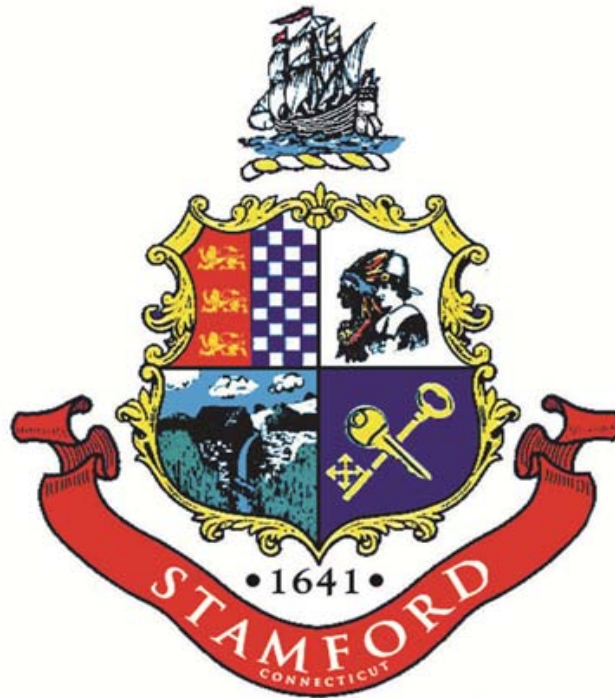


# City of Stamford

**Mayor's Proposed Operating and Special Revenue Funds Budget  
Fiscal Year 2016 - 2017**



**David R. Martin, Mayor  
March 8, 2016**



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Mayor  
DAVID R. MARTIN



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March 8, 2016

The Members of the Board of Finance  
The Members of the Board of Representatives  
The Citizens of the City of Stamford

I am pleased to submit to you the operating budget for the City of Stamford for the Fiscal Year beginning July 1, 2016. The proposed budget again reflects the City's fiscally sound financial position and a conservative budgeting approach.

Cities and states across our country are confronted with the realities of today's economy as they discover ever growing municipal government fiscal challenges. The ever growing cost of city government is inescapable, as we all are faced with the extraordinary costs of pensions, other post-employment benefit (OPEB) obligations, state mandates and contractual obligations. In response, many cities have reduced or eliminated services or resorted to borrowing money to continue to provide services. Our city has met these challenges head-on, without reductions in services or irresponsible borrowing. We should all be proud that Stamford continues to be a leader in conservative, disciplined financial management, and innovative in operations and city management.

The proposed budget results in a tentative 3.79% increase in the mill rate for property taxes. The proposed mill rate increase is driven in large part by increases in funding for pensions and other retirement benefits, health care costs, the requested increase for the Board of Education budget and increases in debt service. The increase in the mill rate is partially offset by the transfer of The Smith House to the private sector and a new Revenue Sharing Grant from the State of Connecticut. After your careful review and judicious modification of this proposed budget, I expect the citizens of Stamford to see a tax increase of less than 3% for the 2016-2017 fiscal year.

The majority of the budget increase will go towards funding for the City's previously incurred but underfunded obligations for pension and other retirement benefits, as well as healthcare costs. Increased debt service is largely related to the construction of the new Police Headquarters. The budget also provides funds to cover contractual labor cost increases, along with additional modest funding for grants to neighborhood community groups, increased contributions to our volunteer fire departments, and the phasing in over the next three years to a minimum wage of \$15 per hour for all permanent City workers. The proposed budget allows us to continue ongoing initiatives, and the priorities of the City's elected boards. It protects core services for our residents and acts on the challenges we face from past decisions that did not fully fund retirement obligations.

- **Collaborative Approach to Addressing Budget and Finance Issues**

Over the past two years, the City has continued a collaborative approach with our elected boards as we worked to support and improve City operations. To ensure boards are aware of specific details of the City's operations, I, as Mayor, have routinely provided transparency and made detailed presentations to Boards on critical City issues. This year, the City has sought input from members of the Board of Finance and the Board of Representatives in labor negotiations, legal matters, The Smith House, and capital projects.

- **General Economy**

The City of Stamford is economically healthy. Again this year, Standard & Poor's reaffirmed our triple-A bond rating. The City's Grand List continues to grow and our 4.1% year-end unemployment rate compares favorably to the State and the United States.

Stamford continues to offer its residents a high quality of life with favorable employment opportunities. In addition, it offers many first class amenities including cultural and special events, and dining and entertainment options. These continue to attract new residents and businesses alike to our City. Consequently, Stamford has seen growth in all of its major employment sectors. Our downtown and south end housing markets have added many new and attractive buildings with highly desirable views and amenities. The Mill River corridor continues to expand. The increased housing stock has brought a substantial labor pool that will benefit Stamford and its surrounding communities.

- **Eliminating Unfunded Prior Obligations**

Last year, I made the funding of employee pension and retiree health benefits a priority and made budget appropriations to fund these obligations at a higher level than ever before. This year again, we must set aside even more funds to meet these future obligations. For the first time in the City of Stamford, with this budget we will finally be fully funding our actuarially determined contributions (“ADC”) for pension and retiree health benefits. Even so, these obligations will need continued annual contributions, which will constrain future budgets.

Retirement benefits now account for 17.4% of the proposed City operating budget; and they are the fastest growing component. In the coming year, the City will pay an additional \$6.1 million in retiree benefits, a significant increase from the 2015-16 fiscal year (excluding The Smith House). As part of the increase, the City’s contribution to pay for retiree health benefits (OPEB) will increase by 11.3%, while the City’s contributions to employee pension funds will increase by 13.0%. We must fund these obligations today; we cannot continue to defer them to the future or we risk eroding the stability of the City’s financial position.

- **Projected Revenue for the City**

The current fiscal year was robust for building permit revenues, as several very large projects are under or in the process of commencing construction. We do not expect this trend to continue indefinitely and, as such, we have projected a

slight decrease in building permit revenue for the upcoming year. Other departmental revenues are expected to remain flat from last year or increase slightly.

While for the 2016-2017 fiscal year, the City projects revenue growth from a new State Revenue Sharing grant, it will be somewhat offset by a decrease in revenue from other State grants. The size of the change in State funding will not be determined prior to local budget adoption.

The City expects to maintain its current levy tax collection rate of 98.9%.

- **Supporting Community Priorities**

The value of our core services cannot be understated. Our first responders in the Police Department, Fire Department and EMS ensure that Stamford remains a safe city, the safest in New England in 2015. Our Health Department makes sure that our restaurants are up to code and children have access to school nurses. Our Operations Department works around the clock for the residents of Stamford, whether clearing snow, maintaining our network of local parks, collecting trash and recycling, or overseeing capital projects. These are just a few of the many services the City of Stamford provides. We will continue to support these core services.

In addition, we have maintained our funding to various cultural, youth and social services organizations that reflect who we are. Essential funding continues for Ferguson Library, the Stamford Museum and Nature Center, Mill River Collaborative, and Bartlett Arboretum, among others. This year I have included funds in the budget for community grants for our neighborhoods.

- **Improving City Operations**

We continue to work hard to improve the level of service provided and our response time to your needs and requests. Recently received State funds will permit us to commence our long awaited traffic light synchronization, which will continue through the upcoming fiscal year.

Road repairs and improvements continue to be a costly necessity. The City is in the process of completing a study of the condition of all its roads, using a scanner which reads both the surface and subsurface. This data will enable us to identify the areas of greatest concern, develop a pavement management plan to prioritize work based on the moneys available in the budget, and to more accurately budget for the future.

We continue to identify efficiencies. We have created a vehicle pooling program for the use of City vehicles which will allow us to reduce the number of City-owned cars (excluding public safety) by approximately one-third. In addition, this year we will consolidate our vehicle maintenance, combining the maintenance of police and City vehicles under one department.

Finally, as part of our continued work with the volunteer fire departments, we are working to create a better formula for funding based on achievement of goals and objectives. This will more closely align the work they do with funding for their operations.

- **Enhancements to the Budget Process - New Book Format**

This year's budget book better aligns expenses and revenues to the programs from which they are generated. We have also made two significant changes to the way we present costs.

First, in past years the budget book presented unfunded retirement pension and unfunded retiree health care obligations at the department and program level. This year we have presented these unfunded obligations, (ie: excluding the current year cost), in the employee benefit program of the Human Resources Department, to better illustrate the impact they have on our budget. As a result of this change, most departments and programs will show a decrease in projected total expenditures.

Second, while the Board of Education (“BOE”) presents its own budget, the City budget includes direct funding for services that support that effort (school nurses, crossing guards, etc). This year’s budget displays the City’s most easily identifiable elements of the City’s support to the BOE as a separate program under the Board of Education.

- **Labor Costs**

Again, the cost of our labor contracts continues to be a major area of focus for the City. While it is important to fairly compensate our employees, it is incumbent upon us to ensure that our compensation packages do not create long term obligations that we are unable to sustain in the future. I will continue to seek the advice and involvement of our elected officials as we work together to tackle these challenges.

As we move forward, I am committed to maintaining and improving City services while minimizing the need for future tax increases. We will continue to work throughout this budget cycle and beyond to ensure our City government is focused on providing essential services and improving City operations. We will work hard to get the most out of our City resources by making departments more efficient, through technology and innovation, while also keeping Stamford financially strong for years to come.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "D. R. Martin". The signature is fluid and cursive, with a large initial "D" and "M".

David R. Martin  
Mayor

# Fiscal Year 2016/2017 Budget Worksheet

	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
<b>EXPENSE</b>										
001 Office of Administration	9,241,824	9,860,546	9,860,546	9,668,734	10,435,164	10,151,378	482,644	4.99%	10,453,619	10,773,098
002 Office of Operations	43,516,118	44,017,375	44,085,068	44,734,627	46,206,411	44,239,822	-494,805	-1.11%	45,506,901	46,841,900
003 Office of Public Safety, Health & Welfare	139,441,964	144,070,025	144,203,025	139,090,152	119,117,823	112,191,590	-26,898,562	-19.34%	115,823,472	119,671,943
004 Office of Legal Affairs	5,073,349	4,780,582	4,780,582	4,778,505	27,701,048	27,529,013	22,750,508	476.10%	28,772,431	30,077,566
005 Office of Government Services	4,494,216	4,924,624	4,924,624	4,866,443	5,008,904	4,901,709	35,266	0.72%	5,025,600	5,155,403
009 Community Grants	10,295,213	10,527,867	10,562,867	10,627,867	12,382,056	11,678,056	1,050,189	9.88%	12,024,668	12,382,025
<b>Subtotal City Operating</b>	<b>212,062,684</b>	<b>218,181,019</b>	<b>218,416,712</b>	<b>213,766,328</b>	<b>220,851,406</b>	<b>210,691,568</b>	<b>-3,074,760</b>	<b>-1.44%</b>	<b>217,606,691</b>	<b>224,901,935</b>
012 Debt Service	48,772,296	49,615,055	49,615,055	49,970,533	52,057,192	52,057,192	2,086,659	4.18%	54,139,480	56,305,059
012 Transfer to Other Funds	2,441,502	1,695,299	1,695,299	1,695,299	1,589,356	1,589,356	-105,943	-6.25%	1,796,808	2,013,516
<b>Subtotal City Government</b>	<b>263,276,482</b>	<b>269,491,373</b>	<b>269,727,066</b>	<b>265,432,160</b>	<b>274,497,954</b>	<b>264,338,116</b>	<b>-1,094,044</b>	<b>-0.41%</b>	<b>273,542,979</b>	<b>283,220,510</b>
013 BOE	248,798,237	255,113,422	255,113,422	255,029,825	267,153,563	267,153,563	12,123,738	4.75%	277,766,000	289,317,000
013 BOE City Support Services	0	0	0	0	4,988,030	4,857,710	4,857,710	100.00%	5,024,109	5,201,205
<b>TOTAL EXPENSE</b>	<b>512,074,719</b>	<b>524,604,795</b>	<b>524,840,488</b>	<b>520,461,985</b>	<b>546,639,547</b>	<b>536,349,389</b>	<b>15,887,404</b>	<b>3.05%</b>	<b>556,333,088</b>	<b>577,738,715</b>
<b>REVENUE</b>										
30 Property Taxes	12,907,526	12,751,699	12,751,699	12,852,299	12,440,339	12,440,339	-411,960	-3.21%	12,540,339	12,540,339
32 Revenues From The Use of Money	854,867	650,000	650,000	900,000	850,000	850,000	-50,000	-5.56%	850,000	850,000
33 Intergovernmental Revenue	19,590,475	17,637,516	17,637,516	17,026,065	20,870,277	20,870,277	3,844,212	22.58%	20,707,662	20,437,091
34 Departmental Revenue	32,848,595	30,216,055	30,216,055	26,673,668	18,860,010	18,860,010	-7,813,658	-29.29%	18,662,510	18,664,610
36 Other Revenue	2,031,196	1,066,678	1,066,678	801,913	961,500	961,500	159,587	19.90%	961,600	961,700
38 Interfund Transfers	2,896,761	3,269,888	3,269,888	2,579,017	2,296,525	2,296,525	-282,492	-10.95%	2,051,173	1,797,565
<b>TOTAL REVENUE</b>	<b>71,129,421</b>	<b>65,591,836</b>	<b>65,591,836</b>	<b>60,832,962</b>	<b>56,278,651</b>	<b>56,278,651</b>	<b>-4,554,311</b>	<b>-7.49%</b>	<b>55,773,284</b>	<b>55,251,305</b>
800 Reserve for Contingency	6,297,329	8,700,000	8,464,307	8,083,936	11,000,000	11,000,000	2,916,064	36.07%	12,000,000	13,000,000
<b>Net Amount to be Raised from Taxes</b>	<b>447,242,628</b>	<b>467,712,959</b>	<b>467,712,959</b>	<b>467,712,959</b>	<b>501,360,896</b>	<b>491,070,738</b>	<b>23,357,779</b>	<b>4.99%</b>	<b>512,559,804</b>	<b>535,487,410</b>
<b>RESERVES</b>										
100 Reserve for Elderly Credits	878,718	1,250,000	1,250,000	1,850,000	1,900,000	1,900,000	50,000	2.70%	2,000,000	2,000,000
200 Reserve for Tax Appeals	3,044,066	2,000,000	2,000,000	1,400,000	750,000	750,000	-650,000	-46.43%	1,000,000	1,500,000
300 Reserve for TIF (Mill River)	1,148,424	1,852,314	1,852,314	1,852,314	2,548,034	2,548,034	695,720	37.56%	2,549,819	2,549,819
400 Reserve for TIF (Harbor Point)	4,937,214	6,361,239	6,361,239	6,361,239	7,647,734	7,647,734	1,286,495	20.22%	8,397,871	8,817,764
500 Reserve for Linkage	139,707	83,077	83,077	83,077	106,810	106,810	23,733	28.57%	106,810	106,810
600 Reserve for Non-Profit Tax Credit	75,000	75,000	75,000	75,000	75,000	75,000	0	0.00%	75,000	75,000
700 Reserve for Uncollected	6,073,804	5,331,325	5,331,325	5,331,325	5,721,206	5,606,756	275,431	5.17%	5,858,021	6,123,261
<b>TOTAL RESERVES</b>	<b>16,296,933</b>	<b>16,952,955</b>	<b>16,952,955</b>	<b>16,952,955</b>	<b>18,748,784</b>	<b>18,634,334</b>	<b>1,681,379</b>	<b>9.92%</b>	<b>19,987,521</b>	<b>21,172,654</b>
Gross Tax Levy	463,539,560	484,665,914	484,665,914	484,665,914	520,109,680	509,705,072	25,039,158	5.17%	532,547,325	556,660,064
950 Grand List All Property	18,989,740,227	19,303,915,067	19,303,915,067	19,303,915,067	19,559,913,709	19,559,913,709	255,998,642	1.33%	19,657,713,000	19,756,002,000
<b>Average Mill Rate</b>	<b>24.41</b>	<b>25.11</b>			<b>26.59</b>	<b>26.06</b>	<b>0.95</b>	<b>3.79%</b>	<b>27.09</b>	<b>28.18</b>
Collection Rate	98.90%	98.90%			98.90%	98.90%	0	0.00%	98.90%	98.90%



# Fiscal Year 2016/2017 Revenue Report

Reference #	Account Title	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Projected	FY 16/17		3/7/2016 - 9:48:09 PM	
								Department Request	Mayor's Proposed	FY 17/18 Estimate	FY 18/19 Estimate
<b>30 - Property Taxes</b>											
01301023011000	Current Levy	396,175,006	408,729,790	420,193,175	432,265,855	447,242,628	465,605,561	501,360,896	491,070,738	512,559,804	535,487,410
01301023011010	Refunds - Current Year Levy	0	0	-5,500	0	-12,600	0	0	0	0	0
01301023011030	Daily Over/Short	318	10	0	-10	-200	100	0	0	0	0
01301023011040	Supplemental Auto Taxes	2,433,064	2,694,215	2,870,504	3,113,653	3,405,346	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000
01301023021010	Prior Year Collections	3,120,109	5,885,939	3,573,567	6,562,959	4,234,309	4,500,000	4,200,000	4,200,000	4,200,000	4,200,000
01301023021030	Collection Fees	0	0	0	0	56	0	0	0	0	0
01301023031000	Penalties & Interest on Delinquent	2,684,767	3,254,633	3,117,886	3,316,740	3,045,735	3,100,000	3,000,000	3,000,000	3,100,000	3,100,000
01301023081000	Liquidation of Overpayments	651,678	664,358	550,759	1,226,007	517,256	550,000	550,000	550,000	550,000	550,000
01301023091000	Uncollected Prior Year	282,320	318,288	253,983	307,853	650,391	350,000	350,000	350,000	350,000	350,000
01301023321405	PILOT-Charter Oak Communities	577,743	588,494	620,206	641,741	664,177	726,591	825,000	825,000	825,000	825,000
01301023441050	PILOT-Italian Center & Mead School	150,697	154,691	158,868	194,521	307,650	229,009	134,778	134,778	134,778	134,778
013S1403321403	PILOT-Southfield Village	70,159	85,009	89,221	155,443	95,406	96,599	80,561	80,561	80,561	80,561
<b>Total Property Taxes</b>		<b>406,145,863</b>	<b>422,375,427</b>	<b>431,422,669</b>	<b>447,784,761</b>	<b>460,150,154</b>	<b>478,457,860</b>	<b>513,801,235</b>	<b>503,511,077</b>	<b>525,100,143</b>	<b>548,027,749</b>
<b>32 - Revenues From The Use of Money</b>											
01301033211000	Interest Income	489,806	213,857	141,620	101,826	739,765	900,000	850,000	850,000	850,000	850,000
01301033211010	Fair Market Value of Investments	-101,011	-38,946	-14,203	-15,025	115,102	0	0	0	0	0
<b>Total Revenues From The Use of Money</b>		<b>388,794</b>	<b>174,911</b>	<b>127,418</b>	<b>86,801</b>	<b>854,867</b>	<b>900,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>
<b>33 - Intergovernmental Revenue</b>											
01301013691024	Telephone Line Access Grant	593,141	636,516	591,588	566,161	624,134	550,000	630,000	630,000	630,000	630,000
01301023621003	Enterprise Zone Reimbursement	1,582,712	1,607,494	1,615,671	1,582,441	2,300,340	1,412,580	1,138,502	1,138,502	1,138,502	1,138,502
013S1403321401	PILOT State-Project 135	310,113	307,676	255,116	254,421	237,929	0	0	0	0	0
013S1403321402	Tax Abatement Grant	367,321	376,550	375,818	361,905	430,338	0	0	0	0	0
013S1803321890	Town Aid Road Fund	0	0	0	0	1,204,261	1,213,719	1,213,719	1,213,719	1,213,719	1,213,719
013S1803321891	Municipal Grants-In-Aids	0	0	0	391,381	391,381	416,142	416,142	416,142	416,142	416,142
013S1903321902	FEMA Winter Storm Grants	424,265	865,134	774,363	2,222,380	-17,851	0	0	0	0	0
013S1903321909	Property Tax Relief Grant	0	847,195	596,186	-596,186	0	0	0	0	0	0
013S1903321910	PILOT State-Colleges & Hospitals	2,057,269	1,843,648	1,908,074	1,747,011	1,963,214	1,827,676	1,852,182	1,852,182	1,852,182	1,852,182

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Reference #	Account Title	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Projected	Department Request	Mayor's Proposed	FY 17/18 Estimate	FY 18/19 Estimate
013S1903321911	PILOT State-State Owned Property	1,338,187	1,303,760	1,273,723	1,217,778	1,510,039	1,084,271	1,073,390	1,073,390	1,073,390	1,073,390
013S1903321912	Elderly & Disabled Property Tax Exe	18,652	22,514	20,793	28,605	63,078	3,562	3,500	3,500	3,500	3,500
013S1903321913	Manufacturing Property Tax Exemp	407,895	330,252	330,252	596,186	0	0	0	0	0	0
013S1903321914	Elderly Homeowners	392,520	368,676	371,000	383,778	331,757	386,954	335,000	335,000	335,000	335,000
013S1903321915	Elderly Property Tax Relief Freeze	8,000	6,666	6,000	5,000	2,000	2,000	2,000	2,000	2,000	2,000
013S1903321980	Mashentucket Pequot Fund	915,506	933,145	923,079	920,041	925,415	927,932	886,330	886,330	886,330	886,330
013S1903321985	Municipal Video Competition Trust	499,955	319,423	577,674	164,938	0	0	0	0	0	0
013S1903321986	Municipal Revenue Sharing	0	0	0	0	0	0	3,414,955	3,414,955	3,414,955	3,414,955
013S1903321987	Municipal Revenue Sharing Sales Ta	0	0	0	0	0	0	552,292	552,292	552,292	552,292
013S9003329001	Education Cost Sharing	6,829,298	8,066,574	7,894,337	7,925,459	8,120,437	7,978,887	8,009,440	8,009,440	8,009,440	8,009,440
013S9003329020	Public Transportation	775,482	75,457	54,217	78,927	95,896	89,568	103,104	103,104	103,104	103,104
013S9003329030	Non-Public Transportation	401,870	43,441	30,892	52,488	70,551	60,832	67,489	67,489	67,489	67,489
013S9003329081	School Building Interest	195,206	171,216	137,300	98,736	64,768	45,934	31,754	31,754	15,168	4,433
013S9003329082	School Building Principal	638,652	897,571	909,598	822,305	406,210	281,008	520,480	520,480	374,451	114,615
013S9003329100	Private and Parochial Schools	535,243	411,248	586,052	536,164	557,072	500,000	400,000	400,000	400,000	400,000
013S9003329200	Vocational Agriculture	111,035	110,464	154,998	154,998	208,198	155,000	154,998	154,998	154,998	154,998
013S9993329903	Motor Vehicle Fines	35,734	64,906	51,887	89,656	101,310	90,000	65,000	65,000	65,000	65,000
013S9993329911	Boat Registrations	84,914	0	0	0	0	0	0	0	0	0
<b>Total Intergovernmental Revenue</b>		<b>18,522,969</b>	<b>19,609,526</b>	<b>19,438,619</b>	<b>19,604,571</b>	<b>19,590,475</b>	<b>17,026,065</b>	<b>20,870,277</b>	<b>20,870,277</b>	<b>20,707,662</b>	<b>20,437,091</b>
<b>34 - Departmental Revenue</b>											
01301013411048	Central Svcs Outside Printing Jobs	4,543	929	216	15	501	0	0	0	0	0
01302123411086	Towing & Storage Fees	0	0	0	200	6,713	6,000	7,500	7,500	7,500	7,500
01302133411030	Public Sessions	59,703	64,113	60,991	56,484	53,814	50,000	57,500	57,500	57,500	57,500
01302133411031	Lesson Registration	112,448	87,011	102,094	116,780	157,634	95,000	100,000	100,000	100,000	100,000
01302133411033	High School Hockey	23,200	23,142	14,282	15,698	16,853	12,000	15,000	15,000	15,000	15,000
01302133411035	Skate Rental	15,844	13,491	10,619	13,912	12,090	11,000	12,000	12,000	12,000	12,000
01302133411036	Ice Rental	688,422	736,185	646,487	619,691	533,334	570,000	650,000	650,000	650,000	650,000
01302133411037	Patch & Free Style	19,137	16,965	4,281	5,493	8,969	5,000	8,000	8,000	8,000	8,000
01302133411040	Rink Advertising	5,250	1,000	0	0	0	0	4,000	4,000	4,000	4,000

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								Department Request	Mayor's Proposed	FY 17/18 Estimate	FY 18/19 Estimate
01302133411076	Film/Video Productions	4,500	2,000	3,700	1,400	300	2,000	300	300	300	300
01302133411084	Parking Fees Garages	0	0	0	0	0	0	0	0	0	0
01302133421004	Permits-Building Dept	5,038,015	5,357,843	6,900,611	6,247,802	8,170,032	6,250,000	5,500,000	5,500,000	5,500,000	5,500,000
01302133421026	Picnic Permits-Parks	21,810	26,825	27,365	30,425	32,550	28,000	29,000	29,000	30,000	31,000
01302133433000	Civil Citation Fines	0	1,880	6,592	7,110	17,250	17,000	20,000	20,000	21,000	22,000
01302133441010	Lease-U S House of Representatives	10,568	31,703	21,135	21,135	21,346	21,557	21,558	21,558	21,558	21,558
01302133441011	Lease-WSHU	34,041	36,292	27,624	31,440	32,340	33,240	33,240	33,240	33,240	33,240
01302133441012	Lease-U R C	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800
01302133441013	Lease-CT Quality Transmissions	0	0	0	0	0	6,840	3,600	3,600	3,600	3,600
01302133441014	Lease-Concessions-Parks	8,800	12,500	10,500	13,000	12,000	15,000	15,000	15,000	15,000	15,000
01302133441024	Lease-EPA	128,500	81,738	82,011	82,194	72,505	65,554	65,554	65,554	65,554	65,554
01302133441027	Lease-SWRPA	46,070	45,688	45,963	46,153	46,806	46,965	46,965	46,965	46,965	46,965
01302133441029	Lease-New England Recycling	5,500	6,500	5,000	7,000	6,000	6,000	6,000	6,000	6,000	6,000
01302133441030	Lease-Collins Plaza West, LLC	11,329	11,714	11,890	12,068	12,296	12,311	12,311	12,311	12,311	12,311
01302133441032	Lease-Credit Union	27,811	27,811	26,292	40,506	37,390	37,390	37,390	37,390	37,390	37,390
01302133441062	Lease-Shelter for the Homeless	0	0	0	0	25,950	25,950	25,950	25,950	25,950	25,950
01302133441063	Lease-South End Dental Center	0	0	0	0	12,110	10,365	10,365	10,365	10,365	10,365
01302133441064	Lease-Smith House	0	0	0	0	0	0	24,000	24,000	24,000	24,000
01302143411000	Bulky Waste Tipping	737,818	909,160	949,303	1,053,345	1,226,303	1,439,700	1,350,000	1,350,000	1,350,000	1,350,000
01302143411016	Truck Permit Fees	10,098	6,405	6,360	8,442	12,583	13,323	13,000	13,000	13,000	13,000
01302143411019	Tipping Fees-PWD	371,932	279,444	284,384	397,031	487,866	450,000	450,000	450,000	450,000	450,000
01302143411020	Compost Sales	34,403	65,565	63,762	13,446	0	0	0	0	0	0
01302143411049	Recycling-Single Stream	194,928	269,528	99,796	23,067	166,941	210,000	210,000	210,000	210,000	210,000
01302203421007	Street Opening Permits-PWD	75,325	82,625	77,625	74,125	159,925	161,000	154,500	154,500	154,500	154,500
01302203421011	Fees for Prints-Engineering	301	153	205	143	122	175	133	133	133	133
01302313421018	Filing Fees-Planning	5,605	2,815	4,055	7,470	1,140	2,800	2,500	2,500	2,500	2,500
01302313421027	Sale of Master Plan	394	219	126	175	609	300	300	300	300	300
01302313421029	Zoning Applications	38,496	57,620	44,935	56,883	54,708	55,000	45,000	45,000	45,000	45,000
01302313421032	Application Fees-Appeals	19,028	17,696	23,441	20,775	13,695	20,000	20,000	20,000	20,000	20,000

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								Department Request	Mayor's Proposed	FY 17/18 Estimate	FY 18/19 Estimate
01302313421050	Sale of Maps	650	475	475	725	675	350	300	300	300	300
01302313421052	Permits-Zoning Enforcement	386,386	324,648	565,710	375,301	350,516	382,000	343,000	343,000	343,000	343,000
01302343421036	Permits-Inlands Wetlands	32,456	43,413	36,051	35,360	33,950	33,000	33,000	33,000	33,000	33,000
01302343421039	Sale of Maps & Reg-EPB	155	171	622	139	820	500	400	400	400	400
01302343421041	State Land Use Fees	318	344	366	384	180	0	0	0	0	0
01302533411012	Bandwagon Use-Rec	1,250	2,700	450	1,400	2,100	2,500	5,000	5,000	5,500	5,600
01302533411044	Adult Programs	21,301	20,074	24,484	14,009	21,628	13,600	10,149	10,149	10,149	10,149
01302533411045	Adult Leagues	195,937	201,299	190,148	190,154	178,233	208,000	207,290	207,290	207,290	207,290
01302533411046	Aquatics	31,299	35,537	42,820	44,896	25,047	42,000	54,350	54,350	54,350	54,350
01302533411047	Youth Programs	158,672	153,172	135,365	127,786	134,751	160,000	194,789	194,789	194,789	194,789
01302533411079	Playground Programs	488,842	512,423	498,391	494,501	520,944	540,440	527,016	527,016	527,016	527,016
01302543421008	Street Use Permits - Traffic	26,800	19,200	23,450	18,500	10,400	15,700	14,500	14,500	14,500	14,500
01303103421009	Weights & Measures Inspection Fee	31,835	30,000	30,015	34,665	34,720	33,000	33,000	33,000	33,000	33,000
01303313421023	Bingo Permits-Police	160	369	270	201	164	300	300	300	300	300
01303313421030	Raffle & Bazaar Permits	1,295	1,325	1,315	1,355	935	1,000	1,200	1,200	1,200	1,200
01303503421002	False Alarm Fees	231,858	372,537	206,041	235,023	221,109	225,000	215,000	215,000	215,000	215,000
01303503421013	Fire - Miscellaneous	102,813	275	462	368	493	400	150	150	150	150
01303713411100	Medicaid	7,666,160	7,492,965	7,087,015	7,972,306	7,424,911	4,744,277	140,000	140,000	0	0
01303713411102	Medicare A	1,489,020	1,249,353	1,439,253	1,556,132	1,598,435	1,087,777	25,000	25,000	0	0
01303713411103	Medicare B	73,975	57,866	95,502	69,610	105,842	55,968	0	0	0	0
01303713411104	Guarantor/Private Pay	2,711,809	2,876,411	3,192,968	2,762,906	2,486,928	1,169,168	10,000	10,000	0	0
01303713411105	Commercial Ins/Managed Care	425,141	278,514	558,863	928,267	240,185	437,658	25,000	25,000	0	0
01303713691000	Smith House-Miscellaneous	-3,878	224	11,617	7,250	2,404	58,110	0	0	0	0
01303813411002	Health-Private Sewage Disposal	18,785	34,685	37,200	33,160	30,670	30,000	30,000	30,000	30,000	30,000
01303813411014	Health Immunization Clinic	30,855	32,060	40,130	42,798	42,684	34,500	40,000	40,000	40,000	40,000
01303813411021	Health Lab Analysis	3,850	34,419	77,610	72,940	44,500	79,000	79,000	79,000	79,000	79,000
01303813411043	Health Dental Clinic	42,807	45,114	29,384	30,492	22,662	25,000	30,000	30,000	30,000	30,000
01303813411087	Health-Food Safety Training	0	0	0	0	24,025	25,000	21,000	21,000	21,000	21,000
01303813421012	Health Permits & Fees	21,272	18,702	17,797	19,724	18,078	16,000	16,000	16,000	16,000	16,000

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01303813421019	Health Restaurant Licenses	170,753	169,671	169,092	178,065	182,448	200,000	262,000	262,000	262,000	262,000
01303813421025	Health Room House Fees	253,079	208,439	230,123	242,649	284,604	285,000	285,000	285,000	285,000	285,000
01303813421028	Health Multi Family Dwell Fees	669,450	533,930	626,175	599,065	695,500	756,000	756,000	756,000	756,000	756,000
01303813421033	Health C/O Apt Fees	32,100	33,350	36,418	33,100	45,934	40,000	48,750	48,750	48,750	48,750
01303813421051	Microwave Transmitter Fees	6,825	11,050	5,525	10,725	6,500	17,550	12,500	12,500	12,500	12,500
01303813421059	Health Inspection Fees	0	0	0	0	0	0	3,000	3,000	3,000	3,000
01304013411078	Reimbursement-Legal Services	66,776	52,902	46,581	70,641	124,338	59,000	150,000	150,000	150,000	150,000
01304023411075	Exam Filing Fees-Pers	485	360	17,142	1,830	45,162	0	19,250	19,250	19,250	19,250
01305053421010	Conveyance Tax	2,747,928	2,569,330	3,224,974	5,871,941	5,378,520	5,100,000	5,200,000	5,200,000	5,200,000	5,200,000
01305053421017	Filing Fees	5,771	5,795	5,205	5,220	4,967	5,000	6,000	6,000	6,000	6,000
01305053421031	Recording Fees	541,655	557,600	627,888	541,354	534,876	535,000	535,000	535,000	535,000	535,000
01305053421034	Vital Statistics	365,663	347,932	342,165	335,883	352,010	350,000	350,000	350,000	350,000	350,000
01305053421035	Miscellaneous-Town Clerk	7,536	4,706	6,412	3,753	5,579	5,000	5,000	5,000	5,000	5,000
01305053421038	Clam Permits	572	532	387	170	362	100	100	100	100	100
01305053421040	Map Copies	14,945	7,535	2,000	1,730	1,650	2,500	7,500	7,500	7,500	7,500
01305053421042	Photo Copies	39,617	61,519	78,879	87,952	72,091	60,000	60,000	60,000	60,000	60,000
01305053421043	Notary Public	5,235	4,950	5,090	5,750	5,540	6,000	6,000	6,000	6,000	6,000
01305053421053	Land Records Search Subscriptions	4,500	5,500	11,250	9,750	27,000	15,000	10,000	10,000	10,000	10,000
01305053421054	Farmland Preservation - City	70,805	74,002	16,866	42,733	38,641	45,000	45,000	45,000	45,000	45,000
01305053421055	Farmland Preservation - Town Clerk	23,490	24,585	24,880	32,683	32,409	23,000	23,000	23,000	23,000	23,000
01305543421056	Harbor Permit Fee	3,628	0	0	0	0	0	0	0	0	0
01309003411092	Tuition-Spec Educ (From Schl Dists)	23,353	0	0	0	0	50,000	50,000	50,000	50,000	50,000
<b>Total Departmental Revenue</b>		<b>27,019,605</b>	<b>26,808,324</b>	<b>29,402,266</b>	<b>32,188,551</b>	<b>32,848,595</b>	<b>26,673,668</b>	<b>18,860,010</b>	<b>18,860,010</b>	<b>18,662,510</b>	<b>18,664,610</b>
<b>36 - Other Revenue</b>											
01301013621006	Indirect Cost Reimb-Grants	20,000	0	0	0	0	0	0	0	0	0
01301013691002	Sale of Surplus Property	306,615	182,981	156,360	170,541	153,595	30,000	50,000	50,000	50,000	50,000
01301013691014	Other-Miscellaneous	405,160	220,010	52,782	427,550	373,144	200,000	250,000	250,000	250,000	250,000
01301023691003	Assessor-Miscellaneous	11,598	13,053	9,914	6,699	6,740	7,500	6,500	6,500	6,500	6,500
01302133691021	Parks-Miscellaneous	7,425	9,340	8,610	9,655	7,822	12,000	5,500	5,500	5,600	5,700

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Reference #	Account Title	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Projected	Department Request	Mayor's Proposed	FY 17/18 Estimate	FY 18/19 Estimate
01302143691017	Sanitation-Miscellaneous	1,585	2,464	3,514	11,398	9,897	13,000	11,000	11,000	11,000	11,000
01302143691022	Recycling-Mixed Metals	113,230	127,098	113,338	103,028	97,951	43,500	43,500	43,500	43,500	43,500
01302533691019	Stamford Golf Authority	314,774	318,947	347,636	322,681	306,821	340,000	370,000	370,000	370,000	370,000
01302533691020	July 4th/Private Donations	0	0	0	0	26,000	0	0	0	0	0
01302543691009	Traffic-Miscellaneous	260	65	0	0	0	130	0	0	0	0
01303313691016	Police-Miscellaneous	29,749	23,621	39,280	28,808	31,036	30,000	30,000	30,000	30,000	30,000
01303923621007	Relocation & Storage Fee Reimburs	8,635	34,624	27,094	15,560	31,903	25,000	25,000	25,000	25,000	25,000
01304013611000	Claims & Settlements	0	138,115	1,165,104	500,000	815,156	283	0	0	0	0
01304013691018	Legal Miscellaneous	0	0	-10,450	0	0	0	0	0	0	0
01305023691004	Bd of Reps-Miscellaneous	30	11	0	0	0	0	0	0	0	0
01309003411091	Tuition-Regular (From Individuals)	31,968	49,983	101,874	120,769	171,130	100,000	170,000	170,000	170,000	170,000
01309003691001	Education-Miscellaneous	6,057	2,908	415	205	0	500	0	0	0	0
<b>Total Other Revenue</b>		<b>1,257,085</b>	<b>1,123,221</b>	<b>2,015,469</b>	<b>1,716,893</b>	<b>2,031,196</b>	<b>801,913</b>	<b>961,500</b>	<b>961,500</b>	<b>961,600</b>	<b>961,700</b>
<b>38 - Interfund Transfers</b>											
01301013811002	Transfer In - Dog Fund	0	0	0	0	0	40,000	15,000	15,000	15,000	15,000
01301013811003	Transfer In - Town Road Aid	587,083	587,083	595,641	1,189,301	0	0	0	0	0	0
01301013811028	Transfer In - Marina Fund	28,843	29,377	38,840	44,746	65,917	20,333	35,092	35,092	35,092	35,092
01301013811029	Transfer In - Parking Fund	1,560,309	1,775,921	905,625	914,625	216,127	864,889	774,586	774,586	655,854	530,786
01301013811033	Transfer In - WPCA	206,458	209,555	226,995	356,502	348,604	324,414	398,132	398,132	398,132	398,132
01301013811042	Transfer In - Pol Ext Dty Cost	622,260	822,260	1,325,226	930,397	1,691,629	875,768	877,421	877,421	750,801	622,261
01301013811043	Transfer In - EG Brennan	53,775	54,582	75,032	78,170	139,600	152,298	52,744	52,744	52,744	52,744
01301013811052	Transfer In - B/E Energy Reserve	0	0	0	0	98,000	0	0	0	0	0
01301013811093	Transfer In - Risk Management Fun	277,353	281,421	303,388	342,874	336,884	301,315	143,550	143,550	143,550	143,550
<b>Total Interfund Transfers</b>		<b>3,336,081</b>	<b>3,760,199</b>	<b>3,470,747</b>	<b>3,856,614</b>	<b>2,896,761</b>	<b>2,579,017</b>	<b>2,296,525</b>	<b>2,296,525</b>	<b>2,051,173</b>	<b>1,797,565</b>
<b>Grand Total</b>		<b>456,670,397</b>	<b>473,851,608</b>	<b>485,877,189</b>	<b>505,238,192</b>	<b>518,372,049</b>	<b>526,438,523</b>	<b>557,639,547</b>	<b>547,349,389</b>	<b>568,333,088</b>	<b>590,738,715</b>

# Fiscal Year 2016/2017 - Mayor's Proposed Operating Budget by Category

3/7/2016 - 9:48:10 PM

Fund: 0001 General Fund

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayors Proposed	% of Total	\$ Variance Projected	% Var Projected		
Full Time Salary	75,927,879	78,711,399	78,583,699	75,076,223	76,340,888	75,372,758	14.05%	296,535	0.4%	76,503,350	77,650,896
Other Salary	11,872,319	12,186,533	12,293,233	11,539,637	11,142,932	10,260,360	1.91%	-1,279,277	-11.1%	10,414,274	10,570,479
Overtime	13,450,954	11,063,410	11,073,465	12,328,044	13,071,402	11,215,626	2.09%	-1,112,418	-9.0%	11,383,862	11,554,619
Employee Benefits	28,442,049	30,089,428	30,089,428	30,101,811	29,080,226	28,897,904	5.39%	-1,203,907	-4.0%	31,386,265	34,117,579
Retirement Benefits	31,907,067	34,401,169	34,401,169	33,377,044	37,570,939	37,570,939	7.00%	4,193,895	12.6%	39,449,489	41,421,960
Payments to Insurance Fund	9,749,061	10,318,459	10,318,459	10,318,459	10,467,071	10,467,071	1.95%	148,612	1.4%	10,781,081	11,104,517
Purchased Other Services	540,201	627,396	682,489	700,329	649,219	625,042	0.12%	-75,287	-10.8%	637,544	650,293
Purchased Professional Services	1,924,405	4,841,790	4,883,960	4,645,873	4,271,030	4,088,290	0.76%	-557,583	-12.0%	4,169,756	4,252,851
Purchased Property Services	12,263,324	9,580,199	9,602,931	9,581,834	11,476,192	10,685,004	1.99%	1,103,170	11.5%	10,898,705	11,116,679
Professional Development	287,651	280,989	339,427	331,396	398,798	286,078	0.05%	-45,318	-13.7%	291,800	297,636
Utilities & Commodities	6,825,952	7,309,632	7,254,632	7,169,451	6,814,686	6,619,486	1.23%	-549,965	-7.7%	6,751,876	6,886,917
Supplies	5,415,376	4,371,056	4,461,931	4,491,727	4,852,784	4,171,984	0.78%	-319,743	-7.1%	4,255,426	4,340,530
Volunteer Fire Dept	2,226,663	2,270,485	2,270,485	2,270,485	6,005,607	2,407,990	0.45%	137,505	6.1%	2,456,149	2,505,273
Community & Cultural	10,366,210	10,601,417	10,636,417	10,703,227	12,454,232	11,750,232	2.19%	1,047,005	9.8%	12,098,097	12,456,725
Other	1,267,221	1,527,657	1,524,987	1,130,788	1,243,430	1,130,514	0.21%	-274	0.0%	1,153,126	1,176,186
City Support to BOE	0	0	0	0	-4,988,030	-4,857,710	-0.91%	-4,857,710	#Div/0!	-5,024,109	-5,201,205
Transfer to Other Funds	2,037,854	1,695,299	1,695,299	1,695,299	1,589,356	1,589,356	0.30%	-105,943	-6.2%	1,796,808	2,013,516
<b>Sub-Total Operating</b>	<b>214,504,186</b>	<b>219,876,318</b>	<b>220,112,011</b>	<b>215,461,627</b>	<b>222,440,762</b>	<b>212,280,924</b>	<b>39.58%</b>	<b>-3,180,703</b>	<b>-1.5%</b>	<b>219,403,499</b>	<b>226,915,451</b>
Debt Service	48,772,296	49,615,055	49,615,055	49,970,533	52,057,192	52,057,192	9.71%	2,086,659	4.2%	54,139,480	56,305,059
<b>Sub-Total City Government</b>	<b>263,276,482</b>	<b>269,491,373</b>	<b>269,727,066</b>	<b>265,432,160</b>	<b>274,497,954</b>	<b>264,338,116</b>	<b>49.28%</b>	<b>-1,094,044</b>	<b>2.7%</b>	<b>273,542,979</b>	<b>283,220,510</b>
BOE	248,798,237	255,113,422	255,113,422	255,029,825	272,141,593	272,011,273	50.72%	16,981,448	6.7%	282,790,109	294,518,205
<b>Total Budget Submission</b>	<b>512,074,719</b>	<b>524,604,795</b>	<b>524,840,488</b>	<b>520,461,985</b>	<b>546,639,547</b>	<b>536,349,389</b>	<b>100.00%</b>	<b>15,887,404</b>	<b>9.4%</b>	<b>556,333,088</b>	<b>577,738,715</b>

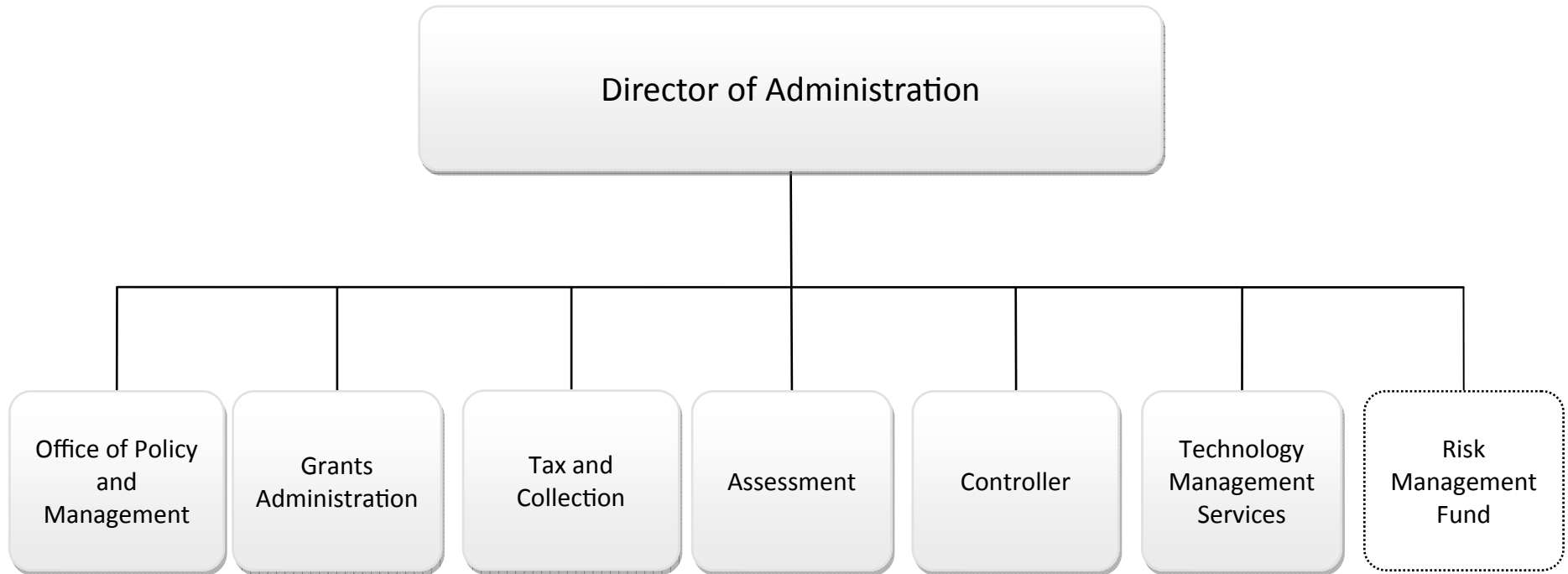
Smith House was transferred to the private sector as of January 4th 2016 and, therefore, is only included in projections for a portion of the Fiscal Year 15/16

***HISTORY OF FULL-TIME CITY (NON BOE) EMPLOYEES***

<b>FISCAL YEAR</b>	<b>01/02</b>	<b>02/03</b>	<b>03/04</b>	<b>04/05</b>	<b>05/06</b>	<b>06/07</b>	<b>07/08</b>	<b>08/09</b>	<b>09/10</b>	<b>10/11</b>	<b>11/12</b>	<b>12/13</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>Funded 16/17</b>	<b>1 Yr Variance</b>
Office of Administration	90	82	79	73	75	84	79	81	83	71	74	76	77	77	77	77	0
Economic Development	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Administration Total</b>	<b>94</b>	<b>82</b>	<b>79</b>	<b>73</b>	<b>75</b>	<b>84</b>	<b>79</b>	<b>81</b>	<b>83</b>	<b>71</b>	<b>74</b>	<b>76</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>0</b>
Public Services	206	186	183	159	143	137	132	132	92	83	137	138	139	145	145	147	2
Engineering	38	35	35	35	36	45	42	42	81	68	15	16	16	17	17	18	1
Land Use	17	15	14	14	14	16	15	15	15	11	12	12	12	14	13	14	1
Customer Relations	31	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Administration	31	34	35	63	63	66	61	61	61	53	53	53	53	54	56	52	-4
<b>Operations Total</b>	<b>323</b>	<b>270</b>	<b>267</b>	<b>271</b>	<b>256</b>	<b>264</b>	<b>250</b>	<b>250</b>	<b>249</b>	<b>215</b>	<b>217</b>	<b>219</b>	<b>220</b>	<b>230</b>	<b>231</b>	<b>231</b>	<b>0</b>
Office of Public Safety Health & Welfare	2	2	2	2	2	2	2	2	2	1	2	2	2	3	3	3	0
Floating Firefighters	0	0	0	8	0	0	0	0	0	0	0	0	0	0	0	0	0
Police Department Wide	345	321	322	329	328	329	336	337	337	302	317	318	318	318	318	308	-10
Emergency Comm. Center	33	31	31	31	31	32	32	32	32	30	30	30	30	30	30	29	-1
Volunteer Fire Departments	35	35	35	35	35	35	39	0	0	0	0	0	0	0	1	1	0
Fire Department	232	229	229	230	238	247	251	290	290	273	269	269	269	269	268	274	6
Smith House	112	111	108	110	100	108	111	109	109	105	105	109	109	109	109	0	-109
Health Department	60	57	55	56	56	62	62	65	65	60	60	64	67	67	67	68	1
Social Services	4	4	3	3	3	3	3	3	3	1	1	1	1	3	3	3	0
<b>Public Safety Health &amp; Welfare Total</b>	<b>823</b>	<b>790</b>	<b>785</b>	<b>804</b>	<b>793</b>	<b>818</b>	<b>836</b>	<b>838</b>	<b>838</b>	<b>772</b>	<b>784</b>	<b>793</b>	<b>796</b>	<b>799</b>	<b>799</b>	<b>686</b>	<b>-113</b>
Director of Law	13	12	12	12	12	12	11	11	11	10	10	10	10	10	11	11	0
Human Resources Department	12	13	12	13	13	13	13	13	13	9	10	11	11	12	12	12	0
Employee Benefits	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Legal Affairs Total</b>	<b>27</b>	<b>25</b>	<b>24</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>23</b>	<b>0</b>
Mayor's Office	6	5	4	3	3	3	3	3	3	3	4	5	4	4	4	4	0
Economic Development	0	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	0
Housing Safety & Zoning Code Enforcement	0	0	0	0	5	0	0	0	0	0	0	0	0	0	0	0	0
Board of Representatives	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	0
Board of Finance	0	0	0	1	1	1	1	1	1	1	1	1	1	1	1	0	-1
Town and City Clerk	11	11	9	9	11	11	11	11	11	10	10	10	10	10	10	10	0
Registrar of Voters	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	0
<b>Government Services Total</b>	<b>21</b>	<b>22</b>	<b>19</b>	<b>19</b>	<b>26</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>20</b>	<b>22</b>	<b>23</b>	<b>22</b>	<b>22</b>	<b>23</b>	<b>22</b>	<b>-1</b>
<b>TOTAL</b>	<b>1,288</b>	<b>1,189</b>	<b>1,174</b>	<b>1,192</b>	<b>1,175</b>	<b>1,212</b>	<b>1,210</b>	<b>1,214</b>	<b>1,215</b>	<b>1,097</b>	<b>1,117</b>	<b>1,132</b>	<b>1,136</b>	<b>1,150</b>	<b>1,153</b>	<b>1,039</b>	<b>-114</b>



# City of Stamford Office of Administration



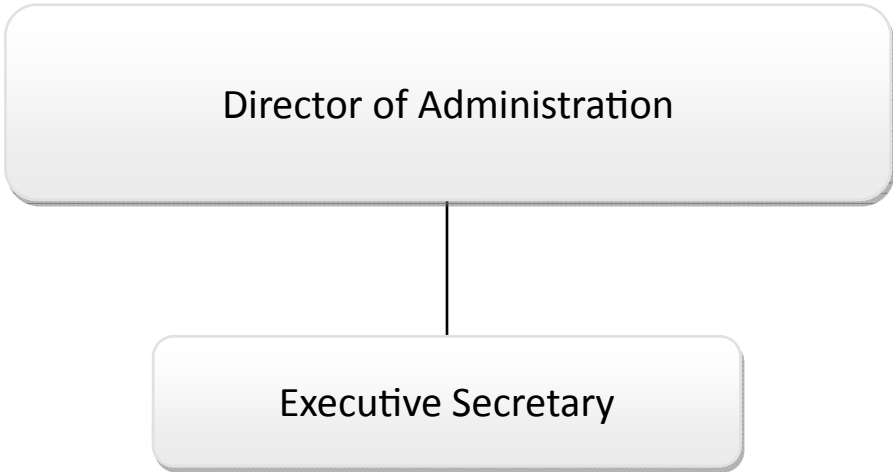
# Fiscal Year 2016/2017 - Office Summary

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**Fund:** 0001 General Fund  
**Office:** 001 Administration

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Dir of Admin (1010)	401,879	405,321	405,321	403,603	399,950	399,950	3.94%	-3,653	-0.9%	412,152	425,101
<b>Administration</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>	<b>3.94%</b>	<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>
Financial Proc & Rptng (1032)	2,306,487	2,082,981	2,082,981	2,036,202	2,151,306	2,088,456	20.57%	52,254	2.6%	2,150,685	2,216,473
Internal Audits (1034)	0	164,281	164,281	164,784	141,218	141,218	1.39%	-23,566	-14.3%	144,440	147,817
Cash Mgmt (1035)	0	158,092	158,092	157,694	128,121	128,121	1.26%	-29,573	-18.8%	132,974	138,178
<b>Controller</b>	<b>2,306,487</b>	<b>2,405,354</b>	<b>2,405,354</b>	<b>2,358,680</b>	<b>2,420,645</b>	<b>2,357,795</b>	<b>23.23%</b>	<b>-885</b>	<b>0.0%</b>	<b>2,428,099</b>	<b>2,502,468</b>
OPM (1011)	1,276,978	842,415	842,415	807,006	793,930	769,469	7.58%	-37,537	-4.7%	789,760	811,151
Purchasing (1040)	0	396,326	396,326	408,556	393,875	393,875	3.88%	-14,681	-3.6%	403,812	414,252
Mail & Duplicating (1041)	0	176,242	176,242	168,919	217,325	216,249	2.13%	47,330	28.0%	221,677	227,335
<b>Office of Policy &amp; Management</b>	<b>1,276,978</b>	<b>1,414,983</b>	<b>1,414,983</b>	<b>1,384,481</b>	<b>1,405,130</b>	<b>1,379,593</b>	<b>13.59%</b>	<b>-4,888</b>	<b>-0.4%</b>	<b>1,415,249</b>	<b>1,452,738</b>
TMS (1060)	1,633,944	0	0	0	0	0	0.00%	0	100.0%	0	0
Application Support (1061)	0	1,168,453	1,168,453	1,142,917	1,124,787	1,011,991	9.97%	-130,926	-11.5%	1,043,311	1,076,336
Network/Telecomm Svcs (1063)	0	265,534	265,534	268,676	242,915	234,034	2.31%	-34,642	-12.9%	242,050	250,524
Desktop Support (1064)	0	414,326	414,326	409,700	369,601	347,597	3.42%	-62,103	-15.2%	358,913	370,893
<b>Technology Management Services</b>	<b>1,633,944</b>	<b>1,848,313</b>	<b>1,848,313</b>	<b>1,821,293</b>	<b>1,737,303</b>	<b>1,593,622</b>	<b>15.70%</b>	<b>-227,671</b>	<b>-12.5%</b>	<b>1,644,274</b>	<b>1,697,753</b>
Assessor (1020)	1,071,753	1,068,452	1,068,452	1,119,370	1,156,308	1,141,590	11.25%	22,220	2.0%	1,175,663	1,211,734
Brd Assess Appeals (1021)	5,595	9,236	9,236	9,236	7,857	7,757	0.08%	-1,479	-16.0%	7,894	8,034
Property Revaluation (1026)	408,222	528,866	528,866	429,516	1,195,274	1,190,376	11.73%	760,860	177.1%	1,220,954	1,252,902
<b>Assessment</b>	<b>1,485,570</b>	<b>1,606,554</b>	<b>1,606,554</b>	<b>1,558,122</b>	<b>2,359,439</b>	<b>2,339,723</b>	<b>23.05%</b>	<b>781,601</b>	<b>50.2%</b>	<b>2,404,511</b>	<b>2,472,670</b>
Revenue Services (1022)	977,230	1,009,474	1,009,474	1,021,834	1,040,054	1,016,829	10.02%	-5,005	-0.5%	1,048,331	1,081,705
Taxation Services (1023)	604,732	611,757	611,757	579,228	488,779	482,779	4.76%	-96,449	-16.7%	499,352	517,054
Tax Administration (1024)	188,989	191,685	191,685	197,572	159,786	159,786	1.57%	-37,786	-19.1%	165,151	170,874
<b>Tax &amp; Collection</b>	<b>1,770,951</b>	<b>1,812,916</b>	<b>1,812,916</b>	<b>1,798,634</b>	<b>1,688,619</b>	<b>1,659,394</b>	<b>16.35%</b>	<b>-139,240</b>	<b>-7.7%</b>	<b>1,712,834</b>	<b>1,769,633</b>
Grants (1012)	366,015	367,105	367,105	343,921	424,078	421,301	4.15%	77,380	22.5%	436,500	452,735
<b>Grants Administration</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>	<b>4.15%</b>	<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>
<b>Total Administration</b>	<b>9,241,824</b>	<b>9,860,546</b>	<b>9,860,546</b>	<b>9,668,734</b>	<b>10,435,164</b>	<b>10,151,378</b>	<b>100.00%</b>	<b>482,644</b>	<b>5.0%</b>	<b>10,453,619</b>	<b>10,773,098</b>

City of Stamford  
Office of Administration  
Administration



# Fiscal Year 2016/2017 - Department Summary

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**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0101 Administration

## Mission Statement:

The mission of The Office of Administration is to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management. The Office consists of the following departments: the Office of Policy and Management (OPM), Grants and Community Development, the Assessor's Office, the Tax Collector's Office, the Controller's Office, Technology Management Services, and Risk Management. One of the functions of the Office of Administration is Debt Administration which is the payment of interest and principal on non-self-supporting General Obligation bonds issued by the City. The funds necessary to fulfill this obligation are transferred to the Debt Service fund for payment. The division also includes the annual transfer of the City match of grant funds.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Dir of Admin (1010)	401,879	405,321	405,321	403,603	399,950	399,950	100.00%	-3,653	-0.9%	412,152	425,101
<b>Total Expenditures</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>	<b>100.00%</b>	<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>
<b>Net Operating Cost</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>	<b>100.00%</b>	<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:48:19 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0101 Administration

Category	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	222,278	227,801	227,801	227,954	232,128	232,128	58.04%	4,174	1.8%	235,610	239,144
Overtime	630	0	0	100	600	600	0.15%	500	500.0%	609	618
Employee Benefits	71,562	62,627	62,627	62,469	96,496	96,496	24.13%	34,027	54.5%	103,178	110,483
Retirement Benefits	61,417	64,688	64,688	62,875	20,292	20,292	5.07%	-42,583	-67.7%	21,306	22,371
Payments to Insurance Fund	703	695	695	695	639	639	0.16%	-56	-8.1%	658	678
Purchased Other Services	441	0	300	300	300	300	0.08%	0	0.0%	306	312
Purchased Professional Services	37,580	43,000	43,000	43,000	43,000	43,000	10.75%	0	0.0%	43,860	44,737
Utilities & Commodities	1,376	1,090	1,090	1,375	1,375	1,375	0.34%	0	0.0%	1,403	1,431
Supplies	4,037	3,500	3,200	2,915	3,200	3,200	0.80%	285	9.8%	3,264	3,329
Other	1,855	1,920	1,920	1,920	1,920	1,920	0.48%	0	0.0%	1,958	1,998
<b>Total Expenditures</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>	<b>100.00%</b>	<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>
<b>Net Operating Cost</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>		<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:48:22 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0101 Administration  
**Program:** 1010 Director of Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C350	Executive Secretary	1	71,610	1	73,110	1	73,110	0	1,500	2.1%	
PP	C236	Dir of Administration	1	156,191	1	159,018	1	159,018	0	2,827	1.8%	
<b>Total</b>			<b>2</b>	<b>227,801</b>	<b>2</b>	<b>232,128</b>	<b>2</b>	<b>232,128</b>	<b>0</b>	<b>4,327</b>	<b>1.9%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:48:24 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0101 Administration  
**Program:** 1010 Director of Administration

