inspect all buildings, tanks and sidewalks and repair as necessary. 	No damaged concrete or brick on any building or tank.
Exterior and interior painting	• Paint interior of buildings or structures.	Inspect interior paint and repaint as necessary annually.

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2421 Building Maintenance

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc		Request	Projected	Estimate	Estimate	
33424211203 Seasonal	16,397	16,200	16,200	16,200	15,000	15,000	-1,200	15,450	15,914	
33424216205 Natural Gas - Utility	138,202	111,394	111,394	111,394	111,394	111,394	0	122,812	128,952	
33424216604 Grounds Maintenance	928	5,000	5,000	5,000	5,100	5,100	100	5,202	5,306	
33424216607 Facilities Maintenance - STP	18,359	17,500	17,500	17,500	20,000	20,000	2,500	20,600	21,218	
33424216901 Protective Clothing	404	0	0	0	0	0	0	0	0	
33424218909 OSHA Safety Requirement	299	0	0	0	0	0	0	0	0	
Building Maintenance Total	174,590	150,094	150,094	150,094	151,494	151,494	1,400	164,064	171,390	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2422 Equipment Maintenance

Mission Statement

The mission of the Equipment Maintenance Activity is to ensure that all equipment is maintained according to manufacturer's recommendations and requirements. By accomplishing this mission, the treatment plant will run without interruption.

Program: Maintenance

The mission of the maintenance program is to implement a preventive maintenance program and manage that program effectively. The mission also include rapid response to breakdowns that may affect treatment ability.

Activity Name	<u>Service</u>	e Output			Service Quality			
Maintain Process Equipment	• 100%	wastewater	pumps repaired	and lubricated.	95% of continuous operation in hours of equipment serviced99% continuous operation annually			
Maintain Solids Processing Equipment	• 100% weekl	-	essing equipmen	t lubricated				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Maintenance Mechanic 40	2	2	\$109,203	\$112,896	\$3,693	3.38%		
Master Mechanic-WPCA	Mechanic-WPCA 1 1 \$61,269 \$63,699				\$2,431	3.97%		
Mt II-Electrician 35	1	1	\$66,519	\$69,129	\$2,609	3.92%		
	4	4	\$236,991	\$245,724	\$8,733	3.69%		

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2422 Equipment Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate	
33424221100 Salaries	230,891	236,991	236,991	224,548	245,724	245,724	21,176	253,096	260,688	
33424221301 Overtime	25,666	29,649	29,649	29,649	30,538	30,538	889	31,455	32,398	
33424221902 Stand-By Time	12,058	11,484	11,484	11,484	11,829	11,829	345	12,183	12,549	
33424226605 Equipment Maintenance	165,755	223,500	303,500	253,500	280,000	280,000	26,500	256,250	262,656	
33424226901 Protective Clothing	1,952	1,945	1,945	1,945	1,984	1,984	39	2,024	2,064	
33424228909 OSHA Safety Requirement	1,418	0	0	0	0	0	0	0	0	
Eauipment Maintenance Total	437,739	503,569	583,569	521,126	570,075	570,075	48,949	555,008	570,355	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2423 Pump Station Maintenance

Mission Statement

The mission of the Pumping Station Maintenance Activity is to insure that the twenty two pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations.

Program: Operations and Maintenance

The mission of the Maintenance and Construction program is to ensure that all equipment and process piping is maintained according to manufacturer's recommendations and requirements so that the wastewater treatment plant, pumping stations and sanitary sewer systems convey and process wastewater without interruption. Furthermore, the mission is to recommend, oversee and implement construction projects relating to wastewater conveyance and treatment.

Activity Name	Service	e Output			Service Quality				
Maintain Pumping Stations	• Respo	ond to all ala	nrms.		Respond within 30 minutes of any pumping station ala 100% of time.				
	• Maint	ain grounds	at all pumping s	tations.	No complaints from public on appearance of stations.				
	• Maintain pumps at 22 sanitary pumping stations.			All stations working 100% of time					
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Maintenance Mechanic 40	3 3 \$164,029 \$169,669				\$5,640	3.44%			
	3	3	\$164,029	\$169,669	\$5,640	3.44%			

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2423 Pump Station Maintenance