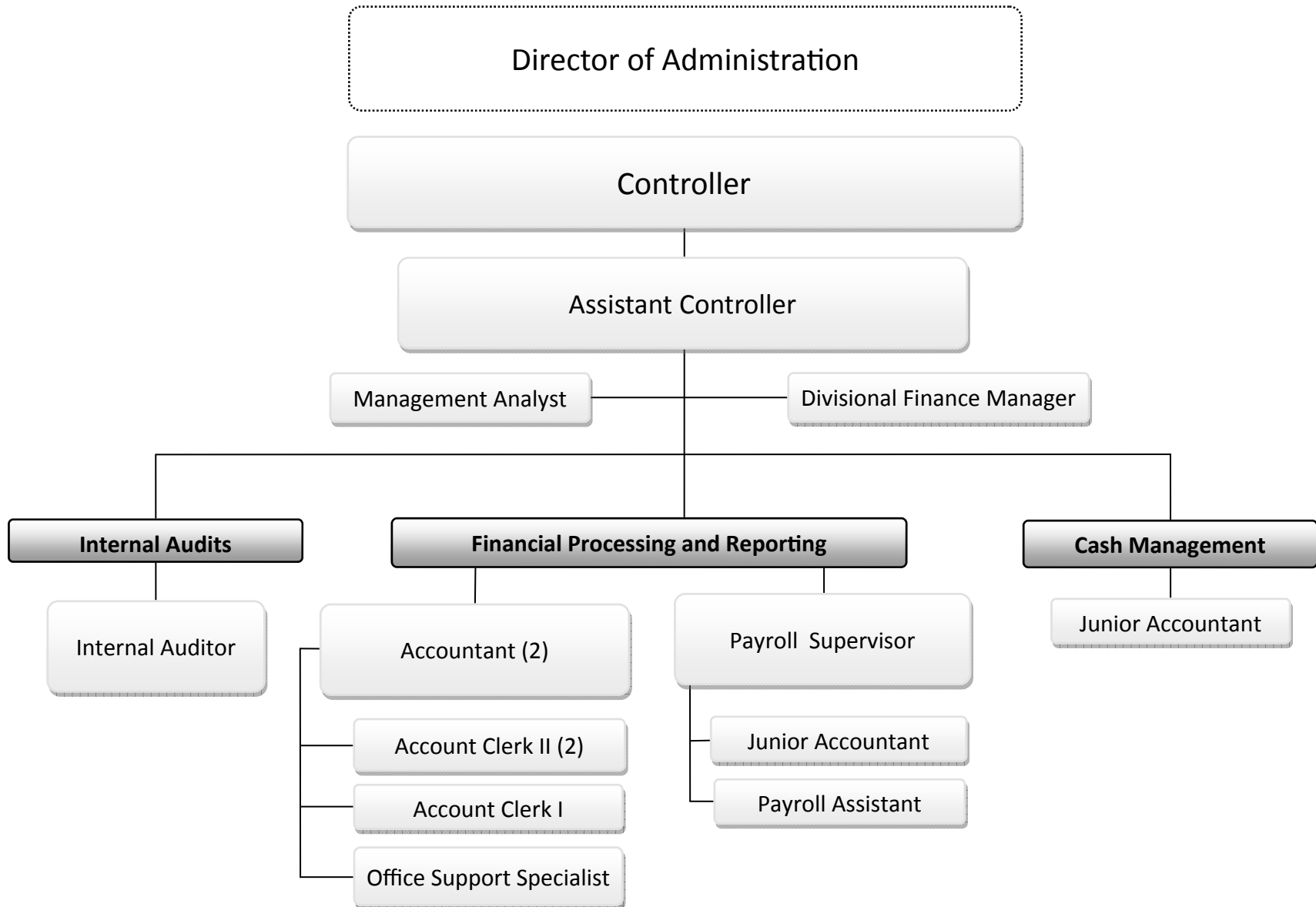
**Program Description:**

The Director of Administration is charged with the responsibility to develop, maintain, and improve the City's financial systems, procedures, and internal controls; to execute financial and administrative decisions in an effective and accountable manner; and to advise the Mayor and the City's fiscal boards with respect to financial and administrative matters in accordance with the Charter, local ordinances, and State law. The Director is responsible for the functions of: (1) operational controllership which ensures sound internal controls and effective compliance programs within the City and the Board of Education, (2) financial decision making which ensures that elected and appointed officials have appropriate information available to assist them in making financial decisions advantageous to the City and its taxpayers and includes, but is not limited to, investment policy, pension administration and investment, budget policy, capital planning and financing, and debt administration, (3) debt management which is the issuance of all municipal debt, and (4) executive leadership which is the administration and supervision of all of the operating divisions within the Office of Administration.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	222,278	227,801	227,801	227,954	232,128	232,128	58.04%	4,174	1.8%	235,610	239,144
Overtime	630	0	0	100	600	600	0.15%	500	500.0%	609	618
Employee Benefits	71,562	62,627	62,627	62,469	96,496	96,496	24.13%	34,027	54.5%	103,178	110,483
Retirement Benefits	61,417	64,688	64,688	62,875	20,292	20,292	5.07%	-42,583	-67.7%	21,306	22,371
Payments to Insurance Fund	703	695	695	695	639	639	0.16%	-56	-8.1%	658	678
Purchased Other Services	441	0	300	300	300	300	0.08%	0	0.0%	306	312
Purchased Professional Services	37,580	43,000	43,000	43,000	43,000	43,000	10.75%	0	0.0%	43,860	44,737
Utilities & Commodities	1,376	1,090	1,090	1,375	1,375	1,375	0.34%	0	0.0%	1,403	1,431
Supplies	4,037	3,500	3,200	2,915	3,200	3,200	0.80%	285	9.8%	3,264	3,329
Other	1,855	1,920	1,920	1,920	1,920	1,920	0.48%	0	0.0%	1,958	1,998
<b>Total Expenditures</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>	<b>100.00%</b>	<b>-3,653</b>	<b>-0.9%</b>	<b>412,152</b>	<b>425,101</b>

<b>Net Operating Cost</b>	<b>401,879</b>	<b>405,321</b>	<b>405,321</b>	<b>403,603</b>	<b>399,950</b>	<b>399,950</b>		<b>(3,653)</b>	<b>-1.3%</b>	<b>412,152</b>	<b>425,101</b>
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# City of Stamford Office of Administration Controller





# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:48:25 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller

**Mission Statement:**

The Controller's Department mission is to maintain the books and records of the City of Stamford and its various agencies, functions and departments by supporting the General Accounting, Accounts Payable, and Payroll functions and ensuring that prudent accounting policies, procedures and practices have been established which are supported by well-designed and operationally effective internal controls.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Financial Proc & Rptng (1032)	2,306,487	2,082,981	2,082,981	2,036,202	2,151,306	2,088,456	88.58%	52,254	2.6%	2,150,685	2,216,473
Internal Audits (1034)	0	164,281	164,281	164,784	141,218	141,218	5.99%	-23,566	-14.3%	144,440	147,817
Cash Mgmt (1035)	0	158,092	158,092	157,694	128,121	128,121	5.43%	-29,573	-18.8%	132,974	138,178
<b>Total Expenditures</b>	<b>2,306,487</b>	<b>2,405,354</b>	<b>2,405,354</b>	<b>2,358,680</b>	<b>2,420,645</b>	<b>2,357,795</b>	<b>100.00%</b>	<b>-885</b>	<b>0.0%</b>	<b>2,428,099</b>	<b>2,502,468</b>
<b>Revenue</b>											
Financial Proc & Rptng (1032)	854,867	650,000	650,000	900,000	850,000	850,000	100.00%	-50,000	-5.6%	850,000	850,000
<b>Total Revenue</b>	<b>854,867</b>	<b>650,000</b>	<b>650,000</b>	<b>900,000</b>	<b>850,000</b>	<b>850,000</b>	<b>100.00%</b>	<b>-50,000</b>	<b>-5.6%</b>	<b>850,000</b>	<b>850,000</b>
<b>Net Operating Cost</b>	<b>1,451,620</b>	<b>1,755,354</b>	<b>1,755,354</b>	<b>1,458,680</b>	<b>1,570,645</b>	<b>1,507,795</b>	<b>100.00%</b>	<b>49,115</b>	<b>3.4%</b>	<b>1,578,099</b>	<b>1,652,468</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:48:32 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,178,918	1,203,668	1,203,668	1,153,935	1,328,031	1,277,434	54.18%	123,499	10.7%	1,296,595	1,316,044
Other Salary	31,082	21,712	21,712	38,280	42,280	37,280	1.58%	-1,000	-2.6%	37,839	38,407
Overtime	2,765	500	500	500	5,000	5,000	0.21%	4,500	900.0%	5,075	5,151
Employee Benefits	362,221	422,021	422,021	414,879	426,398	422,145	17.90%	7,266	1.8%	455,277	491,577
Retirement Benefits	316,444	325,875	325,875	319,508	167,453	167,453	7.10%	-152,055	-47.6%	175,826	184,617
Payments to Insurance Fund	3,201	3,225	3,225	3,225	3,537	3,537	0.15%	312	9.7%	3,643	3,752
Purchased Other Services	8,460	5,000	5,000	5,000	8,000	5,000	0.21%	0	0.0%	5,100	5,202
Purchased Professional Services	0	368,000	368,000	368,000	380,000	380,000	16.12%	12,000	3.3%	387,600	395,352
Purchased Property Services	377,455	27,900	27,900	27,900	32,400	32,400	1.37%	4,500	16.1%	33,048	33,708
Professional Development	10	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	5,308	5,453	5,453	5,453	5,546	5,546	0.24%	93	1.7%	5,656	5,770
Supplies	14,124	15,000	15,000	15,000	15,000	15,000	0.64%	0	0.0%	15,300	15,605
Other	6,498	7,000	7,000	7,000	7,000	7,000	0.30%	0	0.0%	7,140	7,283
<b>Total Expenditures</b>	<b>2,306,487</b>	<b>2,405,354</b>	<b>2,405,354</b>	<b>2,358,680</b>	<b>2,420,645</b>	<b>2,357,795</b>	<b>100.00%</b>	<b>-885</b>	<b>0.0%</b>	<b>2,428,099</b>	<b>2,502,468</b>
<b>Revenue</b>											
Controller	854,867	650,000	650,000	900,000	850,000	850,000	100.00%	-50,000	-5.6%	850,000	850,000
<b>Net Operating Cost</b>	<b>1,451,620</b>	<b>1,755,354</b>	<b>1,755,354</b>	<b>1,458,680</b>	<b>1,570,645</b>	<b>1,507,795</b>		<b>49,115</b>	<b>3.4%</b>	<b>1,578,099</b>	<b>1,652,468</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:48:35 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1032 Financial Processing & Reporting

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-102,260	0	-106,395	0	-106,395	0	-4,135	4.0%	
MAA	C984	Divisional Finance Mgr	0	0	1	123,051	1	123,051	1	123,051	100.0%	xfer fr Smith House
UAW	C957	Payroll Assistant	1	67,362	1	68,769	1	68,769	0	1,407	2.1%	
MAA	C955	Asst Controller	1	123,873	1	123,401	1	123,401	0	-472	-0.4%	
MAA	C919	Junior Accountant	1	81,535	1	81,225	1	81,225	0	-310	-0.4%	
MAA	C847	Management Analyst 37.5	1	103,393	1	103,000	1	103,000	0	-393	-0.4%	
MAA	C593	Payroll Supervisor	1	109,959	1	109,641	1	109,641	0	-318	-0.3%	
UAW	C558	Office Support Specialist	2	103,805	2	103,714	1	53,117	-1	-50,688	-48.8%	unfund 1 pos
MAA	C166	Controller	1	139,179	1	138,648	1	138,648	0	-531	-0.4%	
UAW	C009	Account Clerk II	2	118,995	2	121,478	2	121,478	0	2,483	2.1%	
UAW	C006	Account Clerk I	1	49,333	1	50,360	1	50,360	0	1,027	2.1%	
MAA	C004	Accountant	2	210,976	2	214,374	2	214,374	0	3,398	1.6%	
<b>Total</b>			<b>13</b>	<b>1,006,150</b>	<b>14</b>	<b>1,131,266</b>	<b>13</b>	<b>1,080,669</b>	<b>0</b>	<b>74,519</b>	<b>7.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:48:37 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1032 Financial Processing & Reporting

## Program Description:

This program includes maintaining reliable financial systems for processing transactions and accurate supporting records for the General Accounting, Accounts Payable, and Payroll functions as well as periodically reporting the City's results of operations and financial position in compliance with generally accepted accounting principles (GAAP), including the principles of the Government Accounting Standards Board (GASB), and any applicable legal requirements. Included in this program is the oversight of the annual audit of the City's financial statements by the City's independent auditors and the preparation of the financial reports for the City's pension plans and its OPEB trust as well as for the SWPCA.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,178,918	1,006,150	1,006,150	956,418	1,131,266	1,080,669	51.74%	124,251	13.0%	1,096,879	1,113,332
Other Salary	31,082	21,712	21,712	38,280	42,280	37,280	1.79%	-1,000	-2.6%	37,839	38,407
Overtime	2,765	500	500	500	5,000	5,000	0.24%	4,500	900.0%	5,075	5,151
Employee Benefits	362,221	342,444	342,444	334,002	364,777	360,524	17.26%	26,522	7.9%	389,016	420,239
Retirement Benefits	316,444	283,248	283,248	278,075	158,616	158,616	7.59%	-119,459	-43.0%	166,547	174,874
Payments to Insurance Fund	3,201	2,620	2,620	2,620	3,467	3,467	0.17%	847	32.3%	3,571	3,678
Purchased Other Services	8,460	5,000	5,000	5,000	8,000	5,000	0.24%	0	0.0%	5,100	5,202
Purchased Professional Services	0	368,000	368,000	368,000	380,000	380,000	18.20%	12,000	3.3%	387,600	395,352
Purchased Property Services	377,455	27,900	27,900	27,900	32,400	32,400	1.55%	4,500	16.1%	33,048	33,708
Professional Development	10	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	5,308	4,907	4,907	4,907	5,000	5,000	0.24%	93	1.9%	5,100	5,202
Supplies	14,124	13,500	13,500	13,500	13,500	13,500	0.65%	0	0.0%	13,770	14,045
Other	6,498	7,000	7,000	7,000	7,000	7,000	0.34%	0	0.0%	7,140	7,283
<b>Total Expenditures</b>	<b>2,306,487</b>	<b>2,082,981</b>	<b>2,082,981</b>	<b>2,036,202</b>	<b>2,151,306</b>	<b>2,088,456</b>	<b>100.00%</b>	<b>52,254</b>	<b>2.6%</b>	<b>2,150,685</b>	<b>2,216,473</b>
<b>Revenue</b>											
Fair Market Value of Investments	115,102	0	0	0	0	0	0.00%	0	0.0%	0	0
Interest Income	739,765	650,000	650,000	900,000	850,000	850,000	100.00%	-50,000	-5.6%	850,000	850,000
<b>Total Revenue</b>	<b>854,867</b>	<b>650,000</b>	<b>650,000</b>	<b>900,000</b>	<b>850,000</b>	<b>850,000</b>	<b>100.00%</b>	<b>-50,000</b>	<b>-5.6%</b>	<b>850,000</b>	<b>850,000</b>
<b>Net Operating Cost</b>	<b>1,451,620</b>	<b>1,432,981</b>	<b>1,432,981</b>	<b>1,136,202</b>	<b>1,301,306</b>	<b>1,238,456</b>		<b>102,254</b>	<b>-13.6%</b>	<b>1,300,685</b>	<b>1,366,473</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1034 Internal Audits

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	IAA	Internal Auditor Analyst	1	0	0	0	0	0	-1	0	0.0%	prior unfunded
MAA	C976	Internal Auditor	1	115,983	1	115,540	1	115,540	0	-443	-0.4%	
<b>Total</b>			<b>2</b>	<b>115,983</b>	<b>1</b>	<b>115,540</b>	<b>1</b>	<b>115,540</b>	<b>-1</b>	<b>-443</b>	<b>-0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:48:41 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1034 Internal Audits

## Program Description:

In conjunction with the Internal Auditor, who reports to the Audit Committee of the City's Board of Finance, this program not only provides assurance to the Boards regarding compliance with the City's established policies and procedures, but also value-added input regarding policy design and operational efficiency.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	115,983	115,983	115,982	115,540	115,540	81.82%	-442	-0.4%	117,273	119,032
Employee Benefits	0	20,594	20,594	21,894	24,620	24,620	17.43%	2,726	12.5%	26,088	27,684
Retirement Benefits	0	26,278	26,278	25,482	0	0	0.00%	-25,482	-100.0%	0	0
Payments to Insurance Fund	0	403	403	403	35	35	0.02%	-368	-91.3%	36	37
Utilities & Commodities	0	273	273	273	273	273	0.19%	0	0.0%	278	284
Supplies	0	750	750	750	750	750	0.53%	0	0.0%	765	780
<b>Total Expenditures</b>	<b>0</b>	<b>164,281</b>	<b>164,281</b>	<b>164,784</b>	<b>141,218</b>	<b>141,218</b>	<b>100.00%</b>	<b>-23,566</b>	<b>-14.3%</b>	<b>144,440</b>	<b>147,817</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>164,281</b>	<b>164,281</b>	<b>164,784</b>	<b>141,218</b>	<b>141,218</b>		<b>(23,566)</b>	<b>-14.0%</b>	<b>144,440</b>	<b>147,817</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1035 Cash Management

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C919	Junior Accountant	1	81,535	1	81,225	1	81,225	0	-310	-0.4%	
<b>Total</b>			<b>1</b>	<b>81,535</b>	<b>1</b>	<b>81,225</b>	<b>1</b>	<b>81,225</b>	<b>0</b>	<b>-310</b>	<b>-0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:48:45 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0103 Controller  
**Program:** 1035 Cash Management

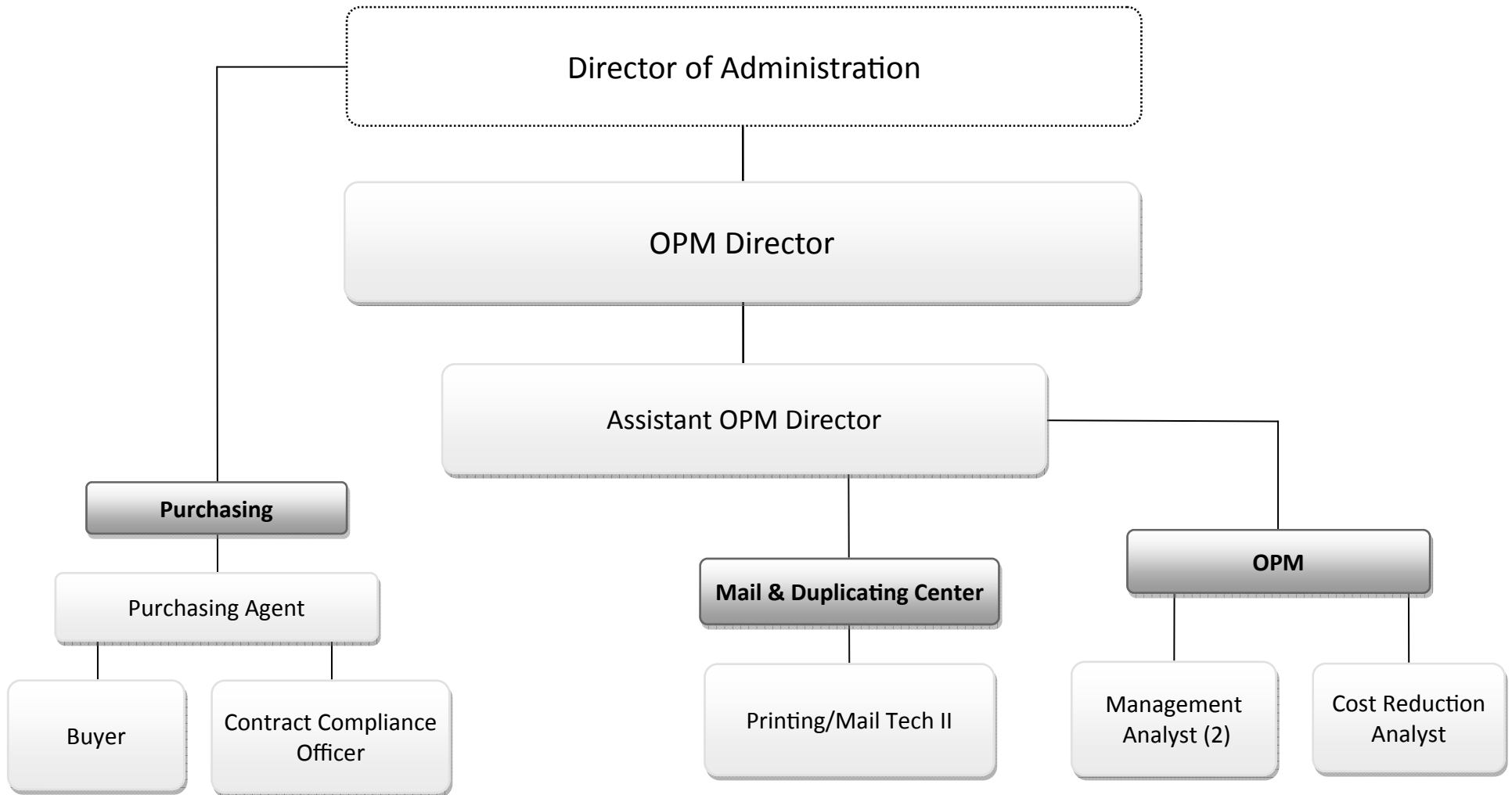
## Program Description:

This program includes the monitoring and support of the City's treasury activities as well as project management of the City's efforts to consolidate its cashiering functions across its various agencies, functions, and departments.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	81,535	81,535	81,535	81,225	81,225	63.40%	-310	-0.4%	82,443	83,680
Employee Benefits	0	58,983	58,983	58,983	37,001	37,001	28.88%	-21,982	-37.3%	40,173	43,654
Retirement Benefits	0	16,349	16,349	15,951	8,837	8,837	6.90%	-7,114	-44.6%	9,279	9,743
Payments to Insurance Fund	0	202	202	202	35	35	0.03%	-167	-82.7%	36	37
Utilities & Commodities	0	273	273	273	273	273	0.21%	0	0.0%	278	284
Supplies	0	750	750	750	750	750	0.59%	0	0.0%	765	780
<b>Total Expenditures</b>	<b>0</b>	<b>158,092</b>	<b>158,092</b>	<b>157,694</b>	<b>128,121</b>	<b>128,121</b>	<b>100.00%</b>	<b>-29,573</b>	<b>-18.8%</b>	<b>132,974</b>	<b>138,178</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>158,092</b>	<b>158,092</b>	<b>157,694</b>	<b>128,121</b>	<b>128,121</b>		<b>(29,573)</b>	<b>-19.0%</b>	<b>132,974</b>	<b>138,178</b>



City of Stamford  
Office of Administration  
Office of Policy and Management (OPM)



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:48:47 PM

**Fund:** 0001 General Fund

**Office:** 001 Administration

**Dept/Div:** 0105 Office of Policy & Management

**Mission Statement:**

The responsibility of the Office of Policy and Management is to prepare the annual operating and capital budgets, provide financial forecasting and revenue/expenditure analysis for the Administration and elected officials, procure goods and services for all City Departments and provide duplication and mail room services to user departments.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
OPM (1011)	1,276,978	842,415	842,415	807,006	793,930	769,469	55.78%	-37,537	-4.7%	789,760	811,151
Purchasing (1040)	0	396,326	396,326	408,556	393,875	393,875	28.55%	-14,681	-3.6%	403,812	414,252
Mail & Duplicating (1041)	0	176,242	176,242	168,919	217,325	216,249	15.67%	47,330	28.0%	221,677	227,335
<b>Total Expenditures</b>	<b>1,276,978</b>	<b>1,414,983</b>	<b>1,414,983</b>	<b>1,384,481</b>	<b>1,405,130</b>	<b>1,379,593</b>	<b>100.00%</b>	<b>-4,888</b>	<b>-0.4%</b>	<b>1,415,249</b>	<b>1,452,738</b>
<b>Revenue</b>											
Mail & Duplicating (1041)	501	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100.00%</b>	<b>0</b>		<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,276,477</b>	<b>1,414,983</b>	<b>1,414,983</b>	<b>1,384,481</b>	<b>1,405,130</b>	<b>1,379,593</b>	<b>100.00%</b>	<b>-4,888</b>	<b>-0.4%</b>	<b>1,415,249</b>	<b>1,452,738</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:48:54 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	754,952	787,369	731,169	616,501	872,684	850,578	61.65%	234,077	38.0%	863,336	876,286
Other Salary	68,605	32,495	88,695	142,745	108,143	108,143	7.84%	-34,602	-24.2%	109,765	111,411
Overtime	1,243	2,500	2,500	1,500	2,500	1,500	0.11%	0	0.0%	1,523	1,545
Employee Benefits	210,062	269,131	269,131	257,615	220,423	217,992	15.80%	-39,623	-15.4%	232,913	249,212
Retirement Benefits	279,344	287,335	287,335	282,069	75,259	75,259	5.46%	-206,810	-73.3%	79,021	82,973
Payments to Insurance Fund	5,124	5,155	5,155	5,155	4,691	4,691	0.34%	-464	-9.0%	4,832	4,977
Purchased Other Services	3,147	5,750	4,743	4,000	4,100	4,100	0.30%	100	2.5%	4,182	4,265
Purchased Professional Services	7,250	7,750	7,750	7,750	8,000	8,000	0.58%	250	3.2%	8,160	8,323
Purchased Property Services	58,538	9,200	9,200	32,796	77,700	77,700	5.63%	44,904	136.9%	79,254	80,839
Utilities & Commodities	-141,494	2,498	2,498	2,198	2,650	2,650	0.19%	452	20.6%	2,703	2,757
Supplies	29,862	5,800	6,807	32,117	28,600	28,600	2.07%	-3,517	-11.0%	29,172	29,755
Other	345	0	0	35	380	380	0.03%	345	985.7%	388	395
<b>Total Expenditures</b>	<b>1,276,978</b>	<b>1,414,983</b>	<b>1,414,983</b>	<b>1,384,481</b>	<b>1,405,130</b>	<b>1,379,593</b>	<b>100.00%</b>	<b>-4,888</b>	<b>-0.4%</b>	<b>1,415,249</b>	<b>1,452,738</b>
<b>Revenue</b>											
Office of Policy & Management	501	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Net Operating Cost</b>	<b>1,276,477</b>	<b>1,414,983</b>	<b>1,414,983</b>	<b>1,384,481</b>	<b>1,405,130</b>	<b>1,379,593</b>		<b>-4,888</b>	<b>-0.4%</b>	<b>1,415,249</b>	<b>1,452,738</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:48:57 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1011 Office of Policy & Management

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	STA	Statistician	1	43,541	0	0	0	0	-1	-43,541	-100.0%	prior unfunded
MAA	CBAOPM	Cost Reduction Analyst	0	0	1	87,418	1	65,312	1	65,312	100.0%	new position at 3/4 yr funded
MAA	C956	Asst OPM Director	1	123,873	1	123,401	1	123,401	0	-472	-0.4%	
MAA	C847	Management Analyst 37.5	2	198,342	2	201,345	2	201,345	0	3,003	1.5%	
MAA	C097	OPM Director	1	139,529	1	123,175	1	123,175	0	-16,354	-11.7%	
	BA	Budget Adjustment	0	-47,000	0	0	0	0	0	47,000	-100.0%	
<b>Total</b>			<b>5</b>	<b>458,285</b>	<b>5</b>	<b>535,339</b>	<b>5</b>	<b>513,233</b>	<b>0</b>	<b>54,948</b>	<b>12.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:48:59 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1011 Office of Policy & Management

## Program Description:

The Office of Policy and Management encompasses the preparation of the annual operating and capital budgets, assisting departments in identifying and assessing opportunities for cost reduction and revenue enhancement, as well as providing revenue and expenditure budgetary forecasting and analysis to both the Administration and elected officials.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	754,952	458,285	402,085	316,021	535,339	513,233	66.70%	197,212	62.4%	520,931	528,745
Other Salary	68,605	0	56,200	104,870	54,600	54,600	7.10%	-50,270	-47.9%	55,419	56,250
Overtime	1,243	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	210,062	155,878	155,878	146,789	141,069	138,714	18.03%	-8,075	-5.5%	148,258	158,683
Retirement Benefits	279,344	202,234	202,234	199,308	31,841	31,841	4.14%	-167,467	-84.0%	33,433	35,104
Payments to Insurance Fund	5,124	2,778	2,778	2,778	1,591	1,591	0.21%	-1,187	-42.7%	1,639	1,688
Purchased Other Services	3,147	3,500	3,500	1,000	1,000	1,000	0.13%	0	0.0%	1,020	1,040
Purchased Professional Services	7,250	7,750	7,750	7,750	8,000	8,000	1.04%	250	3.2%	8,160	8,323
Purchased Property Services	58,538	7,200	7,200	7,200	7,200	7,200	0.94%	0	0.0%	7,344	7,491
Utilities & Commodities	-141,494	1,590	1,590	1,290	1,290	1,290	0.17%	0	0.0%	1,316	1,342
Supplies	29,862	3,200	3,200	20,000	12,000	12,000	1.56%	-8,000	-40.0%	12,240	12,485
Other	345	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,276,978</b>	<b>842,415</b>	<b>842,415</b>	<b>807,006</b>	<b>793,930</b>	<b>769,469</b>	<b>100.00%</b>	<b>-37,537</b>	<b>-4.7%</b>	<b>789,760</b>	<b>811,151</b>
<b>Net Operating Cost</b>	<b>1,276,978</b>	<b>842,415</b>	<b>842,415</b>	<b>807,006</b>	<b>793,930</b>	<b>769,469</b>		<b>(37,537)</b>	<b>-8.7%</b>	<b>789,760</b>	<b>811,151</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:01 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1040 Purchasing

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C892	Contract Compl Officer	1	91,904	1	91,654	1	91,654	0	-250	-0.3%	
MAA	C667A	Purchasing Agent	1	99,623	1	103,200	1	103,200	0	3,577	3.6%	
MAA	C106	Buyer	1	81,535	1	81,225	1	81,225	0	-310	-0.4%	
	BA	Budget Adjustment	0	-5,000	0	0	0	0	0	5,000	-100.0%	
<b>Total</b>			<b>3</b>	<b>268,062</b>	<b>3</b>	<b>276,079</b>	<b>3</b>	<b>276,079</b>	<b>0</b>	<b>8,017</b>	<b>3.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:03 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1040 Purchasing

**Program Description:**

The Purchasing Department procures goods and services for all departments in the City, including capital purchasing for the Board of Education. This centralized purchasing includes requisition review, purchase order approval and the preparation of all bids and requests for proposal documents. Subsequent to vendor award and contract, a centralized contracts database is maintained for City-wide use.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	268,062	268,062	272,512	276,079	276,079	70.09%	3,567	1.3%	280,220	284,423
Other Salary	0	0	0	0	19,760	19,760	5.02%	19,760	100.0%	20,056	20,357
Employee Benefits	0	56,053	56,053	56,011	59,577	59,577	15.13%	3,566	6.4%	63,611	68,019
Retirement Benefits	0	67,483	67,483	65,728	23,005	23,005	5.84%	-42,723	-65.0%	24,155	25,363
Payments to Insurance Fund	0	1,783	1,783	1,783	674	674	0.17%	-1,109	-62.2%	694	715
Purchased Other Services	0	1,500	493	1,000	1,600	1,600	0.41%	600	60.0%	1,632	1,664
Purchased Property Services	0	0	0	8,500	8,500	8,500	2.16%	0	0.0%	8,670	8,843
Utilities & Commodities	0	545	545	545	800	800	0.20%	255	46.8%	816	832
Supplies	0	900	1,907	2,442	3,500	3,500	0.89%	1,058	43.3%	3,570	3,641
Other	0	0	0	35	380	380	0.10%	345	985.7%	388	395
<b>Total Expenditures</b>	<b>0</b>	<b>396,326</b>	<b>396,326</b>	<b>408,556</b>	<b>393,875</b>	<b>393,875</b>	<b>100.00%</b>	<b>-14,681</b>	<b>-3.6%</b>	<b>403,812</b>	<b>414,252</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>396,326</b>	<b>396,326</b>	<b>408,556</b>	<b>393,875</b>	<b>393,875</b>		<b>(14,681)</b>	<b>-0.6%</b>	<b>403,812</b>	<b>414,252</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:05 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1041 Mail & Duplicating

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C954	Central Serv Supervisor	1	61,022	0	0	0	0	-1	-61,022	-100.0%	program reorganization
UAW	C1006	Printing/Mail Tech II	0	0	1	61,266	1	61,266	1	61,266	100.0%	program reorganization
<b>Total</b>			<b>1</b>	<b>61,022</b>	<b>1</b>	<b>61,266</b>	<b>1</b>	<b>61,266</b>	<b>0</b>	<b>244</b>	<b>0.4%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:07 PM

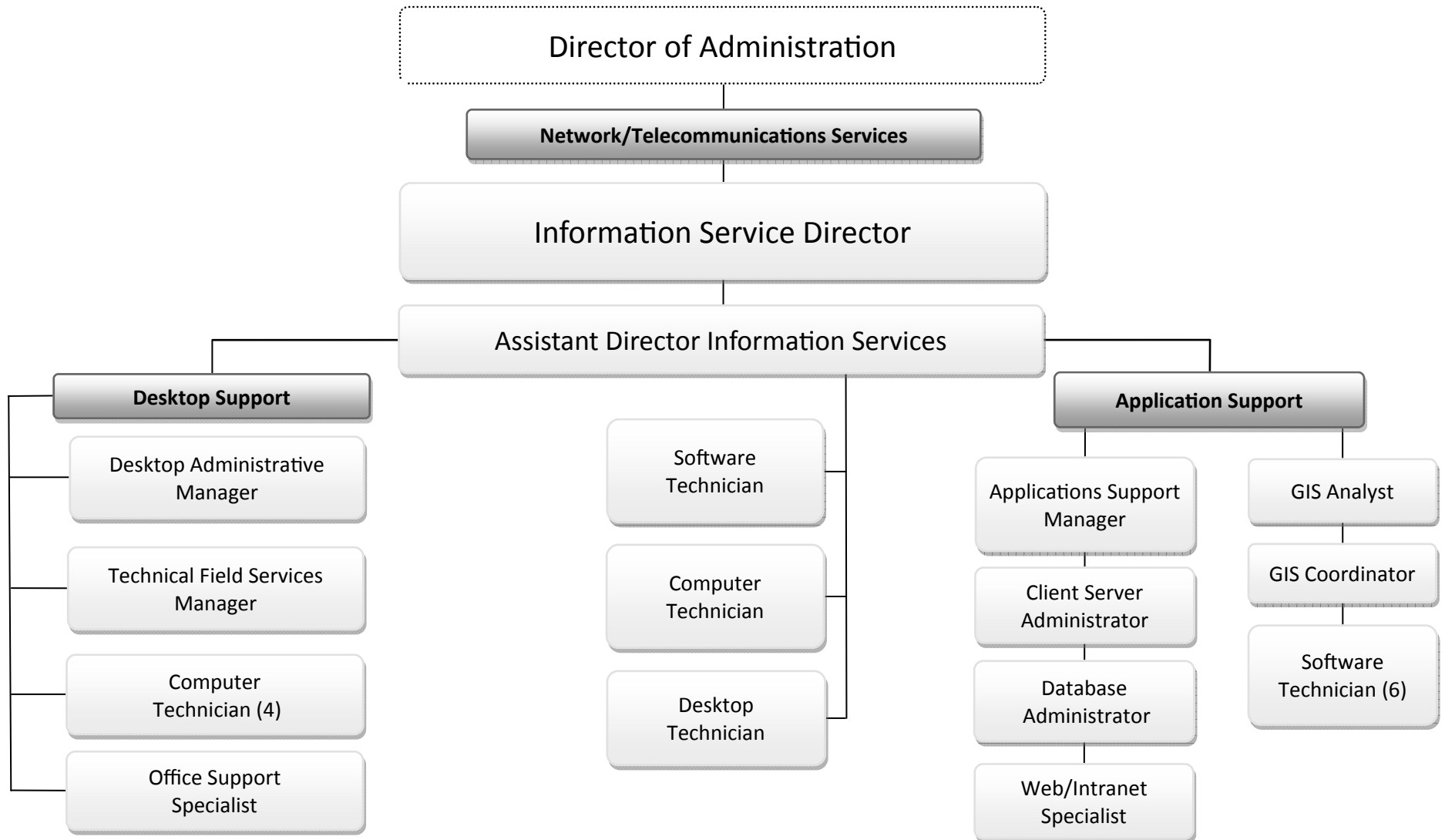
**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0105 Office of Policy & Management  
**Program:** 1041 Mail & Duplicating

**Program Description:**

Central Services provides print and duplicating services for City Departments. It processes all incoming and outgoing mail for Government Center departments.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	61,022	61,022	27,968	61,266	61,266	28.33%	33,298	119.1%	62,185	63,118
Other Salary	0	32,495	32,495	37,875	33,783	33,783	15.62%	-4,092	-10.8%	34,290	34,804
Overtime	0	2,500	2,500	1,500	2,500	1,500	0.69%	0	0.0%	1,523	1,545
Employee Benefits	0	57,200	57,200	54,815	19,777	19,701	9.11%	-35,114	-64.1%	21,044	22,510
Retirement Benefits	0	17,618	17,618	17,033	20,413	20,413	9.44%	3,380	19.8%	21,433	22,506
Payments to Insurance Fund	0	594	594	594	2,426	2,426	1.12%	1,832	308.4%	2,499	2,574
Purchased Other Services	0	750	750	2,000	1,500	1,500	0.69%	-500	-25.0%	1,530	1,561
Purchased Property Services	0	2,000	2,000	17,096	62,000	62,000	28.67%	44,904	262.7%	63,240	64,505
Utilities & Commodities	0	363	363	363	560	560	0.26%	197	54.3%	571	583
Supplies	0	1,700	1,700	9,675	13,100	13,100	6.06%	3,425	35.4%	13,362	13,629
<b>Total Expenditures</b>	<b>0</b>	<b>176,242</b>	<b>176,242</b>	<b>168,919</b>	<b>217,325</b>	<b>216,249</b>	<b>100.00%</b>	<b>47,330</b>	<b>28.0%</b>	<b>221,677</b>	<b>227,335</b>
<b>Revenue</b>											
Central Svcs Outside Printing Jobs	501	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>(501)</b>	<b>176,242</b>	<b>176,242</b>	<b>168,919</b>	<b>217,325</b>	<b>216,249</b>		<b>47,330</b>	<b>22.7%</b>	<b>221,677</b>	<b>227,335</b>

City of Stamford  
Office of Administration  
Technology Management Services



# Fiscal Year 2015/2016 - Did You Know?

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0214 Technology Management Services

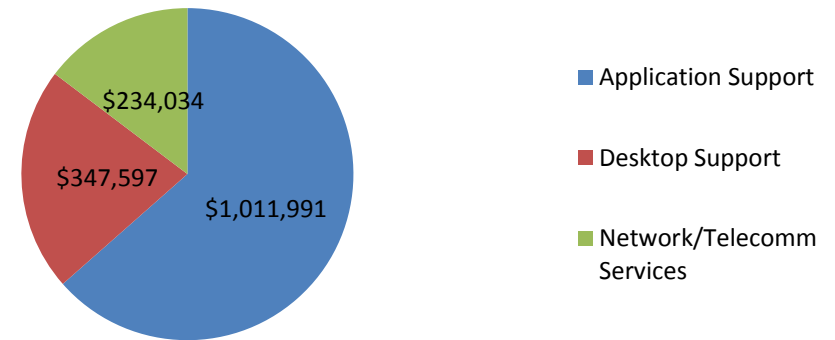
## Did you know?

### Hardware, Software and Telecommunications

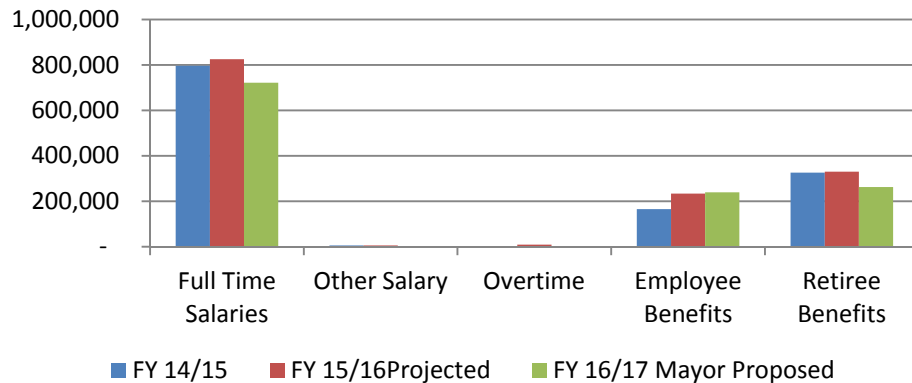
8,017 Calls for Technology Support in Fiscal 2015  
 6,724 Desktop Computers  
 3,942 Tablets  
 1,593 Laptops  
 2,469 Telephones  
 287 Cellular Telephones  
 77 Servers  
 327 Applications  
 71 Locations  
 42 Websites

## Technology Management Services

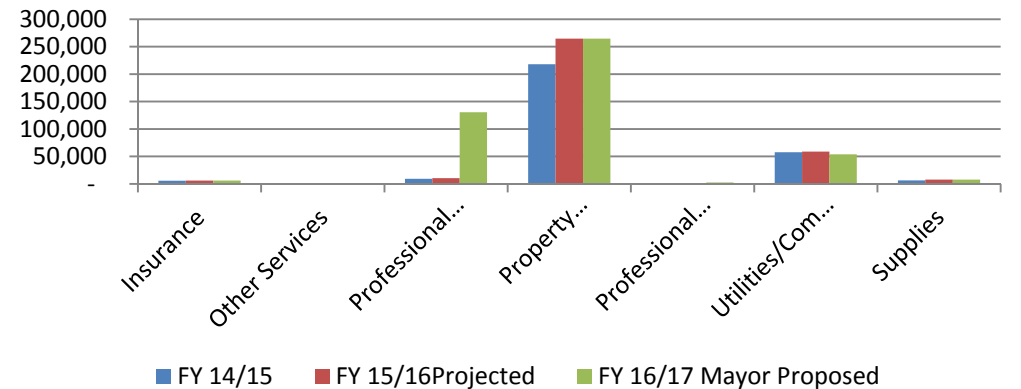
### Expenses by Program 2016-17 Mayor's Proposed Budget



## TMS Salaries & Benefits



## TMS Expenses Excludes Salaries & Benefits



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:49:09 PM

**Fund:** 0001 General Fund

**Office:** 001 Administration

**Dept/Div:** 0106 Technology Management Services

**Mission Statement:**

The mission of the Technology Management Services Department (TMS) is to provide enterprise-wide information technology planning, implementation and maintenance services to all City departments and the Board of Education so that cost-effective technology is delivered enabling user departments to meet their mission.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
TMS (1060)	1,633,944	0	0	0	0	0	0.00%	0	0.0%	0	0
Application Support (1061)	0	1,168,453	1,168,453	1,142,917	1,124,787	1,011,991	63.50%	-130,926	-11.5%	1,043,311	1,076,336
Network/Telecomm Svcs (1063)	0	265,534	265,534	268,676	242,915	234,034	14.69%	-34,642	-12.9%	242,050	250,524
Desktop Support (1064)	0	414,326	414,326	409,700	369,601	347,597	21.81%	-62,103	-15.2%	358,913	370,893
<b>Total Expenditures</b>	<b>1,633,944</b>	<b>1,848,313</b>	<b>1,848,313</b>	<b>1,821,293</b>	<b>1,737,303</b>	<b>1,593,622</b>	<b>100.00%</b>	<b>-227,671</b>	<b>-12.5%</b>	<b>1,644,274</b>	<b>1,697,753</b>
<b>Net Operating Cost</b>	<b>1,633,944</b>	<b>1,848,313</b>	<b>1,848,313</b>	<b>1,821,293</b>	<b>1,737,303</b>	<b>1,593,622</b>	<b>100.00%</b>	<b>-227,671</b>	<b>-12.5%</b>	<b>1,644,274</b>	<b>1,697,753</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:49:16 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	796,661	826,373	826,373	825,257	722,394	722,394	45.33%	-102,863	-12.5%	733,230	744,229
Other Salary	5,989	5,830	5,830	5,830	6,000	0	0.00%	-5,830	-100.0%	0	0
Overtime	135	2,000	2,000	9,000	22,750	3,000	0.19%	-6,000	-66.7%	3,045	3,091
Employee Benefits	165,344	233,350	233,350	233,788	241,724	239,753	15.04%	5,965	2.6%	259,012	280,126
Retirement Benefits	326,287	339,200	339,200	330,772	262,560	262,560	16.48%	-68,212	-20.6%	275,687	289,473
Payments to Insurance Fund	6,171	6,110	6,110	6,110	6,650	6,650	0.42%	540	8.8%	6,849	7,055
Purchased Other Services	43	500	500	500	500	500	0.03%	0	0.0%	510	520
Purchased Professional Services	10,192	120,500	120,500	95,500	122,250	35,500	2.23%	-60,000	-62.8%	36,210	36,934
Purchased Property Services	259,514	259,571	259,571	259,571	291,010	263,800	16.55%	4,229	1.6%	269,076	274,458
Professional Development	0	1,500	1,500	1,500	1,500	1,500	0.09%	0	0.0%	1,530	1,561
Utilities & Commodities	57,928	45,449	45,449	45,449	51,949	49,949	3.13%	4,500	9.9%	50,948	51,967
Supplies	5,679	7,930	7,930	8,016	8,016	8,016	0.50%	0	0.0%	8,177	8,339
<b>Total Expenditures</b>	<b>1,633,944</b>	<b>1,848,313</b>	<b>1,848,313</b>	<b>1,821,293</b>	<b>1,737,303</b>	<b>1,593,622</b>	<b>100.00%</b>	<b>-227,671</b>	<b>-12.5%</b>	<b>1,644,274</b>	<b>1,697,753</b>
<b>Net Operating Cost</b>	<b>1,633,944</b>	<b>1,848,313</b>	<b>1,848,313</b>	<b>1,821,293</b>	<b>1,737,303</b>	<b>1,593,622</b>		<b>-227,671</b>	<b>-12.5%</b>	<b>1,644,274</b>	<b>1,697,753</b>

# Technology Management Services

## Performance Measures



Performance Data	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Target 15-16
Desktops maintained	6,799	6,833	6,638	6,724	6,724
Tablets maintained	433	1,510	3,603	3,942	3,942
Laptops maintained	1,503	1,753	1,585	1,593	1,593
Servers maintained	99	91	84	77	77
Applications maintained	299	301	319	327	327
Physical locations	66	68	71	71	71
Websites maintained	33	38	40	42	42
Annual calls for Technology Support	7,653	7,742	7,902	8,017	8,017
Telephones	2,080	2,082	2,103	2,469	2,469
Cellular Telephones	280	281	287	278	278

Performance Measures*	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Target 15-16
Core switch availability			99.9%	99.9%	99.9%
Application availability			99.9%	99.9%	99.9%
Server availability			99.9%	99.9%	99.9%
Patch management			99.9%	99.9%	99.9%
Data management			99.9%	99.9%	99.9%
Telephone availability			99.0%	99.9%	99.9%
IT Green Initiative					
Computers with energy mgt software			80.0%	85.0%	88.0%
Virtualized Servers			62.0%	76.0%	80.0%
Proper disposal of legacy equipment			100.0%	100.0%	100.0%
Recycled packaging materials			100.0%	100.0%	100.0%
Helpdesk support resolution					
Same Day			49.0%	51.0%	55.0%
Next Day			18.0%	21.0%	23.0%
Second Day			33%	28%	22%

*includes offsite access to data center*

*access to enterprise applications including email*

*database, web and application server performance*

*server and PC's up to date on windows and MS Office*

*backups and network permissions completed ontime*

*city-wide*

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:18 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1060 Technology Management Services

**Program Description:**

Inactive as of FY15/16 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	796,661	0	0	0	0	0	0.00%	0	0.0%	0	0
Other Salary	5,989	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	135	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	165,344	0	0	0	0	0	0.00%	0	0.0%	0	0
Retirement Benefits	326,287	0	0	0	0	0	0.00%	0	0.0%	0	0
Payments to Insurance Fund	6,171	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Other Services	43	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Professional Services	10,192	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	259,514	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	57,928	0	0	0	0	0	0.00%	0	0.0%	0	0
Supplies	5,679	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,633,944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,633,944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:21 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1061 Application Support

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-673,034	0	-742,563	0	-742,563	0	-69,529	10.3%	change in allocation
MAA	C910	Client Server Adm	1	116,433	1	115,990	1	115,990	0	-443	-0.4%	
UAW	C888	Software Technician	6	559,522	6	571,366	6	571,366	0	11,844	2.1%	
MAA	C865	Manager of App Support	1	103,393	1	103,100	1	103,100	0	-293	-0.3%	
UAW	C860	Web/Intranet Specialist	1	86,804	1	91,133	1	91,133	0	4,329	5.0%	
UAW	C400	GIS Coordinator	1	107,995	1	110,263	1	110,263	0	2,268	2.1%	
UAW	C399	GIS Analyst	1	78,566	1	82,492	1	82,492	0	3,926	5.0%	
MAA	C188	Data Base Admin	1	116,433	1	115,990	1	115,990	0	-443	-0.4%	
<b>Total</b>			<b>12</b>	<b>496,110</b>	<b>12</b>	<b>447,771</b>	<b>12</b>	<b>447,771</b>	<b>0</b>	<b>-48,339</b>	<b>-9.7%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:23 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1061 Application Support

**Program Description:**

Application Support provides individual departments with appropriate applications to enhance their productivity, including database management and GIS access and support.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	496,110	496,110	496,946	447,771	447,771	44.25%	-49,175	-9.9%	454,488	461,305
Overtime	0	0	0	2,500	7,975	0	0.00%	-2,500	-100.0%	0	0
Employee Benefits	0	141,702	141,702	141,958	145,237	144,626	14.29%	2,668	1.9%	156,177	168,840
Retirement Benefits	0	186,815	186,815	182,601	153,268	153,268	15.15%	-29,333	-16.1%	160,931	168,978
Payments to Insurance Fund	0	3,055	3,055	3,055	6,240	6,240	0.62%	3,185	104.3%	6,427	6,620
Purchased Professional Services	0	110,000	110,000	85,000	110,000	25,000	2.47%	-60,000	-70.6%	25,500	26,010
Purchased Property Services	0	230,771	230,771	230,771	254,210	235,000	23.22%	4,229	1.8%	239,700	244,494
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Supplies	0	0	0	86	86	86	0.01%	0	0.0%	88	89
<b>Total Expenditures</b>	<b>0</b>	<b>1,168,453</b>	<b>1,168,453</b>	<b>1,142,917</b>	<b>1,124,787</b>	<b>1,011,991</b>	<b>100.00%</b>	<b>-130,926</b>	<b>-11.5%</b>	<b>1,043,311</b>	<b>1,076,336</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>1,168,453</b>	<b>1,168,453</b>	<b>1,142,917</b>	<b>1,124,787</b>	<b>1,011,991</b>		<b>(130,926)</b>	<b>-13.4%</b>	<b>1,043,311</b>	<b>1,076,336</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:25 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1063 Network/Telecommunications Services

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-386,773	0	-418,661	0	-418,661	0	-31,888	8.2%	change in allocation
MAA	C923	Asst Dir of Inform Svcs	1	123,973	1	123,501	1	123,501	0	-472	-0.4%	
UAW	C888	Software Technician	1	93,254	1	95,211	1	95,211	0	1,957	2.1%	
MAA	C455	Information Serv Director	1	139,629	1	139,098	1	139,098	0	-531	-0.4%	
UAW	C195	Desktop Technician	1	71,810	1	73,310	1	73,310	0	1,500	2.1%	
UAW	C155	Computer Technician	1	83,980	1	88,172	1	88,172	0	4,192	5.0%	
<b>Total</b>			<b>5</b>	<b>125,873</b>	<b>5</b>	<b>100,631</b>	<b>5</b>	<b>100,631</b>	<b>0</b>	<b>-25,242</b>	<b>-20.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:27 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1063 Network/Telecommunications Services

**Program Description:**

Network/Telecommunications support provides telephone(land lines and cellular), individual network access(including internet and data storage) and email to all employees.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	125,873	125,873	126,923	100,631	100,631	43.00%	-26,292	-20.7%	102,140	103,673
Overtime	0	0	0	3,500	8,250	0	0.00%	-3,500	-100.0%	0	0
Employee Benefits	0	31,819	31,819	32,167	36,037	35,406	15.13%	3,239	10.1%	38,293	41,458
Retirement Benefits	0	70,519	70,519	68,763	55,276	55,276	23.62%	-13,487	-19.6%	58,040	60,942
Payments to Insurance Fund	0	1,273	1,273	1,273	171	171	0.07%	-1,102	-86.6%	176	181
Purchased Professional Services	0	7,250	7,250	7,250	7,250	7,250	3.10%	0	0.0%	7,395	7,543
Purchased Property Services	0	3,800	3,800	3,800	3,800	3,800	1.62%	0	0.0%	3,876	3,954
Professional Development	0	1,500	1,500	1,500	1,500	1,500	0.64%	0	0.0%	1,530	1,561
Utilities & Commodities	0	23,500	23,500	23,500	30,000	30,000	12.82%	6,500	27.7%	30,600	31,212
<b>Total Expenditures</b>	<b>0</b>	<b>265,534</b>	<b>265,534</b>	<b>268,676</b>	<b>242,915</b>	<b>234,034</b>	<b>100.00%</b>	<b>-34,642</b>	<b>-12.9%</b>	<b>242,050</b>	<b>250,524</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>265,534</b>	<b>265,534</b>	<b>268,676</b>	<b>242,915</b>	<b>234,034</b>		<b>(34,642)</b>	<b>-11.9%</b>	<b>242,050</b>	<b>250,524</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:29 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1064 Desktop Support

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-422,794	0	-461,013	0	-461,013	0	-38,219	9.0%	change in allocation
MAA	C887	Tech Field Service Mgr	1	116,433	1	115,990	1	115,990	0	-443	-0.4%	
UAW	C558	Office Support Specialist	1	59,510	1	60,755	1	60,755	0	1,245	2.1%	
MAA	C193	Desktop Admin Mgr	1	103,693	1	103,300	1	103,300	0	-393	-0.4%	
UAW	C155	Computer Technician	4	347,549	4	354,960	4	354,960	0	7,411	2.1%	
<b>Total</b>			<b>7</b>	<b>204,390</b>	<b>7</b>	<b>173,992</b>	<b>7</b>	<b>173,992</b>	<b>0</b>	<b>-30,398</b>	<b>-14.9%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:31 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0106 Technology Management Services  
**Program:** 1064 Desktop Support

**Program Description:**

Desktop Support provides technology support for both the City and Board of Education end user.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	204,390	204,390	201,388	173,992	173,992	50.06%	-27,396	-13.6%	176,602	179,251
Other Salary	0	5,830	5,830	5,830	6,000	0	0.00%	-5,830	-100.0%	0	0
Overtime	0	2,000	2,000	3,000	6,525	3,000	0.86%	0	0.0%	3,045	3,091
Employee Benefits	0	59,829	59,829	59,663	60,450	59,721	17.18%	58	0.1%	64,542	69,828
Retirement Benefits	0	81,866	81,866	79,408	54,016	54,016	15.54%	-25,392	-32.0%	56,716	59,553
Payments to Insurance Fund	0	1,782	1,782	1,782	239	239	0.07%	-1,543	-86.6%	246	254
Purchased Other Services	0	500	500	500	500	500	0.14%	0	0.0%	510	520
Purchased Professional Services	0	3,250	3,250	3,250	5,000	3,250	0.93%	0	0.0%	3,315	3,381
Purchased Property Services	0	25,000	25,000	25,000	33,000	25,000	7.19%	0	0.0%	25,500	26,010
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	0	21,949	21,949	21,949	21,949	19,949	5.74%	-2,000	-9.1%	20,348	20,755
Supplies	0	7,930	7,930	7,930	7,930	7,930	2.28%	0	0.0%	8,089	8,250
<b>Total Expenditures</b>	<b>0</b>	<b>414,326</b>	<b>414,326</b>	<b>409,700</b>	<b>369,601</b>	<b>347,597</b>	<b>100.00%</b>	<b>-62,103</b>	<b>-15.2%</b>	<b>358,913</b>	<b>370,893</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>414,326</b>	<b>414,326</b>	<b>409,700</b>	<b>369,601</b>	<b>347,597</b>		<b>(62,103)</b>	<b>-16.1%</b>	<b>358,913</b>	<b>370,893</b>

# City of Stamford Office of Administration Assessment

Director of Administration

Assessor

Board of  
Assessment  
Appeals

Assessor

Deputy Assessor

Property Revaluation

Assessment  
Inspector

Personal Property  
Inspector (2)

Commercial  
Appraiser (2)

Income &  
Expense Analyst

Tax Exempt  
Coordinator (2)

Commercial & Residential  
Analyst

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:49:33 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment

**Mission Statement:**

The mission of the Assessor's Office is to annually produce the Grand List according to law; a list and valuation of all taxable and exempt real estate, personal property business assets and motor vehicle accounts located within the City. In addition, all exemptions authorized under and reports required by the State and local law are processed in a timely and accurate manner.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Assessor (1020)	1,071,753	1,068,452	1,068,452	1,119,370	1,156,308	1,141,590	48.79%	22,220	2.0%	1,175,663	1,211,734
Brd Assess Appeals (1021)	5,595	9,236	9,236	9,236	7,857	7,757	0.33%	-1,479	-16.0%	7,894	8,034
Property Revaluation (1026)	408,222	528,866	528,866	429,516	1,195,274	1,190,376	50.88%	760,860	177.1%	1,220,954	1,252,902
<b>Total Expenditures</b>	<b>1,485,570</b>	<b>1,606,554</b>	<b>1,606,554</b>	<b>1,558,122</b>	<b>2,359,439</b>	<b>2,339,723</b>	<b>100.00%</b>	<b>781,601</b>	<b>50.2%</b>	<b>2,404,511</b>	<b>2,472,670</b>
<b>Revenue</b>											
Assessor (1020)	6,740	7,500	7,500	7,500	6,500	6,500	100.00%	-1,000	-13.3%	6,500	6,500
<b>Total Revenue</b>	<b>6,740</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>6,500</b>	<b>6,500</b>	<b>100.00%</b>	<b>-1,000</b>	<b>-13.3%</b>	<b>6,500</b>	<b>6,500</b>
<b>Net Operating Cost</b>	<b>1,478,830</b>	<b>1,599,054</b>	<b>1,599,054</b>	<b>1,550,622</b>	<b>2,352,939</b>	<b>2,333,223</b>	<b>100.00%</b>	<b>782,601</b>	<b>50.5%</b>	<b>2,398,011</b>	<b>2,466,170</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:49:39 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	689,089	791,076	791,076	756,938	859,680	859,680	36.74%	102,742	13.6%	872,575	885,663
Other Salary	2,753	7,579	7,579	7,579	11,850	7,270	0.31%	-309	-4.1%	7,379	7,490
Overtime	10,155	15,500	15,500	12,100	18,360	13,360	0.57%	1,260	10.4%	13,560	13,764
Employee Benefits	283,312	277,063	277,063	270,394	320,530	319,798	13.67%	49,404	18.3%	346,053	374,850
Retirement Benefits	186,483	208,403	208,403	203,691	84,036	84,036	3.59%	-119,655	-58.7%	88,239	92,649
Payments to Insurance Fund	1,807	1,595	1,595	1,595	1,479	1,479	0.06%	-116	-7.3%	1,523	1,569
Purchased Other Services	13,805	32,850	32,850	32,850	19,190	17,475	0.75%	-15,375	-46.8%	17,825	18,181
Purchased Professional Services	0	220,000	220,000	220,000	230,000	230,000	9.83%	10,000	4.5%	234,600	239,292
Purchased Property Services	278,358	28,700	28,400	28,400	781,100	780,050	33.34%	751,650	2646.7%	795,651	811,564
Professional Development	2,583	2,500	2,800	2,800	6,300	3,300	0.14%	500	17.9%	3,366	3,433
Utilities & Commodities	4,549	3,378	3,378	3,865	5,265	3,865	0.17%	0	0.0%	3,942	4,022
Supplies	10,431	15,109	15,109	15,109	18,609	16,609	0.71%	1,500	9.9%	16,941	17,279
Other	2,245	2,801	2,801	2,801	3,040	2,801	0.12%	0	0.0%	2,857	2,914
<b>Total Expenditures</b>	<b>1,485,570</b>	<b>1,606,554</b>	<b>1,606,554</b>	<b>1,558,122</b>	<b>2,359,439</b>	<b>2,339,723</b>	<b>100.00%</b>	<b>781,601</b>	<b>50.2%</b>	<b>2,404,511</b>	<b>2,472,670</b>
<b>Revenue</b>											
Assessment	6,740	7,500	7,500	7,500	6,500	6,500	100.00%	-1,000	-13.3%	6,500	6,500
<b>Net Operating Cost</b>	<b>1,478,830</b>	<b>1,599,054</b>	<b>1,599,054</b>	<b>1,550,622</b>	<b>2,352,939</b>	<b>2,333,223</b>		<b>782,601</b>	<b>50.5%</b>	<b>2,398,011</b>	<b>2,466,170</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:42 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment  
**Program:** 1020 Assessor