	EV 05/0/	FY 06/07	FY 06/07	FY 06/07	FY 07/08	FY 07/08	Mayor	EV 00/00	EV 00/10
Ref Number Account Title	FY 05/06 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
33424231100 Salaries	160,184	164,029	164,029	160,939	169,669	169,669	8,729	174,759	180,002
33424231301 Overtime	18,605	19,583	19,583	19,583	20,170	20,170	587	20,776	21,399
33424231902 Stand-By Time	11,458	10,300	10,300	10,300	10,609	10,609	309	10,927	11,255
33424235102 Diesel Fuel	3,698	4,067	4,067	4,067	4,189	4,189	122	4,315	4,444
33424235301 Telephone	3,485	8,744	8,744	8,744	8,919	8,919	175	9,097	9,279
33424236202 Water	3,226	6,630	6,630	6,630	6,763	6,763	133	6,898	7,036
33424236203 Fuel Oil	1,250	1,440	1,440	1,440	1,512	1,512	72	1,588	1,667
33424236204 Electric - Utility	142,056	184,154	184,154	184,154	197,180	197,180	13,026	218,130	224,674
33424236205 Natural Gas - Utility	0	3,126	3,126	3,126	3,282	3,282	156	3,446	3,619
33424236605 Equipment Maintenance	80,345	82,000	82,000	82,000	82,000	82,000	0	90,405	94,925
33424236607 Facilities Maintenance - STP	35,728	50,600	50,600	50,600	50,600	50,600	0	55,787	58,576
33424236901 Protective Clothing	935	810	810	810	826	826	16	843	860
33424238909 OSHA Safety Requirement	599	0	0	0	0	0	0	0	0
Pump Station Maintenance Total	461,569	535,483	535,483	532,393	555,719	555,719	23,325	596,971	617,736

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2424 Sanitary Sewer Maintenance

Mission Statement

The mission of the Sanitary Sewer Maintenance staff is to insure that all preventive maintenance is performed in the time period required, to answer emergency calls promptly, to assess problems quickly to prevent environmental and property damage and to assist other departments and agencies with sewer related problems.

Program: Operations and Maintenance

The mission of the sanitary sewer program is to clean and maintain the sanitary sewer system to ensure no overflows or back-ups which can effect public health and the environment.

Activity Name	Service	e Output			Service Quality				
Sanitary Sewers Cleaned	• Clean	sanitary sev	wers.		Clean at least 10 % of the sanitary sewer system annua				
Response	• Minimize response time.		•		Ensure that all cominutes of notific	ended to within 30			
Job Title	FY 06/07 FY 0 Pos Pos Budget Bud 06/07 07/08 Salary Sala				Budget Salary \$ Increase	Budget Salary % Increase			
Maintenance Mechanic 40	2	2 2 \$109,203 \$112,796 \$3,59				3.29%			
	2	2	\$109,203	\$112,796	\$3,593	3.29%			

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2424 Sanitary Sewer Maintenance

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
33424241100 Salaries	106,639	109,203	109,203	87,999	112,796	112,796	24,797	116,180	119,665
33424241301 Overtime	17,496	29,408	29,408	29,408	30,290	30,290	882	31,199	32,135
33424241902 Stand-By Time	8,760	14,952	14,952	14,952	15,401	15,401	449	15,863	16,338
33424246605 Equipment Maintenance	1,833	8,800	8,800	8,800	9,240	9,240	440	9,702	10,187
33424246607 Facilities Maintenance - STP	67,863	45,000	15,000	15,000	60,000	60,000	45,000	61,200	62,730
33424246901 Protective Clothing	0	730	730	730	745	745	15	759	775
Sanitary Sewer Maintenance Total	202,592	208,093	178,093	156,889	228,472	228,472	71,583	234,903	241,830

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2425 Hurricane Barrier Maintenance

Mission Statement

The mission of this activity is to ensure that all three of the Hurricane Barrier pumping stations are operated and maintained to ensure there is no flooding of low-lying areas during storm conditions and storm surges.

Program: Operations and Maintenance

Maintain all three storm water pumping stations in accordance with all requirements to reduce any possibility of property damage due to storm conditions.

Activity Name	Service Output	Service Quality
Equipment Maintenance	• Maintain all pumping equipment, gates and valves.	All pumps available as needed. Excellent inspection report by Army Corps of Engineers. No flooding complaints.
Grounds Maintenance	 Keep grass cut and barrier free of plant growth and debris. 	Excellent inspection report by Army Corps of Engineers. No complaints by public.

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2425 Hurricane Barrier Maintenance

	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10	
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	1	Request	Projected	Estimate	Estimate	
33424256204 Electric - Utility	45,814	56,112	56,112	56,112	50,000	50,000	-6,112	55,250	61,051	
33424256205 Natural Gas - Utility	6,497	7,049	7,049	7,049	7,401	7,401	352	7,772	8,160	
33424256605 Equipment Maintenance	1,100	39,000	39,000	39,000	39,975	39,975	975	42,998	45,147	
33424256607 Facilities Maintenance - STP	9,178	15,750	15,750	15,750	16,144	16,144	394	17,364	18,233	
Hurricane Barrier Maintenance Total	62,589	117,911	117,911	117,911	113,520	113,520	-4,391	123,384	132,591	

Bur/Offc: 204 Operations: Water Pollution Control

Dept/Div: 0243 Billing Services Activity: 2430 Billing Services

Mission Statement

The mission of Billing Services is the administration of all billing and collection activity for current and delinquent water use charges, sewer assessment and connection charges, as well as interest, fees and other charges.

Program: Billing Services

To provide a system to process all water use, sewer assessment and connection payments, deposit all revenue received, maintain water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, prepare and submit various reports to both city and state officials.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Analyst - WPCA	1	1	\$61,565	\$60,989	(\$576)	-0.94%
Account Clerk II	1	1	\$41,465	\$42,874	\$1,409	3.40%
CHARGEBACK from Revenue Services	0	0	\$29,948	\$31,615	\$1,667	5.57%
CHARGEBACK from Tax Administration	0	0	\$6,290	\$6,524	\$233	3.71%
Delinquent Acct Processor-WPCA	1	1	\$47,009	\$46,438	(\$571)	-1.22%
	3	3	\$186,277	\$188,440	\$2,162	1.16%

Fund: 0033 Water Pollution Control Authority

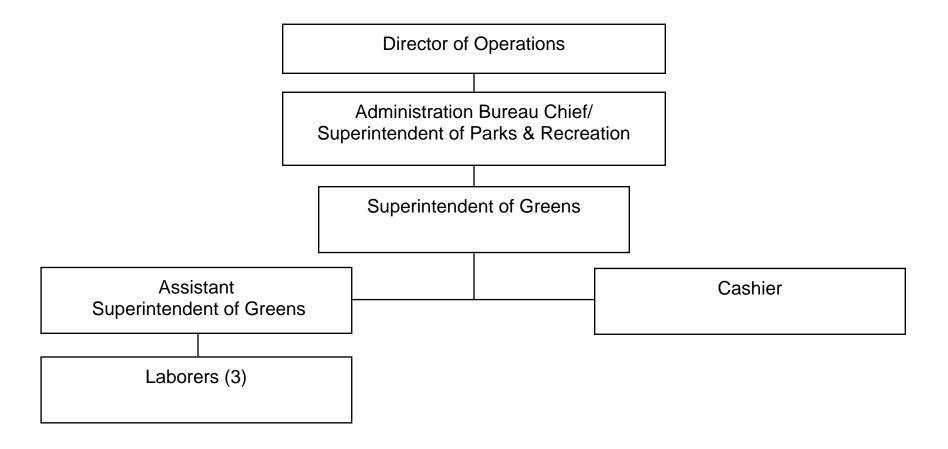
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0243 Billing ServicesActivity: 2430 Billing Services

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
33424301100 Salaries	160,455	186,277	186,277	149,408	188,440	188,440	39,032	194,093	199,916
33424301203 Seasonal	2,500	2,500	2,500	2,500	2,500	2,500	0	2,563	2,627
33424301301 Overtime	2,642	2,500	2,500	2,500	2,500	2,500	0	2,563	2,627
33424302100 Medical & Life	40,518	40,518	40,518	40,518	35,910	35,910	-4,608	49,027	53,929
33424302200 Social Security	12,785	14,633	14,633	14,633	14,798	14,798	165	15,242	15,699
33424303202 Conferences & Training	500	500	500	500	1,000	1,000	500	520	531
33424303601 Contracted Services	42,349	38,912	38,912	38,912	34,000	34,000	-4,912	41,684	43,142
33424305301 Telephone	1,500	1,500	1,500	1,500	1,538	1,538	38	1,561	1,592
33424305400 Advertising/Official Notices	1,000	1,000	1,000	1,000	500	500	-500	1,040	1,061
33424305405 Postage	19,096	19,096	19,096	19,096	18,000	18,000	-1,096	19,867	20,265
33424305500 Copying & Printing	1,000	1,000	1,000	1,000	750	750	-250	1,040	1,061
33424306100 Office Supplies & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	1,040	1,061
33424306610 Software Maintenance	14,025	14,025	14,025	14,025	14,500	14,500	475	14,592	14,882
Billing Services Total	299,370	323,461	323,461	286,592	315,436	315,436	28,844	344,832	358,393

	FY 05/06 Actual	FY 06/07 Original Budget	Revised	Projected	FY 07/08 Department Request	Mayor's	Vs		
Water Pollution Control Authority Total	15,418,898	20,460,706	20,460,706	20,334,672	21,194,018	21,194,018	859,346	21,434,732	21,909,286

City of Stamford Office of Operations Administration Bureau E.G. Brennan Golf Course