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C972	Deputy Assessor	1	107,656	1	111,444	1	111,444	0	3,788	3.5%	
UAW	C163	Commercial Appraiser	1	76,501	2	149,366	2	149,366	1	72,865	95.2%	program reorganization w/1026
MAA	C040	Assessor	1	94,428	1	131,305	1	131,305	0	36,877	39.1%	prior 3/4 funded
UAW	C039	Assess Insp Pers Prop	2	133,938	2	136,740	2	136,740	0	2,802	2.1%	
UAW	C036	Assessment Inspector	1	57,361	1	60,210	1	60,210	0	2,849	5.0%	
<b>Total</b>			<b>6</b>	<b>469,885</b>	<b>7</b>	<b>589,065</b>	<b>7</b>	<b>589,065</b>	<b>1</b>	<b>119,180</b>	<b>25.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:44 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment  
**Program:** 1020 Assessor

## Program Description:

The Assessor's responsibility is to value and maintain parcel information for all registered motor vehicles and personal property business assets, commercial, residential, industrial, public utility and exempt real estate. The Assessor continually adjusts for building permits, parcel splits, consolidations and exemption benefits in accordance with Connecticut State Statutes. In addition the Assessor provides an annual audit to ensure the accuracy of declared assets.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	467,254	469,885	469,885	528,832	589,065	589,065	51.60%	60,233	11.4%	597,901	606,869
Other Salary	2,753	6,539	6,539	6,539	6,260	6,230	0.55%	-309	-4.7%	6,323	6,419
Overtime	4,832	10,000	10,000	5,000	10,000	5,000	0.44%	0	0.0%	5,075	5,151
Employee Benefits	152,322	134,779	134,779	135,108	206,400	206,016	18.05%	70,908	52.5%	222,713	241,024
Retirement Benefits	156,745	177,448	177,448	173,603	55,067	55,067	4.82%	-118,536	-68.3%	57,821	60,711
Payments to Insurance Fund	1,682	1,452	1,452	1,452	1,376	1,376	0.12%	-76	-5.2%	1,417	1,460
Purchased Other Services	10,174	10,735	10,735	10,735	12,450	10,735	0.94%	0	0.0%	10,950	11,168
Purchased Professional Services	0	220,000	220,000	220,000	230,000	230,000	20.15%	10,000	4.5%	234,600	239,292
Purchased Property Services	261,100	20,200	20,200	20,200	21,250	20,200	1.77%	0	0.0%	20,604	21,016
Professional Development	135	0	0	0	3,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	4,346	3,113	3,113	3,600	5,000	3,600	0.32%	0	0.0%	3,672	3,746
Supplies	8,166	11,500	11,500	11,500	13,400	11,500	1.01%	0	0.0%	11,730	11,964
Other	2,245	2,801	2,801	2,801	3,040	2,801	0.25%	0	0.0%	2,857	2,914
<b>Total Expenditures</b>	<b>1,071,753</b>	<b>1,068,452</b>	<b>1,068,452</b>	<b>1,119,370</b>	<b>1,156,308</b>	<b>1,141,590</b>	<b>100.00%</b>	<b>22,220</b>	<b>2.0%</b>	<b>1,175,663</b>	<b>1,211,734</b>
<b>Revenue</b>											
Assessor-Miscellaneous	6,740	7,500	7,500	7,500	6,500	6,500	100.00%	-1,000	-13.3%	6,500	6,500
<b>Total Revenue</b>	<b>6,740</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>6,500</b>	<b>6,500</b>	<b>100.00%</b>	<b>-1,000</b>	<b>-13.3%</b>	<b>6,500</b>	<b>6,500</b>
<b>Net Operating Cost</b>	<b>1,065,013</b>	<b>1,060,952</b>	<b>1,060,952</b>	<b>1,111,870</b>	<b>1,149,808</b>	<b>1,135,090</b>		<b>23,220</b>	<b>7.0%</b>	<b>1,169,163</b>	<b>1,205,234</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:46 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment  
**Program:** 1021 Board of Assessment Appeals

**Program Description:**

The Board of Assessment Appeals is a State-mandated appointed board that is charged with the responsibility to hear and deliberate on all taxpayer assessment appeals for real and personal property as well as motor vehicle accounts.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	2,210	4,000	4,000	4,000	3,360	3,360	43.32%	-640	-16.0%	3,410	3,462
Employee Benefits	306	306	306	306	257	257	3.31%	-49	-16.0%	261	265
Purchased Other Services	2,788	3,630	3,630	3,630	2,840	2,840	36.61%	-790	-21.8%	2,897	2,955
Professional Development	0	300	300	300	300	300	3.87%	0	0.0%	306	312
Supplies	291	1,000	1,000	1,000	1,100	1,000	12.89%	0	0.0%	1,020	1,040
<b>Total Expenditures</b>	<b>5,595</b>	<b>9,236</b>	<b>9,236</b>	<b>9,236</b>	<b>7,857</b>	<b>7,757</b>	<b>100.00%</b>	<b>-1,479</b>	<b>-16.0%</b>	<b>7,894</b>	<b>8,034</b>
<b>Net Operating Cost</b>	<b>5,595</b>	<b>9,236</b>	<b>9,236</b>	<b>9,236</b>	<b>7,857</b>	<b>7,757</b>		<b>(1,479)</b>	<b>-16.0%</b>	<b>7,894</b>	<b>8,034</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:49:48 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment  
**Program:** 1026 Property Revaluation

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C974	Comm/Res Analyst	1	75,351	1	79,116	1	79,116	0	3,765	5.0%	
UAW	C967	Assess-Tax Exempt Coord	1	55,474	2	108,233	2	108,233	1	52,759	95.1%	program reorganization w/1020
UAW	C940	Income & Expense Analyst	1	80,306	1	83,266	1	83,266	0	2,960	3.7%	
MAA	C113	CAMA Mgr/SpecAsstAsesr	1	110,059	0	0	0	0	-1	-110,059	-100.0%	program reorganization
<b>Total</b>			<b>4</b>	<b>321,191</b>	<b>4</b>	<b>270,615</b>	<b>4</b>	<b>270,615</b>	<b>0</b>	<b>-50,576</b>	<b>-15.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:49:50 PM

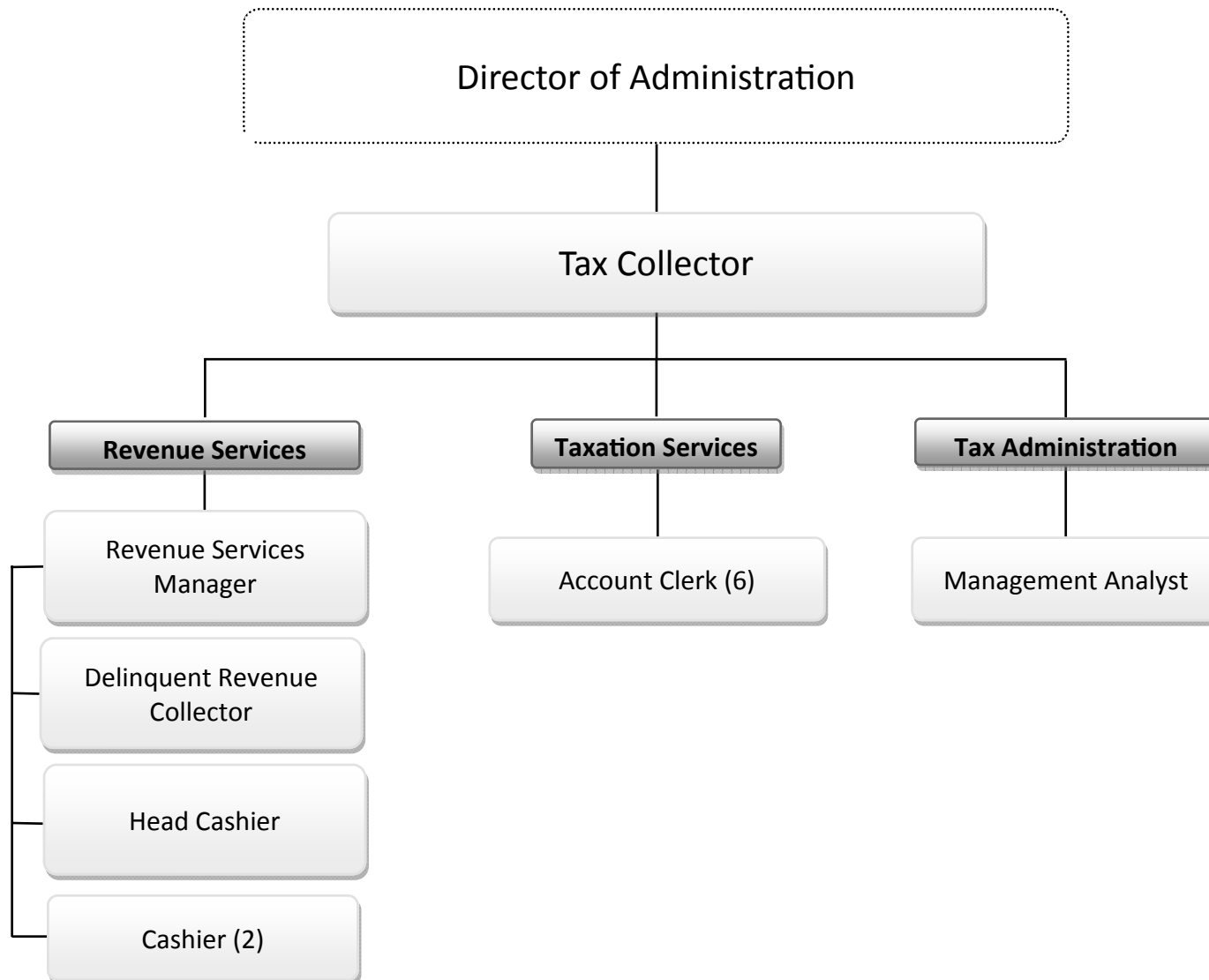
**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0108 Assessment  
**Program:** 1026 Property Revaluation

**Program Description:**

The primary purpose of the Property Revaluation Program is to analyze real estate market trends for the implementation of State-mandated revaluations. This effort is designed to eliminate assessment inequities that may have developed since the implementation of a previous revaluation. The department provides a system of informal hearings to review property-specific data with property owners, and conducts public information meetings for both the general public and individual neighborhood associations as requested.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	221,835	321,191	321,191	228,106	270,615	270,615	22.73%	42,509	18.6%	274,674	278,794
Other Salary	0	1,040	1,040	1,040	5,590	1,040	0.09%	0	0.0%	1,056	1,071
Overtime	3,113	1,500	1,500	3,100	5,000	5,000	0.42%	1,900	61.3%	5,075	5,151
Employee Benefits	130,684	141,978	141,978	134,980	113,873	113,525	9.54%	-21,455	-15.9%	123,079	133,561
Retirement Benefits	29,738	30,955	30,955	30,088	28,969	28,969	2.43%	-1,119	-3.7%	30,418	31,938
Payments to Insurance Fund	125	143	143	143	103	103	0.01%	-40	-28.0%	106	109
Purchased Other Services	842	18,485	18,485	18,485	3,900	3,900	0.33%	-14,585	-78.9%	3,978	4,058
Purchased Property Services	17,258	8,500	8,200	8,200	759,850	759,850	63.83%	751,650	9166.5%	775,047	790,548
Professional Development	2,448	2,200	2,500	2,500	3,000	3,000	0.25%	500	20.0%	3,060	3,121
Utilities & Commodities	203	265	265	265	265	265	0.02%	0	0.0%	270	276
Supplies	1,975	2,609	2,609	2,609	4,109	4,109	0.35%	1,500	57.5%	4,191	4,275
<b>Total Expenditures</b>	<b>408,222</b>	<b>528,866</b>	<b>528,866</b>	<b>429,516</b>	<b>1,195,274</b>	<b>1,190,376</b>	<b>100.00%</b>	<b>760,860</b>	<b>177.1%</b>	<b>1,220,954</b>	<b>1,252,902</b>
<b>Net Operating Cost</b>	<b>408,222</b>	<b>528,866</b>	<b>528,866</b>	<b>429,516</b>	<b>1,195,274</b>	<b>1,190,376</b>		<b>760,860</b>	<b>125.1%</b>	<b>1,220,954</b>	<b>1,252,902</b>

City of Stamford  
Office of Administration  
Tax and Collection



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:49:52 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection

**Mission Statement:**

Tax & Collection's mission is to define, establish and implement effective policy, procedure and controls for all programs within the Department of Tax and Collection; to monitor compliance with same as well as compliance with all City and State policies, statutes and ordinances; and to provide monthly revenue reports, general ledger balancing reports, state-mandated reports and other revenue analyses as requested by other City departments. Its goal is to assure that the Department of Tax and Collection provides accurate information and efficient service to all taxpayers.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Revenue Services (1022)	977,230	1,009,474	1,009,474	1,021,834	1,040,054	1,016,829	61.28%	-5,005	-0.5%	1,048,331	1,081,705
Taxation Services (1023)	604,732	611,757	611,757	579,228	488,779	482,779	29.09%	-96,449	-16.7%	499,352	517,054
Tax Administration (1024)	188,989	191,685	191,685	197,572	159,786	159,786	9.63%	-37,786	-19.1%	165,151	170,874
<b>Total Expenditures</b>	<b>1,770,951</b>	<b>1,812,916</b>	<b>1,812,916</b>	<b>1,798,634</b>	<b>1,688,619</b>	<b>1,659,394</b>	<b>100.00%</b>	<b>-139,240</b>	<b>-7.7%</b>	<b>1,712,834</b>	<b>1,769,633</b>
<b>Revenue</b>											
Revenue Services (1022)	460,150,154	471,764,658	471,764,658	478,457,860	513,801,235	503,511,077	100.00%	25,053,217	5.2%	525,100,143	548,027,749
<b>Total Revenue</b>	<b>460,150,154</b>	<b>471,764,658</b>	<b>471,764,658</b>	<b>478,457,860</b>	<b>513,801,235</b>	<b>503,511,077</b>	<b>100.00%</b>	<b>25,053,217</b>	<b>5.2%</b>	<b>525,100,143</b>	<b>548,027,749</b>
<b>Net Operating Cost</b>	<b>-458,379,203</b>	<b>-469,951,742</b>	<b>-469,951,742</b>	<b>-476,659,226</b>	<b>-512,112,616</b>	<b>-501,851,683</b>	<b>100.00%</b>	<b>-25,192,457</b>	<b>5.3%</b>	<b>-523,387,309</b>	<b>-546,258,116</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:49:58 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	855,437	881,118	881,118	847,890	892,024	892,024	53.76%	44,134	5.2%	905,405	918,986
Other Salary	22,754	12,048	12,048	18,900	18,900	18,900	1.14%	0	0.0%	19,184	19,471
Overtime	24,964	18,000	18,000	22,500	22,500	22,500	1.36%	0	0.0%	22,838	23,180
Employee Benefits	324,384	351,042	351,042	349,342	348,491	348,491	21.00%	-851	-0.2%	377,271	408,836
Retirement Benefits	280,574	290,723	290,723	284,652	102,441	102,441	6.17%	-182,211	-64.0%	107,564	112,941
Payments to Insurance Fund	3,656	3,646	3,646	3,646	3,334	3,334	0.20%	-312	-8.6%	3,434	3,537
Purchased Other Services	121,572	110,500	110,500	115,500	129,500	115,500	6.96%	0	0.0%	117,810	120,166
Purchased Property Services	115,118	128,500	126,000	136,365	145,090	136,365	8.22%	0	0.0%	139,093	141,875
Utilities & Commodities	7,262	7,724	7,724	7,724	8,224	7,724	0.47%	0	0.0%	7,878	8,037
Supplies	15,011	9,315	11,815	11,815	17,815	11,815	0.71%	0	0.0%	12,051	12,292
Other	220	300	300	300	300	300	0.02%	0	0.0%	306	312
<b>Total Expenditures</b>	<b>1,770,951</b>	<b>1,812,916</b>	<b>1,812,916</b>	<b>1,798,634</b>	<b>1,688,619</b>	<b>1,659,394</b>	<b>100.00%</b>	<b>-139,240</b>	<b>-7.7%</b>	<b>1,712,834</b>	<b>1,769,633</b>
<b>Revenue</b>											
Tax & Collection	460,150,154	471,764,658	471,764,658	478,457,860	513,801,235	503,511,077	100.00%	25,053,217	5.2%	525,100,143	548,027,749
<b>Net Operating Cost</b>	<b>458,379,203</b>	<b>#####(469,951,742)</b>	<b>476,659,226</b>	<b>(512,112,616)</b>	<b>(501,851,683)</b>			<b>-25,192,457</b>	<b>5.3%</b>	<b>(523,387,309)</b>	<b>#####</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:01 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1022 Revenue Services

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C931	Revenue Servs Mngr	1	109,959	1	109,541	1	109,541	0	-418	-0.4%	
MAA	C917	Delinq Revenue Collector	1	79,425	1	82,277	1	82,277	0	2,852	3.6%	
MAA	C801A	Tax Collector	1	131,706	1	131,305	1	131,305	0	-401	-0.3%	
UAW	C407	Head Cashier	1	58,890	1	60,123	1	60,123	0	1,233	2.1%	
UAW	C114	Cashier	2	104,155	2	106,334	2	106,334	0	2,179	2.1%	
<b>Total</b>			<b>6</b>	<b>484,135</b>	<b>6</b>	<b>489,580</b>	<b>6</b>	<b>489,580</b>	<b>0</b>	<b>5,445</b>	<b>1.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:03 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1022 Revenue Services

## Program Description:

Revenue Services is responsible for the administration of all billing and collection activity for current and delinquent real property, personal property, sewer assessment, and sewer connection charges, as well as all interest, fees and other charges. This accounts for nearly 90% of all City revenue. To ensure the timely processing and depositing of payments received, Revenue Services maintains a tax database to track and report payment activity, engage effective delinquent tax collection efforts, and provide analysis to City and elected officials as necessary.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	475,452	484,135	484,135	484,135	489,580	489,580	48.15%	5,445	1.1%	496,924	504,378
Other Salary	12,334	4,275	4,275	8,400	8,400	8,400	0.83%	0	0.0%	8,526	8,654
Overtime	14,669	10,000	10,000	14,500	14,500	14,500	1.43%	0	0.0%	14,718	14,938
Employee Benefits	170,635	184,654	184,654	185,304	186,983	186,983	18.39%	1,679	0.9%	202,349	219,201
Retirement Benefits	79,883	82,738	82,738	80,823	68,968	68,968	6.78%	-11,855	-14.7%	72,416	76,037
Payments to Insurance Fund	3,416	3,376	3,376	3,376	3,102	3,102	0.31%	-274	-8.1%	3,195	3,291
Purchased Other Services	115,655	110,500	110,500	115,500	129,500	115,500	11.36%	0	0.0%	117,810	120,166
Purchased Property Services	103,118	126,500	124,000	124,000	132,725	124,000	12.19%	0	0.0%	126,481	129,010
Utilities & Commodities	1,563	1,681	1,681	1,681	2,181	1,681	0.17%	0	0.0%	1,715	1,749
Supplies	285	1,315	3,815	3,815	3,815	3,815	0.38%	0	0.0%	3,891	3,969
Other	220	300	300	300	300	300	0.03%	0	0.0%	306	312
<b>Total Expenditures</b>	<b>977,230</b>	<b>1,009,474</b>	<b>1,009,474</b>	<b>1,021,834</b>	<b>1,040,054</b>	<b>1,016,829</b>	<b>100.00%</b>	<b>-5,005</b>	<b>-0.5%</b>	<b>1,048,331</b>	<b>1,081,705</b>
<b>Revenue</b>											
PILOT-Southfield Village	95,406	96,599	96,599	96,599	80,561	80,561	0.02%	-16,038	-16.6%	80,561	80,561
PILOT-Italian Center & Mead School	307,650	165,000	165,000	229,009	134,778	134,778	0.03%	-94,231	-41.1%	134,778	134,778
PILOT-Charter Oak Communities	664,177	690,000	690,000	726,591	825,000	825,000	0.16%	98,409	13.5%	825,000	825,000
Uncollected Prior Year	650,391	350,000	350,000	350,000	350,000	350,000	0.07%	0	0.0%	350,000	350,000
Liquidation of Overpayments	517,256	550,000	550,000	550,000	550,000	550,000	0.11%	0	0.0%	550,000	550,000
Penalties & Interest on Delinquent Collection Fees	3,045,735 56	3,100,000 0	3,100,000 0	3,100,000 0	3,000,000 0	3,000,000 0	0.60% 0.00%	-100,000 0	-3.2% 0.0%	3,100,000 0	3,100,000 0

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:03 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1022 Revenue Services

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Prior Year Collections	4,234,309	4,500,000	4,500,000	4,500,000	4,200,000	4,200,000	0.83%	-300,000	-6.7%	4,200,000	4,200,000
Supplemental Auto Taxes	3,405,346	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	0.66%	0	0.0%	3,300,000	3,300,000
Daily Over/Short	-200	100	100	100	0	0	0.00%	-100	-100.0%	0	0
Refunds - Current Year Levy	-12,600	0	0	0	0	0	0.00%	0	0.0%	0	0
Current Levy	447,242,628	459,012,959	459,012,959	465,605,561	501,360,896	491,070,738	97.53%	25,465,177	5.5%	512,559,804	535,487,410
<b>Total Revenue</b>	<b>460,150,154</b>	<b>471,764,658</b>	<b>471,764,658</b>	<b>478,457,860</b>	<b>513,801,235</b>	<b>503,511,077</b>	<b>100.00%</b>	<b>25,053,217</b>	<b>5.2%</b>	<b>525,100,143</b>	<b>548,027,749</b>
<b>Net Operating Cost</b>	<b>(459,172,924)</b>	<b>(470,755,184)</b>	<b>(470,755,184)</b>	<b>(477,436,026)</b>	<b>(512,761,181)</b>	<b>(502,494,248)</b>		<b>(25,058,222)</b>	<b>6.7%</b>	<b>(524,051,812)</b>	<b>(546,946,044)</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:05 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1023 Taxation Services

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	6	293,490	6	293,344	6	293,344	0	-146	0.0%	
<b>Total</b>			<b>6</b>	<b>293,490</b>	<b>6</b>	<b>293,344</b>	<b>6</b>	<b>293,344</b>	<b>0</b>	<b>-146</b>	<b>0.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:07 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1023 Taxation Services

**Program Description:**

Taxation Services performs the customer service function for the Office of Assessment and Taxation in a prompt, efficient, and courteous manner. Customer service is defined broadly to encompass both external customers (taxpayers, title searchers, attorneys, real estate agents, and the general public) and internal customers (Tax Assessor, Tax Collector, and other City departments). This department, therefore, serves both as the key point of public contact for the Office of Assessment and Taxation, and as the principal staff resource available to the Assessor and Tax Collector to process their work.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	275,385	293,490	293,490	254,049	293,344	293,344	60.76%	39,295	15.5%	297,744	302,210
Other Salary	10,420	7,773	7,773	10,500	10,500	10,500	2.17%	0	0.0%	10,658	10,817
Overtime	10,295	8,000	8,000	8,000	8,000	8,000	1.66%	0	0.0%	8,120	8,242
Employee Benefits	119,159	129,168	129,168	126,342	122,375	122,375	25.35%	-3,967	-3.1%	132,585	143,785
Retirement Benefits	152,927	158,822	158,822	155,468	23,727	23,727	4.91%	-131,741	-84.7%	24,914	26,159
Payments to Insurance Fund	202	233	233	233	197	197	0.04%	-36	-15.5%	203	209
Purchased Other Services	5,601	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	12,000	2,000	2,000	12,365	12,365	12,365	2.56%	0	0.0%	12,612	12,865
Utilities & Commodities	4,017	4,271	4,271	4,271	4,271	4,271	0.88%	0	0.0%	4,356	4,444
Supplies	14,726	8,000	8,000	8,000	14,000	8,000	1.66%	0	0.0%	8,160	8,323
<b>Total Expenditures</b>	<b>604,732</b>	<b>611,757</b>	<b>611,757</b>	<b>579,228</b>	<b>488,779</b>	<b>482,779</b>	<b>100.00%</b>	<b>-96,449</b>	<b>-16.7%</b>	<b>499,352</b>	<b>517,054</b>
<b>Net Operating Cost</b>	<b>604,732</b>	<b>611,757</b>	<b>611,757</b>	<b>579,228</b>	<b>488,779</b>	<b>482,779</b>		<b>(96,449)</b>	<b>-21.1%</b>	<b>499,352</b>	<b>517,054</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:10 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1024 Tax Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C847	Management Analyst 37.5	1	103,493	1	109,100	1	109,100	0	5,607	5.4%	stipend
<b>Total</b>			<b>1</b>	<b>103,493</b>	<b>1</b>	<b>109,100</b>	<b>1</b>	<b>109,100</b>	<b>0</b>	<b>5,607</b>	<b>5.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:11 PM

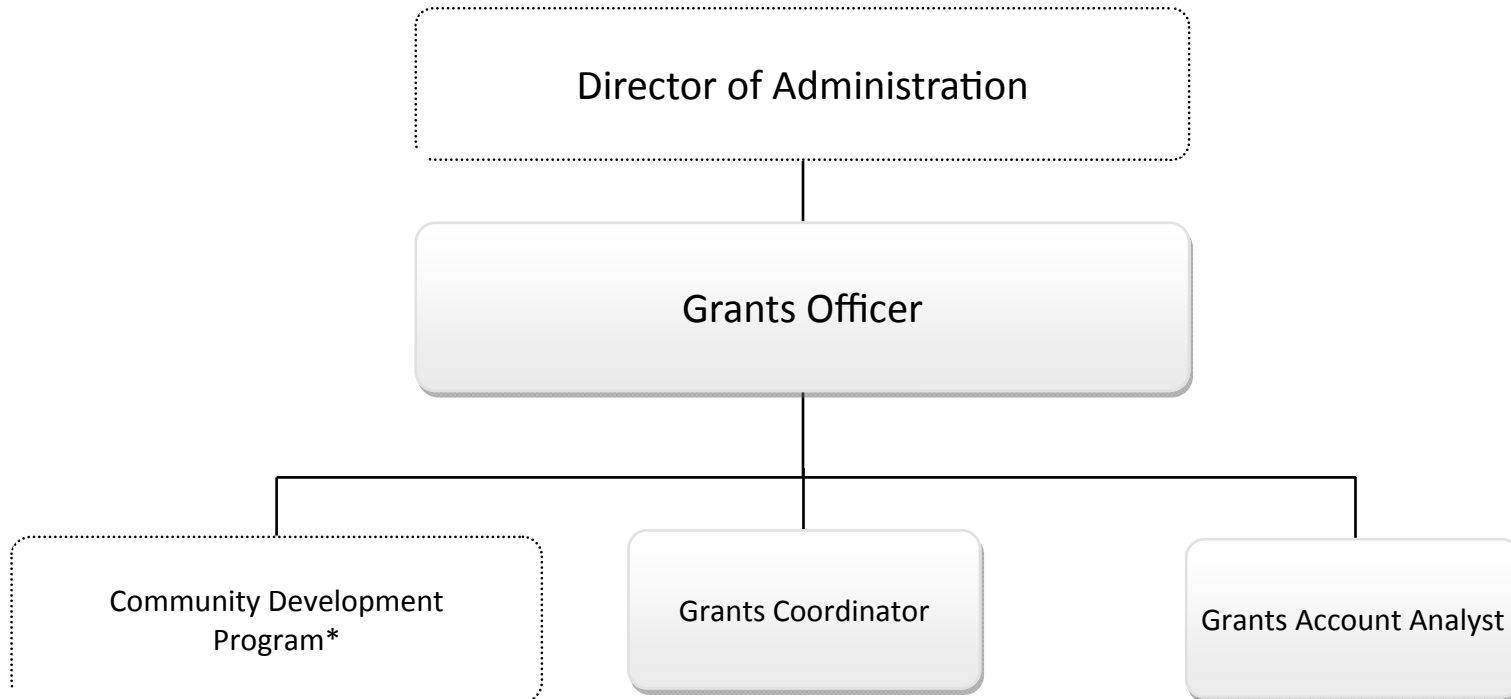
**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0109 Tax & Collection  
**Program:** 1024 Tax Administration

**Program Description:**

Tax Administration defines, establishes and implements effective policy, procedure and controls for all programs within the Department of Assessment and Tax and Collection. In addition, the Program monitors compliance within the Department as well as all City and State policies, statutes and ordinances, and provides monthly revenue reports, general ledger balancing reports, state-mandated reports, and other revenue analyses as requested by other City departments. Its goal is to ensure that the overall service delivery process of Assessment and Taxation provides accurate information and efficient service to all taxpayers.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	104,600	103,493	103,493	109,706	109,100	109,100	68.28%	-606	-0.6%	110,737	112,398
Employee Benefits	34,590	37,220	37,220	37,696	39,133	39,133	24.49%	1,437	3.8%	42,337	45,850
Retirement Benefits	47,764	49,163	49,163	48,361	9,746	9,746	6.10%	-38,615	-79.8%	10,234	10,745
Payments to Insurance Fund	38	37	37	37	35	35	0.02%	-2	-5.4%	36	37
Purchased Other Services	315	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	1,682	1,772	1,772	1,772	1,772	1,772	1.11%	0	0.0%	1,807	1,844
<b>Total Expenditures</b>	<b>188,989</b>	<b>191,685</b>	<b>191,685</b>	<b>197,572</b>	<b>159,786</b>	<b>159,786</b>	<b>100.00%</b>	<b>-37,786</b>	<b>-19.1%</b>	<b>165,151</b>	<b>170,874</b>
<b>Net Operating Cost</b>	<b>188,989</b>	<b>191,685</b>	<b>191,685</b>	<b>197,572</b>	<b>159,786</b>	<b>159,786</b>		<b>(37,786)</b>	<b>-16.6%</b>	<b>165,151</b>	<b>170,874</b>

City of Stamford  
Office of Administration  
Grants Administration



\*denotes grant-funded program



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:50:13 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration

**Mission Statement:**

The mission of the Grants Office is to increase the City's capacity and capability to compete for federal, state and foundation grants and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Grants (1012)	366,015	367,105	367,105	343,921	424,078	421,301	100.00%	77,380	22.5%	436,500	452,735
<b>Total Expenditures</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>	<b>100.00%</b>	<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>
<b>Net Operating Cost</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>	<b>100.00%</b>	<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:50:19 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	218,498	264,060	264,060	242,899	266,525	266,525	63.26%	23,626	9.7%	270,523	274,581
Other Salary	40,165	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	1	0	0	0	1,000	0	0.00%	0	0.0%	0	0
Employee Benefits	78,893	72,947	72,947	71,328	106,670	106,593	25.30%	35,265	49.4%	115,519	125,312
Retirement Benefits	25,290	26,601	26,601	25,734	43,665	43,665	10.36%	17,931	69.7%	45,849	48,141
Payments to Insurance Fund	116	110	110	110	68	68	0.02%	-42	-38.2%	70	72
Purchased Other Services	230	140	140	250	400	400	0.09%	150	60.0%	408	416
Professional Development	0	0	0	0	1,000	500	0.12%	500	100.0%	510	520
Utilities & Commodities	1,500	1,147	1,147	1,500	1,500	1,300	0.31%	-200	-13.3%	1,326	1,352
Supplies	1,322	2,100	2,100	2,100	3,250	2,250	0.53%	150	7.1%	2,295	2,341
<b>Total Expenditures</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>	<b>100.00%</b>	<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>
<b>Net Operating Cost</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>		<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:21 PM

**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 1012 Grants Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C406	Grants Coordinator	1	76,201	1	77,451	1	77,451	0	1,250	1.6%	
UAW	C404	Grants Accts Analyst	1	63,686	1	65,373	1	65,373	0	1,687	2.6%	
MAA	C402	Grants Officer	1	124,173	1	123,701	1	123,701	0	-472	-0.4%	
<b>Total</b>			<b>3</b>	<b>264,060</b>	<b>3</b>	<b>266,525</b>	<b>3</b>	<b>266,525</b>	<b>0</b>	<b>2,465</b>	<b>0.9%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:23 PM

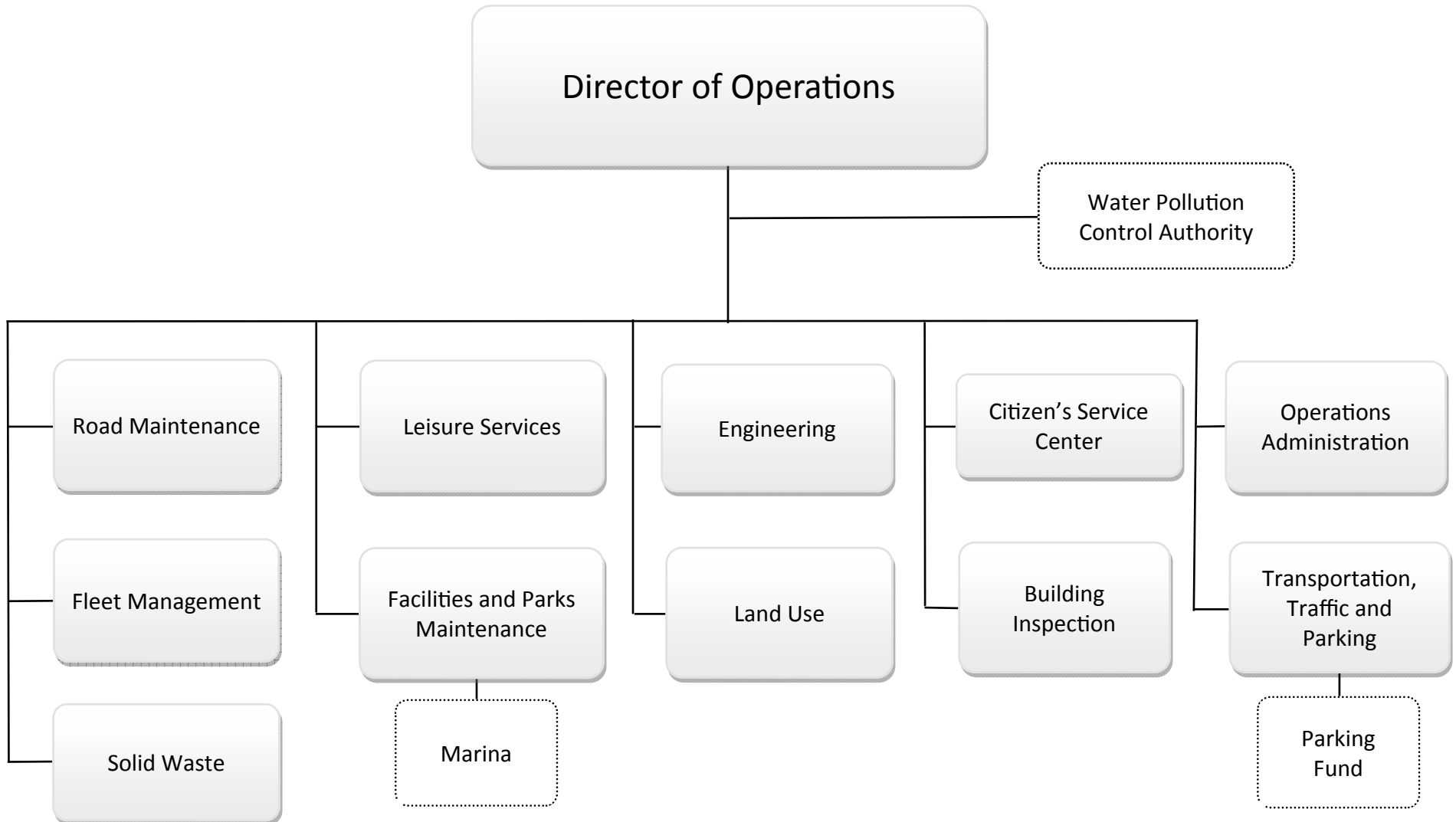
**Fund:** 0001 General Fund  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 1012 Grants Administration

## Program Description:

The City of Stamford Grants Office identifies and secures funding to assist the City of Stamford in the provision of programs and services. The Grants Office works with municipal departments and community agencies to identify funding opportunities, craft proposals and administer funded projects. We are not a direct granting organization.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	218,498	264,060	264,060	242,899	266,525	266,525	63.26%	23,626	9.7%	270,523	274,581
Other Salary	40,165	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	1	0	0	0	1,000	0	0.00%	0	0.0%	0	0
Employee Benefits	78,893	72,947	72,947	71,328	106,670	106,593	25.30%	35,265	49.4%	115,519	125,312
Retirement Benefits	25,290	26,601	26,601	25,734	43,665	43,665	10.36%	17,931	69.7%	45,849	48,141
Payments to Insurance Fund	116	110	110	110	68	68	0.02%	-42	-38.2%	70	72
Purchased Other Services	230	140	140	250	400	400	0.09%	150	60.0%	408	416
Professional Development	0	0	0	0	1,000	500	0.12%	500	100.0%	510	520
Utilities & Commodities	1,500	1,147	1,147	1,500	1,500	1,300	0.31%	-200	-13.3%	1,326	1,352
Supplies	1,322	2,100	2,100	2,100	3,250	2,250	0.53%	150	7.1%	2,295	2,341
<b>Total Expenditures</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>	<b>100.00%</b>	<b>77,380</b>	<b>22.5%</b>	<b>436,500</b>	<b>452,735</b>
<b>Net Operating Cost</b>	<b>366,015</b>	<b>367,105</b>	<b>367,105</b>	<b>343,921</b>	<b>424,078</b>	<b>421,301</b>		<b>77,380</b>	<b>14.8%</b>	<b>436,500</b>	<b>452,735</b>

# City of Stamford Office of Operations



# Fiscal Year 2016/2017 - Office Summary

3/7/2016 - 9:50:24 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Road Maint (2111)	5,654,543	4,819,570	4,819,570	4,984,348	4,800,064	4,699,359	10.62%	-284,989	-5.7%	4,858,286	5,026,978
Leaf Collection (2113)	257,625	241,318	241,318	333,274	286,110	264,580	0.60%	-68,694	-20.6%	269,069	273,637
Snow Removal (2114)	1,775,529	1,043,743	1,043,743	1,044,088	1,036,338	1,036,338	2.34%	-7,750	-0.7%	1,055,232	1,074,481
Storm Water Mgmt (2116)	870,385	1,247,712	1,247,712	1,236,998	1,565,885	1,302,359	2.94%	65,361	5.3%	1,337,740	1,374,832
Storm Emergency (2117)	0	48,830	48,830	48,830	48,830	48,830	0.11%	0	0.0%	49,562	50,306
<b>Road Maintenance</b>	<b>8,558,082</b>	<b>7,401,173</b>	<b>7,401,173</b>	<b>7,647,538</b>	<b>7,737,227</b>	<b>7,351,466</b>	<b>16.62%</b>	<b>-296,072</b>	<b>-3.9%</b>	<b>7,569,889</b>	<b>7,800,234</b>
Vehicle Maint (2121)	1,433,290	2,095,827	2,095,827	2,103,459	2,082,899	2,038,258	4.61%	-65,201	-3.1%	2,098,386	2,161,811
Gasoline (2122)	659,383	0	0	0	0	0	0.00%	0	100.0%	0	0
Pol Vehicle Maint (2123)	0	0	0	0	475,378	475,378	1.07%	475,378	100.0%	489,869	505,254
<b>Fleet Management</b>	<b>2,092,673</b>	<b>2,095,827</b>	<b>2,095,827</b>	<b>2,103,459</b>	<b>2,558,277</b>	<b>2,513,636</b>	<b>5.68%</b>	<b>410,177</b>	<b>19.5%</b>	<b>2,588,255</b>	<b>2,667,065</b>
Maintenance Admin (2128)	0	322,090	318,590	329,475	332,238	318,938	0.72%	-10,537	-3.2%	329,547	340,863
Leased Facilities (2129)	270,490	742,438	810,131	830,641	656,532	564,457	1.28%	-266,184	-32.0%	575,052	585,846
Govt Ctr (2133)	2,191,678	2,280,262	2,280,262	2,297,243	2,444,615	2,333,438	5.27%	36,195	1.6%	2,380,398	2,428,310
Parks Maint (2134)	0	2,967,681	2,965,773	3,106,219	3,339,963	3,119,226	7.05%	13,007	0.4%	3,180,645	3,243,526
Facilities Maint (2135)	6,607,593	3,261,649	3,267,057	3,318,307	3,148,122	2,947,545	6.66%	-370,762	-11.2%	3,070,566	3,202,556
Beach Enf (2536)	15,184	20,201	20,201	19,259	172,240	172,240	0.39%	152,981	794.3%	174,931	177,663
Kweskin Theater (2537)	74,514	0	0	0	0	0	0.00%	0	100.0%	0	0
<b>Facilities &amp; Parks Maintenance</b>	<b>9,159,460</b>	<b>9,594,321</b>	<b>9,662,014</b>	<b>9,901,144</b>	<b>10,093,710</b>	<b>9,455,844</b>	<b>21.37%</b>	<b>-445,300</b>	<b>-4.5%</b>	<b>9,711,139</b>	<b>9,978,764</b>
Transf Station (2141)	2,040,426	2,034,009	2,034,009	2,100,151	2,044,258	1,907,274	4.31%	-192,877	-9.2%	1,967,865	2,032,174
Recycling (2142)	1,399,430	1,495,438	1,495,438	1,447,495	1,440,121	1,417,968	3.21%	-29,527	-2.0%	1,465,931	1,517,062
Collection (2143)	4,638,997	4,565,123	4,565,123	4,526,060	4,409,142	4,383,611	9.91%	-142,449	-3.1%	4,544,473	4,716,247
Haulaway (2144)	4,303,317	4,203,880	4,203,880	4,353,880	4,791,981	4,597,961	10.39%	244,081	5.6%	4,689,980	4,783,843
<b>Solid Waste</b>	<b>12,382,169</b>	<b>12,298,450</b>	<b>12,298,450</b>	<b>12,427,586</b>	<b>12,685,502</b>	<b>12,306,814</b>	<b>27.82%</b>	<b>-120,772</b>	<b>-1.0%</b>	<b>12,668,249</b>	<b>13,049,326</b>
Traffic Maint (2112)	0	814,797	814,797	829,463	1,039,324	916,355	2.07%	86,892	10.5%	948,343	982,443
Transportation Planning & Engineer	0	85,327	85,327	38,772	0	0	0.00%	-38,772	-100.0%	0	0
Traffic Plan & Eng (2210)	1,184,033	1,143,993	1,143,993	1,034,324	1,360,067	1,235,798	2.79%	201,474	19.5%	1,269,316	1,304,531
Cashiering (2510)	49,809	48,961	48,961	49,306	119,196	78,999	0.18%	29,693	60.2%	80,262	81,545
Special Events (2538)	298,479	188,644	188,644	291,988	284,850	284,850	0.64%	-7,138	-2.4%	289,471	294,166

# Fiscal Year 2016/2017 - Office Summary

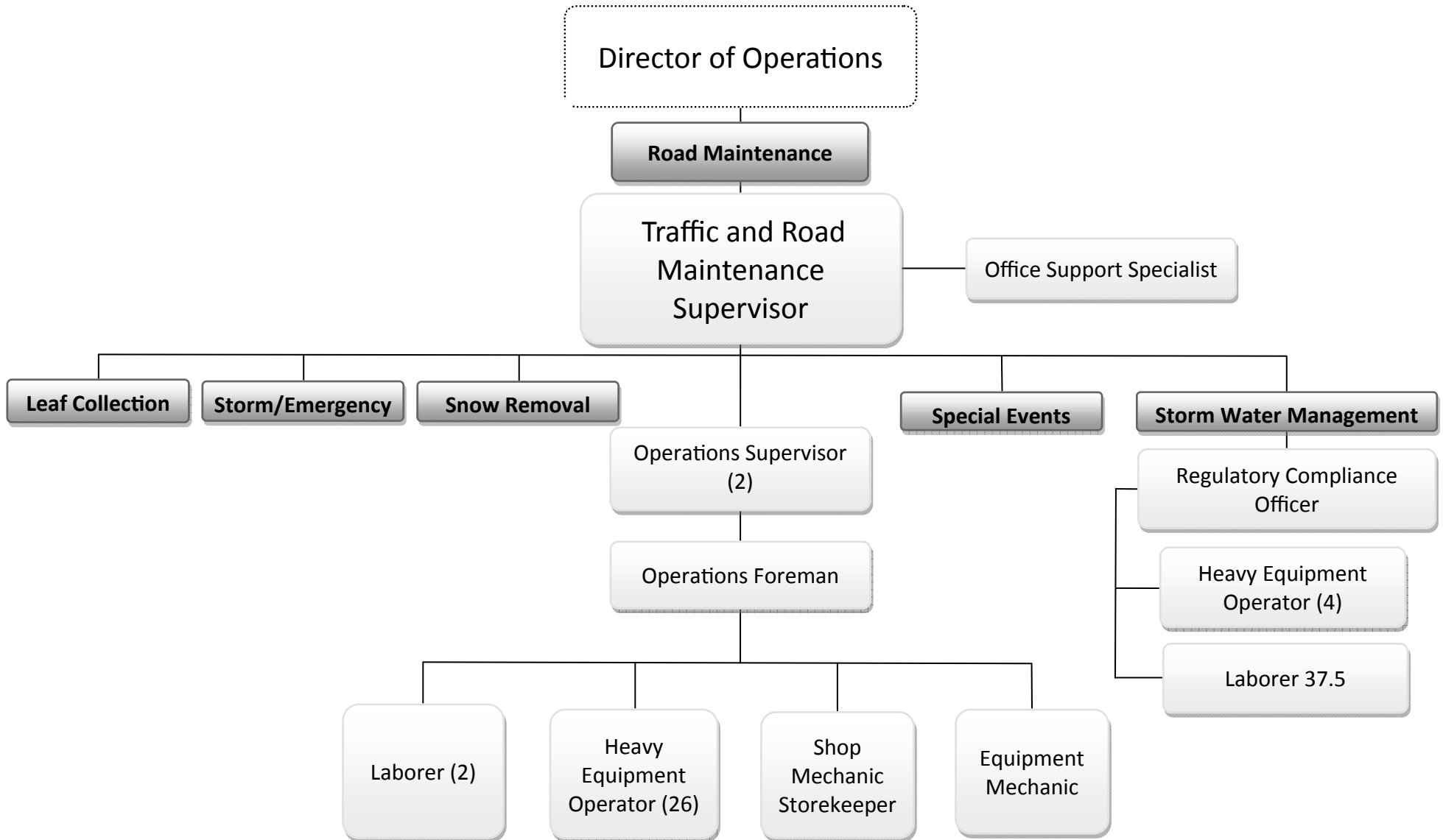
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**Fund:** 0001 General Fund

**Office:** 002 Operations

Program	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Transport. Planning &amp; Engineering</b>	<b>1,532,321</b>	<b>2,281,722</b>	<b>2,281,722</b>	<b>2,243,853</b>	<b>2,803,437</b>	<b>2,516,002</b>	<b>5.69%</b>	<b>272,149</b>	<b>12.1%</b>	<b>2,587,392</b>	<b>2,662,685</b>
Building Insp (2137)	1,584,013	1,638,989	1,638,989	1,635,924	1,577,421	1,538,844	3.48%	-97,080	-5.9%	1,592,189	1,649,081
<b>Building Inspection</b>	<b>1,584,013</b>	<b>1,638,989</b>	<b>1,638,989</b>	<b>1,635,924</b>	<b>1,577,421</b>	<b>1,538,844</b>	<b>3.48%</b>	<b>-97,080</b>	<b>-5.9%</b>	<b>1,592,189</b>	<b>1,649,081</b>
Engineering (2200)	2,687,025	1,676,026	1,676,026	1,712,611	1,583,577	1,582,709	3.58%	-129,902	-7.6%	1,620,954	1,660,763
Construction Mgmt (2201)	0	883,553	883,553	878,508	897,863	888,304	2.01%	9,796	1.1%	917,212	947,926
Reg Compliance (2202)	0	282,426	282,426	285,695	254,073	252,935	0.57%	-32,760	-11.5%	259,487	266,380
<b>Engineering</b>	<b>2,687,025</b>	<b>2,842,005</b>	<b>2,842,005</b>	<b>2,876,814</b>	<b>2,735,513</b>	<b>2,723,948</b>	<b>6.16%</b>	<b>-152,866</b>	<b>-5.3%</b>	<b>2,797,653</b>	<b>2,875,069</b>
Land Use (2300)	332,624	336,110	336,110	343,046	306,471	299,360	0.68%	-43,686	-12.7%	308,683	318,590
Planning (2310)	612,550	634,152	632,152	639,688	568,881	568,881	1.29%	-70,807	-11.1%	584,122	600,184
Zoning (2320)	489,595	504,109	504,109	502,806	596,560	594,905	1.34%	92,099	18.3%	615,516	637,519
Zoning Board (2330)	122,635	125,756	125,756	125,906	118,150	118,150	0.27%	-7,756	-6.2%	122,078	126,276
EPB (2340)	309,767	302,536	305,536	305,824	304,105	301,760	0.68%	-4,064	-1.3%	311,245	321,303
Technology (2350)	0	0	0	0	0	0	0.00%	0	100.0%	0	0
<b>Land Use</b>	<b>1,867,172</b>	<b>1,902,663</b>	<b>1,903,663</b>	<b>1,917,270</b>	<b>1,894,167</b>	<b>1,883,056</b>	<b>4.26%</b>	<b>-34,214</b>	<b>-1.8%</b>	<b>1,941,644</b>	<b>2,003,872</b>
Ice Rink (2136)	810,293	831,301	831,301	842,653	894,310	880,819	1.99%	38,166	4.5%	905,803	932,153
Special Needs Recreation (2529)	85,133	108,412	108,412	112,300	147,146	110,114	0.25%	-2,186	-1.9%	111,816	113,545
Leisure Svs Adm (2530)	794,362	830,142	830,142	829,050	820,673	818,254	1.85%	-10,796	-1.3%	842,620	868,415
Aquatics (2531)	247,944	309,212	309,212	308,705	310,210	308,893	0.70%	188	0.1%	313,688	318,559
Project Music (2532)	275	0	0	0	0	0	0.00%	0	100.0%	0	0
Subsidized (2533)	15,420	31,876	31,876	34,255	54,863	32,840	0.07%	-1,415	-4.1%	33,397	33,965
Fee-Supported (2534)	608,673	683,937	683,937	683,002	719,753	681,150	1.54%	-1,852	-0.3%	692,474	703,994
Self-Sustaining (2535)	176,480	204,733	204,733	197,111	212,757	197,070	0.45%	-41	0.0%	200,547	204,083
<b>Leisure Services</b>	<b>2,738,579</b>	<b>2,999,613</b>	<b>2,999,613</b>	<b>3,007,076</b>	<b>3,159,712</b>	<b>3,029,140</b>	<b>6.85%</b>	<b>22,064</b>	<b>0.7%</b>	<b>3,100,345</b>	<b>3,174,714</b>
Citizen Svs Ctr (2520)	204,429	361,339	361,339	362,016	351,362	349,010	0.79%	-13,006	-3.6%	361,003	373,824
Ops Admin (2600)	710,196	601,273	600,273	611,947	610,083	572,062	1.29%	-39,885	-6.5%	589,143	607,266
<b>Operations Administration</b>	<b>914,625</b>	<b>962,612</b>	<b>961,612</b>	<b>973,963</b>	<b>961,445</b>	<b>921,072</b>	<b>2.08%</b>	<b>-52,891</b>	<b>-5.4%</b>	<b>950,146</b>	<b>981,090</b>
<b>Total Operations</b>	<b>43,516,118</b>	<b>44,017,375</b>	<b>44,085,068</b>	<b>44,734,627</b>	<b>46,206,411</b>	<b>44,239,822</b>	<b>100.00%</b>	<b>-494,805</b>	<b>-1.1%</b>	<b>45,506,901</b>	<b>46,841,900</b>

# City of Stamford Office of Operations Road Maintenance





# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:50:26 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance

**Mission Statement:**

Maintain all City of Stamford rights-of-way in a reasonable, safe and passable condition at all times and to provide installation and maintenance of signs and pavement markings.

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Road Maint (2111)	5,654,543	4,819,570	4,819,570	4,984,348	4,800,064	4,699,359	63.92%	-284,989	-5.7%	4,858,286	5,026,978
Leaf Collection (2113)	257,625	241,318	241,318	333,274	286,110	264,580	3.60%	-68,694	-20.6%	269,069	273,637
Snow Removal (2114)	1,775,529	1,043,743	1,043,743	1,044,088	1,036,338	1,036,338	14.10%	-7,750	-0.7%	1,055,232	1,074,481
Storm Water Mgmt (2116)	870,385	1,247,712	1,247,712	1,236,998	1,565,885	1,302,359	17.72%	65,361	5.3%	1,337,740	1,374,832
Storm Emergency (2117)	0	48,830	48,830	48,830	48,830	48,830	0.66%	0	0.0%	49,562	50,306
<b>Total Expenditures</b>	<b>8,558,082</b>	<b>7,401,173</b>	<b>7,401,173</b>	<b>7,647,538</b>	<b>7,737,227</b>	<b>7,351,466</b>	<b>100.00%</b>	<b>-296,072</b>	<b>-3.9%</b>	<b>7,569,889</b>	<b>7,800,234</b>
<b>Net Operating Cost</b>	<b>8,558,082</b>	<b>7,401,173</b>	<b>7,401,173</b>	<b>7,647,538</b>	<b>7,737,227</b>	<b>7,351,466</b>	<b>100.00%</b>	<b>-296,072</b>	<b>-3.9%</b>	<b>7,569,889</b>	<b>7,800,234</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:50:33 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,669,355	2,458,316	2,458,316	2,404,925	2,553,100	2,446,824	33.28%	41,899	1.7%	2,483,527	2,520,779
Other Salary	138,406	128,035	128,035	123,725	100,974	89,060	1.21%	-34,665	-28.0%	90,396	91,752
Overtime	1,031,650	579,353	579,353	694,998	678,417	658,417	8.96%	-36,581	-5.3%	668,293	678,318
Employee Benefits	1,118,783	1,075,677	1,075,677	1,079,456	1,170,696	1,160,125	15.78%	80,669	7.5%	1,253,762	1,356,399
Retirement Benefits	827,842	859,031	859,031	843,882	264,279	264,279	3.59%	-579,603	-68.7%	277,493	291,367
Payments to Insurance Fund	599,533	715,048	715,048	715,048	900,171	900,171	12.24%	185,123	25.9%	927,176	954,991
Purchased Other Services	4,424	6,600	6,600	4,600	4,600	4,600	0.06%	0	0.0%	4,692	4,786
Purchased Property Services	248,827	218,345	210,845	217,706	347,756	222,756	3.03%	5,050	2.3%	227,211	231,756
Utilities & Commodities	16,677	12,609	12,609	14,550	17,050	14,550	0.20%	0	0.0%	14,841	15,137
Supplies	1,552,064	952,418	959,918	1,152,907	1,291,195	1,181,695	16.07%	28,788	2.5%	1,205,329	1,229,437
Other	350,520	395,741	395,741	395,741	408,989	408,989	5.56%	13,248	3.3%	417,169	425,512
<b>Total Expenditures</b>	<b>8,558,082</b>	<b>7,401,173</b>	<b>7,401,173</b>	<b>7,647,538</b>	<b>7,737,227</b>	<b>7,351,466</b>	<b>100.00%</b>	<b>-296,072</b>	<b>-3.9%</b>	<b>7,569,889</b>	<b>7,800,234</b>
<b>Net Operating Cost</b>	<b>8,558,082</b>	<b>7,401,173</b>	<b>7,401,173</b>	<b>7,647,538</b>	<b>7,737,227</b>	<b>7,351,466</b>		<b>-296,072</b>	<b>-3.9%</b>	<b>7,569,889</b>	<b>7,800,234</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:35 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2111 Road Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C971	Traffic & Road Mtc Supv	1	118,773	1	123,051	1	123,051	0	4,278	3.6%	
MAA	C952	Operations Foreman 40	1	87,141	1	86,810	1	86,810	0	-331	-0.4%	
MAA	C951	Operations Supervisor 40	2	208,185	2	207,396	2	207,396	0	-789	-0.4%	
UE	C926	Shop Mech/Storekeeper	1	61,255	1	62,486	1	62,486	0	1,231	2.0%	
UAW	C558	Office Support Specialist	1	51,677	1	53,117	1	53,117	0	1,440	2.8%	
UE	C510	Tradesworker II - Mason	1	57,345	1	58,411	0	0	-1	-57,345	-100.0%	unfunded
UE	C479	Laborer 37.5	3	141,327	2	96,734	2	96,734	-1	-44,593	-31.6%	1 pos upgraded to HEO
UE	C340	Heavy Equip Operator	25	1,330,308	26	1,403,004	26	1,403,004	1	72,696	5.5%	1 pos upgraded fr Laborer
UE	C332	Equipment Mechanic 37.5	1	62,107	1	63,253	1	63,253	0	1,146	1.8%	
<b>Total</b>			<b>36</b>	<b>2,118,118</b>	<b>36</b>	<b>2,154,262</b>	<b>35</b>	<b>2,095,851</b>	<b>-1</b>	<b>-22,267</b>	<b>-1.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:37 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2111 Road Maintenance

## Program Description:

Responsible for the minor repairs and maintenance of all potholes, catch basins, sidewalks, curbs and guardrails within the rights of way of the City of Stamford as well as the removal of miscellaneous debris from the side of the roads.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,400,374	2,118,118	2,118,118	2,067,185	2,154,262	2,095,851	44.60%	28,666	1.4%	2,127,289	2,159,198
Other Salary	69,254	16,582	16,582	11,952	17,088	5,174	0.11%	-6,778	-56.7%	5,252	5,331
Overtime	96,339	45,000	45,000	75,000	75,000	75,000	1.60%	0	0.0%	76,125	77,267
Employee Benefits	1,003,316	925,559	925,559	923,199	950,429	945,049	20.11%	21,850	2.4%	1,024,781	1,112,254
Retirement Benefits	827,842	775,550	775,550	762,867	257,603	257,603	5.48%	-505,264	-66.2%	270,483	284,007
Payments to Insurance Fund	549,769	549,544	549,544	549,544	726,081	726,081	15.45%	176,537	32.1%	747,863	770,299
Purchased Other Services	424	600	600	600	600	600	0.01%	0	0.0%	612	624
Purchased Property Services	63,353	54,845	54,845	62,256	62,256	62,256	1.32%	0	0.0%	63,501	64,771
Utilities & Commodities	13,035	6,066	6,066	11,050	11,050	11,050	0.24%	0	0.0%	11,271	11,496
Supplies	630,837	327,706	327,706	520,695	545,695	520,695	11.08%	0	0.0%	531,109	541,731
<b>Total Expenditures</b>	<b>5,654,543</b>	<b>4,819,570</b>	<b>4,819,570</b>	<b>4,984,348</b>	<b>4,800,064</b>	<b>4,699,359</b>	<b>100.00%</b>	<b>-284,989</b>	<b>-5.7%</b>	<b>4,858,286</b>	<b>5,026,978</b>
<b>Net Operating Cost</b>	<b>5,654,543</b>	<b>4,819,570</b>	<b>4,819,570</b>	<b>4,984,348</b>	<b>4,800,064</b>	<b>4,699,359</b>		<b>(284,989)</b>	<b>-2.5%</b>	<b>4,858,286</b>	<b>5,026,978</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:39 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2113 Leaf Collection

**Program Description:**

Provides curb side residential leaf pick-up on an annual basis.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	68,098	107,567	107,567	107,567	80,000	80,000	30.24%	-27,567	-25.6%	81,200	82,418
Overtime	118,499	70,936	70,936	156,581	140,000	120,000	45.35%	-36,581	-23.4%	121,800	123,627
Employee Benefits	25,735	29,729	29,729	36,040	30,860	29,330	11.09%	-6,710	-18.6%	29,981	30,646
Payments to Insurance Fund	25,293	13,086	13,086	13,086	13,250	13,250	5.01%	164	1.3%	13,648	14,057
Purchased Other Services	4,000	4,000	4,000	4,000	4,000	4,000	1.51%	0	0.0%	4,080	4,162
Supplies	16,000	16,000	16,000	16,000	18,000	18,000	6.80%	2,000	12.5%	18,360	18,727
<b>Total Expenditures</b>	<b>257,625</b>	<b>241,318</b>	<b>241,318</b>	<b>333,274</b>	<b>286,110</b>	<b>264,580</b>	<b>100.00%</b>	<b>-68,694</b>	<b>-20.6%</b>	<b>269,069</b>	<b>273,637</b>
<b>Net Operating Cost</b>	<b>257,625</b>	<b>241,318</b>	<b>241,318</b>	<b>333,274</b>	<b>286,110</b>	<b>264,580</b>		<b>(68,694)</b>	<b>9.6%</b>	<b>269,069</b>	<b>273,637</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:41 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2114 Snow Removal

## Program Description:

Mobilizes manpower and vehicles to remove all snow from the streets, sidewalks, and parking areas under the care of the City of Stamford including all parks, areas around public facilities and 54 snow removal routes throughout the City streets.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	1,048	0	0	320	0	0	0.00%	-320	-100.0%	0	0
Overtime	804,272	408,239	408,239	408,239	408,239	408,239	39.39%	0	0.0%	414,363	420,578
Employee Benefits	62,225	31,230	31,230	31,255	31,230	31,230	3.01%	-25	-0.1%	31,699	32,174
Payments to Insurance Fund	24,471	45,562	45,562	45,562	36,369	36,369	3.51%	-9,193	-20.2%	37,460	38,584
Purchased Property Services	27,589	29,000	29,000	29,000	29,000	29,000	2.80%	0	0.0%	29,580	30,172
Supplies	855,923	529,712	529,712	529,712	531,500	531,500	51.29%	1,788	0.3%	542,130	552,973
<b>Total Expenditures</b>	<b>1,775,529</b>	<b>1,043,743</b>	<b>1,043,743</b>	<b>1,044,088</b>	<b>1,036,338</b>	<b>1,036,338</b>	<b>100.00%</b>	<b>-7,750</b>	<b>-0.7%</b>	<b>1,055,232</b>	<b>1,074,481</b>
<b>Net Operating Cost</b>	<b>1,775,529</b>	<b>1,043,743</b>	<b>1,043,743</b>	<b>1,044,088</b>	<b>1,036,338</b>	<b>1,036,338</b>		<b>(7,750)</b>	<b>-0.7%</b>	<b>1,055,232</b>	<b>1,074,481</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:44 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2116 Storm Water Management

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C994	Reg Comp&Adm Offcr-Ops	1	93,240	1	96,884	1	96,884	0	3,644	3.9%	
UAW	C558	Office Support Specialist	1	0	1	47,865	0	0	-1	0	0.0%	unfunded
UE	C479	Laborer 37.5	1	46,133	1	48,012	1	48,012	0	1,879	4.1%	
UE	C340	Heavy Equip Operator	4	200,825	4	206,077	4	206,077	0	5,252	2.6%	
<b>Total</b>			<b>7</b>	<b>340,198</b>	<b>7</b>	<b>398,838</b>	<b>6</b>	<b>350,973</b>	<b>-1</b>	<b>10,775</b>	<b>3.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:46 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2116 Storm Water Management

## Program Description:

Ensures that the City of Stamford is in compliance with all state and federal regulations regarding storm water permitting. Included in this Program is a chargeback to the WPCA for operations and maintenance of the pump stations and hurricane barrier. The Program fulfills all obligations described within the DEEP issued MS4 permit, which regulates all the storm water discharges within the City such as the storm water drainage system, rivers and lake outfalls and overall non-permeable surface drainage.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	268,981	340,198	340,198	337,740	398,838	350,973	26.95%	13,233	3.9%	356,238	361,581
Other Salary	6	3,886	3,886	3,886	3,886	3,886	0.30%	0	0.0%	3,944	4,003
Overtime	12,540	9,818	9,818	9,818	9,818	9,818	0.75%	0	0.0%	9,965	10,115
Employee Benefits	27,507	85,689	85,689	85,492	154,707	151,046	11.60%	65,554	76.7%	163,779	177,750
Retirement Benefits	0	83,481	83,481	81,015	6,676	6,676	0.51%	-74,339	-91.8%	7,010	7,360
Payments to Insurance Fund	0	106,856	106,856	106,856	124,471	124,471	9.56%	17,615	16.5%	128,205	132,051
Purchased Other Services	0	2,000	2,000	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	157,886	134,500	127,000	126,450	256,500	131,500	10.10%	5,050	4.0%	134,130	136,813
Utilities & Commodities	3,642	6,543	6,543	3,500	6,000	3,500	0.27%	0	0.0%	3,570	3,641
Supplies	49,304	79,000	86,500	86,500	196,000	111,500	8.56%	25,000	28.9%	113,730	116,006
Other	350,520	395,741	395,741	395,741	408,989	408,989	31.40%	13,248	3.3%	417,169	425,512
<b>Total Expenditures</b>	<b>870,385</b>	<b>1,247,712</b>	<b>1,247,712</b>	<b>1,236,998</b>	<b>1,565,885</b>	<b>1,302,359</b>	<b>100.00%</b>	<b>65,361</b>	<b>5.3%</b>	<b>1,337,740</b>	<b>1,374,832</b>
<b>Net Operating Cost</b>	<b>870,385</b>	<b>1,247,712</b>	<b>1,247,712</b>	<b>1,236,998</b>	<b>1,565,885</b>	<b>1,302,359</b>		<b>65,361</b>	<b>4.4%</b>	<b>1,337,740</b>	<b>1,374,832</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:50:48 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0211 Road Maintenance  
**Program:** 2117 Storm Emergency

**Program Description:**

Mobilizes manpower, materials and vehicles in response to any major disaster event to allow for safe passage of the emergency responders and residents.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	0	45,360	45,360	45,360	45,360	45,360	92.89%	0	0.0%	46,040	46,731
Employee Benefits	0	3,470	3,470	3,470	3,470	3,470	7.11%	0	0.0%	3,522	3,575
<b>Total Expenditures</b>	<b>0</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>49,562</b>	<b>50,306</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>	<b>48,830</b>		<b>0</b>	<b>0.0%</b>	<b>49,562</b>	<b>50,306</b>

# City of Stamford Office of Operations Fleet Management



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:50:50 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management

**Mission Statement:**

Fleet Maintenance is responsible for maintaining and servicing all City owned heavy, medium and light duty vehicles, cars and equipment. Fleet Maintenance is also responsible for bid specifications on new vehicle and equipment purchases, as well as the sale or liquidation of used equipment and vehicles, and the purchase of and monitoring of fuel for the City's vehicles. Fleet Maintenance was recently appointed the responsibility of overseeing the maintenance and service of Police vehicles and equipment. With that responsibility comes 1 supervisor and 3 mechanics along with approximately 195 vehicles and 10 motorcycles. Fleet maintenances has also initiated a new car share program which will be implemented in the spring of 2016.