E. Gaynor Brennan Golf Course FY 2007-2008 Proposed Operating Budget

	FY 2006-07 Original Budget	FY 2006-07 Revised Budget	FY 2007-08 Dept. Request	FY 2007-08 Mayor's Request	Variance from Original	Percentage Change
EXPENSE						
Salaries	356,879	356,879	334,021	334,021	(22,858)	-6.4%
Seasonal	169,253	169,253	202,475	202,475	33,222	19.6%
Overtime	33,135	33,135	34,139	34,139	1,004	3.0%
Differential	400	400	400	400	, <u>-</u>	0.0%
Medical and Life	107,349	107,349	84,364	84,364	(22,985)	-21.4%
Compensated Absences	1,000	1,000	1,200	1,200	200	20.0%
Social Security	42,815	42,815	43,684	43,684	869	2.0%
Unemployment Compensation	3,944	3,944	-	-	(3,944)	-100.0%
Conferences & Training	2,700	2,700	2,781	2,781	81	3.0%
Central Service Cost Allocation	89,944	89,944	25,710	25,710	(64,234)	-71.4%
Bank Fees - Credit Cards	8,150	8,150	6,014	6,014	(2,136)	-26.2%
Contract - Sonitrol	3,532	3,532	3,620	3,620	88	2.5%
Equipment Rental	525	525	541	541	16	3.0%
Gasoline	18,330	18,330	16,628	16,628	(1,702)	-9.3%
Payment to Insurance Fund	4,601	4,601	2,186	2,186	(2,415)	-52.5%
Telephone	5,830	5,830	5,583	5,583	(247)	-4.2%
Postage	135	135	139	139	4	3.0%
Copying & Printing	500	500	500	500	-	0.0%
Office Supplies & Expenses	4,500	4,500	4,635	4,635	135	3.0%
Water	31,500	31,500	33,075	33,075	1,575	5.0%
Electric Uitility	18,381	18,381	20,219	20,219	1,838	10.0%
Natural Gas - Utility	9,584	9,584	11,501	11,501	1,917	20.0%
Supplies - Land	110,807	110,807	4,500	4,500	(106,307)	-95.9%
Building Maintenance	7,500	7,500	123,156	123,156	115,656	1542.1%
Grounds Maintenance	-	-	7,500	7,500	7,500	100.0%
Equipment Maintenance	25,189	25,189	25,945	25,945	756	3.0%
Small Tools & Replacement	3,250	3,250	3,348	3,348	98	3.0%
Laundry	3,450	3,450	3,536	3,536	86	2.5%
Protective Clothing	1,230	1,230	1,292	1,292	62	5.0%
Recreation Supplies	3,967	3,967	4,086	4,086	119	3.0%
Capital Outlay - Land	-	-	-	-	-	100.0%
Capital Outlay - Equipment	-	-	29,400	29,400	29,400	100.0%
Interest Expense	23,401	23,401	21,648	21,648	(1,753)	-7.5%
Depreciation Expense	56,100	56,100	54,349	54,349	(1,751)	-3.1%
Miscellaneous Contingency	4,500	4,500	4,500	4,500	-	0.0%
TOTAL EXPENSE	\$ 1,152,381	\$ 1,152,381	\$ 1,116,675	\$ 1,116,675	\$ (35,706)	-3.1%
REVENUE						
Lease - Concessions	-	-	30,000	30,000	30,000	100.0%
Player's Revenue	837,450	837,450	863,287	863,287	25,837	3.1%
Golf Permits	70,586	70,586	72,750	72,750	2,164	3.1%
Season Lockers	4,350	4,350	4,350	4,350	<u>-,</u>	0.0%
Gas Reimbursement	4,750	4,750	5,911	5,911	1,161	24.4%
Golf Carts	200,322	200,322	204,322	204,322	4,000	2.0%
TOTAL REVENUE	\$ 1,117,458	\$ 1,117,458	\$ 1,180,620	\$ 1,180,620	\$ 63,162	5.7%
TO THE NET ENVE	Ψ 1,111,700	ψ 1,111, 1 00	ψ 1,100,020	ψ 1,100,020	ψ 03,102	J.: /0
NET BALANCE	\$ (34,923)	\$ (34,923)	\$ 63,945	\$ 63,945	\$ 98,868	-283.1%

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Mission Statement

To provide the citizens of Stamford specifically, and the public in general, a superior recreational facility

A top priority, other than having and excellent, well maintained physical layout, is also to keep the rate structure reasonable for Stamford residents and still reflect a surplus. This is accomplished through increase in play through Advertisement and improved conditions.

Program: Income-Producing

The mission of the Income-Producing Program is to establish the rate structure for all revenues for the golfing public so that a reasonable rate structure is attained.

ctivity Name Service Output		Service Quality
Player Revenue	• \$863,287 collected in Player Revenue	90% of Players rating facility good to excellent
	• 43,500 Rounds Played	90% of people playing facility rating conditions good to excellent
Golf Cart Revenue	• \$200,000 collected in Cart Revenue	90% Rating fee structure and Cart Concessionaire good to excellent
	• 16,000 Nine Hole and Eighteen Hole Carts rented throughout the year	95% of all players rating cart concession good to excellent
Permit Revenue (resident only)	• \$72,500 collected in permit Revenue	95% of repeat customers
	• 2,125 permits and Senior passes sold	95% of all residents rating permit program good to excellent
Locker Rental Revenue	• 150 Lockers rented	98% repeat customers
	• \$4,200 collected in Locker revenue	98% rating locker rentals good to excellent
Restaurant Lease Revenue	• \$30,000 in first year collecting Revenue in exchange for \$1,000,000 in Capital Improvements	95% of people rating improvements to restaurant good to excellent
	• 6,000 square footage leased	90% of people rating Restaurant service quality good to excellent

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Program: Income-Producing

The mission of the Income-Producing Program is to establish the rate structure for all revenues for the golfing public so that a reasonable rate structure is attained.

Activity Name	Service Output	Service Quality				
Establishment of Fees and Rates	• 35 rates schedules maintained and set	5% annual increase in fees. Fee structure dependant on weather and amount of play.				

Program: Maintenance

The mission of the Maintenance Program is to keep course grounds and equipment in good condition so as to provide the most enjoyable and challenging course of play for the golfing public.

Activity Name Service Output		Service Quality				
Maintenance Program	• 85 acres maintained	90% of all players rating conditions good to excellent				
	 105 pieces of equipment maintained in good to excellent condition 	360 days of continuous service per piece of equipment				
	 Increase in use of Organic fertilizers and plant protectants and reduction in use of synthetic products 	90% of all players rating conditions good to excellent				

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Program: Strategic Management

The mission of the Strategic Management Program is to plan, develop, execute and review short- and long-term operating and capital objectives for the golf course so that the facility can maximize its resources and maintain financial solvency.

Activity Name	• 32 operating schedules, along with 8 revenue accounts				Monitoring of budget and incoming revenue throughout the year in order to make adjustments and reflect a surplus				
Develop Annual Operating Budget									
Commission Meetings	• 12 cc	mmission n	neetings conducto	ed					
Safe Course Playing Conditions		ty improven e of the year	nents made throu	ighout the	goal of zero injuries reported per year				
Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Assistant Superintendent of Greens	1	1	\$55,374	\$59,893	\$4,519	8.16%			
Cashier	1	1	\$37,444	\$40,347	\$2,903	7.75%			
CHARGEBACK from Operations Administration	0	0	\$22,576	\$23,339	\$763	3.38%			
Laborer 37.5	4	3	\$158,142	\$124,281	(\$33,862)	-21.41%			
Supt of Greens	1	1	\$83,343	\$86,162	\$2,819	3.38%			
	7	6	\$356.879	\$334.021	(\$22.858)	-6.40%			

¹ laborer position was eliminated

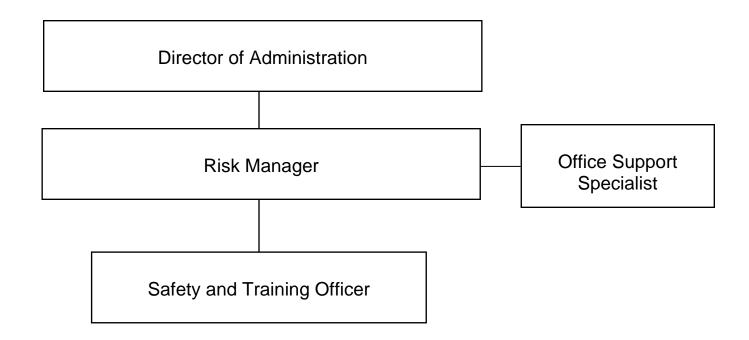
Fund: 0043 E. G. Brennan Golf Course
 Bur/Office: 206 Operations: Administration
 Dept/Div: 0261 E. G. Brennan Golf Course
 Activity: 2610 E. G. Brennan Golf Course