Our main objective and goal is to minimize cost while providing the City with safe and dependable vehicles and equipment.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Vehicle Maint (2121)	1,433,290	2,095,827	2,095,827	2,103,459	2,082,899	2,038,258	81.09%	-65,201	-3.1%	2,098,386	2,161,811
Gasoline (2122)	659,383	0	0	0	0	0	0.00%	0	0.0%	0	0
Pol Vehicle Maint (2123)	0	0	0	0	475,378	475,378	18.91%	475,378	100.0%	489,869	505,254
<b>Total Expenditures</b>	<b>2,092,673</b>	<b>2,095,827</b>	<b>2,095,827</b>	<b>2,103,459</b>	<b>2,558,277</b>	<b>2,513,636</b>	<b>100.00%</b>	<b>410,177</b>	<b>19.5%</b>	<b>2,588,255</b>	<b>2,667,065</b>
<b>Revenue</b>											
Vehicle Maint (2121)	160,308	156,000	156,000	36,000	57,500	57,500	100.00%	21,500	59.7%	57,500	57,500
<b>Total Revenue</b>	<b>160,308</b>	<b>156,000</b>	<b>156,000</b>	<b>36,000</b>	<b>57,500</b>	<b>57,500</b>	<b>100.00%</b>	<b>21,500</b>	<b>59.7%</b>	<b>57,500</b>	<b>57,500</b>
<b>Net Operating Cost</b>	<b>1,932,365</b>	<b>1,939,827</b>	<b>1,939,827</b>	<b>2,067,459</b>	<b>2,500,777</b>	<b>2,456,136</b>	<b>100.00%</b>	<b>388,677</b>	<b>18.8%</b>	<b>2,530,755</b>	<b>2,609,565</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:50:56 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	748,451	729,532	729,532	730,126	1,057,948	1,057,948	42.09%	327,822	44.9%	1,073,817	1,089,924
Other Salary	15,393	22,274	22,274	26,974	30,274	11,100	0.44%	-15,874	-58.8%	11,268	11,435
Overtime	25,141	19,636	19,636	25,000	80,000	80,000	3.18%	55,000	220.0%	81,200	82,418
Employee Benefits	288,597	299,433	299,433	298,010	410,516	409,049	16.27%	111,039	37.3%	442,416	479,004
Retirement Benefits	207,834	228,580	228,580	224,260	147,883	147,883	5.88%	-76,377	-34.1%	155,278	163,041
Payments to Insurance Fund	39,264	30,187	30,187	30,187	46,662	46,662	1.86%	16,475	54.6%	48,062	49,504
Purchased Other Services	0	234	234	234	434	434	0.02%	200	85.5%	443	451
Purchased Property Services	28,915	28,000	26,500	28,500	62,560	52,060	2.07%	23,560	82.7%	53,101	54,163
Professional Development	0	0	0	0	10,000	5,000	0.20%	5,000	100.0%	5,100	5,202
Utilities & Commodities	664,189	661,163	661,163	661,880	620,400	620,400	24.68%	-41,480	-6.3%	632,808	645,465
Supplies	74,890	74,288	75,788	75,788	89,100	80,600	3.21%	4,812	6.3%	82,212	83,857
Other	0	2,500	2,500	2,500	2,500	2,500	0.10%	0	0.0%	2,550	2,601
<b>Total Expenditures</b>	<b>2,092,673</b>	<b>2,095,827</b>	<b>2,095,827</b>	<b>2,103,459</b>	<b>2,558,277</b>	<b>2,513,636</b>	<b>100.00%</b>	<b>410,177</b>	<b>19.5%</b>	<b>2,588,255</b>	<b>2,667,065</b>
<b>Revenue</b>											
Fleet Management	160,308	156,000	156,000	36,000	57,500	57,500	100.00%	21,500	59.7%	57,500	57,500
<b>Net Operating Cost</b>	<b>1,932,365</b>	<b>1,939,827</b>	<b>1,939,827</b>	<b>2,067,459</b>	<b>2,500,777</b>	<b>2,456,136</b>		<b>388,677</b>	<b>18.8%</b>	<b>2,530,755</b>	<b>2,609,565</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:50:59 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management  
**Program:** 2121 Vehicle Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C462	Inventory Clerk	1	54,680	1	56,536	1	56,536	0	1,856	3.4%	
MAA	C375	Fleet Manager	1	115,983	1	115,540	1	115,540	0	-443	-0.4%	
UAW	C333	Equip Mechanic/UAW	1	63,265	1	64,585	1	64,585	0	1,320	2.1%	
UE	C332	Equipment Mechanic 37.5	8	495,604	8	504,124	8	504,124	0	8,520	1.7%	xfer 3 fr Police; 1 prior unfund
UAW	C006	Account Clerk I	0	0	1	45,092	1	45,092	1	45,092	100.0%	new position
<b>Total</b>			<b>11</b>	<b>729,532</b>	<b>12</b>	<b>785,877</b>	<b>12</b>	<b>785,877</b>	<b>1</b>	<b>56,345</b>	<b>7.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:01 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management  
**Program:** 2121 Vehicle Maintenance

## Program Description:

Vehicle Maintenance is responsible for purchasing, maintaining, and servicing approximately 600 City owned vehicles, cars and equipment. This equipment is used in the operations of Refuse Collection, Recycling Center, Composting Sites, Highway & Road Maintenance, Traffic Enforcement, Facilities Management, Traffic Maintenance, Traffic Signal, Parks Maintenance, Recreation, Parks Police, Board of Education, Engineering Department, Health Department and the City Administrative Staff.

Fleet Maintenance is also responsible for fuel purchases for the City of Stamford's Haig Ave and Magee Ave fueling facilities, as well as the maintenance and repair of the pumps and computer software system used to document and record fuel data.

Auctions of used, antiquated, surplus, old equipment, vehicles, City wide surplus, office equipment and assets also fall under Vehicle Maintenance.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	748,451	729,532	729,532	730,126	785,877	785,877	38.56%	55,751	7.6%	797,665	809,630
Other Salary	15,393	22,274	22,274	26,974	28,774	9,600	0.47%	-17,374	-64.4%	9,745	9,890
Overtime	25,141	19,636	19,636	25,000	25,000	25,000	1.23%	0	0.0%	25,375	25,756
Employee Benefits	288,597	299,433	299,433	298,010	311,491	310,024	15.21%	12,014	4.0%	335,625	363,703
Retirement Benefits	207,834	228,580	228,580	224,260	119,861	119,861	5.88%	-104,399	-46.6%	125,855	132,147
Payments to Insurance Fund	39,264	30,187	30,187	30,187	46,662	46,662	2.29%	16,475	54.6%	48,062	49,504
Purchased Other Services	0	234	234	234	434	434	0.02%	200	85.5%	443	451
Purchased Property Services	28,915	28,000	26,500	28,500	47,500	37,000	1.82%	8,500	29.8%	37,740	38,495
Professional Development	0	0	0	0	10,000	5,000	0.25%	5,000	100.0%	5,100	5,202
Utilities & Commodities	4,806	661,163	661,163	661,880	620,400	620,400	30.44%	-41,480	-6.3%	632,808	645,465
Supplies	74,890	74,288	75,788	75,788	84,400	75,900	3.72%	112	0.1%	77,418	78,967
Other	0	2,500	2,500	2,500	2,500	2,500	0.12%	0	0.0%	2,550	2,601
<b>Total Expenditures</b>	<b>1,433,290</b>	<b>2,095,827</b>	<b>2,095,827</b>	<b>2,103,459</b>	<b>2,082,899</b>	<b>2,038,258</b>	<b>100.00%</b>	<b>-65,201</b>	<b>-3.1%</b>	<b>2,098,386</b>	<b>2,161,811</b>
<b>Revenue</b>											
Towing & Storage Fees	6,713	6,000	6,000	6,000	7,500	7,500	13.04%	1,500	25.0%	7,500	7,500
Sale of Surplus Property	153,595	150,000	150,000	30,000	50,000	50,000	86.96%	20,000	66.7%	50,000	50,000
<b>Total Revenue</b>	<b>160,308</b>	<b>156,000</b>	<b>156,000</b>	<b>36,000</b>	<b>57,500</b>	<b>57,500</b>	<b>100.00%</b>	<b>21,500</b>	<b>59.7%</b>	<b>57,500</b>	<b>57,500</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:01 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management  
**Program:** 2121 Vehicle Maintenance

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Net Operating Cost	1,272,982	1,939,827	1,939,827	2,067,459	2,025,399	1,980,758		(86,701)	2.1%	2,040,886	2,104,311

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:03 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management  
**Program:** 2122 Gasoline

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only). Charges moved to Program 2121.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Utilities & Commodities	659,383	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>659,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>659,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:05 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0212 Fleet Management  
**Program:** 2123 Police Vehicle Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C765	Supv of Vehicle Mtce	0	0	1	82,662	1	82,662	1	82,662	100.0%	xfer fr Police 3300
UE	C332	Equipment Mechanic 37.5	0	0	3	189,409	3	189,409	3	189,409	100.0%	xfer fr Police 3300
<b>Total</b>			<b>0</b>	<b>0</b>	<b>4</b>	<b>272,071</b>	<b>4</b>	<b>272,071</b>	<b>4</b>	<b>272,071</b>	<b>100.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:07 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0212 Fleet Management

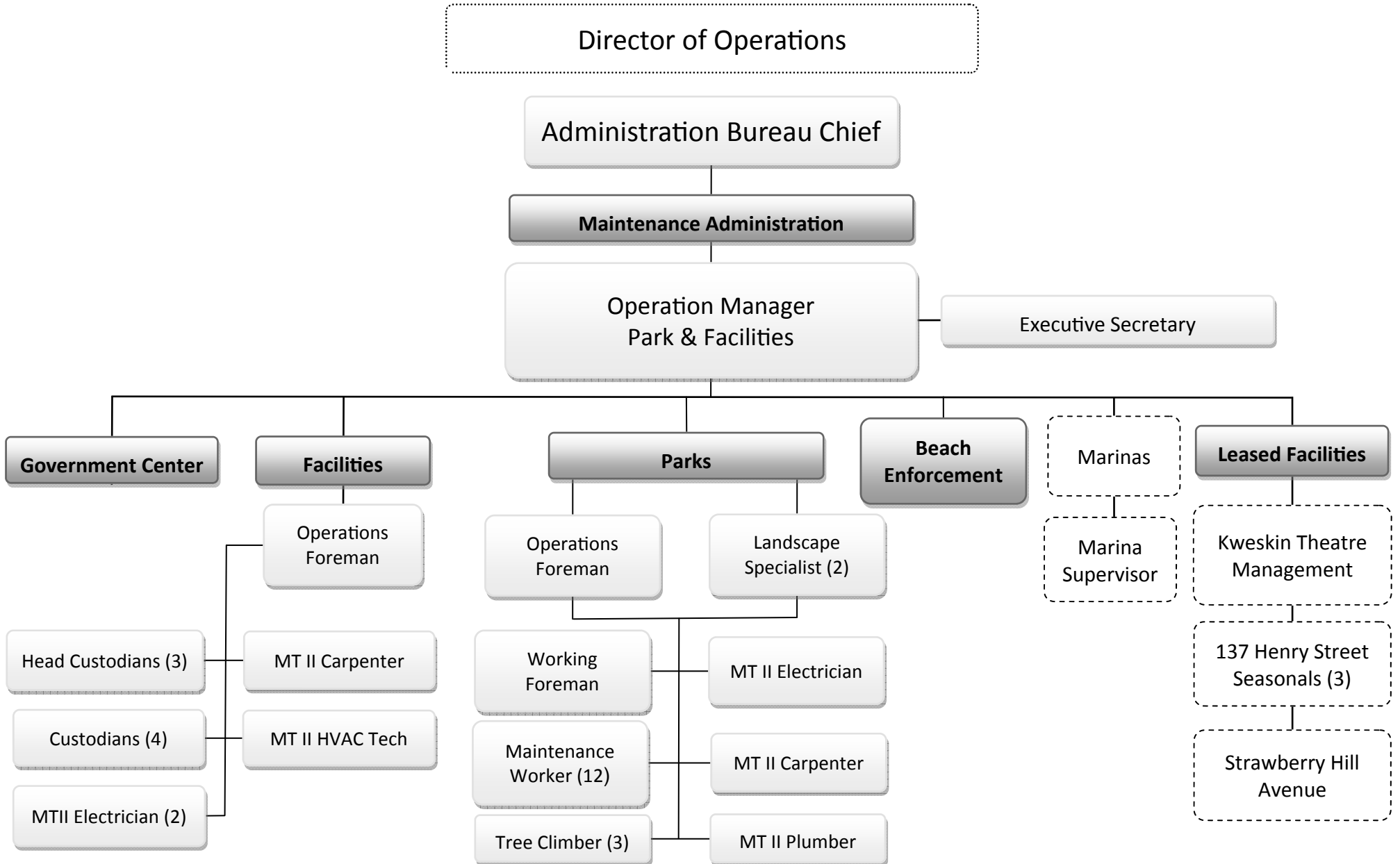
**Program:** 2123 Police Vehicle Maintenance

**Program Description:**

The Police Vehicle Maintenance program is responsible of overseeing the maintenance and service of Police vehicles and equipment. Prior to FY16/17 all costs were under Program 3300.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	0	0	0	272,071	272,071	57.23%	272,071	100.0%	276,152	280,294
Other Salary	0	0	0	0	1,500	1,500	0.32%	1,500	100.0%	1,523	1,545
Overtime	0	0	0	0	55,000	55,000	11.57%	55,000	100.0%	55,825	56,662
Employee Benefits	0	0	0	0	99,025	99,025	20.83%	99,025	100.0%	106,791	115,301
Retirement Benefits	0	0	0	0	28,022	28,022	5.89%	28,022	100.0%	29,423	30,894
Purchased Property Services	0	0	0	0	15,060	15,060	3.17%	15,060	100.0%	15,361	15,668
Supplies	0	0	0	0	4,700	4,700	0.99%	4,700	100.0%	4,794	4,890
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,378</b>	<b>475,378</b>	<b>100.00%</b>	<b>475,378</b>	<b>100.0%</b>	<b>489,869</b>	<b>505,254</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,378</b>	<b>475,378</b>		<b>475,378</b>	<b>100.0%</b>	<b>489,869</b>	<b>505,254</b>

# City of Stamford Office of Operations Facilities and Parks Maintenance



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:51:09 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0213 Facilities & Parks Maintenance

**Mission Statement:**

The mission of the Facilities and Parks Maintenance Division is to maintain the 900 acres of roadway, 80+ facilities, 92 lawns/medians, 58 parks, 3 major beaches, 30 baseball/softball fields, 15 soccer fields and 3 synthetic fields for the use of the residents as well as out of town guests in a clean, safe and sanitary environment.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Maintenance Admin (2128)	0	322,090	318,590	329,475	332,238	318,938	3.37%	-10,537	-3.2%	329,547	340,863
Leased Facilities (2129)	270,490	742,438	810,131	830,641	656,532	564,457	5.97%	-266,184	-32.0%	575,052	585,846
Govt Ctr (2133)	2,191,678	2,280,262	2,280,262	2,297,243	2,444,615	2,333,438	24.68%	36,195	1.6%	2,380,398	2,428,310
Parks Maint (2134)	0	2,967,681	2,965,773	3,106,219	3,339,963	3,119,226	32.99%	13,007	0.4%	3,180,645	3,243,526
Facilities Maint (2135)	6,607,593	3,261,649	3,267,057	3,318,307	3,148,122	2,947,545	31.17%	-370,762	-11.2%	3,070,566	3,202,556
Beach Enf (2536)	15,184	20,201	20,201	19,259	172,240	172,240	1.82%	152,981	794.3%	174,931	177,663
Kweskin Theater (2537)	74,514	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>9,159,460</b>	<b>9,594,321</b>	<b>9,662,014</b>	<b>9,901,144</b>	<b>10,093,710</b>	<b>9,455,844</b>	<b>100.00%</b>	<b>-445,300</b>	<b>-4.5%</b>	<b>9,711,139</b>	<b>9,978,764</b>
<b>Revenue</b>											
Parks Maint (2134)	54,472	57,500	57,500	57,500	54,500	54,500	15.09%	-3,000	-5.2%	56,100	57,300
Facilities Maint (2135)	286,544	287,418	287,418	285,972	306,733	306,733	84.91%	20,761	7.3%	306,733	306,733
<b>Total Revenue</b>	<b>341,016</b>	<b>344,918</b>	<b>344,918</b>	<b>343,472</b>	<b>361,233</b>	<b>361,233</b>	<b>100.00%</b>	<b>17,761</b>	<b>5.2%</b>	<b>362,833</b>	<b>364,033</b>
<b>Net Operating Cost</b>	<b>8,818,444</b>	<b>9,249,403</b>	<b>9,317,096</b>	<b>9,557,672</b>	<b>9,732,477</b>	<b>9,094,611</b>	<b>100.00%</b>	<b>-463,061</b>	<b>-4.8%</b>	<b>9,348,306</b>	<b>9,614,731</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:51:17 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,039,872	2,256,803	2,256,803	2,210,500	2,540,679	2,341,959	24.77%	131,459	5.9%	2,377,088	2,412,744
Other Salary	465,718	313,629	317,129	517,287	716,583	651,783	6.89%	134,496	26.0%	661,561	671,483
Overtime	386,961	295,000	305,055	348,701	430,000	345,000	3.65%	-3,701	-1.1%	350,175	355,428
Employee Benefits	863,825	1,116,529	1,116,529	1,130,566	1,228,011	1,193,289	12.62%	62,723	5.5%	1,284,575	1,384,492
Retirement Benefits	858,694	868,570	868,570	849,520	367,020	367,020	3.88%	-482,500	-56.8%	385,372	404,639
Payments to Insurance Fund	494,437	517,775	517,775	517,775	443,551	443,551	4.69%	-74,224	-14.3%	456,858	470,564
Purchased Other Services	452	374	374	374	500	374	0.00%	0	0.0%	381	389
Purchased Property Services	2,045,328	2,046,879	2,085,221	2,101,221	2,011,883	1,956,122	20.69%	-145,099	-6.9%	1,995,246	2,035,148
Professional Development	969	1,000	1,000	1,000	1,570	0	0.00%	-1,000	-100.0%	0	0
Utilities & Commodities	1,707,036	1,961,224	1,961,224	1,957,106	1,837,617	1,753,052	18.54%	-204,054	-10.4%	1,788,115	1,823,873
Supplies	295,088	215,438	231,234	265,994	514,876	403,694	4.27%	137,700	51.8%	411,768	420,004
Other	1,080	1,100	1,100	1,100	1,420	0	0.00%	-1,100	-100.0%	0	0
<b>Total Expenditures</b>	<b>9,159,460</b>	<b>9,594,321</b>	<b>9,662,014</b>	<b>9,901,144</b>	<b>10,093,710</b>	<b>9,455,844</b>	<b>100.00%</b>	<b>-445,300</b>	<b>-4.5%</b>	<b>9,711,139</b>	<b>9,978,764</b>
<b>Revenue</b>											
Facilities & Parks Maintenance	341,016	344,918	344,918	343,472	361,233	361,233	100.00%	17,761	5.2%	362,833	364,033
<b>Net Operating Cost</b>	<b>8,818,444</b>	<b>9,249,403</b>	<b>9,317,096</b>	<b>9,557,672</b>	<b>9,732,477</b>	<b>9,094,611</b>		<b>-463,061</b>	<b>-4.8%</b>	<b>9,348,306</b>	<b>9,614,731</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:20 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2128 Maintenance Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C990	Oper Mgr-Parks & Fac	1	98,862	1	102,689	1	102,689	0	3,827	3.9%	
UAW	C350	Executive Secretary	1	67,062	1	68,569	1	68,569	0	1,507	2.2%	
<b>Total</b>			<b>2</b>	<b>165,924</b>	<b>2</b>	<b>171,258</b>	<b>2</b>	<b>171,258</b>	<b>0</b>	<b>5,334</b>	<b>3.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:22 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2128 Maintenance Administration

**Program Description:**

The Facilities and Parks Maintenance Division Maintenance Administration Program handles the administrative duties for five programs: Government Center, Facilities Maintenance, Parks Maintenance, Marinas, Beach Enforcement and Leased Facilities. The duties include payroll; budget preparation, presentation, tracking, transfers and appropriations; accounts payable and receivables; comprising and submitting and awarding all RFPs and bids; ordering office supplies and uniforms; tracking contracts and leases; tracking state compliance regulations for parks and facilities; FEMA paperwork for the City; and on-call for emergencies.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	165,924	165,924	166,943	171,258	171,258	53.70%	4,315	2.6%	173,827	176,434
Overtime	0	10,000	10,000	20,000	20,000	20,000	6.27%	0	0.0%	20,300	20,605
Employee Benefits	0	45,727	45,727	46,570	79,286	79,286	24.86%	32,716	70.3%	85,755	92,847
Retirement Benefits	0	40,285	40,285	39,308	10,101	10,101	3.17%	-29,207	-74.3%	10,606	11,136
Payments to Insurance Fund	0	0	0	0	68	68	0.02%	68	100.0%	70	72
Purchased Other Services	0	374	374	374	500	374	0.12%	0	0.0%	381	389
Purchased Property Services	0	3,245	3,245	3,245	3,265	3,245	1.02%	0	0.0%	3,310	3,376
Professional Development	0	1,000	1,000	1,000	0	0	0.00%	-1,000	-100.0%	0	0
Utilities & Commodities	0	21,329	21,329	21,329	2,760	2,500	0.78%	-18,829	-88.3%	2,550	2,601
Supplies	0	33,106	29,606	29,606	45,000	32,106	10.07%	2,500	8.4%	32,748	33,403
Other	0	1,100	1,100	1,100	0	0	0.00%	-1,100	-100.0%	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>322,090</b>	<b>318,590</b>	<b>329,475</b>	<b>332,238</b>	<b>318,938</b>	<b>100.00%</b>	<b>-10,537</b>	<b>-3.2%</b>	<b>329,547</b>	<b>340,863</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>322,090</b>	<b>318,590</b>	<b>329,475</b>	<b>332,238</b>	<b>318,938</b>		<b>(10,537)</b>	<b>-1.0%</b>	<b>329,547</b>	<b>340,863</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:24 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2129 Leased Facilities

## Program Description:

The Leased Facilities program maintains City owned facilities that are leased to third parties. This includes managing the day-to-day janitorial needs, supervising contracted services, securing facilities, making minor repairs, and meeting any other needs for these locations. Since the creation of this program with 137 Henry Street, it has assumed the operations of the Kweskin Theatre complex. The operation at 137 Henry Street has grown over the past year from six occupants to 12 which encompass some City and State agencies such as Department of Motor Vehicle, Immigration Office and a Public Health Clinic which serves all the residents of the City.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	55,246	72,870	72,870	78,200	146,800	102,000	18.07%	23,800	30.4%	103,530	105,083
Overtime	26,045	15,000	25,055	43,000	45,000	30,000	5.31%	-13,000	-30.2%	30,450	30,907
Employee Benefits	1,100	6,885	6,885	9,272	16,673	10,098	1.79%	826	8.9%	10,249	10,403
Payments to Insurance Fund	0	1,660	1,660	1,660	1,554	1,554	0.28%	-106	-6.4%	1,601	1,649
Purchased Property Services	82,553	202,500	256,138	260,138	163,600	163,600	28.98%	-96,538	-37.1%	166,872	170,209
Utilities & Commodities	87,126	431,523	431,523	426,371	226,905	226,705	40.16%	-199,666	-46.8%	231,240	235,863
Supplies	18,419	12,000	16,000	12,000	56,000	30,500	5.40%	18,500	154.2%	31,110	31,732
<b>Total Expenditures</b>	<b>270,490</b>	<b>742,438</b>	<b>810,131</b>	<b>830,641</b>	<b>656,532</b>	<b>564,457</b>	<b>100.00%</b>	<b>-266,184</b>	<b>-32.0%</b>	<b>575,052</b>	<b>585,846</b>

<b>Net Operating Cost</b>	<b>270,490</b>	<b>742,438</b>	<b>810,131</b>	<b>830,641</b>	<b>656,532</b>	<b>564,457</b>		<b>(266,184)</b>	<b>-24.0%</b>	<b>575,052</b>	<b>585,846</b>
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# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:26 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2133 Government Center

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C577	Operations Foreman 37.5	0	0	1	68,662	0	0	0	0	0.0%	prior unfunded; xfer fr 2135
<b>Total</b>			<b>0</b>	<b>0</b>	<b>1</b>	<b>68,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:28 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2133 Government Center

## Program Description:

The Government Center program oversees the day-to-day operations of this Class "A" building. This program is responsible for making sure that all offices are maintained in a safe, clean and sanitary environment as well as meet all the requests from the various departments for repairs or upgrades. Additionally, oversees outside custodial and security services and conducts necessary repairs to the building and grounds either in-house or by way of outside contractor.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	0	0	0	68,662	0	0.00%	0	0.0%	0	0
Overtime	0	15,000	15,000	30,000	40,000	30,000	1.29%	0	0.0%	30,450	30,907
Employee Benefits	0	1,148	1,148	2,295	10,373	2,295	0.10%	0	0.0%	2,329	2,364
Payments to Insurance Fund	55,395	51,835	51,835	51,835	45,314	45,314	1.94%	-6,521	-12.6%	46,673	48,074
Purchased Other Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	1,293,196	1,304,865	1,299,669	1,299,669	1,339,126	1,334,385	57.19%	34,716	2.7%	1,361,074	1,388,294
Utilities & Commodities	842,995	905,322	905,322	906,156	913,064	906,156	38.83%	0	0.0%	924,278	942,765
Supplies	92	2,092	7,288	7,288	28,076	15,288	0.66%	8,000	109.8%	15,594	15,906
<b>Total Expenditures</b>	<b>2,191,678</b>	<b>2,280,262</b>	<b>2,280,262</b>	<b>2,297,243</b>	<b>2,444,615</b>	<b>2,333,438</b>	<b>100.00%</b>	<b>36,195</b>	<b>1.6%</b>	<b>2,380,398</b>	<b>2,428,310</b>
<b>Net Operating Cost</b>	<b>2,191,678</b>	<b>2,280,262</b>	<b>2,280,262</b>	<b>2,297,243</b>	<b>2,444,615</b>	<b>2,333,438</b>		<b>36,195</b>	<b>2.3%</b>	<b>2,380,398</b>	<b>2,428,310</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:31 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2134 Parks Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments	
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted		
	CBM	CHRGBK to Marina	0	-11,040	0	0	0	0	0	0	11,040	-100.0%	
MAA	C851	Operations Foreman	1	83,512	1	86,510	1	86,510	0	0	2,998	3.6%	
UAW	C838	Working Foreman-UAW	1	37,269	1	50,870	1	50,870	0	0	13,601	36.5%	prior 3/4 funded
UAW	C819	Tree Climber	3	156,454	3	160,683	3	160,683	0	0	4,229	2.7%	
UAW	C519	Mt II-Plumber/UAW	1	71,613	1	78,055	1	78,055	0	0	6,442	9.0%	
UAW	C509	Mt II-Electrician/UAW 35	1	76,452	1	78,155	1	78,155	0	0	1,703	2.2%	
UAW	C507	Maintenance Worker	12	606,776	12	623,828	12	623,828	0	0	17,052	2.8%	1 pos prior 3/4 funded
UAW	C504	Mt II-Carpenter/UAW	1	71,613	1	73,114	1	73,114	0	0	1,501	2.1%	
MAA	C487	Landscape Specialist	2	184,249	2	183,550	2	183,550	0	0	-699	-0.4%	
<b>Total</b>			<b>22</b>	<b>1,276,898</b>	<b>22</b>	<b>1,334,765</b>	<b>22</b>	<b>1,334,765</b>	<b>0</b>	<b>0</b>	<b>57,867</b>	<b>4.5%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:33 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2134 Parks Maintenance

## Program Description:

The Parks Maintenance program maintains 20+ facilities, 92 lawns/medians, 58 parks, 3 major beaches, 30 baseball/softball fields, 15 soccer fields and 3 synthetic fields to provide a clean, safe and sanitary environment for the City residents as well as visitors. The program assists other departments during storm emergencies and leaf removal, provides maintenance and preventative care for trees along the City's 350+ miles of roadway and the 58 parks, responds to emergency calls for trees and holds public hearings for tree removal due to hazardous conditions, construction or improvement to the City's infrastructure. During the extended beach/park season, the program provides coverage and maintenance from April 1st through October 31st on a 7 day schedule from 4:00AM until 10:00PM, including beach cleaning, janitorial needs, and repairs to all parks and beaches to make sure they are safe, clean and sanitary. The program also prepares athletic fields for openings and weekly/daily grooming, lining and painting fields so they are playable by all City sponsored athletic programs as well as permitted organizational leagues.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	1,276,898	1,276,898	1,222,710	1,334,765	1,334,765	42.79%	112,055	9.2%	1,354,786	1,375,108
Other Salary	0	165,172	167,297	362,125	362,125	342,125	10.97%	-20,000	-5.5%	347,257	352,466
Overtime	0	125,000	125,000	125,000	175,000	125,000	4.01%	0	0.0%	126,875	128,778
Employee Benefits	0	179,772	179,772	190,324	165,544	156,189	5.01%	-34,135	-17.9%	158,726	161,308
Retirement Benefits	0	352,493	352,493	341,747	200,966	200,966	6.44%	-140,781	-41.2%	211,015	221,565
Payments to Insurance Fund	0	276,055	276,055	276,055	259,993	259,993	8.34%	-16,062	-5.8%	267,793	275,827
Purchased Property Services	0	188,669	186,536	186,536	204,000	153,000	4.91%	-33,536	-18.0%	156,060	159,181
Professional Development	0	0	0	0	1,400	0	0.00%	0	0.0%	0	0
Utilities & Commodities	0	324,622	324,622	324,622	391,170	328,188	10.52%	3,566	1.1%	334,753	341,445
Supplies	0	79,000	77,100	77,100	244,000	219,000	7.02%	141,900	184.0%	223,380	227,848
Other	0	0	0	0	1,000	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>2,967,681</b>	<b>2,965,773</b>	<b>3,106,219</b>	<b>3,339,963</b>	<b>3,119,226</b>	<b>100.00%</b>	<b>13,007</b>	<b>0.4%</b>	<b>3,180,645</b>	<b>3,243,526</b>
<b>Revenue</b>											
Bandwagon Use-Rec	2,100	2,500	2,500	2,500	5,000	5,000	9.17%	2,500	100.0%	5,500	5,600
Parks-Miscellaneous	7,822	12,000	12,000	12,000	5,500	5,500	10.09%	-6,500	-54.2%	5,600	5,700
Lease-Concessions-Parks	12,000	15,000	15,000	15,000	15,000	15,000	27.52%	0	0.0%	15,000	15,000
Picnic Permits-Parks	32,550	28,000	28,000	28,000	29,000	29,000	53.21%	1,000	3.6%	30,000	31,000
Parking Fees Garages	0	0	0	0	0	0	0.00%	0	0.0%	0	0

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:33 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2134 Parks Maintenance

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Total Revenue	54,472	57,500	57,500	57,500	54,500	54,500	100.00%	-3,000	-5.2%	56,100	57,300
Net Operating Cost	(54,472)	2,910,181	2,908,273	3,048,719	3,285,463	3,064,726		16,007	5.3%	3,124,545	3,186,226

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:35 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2135 Facilities Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C889	Mt Trdwork II-HVAC Tech	1	71,513	1	77,955	1	77,955	0	6,442	9.0%	
MAA	C577	Operations Foreman 37.5	2	87,141	1	86,810	1	86,810	-1	-331	-0.4%	1 pos prior unfund xfer to 2133
UAW	C519	Mt II-Plumber/UAW	1	0	1	65,029	0	0	-1	0	0.0%	prior unfunded
UAW	C509	Mt II-Electrician/UAW 35	2	152,904	2	156,110	2	156,110	0	3,206	2.1%	
UAW	C504	Mt II-Carpenter/UAW	2	71,613	2	138,143	1	73,114	-1	1,501	2.1%	1 pos prior unfunded
UAW	C415	Head Custodian I (UAW)	3	215,440	3	219,942	3	219,942	0	4,502	2.1%	
UAW	C179	Custodian (UAW)	4	215,370	4	222,005	4	222,005	0	6,635	3.1%	
<b>Total</b>			<b>15</b>	<b>813,981</b>	<b>14</b>	<b>965,994</b>	<b>12</b>	<b>835,936</b>	<b>-3</b>	<b>21,955</b>	<b>2.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:37 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2135 Facilities Maintenance

**Program Description:**

Facilities Maintenance oversees the daily janitorial and landscaping needs of 50+ buildings; minor construction repairs to the infrastructure; large construction projects at all City properties; snow removal on sidewalks, parking lots and stairs at all City buildings including firehouses and police stations; landscaping including mowing lawns, weeding, leaf removal, etc.; supplying all City buildings, firehouses and police stations with janitorial paper goods; responding to all City Department emergencies at their specific location; the handling of residential complaints; weekend and holiday janitorial cleaning of police department; and 24/7 365 day coverage for any and all emergencies that might arise at all City facilities.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,039,872	813,981	813,981	820,847	965,994	835,936	28.36%	15,089	1.8%	848,475	861,202
Other Salary	396,874	57,088	58,463	58,463	69,025	69,025	2.34%	10,562	18.1%	70,061	71,111
Overtime	360,835	130,000	130,000	130,000	140,000	130,000	4.41%	0	0.0%	131,950	133,929
Employee Benefits	861,268	881,540	881,540	882,051	940,273	929,559	31.54%	47,508	5.4%	1,011,348	1,101,090
Retirement Benefits	858,694	475,792	475,792	468,465	155,953	155,953	5.29%	-312,512	-66.7%	163,751	171,938
Payments to Insurance Fund	437,319	188,220	188,220	188,220	136,622	136,622	4.64%	-51,598	-27.4%	140,721	144,942
Purchased Other Services	452	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	596,740	347,600	339,633	351,633	301,892	301,892	10.24%	-49,741	-14.1%	307,930	314,088
Professional Development	969	0	0	0	170	0	0.00%	0	0.0%	0	0
Utilities & Commodities	776,914	278,428	278,428	278,628	297,773	283,558	9.62%	4,930	1.8%	289,230	295,014
Supplies	276,576	89,000	101,000	140,000	140,000	105,000	3.56%	-35,000	-25.0%	107,100	109,242
Other	1,080	0	0	0	420	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>6,607,593</b>	<b>3,261,649</b>	<b>3,267,057</b>	<b>3,318,307</b>	<b>3,148,122</b>	<b>2,947,545</b>	<b>100.00%</b>	<b>-370,762</b>	<b>-11.2%</b>	<b>3,070,566</b>	<b>3,202,556</b>
<b>Revenue</b>											
Lease-South End Dental Center	12,110	10,365	10,365	10,365	10,365	10,365	3.38%	0	0.0%	10,365	10,365
Lease-Shelter for the Homeless	25,950	25,950	25,950	25,950	25,950	25,950	8.46%	0	0.0%	25,950	25,950
Lease-Credit Union	37,390	27,811	27,811	37,390	37,390	37,390	12.19%	0	0.0%	37,390	37,390
Lease-Collins Plaza West, LLC	12,296	12,430	12,430	12,311	12,311	12,311	4.01%	0	0.0%	12,311	12,311
Lease-New England Recycling	6,000	6,304	6,304	6,000	6,000	6,000	1.96%	0	0.0%	6,000	6,000

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:38 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2135 Facilities Maintenance

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Lease-SWRPA	46,806	46,877	46,877	46,965	46,965	46,965	15.31%	0	0.0%	46,965	46,965
Lease-EPA	72,505	82,954	82,954	65,554	65,554	65,554	21.37%	0	0.0%	65,554	65,554
Lease-Smith House	0	0	0	0	24,000	24,000	7.82%	24,000	100.0%	24,000	24,000
Lease-CT Quality Transmissions	0	0	0	6,840	3,600	3,600	1.17%	-3,240	-47.4%	3,600	3,600
Lease-U R C	19,800	19,800	19,800	19,800	19,800	19,800	6.46%	0	0.0%	19,800	19,800
Lease-WSHU	32,340	33,792	33,792	33,240	33,240	33,240	10.84%	0	0.0%	33,240	33,240
Lease-U S House of Representatives	21,346	21,135	21,135	21,557	21,558	21,558	7.03%	1	0.0%	21,558	21,558
<b>Total Revenue</b>	<b>286,544</b>	<b>287,418</b>	<b>287,418</b>	<b>285,972</b>	<b>306,733</b>	<b>306,733</b>	<b>100.00%</b>	<b>20,761</b>	<b>7.3%</b>	<b>306,733</b>	<b>306,733</b>
<b>Net Operating Cost</b>	<b>6,321,050</b>	<b>2,974,231</b>	<b>2,979,639</b>	<b>3,032,335</b>	<b>2,841,389</b>	<b>2,640,812</b>		<b>(391,523)</b>	<b>-11.2%</b>	<b>2,763,833</b>	<b>2,895,823</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:40 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2536 Beach Enforcement

**Program Description:**

This program provides for the patrolling and monitoring of all City parks and beaches throughout the year to ensure security for all residents and visitors.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	13,598	18,499	18,499	18,499	138,633	138,633	80.49%	120,134	649.4%	140,713	142,823
Overtime	81	0	0	701	10,000	10,000	5.81%	9,299	1326.5%	10,150	10,302
Employee Benefits	1,457	1,457	1,457	54	15,862	15,862	9.21%	15,808	29274.1%	16,168	16,480
Payments to Insurance Fund	48	5	5	5	0	0	0.00%	-5	-100.0%	0	0
Utilities & Commodities	0	0	0	0	5,945	5,945	3.45%	5,945	100.0%	6,064	6,185
Supplies	0	240	240	0	1,800	1,800	1.05%	1,800	100.0%	1,836	1,873
<b>Total Expenditures</b>	<b>15,184</b>	<b>20,201</b>	<b>20,201</b>	<b>19,259</b>	<b>172,240</b>	<b>172,240</b>	<b>100.00%</b>	<b>152,981</b>	<b>794.3%</b>	<b>174,931</b>	<b>177,663</b>
<b>Net Operating Cost</b>	<b>15,184</b>	<b>20,201</b>	<b>20,201</b>	<b>19,259</b>	<b>172,240</b>	<b>172,240</b>		<b>152,981</b>	<b>752.6%</b>	<b>174,931</b>	<b>177,663</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:42 PM

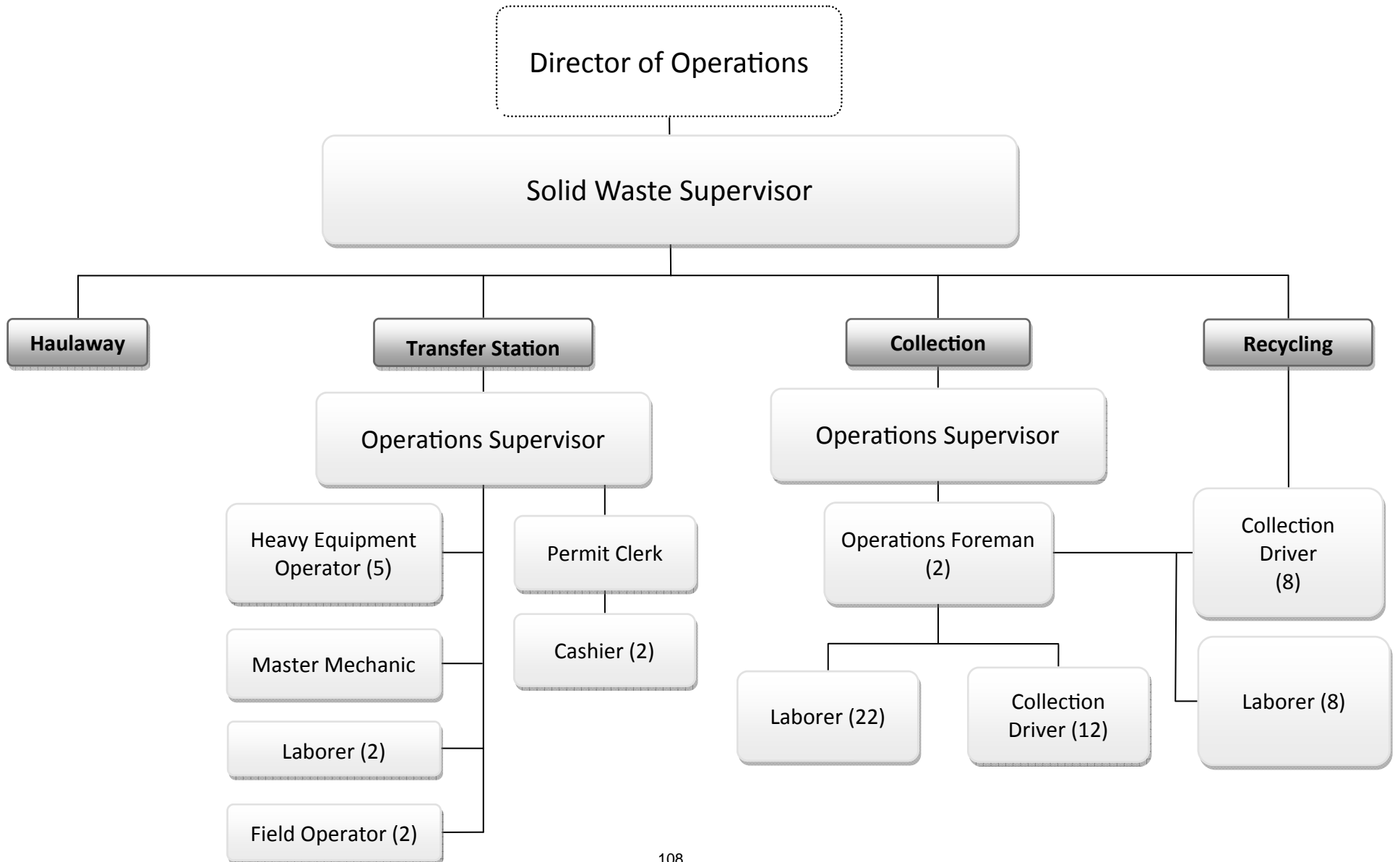
**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2537 Kweskin Theatres

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only). Expenses for Kweskin Theatre moved to Program Leased Facilities 2129.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	1,675	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	72,839	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>74,514</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>74,514</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Operations  
Solid Waste



# Fiscal Year 2015/2016 - Did You Know

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste

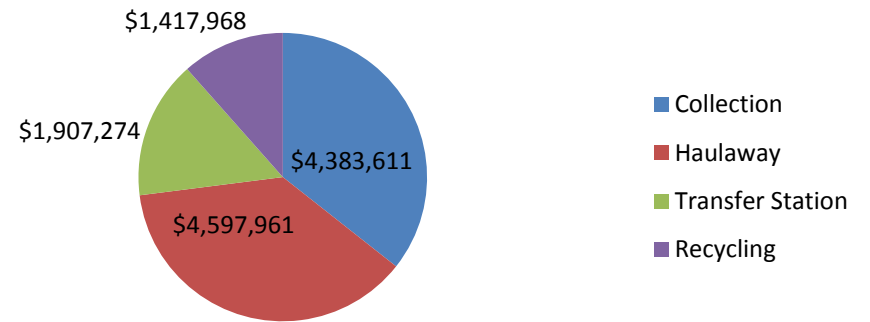
## Did you know?

### Garbage, Recycling and Haulaway

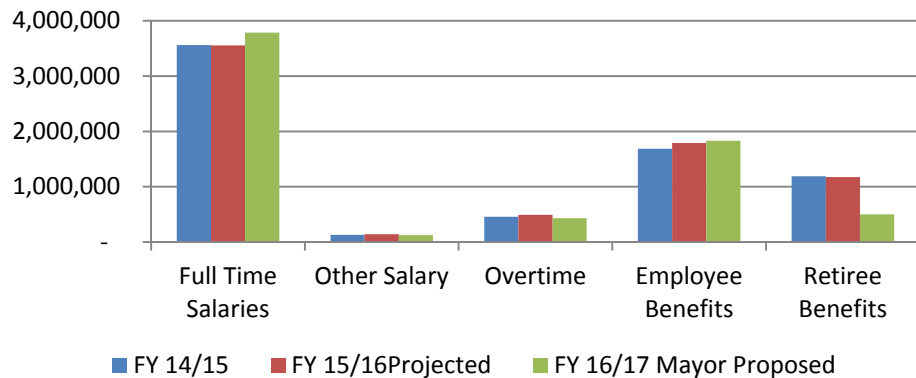
- Transfer Station and Recycling Center
- Book Swap at the Recycling Center
- New Scale House and outbound scale
- Collections using 22 trucks and 50 full time staff:
  - 30,000 households garbage
  - 34,000 households recycling
  - 20 schools and 61 public buildings garbage and recycling
  - Downtown area garbage and recycling
  - Special event garbage and recycling

## Solid Waste

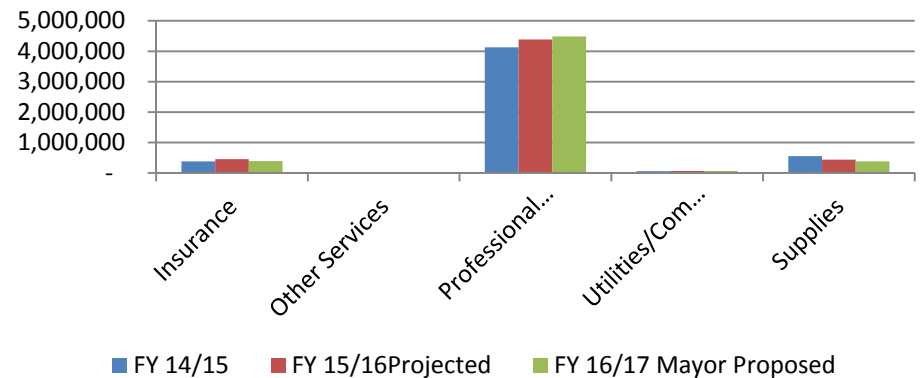
### Expenses by Program 2016-17 Mayor's Proposed Budget



## Solid Waste Salaries & Benefits



## Solid Waste Expenses Excludes Salaries & Benefits



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:51:43 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste

**Mission Statement:**

The mission of the Recycling and Sanitation Department is to provide for the efficient and expedient collection of garbage and recyclables from designated areas within the City of Stamford. The Department manages the proper removal and disposal of all types of City waste and recyclables by third party vendors. The Department is also responsible for the continuing education and information to City residents to enhance the recycling program to result in additional recycling tonnage and increase revenues.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Transf Station (2141)	2,040,426	2,034,009	2,034,009	2,100,151	2,044,258	1,907,274	15.50%	-192,877	-9.2%	1,967,865	2,032,174
Recycling (2142)	1,399,430	1,495,438	1,495,438	1,447,495	1,440,121	1,417,968	11.52%	-29,527	-2.0%	1,465,931	1,517,062
Collection (2143)	4,638,997	4,565,123	4,565,123	4,526,060	4,409,142	4,383,611	35.62%	-142,449	-3.1%	4,544,473	4,716,247
Haulaway (2144)	4,303,317	4,203,880	4,203,880	4,353,880	4,791,981	4,597,961	37.36%	244,081	5.6%	4,689,980	4,783,843
<b>Total Expenditures</b>	<b>12,382,169</b>	<b>12,298,450</b>	<b>12,298,450</b>	<b>12,427,586</b>	<b>12,685,502</b>	<b>12,306,814</b>	<b>100.00%</b>	<b>-120,772</b>	<b>-1.0%</b>	<b>12,668,249</b>	<b>13,049,326</b>
<b>Revenue</b>											
Transf Station (2141)	9,897	13,000	13,000	13,000	11,000	11,000	0.53%	-2,000	-15.4%	11,000	11,000
Recycling (2142)	264,892	360,000	360,000	253,500	253,500	253,500	12.20%	0	0.0%	253,500	253,500
Haulaway (2144)	1,726,752	1,560,000	1,560,000	1,903,023	1,813,000	1,813,000	87.27%	-90,023	-4.7%	1,813,000	1,813,000
<b>Total Revenue</b>	<b>2,001,541</b>	<b>1,933,000</b>	<b>1,933,000</b>	<b>2,169,523</b>	<b>2,077,500</b>	<b>2,077,500</b>	<b>100.00%</b>	<b>-92,023</b>	<b>-4.2%</b>	<b>2,077,500</b>	<b>2,077,500</b>
<b>Net Operating Cost</b>	<b>10,380,628</b>	<b>10,365,450</b>	<b>10,365,450</b>	<b>10,258,063</b>	<b>10,608,002</b>	<b>10,229,314</b>	<b>100.00%</b>	<b>-28,749</b>	<b>-0.3%</b>	<b>10,590,749</b>	<b>10,971,826</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:51:50 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	3,561,327	3,682,004	3,682,004	3,554,340	3,836,796	3,787,354	30.77%	233,014	6.6%	3,844,165	3,901,827
Other Salary	130,110	140,059	140,059	141,700	125,100	124,700	1.01%	-17,000	-12.0%	126,571	128,467
Overtime	455,546	421,000	421,000	491,000	448,000	431,000	3.50%	-60,000	-12.2%	437,465	444,028
Employee Benefits	1,685,858	1,796,043	1,796,043	1,791,554	1,834,790	1,829,676	14.87%	38,122	2.1%	1,983,459	2,152,167
Retirement Benefits	1,188,907	1,196,259	1,196,259	1,175,187	498,304	498,304	4.05%	-676,883	-57.6%	523,219	549,380
Payments to Insurance Fund	452,905	386,566	386,566	386,566	487,516	487,516	3.96%	100,950	26.1%	502,141	517,205
Purchased Other Services	12,938	10,000	10,000	13,000	16,500	13,000	0.11%	0	0.0%	13,260	13,525
Purchased Property Services	4,405,738	4,252,260	4,252,260	4,406,480	4,840,600	4,641,655	37.72%	235,175	5.3%	4,734,488	4,829,178
Professional Development	0	0	0	0	5,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	107,091	57,246	57,246	87,246	69,596	69,596	0.57%	-17,650	-20.2%	70,988	72,408
Supplies	381,749	357,013	357,013	380,513	523,300	424,013	3.45%	43,500	11.4%	432,493	441,141
<b>Total Expenditures</b>	<b>12,382,169</b>	<b>12,298,450</b>	<b>12,298,450</b>	<b>12,427,586</b>	<b>12,685,502</b>	<b>12,306,814</b>	<b>100.00%</b>	<b>-120,772</b>	<b>-1.0%</b>	<b>12,668,249</b>	<b>13,049,326</b>
<b>Revenue</b>											
Solid Waste	2,001,541	1,933,000	1,933,000	2,169,523	2,077,500	2,077,500	100.00%	-92,023	-4.2%	2,077,500	2,077,500
<b>Net Operating Cost</b>	<b>10,380,628</b>	<b>10,365,450</b>	<b>10,365,450</b>	<b>10,258,063</b>	<b>10,608,002</b>	<b>10,229,314</b>		<b>-28,749</b>	<b>-0.3%</b>	<b>10,590,749</b>	<b>10,971,826</b>

# Solid Waste Performance Measures



Performance Data	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Target 15-16	
Scale House Revenue						
Recycling tonnage	10,839	11,472	11,932	12,083	12,500	
Tipping fee avoided through recycling	\$ 750,000	\$ 768,000	\$ 802,000	\$ 829,067	\$ 850,000	
Recycling revenue	\$ 244,836	\$ 77,195	\$ 16,128	\$ 195,998	\$ 210,000	<i>Single stream revenue contracted rate of \$17.50 per ton</i>
Metals tonnage recycled	598	612	666	683	680	
Electronics tonnage	227	244	296	290	290	
Tons of refuse received	48,286	47,734	51,863	54,168	55,000	<i>Includes City pickup(30,000 households) plus contractor drop off (for fee)</i>
Brush/yard waste tonnage	9,957	14,508	7,313	6,703	6,800	
Leaves tonnage	5,250	16,396	11,344	11,941	12,382	
Performance Measures	FY 11-12	FY 12-13	FY 13-14	FY 14-15	Target 15-16	
City wide Single stream recycling % of waste stream	25%	27%	28%	28%	30%	
Number of Calls				> 50 / day		
% Resolved Same Day				>95%		

### SW Performance Measures 15-16

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:53 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste  
**Program:** 2141 Transfer Station

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C951	Operations Supervisor 40	1	104,093	1	103,698	1	103,698	0	-395	-0.4%	
UE	C891	Master Mech-Solid Waste	1	69,922	1	71,214	1	71,214	0	1,292	1.8%	
MAA	C755	Supv of Solid Waste	1	116,433	1	116,090	1	116,090	0	-343	-0.3%	
UAW	C594	Permit Clerk	1	58,890	1	60,123	1	60,123	0	1,233	2.1%	
UE	C479	Laborer 37.5	2	94,329	2	95,978	2	95,978	0	1,649	1.7%	
UE	C356	Field Operator 37.5	2	124,614	2	126,906	2	126,906	0	2,292	1.8%	
UE	C340	Heavy Equip Operator	6	212,712	6	312,419	5	262,977	-1	50,265	23.6%	fund 1 of 2 pos prior unfunded
UAW	C114	Cashier	2	98,644	2	102,057	2	102,057	0	3,413	3.5%	
<b>Total</b>			<b>16</b>	<b>879,636</b>	<b>16</b>	<b>988,485</b>	<b>15</b>	<b>939,043</b>	<b>-1</b>	<b>59,407</b>	<b>6.8%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:55 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste  
**Program:** 2141 Transfer Station

**Program Description:**

The Transfer Station transfers and coordinates the hauling of municipal solid waste, recycling, mixed metal, yard waste, storm debris, electronics, motor oil, yellow cooking oil, fluorescent bulbs, batteries, tires and leaves. This includes management of services at the Transfer Station, Katrina Mygatt Recycling Center, and Scofieldtown Yard Leaf hauling operation. It also includes the pickup of compactors and dumpsters at all outside facilities including Schools, Smith House, Government Center, Neighborhood dumpsters, and at Special Collection events.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	853,911	879,636	879,636	840,990	988,485	939,043	49.23%	98,053	11.7%	953,129	967,426
Other Salary	17,167	15,816	15,816	16,100	16,100	16,100	0.84%	0	0.0%	16,342	16,586
Overtime	119,394	90,000	90,000	160,000	115,000	100,000	5.24%	-60,000	-37.5%	101,500	103,023
Employee Benefits	360,192	374,524	374,524	376,922	387,362	382,432	20.05%	5,510	1.5%	413,814	448,232
Retirement Benefits	340,003	334,533	334,533	329,419	101,003	101,003	5.30%	-228,416	-69.3%	106,053	111,356
Payments to Insurance Fund	54,604	102,205	102,205	102,205	95,656	95,656	5.02%	-6,549	-6.4%	98,526	101,481
Purchased Other Services	10,088	7,000	7,000	10,000	13,500	10,000	0.52%	0	0.0%	10,200	10,404
Purchased Property Services	102,421	46,280	46,280	50,500	52,600	47,675	2.50%	-2,825	-5.6%	48,629	49,601
Professional Development	0	0	0	0	5,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	101,562	53,702	53,702	83,702	66,052	66,052	3.46%	-17,650	-21.1%	67,373	68,721
Supplies	81,084	130,313	130,313	130,313	203,500	149,313	7.83%	19,000	14.6%	152,299	155,344
<b>Total Expenditures</b>	<b>2,040,426</b>	<b>2,034,009</b>	<b>2,034,009</b>	<b>2,100,151</b>	<b>2,044,258</b>	<b>1,907,274</b>	<b>100.00%</b>	<b>-192,877</b>	<b>-9.2%</b>	<b>1,967,865</b>	<b>2,032,174</b>
<b>Revenue</b>											
Sanitation-Miscellaneous	9,897	13,000	13,000	13,000	11,000	11,000	100.00%	-2,000	-15.4%	11,000	11,000
Compost Sales	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>9,897</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>11,000</b>	<b>11,000</b>	<b>100.00%</b>	<b>-2,000</b>	<b>-15.4%</b>	<b>11,000</b>	<b>11,000</b>
<b>Net Operating Cost</b>	<b>2,030,529</b>	<b>2,021,009</b>	<b>2,021,009</b>	<b>2,087,151</b>	<b>2,033,258</b>	<b>1,896,274</b>		<b>(190,877)</b>	<b>-6.2%</b>	<b>1,956,865</b>	<b>2,021,174</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:51:57 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0214 Solid Waste

**Program:** 2142 Recycling

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C479	Laborer 37.5	8	390,612	8	395,185	8	395,185	0	4,573	1.2%	
UE	C159	Collection Driver	8	424,758	8	432,806	8	432,806	0	8,048	1.9%	
<b>Total</b>			<b>16</b>	<b>815,370</b>	<b>16</b>	<b>827,991</b>	<b>16</b>	<b>827,991</b>	<b>0</b>	<b>12,621</b>	<b>1.5%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:51:59 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste  
**Program:** 2142 Recycling

**Program Description:**

Recycling collects recycling materials (approximately 34,000 stops per week) at all residential homes, condos, municipal buildings, public streets, parks and schools, and special events as per the City ordinance. Recycling strives to increase the single stream recycling program through outreach to the general public by providing presentations with recycling brochures, newsletters, fliers, posters, and mailings. The program provides ongoing education efforts to neighborhood associations, schools, clubs and churches, etc. by providing information sessions and/or site tours.