D.C.N. A. A. A. T.	FY 05/06	FY 06/07 Original	FY 06/07 Revised	FY 06/07 Projected	FY 07/08 Department	FY 07/08 Mayor's	Mayor Vs	FY 08/09	FY 09/10
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
43426101100 Salaries	343,642	356,879	356,879	323,488	334,021	334,021	10,533	344,042	354,363
43426101203 Seasonal	144,357	169,253	169,253	169,253	202,475	202,475	33,222	204,429	210,561
43426101301 Overtime	27,661	33,135	33,135	33,135	34,139	34,139	1,004	35,163	36,208
43426101901 Differential	182	400	400	400	400	400	0	412	424
43426102100 Medical & Life	107,352	107,349	107,349	107,349	84,364	84,364	-22,985	97,019	111,571
43426102101 Compensated Absences	3,400	1,000	1,000	1,000	1,200	1,200	200	1,230	1,261
43426102200 Social Security	40,164	42,815	42,815	42,815	43,684	43,684	869	44,995	46,345
43426102500 Unemployment Compensation	13,140	3,944	3,944	3,944	0	0	-3,944	0	0
43426103202 Conferences & Training	1,582	2,700	2,700	2,700	2,781	2,781	81	2,864	2,936
43426103401 Central Service Cost Allocation	63,566	89,944	89,944	89,944	25,710	25,710	-64,234	26,353	27,143
43426103411 Bank Fees - Credit Cards	7,095	8,150	8,150	8,150	6,014	6,014	-2,136	6,194	6,319
43426103603 Contract - Sonitrol	1,715	3,532	3,532	3,532	3,620	3,620	88	3,729	3,991
43426104400 Equipment Rental	446	525	525	525	541	541	16	557	571
43426105101 Gasoline	12,214	18,330	18,330	18,330	16,628	16,628	-1,702	17,459	18,332
43426105240 Payments to Insurance Fund	3,732	4,601	4,601	4,601	2,186	2,186	-2,415	2,405	2,645
43426105301 Telephone	4,385	5,830	5,830	5,830	5,583	5,583	-247	5,751	5,922
43426105405 Postage	158	135	135	135	139	139	4	143	147
43426105500 Copying & Printing	287	500	500	500	500	500	0	515	530
43426106100 Office Supplies & Expenses	6,814	4,500	4,500	4,500	4,635	4,635	135	4,774	4,917
43426106202 Water	7,676	31,500	31,500	31,500	33,075	33,075	1,575	34,067	35,089
43426106204 Electric - Utility	15,113	18,381	18,381	18,381	20,219	20,219	1,838	22,241	24,465
43426106205 Natural Gas - Utility	9,310	9,584	9,584	9,584	11,501	11,501	1,917	13,801	16,561

Fund: 0043 E. G. Brennan Golf Course
 Bur/Office: 206 Operations: Administration
 Dept/Div: 0261 E. G. Brennan Golf Course
 Activity: 2610 E. G. Brennan Golf Course

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
43426106206 Sewer - Utility	0	0	0	0	4,500	4,500	4,500	5,175	5,951
43426106501 Supplies - Land	108,091	110,807	111,244	90,807	123,156	123,156	32,349	126,235	129,391
43426106603 Building Maintenance	11,740	7,500	27,500	27,546	7,500	7,500	-20,046	7,725	7,957
43426106604 Grounds Maintenance	10,586	0	0	0	0	0	0	0	0
43426106605 Equipment Maintenance	20,287	25,189	25,189	25,189	25,945	25,945	756	26,723	27,525
43426106700 Small Tools & Replacement	1,114	3,250	3,250	3,250	3,348	3,348	98	3,448	3,658
43426106801 Laundry	2,068	3,450	3,450	3,450	3,536	3,536	86	3,642	3,715
43426106901 Protective Clothing	750	1,230	1,230	1,230	1,292	1,292	62	1,331	1,357
43426106904 Recreation Supplies	3,677	3,967	3,967	3,967	4,086	4,086	119	4,209	4,293
43426107100 Capital Outlay - Land & Improvements	2,950	0	0	0	0	0	0	0	0
43426107301 Capital Outlay - Equipment	0	0	0	0	29,400	29,400	29,400	30,135	30,888
43426108302 Interest Expense	25,064	23,401	23,401	23,401	21,648	21,648	-1,753	19,712	17,756
43426108303 Depreciation Expense	52,461	56,100	56,100	56,100	54,349	54,349	-1,751	55,708	57,100
43426108400 Miscellaneous Contingency	0	4,500	4,500	4,500	4,500	4,500	0	4,500	4,500
E. G. Brennan Golf Course Total	1,052,779	1,152,381	1,172,818	1,119,036	1,116,675	1,116,675	-2,361	1,156,686	1,204,391

City of Stamford Office of Administration Risk Management



Risk Management Fund FY 2007-2008 Proposed Operating Budget

	FY 2006-07 Original Budget	FY 2006-07 Projected Budget	FY 2007-08 Dept. Request	FY 2007-08 Mayor's Request	Variance From Original Budget	Percent Change
EXPENSE	00 004 400	00 470 704	04.040.500	04.040.500	0.000.400	00.00/
City Medical/Life Insurance Claims and Admin. Fees BOE Medical/Life Insurance Claims and Admin. Fees	28,021,100	29,472,764	34,249,500	34,249,500	6,228,400	22.2%
BOE Medical/Life Insurance Claims and Admin. Fees	25,652,141	25,652,141	27,160,184	27,160,184	1,508,043	5.9%
Property Insurance Premium	662,040	577,069	698,448	698,448	36,408	5.5%
Liability Insurance Premium	364,448	337,887	354,781	354,781	(9,667)	-2.7%
Umbrella Insurance Premium	413,967	406,323	426,639	426,639	12,672	3.1%
Law Enforcement Insurance Premium	86,515	95,866	100,659	100,659	14,144	16.3%
Excess Compensation Premium	350,000	230,920	242,466	242,466	(107,534)	-30.7%
Public Official Insurance Premium	30,991	36,970	38,818	38,818	7,827	25.3%
School Board Insurance Premium	7,566	6,923	7,269	7,269	(297)	-3.9%
Nursing Home General Liability Premium	230,788	167,231	175,592	175,592	(55,196)	-23.9%
Crime Insurance Premium	9,236	9,236	9,236	9,236	-	0.0%
Marine Insurance Premiums	48,050	21,723	22,000	22,000	(26,050)	-54.2%
Senior Center Legal Liability Insurance Premium	13,794	13,092	13,746	13,746	(48)	-0.3%
Miscellaneous Insurance Premium	76,123	56,123	80,000	80,000	3,877	5.1%
Self Insurance Payments - Automobile Liability	289,644	159,644	88,428	88,428	(201,216)	-69.5%
Self Insurance Payments - General Liability	244,068	244,068	510,575	510,575	266,507	109.2%
Self Insurance Payments - Fire	199,000	239,000	199,000	199,000	· -	0.0%
Self Insurance Payments - Automobile Physical Damage	22,629	62,629	17,354	17,354	(5,275)	-23.3%
Self Insurance Payments - Traffic Signals	-	26,561	, <u>-</u>	· -	-	-100.0%
Professional Services - Liability Claims Administrator	36,799	66,799	40,000	40,000	3,201	8.7%
Professional Services - Worker's Comp Claims Administrator	316,399	216,399	310,000	310,000	(6,399)	-2.0%
Insurance Premium Workers Comp 2nd Injury	528,961	528,961	450,000	450,000	(78,961)	-14.9%
Safety and Loss Control Expenses	3,485	3,485	3,000	3,000	(485)	-13.9%
Self Insurance Payments - Workers Comp	5,455,840	5,599,175	5,448,168	5,448,168	(7,672)	-0.1%
Salaries	254,976	176,366	211,897	211,897	(43,079)	-16.9%
Administrative Expenses	131,210	131,210	131,961	131,961	751	0.6%
Subtotal Non-Medical	\$ 9,776,529	\$ 9,413,660	\$ 9,580,037	\$ 9,580,037	\$ (196,492)	-2.0%
TOTAL EXPENSES	\$ 63,449,770	\$ 64,538,565	\$ 70,989,721	\$ 70,989,721	\$ 7,539,951	<u>11.9</u> %
				_	_	
REVENUE	0.770.500	0.440.000	0.500.607	0.500.605	(400, 400)	0.00/
Charges for Services (Non-Medical)	9,776,529	9,413,660	9,580,037	9,580,037	(196,492)	-2.0%
Charges for Services (Medical) - City	28,021,100	29,472,764	34,249,500	34,249,500	6,228,400	22.2%
Charges for Services (Medical) - BOE	25,652,141	25,652,141	27,160,184	27,160,184	1,508,043	<u>5.9%</u>
TOTAL REVENUE	\$ 63,449,770	\$ 64,538,565	\$ 70,989,721	\$ 70,989,721	\$ 7,539,951	<u>11.9</u> %

Bur/Offc: 830 Employee Taxes & Insurance

Dept/Div: 0107 Risk Management Activity: 8381 Risk Manager

Mission Statement

The mission of Risk Management is to develop and initiate insurance and self-insurance programs, safety and loss control activities and claims administration in order to minimize the financial impact of accidental losses on taxpayers, residents, employees, and other members of the public in the City of Stamford.