Last year the single stream recycling program diverted 12,082 (28% recycling rate) tons of recycling resulting in over \$80K of cost diversion from waste hauling. In addition, the 12,082 tons of single stream recycling generated over \$265k in revenue through the sale of these recycling commodities. This fiscal year through our collective efforts the overall City recycling diversion rate (which includes yardwaste) improved to 49%.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	747,083	815,370	815,370	748,637	827,991	827,991	58.39%	79,354	10.6%	840,411	853,017
Other Salary	22,988	11,716	11,716	34,000	17,000	17,000	1.20%	-17,000	-50.0%	17,255	17,513
Overtime	73,439	70,000	70,000	70,000	72,000	70,000	4.94%	0	0.0%	71,050	72,116
Employee Benefits	334,764	379,264	379,264	375,842	334,919	334,766	23.61%	-41,076	-10.9%	362,293	392,482
Retirement Benefits	152,526	168,732	168,732	163,160	110,104	110,104	7.76%	-53,056	-32.5%	115,609	121,390
Payments to Insurance Fund	18,477	6,656	6,656	6,656	4,407	4,407	0.31%	-2,249	-33.8%	4,539	4,675
Purchased Other Services	2,850	3,000	3,000	3,000	3,000	3,000	0.21%	0	0.0%	3,060	3,121
Supplies	47,303	40,700	40,700	46,200	70,700	50,700	3.58%	4,500	9.7%	51,714	52,748
<b>Total Expenditures</b>	<b>1,399,430</b>	<b>1,495,438</b>	<b>1,495,438</b>	<b>1,447,495</b>	<b>1,440,121</b>	<b>1,417,968</b>	<b>100.00%</b>	<b>-29,527</b>	<b>-2.0%</b>	<b>1,465,931</b>	<b>1,517,062</b>
<b>Revenue</b>											
Recycling-Mixed Metals	97,951	150,000	150,000	43,500	43,500	43,500	17.16%	0	0.0%	43,500	43,500
Recycling-Single Stream	166,941	210,000	210,000	210,000	210,000	210,000	82.84%	0	0.0%	210,000	210,000
<b>Total Revenue</b>	<b>264,892</b>	<b>360,000</b>	<b>360,000</b>	<b>253,500</b>	<b>253,500</b>	<b>253,500</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>253,500</b>	<b>253,500</b>
<b>Net Operating Cost</b>	<b>1,134,538</b>	<b>1,135,438</b>	<b>1,135,438</b>	<b>1,193,995</b>	<b>1,186,621</b>	<b>1,164,468</b>		<b>(29,527)</b>	<b>2.6%</b>	<b>1,212,431</b>	<b>1,263,562</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:02 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste  
**Program:** 2143 Collection

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C952	Operations Foreman 40	2	174,281	2	173,620	2	173,620	0	-661	-0.4%	
MAA	C951	Operations Supervisor 40	1	104,093	1	103,698	1	103,698	0	-395	-0.4%	
UE	C479	Laborer 37.5	22	1,069,712	22	1,092,118	22	1,092,118	0	22,406	2.1%	
UE	C159	Collection Driver	12	638,912	12	650,884	12	650,884	0	11,972	1.9%	
<b>Total</b>			<b>37</b>	<b>1,986,998</b>	<b>37</b>	<b>2,020,320</b>	<b>37</b>	<b>2,020,320</b>	<b>0</b>	<b>33,322</b>	<b>1.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:04 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0214 Solid Waste  
**Program:** 2143 Collection

**Program Description:**

The responsibility of the Collection program is to provide for the efficient collection of garbage generated from all designated areas within the City of Stamford per City ordinance. These areas include 6 family homes and smaller, condominiums, parks, schools, municipal buildings, downtown litter baskets and special events.

The Collections program provides for efficient garbage collection service to over 30,854 taxable properties, schools, Parks, and municipal buildings with no additional staff. This increasing number is due to additional construction and WPCA extension of sewer lines. In addition, the program collects from over 300 litter baskets on City streets and parks, and all special events.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,960,333	1,986,998	1,986,998	1,964,713	2,020,320	2,020,320	46.09%	55,607	2.8%	2,050,625	2,081,384
Other Salary	89,955	112,527	112,527	91,600	92,000	91,600	2.09%	0	0.0%	92,974	94,368
Overtime	262,713	261,000	261,000	261,000	261,000	261,000	5.95%	0	0.0%	264,915	268,889
Employee Benefits	990,902	1,042,255	1,042,255	1,038,790	1,112,509	1,112,478	25.38%	73,688	7.1%	1,207,352	1,311,453
Retirement Benefits	696,378	692,994	692,994	682,608	287,197	287,197	6.55%	-395,411	-57.9%	301,557	316,634
Payments to Insurance Fund	379,824	277,705	277,705	277,705	381,372	381,372	8.70%	103,667	37.3%	392,813	404,598
Purchased Other Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	0	2,100	2,100	2,100	2,100	2,100	0.05%	0	0.0%	2,142	2,185
Utilities & Commodities	5,529	3,544	3,544	3,544	3,544	3,544	0.08%	0	0.0%	3,615	3,687
Supplies	253,362	186,000	186,000	204,000	249,100	224,000	5.11%	20,000	9.8%	228,480	233,049
<b>Total Expenditures</b>	<b>4,638,997</b>	<b>4,565,123</b>	<b>4,565,123</b>	<b>4,526,060</b>	<b>4,409,142</b>	<b>4,383,611</b>	<b>100.00%</b>	<b>-142,449</b>	<b>-3.1%</b>	<b>4,544,473</b>	<b>4,716,247</b>
<b>Net Operating Cost</b>	<b>4,638,997</b>	<b>4,565,123</b>	<b>4,565,123</b>	<b>4,526,060</b>	<b>4,409,142</b>	<b>4,383,611</b>		<b>(142,449)</b>	<b>-4.0%</b>	<b>4,544,473</b>	<b>4,716,247</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:06 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0214 Solid Waste

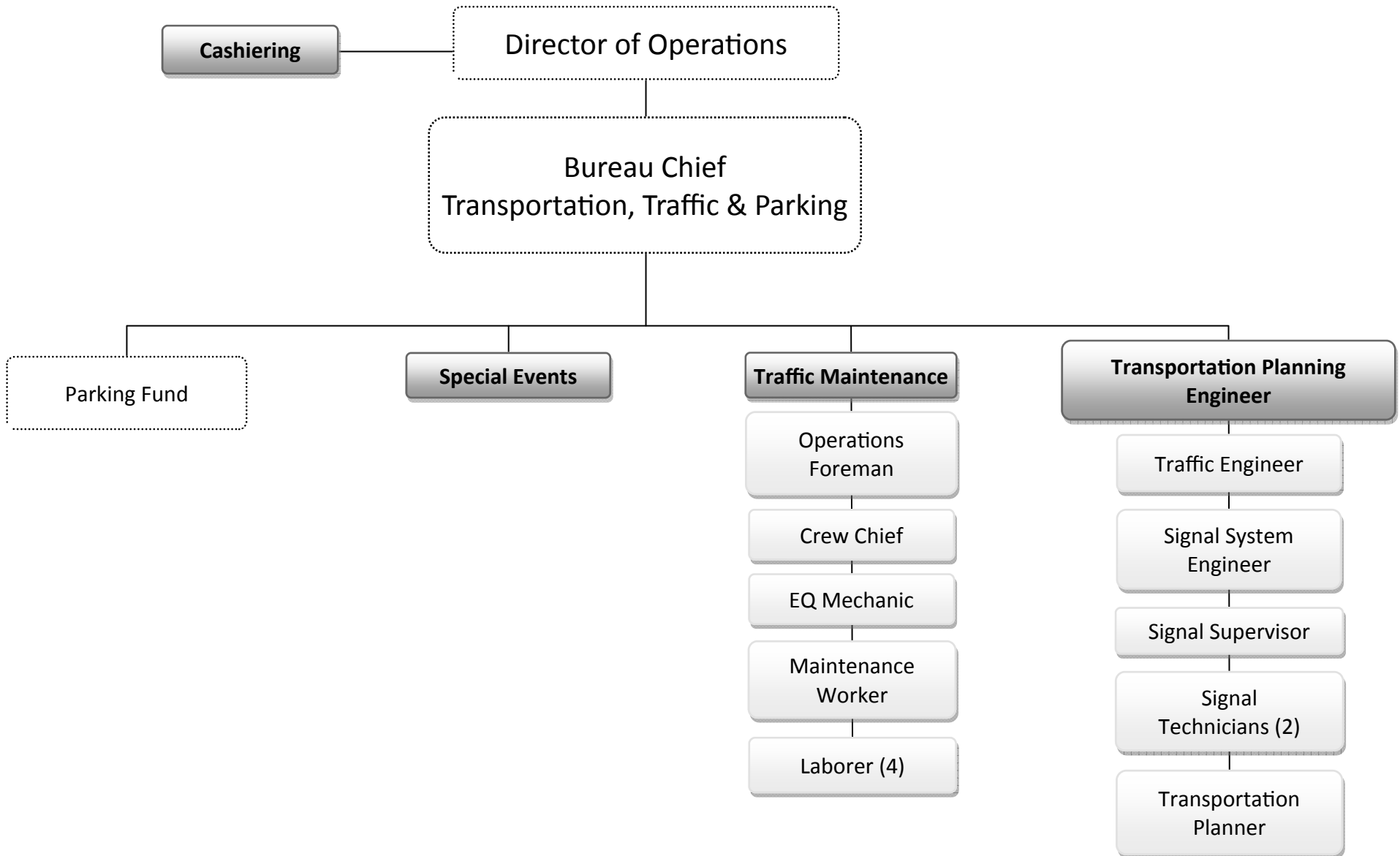
**Program:** 2144 Haulaway

**Program Description:**

Haulaway program provides for the efficient and cost-effective disposal of all waste materials generated within the City. This includes municipal solid waste (MSW), recycling, brush, yard waste and logs, leaves, motor and yellow oil, electronics, metal, fluorescent bulbs, batteries and hazardous waste.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	0	0	0	0	6,081	6,081	0.13%	6,081	100.0%	6,263	6,451
Purchased Property Services	4,303,317	4,203,880	4,203,880	4,353,880	4,785,900	4,591,880	99.87%	238,000	5.5%	4,683,717	4,777,392
<b>Total Expenditures</b>	<b>4,303,317</b>	<b>4,203,880</b>	<b>4,203,880</b>	<b>4,353,880</b>	<b>4,791,981</b>	<b>4,597,961</b>	<b>100.00%</b>	<b>244,081</b>	<b>5.6%</b>	<b>4,689,980</b>	<b>4,783,843</b>
<b>Revenue</b>											
Tipping Fees-PWD	487,866	450,000	450,000	450,000	450,000	450,000	24.82%	0	0.0%	450,000	450,000
Truck Permit Fees	12,583	10,000	10,000	13,323	13,000	13,000	0.72%	-323	-2.4%	13,000	13,000
Bulky Waste Tipping	1,226,303	1,100,000	1,100,000	1,439,700	1,350,000	1,350,000	74.46%	-89,700	-6.2%	1,350,000	1,350,000
<b>Total Revenue</b>	<b>1,726,752</b>	<b>1,560,000</b>	<b>1,560,000</b>	<b>1,903,023</b>	<b>1,813,000</b>	<b>1,813,000</b>	<b>100.00%</b>	<b>-90,023</b>	<b>-4.7%</b>	<b>1,813,000</b>	<b>1,813,000</b>
<b>Net Operating Cost</b>	<b>2,576,565</b>	<b>2,643,880</b>	<b>2,643,880</b>	<b>2,450,857</b>	<b>2,978,981</b>	<b>2,784,961</b>		<b>334,104</b>	<b>5.3%</b>	<b>2,876,980</b>	<b>2,970,843</b>

City of Stamford  
Office of Operations  
Transportation, Traffic and Parking



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:52:07 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0216 Transport. Planning & Engineering

**Mission Statement:**

The Transportation, Traffic & Parking Department is responsible for the analysis, planning, execution and administration of plans and programs for the City's transportation functions. This department consolidates the prior Transportation Planner and Traffic Engineering Departments.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Traffic Maint (2112)	0	814,797	814,797	829,463	1,039,324	916,355	36.42%	86,892	10.5%	948,343	982,443
Transportation Planning & Engineer	0	85,327	85,327	38,772	0	0	0.00%	-38,772	-100.0%	0	0
Traffic Plan & Eng (2210)	1,184,033	1,143,993	1,143,993	1,034,324	1,360,067	1,235,798	49.12%	201,474	19.5%	1,269,316	1,304,531
Cashiering (2510)	49,809	48,961	48,961	49,306	119,196	78,999	3.14%	29,693	60.2%	80,262	81,545
Special Events (2538)	298,479	188,644	188,644	291,988	284,850	284,850	11.32%	-7,138	-2.4%	289,471	294,166
<b>Total Expenditures</b>	<b>1,532,321</b>	<b>2,281,722</b>	<b>2,281,722</b>	<b>2,243,853</b>	<b>2,803,437</b>	<b>2,516,002</b>	<b>100.00%</b>	<b>272,149</b>	<b>12.1%</b>	<b>2,587,392</b>	<b>2,662,685</b>
<b>Revenue</b>											
Traffic Plan & Eng (2210)	0	130	130	130	0	0	0.00%	-130	-100.0%	0	0
Special Events (2538)	26,000	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>26,000</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>100.00%</b>	<b>-130</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,506,321</b>	<b>2,281,592</b>	<b>2,281,592</b>	<b>2,243,723</b>	<b>2,803,437</b>	<b>2,516,002</b>	<b>100.00%</b>	<b>272,279</b>	<b>12.1%</b>	<b>2,587,392</b>	<b>2,662,685</b>



# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:52:15 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0216 Transport. Planning & Engineering

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	550,698	1,080,476	1,080,476	932,795	1,086,258	1,086,258	43.17%	153,463	16.5%	1,102,552	1,119,090
Other Salary	69,877	126,848	126,848	131,316	155,152	131,316	5.22%	0	0.0%	133,285	135,285
Overtime	247,660	135,100	135,100	247,000	250,500	228,000	9.06%	-19,000	-7.7%	231,420	234,891
Employee Benefits	181,188	380,472	380,472	377,251	410,240	406,694	16.16%	29,443	7.8%	437,495	471,219
Retirement Benefits	79,647	75,649	75,649	73,731	170,497	170,497	6.78%	96,766	131.2%	179,021	187,974
Payments to Insurance Fund	50,885	52,233	52,233	52,233	51,843	51,843	2.06%	-390	-0.7%	53,398	55,000
Purchased Other Services	2,115	1,986	1,986	1,986	2,670	1,986	0.08%	0	0.0%	2,025	2,066
Purchased Property Services	70,348	78,550	78,550	76,450	182,100	79,000	3.14%	2,550	3.3%	80,580	82,191
Professional Development	0	1,500	1,500	1,500	3,750	1,500	0.06%	0	0.0%	1,530	1,561
Utilities & Commodities	205,598	208,050	208,050	208,050	208,881	208,050	8.27%	0	0.0%	212,211	216,455
Supplies	72,422	138,658	138,658	139,341	258,546	148,658	5.91%	9,317	6.7%	151,631	154,664
Other	1,883	2,200	2,200	2,200	23,000	2,200	0.09%	0	0.0%	2,244	2,289
<b>Total Expenditures</b>	<b>1,532,321</b>	<b>2,281,722</b>	<b>2,281,722</b>	<b>2,243,853</b>	<b>2,803,437</b>	<b>2,516,002</b>	<b>100.00%</b>	<b>272,149</b>	<b>12.1%</b>	<b>2,587,392</b>	<b>2,662,685</b>
<b>Revenue</b>											
Transport. Planning & Engineering	26,000	130	130	130	0	0	0.00%	-130	-100.0%	0	0
<b>Net Operating Cost</b>	<b>1,506,321</b>	<b>2,281,592</b>	<b>2,281,592</b>	<b>2,243,723</b>	<b>2,803,437</b>	<b>2,516,002</b>		<b>272,279</b>	<b>12.1%</b>	<b>2,587,392</b>	<b>2,662,685</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:17 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2112 Traffic Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C816	Traf Mtce Work-EQ Mech	1	63,265	1	64,585	1	64,585	0	1,320	2.1%	
MAA	C577	Operations Foreman 37.5	1	83,512	1	86,510	1	86,510	0	2,998	3.6%	
UAW	C507	Maintenance Worker	1	47,182	1	49,534	1	49,534	0	2,352	5.0%	
UE	C479	Laborer 37.5	4	191,163	4	197,308	4	197,308	0	6,145	3.2%	
UAW	C174	Crew Chief (Traffic)	1	59,498	1	60,739	1	60,739	0	1,241	2.1%	
<b>Total</b>			<b>8</b>	<b>444,619</b>	<b>8</b>	<b>458,676</b>	<b>8</b>	<b>458,676</b>	<b>0</b>	<b>14,057</b>	<b>3.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:19 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2112 Traffic Maintenance

**Program Description:**

Manages the repair/replacement/maintenance of all street signs and pavement markings along city streets and city parking areas.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	444,619	444,619	440,907	458,676	458,676	50.05%	17,769	4.0%	465,556	472,539
Other Salary	0	54,389	54,389	58,857	59,882	58,857	6.42%	0	0.0%	59,739	60,636
Overtime	0	4,100	4,100	20,000	20,000	10,000	1.09%	-10,000	-50.0%	10,150	10,302
Employee Benefits	0	179,157	179,157	180,418	213,608	212,764	23.22%	32,346	17.9%	230,611	250,190
Retirement Benefits	0	33,186	33,186	32,035	85,751	85,751	9.36%	53,716	167.7%	90,038	94,541
Payments to Insurance Fund	0	30,587	30,587	30,587	13,648	13,648	1.49%	-16,939	-55.4%	14,057	14,479
Purchased Other Services	0	270	270	270	270	270	0.03%	0	0.0%	275	281
Purchased Property Services	0	3,250	3,250	1,150	3,250	1,150	0.13%	0	0.0%	1,173	1,196
Utilities & Commodities	0	2,181	2,181	2,181	2,181	2,181	0.24%	0	0.0%	2,225	2,269
Supplies	0	63,058	63,058	63,058	182,058	73,058	7.97%	10,000	15.9%	74,519	76,010
<b>Total Expenditures</b>	<b>0</b>	<b>814,797</b>	<b>814,797</b>	<b>829,463</b>	<b>1,039,324</b>	<b>916,355</b>	<b>100.00%</b>	<b>86,892</b>	<b>10.5%</b>	<b>948,343</b>	<b>982,443</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>814,797</b>	<b>814,797</b>	<b>829,463</b>	<b>1,039,324</b>	<b>916,355</b>		<b>86,892</b>	<b>12.5%</b>	<b>948,343</b>	<b>982,443</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:22 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2119 Transportation Planning & Engineering

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C809	Transportation Planner	1	77,115	0	0	0	0	-1	-77,115	-100.0%	prior 3/4 funded; xfer to 2210
<b>Total</b>			<b>1</b>	<b>77,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>-77,115</b>	<b>-100.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:24 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2119 Transportation Planning & Engineering

**Program Description:**

The Transportation Planner coordinates (1) the preparation of a transportation master plan and transportation studies, and (2) transportation, traffic and parking impacts of development proposals, subdivision and zoning amendments. The Planner analyzes existing transportation programs and develops recommendations for modification and improvement.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	77,115	77,115	34,623	0	0	0.00%	-34,623	-100.0%	0	0
Employee Benefits	0	8,212	8,212	4,149	0	0	0.00%	-4,149	-100.0%	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>85,327</b>	<b>85,327</b>	<b>38,772</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-38,772</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>85,327</b>	<b>85,327</b>	<b>38,772</b>	<b>0</b>	<b>0</b>		<b>(38,772)</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:26 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2210 Transportation Planning & Engineering

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C818	Traffic Signal Tech	2	133,488	2	136,910	2	136,910	0	3,422	2.6%	
UAW	C817A	Traffic Signal Supv	1	100,739	1	102,850	1	102,850	0	2,111	2.1%	
MAA	C811	Traffic Engineer	1	131,906	1	120,938	1	120,938	0	-10,968	-8.3%	
MAA	C809	Transportation Planner	0	0	1	102,689	1	102,689	1	102,689	100.0%	prior 3/4 funded;xfer from 2119
MAA	C725	Signal System Engineer	1	103,393	1	103,000	1	103,000	0	-393	-0.4%	
UAW	C558	Office Support Specialist	1	56,019	0	0	0	0	-1	-56,019	-100.0%	xfer to Eng 2200
<b>Total</b>			<b>6</b>	<b>525,544</b>	<b>6</b>	<b>566,387</b>	<b>6</b>	<b>566,387</b>	<b>0</b>	<b>40,843</b>	<b>7.8%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:28 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2210 Transportation Planning & Engineering

**Program Description:**

Traffic Management program is to ensure orderly coordination of traffic signals and traffic flow throughout the City so that all pedestrians and motorists throughout the City can move about in a safe and timely manner.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	514,866	525,544	525,544	424,067	566,387	566,387	45.83%	142,320	33.6%	574,883	583,506
Other Salary	69,877	72,459	72,459	72,459	80,270	72,459	5.86%	0	0.0%	73,546	74,649
Overtime	23,907	18,000	18,000	18,000	27,000	18,000	1.46%	0	0.0%	18,270	18,544
Employee Benefits	169,649	181,919	181,919	174,156	175,235	173,949	14.08%	-207	-0.1%	186,602	200,444
Retirement Benefits	79,647	42,463	42,463	41,696	84,746	84,746	6.86%	43,050	103.2%	88,983	93,433
Payments to Insurance Fund	49,620	20,392	20,392	20,392	37,041	37,041	3.00%	16,649	81.6%	38,152	39,297
Purchased Other Services	572	500	500	500	1,000	500	0.04%	0	0.0%	510	520
Purchased Property Services	59,978	60,000	60,000	60,000	161,000	60,000	4.86%	0	0.0%	61,200	62,424
Professional Development	0	1,500	1,500	1,500	3,750	1,500	0.12%	0	0.0%	1,530	1,561
Utilities & Commodities	204,866	205,016	205,016	205,016	205,750	205,016	16.59%	0	0.0%	209,116	213,299
Supplies	9,168	14,000	14,000	14,338	14,888	14,000	1.13%	-338	-2.4%	14,280	14,565
Other	1,883	2,200	2,200	2,200	3,000	2,200	0.18%	0	0.0%	2,244	2,289
<b>Total Expenditures</b>	<b>1,184,033</b>	<b>1,143,993</b>	<b>1,143,993</b>	<b>1,034,324</b>	<b>1,360,067</b>	<b>1,235,798</b>	<b>100.00%</b>	<b>201,474</b>	<b>19.5%</b>	<b>1,269,316</b>	<b>1,304,531</b>
<b>Revenue</b>											
Traffic-Miscellaneous	0	130	130	130	0	0	0.00%	-130	-100.0%	0	0
<b>Total Revenue</b>	<b>0</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-130</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,184,033</b>	<b>1,143,863</b>	<b>1,143,863</b>	<b>1,034,194</b>	<b>1,360,067</b>	<b>1,235,798</b>		<b>201,604</b>	<b>8.0%</b>	<b>1,269,316</b>	<b>1,304,531</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:31 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2510 Cashiering

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBPFF	CHRGBK fr Parking Fund	0	33,198	0	61,195	0	61,195	0	27,997	84.3%	increased amt allocated
<b>Total</b>			<b>0</b>	<b>33,198</b>	<b>0</b>	<b>61,195</b>	<b>0</b>	<b>61,195</b>	<b>0</b>	<b>27,997</b>	<b>84.3%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:33 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2510 Cashiering

**Program Description:**

Cashiering issues permits and collects fees and fines for parking tickets, parking garages and meter and surface parking lots.

The permits ensure the efficient and appropriate use of city property and facilities in compliance with City ordinances and State statutes. The program issues all other permits for the City including Beach and Marina permits, Special Events, Film and Shellfish permits.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	35,832	33,198	33,198	33,198	61,195	61,195	77.46%	27,997	84.3%	62,113	63,045
Other Salary	0	0	0	0	15,000	0	0.00%	0	0.0%	0	0
Overtime	0	0	0	0	3,500	0	0.00%	0	0.0%	0	0
Employee Benefits	2,741	2,540	2,540	2,540	6,097	4,681	5.93%	2,141	84.3%	4,752	4,823
Payments to Insurance Fund	1,265	1,254	1,254	1,254	1,154	1,154	1.46%	-100	-8.0%	1,189	1,224
Purchased Other Services	1,484	1,216	1,216	1,216	1,400	1,216	1.54%	0	0.0%	1,240	1,265
Purchased Property Services	0	1,300	1,300	1,300	1,300	1,300	1.65%	0	0.0%	1,326	1,353
Utilities & Commodities	732	853	853	853	950	853	1.08%	0	0.0%	870	887
Supplies	7,755	8,600	8,600	8,945	8,600	8,600	10.89%	-345	-3.9%	8,772	8,948
Other	0	0	0	0	20,000	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>49,809</b>	<b>48,961</b>	<b>48,961</b>	<b>49,306</b>	<b>119,196</b>	<b>78,999</b>	<b>100.00%</b>	<b>29,693</b>	<b>60.2%</b>	<b>80,262</b>	<b>81,545</b>
<b>Revenue</b>											
Civil Citation Fines	17,250	20,000	20,000	17,000	20,000	20,000	100.00%	3,000	17.6%	21,000	22,000
<b>Total Revenue</b>	<b>17,250</b>	<b>20,000</b>	<b>20,000</b>	<b>17,000</b>	<b>20,000</b>	<b>20,000</b>	<b>100.00%</b>	<b>3,000</b>	<b>17.6%</b>	<b>21,000</b>	<b>22,000</b>
<b>Net Operating Cost</b>	<b>32,559</b>	<b>28,961</b>	<b>28,961</b>	<b>32,306</b>	<b>99,196</b>	<b>58,999</b>		<b>26,693</b>	<b>103.7%</b>	<b>59,262</b>	<b>59,545</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:35 PM

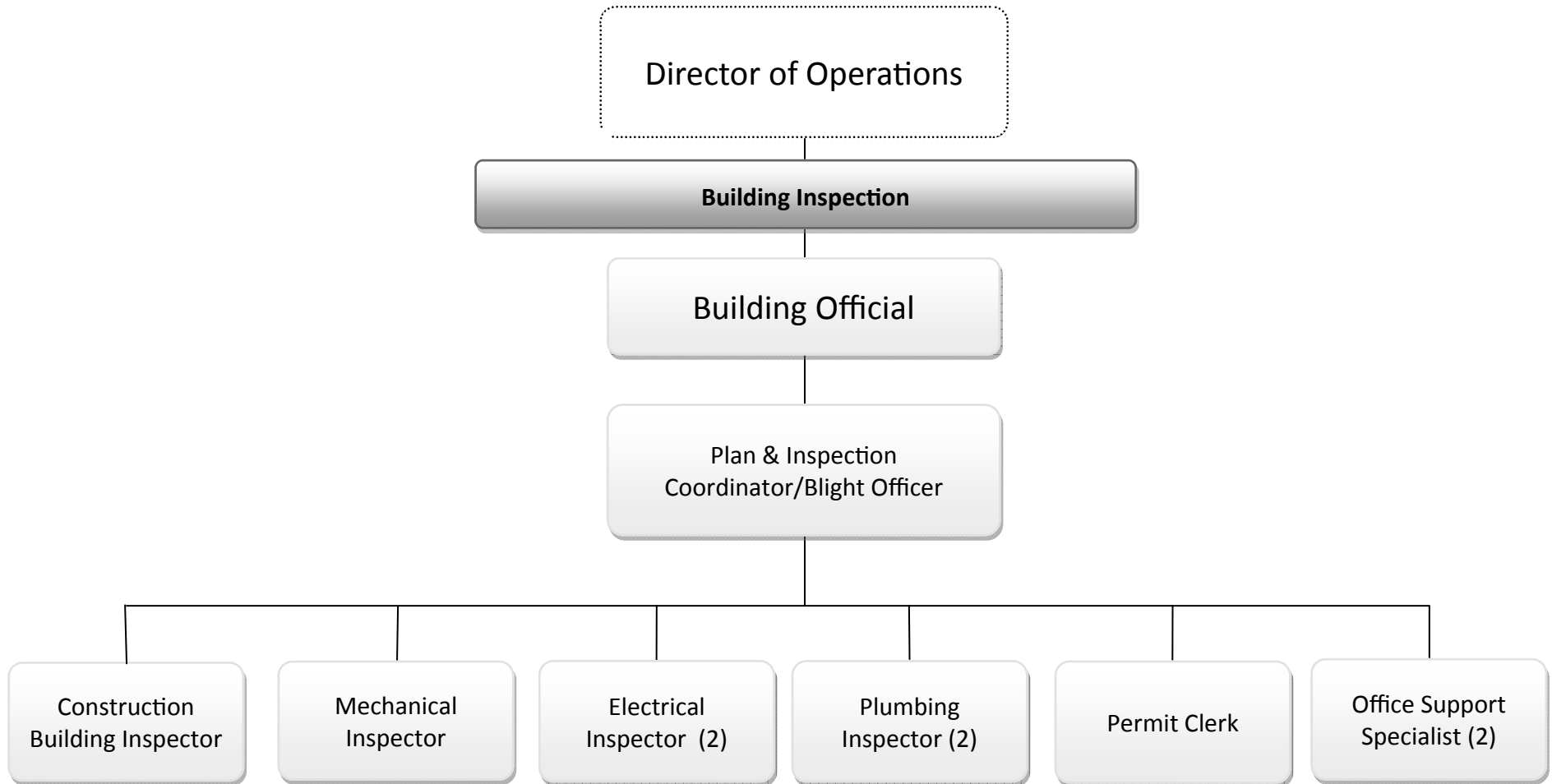
**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2538 Special Events

## Program Description:

Provides manpower, barricades etc. as needed to prepare and maintain a safe area for vehicle and pedestrian traffic during planned events on City property in collaboration with other agencies. Provides labor and equipment for cleaning after major events such as the Alive at Five Outdoor Summer Concert Series, City sponsored Fireworks and the Thanksgiving Day Parade.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	223,753	113,000	113,000	209,000	200,000	200,000	70.21%	-9,000	-4.3%	203,000	206,045
Employee Benefits	8,798	8,644	8,644	15,988	15,300	15,300	5.37%	-688	-4.3%	15,530	15,762
Purchased Other Services	59	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	10,370	14,000	14,000	14,000	16,550	16,550	5.81%	2,550	18.2%	16,881	17,218
Supplies	55,498	53,000	53,000	53,000	53,000	53,000	18.61%	0	0.0%	54,060	55,141
<b>Total Expenditures</b>	<b>298,479</b>	<b>188,644</b>	<b>188,644</b>	<b>291,988</b>	<b>284,850</b>	<b>284,850</b>	<b>100.00%</b>	<b>-7,138</b>	<b>-2.4%</b>	<b>289,471</b>	<b>294,166</b>
<b>Revenue</b>											
July 4th/Private Donations	26,000	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>26,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>272,479</b>	<b>188,644</b>	<b>188,644</b>	<b>291,988</b>	<b>284,850</b>	<b>284,850</b>		<b>(7,138)</b>	<b>51.0%</b>	<b>289,471</b>	<b>294,166</b>

City of Stamford  
Office of Operations  
Building Inspection



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:52:36 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0217 Building Inspection

**Mission Statement:**

The mission of the Building Permit and Inspection Department is to provide timely plan review, permit(s)/Certificate of Occupancy issuance, and inspection services to property owners and builders, so that all structures constructed or renovated throughout the City are built in a safe manner and in conformance with State Building Codes.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Building Insp (2137)	1,584,013	1,638,989	1,638,989	1,635,924	1,577,421	1,538,844	100.00%	-97,080	-5.9%	1,592,189	1,649,081
<b>Total Expenditures</b>	<b>1,584,013</b>	<b>1,638,989</b>	<b>1,638,989</b>	<b>1,635,924</b>	<b>1,577,421</b>	<b>1,538,844</b>	<b>100.00%</b>	<b>-97,080</b>	<b>-5.9%</b>	<b>1,592,189</b>	<b>1,649,081</b>
<b>Revenue</b>											
Building Insp (2137)	8,170,032	6,250,000	6,250,000	6,250,000	5,500,000	5,500,000	100.00%	-750,000	-12.0%	5,500,000	5,500,000
<b>Total Revenue</b>	<b>8,170,032</b>	<b>6,250,000</b>	<b>6,250,000</b>	<b>6,250,000</b>	<b>5,500,000</b>	<b>5,500,000</b>	<b>100.00%</b>	<b>-750,000</b>	<b>-12.0%</b>	<b>5,500,000</b>	<b>5,500,000</b>
<b>Net Operating Cost</b>	<b>-6,586,020</b>	<b>-4,611,011</b>	<b>-4,611,011</b>	<b>-4,614,076</b>	<b>-3,922,579</b>	<b>-3,961,156</b>	<b>100.00%</b>	<b>652,920</b>	<b>-14.2%</b>	<b>-3,907,811</b>	<b>-3,850,919</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:52:43 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0217 Building Inspection

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	869,141	885,983	885,983	886,164	894,280	894,280	58.11%	8,116	0.9%	907,694	921,310
Other Salary	37,882	36,396	36,396	38,262	62,823	40,323	2.62%	2,061	5.4%	40,928	41,542
Overtime	6,178	6,000	6,000	6,000	6,000	6,000	0.39%	0	0.0%	6,090	6,181
Employee Benefits	318,704	333,291	333,291	333,448	369,233	367,512	23.88%	34,064	10.2%	398,147	431,754
Retirement Benefits	266,533	275,623	275,623	270,354	120,796	120,796	7.85%	-149,558	-55.3%	126,836	133,178
Payments to Insurance Fund	12,550	25,076	25,076	25,076	36,213	36,213	2.35%	11,137	44.4%	37,299	38,418
Purchased Other Services	679	800	1,600	1,600	1,600	1,600	0.10%	0	0.0%	1,632	1,665
Purchased Property Services	43,559	43,600	43,600	43,600	43,151	40,700	2.64%	-2,900	-6.7%	41,514	42,344
Utilities & Commodities	12,260	10,888	10,888	10,888	13,000	10,888	0.71%	0	0.0%	11,106	11,328
Supplies	13,597	17,607	16,807	16,807	26,600	16,807	1.09%	0	0.0%	17,143	17,486
Other	2,930	3,725	3,725	3,725	3,725	3,725	0.24%	0	0.0%	3,800	3,875
<b>Total Expenditures</b>	<b>1,584,013</b>	<b>1,638,989</b>	<b>1,638,989</b>	<b>1,635,924</b>	<b>1,577,421</b>	<b>1,538,844</b>	<b>100.00%</b>	<b>-97,080</b>	<b>-5.9%</b>	<b>1,592,189</b>	<b>1,649,081</b>
<b>Revenue</b>											
Building Inspection	8,170,032	6,250,000	6,250,000	6,250,000	5,500,000	5,500,000	100.00%	-750,000	-12.0%	5,500,000	5,500,000
<b>Net Operating Cost</b>	<b>(6,586,020)</b>	<b>(4,611,011)</b>	<b>(4,611,011)</b>	<b>(4,614,076)</b>	<b>(3,922,579)</b>	<b>(3,961,156)</b>		<b>652,920</b>	<b>-14.2%</b>	<b>(3,907,811)</b>	<b>(3,850,919)</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:45 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0217 Building Inspection  
**Program:** 2137 Building Inspection

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBAB	CHRGBK to Antibligh	0	-12,000	0	-12,000	0	-12,000	0	0	0.0%	
UAW	C985	Construction Bldg Insp	1	77,534	1	83,983	1	83,983	0	6,449	8.3%	
UAW	C848	Plumbing Inspector	2	165,439	2	168,066	2	168,066	0	2,628	1.6%	
UAW	C610	Mechanical Inspector	1	82,719	1	84,433	1	84,433	0	1,714	2.1%	
UAW	C594	Permit Clerk	0	0	1	55,652	1	55,652	1	55,652	100.0%	program reorg (was cust svc rep)
UAW	C558	Office Support Specialist	2	111,637	2	113,972	2	113,972	0	2,335	2.1%	
UAW	C239	Electrical Inspector	2	163,889	2	167,316	2	167,316	0	3,428	2.1%	
UAW	C171	Customer Service Spec	1	63,065	0	0	0	0	-1	-63,065	-100.0%	program reorg (now permit clerk)
MAA	C170	Coord Insp&Plan Review 3	1	109,627	1	109,257	1	109,257	0	-370	-0.3%	
MAA	C098	Building Official	1	124,073	1	123,601	1	123,601	0	-472	-0.4%	
<b>Total</b>			<b>11</b>	<b>885,983</b>	<b>11</b>	<b>894,280</b>	<b>11</b>	<b>894,280</b>	<b>0</b>	<b>8,297</b>	<b>0.9%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:52:47 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0217 Building Inspection  
**Program:** 2137 Building Inspection

**Program Description:**

The Building Permit and Inspection program interprets and enforces the State of Connecticut Building Codes and the State of Connecticut Demolition Codes. These regulations control all matters concerning the construction, alteration, addition, repair, demolition, use, location, occupancy and maintenance of all buildings in the City of Stamford. Complaints received from the Citizen's Service Center are referred to and resolved by this program. Any emergencies received from police, health and the fire department are promptly acknowledged and investigated.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	869,141	885,983	885,983	886,164	894,280	894,280	58.11%	8,116	0.9%	907,694	921,310
Other Salary	37,882	36,396	36,396	38,262	62,823	40,323	2.62%	2,061	5.4%	40,928	41,542
Overtime	6,178	6,000	6,000	6,000	6,000	6,000	0.39%	0	0.0%	6,090	6,181
Employee Benefits	318,704	333,291	333,291	333,448	369,233	367,512	23.88%	34,064	10.2%	398,147	431,754
Retirement Benefits	266,533	275,623	275,623	270,354	120,796	120,796	7.85%	-149,558	-55.3%	126,836	133,178
Payments to Insurance Fund	12,550	25,076	25,076	25,076	36,213	36,213	2.35%	11,137	44.4%	37,299	38,418
Purchased Other Services	679	800	1,600	1,600	1,600	1,600	0.10%	0	0.0%	1,632	1,665
Purchased Property Services	43,559	43,600	43,600	43,600	43,151	40,700	2.64%	-2,900	-6.7%	41,514	42,344
Utilities & Commodities	12,260	10,888	10,888	10,888	13,000	10,888	0.71%	0	0.0%	11,106	11,328
Supplies	13,597	17,607	16,807	16,807	26,600	16,807	1.09%	0	0.0%	17,143	17,486
Other	2,930	3,725	3,725	3,725	3,725	3,725	0.24%	0	0.0%	3,800	3,875
<b>Total Expenditures</b>	<b>1,584,013</b>	<b>1,638,989</b>	<b>1,638,989</b>	<b>1,635,924</b>	<b>1,577,421</b>	<b>1,538,844</b>	<b>100.00%</b>	<b>-97,080</b>	<b>-5.9%</b>	<b>1,592,189</b>	<b>1,649,081</b>
<b>Revenue</b>											
Permits-Building Dept	8,170,032	6,250,000	6,250,000	6,250,000	5,500,000	5,500,000	100.00%	-750,000	-12.0%	5,500,000	5,500,000
<b>Total Revenue</b>	<b>8,170,032</b>	<b>6,250,000</b>	<b>6,250,000</b>	<b>6,250,000</b>	<b>5,500,000</b>	<b>5,500,000</b>	<b>100.00%</b>	<b>-750,000</b>	<b>-12.0%</b>	<b>5,500,000</b>	<b>5,500,000</b>
<b>Net Operating Cost</b>	<b>(6,586,020)</b>	<b>(4,611,011)</b>	<b>(4,611,011)</b>	<b>(4,614,076)</b>	<b>(3,922,579)</b>	<b>(3,961,156)</b>		<b>652,920</b>	<b>-14.1%</b>	<b>(3,907,811)</b>	<b>(3,850,919)</b>

City of Stamford  
Office of Operations  
Engineering

Director of Operations

City Engineer

Administrative Officer

Construction Management

Engineering

Regulatory Compliance

Senior Construction  
Manager

Energy/Utility  
Manager

Coordinating Inspection  
& Plan Review Engineer

Construction Manager (2)

Staff Engineer

Associate Engineer

Building Systems Engineer

Office Support  
Specialist

Staff Engineer



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:52:49 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering

**Mission Statement:**

The mission of Engineering Department is to deliver the City's substantial volume of design and construction projects in an expeditious, cost-effective manner while maintaining the highest degree of architectural, engineering, and construction quality.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Engineering (2200)	2,687,025	1,676,026	1,676,026	1,712,611	1,583,577	1,582,709	58.10%	-129,902	-7.6%	1,620,954	1,660,763
Construction Mgmt (2201)	0	883,553	883,553	878,508	897,863	888,304	32.61%	9,796	1.1%	917,212	947,926
Reg Compliance (2202)	0	282,426	282,426	285,695	254,073	252,935	9.29%	-32,760	-11.5%	259,487	266,380
<b>Total Expenditures</b>	<b>2,687,025</b>	<b>2,842,005</b>	<b>2,842,005</b>	<b>2,876,814</b>	<b>2,735,513</b>	<b>2,723,948</b>	<b>100.00%</b>	<b>-152,866</b>	<b>-5.3%</b>	<b>2,797,653</b>	<b>2,875,069</b>
<b>Revenue</b>											
Engineering (2200)	122	175	175	175	133	133	0.08%	-42	-24.0%	133	133
Reg Compliance (2202)	170,325	176,700	176,700	176,700	169,000	169,000	99.92%	-7,700	-4.4%	169,000	169,000
<b>Total Revenue</b>	<b>170,447</b>	<b>176,875</b>	<b>176,875</b>	<b>176,875</b>	<b>169,133</b>	<b>169,133</b>	<b>100.00%</b>	<b>-7,742</b>	<b>-4.4%</b>	<b>169,133</b>	<b>169,133</b>
<b>Net Operating Cost</b>	<b>2,516,578</b>	<b>2,665,130</b>	<b>2,665,130</b>	<b>2,699,939</b>	<b>2,566,380</b>	<b>2,554,815</b>	<b>100.00%</b>	<b>-145,124</b>	<b>-5.4%</b>	<b>2,628,520</b>	<b>2,705,936</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:52:55 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0220 Engineering

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,127,876	1,197,272	1,197,272	1,231,895	1,268,449	1,268,449	46.57%	36,554	3.0%	1,287,475	1,306,788
Other Salary	0	0	0	0	4,800	0	0.00%	0	0.0%	0	0
Overtime	5,218	5,000	5,000	7,150	10,638	7,150	0.26%	0	0.0%	7,257	7,366
Employee Benefits	295,300	317,770	317,770	320,583	359,908	359,274	13.19%	38,691	12.1%	386,691	416,720
Retirement Benefits	432,221	443,152	443,152	436,083	172,079	172,079	6.32%	-264,004	-60.5%	180,683	189,717
Payments to Insurance Fund	18,181	19,562	19,562	19,562	21,084	21,084	0.77%	1,522	7.8%	21,717	22,368
Purchased Other Services	943	1,590	1,590	1,590	1,090	1,090	0.04%	-500	-31.4%	1,112	1,135
Purchased Property Services	34,616	34,701	34,701	34,701	73,080	72,321	2.66%	37,620	108.4%	73,766	75,243
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	753,846	801,381	801,381	801,973	802,750	801,723	29.43%	-250	0.0%	817,757	834,113
Supplies	15,510	18,726	18,726	20,426	18,725	18,725	0.69%	-1,701	-8.3%	19,100	19,483
Other	3,316	2,851	2,851	2,851	2,910	2,053	0.08%	-798	-28.0%	2,095	2,136
<b>Total Expenditures</b>	<b>2,687,025</b>	<b>2,842,005</b>	<b>2,842,005</b>	<b>2,876,814</b>	<b>2,735,513</b>	<b>2,723,948</b>	<b>100.00%</b>	<b>-152,866</b>	<b>-5.3%</b>	<b>2,797,653</b>	<b>2,875,069</b>
<b>Revenue</b>											
Engineering	170,447	176,875	176,875	176,875	169,133	169,133	100.00%	-7,742	-4.4%	169,133	169,133
<b>Net Operating Cost</b>	<b>2,516,578</b>	<b>2,665,130</b>	<b>2,665,130</b>	<b>2,699,939</b>	<b>2,566,380</b>	<b>2,554,815</b>		<b>-145,124</b>	<b>-5.4%</b>	<b>2,628,520</b>	<b>2,705,936</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:52:58 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2200 Engineering

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C948	Energy/Utility Manager	1	109,959	1	109,541	1	109,541	0	-418	-0.4%	
MAA	C866	Administrative Officer	1	97,327	1	96,957	1	96,957	0	-370	-0.4%	
UAW	C731	Staff Engineer	1	100,539	1	102,650	1	102,650	0	2,111	2.1%	
UAW	C558	Office Support Specialist	0	0	1	57,186	1	57,186	1	57,186	100.0%	xfer from Tran Plan 2210
MAA	C142	City Engineer	1	148,192	1	147,628	1	147,628	0	-564	-0.4%	
<b>Total</b>			<b>4</b>	<b>456,017</b>	<b>5</b>	<b>513,962</b>	<b>5</b>	<b>513,962</b>	<b>1</b>	<b>57,945</b>	<b>12.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:00 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2200 Engineering

## Program Description:

The Administrative program maintains and updates engineering records and supports all activities within the Engineering Bureau including internal customer relations (citizens services), responses to Citizen's complaints, and public inquiries. The Department also administrates the City/BOE Energy and Lighting Management Program, and manages the purchasing, billing, negotiations and contracting for the market based purchase of utilities and fuels. The Department responds to light roadway light repairs requested through the Citizen's Service Center, such as standard repairs, light fixture replacements, and bracket replacements.

The Administrative program determines project needs and costs as well as provides professional engineering services to City departments and outside contractors for the City's Capital Projects, to ensure that projects are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,127,876	456,017	456,017	490,262	513,962	513,962	32.47%	23,700	4.8%	521,671	529,497
Other Salary	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	5,218	750	750	750	1,175	750	0.05%	0	0.0%	761	773
Employee Benefits	295,300	122,853	122,853	125,472	131,769	131,736	8.32%	6,264	5.0%	141,563	152,323
Retirement Benefits	432,221	261,642	261,642	259,071	62,829	62,829	3.97%	-196,242	-75.7%	65,970	69,269
Payments to Insurance Fund	18,181	7,113	7,113	7,113	8,785	8,785	0.56%	1,672	23.5%	9,049	9,320
Purchased Other Services	943	604	604	604	436	436	0.03%	-168	-27.8%	445	454
Purchased Property Services	34,616	29,926	29,926	29,926	67,956	67,546	4.27%	37,620	125.7%	68,896	70,275
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	753,846	791,158	791,158	791,750	791,500	791,500	50.01%	-250	0.0%	807,330	823,477
Supplies	15,510	4,880	4,880	6,580	4,880	4,880	0.31%	-1,700	-25.8%	4,978	5,078
Other	3,316	1,083	1,083	1,083	285	285	0.02%	-798	-73.7%	291	297
<b>Total Expenditures</b>	<b>2,687,025</b>	<b>1,676,026</b>	<b>1,676,026</b>	<b>1,712,611</b>	<b>1,583,577</b>	<b>1,582,709</b>	<b>100.00%</b>	<b>-129,902</b>	<b>-7.6%</b>	<b>1,620,954</b>	<b>1,660,763</b>
<b>Revenue</b>											
Fees for Prints-Engineering	122	175	175	175	133	133	100.00%	-42	-24.0%	133	133
<b>Total Revenue</b>	<b>122</b>	<b>175</b>	<b>175</b>	<b>175</b>	<b>133</b>	<b>133</b>	<b>100.00%</b>	<b>-42</b>	<b>-24.0%</b>	<b>133</b>	<b>133</b>
<b>Net Operating Cost</b>	<b>2,686,903</b>	<b>1,675,851</b>	<b>1,675,851</b>	<b>1,712,436</b>	<b>1,583,444</b>	<b>1,582,576</b>		<b>(129,860)</b>	<b>-5.6%</b>	<b>1,620,821</b>	<b>1,660,630</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:02 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2201 Construction Management

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C950	Sr. Construction Manager	1	123,973	1	123,501	1	123,501	0	-472	-0.4%	
UAW	C878	Construction Manager	2	230,229	2	235,066	2	235,066	0	4,837	2.1%	
UAW	C877	Building Systems Engineer	1	102,202	1	107,287	1	107,287	0	5,085	5.0%	
UAW	C731	Staff Engineer	1	100,089	1	102,550	1	102,550	0	2,461	2.5%	
<b>Total</b>			<b>5</b>	<b>556,493</b>	<b>5</b>	<b>568,404</b>	<b>5</b>	<b>568,404</b>	<b>0</b>	<b>11,911</b>	<b>2.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:04 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2201 Construction Management

## Program Description:

The Construction Management program provides supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years. In addition to managing design and construction of Engineering Department projects, the Department has undertaken the management of many capital projects for Board of Education and City projects including, Land Use, Police Department, Fire Department, Public Safety, Parks and Recreation Department, and Facilities Management. The Department prepares and administers design of many public improvement projects "in house," with the majority of Board of Education and larger transportation projects utilizing professional consulting architects and engineers.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	556,493	556,493	552,641	568,404	568,404	63.99%	15,763	2.9%	576,930	585,584
Other Salary	0	0	0	0	4,800	0	0.00%	0	0.0%	0	0
Overtime	0	3,650	3,650	5,800	8,509	5,800	0.65%	0	0.0%	5,887	5,975
Employee Benefits	0	154,203	154,203	154,073	186,122	185,548	20.89%	31,475	20.4%	200,369	216,615
Retirement Benefits	0	134,110	134,110	130,897	93,819	93,819	10.56%	-37,078	-28.3%	98,510	103,436
Payments to Insurance Fund	0	8,892	8,892	8,892	8,785	8,785	0.99%	-107	-1.2%	9,049	9,320
Purchased Other Services	0	747	747	747	490	490	0.06%	-257	-34.4%	500	510
Purchased Property Services	0	3,619	3,619	3,619	3,855	3,619	0.41%	0	0.0%	3,691	3,765
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	0	8,860	8,860	8,860	9,750	8,860	1.00%	0	0.0%	9,037	9,218
Supplies	0	11,639	11,639	11,639	11,639	11,639	1.31%	0	0.0%	11,872	12,109
Other	0	1,340	1,340	1,340	1,690	1,340	0.15%	0	0.0%	1,367	1,394
<b>Total Expenditures</b>	<b>0</b>	<b>883,553</b>	<b>883,553</b>	<b>878,508</b>	<b>897,863</b>	<b>888,304</b>	<b>100.00%</b>	<b>9,796</b>	<b>1.1%</b>	<b>917,212</b>	<b>947,926</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>883,553</b>	<b>883,553</b>	<b>878,508</b>	<b>897,863</b>	<b>888,304</b>		<b>9,796</b>	<b>0.5%</b>	<b>917,212</b>	<b>947,926</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:07 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2202 Regulatory Compliance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C982	Coord Insp Plan Rev Eng	1	103,043	1	102,650	1	102,650	0	-393	-0.4%	
UAW	C882	Associate Engineer	1	81,719	1	83,433	1	83,433	0	1,714	2.1%	
<b>Total</b>			<b>2</b>	<b>184,762</b>	<b>2</b>	<b>186,083</b>	<b>2</b>	<b>186,083</b>	<b>0</b>	<b>1,321</b>	<b>0.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:09 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0220 Engineering  
**Program:** 2202 Regulatory Compliance

## Program Description:

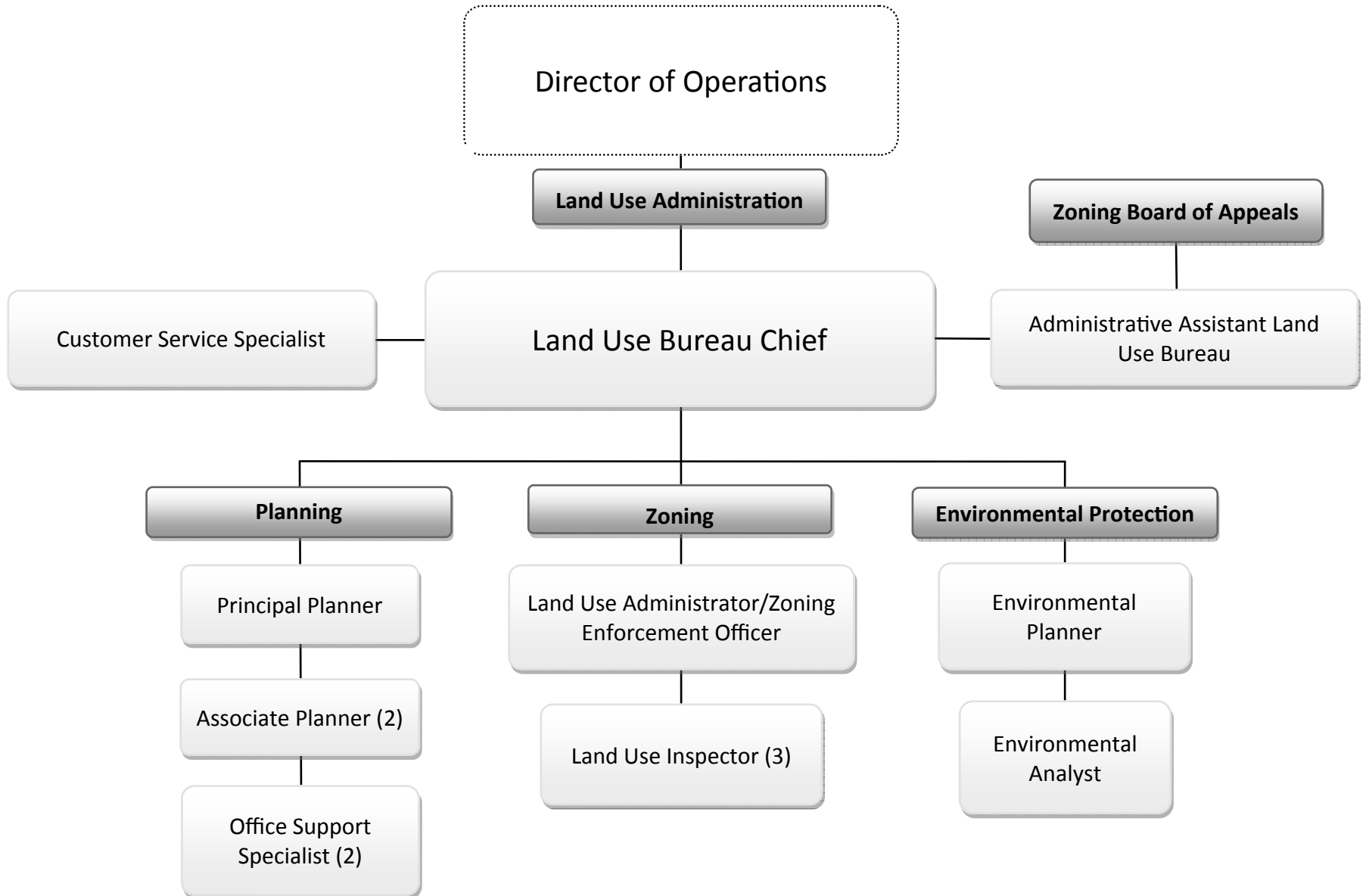
The Regulatory program performs plan reviews ensuring the compliance of local and state codes, regulations and practice concerning site engineering and site construction development and inspection in connection with the construction of capital, departmental, residential and/or commercial development projects.

The Regulatory program also includes review and issuance of street use and street opening permits so that projects throughout the City are performed in an efficient, safe and logical manner.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	184,762	184,762	188,992	186,083	186,083	73.57%	-2,909	-1.5%	188,874	191,707
Overtime	0	600	600	600	954	600	0.24%	0	0.0%	609	618
Employee Benefits	0	40,714	40,714	41,038	42,017	41,990	16.60%	952	2.3%	44,759	47,782
Retirement Benefits	0	47,400	47,400	46,115	15,431	15,431	6.10%	-30,684	-66.5%	16,203	17,012
Payments to Insurance Fund	0	3,557	3,557	3,557	3,514	3,514	1.39%	-43	-1.2%	3,619	3,728
Purchased Other Services	0	239	239	239	164	164	0.06%	-75	-31.4%	167	171
Purchased Property Services	0	1,156	1,156	1,156	1,269	1,156	0.46%	0	0.0%	1,179	1,203
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	0	1,363	1,363	1,363	1,500	1,363	0.54%	0	0.0%	1,390	1,418
Supplies	0	2,207	2,207	2,207	2,206	2,206	0.87%	-1	0.0%	2,250	2,296
Other	0	428	428	428	935	428	0.17%	0	0.0%	437	445
<b>Total Expenditures</b>	<b>0</b>	<b>282,426</b>	<b>282,426</b>	<b>285,695</b>	<b>254,073</b>	<b>252,935</b>	<b>100.00%</b>	<b>-32,760</b>	<b>-11.5%</b>	<b>259,487</b>	<b>266,380</b>
<b>Revenue</b>											
Street Use Permits - Traffic	10,400	15,700	15,700	15,700	14,500	14,500	8.58%	-1,200	-7.6%	14,500	14,500
Street Opening Permits-PWD	159,925	161,000	161,000	161,000	154,500	154,500	91.42%	-6,500	-4.0%	154,500	154,500
<b>Total Revenue</b>	<b>170,325</b>	<b>176,700</b>	<b>176,700</b>	<b>176,700</b>	<b>169,000</b>	<b>169,000</b>	<b>100.00%</b>	<b>-7,700</b>	<b>-4.4%</b>	<b>169,000</b>	<b>169,000</b>
<b>Net Operating Cost</b>	<b>(170,325)</b>	<b>105,726</b>	<b>105,726</b>	<b>108,995</b>	<b>85,073</b>	<b>83,935</b>		<b>(25,060)</b>	<b>-20.6%</b>	<b>90,487</b>	<b>97,380</b>



City of Stamford  
Office of Operations  
Land Use



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:53:10 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0230 Land Use

**Mission Statement:**

The mission of the Land Use Department is to provide City planning; zoning rules, enforcement, and appeals; and wetlands and flood hazard oversight to the City of Stamford.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Land Use (2300)	332,624	336,110	336,110	343,046	306,471	299,360	15.90%	-43,686	-12.7%	308,683	318,590
Planning (2310)	612,550	634,152	632,152	639,688	568,881	568,881	30.21%	-70,807	-11.1%	584,122	600,184
Zoning (2320)	489,595	504,109	504,109	502,806	596,560	594,905	31.59%	92,099	18.3%	615,516	637,519
Zoning Board (2330)	122,635	125,756	125,756	125,906	118,150	118,150	6.27%	-7,756	-6.2%	122,078	126,276
EPB (2340)	309,767	302,536	305,536	305,824	304,105	301,760	16.03%	-4,064	-1.3%	311,245	321,303
Technology (2350)	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,867,172</b>	<b>1,902,663</b>	<b>1,903,663</b>	<b>1,917,270</b>	<b>1,894,167</b>	<b>1,883,056</b>	<b>100.00%</b>	<b>-34,214</b>	<b>-1.8%</b>	<b>1,941,644</b>	<b>2,003,872</b>
<b>Revenue</b>											
Planning (2310)	1,749	3,100	3,100	3,100	2,800	2,800	0.63%	-300	-9.7%	2,800	2,800
Zoning (2320)	405,899	437,350	437,350	437,350	388,300	388,300	87.36%	-49,050	-11.2%	388,300	388,300
Zoning Board (2330)	13,695	20,000	20,000	20,000	20,000	20,000	4.50%	0	0.0%	20,000	20,000
EPB (2340)	34,950	33,500	33,500	33,500	33,400	33,400	7.51%	-100	-0.3%	33,400	33,400
<b>Total Revenue</b>	<b>456,292</b>	<b>493,950</b>	<b>493,950</b>	<b>493,950</b>	<b>444,500</b>	<b>444,500</b>	<b>100.00%</b>	<b>-49,450</b>	<b>-10.0%</b>	<b>444,500</b>	<b>444,500</b>
<b>Net Operating Cost</b>	<b>1,410,880</b>	<b>1,408,713</b>	<b>1,409,713</b>	<b>1,423,320</b>	<b>1,449,667</b>	<b>1,438,556</b>	<b>100.00%</b>	<b>15,236</b>	<b>1.1%</b>	<b>1,497,144</b>	<b>1,559,372</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:53:18 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,041,171	1,089,929	1,089,929	1,100,275	1,242,676	1,242,676	65.99%	142,401	12.9%	1,261,316	1,280,235
Other Salary	67,200	62,307	62,307	69,950	31,547	30,000	1.59%	-39,950	-57.1%	30,450	30,907
Overtime	4,302	5,000	5,000	5,029	6,260	5,010	0.27%	-19	-0.4%	5,085	5,161
Employee Benefits	379,172	349,834	349,834	351,213	399,714	399,500	21.22%	48,287	13.7%	430,706	464,897
Retirement Benefits	315,934	325,460	325,460	319,274	134,983	134,983	7.17%	-184,291	-57.7%	141,733	148,818
Payments to Insurance Fund	5,556	5,698	5,698	5,698	5,056	5,056	0.27%	-642	-11.3%	5,207	5,365
Purchased Other Services	10,121	10,923	10,923	10,923	10,923	10,923	0.58%	0	0.0%	11,141	11,363
Purchased Professional Services	12,510	11,000	11,000	11,000	15,000	11,000	0.58%	0	0.0%	11,220	11,444
Purchased Property Services	10,120	10,000	10,000	10,000	10,000	10,000	0.53%	0	0.0%	10,200	10,404
Professional Development	0	0	0	0	3,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	7,218	9,362	9,362	9,758	9,758	9,758	0.52%	0	0.0%	9,953	10,151
Supplies	12,757	20,850	21,850	21,850	22,950	21,850	1.16%	0	0.0%	22,287	22,734
Other	1,110	2,300	2,300	2,300	2,300	2,300	0.12%	0	0.0%	2,346	2,393
<b>Total Expenditures</b>	<b>1,867,172</b>	<b>1,902,663</b>	<b>1,903,663</b>	<b>1,917,270</b>	<b>1,894,167</b>	<b>1,883,056</b>	<b>100.00%</b>	<b>-34,214</b>	<b>-1.8%</b>	<b>1,941,644</b>	<b>2,003,872</b>
<b>Revenue</b>											
Land Use	456,292	493,950	493,950	493,950	444,500	444,500	100.00%	-49,450	-10.0%	444,500	444,500
<b>Net Operating Cost</b>	<b>1,410,880</b>	<b>1,408,713</b>	<b>1,409,713</b>	<b>1,423,320</b>	<b>1,449,667</b>	<b>1,438,556</b>		<b>15,236</b>	<b>1.1%</b>	<b>1,497,144</b>	<b>1,559,372</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:21 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2300 Land Use Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C918	Land Use Bureau Chief	1	139,829	1	139,298	1	139,298	0	-531	-0.4%	
UAW	C171	Customer Service Spec	0	0	1	59,673	1	59,673	1	59,673	100.0%	new position
<b>Total</b>			<b>1</b>	<b>139,829</b>	<b>2</b>	<b>198,971</b>	<b>2</b>	<b>198,971</b>	<b>1</b>	<b>59,142</b>	<b>42.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:23 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2300 Land Use Administration

**Program Description:**

Administration of the Land Use Bureau includes the following functions: Planning, Zoning, Zoning Enforcement, EPB, Zoning Board of Appeals, Capital Project Planning, and Park Planning and the Sustainable Stamford Program.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	139,311	139,829	139,829	139,830	198,971	198,971	66.47%	59,141	42.3%	201,956	204,985
Other Salary	38,779	32,307	32,307	39,950	10	0	0.00%	-39,950	-100.0%	0	0
Employee Benefits	55,854	60,053	60,053	60,638	64,481	64,480	21.54%	3,842	6.3%	69,635	75,284
Retirement Benefits	80,567	82,785	82,785	81,492	15,091	15,091	5.04%	-66,401	-81.5%	15,846	16,637
Payments to Insurance Fund	1,327	1,527	1,527	1,527	1,209	1,209	0.40%	-318	-20.8%	1,245	1,283
Purchased Other Services	23	200	200	200	200	200	0.07%	0	0.0%	204	208
Purchased Professional Services	12,510	11,000	11,000	11,000	15,000	11,000	3.67%	0	0.0%	11,220	11,444
Purchased Property Services	1,444	5,000	5,000	5,000	5,000	5,000	1.67%	0	0.0%	5,100	5,202
Professional Development	0	0	0	0	3,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	406	609	609	609	609	609	0.20%	0	0.0%	621	634
Supplies	2,403	2,800	2,800	2,800	2,900	2,800	0.94%	0	0.0%	2,856	2,913
<b>Total Expenditures</b>	<b>332,624</b>	<b>336,110</b>	<b>336,110</b>	<b>343,046</b>	<b>306,471</b>	<b>299,360</b>	<b>100.00%</b>	<b>-43,686</b>	<b>-12.7%</b>	<b>308,683</b>	<b>318,590</b>
<b>Net Operating Cost</b>	<b>332,624</b>	<b>336,110</b>	<b>336,110</b>	<b>343,046</b>	<b>306,471</b>	<b>299,360</b>		<b>(43,686)</b>	<b>-10.9%</b>	<b>308,683</b>	<b>318,590</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:25 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0230 Land Use

**Program:** 2310 Planning

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C946	Associate Planner	2	198,692	2	194,181	2	194,181	0	-4,511	-2.3%	
MAA	C638	Principal Planner	1	111,519	1	115,540	1	115,540	0	4,021	3.6%	
UAW	C558	Office Support Specialist	2	92,291	2	105,779	2	105,779	0	13,488	14.6%	1 pos prior 3/4 funded
<b>Total</b>			<b>5</b>	<b>402,502</b>	<b>5</b>	<b>415,500</b>	<b>5</b>	<b>415,500</b>	<b>0</b>	<b>12,998</b>	<b>3.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:27 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2310 Planning

**Program Description:**

The Planning Board is responsible for planning and coordinating the development of the City in accordance with the Master Plan. The Board prepares, adopts and amends the Master Plan; adopts and amends Subdivision Regulations; reviews and acts upon subdivision applications; prepares Capital Budget and Capital Program; reviews and acts upon referrals from Zoning Board & ZBA; and prepares and adopts neighborhood plans.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	388,842	402,502	402,502	411,662	415,500	415,500	73.04%	3,838	0.9%	421,733	428,058
Overtime	0	0	0	29	10	10	0.00%	-19	-65.5%	10	10
Employee Benefits	98,060	98,695	98,695	99,398	99,562	99,562	17.50%	164	0.2%	106,381	113,831
Retirement Benefits	110,043	113,668	113,668	111,312	36,634	36,634	6.44%	-74,678	-67.1%	38,466	40,389
Payments to Insurance Fund	1,458	1,437	1,437	1,437	1,325	1,325	0.23%	-112	-7.8%	1,365	1,406
Purchased Other Services	2,452	2,500	2,500	2,500	2,500	2,500	0.44%	0	0.0%	2,550	2,601
Purchased Property Services	6,800	2,800	2,800	2,800	2,800	2,800	0.49%	0	0.0%	2,856	2,913
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	840	1,800	1,800	1,800	1,800	1,800	0.32%	0	0.0%	1,836	1,872
Supplies	2,944	8,450	6,450	6,450	6,450	6,450	1.13%	0	0.0%	6,579	6,711
Other	1,110	2,300	2,300	2,300	2,300	2,300	0.40%	0	0.0%	2,346	2,393
<b>Total Expenditures</b>	<b>612,550</b>	<b>634,152</b>	<b>632,152</b>	<b>639,688</b>	<b>568,881</b>	<b>568,881</b>	<b>100.00%</b>	<b>-70,807</b>	<b>-11.1%</b>	<b>584,122</b>	<b>600,184</b>
<b>Revenue</b>											
Sale of Master Plan	609	300	300	300	300	300	10.71%	0	0.0%	300	300
Filing Fees-Planning	1,140	2,800	2,800	2,800	2,500	2,500	89.29%	-300	-10.7%	2,500	2,500
<b>Total Revenue</b>	<b>1,749</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>	<b>2,800</b>	<b>2,800</b>	<b>100.00%</b>	<b>-300</b>	<b>-9.7%</b>	<b>2,800</b>	<b>2,800</b>
<b>Net Operating Cost</b>	<b>610,801</b>	<b>631,052</b>	<b>629,052</b>	<b>636,588</b>	<b>566,081</b>	<b>566,081</b>		<b>(70,507)</b>	<b>-10.3%</b>	<b>581,322</b>	<b>597,384</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:29 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0230 Land Use

**Program:** 2320 Zoning

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C492	Land Use Inspector	3	157,819	3	237,857	3	237,857	0	80,038	50.7%	1 pos prior unfunded
MAA	C490	Land Use Admin Officer	1	116,532	1	116,090	1	116,090	0	-442	-0.4%	
<b>Total</b>			<b>4</b>	<b>274,351</b>	<b>4</b>	<b>353,947</b>	<b>4</b>	<b>353,947</b>	<b>0</b>	<b>79,596</b>	<b>29.0%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:31 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2320 Zoning

**Program Description:**

The Zoning Board is responsible for regulating the use of land and buildings within the City. The Board prepares, adopts and amends the Zoning Regulations and Zoning Map so as to control and guide the appropriate use and development of property. The Board also administratively reviews site and architectural plans, special exceptions, coastal site plan applications and motor vehicle locations.

The Zoning Enforcement staff is responsible for the interpretation and enforcement of Zoning Regulations. Zoning approvals are issued for construction projects and changes of use; certificates of zoning compliance are issued once a project is completed. In addition, zoning violations and complaints are investigated and appropriate follow-up action is taken. The Zoning Enforcement staff also provides support services to the Zoning Board of Appeals.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	241,910	274,351	274,351	274,523	353,947	353,947	59.50%	79,424	28.9%	359,256	364,645
Other Salary	28,421	30,000	30,000	30,000	31,537	30,000	5.04%	0	0.0%	30,450	30,907
Overtime	2,998	3,000	3,000	3,000	3,000	3,000	0.50%	0	0.0%	3,045	3,091
Employee Benefits	130,193	105,561	105,561	105,575	146,710	146,592	24.64%	41,017	38.9%	158,735	172,055
Retirement Benefits	75,180	77,226	77,226	75,737	47,502	47,502	7.98%	-28,235	-37.3%	49,877	52,371
Payments to Insurance Fund	1,404	1,385	1,385	1,385	1,278	1,278	0.21%	-107	-7.7%	1,316	1,356
Purchased Other Services	2,977	3,223	3,223	3,223	3,223	3,223	0.54%	0	0.0%	3,287	3,353
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	3,586	4,863	4,863	4,863	4,863	4,863	0.82%	0	0.0%	4,960	5,059
Supplies	2,926	4,500	4,500	4,500	4,500	4,500	0.76%	0	0.0%	4,590	4,682
<b>Total Expenditures</b>	<b>489,595</b>	<b>504,109</b>	<b>504,109</b>	<b>502,806</b>	<b>596,560</b>	<b>594,905</b>	<b>100.00%</b>	<b>92,099</b>	<b>18.3%</b>	<b>615,516</b>	<b>637,519</b>
<b>Revenue</b>											
Permits-Zoning Enforcement	350,516	382,000	382,000	382,000	343,000	343,000	88.33%	-39,000	-10.2%	343,000	343,000
Sale of Maps	675	350	350	350	300	300	0.08%	-50	-14.3%	300	300
Zoning Applications	54,708	55,000	55,000	55,000	45,000	45,000	11.59%	-10,000	-18.2%	45,000	45,000
<b>Total Revenue</b>	<b>405,899</b>	<b>437,350</b>	<b>437,350</b>	<b>437,350</b>	<b>388,300</b>	<b>388,300</b>	<b>100.00%</b>	<b>-49,050</b>	<b>-11.2%</b>	<b>388,300</b>	<b>388,300</b>
<b>Net Operating Cost</b>	<b>83,697</b>	<b>66,759</b>	<b>66,759</b>	<b>65,456</b>	<b>208,260</b>	<b>206,605</b>		<b>141,149</b>	<b>209.5%</b>	<b>227,216</b>	<b>249,219</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:34 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2330 Zoning Board of Appeals

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C911	Admin Asst Land Use	1	81,735	1	81,425	1	81,425	0	-310	-0.4%	
<b>Total</b>			<b>1</b>	<b>81,735</b>	<b>1</b>	<b>81,425</b>	<b>1</b>	<b>81,425</b>	<b>0</b>	<b>-310</b>	<b>-0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:36 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2330 Zoning Board of Appeals

**Program Description:**

The primary function of the Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land. Uses of property permitted under the zoning regulations, but subject to the approval of the Board, are considered under the heading of Special Exception. The Board also rules on appeals from the decisions of the Zoning Enforcement Officer. Whenever a variance or special exception application concerns property in the Coastal Area Management Area, the Board conducts a preliminary coastal site plan review on the matter. Zoning Board of Appeals decisions may be appealed to the Superior Court.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	81,425	81,735	81,735	81,735	81,425	81,425	68.92%	-310	-0.4%	82,646	83,886
Employee Benefits	27,592	29,696	29,696	29,696	30,859	30,859	26.12%	1,163	3.9%	33,415	36,219
Retirement Benefits	9,391	9,715	9,715	9,469	911	911	0.77%	-8,558	-90.4%	957	1,004
Payments to Insurance Fund	664	656	656	656	605	605	0.51%	-51	-7.8%	623	642
Purchased Other Services	1,235	1,400	1,400	1,400	1,400	1,400	1.18%	0	0.0%	1,428	1,456
Utilities & Commodities	852	454	454	850	850	850	0.72%	0	0.0%	867	884
Supplies	1,476	2,100	2,100	2,100	2,100	2,100	1.78%	0	0.0%	2,142	2,185
<b>Total Expenditures</b>	<b>122,635</b>	<b>125,756</b>	<b>125,756</b>	<b>125,906</b>	<b>118,150</b>	<b>118,150</b>	<b>100.00%</b>	<b>-7,756</b>	<b>-6.2%</b>	<b>122,078</b>	<b>126,276</b>
<b>Revenue</b>											
Application Fees-Appeals	13,695	20,000	20,000	20,000	20,000	20,000	100.00%	0	0.0%	20,000	20,000
<b>Total Revenue</b>	<b>13,695</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Operating Cost</b>	<b>108,940</b>	<b>105,756</b>	<b>105,756</b>	<b>105,906</b>	<b>98,150</b>	<b>98,150</b>		<b>(7,756)</b>	<b>-7.2%</b>	<b>102,078</b>	<b>106,276</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:38 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2340 Environmental Protection

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C937	Environmental Analyst	1	81,619	1	83,333	1	83,333	0	1,714	2.1%	
MAA	C251	Environmental Planner	1	109,893	1	109,500	1	109,500	0	-393	-0.4%	
<b>Total</b>			<b>2</b>	<b>191,512</b>	<b>2</b>	<b>192,833</b>	<b>2</b>	<b>192,833</b>	<b>0</b>	<b>1,321</b>	<b>0.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:40 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0230 Land Use  
**Program:** 2340 Environmental Protection

## Program Description:

The Environmental Protection Board (EPB) is organized by ordinance combining the mandated regulatory duties and responsibilities of an Inland Wetlands and Watercourses Agency, a Conservation Commission, and a local Flood and Erosion Control Board. EPB reviews, issues special permits for, and inspects development activities on properties having inland wetlands and watercourses, buffer/setback areas, and designated flood hazard areas; and provides technical assistance/comments on the potential impact of subdivisions, coastal site plan reviews, site plan reviews, variances, special exceptions, erosion control plans, and other related matters. The EPB also makes recommendations for the creation of open space areas and public points of access to Stamford's waterfront and shoreline areas and administers the City's participation in the Federal Emergency Management Agency's Community Rating System. EPB Staff inspects development projects to ensure conformance with issued permits/approvals and City standards, acts as the designated liaison with State and Federal officials on matters of wetland/floodplain/coastal management, and administers the City's participation in the Federal Emergency Management Agency's Community Rating System.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	189,683	191,512	191,512	192,525	192,833	192,833	63.90%	308	0.2%	195,725	198,661
Overtime	1,304	2,000	2,000	2,000	3,250	2,000	0.66%	0	0.0%	2,030	2,060
Employee Benefits	67,473	55,829	55,829	55,906	58,102	58,007	19.22%	2,101	3.8%	62,540	67,508
Retirement Benefits	40,753	42,066	42,066	41,264	34,845	34,845	11.55%	-6,419	-15.6%	36,587	38,417
Payments to Insurance Fund	703	693	693	693	639	639	0.21%	-54	-7.8%	658	678
Purchased Other Services	3,433	3,600	3,600	3,600	3,600	3,600	1.19%	0	0.0%	3,672	3,745
Purchased Property Services	1,876	2,200	2,200	2,200	2,200	2,200	0.73%	0	0.0%	2,244	2,289
Utilities & Commodities	1,533	1,636	1,636	1,636	1,636	1,636	0.54%	0	0.0%	1,669	1,702
Supplies	3,008	3,000	6,000	6,000	7,000	6,000	1.99%	0	0.0%	6,120	6,243
<b>Total Expenditures</b>	<b>309,767</b>	<b>302,536</b>	<b>305,536</b>	<b>305,824</b>	<b>304,105</b>	<b>301,760</b>	<b>100.00%</b>	<b>-4,064</b>	<b>-1.3%</b>	<b>311,245</b>	<b>321,303</b>
<b>Revenue</b>											
State Land Use Fees	180	0	0	0	0	0	0.00%	0	0.0%	0	0
Sale of Maps & Reg-EPB	820	500	500	500	400	400	1.20%	-100	-20.0%	400	400
Permits-Inlands Wetlands	33,950	33,000	33,000	33,000	33,000	33,000	98.80%	0	0.0%	33,000	33,000
<b>Total Revenue</b>	<b>34,950</b>	<b>33,500</b>	<b>33,500</b>	<b>33,500</b>	<b>33,400</b>	<b>33,400</b>	<b>100.00%</b>	<b>-100</b>	<b>-0.3%</b>	<b>33,400</b>	<b>33,400</b>
<b>Net Operating Cost</b>	<b>274,817</b>	<b>269,036</b>	<b>272,036</b>	<b>272,324</b>	<b>270,705</b>	<b>268,360</b>		<b>(3,964)</b>	<b>-0.3%</b>	<b>277,845</b>	<b>287,903</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:43 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0230 Land Use

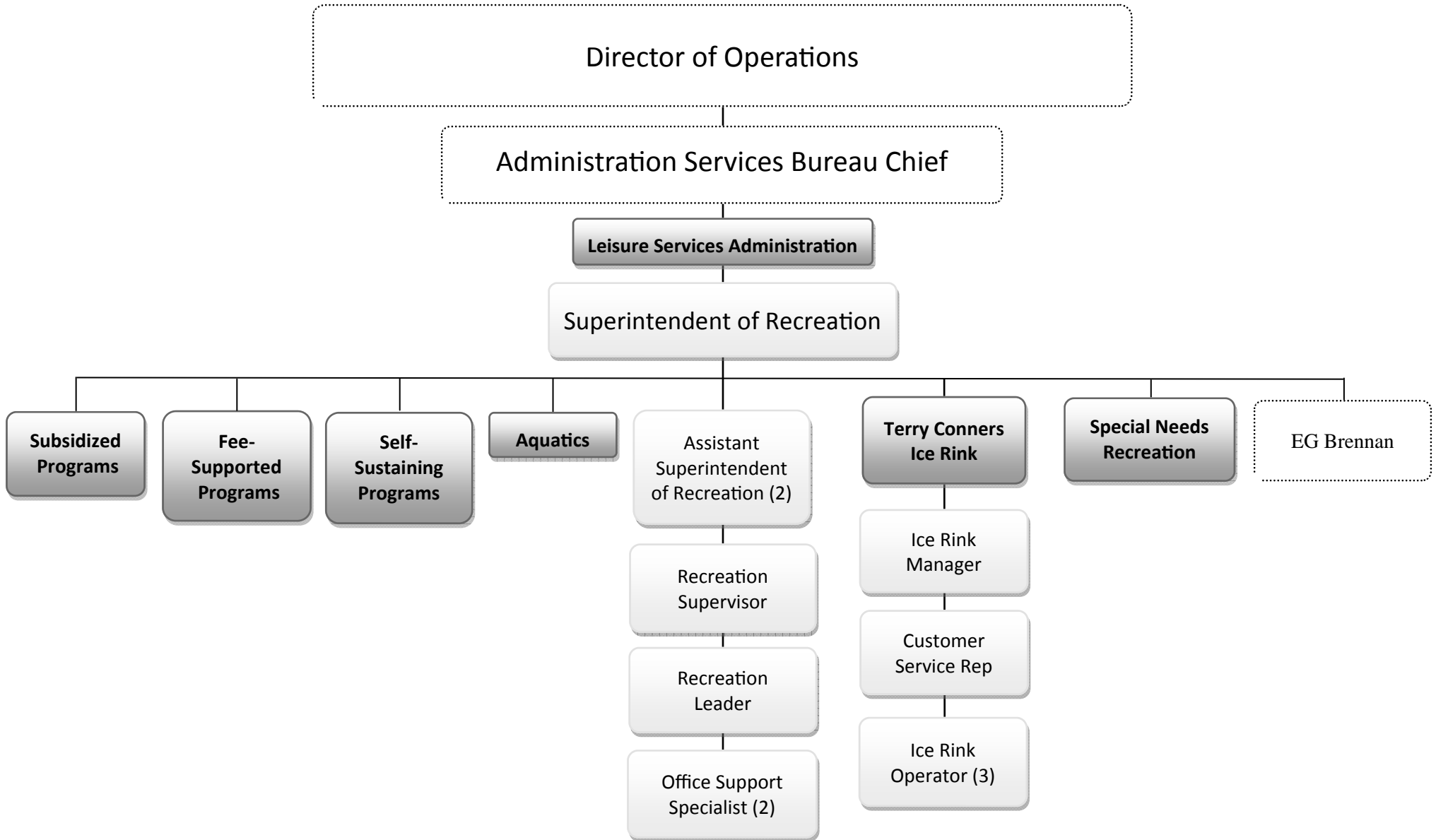
**Program:** 2350 Technology

**Program Description:**

Inactive as of FY15/16 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Employee Benefits	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Other Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Operations  
Leisure Services



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:53:44 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services

## Mission Statement:

It is the mission of the Stamford Recreation/Leisure Services Department to create recreational opportunities for growth and enhancement by developing fun and

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Ice Rink (2136)	810,293	831,301	831,301	842,653	894,310	880,819	29.08%	38,166	4.5%	905,803	932,153
Special Needs Recreation (2529)	85,133	108,412	108,412	112,300	147,146	110,114	3.64%	-2,186	-1.9%	111,816	113,545
Leisure Svs Adm (2530)	794,362	830,142	830,142	829,050	820,673	818,254	27.01%	-10,796	-1.3%	842,620	868,415
Aquatics (2531)	247,944	309,212	309,212	308,705	310,210	308,893	10.20%	188	0.1%	313,688	318,559
Project Music (2532)	275	0	0	0	0	0	0.00%	0	0.0%	0	0
Subsidized (2533)	15,420	31,876	31,876	34,255	54,863	32,840	1.08%	-1,415	-4.1%	33,397	33,965
Fee-Supported (2534)	608,673	683,937	683,937	683,002	719,753	681,150	22.49%	-1,852	-0.3%	692,474	703,994
Self-Sustaining (2535)	176,480	204,733	204,733	197,111	212,757	197,070	6.51%	-41	0.0%	200,547	204,083
<b>Total Expenditures</b>	<b>2,738,579</b>	<b>2,999,613</b>	<b>2,999,613</b>	<b>3,007,076</b>	<b>3,159,712</b>	<b>3,029,140</b>	<b>100.00%</b>	<b>22,064</b>	<b>0.7%</b>	<b>3,100,345</b>	<b>3,174,714</b>
<b>Revenue</b>											
Ice Rink (2136)	782,694	837,750	837,750	743,000	846,500	846,500	46.00%	103,500	13.9%	846,500	846,500
Aquatics (2531)	25,047	54,350	54,350	42,000	54,350	54,350	2.95%	12,350	29.4%	54,350	54,350
Fee-Supported (2534)	655,695	752,000	752,000	700,440	721,805	721,805	39.23%	21,365	3.1%	721,805	721,805
Self-Sustaining (2535)	199,861	233,195	233,195	221,600	217,439	217,439	11.82%	-4,161	-1.9%	217,439	217,439
<b>Total Revenue</b>	<b>1,663,298</b>	<b>1,877,295</b>	<b>1,877,295</b>	<b>1,707,040</b>	<b>1,840,094</b>	<b>1,840,094</b>	<b>100.00%</b>	<b>133,054</b>	<b>7.8%</b>	<b>1,840,094</b>	<b>1,840,094</b>
<b>Net Operating Cost</b>	<b>1,075,282</b>	<b>1,122,318</b>	<b>1,122,318</b>	<b>1,300,036</b>	<b>1,319,618</b>	<b>1,189,046</b>	<b>100.00%</b>	<b>-110,990</b>	<b>-8.5%</b>	<b>1,260,251</b>	<b>1,334,620</b>



# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:53:52 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	802,376	794,618	794,618	799,537	815,191	815,191	26.91%	15,654	2.0%	827,419	839,830
Other Salary	804,296	933,270	933,270	944,068	1,031,779	953,068	31.46%	9,000	1.0%	967,365	981,875
Overtime	84,081	104,531	104,531	107,169	109,520	106,732	3.52%	-437	-0.4%	108,333	109,958
Employee Benefits	348,515	333,587	333,587	334,332	365,893	359,658	11.87%	25,326	7.6%	383,382	409,296
Retirement Benefits	141,451	165,655	165,655	161,433	102,535	102,535	3.38%	-58,898	-36.5%	107,662	113,045
Payments to Insurance Fund	22,233	26,741	26,741	26,741	38,960	38,960	1.29%	12,219	45.7%	40,128	41,333
Purchased Other Services	78,586	97,853	97,853	97,853	97,853	97,853	3.23%	0	0.0%	99,811	101,806
Purchased Property Services	159,052	195,333	195,333	195,333	208,330	190,333	6.28%	-5,000	-2.6%	194,139	198,023
Professional Development	45	0	0	730	1,500	730	0.02%	0	0.0%	745	759
Utilities & Commodities	127,903	140,717	140,717	140,717	140,806	140,217	4.63%	-500	-0.4%	143,020	145,883
Supplies	161,185	196,223	196,223	195,263	237,145	220,263	7.27%	25,000	12.8%	224,669	229,161
Other	8,857	11,085	11,085	3,900	10,200	3,600	0.12%	-300	-7.7%	3,672	3,745
<b>Total Expenditures</b>	<b>2,738,579</b>	<b>2,999,613</b>	<b>2,999,613</b>	<b>3,007,076</b>	<b>3,159,712</b>	<b>3,029,140</b>	<b>100.00%</b>	<b>22,064</b>	<b>0.7%</b>	<b>3,100,345</b>	<b>3,174,714</b>
<b>Revenue</b>											
Leisure Services	1,663,298	1,877,295	1,877,295	1,707,040	1,840,094	1,840,094	100.00%	133,054	7.8%	1,840,094	1,840,094
<b>Net Operating Cost</b>	<b>1,075,282</b>	<b>1,122,318</b>	<b>1,122,318</b>	<b>1,300,036</b>	<b>1,319,618</b>	<b>1,189,046</b>		<b>-110,990</b>	<b>-8.5%</b>	<b>1,260,251</b>	<b>1,334,620</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:53:54 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2136 Terry Conners Ice Rink

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Count	Mayor's Proposed	Pos Var	\$ Var Adopted	
UAW	CICE	Customer Svcs Speclst-Ice	1	56,879	0	0	0	0	-1	-56,879	-100.0%	program reorganization
MAA	C449	Ice Rink Manager	1	74,998	1	78,093	1	78,093	0	3,096	4.1%	
UAW	C446	Ice Rink Operator	3	144,588	3	150,267	3	150,267	0	5,679	3.9%	
UAW	C1002	Cust Svcs Rep - T C Rink	0	0	1	60,323	1	60,323	1	60,323	100.0%	program reorganization
<b>Total</b>			<b>5</b>	<b>276,464</b>	<b>5</b>	<b>288,683</b>	<b>5</b>	<b>288,683</b>	<b>0</b>	<b>12,219</b>	<b>4.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:56 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2136 Terry Conners Ice Rink

**Program Description:**

Terry Conners Rink provides residents of Stamford and the surrounding area a quality skating facility for recreational, figure and hockey skaters alike. We pride ourselves on maintaining one of the best ice surfaces around at reasonable prices in a clean safe environment. We offer a variety of public, freestyle and open hockey sessions as well as a summer men's league and summer camp.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	301,736	276,464	276,464	279,897	288,683	288,683	32.77%	8,786	3.1%	293,013	297,408
Other Salary	117,639	105,641	105,641	114,575	123,575	123,575	14.03%	9,000	7.9%	125,429	127,310
Overtime	35,323	33,500	33,500	33,500	37,500	35,000	3.97%	1,500	4.5%	35,525	36,058
Employee Benefits	116,767	111,827	111,827	112,547	139,082	138,891	15.77%	26,344	23.4%	149,872	161,907
Retirement Benefits	57,593	78,042	78,042	76,307	35,600	35,600	4.04%	-40,707	-53.3%	37,380	39,249
Payments to Insurance Fund	12,936	19,254	19,254	19,254	33,297	33,297	3.78%	14,043	72.9%	34,296	35,325
Purchased Other Services	9,833	18,800	18,800	18,800	18,800	18,800	2.13%	0	0.0%	19,176	19,560
Purchased Property Services	25,623	32,796	32,796	32,796	27,796	27,796	3.16%	-5,000	-15.2%	28,352	28,919
Professional Development	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	120,293	132,377	132,377	132,377	131,877	131,877	14.97%	-500	-0.4%	134,514	137,206
Supplies	9,350	18,700	18,700	18,700	54,200	43,700	4.96%	25,000	133.7%	44,574	45,466
Other	3,200	3,900	3,900	3,900	3,900	3,600	0.41%	-300	-7.7%	3,672	3,745
<b>Total Expenditures</b>	<b>810,293</b>	<b>831,301</b>	<b>831,301</b>	<b>842,653</b>	<b>894,310</b>	<b>880,819</b>	<b>100.00%</b>	<b>38,166</b>	<b>4.5%</b>	<b>905,803</b>	<b>932,153</b>
<b>Revenue</b>											
Rink Advertising	0	0	0	0	4,000	4,000	0.47%	4,000	100.0%	4,000	4,000
Patch & Free Style	8,969	10,000	10,000	5,000	8,000	8,000	0.95%	3,000	60.0%	8,000	8,000
Ice Rental	533,334	648,000	648,000	570,000	650,000	650,000	76.79%	80,000	14.0%	650,000	650,000
Skate Rental	12,090	12,250	12,250	11,000	12,000	12,000	1.42%	1,000	9.1%	12,000	12,000
High School Hockey	16,853	15,000	15,000	12,000	15,000	15,000	1.77%	3,000	25.0%	15,000	15,000
Lesson Registration	157,634	95,000	95,000	95,000	100,000	100,000	11.81%	5,000	5.3%	100,000	100,000
Public Sessions	53,814	57,500	57,500	50,000	57,500	57,500	6.79%	7,500	15.0%	57,500	57,500

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:57 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2136 Terry Conners Ice Rink

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Total Revenue	782,694	837,750	837,750	743,000	846,500	846,500	100.00%	103,500	13.9%	846,500	846,500
Net Operating Cost	27,598	(6,449)	(6,449)	99,653	47,810	34,319		(65,334)	-632.2%	59,303	85,653

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:53:59 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2529 Special Needs Recreation

**Program Description:**

Special Needs Recreation provides diverse, quality recreation programs and activities for developmentally disabled members of the Stamford community, no matter what their ability.

This includes adaptive services for special needs children to participate in summer camps, school vacation programs, as well as all after school programs with certified trained staff. In addition, this account provides for the same adaptive services necessary for disabled adults to participate in recreation programs. It is our mission to maintain an inclusive environment for our residents and to comply with the federally mandated Americans with Disabilities Act.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	72,096	91,136	91,136	93,000	127,400	93,000	84.46%	0	0.0%	94,395	95,811
Overtime	0	0	0	1,937	0	0	0.00%	-1,937	-100.0%	0	0
Employee Benefits	7,176	7,276	7,276	7,363	9,746	7,114	6.46%	-249	-3.4%	7,221	7,330
Purchased Property Services	1,840	5,000	5,000	5,000	5,000	5,000	4.54%	0	0.0%	5,100	5,202
Supplies	4,021	5,000	5,000	5,000	5,000	5,000	4.54%	0	0.0%	5,100	5,202
<b>Total Expenditures</b>	<b>85,133</b>	<b>108,412</b>	<b>108,412</b>	<b>112,300</b>	<b>147,146</b>	<b>110,114</b>	<b>100.00%</b>	<b>-2,186</b>	<b>-1.9%</b>	<b>111,816</b>	<b>113,545</b>
<b>Net Operating Cost</b>	<b>85,133</b>	<b>108,412</b>	<b>108,412</b>	<b>112,300</b>	<b>147,146</b>	<b>110,114</b>		<b>(2,186)</b>	<b>1.6%</b>	<b>111,816</b>	<b>113,545</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:54:01 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2530 Leisure Services Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBG	CHRGBK to EG Brennan	0	0	0	-5,000	0	-5,000	0	-5,000	100.0%	previously in Ops Admin 2600
MAA	C746A	Supt of Recreation	1	116,432	1	116,090	1	116,090	0	-342	-0.3%	
UAW	C674	Recreation Supervisor	1	66,769	1	68,170	1	68,170	0	1,401	2.1%	
UAW	C670	Recreation Leader	1	57,808	1	62,404	1	62,404	0	4,596	8.0%	
UAW	C558	Office Support Specialist	2	104,455	2	106,634	2	106,634	0	2,179	2.1%	
UAW	C075	Asst Supt of Recreation	2	172,691	2	178,210	2	178,210	0	5,519	3.2%	
<b>Total</b>			<b>7</b>	<b>518,154</b>	<b>7</b>	<b>526,508</b>	<b>7</b>	<b>526,508</b>	<b>0</b>	<b>8,354</b>	<b>1.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:03 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2530 Leisure Services Administration

**Program Description:**

The Leisure Services Administrative unit provides general administrative support to the Leisure program units including clerical services and supplies, facilities scheduling, allocation and direction of staff, long and short range planning, and coordination of services with other units of government.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	500,640	518,154	518,154	519,640	526,508	526,508	64.35%	6,868	1.3%	534,406	542,422
Other Salary	799	1,350	1,350	1,350	1,350	1,350	0.16%	0	0.0%	1,371	1,391
Overtime	9,687	7,776	7,776	7,776	8,064	7,776	0.95%	0	0.0%	7,893	8,011
Employee Benefits	148,349	151,100	151,100	151,214	151,832	151,810	18.55%	596	0.4%	163,508	176,324
Retirement Benefits	83,858	87,613	87,613	85,126	66,935	66,935	8.18%	-18,191	-21.4%	70,282	73,796
Payments to Insurance Fund	915	879	879	879	810	810	0.10%	-69	-7.8%	834	859
Purchased Other Services	19,688	20,388	20,388	20,388	20,388	20,388	2.49%	0	0.0%	20,796	21,212
Purchased Property Services	2,801	2,874	2,874	2,874	2,874	2,874	0.35%	0	0.0%	2,931	2,990
Professional Development	45	0	0	730	1,500	730	0.09%	0	0.0%	745	759
Utilities & Commodities	7,609	8,340	8,340	8,340	8,929	8,340	1.02%	0	0.0%	8,506	8,677
Supplies	19,234	30,733	30,733	30,733	31,483	30,733	3.76%	0	0.0%	31,348	31,974
Other	737	935	935	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>794,362</b>	<b>830,142</b>	<b>830,142</b>	<b>829,050</b>	<b>820,673</b>	<b>818,254</b>	<b>100.00%</b>	<b>-10,796</b>	<b>-1.3%</b>	<b>842,620</b>	<b>868,415</b>
<b>Net Operating Cost</b>	<b>794,362</b>	<b>830,142</b>	<b>830,142</b>	<b>829,050</b>	<b>820,673</b>	<b>818,254</b>		<b>(10,796)</b>	<b>-1.4%</b>	<b>842,620</b>	<b>868,415</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:06 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2531 Aquatics

## Program Description:

The Aquatics staff provides lifeguards at Stamford's four public beaches and two pools, and coordinates use of public facilities for swimming classes and recreational swimming. As a waterfront community we believe it's imperative to offer swim lessons throughout the year to ensure that our local children can swim. Aquatics hires, trains and supervises a year-round lifeguard staff, youth and adult swim lessons, and a public open swim program.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	175,148	226,442	226,442	226,442	226,442	226,442	73.31%	0	0.0%	229,839	233,286
Overtime	18,782	32,400	32,400	32,400	32,400	32,400	10.49%	0	0.0%	32,886	33,379
Employee Benefits	31,142	20,560	20,560	20,053	20,316	20,316	6.58%	263	1.3%	20,628	20,946
Payments to Insurance Fund	535	649	649	649	574	574	0.19%	-75	-11.6%	591	609
Purchased Property Services	6,487	10,855	10,855	10,855	12,172	10,855	3.51%	0	0.0%	11,072	11,294
Supplies	15,851	18,306	18,306	18,306	18,306	18,306	5.93%	0	0.0%	18,672	19,045
<b>Total Expenditures</b>	<b>247,944</b>	<b>309,212</b>	<b>309,212</b>	<b>308,705</b>	<b>310,210</b>	<b>308,893</b>	<b>100.00%</b>	<b>188</b>	<b>0.1%</b>	<b>313,688</b>	<b>318,559</b>
<b>Revenue</b>											
Aquatics	25,047	54,350	54,350	42,000	54,350	54,350	100.00%	12,350	29.4%	54,350	54,350
<b>Total Revenue</b>	<b>25,047</b>	<b>54,350</b>	<b>54,350</b>	<b>42,000</b>	<b>54,350</b>	<b>54,350</b>	<b>100.00%</b>	<b>12,350</b>	<b>29.4%</b>	<b>54,350</b>	<b>54,350</b>
<b>Net Operating Cost</b>	<b>222,897</b>	<b>254,862</b>	<b>254,862</b>	<b>266,705</b>	<b>255,860</b>	<b>254,543</b>		<b>(12,162)</b>	<b>-0.1%</b>	<b>259,338</b>	<b>264,209</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:08 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2533 Subsidized Programs

**Program Description:**

Subsidized programs and events are all those that do not bring significant revenue back to the general fund, but provide positive quality of life local experiences for children, families and seniors to enjoy. Examples include the Tram Drivers at Cove Island, the Halloween event, Hay Ride with Santa, and the Easter event and parades and events where our costume characters entertain.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	1,736	13,787	13,787	13,787	32,286	13,787	41.98%	0	0.0%	13,994	14,204
Overtime	2,758	3,985	3,985	4,686	4,686	4,686	14.27%	0	0.0%	4,756	4,828
Employee Benefits	1,357	1,390	1,390	2,828	2,828	1,413	4.30%	-1,415	-50.0%	1,434	1,456
Purchased Other Services	216	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	6,469	7,499	7,499	7,499	9,523	7,499	22.83%	0	0.0%	7,649	7,802
Supplies	2,884	5,215	5,215	5,455	5,540	5,455	16.61%	0	0.0%	5,564	5,675
<b>Total Expenditures</b>	<b>15,420</b>	<b>31,876</b>	<b>31,876</b>	<b>34,255</b>	<b>54,863</b>	<b>32,840</b>	<b>100.00%</b>	<b>-1,415</b>	<b>-4.1%</b>	<b>33,397</b>	<b>33,965</b>
<b>Net Operating Cost</b>	<b>15,420</b>	<b>31,876</b>	<b>31,876</b>	<b>34,255</b>	<b>54,863</b>	<b>32,840</b>		<b>(1,415)</b>	<b>3.0%</b>	<b>33,397</b>	<b>33,965</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:10 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2534 Fee-Supported Programs

## Program Description:

Fee Supported Programs offer safe and quality summer day camps and playgrounds, vacations camps, pre-school, after school and enrichment programs to Stamford youth. This program provides for the organization, supervision and coordination of partially fee-supported youth programs. Revenue is collected, but does not cover the entire direct and indirect costs to operate some of these programs. This includes all summer playground and day camps, winter and spring vacation camps, open gyms, ski trips, crafts, pre-school classes, computer, fitness, youth sports, special needs classes, dance programs, etc.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	370,789	417,830	417,830	417,830	443,642	417,830	61.34%	0	0.0%	424,097	430,459
Overtime	11,431	16,934	16,934	16,934	16,934	16,934	2.49%	0	0.0%	17,188	17,446
Employee Benefits	35,823	34,464	34,464	33,529	35,339	33,364	4.90%	-165	-0.5%	33,866	34,376
Payments to Insurance Fund	7,674	5,786	5,786	5,786	4,099	4,099	0.60%	-1,687	-29.2%	4,222	4,349
Purchased Other Services	47,323	58,038	58,038	58,038	58,038	58,038	8.52%	0	0.0%	59,199	60,382
Purchased Property Services	70,252	78,949	78,949	78,949	87,365	78,949	11.59%	0	0.0%	80,528	82,139
Supplies	65,380	71,936	71,936	71,936	74,336	71,936	10.56%	0	0.0%	73,374	74,843
<b>Total Expenditures</b>	<b>608,673</b>	<b>683,937</b>	<b>683,937</b>	<b>683,002</b>	<b>719,753</b>	<b>681,150</b>	<b>100.00%</b>	<b>-1,852</b>	<b>-0.3%</b>	<b>692,474</b>	<b>703,994</b>
<b>Revenue</b>											
Playground Programs	520,944	547,000	547,000	540,440	527,016	527,016	73.01%	-13,424	-2.5%	527,016	527,016
Youth Programs	134,751	205,000	205,000	160,000	194,789	194,789	26.99%	34,789	21.7%	194,789	194,789
<b>Total Revenue</b>	<b>655,695</b>	<b>752,000</b>	<b>752,000</b>	<b>700,440</b>	<b>721,805</b>	<b>721,805</b>	<b>100.00%</b>	<b>21,365</b>	<b>3.1%</b>	<b>721,805</b>	<b>721,805</b>
<b>Net Operating Cost</b>	<b>(47,023)</b>	<b>(68,063)</b>	<b>(68,063)</b>	<b>(17,438)</b>	<b>(2,052)</b>	<b>(40,655)</b>		<b>(23,217)</b>	<b>-40.3%</b>	<b>(29,331)</b>	<b>(17,811)</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:12 PM

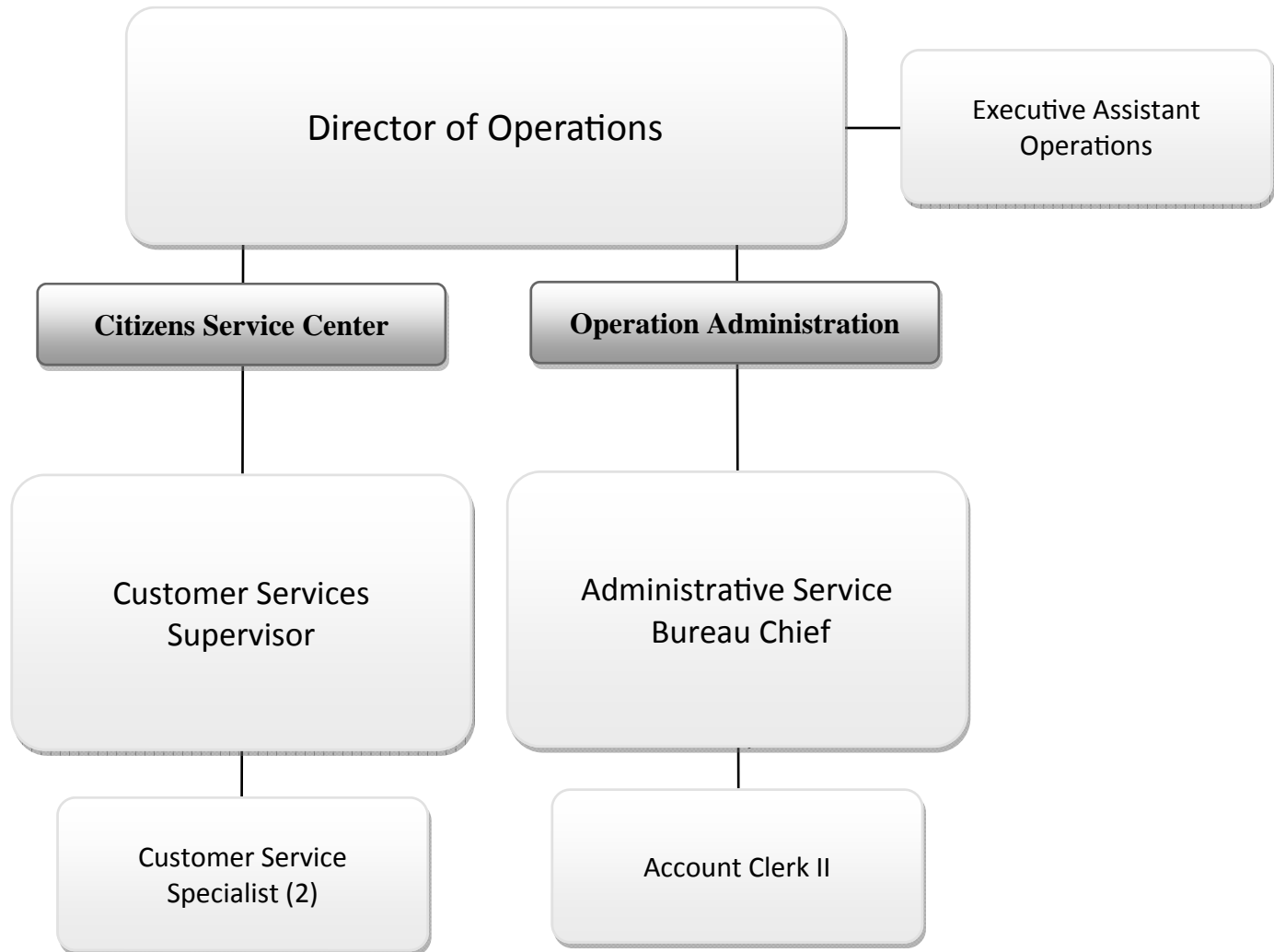
**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0253 Leisure Services  
**Program:** 2535 Self-Sustaining Programs

**Program Description:**

The Self-Sustaining programs budget provides for the organization and supervision of adult sports leagues, programs and trips, in which revenues completely cover the direct cost of all expenses. All programs in this account are 100% self supported. This program organizes and supervises the adult sports leagues of flag football, kickball, dodgeball, basketball, indoor soccer, beach volleyball, indoor volleyball, and softball; which provide residents with good, fun and organized athletic competition and recreation. Each adult sport in this budget is covered 100% by user fees.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	65,815	77,084	77,084	77,084	77,084	77,084	39.12%	0	0.0%	78,240	79,414
Overtime	6,099	9,936	9,936	9,936	9,936	9,936	5.04%	0	0.0%	10,085	10,236
Employee Benefits	7,901	6,970	6,970	6,798	6,750	6,750	3.43%	-48	-0.7%	6,853	6,957
Payments to Insurance Fund	173	173	173	173	180	180	0.09%	7	4.0%	185	191
Purchased Other Services	1,526	627	627	627	627	627	0.32%	0	0.0%	640	652
Purchased Property Services	45,581	57,360	57,360	57,360	63,600	57,360	29.11%	0	0.0%	58,507	59,677
Supplies	44,466	46,333	46,333	45,133	48,280	45,133	22.90%	0	0.0%	46,037	46,956
Other	4,920	6,250	6,250	0	6,300	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>176,480</b>	<b>204,733</b>	<b>204,733</b>	<b>197,111</b>	<b>212,757</b>	<b>197,070</b>	<b>100.00%</b>	<b>-41</b>	<b>0.0%</b>	<b>200,547</b>	<b>204,083</b>
<b>Revenue</b>											
Adult Leagues	178,233	212,000	212,000	208,000	207,290	207,290	95.33%	-710	-0.3%	207,290	207,290
Adult Programs	21,628	21,195	21,195	13,600	10,149	10,149	4.67%	-3,451	-25.4%	10,149	10,149
<b>Total Revenue</b>	<b>199,861</b>	<b>233,195</b>	<b>233,195</b>	<b>221,600</b>	<b>217,439</b>	<b>217,439</b>	<b>100.00%</b>	<b>-4,161</b>	<b>-1.9%</b>	<b>217,439</b>	<b>217,439</b>
<b>Net Operating Cost</b>	<b>(23,381)</b>	<b>(28,462)</b>	<b>(28,462)</b>	<b>(24,489)</b>	<b>(4,682)</b>	<b>(20,369)</b>		<b>4,120</b>	<b>-28.4%</b>	<b>(16,892)</b>	<b>(13,356)</b>

City of Stamford  
Office of Operations  
Operations Administration



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:54:14 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0260 Operations Administration

**Mission Statement:**

Operations Administration's goal is to provide assistance to all the various divisions encompassed in the Office of Operations to provide the residents of the City of Stamford and visitors with a clean, safe and prestigious environment.

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Citizen Svs Ctr (2520)	204,429	361,339	361,339	362,016	351,362	349,010	37.89%	-13,006	-3.6%	361,003	373,824
Ops Admin (2600)	710,196	601,273	600,273	611,947	610,083	572,062	62.11%	-39,885	-6.5%	589,143	607,266
<b>Total Expenditures</b>	<b>914,625</b>	<b>962,612</b>	<b>961,612</b>	<b>973,963</b>	<b>961,445</b>	<b>921,072</b>	<b>100.00%</b>	<b>-52,891</b>	<b>-5.4%</b>	<b>950,146</b>	<b>981,090</b>
<b>Revenue</b>											
Cashiering (2510)	17,250	20,000	20,000	17,000	20,000	20,000	100.00%	3,000	17.6%	21,000	22,000
<b>Total Revenue</b>	<b>17,250</b>	<b>20,000</b>	<b>20,000</b>	<b>17,000</b>	<b>20,000</b>	<b>20,000</b>	<b>100.00%</b>	<b>3,000</b>	<b>17.6%</b>	<b>21,000</b>	<b>22,000</b>
<b>Net Operating Cost</b>	<b>897,375</b>	<b>942,612</b>	<b>941,612</b>	<b>956,963</b>	<b>941,445</b>	<b>901,072</b>	<b>100.00%</b>	<b>-55,891</b>	<b>-5.8%</b>	<b>929,146</b>	<b>959,090</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:54:20 PM

**Fund:** 0001 General Fund

**Office:** 002 Operations

**Dept/Div:** 0260 Operations Administration

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	471,115	508,642	508,642	505,181	648,759	618,177	67.11%	112,996	22.4%	627,450	636,861
Other Salary	6,548	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	28,459	800	800	21,000	5,900	5,900	0.64%	-15,100	-71.9%	5,989	6,078
Employee Benefits	192,058	233,794	233,794	230,860	213,229	210,546	22.86%	-20,314	-8.8%	227,352	245,774
Retirement Benefits	152,864	155,021	155,021	153,421	32,034	32,034	3.48%	-121,387	-79.1%	33,636	35,318
Payments to Insurance Fund	37,277	30,754	30,754	30,754	21,668	21,668	2.35%	-9,086	-29.5%	22,318	22,988
Purchased Other Services	1,169	1,396	1,396	1,396	1,748	1,396	0.15%	0	0.0%	1,424	1,452
Purchased Professional Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	2,347	4,464	4,464	4,464	6,464	4,464	0.48%	0	0.0%	4,553	4,645
Professional Development	0	0	138	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	4,961	4,721	4,721	4,867	6,123	4,867	0.53%	0	0.0%	4,964	5,064
Supplies	17,826	23,020	21,882	22,020	25,520	22,020	2.39%	0	0.0%	22,460	22,910
<b>Total Expenditures</b>	<b>914,625</b>	<b>962,612</b>	<b>961,612</b>	<b>973,963</b>	<b>961,445</b>	<b>921,072</b>	<b>100.00%</b>	<b>-52,891</b>	<b>-5.4%</b>	<b>950,146</b>	<b>981,090</b>
<b>Revenue</b>											
Operations Administration	17,250	20,000	20,000	17,000	20,000	20,000	100.00%	3,000	17.6%	21,000	22,000
<b>Net Operating Cost</b>	<b>897,375</b>	<b>942,612</b>	<b>941,612</b>	<b>956,963</b>	<b>941,445</b>	<b>901,072</b>		<b>-55,891</b>	<b>-5.8%</b>	<b>929,146</b>	<b>959,090</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:54:23 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0260 Operations Administration  
**Program:** 2520 Citizen's Service Center

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C172	Customer Services Supv	1	116,432	1	116,090	1	116,090	0	-342	-0.3%	
UAW	C171	Customer Service Spec	2	117,981	2	120,546	2	120,546	0	2,565	2.2%	
<b>Total</b>			<b>3</b>	<b>234,413</b>	<b>3</b>	<b>236,636</b>	<b>3</b>	<b>236,636</b>	<b>0</b>	<b>2,223</b>	<b>0.9%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:25 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0260 Operations Administration  
**Program:** 2520 Citizen's Service Center

## Program Description:

The Citizen's Service center provides superior service to residents and the public by ensuring that all contacts are handled competently, courteously and efficiently. The Center receives, records and tracks all requests for city services as well as complaints and then assigns them to the appropriate department for action and completion.

The Citizens' Services Center responds to requests for general information on all city functions and services.