Program: Risk Management

Activity Name	Service Output	Service Quality				
Determine appropriate levels of self- insured retentions and types of coverage for liability and property programs.	• All self-insured retentions under the casualty insurance programs have remained at \$1,000,000 since 7/1/04. The deductible for the property program is \$100,000 except for property located in high flood plains where the deductible is now \$250,000.	Due to market changes, the deductible on some property was increased, while resulting in only a minor premium increase. Terrorism coverage on almost all lines of insurance continues.				
Employ Safety & Training Officer to address liabilities arising out of accidental damages including, but not limited to, worker's compensation, general liability, and automobile liability.	• Risk Management employs a full-time Safety & Training Officer to evaluate and make recommendations to reduce the City's and BOE's liabilities under worker's compensation, general liability, and automobile liability.	The Safety & Training Officer has been with the City since June 2005, and has been very active in the City/BOE with training activities while focusing on reducing OSHA recordable injuries.				
Enforce insurance certificate requirements, which were developed by Risk Management in 2001.	 Risk Management developed guidelines for certificates of insurance from third parties using City and BOE facilities. Approximately 1400 certificates are approved by the Risk Manager annually. 	One hundred percent of certificates of insurance are reviewed by R.M. to ensure compliance with certificates of insurance guidelines.				
Draft contract, RFP, and lease insurance provisions on a case-by-case basis.	• The Risk Manager drafts in excess of 200 insurance provisions for leases, RFP's and contracts annually.	Fully implemented in coordination with Purchasing, Operations, Engineering, and Legal Departments.				
Develop internal service fund budget, which reflects the liability of the City and the BOE for the upcoming fiscal year.	• Risk Management drafts a budget containing numerous line items.	The recommended budget for the upcoming fiscal year has been completed.				

Bur/Offc: Employee Taxes & Insurance 830

Dept/Div: 0107 Risk Management 8381 Risk Manager Activity:

Program: Risk Management

Activity Name

Prepare annual departmental expense	• Risk Management allocates its budgeted line
allocations based principally on the relative	items to departments throughout the City of
actual loss payment history of each activity	Stamford and the Board of Education.
code to the whole.	Allocations are based upon relative loss historie

Service Output

Evaluate accrued liabilities in worker's compensation, general liability and automobile liability.

- ies, and, in some cases, exposures.
- The accrual for worker's compensation and for liability claims are audited and adjusted annually.

Service Quality

The current allocation is equitable for all departments in the City and BOE because the allocations are based principally upon relative historical experience.

Job Title	Pos 06/07	Pos 07/08	FY 06/07 Budget Salary	FY 07/08 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$13,934)	\$0	\$13,934	-100.00%
Environmental Compliance Officer	1	0	\$70,625	\$0	(\$70,625)	-100.00%
Office Support Specialist	1	1	\$43,053	\$44,493	\$1,440	3.34%
Risk Manager	1	1	\$84,605	\$91,214	\$6,608	7.81%
Safety & Training Officer	1	1	\$70,625	\$76,191	\$5,566	7.88%
	4	3	\$254,974	\$211,897	(\$43,077)	-16.89%

Eliminated Environmental Compliance Officer position.

Fund: 0093 Risk Management Fund

Bur/Office: 830 Employee Taxes & Insurance

Dept/Div: 0107 Risk Management Activity: 8381 Risk Manager

Ref Number Account Title	FY 05/06 Actual	FY 06/07 Original Budget	FY 06/07 Revised Budget	FY 06/07 Projected Exp & Enc	FY 07/08 Department Request	FY 07/08 Mayor's Request	Mayor Vs Projected	FY 08/09 Estimate	FY 09/10 Estimate
93483811100 Salaries	186,722	254,975	254,976	226,090	211,897	211,897	-14,193	218,254	224,802
93483811301 Overtime	21	0	0	0	0	0	0	0	0
93483812100 Medical & Life	44,136	44,133	44,133	44,133	46,290	46,290	2,157	53,234	61,219
93483812200 Social Security	14,184	19,504	19,504	19,504	16,210	16,210	-3,294	16,696	17,197
93483813202 Conferences & Training	589	250	250	250	250	250	0	300	300
93483813401 Central Service Cost Allocation	74,574	59,380	59,380	59,380	60,865	60,865	1,485	62,386	63,946
93483815103 Travel	687	849	849	849	850	850	1	871	893
93483815240 Payments to Insurance Fund	1,008	1,899	1,899	1,899	341	341	-1,558	375	413
93483815301 Telephone	2,008	1,833	1,833	1,833	1,879	1,879	46	1,926	1,974
93483815405 Postage	40	600	600	600	600	600	0	600	600
93483815500 Copying & Printing	4,560	225	225	225	225	225	0	225	225
93483816100 Office Supplies & Expenses	837	1,337	1,337	1,337	1,300	1,300	-37	1,300	1,300
93483816605 Equipment Maintenance	0	450	450	450	450	450	0	450	450
93483816710 Non Capital Computer Equipment	497	0	0	0	0	0	0	0	0
93483818100 Dues & Fees	486	750	750	750	700	700	-50	700	700
93483818909 OSHA Safety Requirement	3,102	0	0	0	2,000	2,000	2,000	2,000	2,000
Risk Manager Total	333,453	386,186	386,186	357,300	343,858	343,858	-13,442	359,318	376,019