It also prepares public information notices outlining Office of Operations services and programs.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	114,892	234,413	234,413	235,291	236,636	236,636	67.80%	1,345	0.6%	240,186	243,788
Other Salary	6,548	0	0	0	0	0	0.00%	0	0.0%	0	0
Overtime	557	800	800	1,000	900	900	0.26%	-100	-10.0%	914	927
Employee Benefits	46,280	88,329	88,329	88,404	92,061	92,061	26.38%	3,657	4.1%	99,722	108,127
Retirement Benefits	26,972	27,724	27,724	27,102	11,643	11,643	3.34%	-15,459	-57.0%	12,225	12,836
Payments to Insurance Fund	5,855	5,471	5,471	5,471	3,022	3,022	0.87%	-2,449	-44.8%	3,113	3,206
Purchased Other Services	0	648	648	648	1,000	648	0.19%	0	0.0%	661	674
Purchased Professional Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	0	1,400	1,400	1,400	3,400	1,400	0.40%	0	0.0%	1,428	1,457
Utilities & Commodities	1,626	1,454	1,454	1,600	1,600	1,600	0.46%	0	0.0%	1,632	1,665
Supplies	1,699	1,100	1,100	1,100	1,100	1,100	0.32%	0	0.0%	1,122	1,144
<b>Total Expenditures</b>	<b>204,429</b>	<b>361,339</b>	<b>361,339</b>	<b>362,016</b>	<b>351,362</b>	<b>349,010</b>	<b>100.00%</b>	<b>-13,006</b>	<b>-3.6%</b>	<b>361,003</b>	<b>373,824</b>

<b>Net Operating Cost</b>	<b>204,429</b>	<b>361,339</b>	<b>361,339</b>	<b>362,016</b>	<b>351,362</b>	<b>349,010</b>		<b>(13,006)</b>	<b>-3.4%</b>	<b>361,003</b>	<b>373,824</b>
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# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:54:27 PM

**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0260 Operations Administration  
**Program:** 2600 Operations Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	CEAO	Exec Asst-Operations	1	71,700	1	71,428	1	71,428	0	-272	-0.4%	
	CBG	CHRGBK to EG Brennan	0	-4,943	0	0	0	0	0	4,943	-100.0%	now in Leisure Svcs 2530
PP	C234	Director of Operations	1	156,191	1	159,018	1	159,018	0	2,827	1.8%	
MAA	C029	Admin Serv Bur Chief	1	50,708	1	120,938	1	90,356	0	39,648	78.2%	prior 1/2 funded; fund for 3/4
UAW	C009	Account Clerk II	1	55,574	1	60,739	1	60,739	0	5,165	9.3%	
	BA	Budget Adjustment	0	-55,000	0	0	0	0	0	55,000	-100.0%	
<b>Total</b>			<b>4</b>	<b>274,229</b>	<b>4</b>	<b>412,123</b>	<b>4</b>	<b>381,541</b>	<b>0</b>	<b>107,312</b>	<b>39.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:29 PM

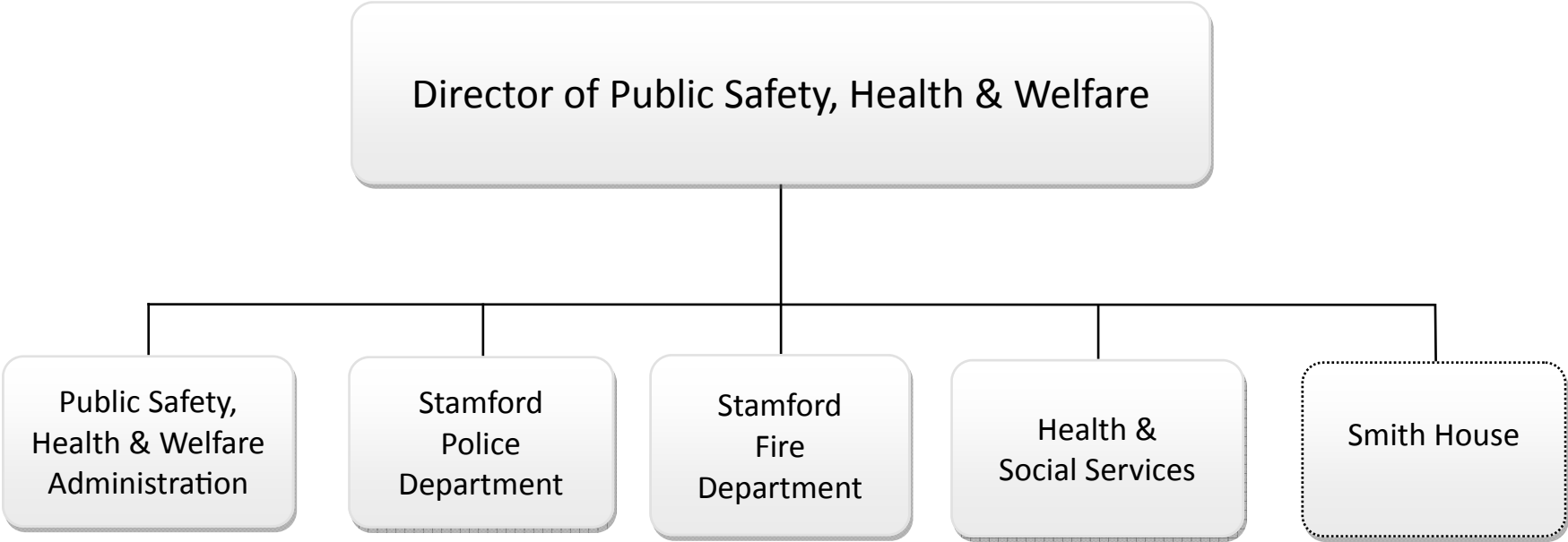
**Fund:** 0001 General Fund  
**Office:** 002 Operations  
**Dept/Div:** 0260 Operations Administration  
**Program:** 2600 Operations Administration

## Program Description:

Operations Administration directs and assists all Departments in the Office of Operations. This includes directives from the Director of Operations for infrastructure repairs to facilities, grounds and roadways. The administrative support staff supports the Director of Operations and all Departments with payroll changes, resident complaints, budget administration transfer and additional appropriation processing, personnel matters and seasonal hiring.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	356,223	274,229	274,229	269,890	412,123	381,541	66.70%	111,651	41.4%	387,264	393,073
Overtime	27,902	0	0	20,000	5,000	5,000	0.87%	-15,000	-75.0%	5,075	5,151
Employee Benefits	145,778	145,465	145,465	142,456	121,168	118,485	20.71%	-23,971	-16.8%	127,630	137,647
Retirement Benefits	125,892	127,297	127,297	126,319	20,391	20,391	3.56%	-105,928	-83.9%	21,411	22,482
Payments to Insurance Fund	31,422	25,283	25,283	25,283	18,646	18,646	3.26%	-6,637	-26.3%	19,205	19,782
Purchased Other Services	1,169	748	748	748	748	748	0.13%	0	0.0%	763	778
Purchased Property Services	2,347	3,064	3,064	3,064	3,064	3,064	0.54%	0	0.0%	3,125	3,188
Professional Development	0	0	138	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	3,335	3,267	3,267	3,267	4,523	3,267	0.57%	0	0.0%	3,332	3,399
Supplies	16,127	21,920	20,782	20,920	24,420	20,920	3.66%	0	0.0%	21,338	21,766
<b>Total Expenditures</b>	<b>710,196</b>	<b>601,273</b>	<b>600,273</b>	<b>611,947</b>	<b>610,083</b>	<b>572,062</b>	<b>100.00%</b>	<b>-39,885</b>	<b>-6.5%</b>	<b>589,143</b>	<b>607,266</b>
<b>Net Operating Cost</b>	<b>710,196</b>	<b>601,273</b>	<b>600,273</b>	<b>611,947</b>	<b>610,083</b>	<b>572,062</b>		<b>(39,885)</b>	<b>-4.9%</b>	<b>589,143</b>	<b>607,266</b>

City of Stamford  
Office of Public Safety, Health and Welfare



# Fiscal Year 2016/2017 - Office Summary

3/7/2016 - 9:54:31 PM

**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
SHW Admin (3101)	415,157	451,929	451,929	463,742	442,613	422,513	0.38%	-41,229	-8.9%	434,272	446,708
Emer Comm (3350)	4,616,327	4,910,276	4,910,276	4,815,707	4,941,869	4,787,520	4.27%	-28,187	-0.6%	4,934,510	5,090,360
Harbor Master (3940)	1,200	1,200	1,200	1,200	0	0	0.00%	-1,200	-100.0%	0	0
Emer Med Svs (3960)	1,467,753	1,507,232	1,507,232	1,507,232	1,558,457	1,558,457	1.39%	51,225	3.4%	1,589,626	1,621,419
<b>Pub Safety, Health &amp; Welfare Admi</b>	<b>6,500,436</b>	<b>6,870,637</b>	<b>6,870,637</b>	<b>6,787,881</b>	<b>6,942,939</b>	<b>6,768,490</b>	<b>6.03%</b>	<b>-19,391</b>	<b>-0.3%</b>	<b>6,958,408</b>	<b>7,158,487</b>
Police (3300)	57,642,216	17,047,654	17,053,654	16,980,380	12,188,079	12,100,264	10.79%	-4,880,116	-28.7%	12,479,854	12,881,063
Patrol (3301)	0	29,317,717	29,315,717	28,767,912	28,665,623	27,743,967	24.73%	-1,023,945	-3.6%	28,686,700	29,685,867
Special Teams (3302)	0	606,576	606,576	667,287	456,481	406,054	0.36%	-261,233	-39.1%	412,492	419,033
Police Training (3303)	0	3,391,221	3,391,221	4,275,296	2,491,444	2,155,876	1.92%	-2,119,420	-49.6%	2,215,615	2,278,487
Criminal Investigations (3304)	0	10,120,230	10,116,230	10,400,611	11,439,082	11,217,185	10.00%	816,574	7.9%	11,594,258	11,993,576
Police SS (3361)	1,235,950	0	0	0	0	0	0.00%	0	100.0%	0	0
Animal Control (3366)	457,347	469,894	469,894	486,585	547,283	463,124	0.41%	-23,461	-4.8%	477,204	492,167
<b>Police Department</b>	<b>59,335,512</b>	<b>60,953,292</b>	<b>60,953,292</b>	<b>61,578,071</b>	<b>55,787,992</b>	<b>54,086,470</b>	<b>48.21%</b>	<b>-7,491,601</b>	<b>-12.2%</b>	<b>55,866,123</b>	<b>57,750,193</b>
Volunteer Fire (3410)	0	2,578,192	2,578,192	2,577,292	6,284,575	2,686,958	2.39%	109,666	4.3%	2,742,942	2,800,265
Fire Administration (3510)	47,947,827	2,884,176	2,917,176	2,916,373	669,305	593,899	0.53%	-2,322,474	-79.6%	608,698	624,148
Suppression (3521)	0	40,459,619	40,451,619	39,707,536	40,529,776	39,558,592	35.26%	-148,944	-0.4%	40,882,652	42,290,771
Fire Training Center (3533)	2,317	771,729	829,729	711,137	898,484	717,694	0.64%	6,557	0.9%	737,686	758,732
Fire Marshal (3540)	0	2,176,106	2,176,106	2,157,886	2,137,351	2,136,539	1.90%	-21,347	-1.0%	2,211,051	2,290,352
Vehicle & Equip Maint (3550)	0	781,687	781,687	795,281	965,668	797,660	0.71%	2,379	0.3%	817,255	837,703
<b>Stamford Fire Department</b>	<b>47,950,144</b>	<b>49,651,509</b>	<b>49,734,509</b>	<b>48,865,505</b>	<b>51,485,159</b>	<b>46,491,342</b>	<b>41.44%</b>	<b>-2,374,163</b>	<b>-4.9%</b>	<b>48,000,284</b>	<b>49,601,971</b>
Smith House (3710)	2,060,346	2,391,968	2,391,968	1,808,572	319,389	319,389	0.28%	-1,489,183	-82.3%	328,269	337,403
Social Services (3720)	140,406	153,166	153,166	104,940	0	0	0.00%	-104,940	-100.0%	0	0
Recreation (3730)	245,685	258,587	258,587	190,029	0	0	0.00%	-190,029	-100.0%	0	0
Housekeeping (3740)	587,391	641,845	641,845	494,938	0	0	0.00%	-494,938	-100.0%	0	0
Maintenance (3750)	1,136,338	1,151,217	1,151,217	840,992	0	0	0.00%	-840,992	-100.0%	0	0
Laundry (3760)	290,866	303,197	303,197	208,831	0	0	0.00%	-208,831	-100.0%	0	0
Food Services (3770)	1,804,176	1,813,228	1,813,228	1,370,676	0	0	0.00%	-1,370,676	-100.0%	0	0
Nursing Services (3780)	10,156,941	10,249,277	10,249,277	7,571,498	0	0	0.00%	-7,571,498	-100.0%	0	0

# Fiscal Year 2016/2017 - Office Summary

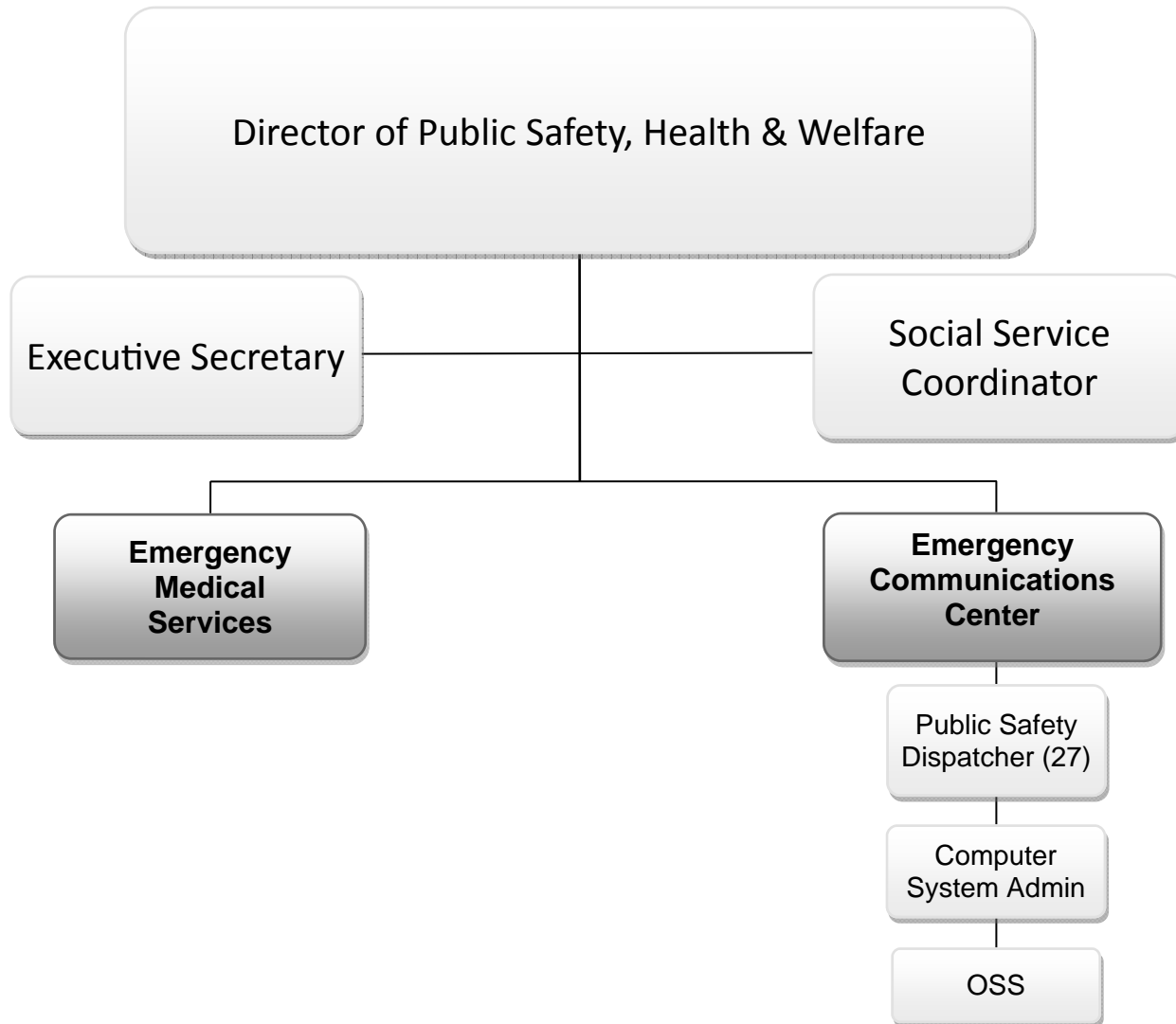
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**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Physician Services (3781)	41,989	51,500	51,500	51,277	0	0	0.00%	-51,277	-100.0%	0	0
Physical Therapy (3791)	473,712	512,500	512,500	205,787	0	0	0.00%	-205,787	-100.0%	0	0
<b>Smith House Nursing Facility</b>	<b>16,937,851</b>	<b>17,526,485</b>	<b>17,526,485</b>	<b>12,847,540</b>	<b>319,389</b>	<b>319,389</b>	<b>0.28%</b>	<b>-12,528,151</b>	<b>-97.5%</b>	<b>328,269</b>	<b>337,403</b>
Dir of Health (3810)	626,329	624,822	624,822	574,149	552,648	523,348	0.47%	-50,801	-8.8%	540,211	558,129
Laboratory (3811)	667,586	734,638	734,638	728,503	659,633	649,833	0.58%	-78,670	-10.8%	667,974	687,127
PS Health (3820)	2,681,453	2,919,716	2,919,716	2,912,493	0	0	0.00%	-2,912,493	-100.0%	0	0
Private & Parochial Health (3821)	1,397,100	1,363,535	1,363,535	1,367,672	0	0	0.00%	-1,367,672	-100.0%	0	0
Comm Nursing (3822)	892,735	918,071	918,071	918,675	867,500	867,500	0.77%	-51,175	-5.6%	898,912	932,457
Inspection Svcs (3830)	1,776,806	1,841,505	1,841,505	1,798,767	1,855,456	1,851,336	1.65%	52,569	2.9%	1,912,869	1,978,385
Social Svs (3910)	511,917	665,815	715,815	710,896	647,107	633,882	0.56%	-77,014	-10.8%	650,422	667,791
Welfare Division (3920)	164,096	0	0	0	0	0	0.00%	0	100.0%	0	0
<b>Health &amp; Social Services</b>	<b>8,718,022</b>	<b>9,068,102</b>	<b>9,118,102</b>	<b>9,011,155</b>	<b>4,582,344</b>	<b>4,525,899</b>	<b>4.03%</b>	<b>-4,485,256</b>	<b>-49.8%</b>	<b>4,670,388</b>	<b>4,823,889</b>
<b>Total Public Safety, Health &amp; Welfa</b>	<b>139,441,964</b>	<b>144,070,025</b>	<b>144,203,025</b>	<b>139,090,152</b>	<b>119,117,823</b>	<b>112,191,590</b>	<b>100.00%</b>	<b>-26,898,562</b>	<b>-19.3%</b>	<b>115,823,472</b>	<b>119,671,943</b>

City of Stamford  
Office of Public Safety, Health and Welfare  
Public Safety, Health and Welfare Administration



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:54:32 PM

**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration

**Mission Statement:**

The Department of Public Safety, Health and Welfare is responsible for the administration, supervision and performance of all municipal functions related to, but not limited to Police, Fire, Health, Social Services, Rescue, Emergency Medical Services, Emergency Management and Homeland Security.

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
SHW Admin (3101)	415,157	451,929	451,929	463,742	442,613	422,513	6.24%	-41,229	-8.9%	434,272	446,708
Emer Comm (3350)	4,616,327	4,910,276	4,910,276	4,815,707	4,941,869	4,787,520	70.73%	-28,187	-0.6%	4,934,510	5,090,360
Harbor Master (3940)	1,200	1,200	1,200	1,200	0	0	0.00%	-1,200	-100.0%	0	0
Emer Med Svs (3960)	1,467,753	1,507,232	1,507,232	1,507,232	1,558,457	1,558,457	23.03%	51,225	3.4%	1,589,626	1,621,419
<b>Total Expenditures</b>	<b>6,500,436</b>	<b>6,870,637</b>	<b>6,870,637</b>	<b>6,787,881</b>	<b>6,942,939</b>	<b>6,768,490</b>	<b>100.00%</b>	<b>-19,391</b>	<b>-0.3%</b>	<b>6,958,408</b>	<b>7,158,487</b>
<b>Net Operating Cost</b>	<b>6,500,436</b>	<b>6,870,637</b>	<b>6,870,637</b>	<b>6,787,881</b>	<b>6,942,939</b>	<b>6,768,490</b>	<b>100.00%</b>	<b>-19,391</b>	<b>-0.3%</b>	<b>6,958,408</b>	<b>7,158,487</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:54:39 PM

**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,302,820	2,581,180	2,581,180	2,424,353	2,586,465	2,443,085	36.09%	18,732	0.8%	2,479,732	2,516,927
Other Salary	114,860	121,759	121,759	121,759	121,759	121,759	1.80%	0	0.0%	123,585	125,439
Overtime	353,765	301,648	301,648	382,955	382,955	382,955	5.66%	0	0.0%	388,700	394,530
Employee Benefits	918,286	990,826	990,826	985,078	1,023,272	1,012,303	14.96%	27,225	2.8%	1,092,911	1,181,270
Retirement Benefits	486,938	509,862	509,862	496,237	293,577	293,577	4.34%	-202,660	-40.8%	308,255	323,670
Payments to Insurance Fund	13,600	12,959	12,959	12,959	11,740	11,740	0.17%	-1,219	-9.4%	12,092	12,455
Purchased Other Services	9,166	387	387	12,387	12,887	12,387	0.18%	0	0.0%	12,635	12,888
Purchased Professional Services	0	1,386,815	1,386,815	1,386,815	1,433,815	1,433,815	21.18%	47,000	3.4%	1,462,491	1,491,741
Purchased Property Services	2,198,177	873,256	873,256	873,256	961,387	951,387	14.06%	78,131	8.9%	970,415	989,823
Professional Development	6,822	7,200	7,200	7,200	12,200	7,200	0.11%	0	0.0%	7,344	7,491
Utilities & Commodities	67,841	73,548	73,548	73,685	88,285	88,285	1.30%	14,600	19.8%	90,051	91,853
Supplies	28,161	11,197	11,197	11,197	14,597	9,997	0.15%	-1,200	-10.7%	10,197	10,400
<b>Total Expenditures</b>	<b>6,500,436</b>	<b>6,870,637</b>	<b>6,870,637</b>	<b>6,787,881</b>	<b>6,942,939</b>	<b>6,768,490</b>	<b>100.00%</b>	<b>-19,391</b>	<b>-0.3%</b>	<b>6,958,408</b>	<b>7,158,487</b>
<b>Net Operating Cost</b>	<b>6,500,436</b>	<b>6,870,637</b>	<b>6,870,637</b>	<b>6,787,881</b>	<b>6,942,939</b>	<b>6,768,490</b>		<b>-19,391</b>	<b>-0.3%</b>	<b>6,958,408</b>	<b>7,158,487</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:54:41 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3101 PSHW Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	0	0	-62,228	0	-62,228	0	-62,228	100.0%	previously in Police 3300
MAA	C729	Social Serv Comm Coord	1	103,393	1	103,000	1	103,000	0	-393	-0.4%	
UAW	C350	Executive Secretary	1	70,699	1	72,660	1	72,660	0	1,961	2.8%	
PP	C197	Dir Pub Safety Hlth&Welfr	1	156,191	1	159,018	1	159,018	0	2,827	1.8%	
<b>Total</b>			<b>3</b>	<b>330,282</b>	<b>3</b>	<b>272,450</b>	<b>3</b>	<b>272,450</b>	<b>0</b>	<b>-57,832</b>	<b>-17.5%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:43 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3101 PSHW Administration

## Program Description:

The Administration of the Department of Public Safety, Health & Welfare is responsible for the administration, supervision, and performance of all municipal functions related to, but not limited to police, fire, health, social services, rescue, emergency medical services, emergency management and homeland security.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	288,813	330,282	330,282	330,121	272,450	272,450	64.48%	-57,671	-17.5%	276,537	280,685
Overtime	3,468	2,500	2,500	2,500	2,500	2,500	0.59%	0	0.0%	2,538	2,576
Employee Benefits	65,676	70,668	70,668	71,450	93,569	93,569	22.15%	22,119	31.0%	99,684	106,361
Retirement Benefits	19,543	21,142	21,142	20,197	14,297	14,297	3.38%	-5,900	-29.2%	15,011	15,763
Payments to Insurance Fund	903	1,074	1,074	1,074	1,097	1,097	0.26%	23	2.1%	1,130	1,164
Purchased Other Services	9,151	200	200	12,200	12,700	12,200	2.89%	0	0.0%	12,444	12,693
Purchased Professional Services	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	20,320	20,000	20,000	20,000	30,000	20,000	4.73%	0	0.0%	20,400	20,808
Professional Development	0	0	0	0	5,000	0	0.00%	0	0.0%	0	0
Utilities & Commodities	3,726	3,663	3,663	3,800	4,000	4,000	0.95%	200	5.3%	4,080	4,162
Supplies	3,557	2,400	2,400	2,400	7,000	2,400	0.57%	0	0.0%	2,448	2,496
<b>Total Expenditures</b>	<b>415,157</b>	<b>451,929</b>	<b>451,929</b>	<b>463,742</b>	<b>442,613</b>	<b>422,513</b>	<b>100.00%</b>	<b>-41,229</b>	<b>-8.9%</b>	<b>434,272</b>	<b>446,708</b>
<b>Net Operating Cost</b>	<b>415,157</b>	<b>451,929</b>	<b>451,929</b>	<b>463,742</b>	<b>442,613</b>	<b>422,513</b>		<b>(41,229)</b>	<b>-6.5%</b>	<b>434,272</b>	<b>446,708</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:54:45 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3350 Emergency Communications Center

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C663	Public Safety Disp I	28	2,095,827	28	2,158,248	27	2,014,868	-1	-80,959	-3.9%	unfund 1 pos & fund 2 pos 1/2 yr
UAW	C558	Office Support Specialist	1	52,027	1	53,117	1	53,117	0	1,090	2.1%	
MAA	C150	Computer Sys Admin-ECC	1	103,043	1	102,650	1	102,650	0	-393	-0.4%	
<b>Total</b>			<b>30</b>	<b>2,250,898</b>	<b>30</b>	<b>2,314,015</b>	<b>29</b>	<b>2,170,635</b>	<b>-1</b>	<b>-80,263</b>	<b>-3.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:47 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3350 Emergency Communications Center

## Program Description:

The Emergency Communications Center is the fourth component of the public safety response system. The ECC provides command, control and information services, which are needed by the three more traditionally recognized public safety agencies, to carry out their respective missions. ECC personnel are the first representatives of local government to interact with citizens in need. Without leaving their workplace, they are the first public safety persons to "arrive at the scene". Using all of their acquired skills, ECC personnel gather information concerning a problem or complaint. That information is relayed to public safety agencies who then decide upon appropriate courses of action. ECC personnel track each incident and process updated information as situations continue to unfold. The objective is to seamlessly facilitate that flow of information.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	2,014,007	2,250,898	2,250,898	2,094,232	2,314,015	2,170,635	45.34%	76,403	3.6%	2,203,195	2,236,242
Other Salary	114,860	121,759	121,759	121,759	121,759	121,759	2.54%	0	0.0%	123,585	125,439
Overtime	350,297	299,148	299,148	380,455	380,455	380,455	7.95%	0	0.0%	386,162	391,954
Employee Benefits	852,610	920,158	920,158	913,628	929,703	918,734	19.19%	5,106	0.6%	993,227	1,074,909
Retirement Benefits	467,395	488,720	488,720	476,040	279,280	279,280	5.83%	-196,760	-41.3%	293,244	307,907
Payments to Insurance Fund	12,697	11,885	11,885	11,885	10,643	10,643	0.22%	-1,242	-10.5%	10,962	11,291
Purchased Other Services	16	187	187	187	187	187	0.00%	0	0.0%	191	195
Purchased Property Services	728,458	732,839	732,839	732,839	806,745	806,745	16.85%	73,906	10.1%	822,880	839,337
Professional Development	6,822	7,200	7,200	7,200	7,200	7,200	0.15%	0	0.0%	7,344	7,491
Utilities & Commodities	64,116	69,885	69,885	69,885	84,285	84,285	1.76%	14,400	20.6%	85,971	87,691
Supplies	5,050	7,597	7,597	7,597	7,597	7,597	0.16%	0	0.0%	7,749	7,904
<b>Total Expenditures</b>	<b>4,616,327</b>	<b>4,910,276</b>	<b>4,910,276</b>	<b>4,815,707</b>	<b>4,941,869</b>	<b>4,787,520</b>	<b>100.00%</b>	<b>-28,187</b>	<b>-0.6%</b>	<b>4,934,510</b>	<b>5,090,360</b>
<b>Revenue</b>											
False Alarm Fees	221,109	225,000	225,000	225,000	215,000	215,000	100.00%	-10,000	-4.4%	215,000	215,000
<b>Total Revenue</b>	<b>221,109</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>215,000</b>	<b>215,000</b>	<b>100.00%</b>	<b>-10,000</b>	<b>-4.4%</b>	<b>215,000</b>	<b>215,000</b>
<b>Net Operating Cost</b>	<b>4,395,218</b>	<b>4,685,276</b>	<b>4,685,276</b>	<b>4,590,707</b>	<b>4,726,869</b>	<b>4,572,520</b>		<b>(18,187)</b>	<b>-2.4%</b>	<b>4,719,510</b>	<b>4,875,360</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:50 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3940 Harbor Master

**Program Description:**

Stamford's Harbor Master, appointed by the Governor, enforces state law while patrolling Stamford's waters. He monitors commercial vessels to make sure they comply with safety regulations, enforces city mooring rules and regulations and assists the Stamford Marine Police and the U.S. Coast Guard in all boating safety matters. The funding and supervision of Stamford's Harbor Master, a state official is handled by the Stamford Harbor Commission and assists in harbor safety, emergency storm management, mooring enforcement and water quality monitoring.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Utilities & Commodities	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Supplies	1,200	1,200	1,200	1,200	0	0	0.00%	-1,200	-100.0%	0	0
<b>Total Expenditures</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-1,200</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>0</b>		<b>(1,200)</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:54:52 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0310 Pub Safety, Health & Welfare Administration  
**Program:** 3960 Stamford EMS

## Program Description:

Provides the residents of the City of Stamford with high quality professional emergency medical services, including advanced life support services, and promotes the general awareness of available services. Treats each patient, co-worker and volunteer in a professional, courteous and compassionate manner. Renders treatment to all patients as prescribed and directed by the Medical Control Authority and the State of Connecticut Office of Emergency Medical Services. Never denies any person treatment because of their inability to pay for services rendered. Promotes volunteering as an important source of community contact and service. Provides interested volunteers a place of training and development for entering the EMS profession. Operates its business in accordance with the bylaws of the corporation and any governing laws of the State of Connecticut Department of Health and Addiction Services, Office of Emergency Medical Services.

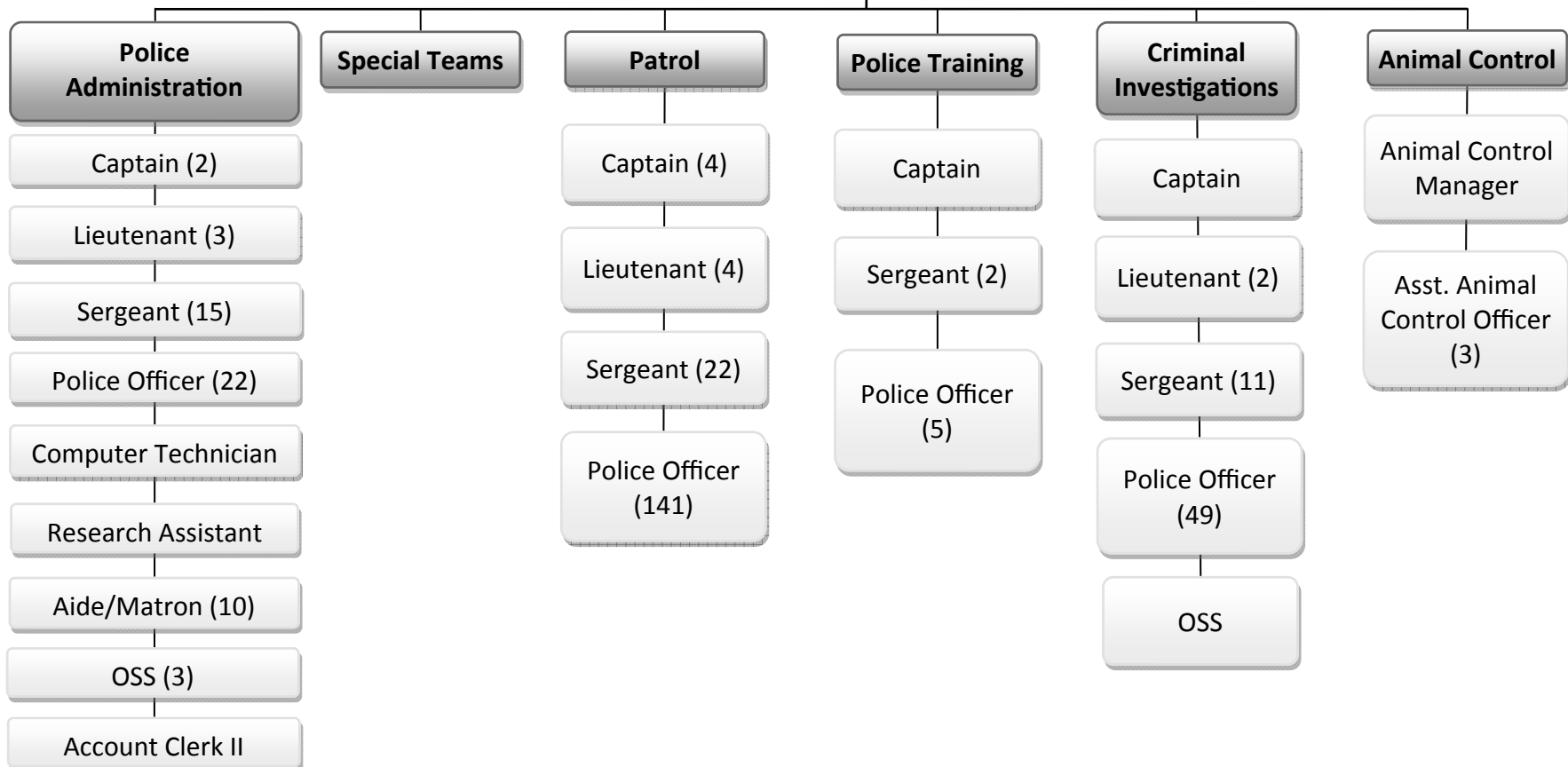
Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Professional Services	0	1,386,815	1,386,815	1,386,815	1,433,815	1,433,815	92.00%	47,000	3.4%	1,462,491	1,491,741
Purchased Property Services	1,449,398	120,417	120,417	120,417	124,642	124,642	8.00%	4,225	3.5%	127,135	129,678
Supplies	18,355	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,467,753</b>	<b>1,507,232</b>	<b>1,507,232</b>	<b>1,507,232</b>	<b>1,558,457</b>	<b>1,558,457</b>	<b>100.00%</b>	<b>51,225</b>	<b>3.4%</b>	<b>1,589,626</b>	<b>1,621,419</b>
<b>Net Operating Cost</b>	<b>1,467,753</b>	<b>1,507,232</b>	<b>1,507,232</b>	<b>1,507,232</b>	<b>1,558,457</b>	<b>1,558,457</b>		<b>51,225</b>	<b>3.4%</b>	<b>1,589,626</b>	<b>1,621,419</b>

# City of Stamford Office of Public Safety, Health & Welfare Police Department

Director of Public Safety, Health & Welfare

Chief of Police

Assistant Chief (2)



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:54:53 PM

**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

**Dept/Div:** 0330 Police Department

**Mission Statement:**

Our mission is to provide a safe and secure environment through our commitment to community oriented service, delivered with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; and maintain public order and safety through problem oriented and community based policing.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Police (3300)	57,642,216	17,047,654	17,053,654	16,980,380	12,188,079	12,100,264	22.37%	-4,880,116	-28.7%	12,479,854	12,881,063
Patrol (3301)	0	29,317,717	29,315,717	28,767,912	28,665,623	27,743,967	51.30%	-1,023,945	-3.6%	28,686,700	29,685,867
Special Teams (3302)	0	606,576	606,576	667,287	456,481	406,054	0.75%	-261,233	-39.1%	412,492	419,033
Police Training (3303)	0	3,391,221	3,391,221	4,275,296	2,491,444	2,155,876	3.99%	-2,119,420	-49.6%	2,215,615	2,278,487
Criminal Investigations (3304)	0	10,120,230	10,116,230	10,400,611	11,439,082	11,217,185	20.74%	816,574	7.9%	11,594,258	11,993,576
Police SS (3361)	1,235,950	0	0	0	0	0	0.00%	0	0.0%	0	0
Animal Control (3366)	457,347	469,894	469,894	486,585	547,283	463,124	0.86%	-23,461	-4.8%	477,204	492,167
<b>Total Expenditures</b>	<b>59,335,512</b>	<b>60,953,292</b>	<b>60,953,292</b>	<b>61,578,071</b>	<b>55,787,992</b>	<b>54,086,470</b>	<b>100.00%</b>	<b>-7,491,601</b>	<b>-12.2%</b>	<b>55,866,123</b>	<b>57,750,193</b>
<b>Revenue</b>											
Police (3300)	32,135	31,300	31,300	31,300	31,500	31,500	9.65%	200	0.6%	31,500	31,500
Patrol (3301)	101,310	65,000	65,000	90,000	65,000	65,000	19.91%	-25,000	-27.8%	65,000	65,000
Emer Comm (3350)	221,109	225,000	225,000	225,000	215,000	215,000	65.85%	-10,000	-4.4%	215,000	215,000
Animal Control (3366)	0	40,000	40,000	40,000	15,000	15,000	4.59%	-25,000	-62.5%	15,000	15,000
<b>Total Revenue</b>	<b>354,554</b>	<b>361,300</b>	<b>361,300</b>	<b>386,300</b>	<b>326,500</b>	<b>326,500</b>	<b>100.00%</b>	<b>-59,800</b>	<b>-15.5%</b>	<b>326,500</b>	<b>326,500</b>
<b>Net Operating Cost</b>	<b>58,980,958</b>	<b>60,591,992</b>	<b>60,591,992</b>	<b>61,191,771</b>	<b>55,461,492</b>	<b>53,759,970</b>	<b>100.00%</b>	<b>-7,431,801</b>	<b>-12.1%</b>	<b>55,539,623</b>	<b>57,423,693</b>



# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:55:05 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	22,015,246	22,319,006	22,319,006	21,924,541	22,546,080	22,261,581	41.16%	337,040	1.5%	22,595,504	22,934,437
Other Salary	3,628,261	3,702,230	3,702,230	3,892,318	4,247,071	3,998,392	7.39%	106,074	2.7%	4,058,370	4,119,244
Overtime	5,581,577	4,800,000	4,800,000	5,737,498	6,251,000	5,139,000	9.50%	-598,498	-10.4%	5,216,085	5,294,327
Employee Benefits	7,171,484	7,675,831	7,675,831	7,681,739	8,080,722	8,043,558	14.87%	361,819	4.7%	8,792,619	9,615,840
Retirement Benefits	12,525,961	13,729,858	13,729,858	13,629,067	6,650,777	6,650,777	12.30%	-6,978,290	-51.2%	6,983,316	7,332,481
Payments to Insurance Fund	6,384,174	6,816,566	6,816,566	6,816,566	6,750,402	6,750,402	12.48%	-66,164	-1.0%	6,952,915	7,161,502
Purchased Other Services	31,693	37,700	37,700	37,700	37,700	37,700	0.07%	0	0.0%	38,454	39,223
Purchased Professional Services	102,514	57,500	82,500	82,500	126,500	97,500	0.18%	15,000	18.2%	99,150	100,833
Purchased Property Services	370,870	391,967	391,967	395,544	610,506	585,506	1.08%	189,962	48.0%	597,216	609,160
Professional Development	63,577	50,000	50,000	50,000	70,000	50,000	0.09%	0	0.0%	51,000	52,020
Utilities & Commodities	863,177	826,027	801,027	783,991	802,727	781,227	1.44%	-2,764	-0.4%	796,852	812,790
Supplies	593,722	541,136	541,136	541,136	586,436	532,436	0.98%	-8,700	-1.6%	543,084	553,946
Other	3,255	5,471	5,471	5,471	5,471	5,471	0.01%	0	0.0%	5,580	5,692
City Support to BOE	0	0	0	0	-977,400	-847,080	-1.57%	-847,080	100.0%	-864,022	-881,302
<b>Total Expenditures</b>	<b>59,335,512</b>	<b>60,953,292</b>	<b>60,953,292</b>	<b>61,578,071</b>	<b>55,787,992</b>	<b>54,086,470</b>	<b>100.00%</b>	<b>-7,491,601</b>	<b>-12.2%</b>	<b>55,866,123</b>	<b>57,750,193</b>
<b>Revenue</b>											
Police Department	354,554	361,300	361,300	386,300	326,500	326,500	100.00%	-59,800	-15.5%	326,500	326,500
<b>Net Operating Cost</b>	<b>58,980,958</b>	<b>60,591,992</b>	<b>60,591,992</b>	<b>61,191,771</b>	<b>55,461,492</b>	<b>53,759,970</b>		<b>-7,431,801</b>	<b>-12.1%</b>	<b>55,539,623</b>	<b>57,423,693</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:08 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3300 Police Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	-110,110	0	0	0	0	0	110,110	-100.0%	Now in PSH&W 3101
PP	C904	Asst Police Chief	2	271,425	2	275,130	2	275,130	0	3,705	1.4%	
MAA	C765	Supv of Vehicle Mtce	1	79,402	0	0	0	0	-1	-79,402	-100.0%	xfer to Pol Veh Mtn 2123
UAW	C687	Research Assistant	1	62,915	1	64,228	1	64,228	0	1,313	2.1%	
POL	C631	Police Sergeant	15	1,248,139	15	1,246,235	15	1,246,235	0	-1,904	-0.2%	
POL	C629	Police Officer	29	2,036,443	22	1,558,648	22	1,473,589	-7	-562,854	-27.6%	-3 xfer;1 unfund;3 now Aides
POL	C625	Police Lieutenant	3	287,691	3	286,629	3	286,629	0	-1,062	-0.4%	
UAW	C618	Police Clerk-Matron	1	49,333	1	50,360	1	50,360	0	1,027	2.1%	
PP	C617	Police Chief	1	152,001	1	151,831	1	151,831	0	-170	-0.1%	
POL	C616	Police Captain	2	219,932	2	219,628	2	219,628	0	-304	-0.1%	
UAW	C612	Police Aide	6	332,000	9	513,674	9	513,674	3	181,674	54.7%	3 new positions
UAW	C558	Office Support Specialist	3	149,749	3	152,618	3	152,618	0	2,869	1.9%	
UE	C332	Equipment Mechanic 37.5	3	123,664	0	0	0	0	-3	-123,664	-100.0%	xfer to Pol Veh Mtn 2123
UAW	C155	Computer Technician	1	76,301	1	77,901	1	77,901	0	1,600	2.1%	
UAW	C009	Account Clerk II	1	55,574	1	52,504	1	52,504	0	-3,070	-5.5%	
<b>Total</b>			<b>69</b>	<b>5,034,461</b>	<b>61</b>	<b>4,649,386</b>	<b>61</b>	<b>4,564,327</b>	<b>-8</b>	<b>-470,133</b>	<b>-9.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:10 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3300 Police Administration

**Program Description:**

The Administration program consists of the Chief's Office, Support Services, Headquarters / Front Desk, Jail, Records Room, Information Technology, Internal Affairs, Vehicle Maintenance, Payroll, Grants, Central Hiring.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	21,843,204	5,034,461	5,034,461	4,818,641	4,649,386	4,564,327	37.72%	-254,314	-5.3%	4,632,792	4,702,284
Other Salary	3,563,568	1,845,735	1,845,735	1,695,340	1,777,025	1,897,715	15.68%	202,375	11.9%	1,926,181	1,955,074
Overtime	5,535,541	835,000	835,000	1,205,000	1,225,000	1,030,000	8.51%	-175,000	-14.5%	1,045,450	1,061,132
Employee Benefits	7,086,952	1,811,334	1,811,334	1,807,170	1,735,920	1,723,654	14.24%	-83,516	-4.6%	1,879,237	2,050,093
Retirement Benefits	12,466,687	4,969,091	4,969,091	4,947,270	1,346,975	1,346,975	11.13%	-3,600,295	-72.8%	1,414,324	1,485,040
Payments to Insurance Fund	6,373,302	1,495,824	1,495,824	1,495,824	1,352,665	1,352,665	11.18%	-143,159	-9.6%	1,393,245	1,435,042
Purchased Other Services	31,693	4,000	4,000	4,000	10,500	10,500	0.09%	6,500	162.5%	10,710	10,924
Purchased Professional Services	83,213	40,000	65,000	65,000	75,000	65,000	0.54%	0	0.0%	66,300	67,626
Purchased Property Services	345,720	319,988	319,988	319,988	335,506	320,506	2.65%	518	0.2%	326,916	333,453
Utilities & Commodities	0	355,279	330,279	279,205	316,260	294,760	2.44%	15,555	5.6%	300,655	306,668
Supplies	312,329	331,471	337,471	337,471	335,771	335,771	2.77%	-1,700	-0.5%	342,486	349,337
Other	5	5,471	5,471	5,471	5,471	5,471	0.05%	0	0.0%	5,580	5,692
City Support to BOE	0	0	0	0	-977,400	-847,080	-7.00%	-847,080	100.0%	-864,022	-881,302
<b>Total Expenditures</b>	<b>57,642,216</b>	<b>17,047,654</b>	<b>17,053,654</b>	<b>16,980,380</b>	<b>12,188,079</b>	<b>12,100,264</b>	<b>100.00%</b>	<b>-4,880,116</b>	<b>-28.7%</b>	<b>12,479,854</b>	<b>12,881,063</b>
<b>Revenue</b>											
Police-Miscellaneous	31,036	30,000	30,000	30,000	30,000	30,000	95.24%	0	0.0%	30,000	30,000
Raffle & Bazaar Permits	935	1,000	1,000	1,000	1,200	1,200	3.81%	200	20.0%	1,200	1,200
Bingo Permits-Police	164	300	300	300	300	300	0.95%	0	0.0%	300	300
<b>Total Revenue</b>	<b>32,135</b>	<b>31,300</b>	<b>31,300</b>	<b>31,300</b>	<b>31,500</b>	<b>31,500</b>	<b>100.00%</b>	<b>200</b>	<b>0.6%</b>	<b>31,500</b>	<b>31,500</b>
<b>Net Operating Cost</b>	<b>57,610,080</b>	<b>17,016,354</b>	<b>17,022,354</b>	<b>16,949,080</b>	<b>12,156,579</b>	<b>12,068,764</b>		<b>(4,880,316)</b>	<b>-29.1%</b>	<b>12,448,354</b>	<b>12,849,563</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:12 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3301 Patrol

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
POL	C631	Police Sergeant	22	1,824,330	22	1,819,428	22	1,819,428	0	-4,902	-0.3%	
POL	C629	Police Officer	142	9,097,341	141	9,632,401	141	9,489,667	-1	392,326	4.3%	+2 xfers;fund 5 at 1/2yr(11 prior unfnd)
POL	C625	Police Lieutenant	6	383,538	4	382,622	4	382,622	-2	-916	-0.2%	unfund 2 pos prior unfunded
POL	C616	Police Captain	4	436,114	4	431,506	4	431,506	0	-4,608	-1.1%	
<b>Total</b>			<b>174</b>	<b>11,741,323</b>	<b>171</b>	<b>12,265,957</b>	<b>171</b>	<b>12,123,223</b>	<b>-3</b>	<b>381,900</b>	<b>3.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:14 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3301 Patrol

**Program Description:**

Patrol Division consists of Uniformed Officers assigned to Patrol Squads and the Marine Division. They are responsible for responding to all emergencies and calls for service, patrolling their assigned areas for criminal activity, motor vehicle violations, quality of life and safety issues, and providing a police presence in all neighborhoods.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	11,741,323	11,741,323	11,008,779	12,265,957	12,123,223	43.70%	1,114,444	10.1%	12,305,071	12,489,647
Other Salary	0	1,237,720	1,237,720	1,449,720	1,751,320	1,485,320	5.35%	35,600	2.5%	1,507,600	1,530,214
Overtime	0	2,170,000	2,170,000	2,170,000	2,470,000	1,970,000	7.10%	-200,000	-9.2%	1,999,550	2,029,544
Employee Benefits	0	3,949,367	3,949,367	3,941,254	4,279,874	4,266,952	15.38%	325,698	8.3%	4,674,818	5,123,187
Retirement Benefits	0	6,051,190	6,051,190	5,996,163	3,509,988	3,509,988	12.65%	-2,486,175	-41.5%	3,685,488	3,869,762
Payments to Insurance Fund	0	3,772,076	3,772,076	3,772,076	3,791,898	3,791,898	13.67%	19,822	0.5%	3,905,655	4,022,825
Purchased Other Services	0	4,000	4,000	4,000	0	0	0.00%	-4,000	-100.0%	0	0
Purchased Property Services	0	25,993	25,993	27,834	219,500	219,500	0.79%	191,666	688.6%	223,890	228,368
Utilities & Commodities	0	325,048	325,048	359,086	340,086	340,086	1.23%	-19,000	-5.3%	346,888	353,825
Supplies	0	41,000	39,000	39,000	37,000	37,000	0.13%	-2,000	-5.1%	37,740	38,495
<b>Total Expenditures</b>	<b>0</b>	<b>29,317,717</b>	<b>29,315,717</b>	<b>28,767,912</b>	<b>28,665,623</b>	<b>27,743,967</b>	<b>100.00%</b>	<b>-1,023,945</b>	<b>-3.6%</b>	<b>28,686,700</b>	<b>29,685,867</b>
<b>Revenue</b>											
Motor Vehicle Fines	101,310	65,000	65,000	90,000	65,000	65,000	100.00%	-25,000	-27.8%	65,000	65,000
<b>Total Revenue</b>	<b>101,310</b>	<b>65,000</b>	<b>65,000</b>	<b>90,000</b>	<b>65,000</b>	<b>65,000</b>	<b>100.00%</b>	<b>-25,000</b>	<b>-27.8%</b>	<b>65,000</b>	<b>65,000</b>
<b>Net Operating Cost</b>	<b>(101,310)</b>	<b>29,252,717</b>	<b>29,250,717</b>	<b>28,677,912</b>	<b>28,600,623</b>	<b>27,678,967</b>		<b>(998,945)</b>	<b>-5.4%</b>	<b>28,621,700</b>	<b>29,620,867</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:16 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3302 Special Teams

## Program Description:

Police Special Teams consists of the Special Response Team (SRT), the Hostage Negotiation Team (HNT), the Bomb Team, and the K-9 Team.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	0	10,000	10,000	10,000	10,000	10,000	2.46%	0	0.0%	10,150	10,302
Overtime	0	293,000	293,000	353,000	352,000	322,000	79.30%	-31,000	-8.8%	326,830	331,732
Employee Benefits	0	4,451	4,451	5,162	5,148	4,721	1.16%	-441	-8.5%	4,792	4,864
Payments to Insurance Fund	0	238,465	238,465	238,465	0	0	0.00%	-238,465	-100.0%	0	0
Purchased Professional Services	0	1,500	1,500	1,500	1,500	1,500	0.37%	0	0.0%	1,530	1,561
Utilities & Commodities	0	49,160	49,160	49,160	57,833	57,833	14.24%	8,673	17.6%	58,990	60,170
Supplies	0	10,000	10,000	10,000	30,000	10,000	2.46%	0	0.0%	10,200	10,404
<b>Total Expenditures</b>	<b>0</b>	<b>606,576</b>	<b>606,576</b>	<b>667,287</b>	<b>456,481</b>	<b>406,054</b>	<b>100.00%</b>	<b>-261,233</b>	<b>-39.1%</b>	<b>412,492</b>	<b>419,033</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>606,576</b>	<b>606,576</b>	<b>667,287</b>	<b>456,481</b>	<b>406,054</b>		<b>(261,233)</b>	<b>-33.1%</b>	<b>412,492</b>	<b>419,033</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:19 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3303 Police Training

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
POL	C631	Police Sergeant	2	165,912	2	165,798	2	165,798	0	-114	-0.1%	
POL	C629	Police Officer	8	533,715	5	360,995	5	360,995	-3	-172,720	-32.4%	-3 xfers
POL	C616	Police Captain	1	109,841	1	109,439	1	109,439	0	-402	-0.4%	
<b>Total</b>			<b>11</b>	<b>809,468</b>	<b>8</b>	<b>636,232</b>	<b>8</b>	<b>636,232</b>	<b>-3</b>	<b>-173,236</b>	<b>-21.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:21 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3303 Police Training

## Program Description:

The Training program consists of Academy and Firearms staff and new officers undergoing initial recruit and Field Training. The Training Division is responsible for providing all initial and State mandated recurrent training for the Department.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	809,468	809,468	1,359,159	636,232	636,232	29.51%	-722,927	-53.2%	645,775	655,462
Other Salary	0	68,439	68,439	94,039	101,999	71,239	3.30%	-22,800	-24.2%	72,308	73,393
Overtime	0	327,000	327,000	627,000	804,000	567,000	26.30%	-60,000	-9.6%	575,505	584,137
Employee Benefits	0	276,751	276,751	288,842	310,283	306,475	14.22%	17,633	6.1%	327,682	350,987
Retirement Benefits	0	404,716	404,716	401,237	204,746	204,746	9.50%	-196,491	-49.0%	214,983	225,732
Payments to Insurance Fund	0	1,300,716	1,300,716	1,300,716	177,399	177,399	8.23%	-1,123,317	-86.4%	182,721	188,203
Purchased Other Services	0	500	500	500	0	0	0.00%	-500	-100.0%	0	0
Purchased Property Services	0	3,998	3,998	4,170	14,000	4,000	0.19%	-170	-4.1%	4,080	4,162
Professional Development	0	50,000	50,000	50,000	70,000	50,000	2.32%	0	0.0%	51,000	52,020
Utilities & Commodities	0	14,633	14,633	14,633	3,785	3,785	0.18%	-10,848	-74.1%	3,861	3,938
Supplies	0	135,000	135,000	135,000	169,000	135,000	6.26%	0	0.0%	137,700	140,453
<b>Total Expenditures</b>	<b>0</b>	<b>3,391,221</b>	<b>3,391,221</b>	<b>4,275,296</b>	<b>2,491,444</b>	<b>2,155,876</b>	<b>100.00%</b>	<b>-2,119,420</b>	<b>-49.6%</b>	<b>2,215,615</b>	<b>2,278,487</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>3,391,221</b>	<b>3,391,221</b>	<b>4,275,296</b>	<b>2,491,444</b>	<b>2,155,876</b>		<b>(2,119,420)</b>	<b>-36.4%</b>	<b>2,215,615</b>	<b>2,278,487</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:23 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3304 Criminal Investigations

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
POL	C631	Police Sergeant	11	917,615	11	906,839	11	906,839	0	-10,776	-1.2%	
POL	C629	Police Officer	45	3,254,336	49	3,506,398	49	3,449,692	4	195,356	6.0%	+4 xfers
POL	C625	Police Lieutenant	2	190,794	2	190,086	2	190,086	0	-708	-0.4%	
POL	C616	Police Captain	1	108,991	1	108,589	1	108,589	0	-402	-0.4%	
UAW	C558	Office Support Specialist	1	52,327	1	53,417	1	53,417	0	1,090	2.1%	
<b>Total</b>			<b>60</b>	<b>4,524,063</b>	<b>64</b>	<b>4,765,329</b>	<b>64</b>	<b>4,708,623</b>	<b>4</b>	<b>184,560</b>	<b>4.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:25 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3304 Criminal Investigations

## Program Description:

Bureau of Criminal Investigations (BCI) consists of the BCI - Persons Unit, BCI - Property Unit, Youth Bureau and SRO Program, Special Victims Unit, ID Bureau (CSI), Narcotics and Organized Crime Squad (NOC), Evidence / Property Unit, and Court Liaison Officer.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	4,524,063	4,524,063	4,548,866	4,765,329	4,708,623	41.98%	159,757	3.5%	4,779,252	4,850,941
Other Salary	0	486,248	486,248	572,648	532,328	500,248	4.46%	-72,400	-12.6%	507,752	515,368
Overtime	0	1,165,000	1,165,000	1,351,498	1,350,000	1,220,000	10.88%	-131,498	-9.7%	1,238,300	1,256,875
Employee Benefits	0	1,529,676	1,529,676	1,533,767	1,646,200	1,643,089	14.65%	109,322	7.1%	1,799,627	1,971,703
Retirement Benefits	0	2,243,438	2,243,438	2,224,463	1,566,862	1,566,862	13.97%	-657,601	-29.6%	1,645,205	1,727,465
Payments to Insurance Fund	0	0	0	0	1,419,190	1,419,190	12.65%	1,419,190	100.0%	1,461,766	1,505,619
Purchased Other Services	0	29,000	29,000	29,000	27,000	27,000	0.24%	-2,000	-6.9%	27,540	28,091
Purchased Property Services	0	41,988	41,988	43,552	41,500	41,500	0.37%	-2,052	-4.7%	42,330	43,177
Utilities & Commodities	0	80,817	80,817	80,817	79,673	79,673	0.71%	-1,144	-1.4%	81,266	82,893
Supplies	0	20,000	16,000	16,000	11,000	11,000	0.10%	-5,000	-31.3%	11,220	11,444
<b>Total Expenditures</b>	<b>0</b>	<b>10,120,230</b>	<b>10,116,230</b>	<b>10,400,611</b>	<b>11,439,082</b>	<b>11,217,185</b>	<b>100.00%</b>	<b>816,574</b>	<b>7.9%</b>	<b>11,594,258</b>	<b>11,993,576</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>10,120,230</b>	<b>10,116,230</b>	<b>10,400,611</b>	<b>11,439,082</b>	<b>11,217,185</b>		<b>816,574</b>	<b>10.8%</b>	<b>11,594,258</b>	<b>11,993,576</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:28 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3361 Support Services

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only).

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17			\$ Var Projected	% Var Projected	FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total					
<b>Expenditures</b>												
Payments to Insurance Fund	2,257	0	0	0	0	0	0.00%	0	0.0%	0	0	
Purchased Property Services	25,150	0	0	0	0	0	0.00%	0	0.0%	0	0	
Professional Development	63,577	0	0	0	0	0	0.00%	0	0.0%	0	0	
Utilities & Commodities	862,172	0	0	0	0	0	0.00%	0	0.0%	0	0	
Supplies	279,544	0	0	0	0	0	0.00%	0	0.0%	0	0	
Other	3,250	0	0	0	0	0	0.00%	0	0.0%	0	0	
<b>Total Expenditures</b>	<b>1,235,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	
<b>Net Operating Cost</b>	<b>1,235,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:30 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3366 Animal Control

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C061	Asst Munipl Animal Contr	3	142,944	3	160,058	3	160,058	0	17,114	12.0%	1 pos prior 3/4 funded
MAA	C035	Animal Control Mgr	1	66,747	1	69,118	1	69,118	0	2,371	3.6%	
<b>Total</b>			<b>4</b>	<b>209,691</b>	<b>4</b>	<b>229,176</b>	<b>4</b>	<b>229,176</b>	<b>0</b>	<b>19,485</b>	<b>9.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:32 PM

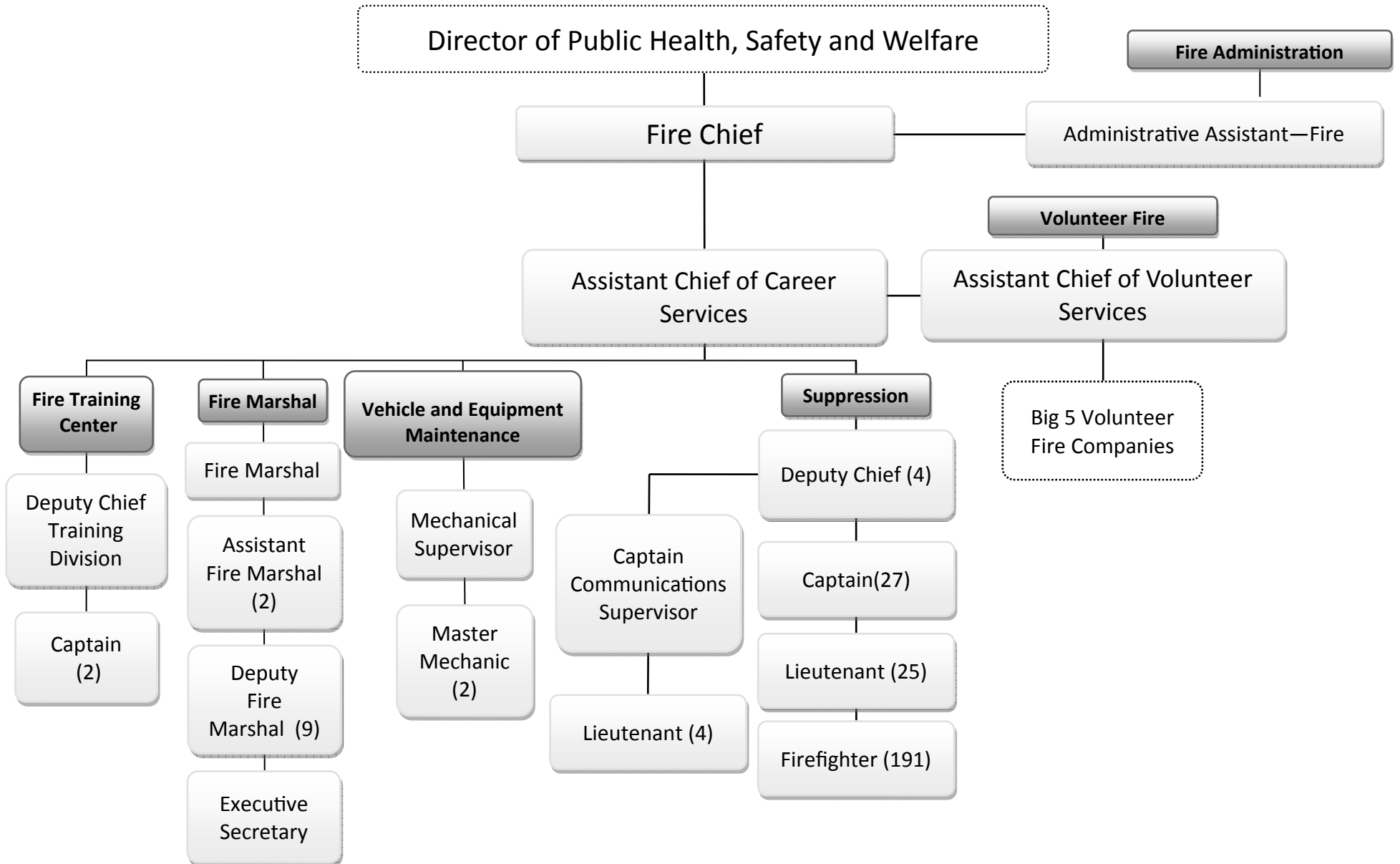
**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3366 Animal Control

**Program Description:**

Enforces the applicable provision of Title 22 of the Connecticut Statutes and Chapter 111 of the Code of the City of Stamford, Connecticut. Updates and implements effective Animal Control programs emphasizing responsible pet ownership, humane education, and reducing pet overpopulation to enrich the lives of the citizens and animals of Stamford.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	172,042	209,691	209,691	189,096	229,176	229,176	49.48%	40,080	21.2%	232,614	236,103
Other Salary	64,694	54,088	54,088	70,571	74,399	33,870	7.31%	-36,701	-52.0%	34,379	34,893
Overtime	46,036	10,000	10,000	31,000	50,000	30,000	6.48%	-1,000	-3.2%	30,450	30,907
Employee Benefits	84,532	104,252	104,252	105,544	103,297	98,667	21.30%	-6,877	-6.5%	106,463	115,006
Retirement Benefits	59,274	61,423	61,423	59,934	22,206	22,206	4.79%	-37,728	-62.9%	23,316	24,482
Payments to Insurance Fund	8,615	9,485	9,485	9,485	9,250	9,250	2.00%	-235	-2.5%	9,528	9,813
Purchased Other Services	0	200	200	200	200	200	0.04%	0	0.0%	204	208
Purchased Professional Services	19,301	16,000	16,000	16,000	50,000	31,000	6.69%	15,000	93.8%	31,320	31,646
Utilities & Commodities	1,005	1,090	1,090	1,090	5,090	5,090	1.10%	4,000	367.0%	5,192	5,296
Supplies	1,849	3,665	3,665	3,665	3,665	3,665	0.79%	0	0.0%	3,738	3,813
<b>Total Expenditures</b>	<b>457,347</b>	<b>469,894</b>	<b>469,894</b>	<b>486,585</b>	<b>547,283</b>	<b>463,124</b>	<b>100.00%</b>	<b>-23,461</b>	<b>-4.8%</b>	<b>477,204</b>	<b>492,167</b>
<b>Revenue</b>											
Transfer In - Dog Fund	0	40,000	40,000	40,000	15,000	15,000	100.00%	-25,000	-62.5%	15,000	15,000
<b>Total Revenue</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>15,000</b>	<b>15,000</b>	<b>100.00%</b>	<b>-25,000</b>	<b>-62.5%</b>	<b>15,000</b>	<b>15,000</b>
<b>Net Operating Cost</b>	<b>457,347</b>	<b>429,894</b>	<b>429,894</b>	<b>446,585</b>	<b>532,283</b>	<b>448,124</b>		<b>1,539</b>	<b>4.2%</b>	<b>462,204</b>	<b>477,167</b>

# City of Stamford Office of Health, Safety and Welfare Stamford Fire Department

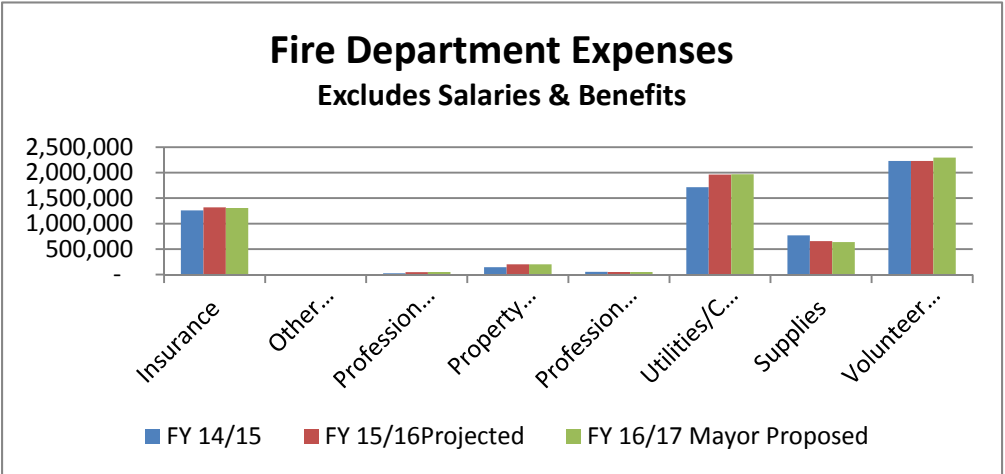
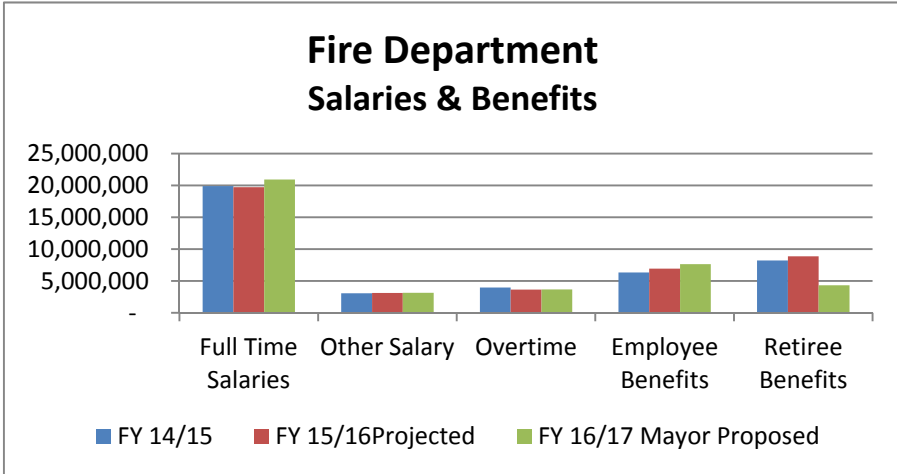
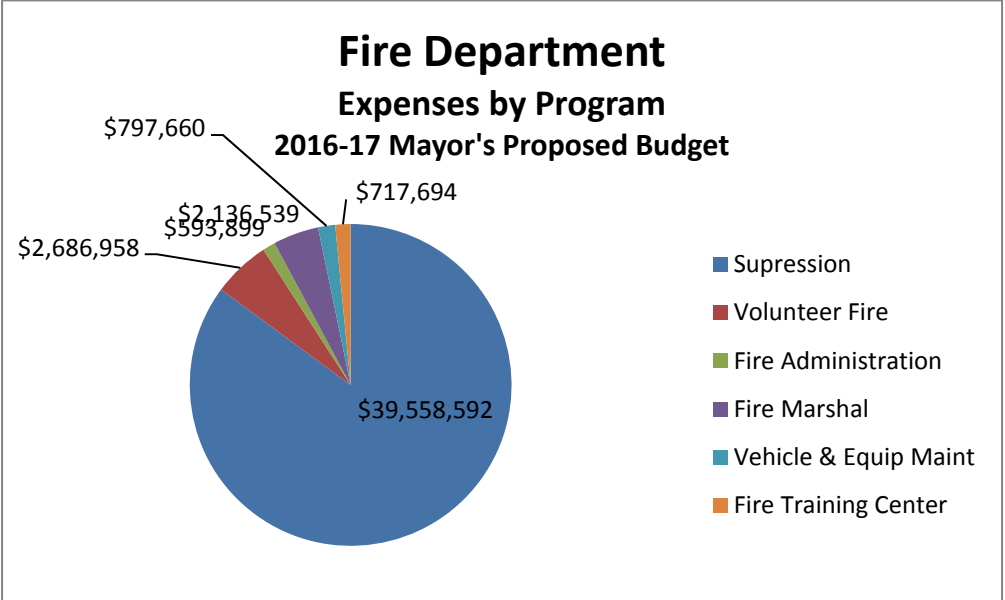


# Fiscal Year 2015/2016 – Did You Know

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department

### Did You Know? Professional and Volunteer Fire Department

- 12 Firehouses (Including Volunteer Departments)
- 17 Fire Engines (Pumpers)
- 4 Ladder Trucks
- 7 Emergency Response Vehicles
- 1 Fire Boat
- 35 Small Vehicles
- 1 Repair Facility
- 1 Training Center
- 1,981 Fire Hydrants
- 118 Self-Contained Breathing Apparatus
- 9 miles of Hose



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:55:33 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department

## Mission Statement:

The Mission of the Stamford Fire Department is to mitigate the threat to life and property from fire, acute medical and other emergencies, both natural and man made, through education, prevention, community preparedness, emergency response and recovery programs. Life safety of both the public and firefighters is always priority number one. We will respond to emergencies in a professional and courteous manner and strive to reduce the rate of emergencies through public education and code enforcement. Ethical values will remain the core of decision making and will be executed by all levels of the Department.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Volunteer Fire (3410)	0	2,578,192	2,578,192	2,577,292	6,284,575	2,686,958	5.78%	109,666	4.3%	2,742,942	2,800,265
Fire Administration (3510)	47,947,827	2,884,176	2,917,176	2,916,373	669,305	593,899	1.28%	-2,322,474	-79.6%	608,698	624,148
Suppression (3521)	0	40,459,619	40,451,619	39,707,536	40,529,776	39,558,592	85.09%	-148,944	-0.4%	40,882,652	42,290,771
Fire Training Center (3533)	2,317	771,729	829,729	711,137	898,484	717,694	1.54%	6,557	0.9%	737,686	758,732
Fire Marshal (3540)	0	2,176,106	2,176,106	2,157,886	2,137,351	2,136,539	4.60%	-21,347	-1.0%	2,211,051	2,290,352
Vehicle & Equip Maint (3550)	0	781,687	781,687	795,281	965,668	797,660	1.72%	2,379	0.3%	817,255	837,703
<b>Total Expenditures</b>	<b>47,950,144</b>	<b>49,651,509</b>	<b>49,734,509</b>	<b>48,865,505</b>	<b>51,485,159</b>	<b>46,491,342</b>	<b>100.00%</b>	<b>-2,374,163</b>	<b>-4.9%</b>	<b>48,000,284</b>	<b>49,601,971</b>
<b>Revenue</b>											
Fire Marshal (3540)	493	170	170	400	150	150	100.00%	-250	-62.5%	150	150
<b>Total Revenue</b>	<b>493</b>	<b>170</b>	<b>170</b>	<b>400</b>	<b>150</b>	<b>150</b>	<b>100.00%</b>	<b>-250</b>	<b>-62.5%</b>	<b>150</b>	<b>150</b>
<b>Net Operating Cost</b>	<b>47,949,651</b>	<b>49,651,339</b>	<b>49,734,339</b>	<b>48,865,105</b>	<b>51,485,009</b>	<b>46,491,192</b>	<b>100.00%</b>	<b>-2,373,913</b>	<b>-4.9%</b>	<b>48,000,134</b>	<b>49,601,821</b>



# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:55:42 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	19,902,481	20,033,837	20,033,837	19,727,920	20,934,565	20,934,565	45.03%	1,206,645	6.1%	21,248,584	21,567,312
Other Salary	3,082,655	3,340,766	3,340,766	3,119,758	3,507,918	3,145,857	6.77%	26,099	0.8%	3,193,046	3,240,943
Overtime	3,964,481	3,310,000	3,310,000	3,640,539	4,241,424	3,681,424	7.92%	40,885	1.1%	3,736,645	3,792,696
Employee Benefits	6,327,396	6,939,234	6,939,234	6,936,486	7,666,763	7,655,302	16.47%	718,816	10.4%	8,382,951	9,182,902
Retirement Benefits	8,214,298	9,556,896	9,556,896	8,874,600	4,339,373	4,339,373	9.33%	-4,535,227	-51.1%	4,556,342	4,784,157
Payments to Insurance Fund	1,318,488	1,297,508	1,297,508	1,297,508	1,319,711	1,319,711	2.84%	22,203	1.7%	1,359,303	1,400,080
Purchased Other Services	1,891	2,984	2,984	2,984	2,984	2,984	0.01%	0	0.0%	3,044	3,105
Purchased Professional Services	26,000	50,000	40,000	40,000	76,990	40,000	0.09%	0	0.0%	40,800	41,616
Purchased Property Services	175,544	201,000	201,000	201,000	378,190	201,000	0.43%	0	0.0%	205,020	209,120
Professional Development	56,265	50,000	108,000	108,290	130,500	90,290	0.19%	-18,000	-16.6%	92,096	93,938
Utilities & Commodities	1,857,013	1,968,833	1,938,833	1,940,784	2,033,394	1,957,874	4.21%	17,090	0.9%	1,997,032	2,036,973
Supplies	796,967	629,966	694,966	705,151	847,740	714,972	1.54%	9,821	1.4%	729,272	743,856
Volunteer Fire Dept	2,226,663	2,270,485	2,270,485	2,270,485	6,005,607	2,407,990	5.18%	137,505	6.1%	2,456,149	2,505,273
<b>Total Expenditures</b>	<b>47,950,144</b>	<b>49,651,509</b>	<b>49,734,509</b>	<b>48,865,505</b>	<b>51,485,159</b>	<b>46,491,342</b>	<b>100.00%</b>	<b>-2,374,163</b>	<b>-4.9%</b>	<b>48,000,284</b>	<b>49,601,971</b>
<b>Revenue</b>											
Stamford Fire Department	493	170	170	400	150	150	100.00%	-250	-62.5%	150	150
<b>Net Operating Cost</b>	<b>47,949,651</b>	<b>49,651,339</b>	<b>49,734,339</b>	<b>48,865,105</b>	<b>51,485,009</b>	<b>46,491,192</b>		<b>-2,373,913</b>	<b>-4.9%</b>	<b>48,000,134</b>	<b>49,601,821</b>

# Stamford Fire Department

## Performance Measures



Performance Data	FY 12-13	FY 13-14	FY 14-15	Target 15-16	Notes
Number of Emergencies	10,993	10,202	10,307		<i>For 2014/15: Fire 4%, Medical 53.8%, Haz Mat 5.8%, False Calls 18.5%, Other 17.9%</i>
Fire Inspections (Initial and Follow-up)	2,713	2,600	2,216	2,500	
Number of new construction or renovation inspections performed	972	864	952	1,000	
Number of investigations or complaints conducted by Fire Marshals Office	383	405	581	550	
Number of plan reviews, new construction or renovations performed	993	1,133	1,127	1,200	
Performance Measures	FY 12-13	FY 13-14	FY 14-15	Target 15-16	
Percent contained to Room of Origin	66%	72%	61%	66%	<i>2007-11 National Average 74% (NFPA)</i>
Percent Contained to Building of Origin	95%	98%	95%	96%	<i>2007-11 National Average 96% (NFPA)</i>
% Arrived within 5.0 Minutes from time of dispatch (EMS)	79%	71%	75%	80%	<i>NFPA 1710 Target: 4 minute response + 1 minute reflex to 90% of incidents (NFPA)</i>
Average Response time (EMS)	4:04	4:24	4:12		
% Arrived within 5.5 Minutes from time of dispatch (Fire)	78%	81%	82%	85%	<i>NFPA 1710 Target: 4 minute response + 1.5 minute reflex to 90% of Incidents (NFPA)</i>
Average Response time (Fire)	4:31	4:23	4:24		
Firefighter Injury Claims	62	73	47	45	
Average Training hours per Firefighter	95	98	160	180	<i>Goal of 200 hours per Firefighter is set per Insurance Services Office (ISO)</i>

# Fiscal Year 2016/2017 - Full Time Salary Report

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3410 Volunteer Fire

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C062V	Asst Fire Chief VS	1	125,362	1	135,140	1	135,140	0	9,778	7.8%	
<b>Total</b>			<b>1</b>	<b>125,362</b>	<b>1</b>	<b>135,140</b>	<b>1</b>	<b>135,140</b>	<b>0</b>	<b>9,778</b>	<b>7.8%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:46 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3410 Volunteer Fire

## Program Description:

The Volunteer Fire Service consists of New Hope Fire Co, Belltown Fire Co, Springdale Fire Co, Turn of River Fire Co, and the Long Ridge Fire Co. All City operating costs associated with the Volunteer Fire Service are contained within this program. This includes personnel costs associated with all employees of Long Ridge and Belltown, as well as the Assistant Chief of Volunteer Services.

Note: For FY 14/15, the Volunteer Fire expenses were shown under Program 3510 - Fire Administration. This program budget moved the expenses back to 3410 - Volunteer Fire. Due to this change, the program level budget detail is missing for FY 14/15.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	125,362	125,362	126,979	135,140	135,140	5.03%	8,161	6.4%	137,167	139,225
Employee Benefits	0	1,558	1,558	1,578	39,992	39,992	1.49%	38,414	2434.3%	42,685	45,628
Retirement Benefits	0	46,753	46,753	44,216	0	0	0.00%	-44,216	-100.0%	0	0
Payments to Insurance Fund	0	133,022	133,022	133,022	102,824	102,824	3.83%	-30,198	-22.7%	105,909	109,086
Utilities & Commodities	0	1,012	1,012	1,012	1,012	1,012	0.04%	0	0.0%	1,032	1,053
Volunteer Fire Dept	0	2,270,485	2,270,485	2,270,485	6,005,607	2,407,990	89.62%	137,505	6.1%	2,456,149	2,505,273
<b>Total Expenditures</b>	<b>0</b>	<b>2,578,192</b>	<b>2,578,192</b>	<b>2,577,292</b>	<b>6,284,575</b>	<b>2,686,958</b>	<b>100.00%</b>	<b>109,666</b>	<b>4.3%</b>	<b>2,742,942</b>	<b>2,800,265</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>2,578,192</b>	<b>2,578,192</b>	<b>2,577,292</b>	<b>6,284,575</b>	<b>2,686,958</b>		<b>109,666</b>	<b>4.2%</b>	<b>2,742,942</b>	<b>2,800,265</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:49 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3510 Fire Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C995	Admin Asst-Fire	1	78,614	1	81,425	1	81,425	0	2,811	3.6%	
FIR	C371	Firefighter	0	0	0	0	0	0	0	0	0.0%	
PP	C369	Fire Chief	1	148,051	1	151,831	1	151,831	0	3,780	2.6%	
PP	C062C	Asst Fire Chief CS	1	135,688	1	123,874	1	123,874	0	-11,814	-8.7%	
<b>Total</b>			<b>3</b>	<b>362,353</b>	<b>3</b>	<b>357,130</b>	<b>3</b>	<b>357,130</b>	<b>0</b>	<b>-5,223</b>	<b>-1.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:51 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3510 Fire Administration

## Program Description:

The Administration of the Stamford Fire Department consists of the Fire Chief, the Assistant Chief of Career Services, the Assistant Chief of Volunteer Services, and an Administrative Assistant. Long term vision, strategic planning, policy creation and adoption, budget administration, payroll, and records management, are all its responsibility.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	19,902,481	362,353	362,353	351,244	357,130	357,130	60.13%	5,886	1.7%	362,487	367,924
Other Salary	3,082,655	39,600	39,600	3,201	4,800	3,200	0.54%	-1	0.0%	3,248	3,296
Overtime	3,964,481	0	0	27,747	45,000	30,000	5.05%	2,253	8.1%	30,450	30,907
Employee Benefits	6,327,396	52,996	52,996	54,184	43,665	43,459	7.32%	-10,725	-19.8%	47,227	51,363
Retirement Benefits	8,214,298	2,363,890	2,363,890	2,356,281	61,316	61,316	10.32%	-2,294,965	-97.4%	64,382	67,600
Payments to Insurance Fund	1,316,171	13,157	13,157	13,157	13,324	13,324	2.24%	167	1.3%	13,724	14,135
Purchased Other Services	1,891	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Professional Services	26,000	0	0	0	10,000	0	0.00%	0	0.0%	0	0
Purchased Property Services	175,544	28,000	28,000	28,000	57,190	28,000	4.71%	0	0.0%	28,560	29,131
Professional Development	56,265	0	0	290	5,500	290	0.05%	0	0.0%	296	302
Utilities & Commodities	1,857,013	3,090	36,090	61,000	48,290	36,090	6.08%	-24,910	-40.8%	36,812	37,548
Supplies	796,967	21,090	21,090	21,269	23,090	21,090	3.55%	-179	-0.8%	21,512	21,942
Volunteer Fire Dept	2,226,663	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>47,947,827</b>	<b>2,884,176</b>	<b>2,917,176</b>	<b>2,916,373</b>	<b>669,305</b>	<b>593,899</b>	<b>100.00%</b>	<b>-2,322,474</b>	<b>-79.6%</b>	<b>608,698</b>	<b>624,148</b>
<b>Net Operating Cost</b>	<b>47,947,827</b>	<b>2,884,176</b>	<b>2,917,176</b>	<b>2,916,373</b>	<b>669,305</b>	<b>593,899</b>		<b>(2,322,474)</b>	<b>-79.4%</b>	<b>608,698</b>	<b>624,148</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:53 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3521 Suppression

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
FIR	C374	Fire Lieutenant	29	2,365,262	29	2,372,323	29	2,372,323	0	7,061	0.3%	
FIR	C371	Firefighter	185	12,393,619	191	13,242,595	191	13,242,595	6	848,976	6.9%	fund 9 pos; plus addtl 6 SAFER pos
FIR	C368	Fire Captain	28	2,658,088	28	2,662,458	28	2,662,458	0	4,370	0.2%	
FIR	C205	Deputy Fire Chief	4	430,062	4	431,470	4	431,470	0	1,408	0.3%	
<b>Total</b>			<b>246</b>	<b>17,847,032</b>	<b>252</b>	<b>18,708,846</b>	<b>252</b>	<b>18,708,846</b>	<b>6</b>	<b>861,814</b>	<b>4.8%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:55 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3521 Suppression

## Program Description:

The Line Division responds to over 10,000 incidents a year. It is responsible for all emergency responses to include Fire Suppression, Emergency Medical, Rescue and Hazardous Conditions, and Hazardous Materials.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	17,847,032	17,847,032	17,595,572	18,708,846	18,708,846	47.29%	1,113,274	6.3%	18,989,479	19,274,321
Other Salary	0	3,117,109	3,117,109	2,929,750	3,308,711	2,948,250	7.45%	18,500	0.6%	2,992,474	3,037,362
Overtime	0	3,031,000	3,031,000	3,365,192	3,801,000	3,400,000	8.59%	34,808	1.0%	3,451,000	3,502,765
Employee Benefits	0	6,395,677	6,395,677	6,393,133	7,050,754	7,041,289	17.80%	648,156	10.1%	7,712,194	8,449,792
Retirement Benefits	0	6,566,703	6,566,703	5,942,744	3,896,745	3,896,745	9.85%	-2,045,999	-34.4%	4,091,582	4,296,162
Payments to Insurance Fund	0	1,078,863	1,078,863	1,078,863	1,119,180	1,119,180	2.83%	40,317	3.7%	1,152,755	1,187,338
Purchased Professional Services	0	50,000	40,000	40,000	66,990	40,000	0.10%	0	0.0%	40,800	41,616
Purchased Property Services	0	32,000	32,000	32,000	32,000	32,000	0.08%	0	0.0%	32,640	33,293
Utilities & Commodities	0	1,939,859	1,876,859	1,853,900	1,958,900	1,895,900	4.79%	42,000	2.3%	1,933,818	1,972,495
Supplies	0	401,376	466,376	476,382	586,650	476,382	1.20%	0	0.0%	485,910	495,627
<b>Total Expenditures</b>	<b>0</b>	<b>40,459,619</b>	<b>40,451,619</b>	<b>39,707,536</b>	<b>40,529,776</b>	<b>39,558,592</b>	<b>100.00%</b>	<b>-148,944</b>	<b>-0.4%</b>	<b>40,882,652</b>	<b>42,290,771</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>40,459,619</b>	<b>40,451,619</b>	<b>39,707,536</b>	<b>40,529,776</b>	<b>39,558,592</b>		<b>(148,944)</b>	<b>-2.2%</b>	<b>40,882,652</b>	<b>42,290,771</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:55:57 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3533 Fire Training Center

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
FIR	C368	Fire Captain	2	193,585	2	199,446	2	199,446	0	5,861	3.0%	
FIR	C205	Deputy Fire Chief	1	113,902	1	114,204	1	114,204	0	302	0.3%	
<b>Total</b>			<b>3</b>	<b>307,487</b>	<b>3</b>	<b>313,650</b>	<b>3</b>	<b>313,650</b>	<b>0</b>	<b>6,163</b>	<b>2.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:55:59 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3533 Fire Training Center

## Program Description:

The SFD training division is responsible for all Fire/Emergency training for all line personnel of the Department. This includes initial training of new hires, ongoing in-service training of the current staff and all specialty training. The Division consists of a Deputy Chief/Training Director and two Captains.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	307,487	307,487	315,324	313,650	313,650	43.70%	-1,674	-0.5%	318,355	323,130
Other Salary	0	41,163	41,163	41,163	42,963	42,963	5.99%	1,800	4.4%	43,608	44,262
Overtime	0	181,000	181,000	63,727	244,000	100,000	13.93%	36,273	56.9%	101,500	103,023
Employee Benefits	0	78,275	78,275	76,728	82,755	80,965	11.28%	4,237	5.5%	88,439	96,653
Retirement Benefits	0	99,116	99,116	91,507	64,400	64,400	8.97%	-27,107	-29.6%	67,620	71,001
Payments to Insurance Fund	2,317	2,296	2,296	2,296	13,324	13,324	1.86%	11,028	480.3%	13,724	14,135
Purchased Property Services	0	1,000	1,000	1,000	1,000	1,000	0.14%	0	0.0%	1,020	1,040
Professional Development	0	50,000	108,000	108,000	125,000	90,000	12.54%	-18,000	-16.7%	91,800	93,636
Utilities & Commodities	0	11,392	11,392	11,392	11,392	11,392	1.59%	0	0.0%	11,620	11,852
<b>Total Expenditures</b>	<b>2,317</b>	<b>771,729</b>	<b>829,729</b>	<b>711,137</b>	<b>898,484</b>	<b>717,694</b>	<b>100.00%</b>	<b>6,557</b>	<b>0.9%</b>	<b>737,686</b>	<b>758,732</b>
<b>Net Operating Cost</b>	<b>2,317</b>	<b>771,729</b>	<b>829,729</b>	<b>711,137</b>	<b>898,484</b>	<b>717,694</b>		<b>6,557</b>	<b>-7.0%</b>	<b>737,686</b>	<b>758,732</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:02 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3540 Fire Marshal

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
FIR	C966	Asst Fire Marshal	2	198,317	2	198,495	2	198,495	0	178	0.1%	
FIR	C372	Fire Marshal	1	113,642	1	113,224	1	113,224	0	-418	-0.4%	
UAW	C350	Executive Secretary	1	62,715	1	64,028	1	64,028	0	1,313	2.1%	
FIR	C203	Deputy Fire Marshal	9	794,320	9	794,312	9	794,312	0	-8	0.0%	
<b>Total</b>			<b>13</b>	<b>1,168,993</b>	<b>13</b>	<b>1,170,059</b>	<b>13</b>	<b>1,170,059</b>	<b>0</b>	<b>1,066</b>	<b>0.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:04 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3540 Fire Marshal

## Program Description:

The Fire Marshal Division consists of the Fire Marshal, two assistant Fire Marshals, nine Deputy Fire Marshals, and an executive secretary. The Division is responsible for all Fire code compliance for all existing and new structures in the city of a size/occupancy greater than 2 family homes. It is also responsible for all fire investigations whether accidental in cause or intentionally set. The Department's public fire education program is developed and administered through this office.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	1,168,993	1,168,993	1,161,147	1,170,059	1,170,059	54.76%	8,912	0.8%	1,187,610	1,205,424
Other Salary	0	111,631	111,631	111,631	118,831	118,831	5.56%	7,200	6.4%	120,614	122,424
Overtime	0	82,500	82,500	105,163	91,424	91,424	4.28%	-13,739	-13.1%	92,795	94,187
Employee Benefits	0	342,851	342,851	342,787	389,925	389,925	18.25%	47,138	13.8%	427,128	468,027
Retirement Benefits	0	394,546	394,546	361,573	289,993	289,993	13.57%	-71,580	-19.8%	304,493	319,716
Payments to Insurance Fund	0	57,013	57,013	57,013	57,735	57,735	2.70%	722	1.3%	59,467	61,251
Purchased Other Services	0	2,984	2,984	2,984	2,984	2,984	0.14%	0	0.0%	3,044	3,105
Utilities & Commodities	0	8,088	8,088	8,088	8,400	8,088	0.38%	0	0.0%	8,250	8,415
Supplies	0	7,500	7,500	7,500	8,000	7,500	0.35%	0	0.0%	7,650	7,803
<b>Total Expenditures</b>	<b>0</b>	<b>2,176,106</b>	<b>2,176,106</b>	<b>2,157,886</b>	<b>2,137,351</b>	<b>2,136,539</b>	<b>100.00%</b>	<b>-21,347</b>	<b>-1.0%</b>	<b>2,211,051</b>	<b>2,290,352</b>
<b>Revenue</b>											
Fire - Miscellaneous	493	170	170	400	150	150	100.00%	-250	-62.5%	150	150
<b>Total Revenue</b>	<b>493</b>	<b>170</b>	<b>170</b>	<b>400</b>	<b>150</b>	<b>150</b>	<b>100.00%</b>	<b>-250</b>	<b>-62.5%</b>	<b>150</b>	<b>150</b>
<b>Net Operating Cost</b>	<b>(493)</b>	<b>2,175,936</b>	<b>2,175,936</b>	<b>2,157,486</b>	<b>2,137,201</b>	<b>2,136,389</b>		<b>(21,097)</b>	<b>-1.8%</b>	<b>2,210,901</b>	<b>2,290,202</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:06 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3550 Vehicle & Equipment Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C905	Master Mech-Fire Equip	2	153,833	2	158,154	2	158,154	0	4,321	2.8%	
FIR	C551	Mechanical Supv-Fire	1	68,777	1	91,586	1	91,586	0	22,809	33.2%	prior 3/4 funded
<b>Total</b>			<b>3</b>	<b>222,610</b>	<b>3</b>	<b>249,740</b>	<b>3</b>	<b>249,740</b>	<b>0</b>	<b>27,130</b>	<b>12.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:08 PM

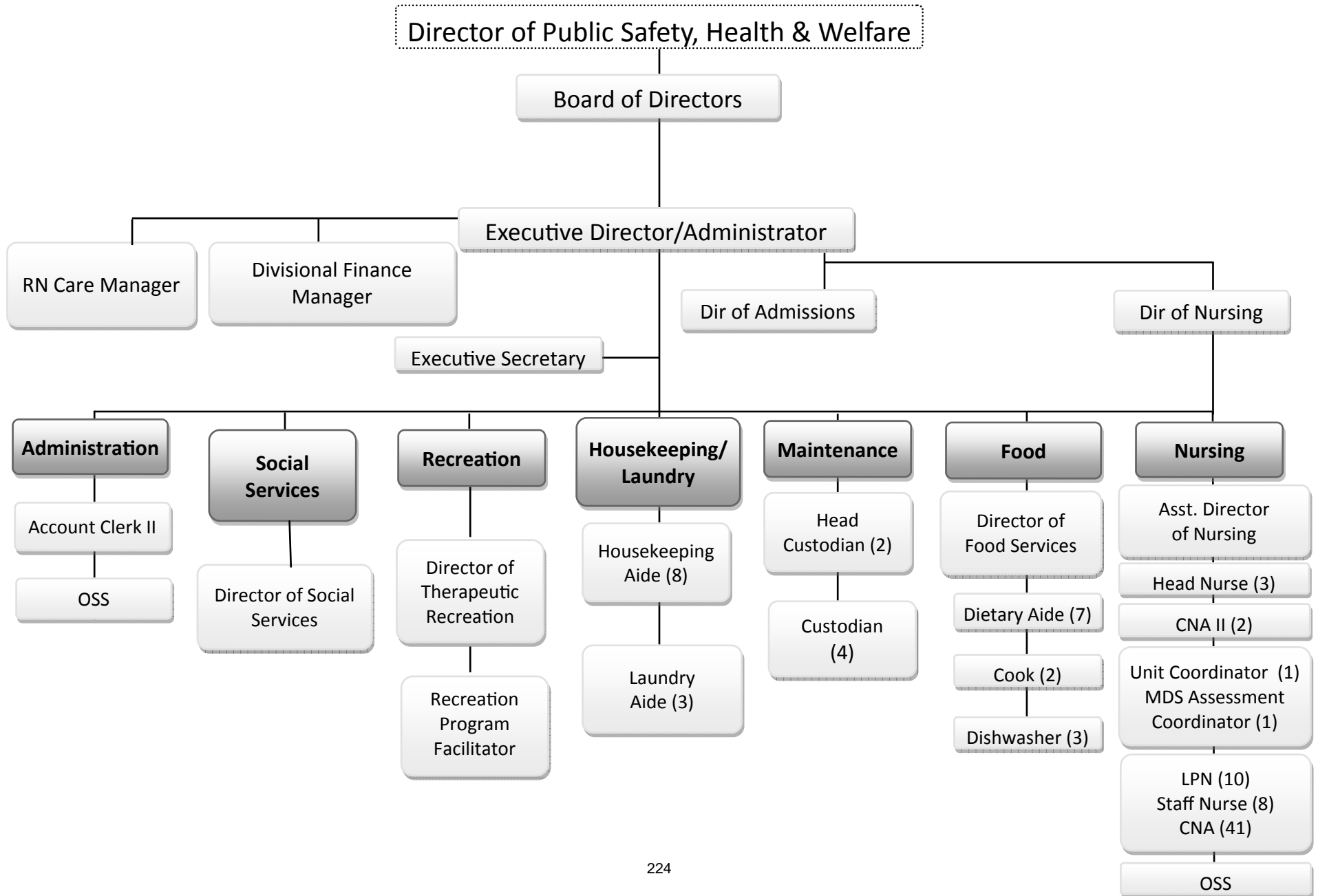
**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0351 Stamford Fire Department  
**Program:** 3550 Vehicle & Equipment Maintenance

## Program Description:

The Maintenance division is responsible for the periodic maintenance and repair of all 23 city owned fire apparatus, as well as 35 small vehicles, trailers, small powered tools, fire hydrants and the fleet of Self Contained Breathing Apparatus.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	222,610	222,610	177,654	249,740	249,740	31.31%	72,086	40.6%	253,486	257,288
Other Salary	0	31,263	31,263	34,013	32,613	32,613	4.09%	-1,400	-4.1%	33,102	33,599
Overtime	0	15,500	15,500	78,710	60,000	60,000	7.52%	-18,710	-23.8%	60,900	61,814
Employee Benefits	0	67,877	67,877	68,076	59,672	59,672	7.48%	-8,404	-12.3%	65,278	71,439
Retirement Benefits	0	85,888	85,888	78,279	26,919	26,919	3.37%	-51,360	-65.6%	28,265	29,678
Payments to Insurance Fund	0	13,157	13,157	13,157	13,324	13,324	1.67%	167	1.3%	13,724	14,135
Purchased Property Services	0	140,000	140,000	140,000	288,000	140,000	17.55%	0	0.0%	142,800	145,656
Utilities & Commodities	0	5,392	5,392	5,392	5,400	5,392	0.68%	0	0.0%	5,500	5,610
Supplies	0	200,000	200,000	200,000	230,000	210,000	26.33%	10,000	5.0%	214,200	218,484
<b>Total Expenditures</b>	<b>0</b>	<b>781,687</b>	<b>781,687</b>	<b>795,281</b>	<b>965,668</b>	<b>797,660</b>	<b>100.00%</b>	<b>2,379</b>	<b>0.3%</b>	<b>817,255</b>	<b>837,703</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>781,687</b>	<b>781,687</b>	<b>795,281</b>	<b>965,668</b>	<b>797,660</b>		<b>2,379</b>	<b>2.0%</b>	<b>817,255</b>	<b>837,703</b>

# City of Stamford Smith House Health Care Center



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:56:10 PM

**Fund:** 0001 General Fund

**Office:** 003 Public Safety, Health & Welfare

**Dept/Div:** 0370 Smith House Nursing Facility

**Mission Statement:**

In 2016, the City successfully completed an agreement to transfer the operations of the Smith House Health Care Center to Center Management Group (CMG). CMG assumed day-to-day operations of Smith House under a Management and Operations Transfer Agreement effective January 4, 2016.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Smith House (3710)	2,060,346	2,391,968	2,391,968	1,808,572	319,389	319,389	100.00%	-1,489,183	-82.3%	328,269	337,403
Social Services (3720)	140,406	153,166	153,166	104,940	0	0	0.00%	-104,940	-100.0%	0	0
Recreation (3730)	245,685	258,587	258,587	190,029	0	0	0.00%	-190,029	-100.0%	0	0
Housekeeping (3740)	587,391	641,845	641,845	494,938	0	0	0.00%	-494,938	-100.0%	0	0
Maintenance (3750)	1,136,338	1,151,217	1,151,217	840,992	0	0	0.00%	-840,992	-100.0%	0	0
Laundry (3760)	290,866	303,197	303,197	208,831	0	0	0.00%	-208,831	-100.0%	0	0
Food Services (3770)	1,804,176	1,813,228	1,813,228	1,370,676	0	0	0.00%	-1,370,676	-100.0%	0	0
Nursing Services (3780)	10,156,941	10,249,277	10,249,277	7,571,498	0	0	0.00%	-7,571,498	-100.0%	0	0
Physician Services (3781)	41,989	51,500	51,500	51,277	0	0	0.00%	-51,277	-100.0%	0	0
Physical Therapy (3791)	473,712	512,500	512,500	205,787	0	0	0.00%	-205,787	-100.0%	0	0
<b>Total Expenditures</b>	<b>16,937,851</b>	<b>17,526,485</b>	<b>17,526,485</b>	<b>12,847,540</b>	<b>319,389</b>	<b>319,389</b>	<b>100.00%</b>	<b>-12,528,151</b>	<b>-97.5%</b>	<b>328,269</b>	<b>337,403</b>
<b>Revenue</b>											
Smith House (3710)	11,858,705	11,308,947	11,308,947	7,552,958	200,000	200,000	100.00%	-7,352,958	-97.4%	0	0
<b>Total Revenue</b>	<b>11,858,705</b>	<b>11,308,947</b>	<b>11,308,947</b>	<b>7,552,958</b>	<b>200,000</b>	<b>200,000</b>	<b>100.00%</b>	<b>-7,352,958</b>	<b>-97.4%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>5,079,145</b>	<b>6,217,538</b>	<b>6,217,538</b>	<b>5,294,582</b>	<b>119,389</b>	<b>119,389</b>	<b>100.00%</b>	<b>-5,175,193</b>	<b>-97.7%</b>	<b>328,269</b>	<b>337,403</b>



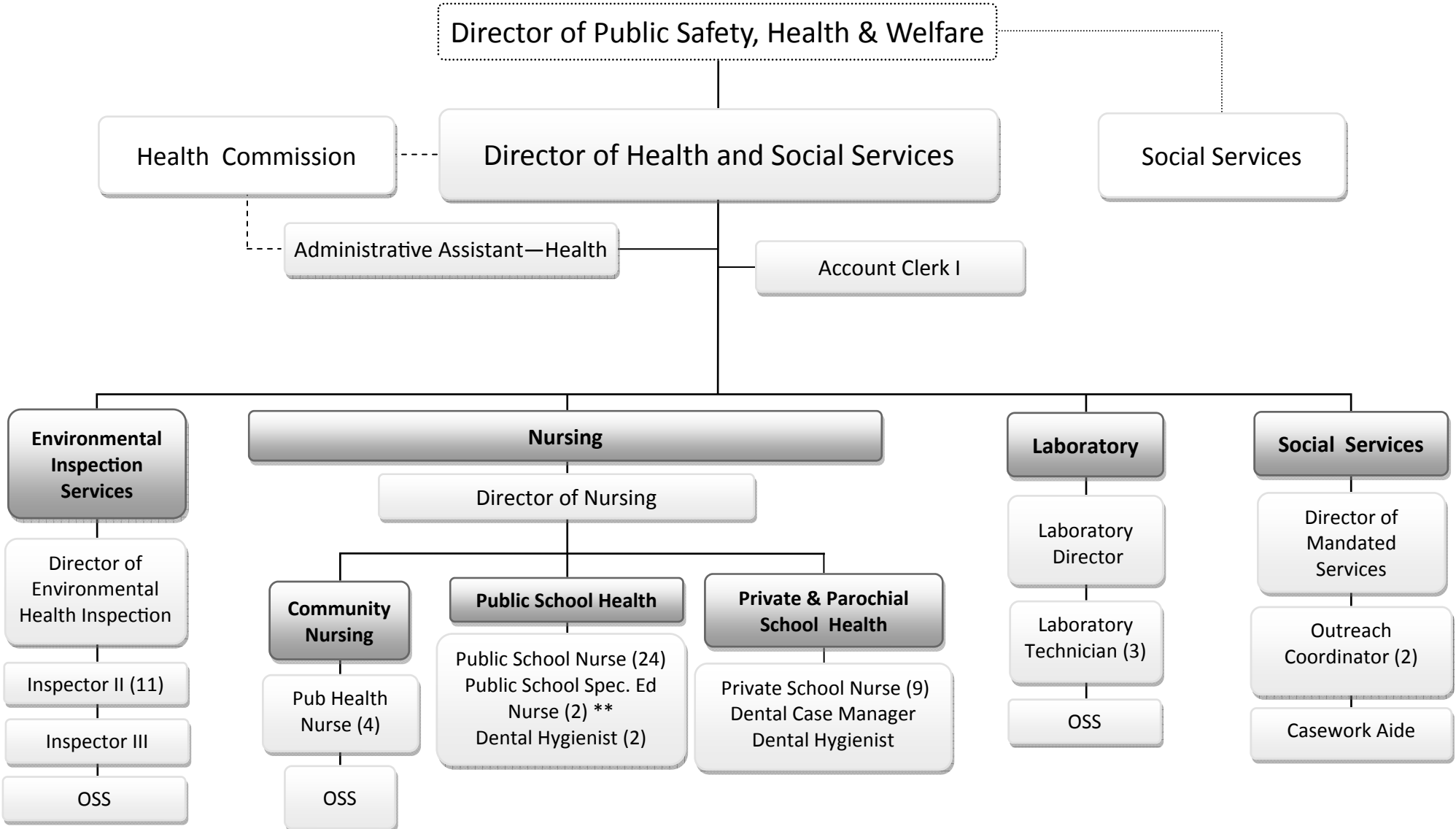
# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:56:18 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0370 Smith House Nursing Facility

Category	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	4,850,523	5,281,865	5,281,865	3,399,839	0	0	0.00%	-3,399,839	-100.0%	0	0
Other Salary	2,581,425	2,585,561	2,585,561	1,556,928	0	0	0.00%	-1,556,928	-100.0%	0	0
Overtime	1,139,458	963,370	963,370	481,403	0	0	0.00%	-481,403	-100.0%	0	0
Employee Benefits	3,013,309	3,166,827	3,166,827	3,188,831	25,677	25,677	8.04%	-3,163,154	-99.2%	26,447	27,241
Retirement Benefits	1,832,160	1,934,361	1,934,361	1,881,490	0	0	0.00%	-1,881,490	-100.0%	0	0
Payments to Insurance Fund	208,580	301,425	301,425	301,425	223,562	223,562	70.00%	-77,863	-25.8%	230,269	237,177
Purchased Other Services	16,273	47,300	47,300	47,078	0	0	0.00%	-47,078	-100.0%	0	0
Purchased Professional Services	206,931	897,100	897,100	661,217	41,350	41,350	12.95%	-619,867	-93.7%	42,177	43,021
Purchased Property Services	945,271	384,459	384,459	146,875	28,800	28,800	9.02%	-118,075	-80.4%	29,376	29,964
Professional Development	54,296	58,902	58,902	50,682	0	0	0.00%	-50,682	-100.0%	0	0
Utilities & Commodities	411,494	423,280	423,280	315,384	0	0	0.00%	-315,384	-100.0%	0	0
Supplies	1,050,730	825,422	825,422	546,824	0	0	0.00%	-546,824	-100.0%	0	0
Other	627,401	656,613	656,613	269,564	0	0	0.00%	-269,564	-100.0%	0	0
<b>Total Expenditures</b>	<b>16,937,851</b>	<b>17,526,485</b>	<b>17,526,485</b>	<b>12,847,540</b>	<b>319,389</b>	<b>319,389</b>	<b>100.00%</b>	<b>-12,528,151</b>	<b>-97.5%</b>	<b>328,269</b>	<b>337,403</b>
<b>Revenue</b>											
Smith House Nursing Facility	11,858,705	11,308,947	11,308,947	7,552,958	200,000	200,000	100.00%	-7,352,958	-97.4%	0	0
<b>Net Operating Cost</b>	<b>5,079,145</b>	<b>6,217,538</b>	<b>6,217,538</b>	<b>5,294,582</b>	<b>119,389</b>	<b>119,389</b>		<b>-5,175,193</b>	<b>-97.7%</b>	<b>328,269</b>	<b>337,403</b>

City of Stamford<sup>227</sup>  
 Office of Public Safety, Health and Welfare  
 Department of Health and Social Services



\*\* Funded by the BOE

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:56:20 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services

**Mission Statement:**

The mission of the Department of Health and Social Services is to promote wellness and healthy lifestyles, prevent disease and injury, and proactively protect the health, safety and well-being of the public and our city environment.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Dir of Health (3810)	626,329	624,822	624,822	574,149	552,648	523,348	11.56%	-50,801	-8.8%	540,211	558,129
Laboratory (3811)	667,586	734,638	734,638	728,503	659,633	649,833	14.36%	-78,670	-10.8%	667,974	687,127
PS Health (3820)	2,681,453	2,919,716	2,919,716	2,912,493	0	0	0.00%	-2,912,493	-100.0%	0	0
Private & Parochial Health (3821)	1,397,100	1,363,535	1,363,535	1,367,672	0	0	0.00%	-1,367,672	-100.0%	0	0
Comm Nursing (3822)	892,735	918,071	918,071	918,675	867,500	867,500	19.17%	-51,175	-5.6%	898,912	932,457
Inspection Svcs (3830)	1,776,806	1,841,505	1,841,505	1,798,767	1,855,456	1,851,336	40.91%	52,569	2.9%	1,912,869	1,978,385
Social Svcs (3910)	511,917	665,815	715,815	710,896	647,107	633,882	14.01%	-77,014	-10.8%	650,422	667,791
Welfare Division (3920)	164,096	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>8,718,022</b>	<b>9,068,102</b>	<b>9,118,102</b>	<b>9,011,155</b>	<b>4,582,344</b>	<b>4,525,899</b>	<b>100.00%</b>	<b>-4,485,256</b>	<b>-49.8%</b>	<b>4,670,388</b>	<b>4,823,889</b>
<b>Revenue</b>											
Laboratory (3811)	44,500	79,000	79,000	79,000	79,000	79,000	4.81%	0	0.0%	79,000	79,000
PS Health (3820)	22,662	40,000	40,000	25,000	30,000	30,000	1.83%	5,000	20.0%	30,000	30,000
Comm Nursing (3822)	42,684	34,500	34,500	34,500	40,000	40,000	2.44%	5,500	15.9%	40,000	40,000
Inspection Svcs (3830)	1,322,479	1,475,000	1,475,000	1,402,550	1,467,250	1,467,250	89.40%	64,700	4.6%	1,467,250	1,467,250
Social Svcs (3910)	31,903	25,000	25,000	25,000	25,000	25,000	1.52%	0	0.0%	25,000	25,000
<b>Total Revenue</b>	<b>1,464,229</b>	<b>1,653,500</b>	<b>1,653,500</b>	<b>1,566,050</b>	<b>1,641,250</b>	<b>1,641,250</b>	<b>100.00%</b>	<b>75,200</b>	<b>4.8%</b>	<b>1,641,250</b>	<b>1,641,250</b>
<b>Net Operating Cost</b>	<b>7,253,793</b>	<b>7,414,602</b>	<b>7,464,602</b>	<b>7,445,105</b>	<b>2,941,094</b>	<b>2,884,649</b>	<b>100.00%</b>	<b>-4,560,456</b>	<b>-61.3%</b>	<b>3,029,138</b>	<b>3,182,639</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:56:28 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	4,427,060	4,630,164	4,605,664	4,525,088	4,797,326	4,797,326	106.00%	272,238	6.0%	4,869,286	4,942,326
Other Salary	51,214	61,285	61,285	59,452	96,970	87,750	1.94%	28,298	47.6%	89,068	90,402
Overtime	53,610	47,675	47,675	47,675	56,675	56,675	1.25%	9,000	18.9%	57,526	58,387
Employee Benefits	1,849,609	1,973,041	1,973,041	1,962,503	2,119,452	2,118,747	46.81%	156,244	8.0%	2,288,906	2,475,328
Retirement Benefits	1,543,542	1,584,562	1,584,562	1,554,700	666,389	666,389	14.72%	-888,311	-57.1%	699,708	734,694
Payments to Insurance Fund	22,966	13,186	13,186	13,186	14,527	14,527	0.32%	1,341	10.2%	14,962	15,411
Purchased Other Services	178,701	198,243	248,243	248,243	237,343	237,043	5.24%	-11,200	-4.5%	241,784	246,621
Purchased Professional Services	167,000	239,125	263,625	254,925	260,125	234,125	5.17%	-20,800	-8.2%	238,808	243,584
Purchased Property Services	215,291	119,300	119,300	121,268	114,171	114,171	2.52%	-7,097	-5.9%	116,455	118,785
Professional Development	11,914	11,200	11,200	11,200	30,241	21,821	0.48%	10,621	94.8%	22,257	22,703
Utilities & Commodities	49,773	49,485	49,485	51,791	49,485	48,985	1.08%	-2,806	-5.4%	49,964	50,964
Supplies	144,973	135,736	135,736	156,024	144,370	133,570	2.95%	-22,454	-14.4%	136,243	138,969
Other	2,368	5,100	5,100	5,100	5,900	5,400	0.12%	300	5.9%	5,508	5,618
City Support to BOE	0	0	0	0	-4,010,630	-4,010,630	-88.62%	-4,010,630	100.0%	-4,160,087	-4,319,903
<b>Total Expenditures</b>	<b>8,718,022</b>	<b>9,068,102</b>	<b>9,118,102</b>	<b>9,011,155</b>	<b>4,582,344</b>	<b>4,525,899</b>	<b>100.00%</b>	<b>-4,485,256</b>	<b>-49.8%</b>	<b>4,670,388</b>	<b>4,823,889</b>
<b>Revenue</b>											
Health & Social Services	1,464,229	1,653,500	1,653,500	1,566,050	1,641,250	1,641,250	100.00%	75,200	4.8%	1,641,250	1,641,250
<b>Net Operating Cost</b>	<b>7,253,793</b>	<b>7,414,602</b>	<b>7,464,602</b>	<b>7,445,105</b>	<b>2,941,094</b>	<b>2,884,649</b>		<b>-4,560,456</b>	<b>-61.3%</b>	<b>3,029,138</b>	<b>3,182,639</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:31 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3810 Director of Health

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C927	Admin Asst. - Health	1	81,735	1	81,425	1	81,425	0	-310	-0.4%	
UAW	C572	Outreach Worker	1	23,303	0	0	0	0	-1	-23,303	-100.0%	prior 1/2 funded
PP	C214	Director of Health	1	148,051	1	142,357	1	142,357	0	-5,694	-3.8%	
UAW	C006	Account Clerk I	1	49,033	1	50,060	1	50,060	0	1,027	2.1%	
<b>Total</b>			<b>4</b>	<b>302,123</b>	<b>3</b>	<b>273,842</b>	<b>3</b>	<b>273,842</b>	<b>-1</b>	<b>-28,281</b>	<b>-9.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:33 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3810 Director of Health

## Program Description:

The Director of Health serves as the chief official for the Department of Health and Social Services, determines the budgetary priority, and ensures accountability and performance of all programs and services.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	279,548	302,123	277,623	222,905	273,842	273,842	52.33%	50,937	22.9%	277,950	282,119
Other Salary	5,417	5,000	5,000	2,500	5,000	5,000	0.96%	2,500	100.0%	5,075	5,151
Overtime	522	500	500	500	500	500	0.10%	0	0.0%	508	515
Employee Benefits	136,853	120,660	120,660	115,163	122,899	122,899	23.48%	7,736	6.7%	132,070	142,111
Retirement Benefits	73,254	68,560	68,560	66,813	35,687	35,687	6.82%	-31,126	-46.6%	37,471	39,345
Payments to Insurance Fund	11,316	1,993	1,993	1,993	790	790	0.15%	-1,203	-60.4%	814	838
Purchased Other Services	5,917	7,500	7,500	7,500	2,600	2,600	0.50%	-4,900	-65.3%	2,652	2,705
Purchased Professional Services	47,000	52,000	76,500	76,500	73,000	47,000	8.98%	-29,500	-38.6%	47,940	48,899
Purchased Property Services	21,915	32,255	32,255	25,523	9,059	9,059	1.73%	-16,464	-64.5%	9,240	9,425
Professional Development	11,914	9,500	9,500	9,500	5,300	2,000	0.38%	-7,500	-78.9%	2,040	2,081
Utilities & Commodities	19,392	13,631	13,631	15,000	13,631	13,631	2.60%	-1,369	-9.1%	13,904	14,182
Supplies	11,028	8,200	8,200	27,352	7,440	7,440	1.42%	-19,912	-72.8%	7,589	7,741
Other	2,253	2,900	2,900	2,900	2,900	2,900	0.55%	0	0.0%	2,958	3,017
<b>Total Expenditures</b>	<b>626,329</b>	<b>624,822</b>	<b>624,822</b>	<b>574,149</b>	<b>552,648</b>	<b>523,348</b>	<b>100.00%</b>	<b>-50,801</b>	<b>-8.8%</b>	<b>540,211</b>	<b>558,129</b>
<b>Net Operating Cost</b>	<b>626,329</b>	<b>624,822</b>	<b>624,822</b>	<b>574,149</b>	<b>552,648</b>	<b>523,348</b>		<b>(50,801)</b>	<b>-16.2%</b>	<b>540,211</b>	<b>558,129</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:35 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3811 Laboratory

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C558	Office Support Specialist	1	52,327	1	53,417	1	53,417	0	1,090	2.1%	
UAW	C476	Lab Tech-Health	3	214,469	3	222,968	3	222,968	0	8,499	4.0%	
MAA	C472	Lab Dir-Health	1	103,082	1	106,897	1	106,897	0	3,815	3.7%	
<b>Total</b>			<b>5</b>	<b>369,879</b>	<b>5</b>	<b>383,282</b>	<b>5</b>	<b>383,282</b>	<b>0</b>	<b>13,403</b>	<b>3.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:37 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3811 Laboratory

## Program Description:

The Laboratory program provides quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	354,912	369,879	369,879	369,590	383,282	383,282	58.98%	13,692	3.7%	389,031	394,867
Overtime	320	1,000	1,000	1,000	1,000	1,000	0.15%	0	0.0%	1,015	1,030
Employee Benefits	96,716	107,653	107,653	104,539	112,651	112,651	17.34%	8,112	7.8%	121,193	130,544
Retirement Benefits	129,073	134,033	134,033	131,301	25,002	25,002	3.85%	-106,299	-81.0%	26,252	27,565
Payments to Insurance Fund	2,685	2,812	2,812	2,812	2,602	2,602	0.40%	-210	-7.5%	2,680	2,760
Purchased Other Services	3,240	1,403	1,403	1,403	1,403	1,403	0.22%	0	0.0%	1,431	1,460
Purchased Professional Services	0	67,125	67,125	67,125	67,125	67,125	10.33%	0	0.0%	68,468	69,837
Purchased Property Services	58,778	27,165	27,165	27,165	31,000	31,000	4.77%	3,835	14.1%	31,620	32,253
Utilities & Commodities	1,705	1,978	1,978	1,978	1,978	1,478	0.23%	-500	-25.3%	1,508	1,538
Supplies	20,157	19,590	19,590	19,590	31,590	22,290	3.43%	2,700	13.8%	22,736	23,192
Other	0	2,000	2,000	2,000	2,000	2,000	0.31%	0	0.0%	2,040	2,081
<b>Total Expenditures</b>	<b>667,586</b>	<b>734,638</b>	<b>734,638</b>	<b>728,503</b>	<b>659,633</b>	<b>649,833</b>	<b>100.00%</b>	<b>-78,670</b>	<b>-10.8%</b>	<b>667,974</b>	<b>687,127</b>
<b>Revenue</b>											
Health Lab Analysis	44,500	79,000	79,000	79,000	79,000	79,000	100.00%	0	0.0%	79,000	79,000
<b>Total Revenue</b>	<b>44,500</b>	<b>79,000</b>	<b>79,000</b>	<b>79,000</b>	<b>79,000</b>	<b>79,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>79,000</b>	<b>79,000</b>
<b>Net Operating Cost</b>	<b>623,086</b>	<b>655,638</b>	<b>655,638</b>	<b>649,503</b>	<b>580,633</b>	<b>570,833</b>		<b>(78,670)</b>	<b>-12.9%</b>	<b>588,974</b>	<b>608,127</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:40 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3820 Public School Health

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-124,992	0	-124,526	0	-124,526	0	466	-0.4%	
NUR	C653	Pub Hlth Nurse-42 Weeks	25	1,531,123	26	1,578,612	26	1,578,612	1	47,489	3.1%	1 new position for Strawberry Hill
DEN	C646	Pub Hlth Dental Hygien	2	124,274	2	125,554	2	125,554	0	1,280	1.0%	
<b>Total</b>			<b>27</b>	<b>1,530,406</b>	<b>28</b>	<b>1,579,640</b>	<b>28</b>	<b>1,579,640</b>	<b>1</b>	<b>49,234</b>	<b>3.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:42 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3820 Public School Health

## Program Description:

The Public School Health program is dedicated to maximizing the physical, mental and emotional health of Stamford's diverse population. Prevention is a major focus of the department, with targeted services offered from the prenatal period to older adults. Programs range from health education screening, surveillance, referral and follow-up for conditions that range from childhood/adult immunizations, and a comprehensive school health and dental program, to the many community clinics provided throughout the geographic area.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,467,064	1,530,406	1,530,406	1,530,844	1,579,640	1,579,640		48,796	3.2%	1,603,335	1,627,385
Other Salary	13,275	16,250	16,250	16,467	16,950	16,950		483	2.9%	17,205	17,462
Overtime	3,770	0	0	0	5,000	5,000		5,000	100.0%	5,075	5,151
Employee Benefits	617,047	767,473	767,473	767,523	797,184	797,184		29,661	3.9%	861,502	931,945
Retirement Benefits	456,380	470,879	470,879	461,951	210,307	210,307		-251,644	-54.5%	220,822	231,863
Payments to Insurance Fund	3,640	3,245	3,245	3,245	3,074	3,074		-171	-5.3%	3,166	3,261
Purchased Other Services	0	0	0	0	200	200		200	100.0%	204	208
Purchased Professional Services	75,000	75,000	75,000	66,300	75,000	75,000		8,700	13.1%	76,500	78,030
Purchased Property Services	1,781	13,550	13,550	22,250	18,740	18,740		-3,510	-15.8%	19,115	19,497
Professional Development	0	0	0	0	5,219	5,219		5,219	100.0%	5,323	5,430
Utilities & Commodities	1,167	513	513	513	513	513		0	0.0%	523	534
Supplies	42,329	42,400	42,400	43,400	48,500	48,500		5,100	11.8%	49,470	50,460
City Support to BOE	0	0	0	0	-2,760,327	-2,760,327		-2,760,327	100.0%	-2,862,240	-2,971,226
<b>Total Expenditures</b>	<b>2,681,453</b>	<b>2,919,716</b>	<b>2,919,716</b>	<b>2,912,493</b>	<b>0</b>	<b>0</b>		<b>-2,912,493</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Revenue</b>											
Health Dental Clinic	22,662	40,000	40,000	25,000	30,000	30,000	100.00%	5,000	20.0%	30,000	30,000
<b>Total Revenue</b>	<b>22,662</b>	<b>40,000</b>	<b>40,000</b>	<b>25,000</b>	<b>30,000</b>	<b>30,000</b>	<b>100.00%</b>	<b>5,000</b>	<b>20.0%</b>	<b>30,000</b>	<b>30,000</b>
<b>Net Operating Cost</b>	<b>2,658,791</b>	<b>2,879,716</b>	<b>2,879,716</b>	<b>2,887,493</b>	<b>(30,000)</b>	<b>(30,000)</b>		<b>(2,917,493)</b>	<b>-101.0%</b>	<b>(30,000)</b>	<b>(30,000)</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:45 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3821 Private & Parochial Health

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
DEN	C909	Public Health Dental Case	1	78,147	1	77,854	1	77,854	0	-293	-0.4%	
NUR	C653	Pub Hlth Nurse-42 Weeks	9	557,537	9	540,938	9	540,938	0	-16,599	-3.0%	
DEN	C646	Pub Hlth Dental Hygien	1	61,887	1	62,527	1	62,527	0	640	1.0%	
<b>Total</b>			<b>11</b>	<b>697,571</b>	<b>11</b>	<b>681,319</b>	<b>11</b>	<b>681,319</b>	<b>0</b>	<b>-16,252</b>	<b>-2.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:47 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3821 Private & Parochial Health

## Program Description:

The Private & Parochial Health program is dedicated to maximizing the physical, mental and emotional health of Stamford's private school student population. Prevention is a major focus of the department, with targeted services offered from the prenatal period to older adults. Programs range from health education screening, surveillance, referral and follow-up for conditions that range from childhood/adult immunizations, and a comprehensive school health and dental program, to the many community clinics provided throughout the geographic area.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	663,976	697,571	697,571	705,636	681,319	681,319		-24,317	-3.4%	691,539	701,912
Other Salary	24,850	27,000	27,000	27,000	27,000	27,000		0	0.0%	27,405	27,816
Overtime	-426	600	600	600	600	600		0	0.0%	609	618
Employee Benefits	392,108	318,792	318,792	319,409	366,229	366,229		46,820	14.7%	395,368	427,263
Retirement Benefits	288,071	289,292	289,292	284,611	141,976	141,976		-142,635	-50.1%	149,075	156,529
Payments to Insurance Fund	1,011	1,052	1,052	1,052	948	948		-104	-9.9%	976	1,006
Purchased Professional Services	15,000	15,000	15,000	15,000	15,000	15,000		0	0.0%	15,300	15,606
Purchased Property Services	3,516	4,500	4,500	4,500	4,500	4,500		0	0.0%	4,590	4,682
Professional Development	0	0	0	0	2,867	2,867		2,867	100.0%	2,924	2,983
Utilities & Commodities	2,094	2,128	2,128	2,128	2,128	2,128		0	0.0%	2,170	2,214
Supplies	6,899	7,600	7,600	7,736	7,736	7,736		0	0.0%	7,891	8,048
City Support to BOE	0	0	0	0	-1,250,303	-1,250,303		-1,250,303	100.0%	-1,297,847	-1,348,677
<b>Total Expenditures</b>	<b>1,397,100</b>	<b>1,363,535</b>	<b>1,363,535</b>	<b>1,367,672</b>	<b>0</b>	<b>0</b>		<b>-1,367,672</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

<b>Net Operating Cost</b>	<b>1,397,100</b>	<b>1,363,535</b>	<b>1,363,535</b>	<b>1,367,672</b>	<b>0</b>	<b>0</b>		<b>(1,367,672)</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
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# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:49 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3822 Community Nursing

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NHE	C652	Pub Hlth Nurse-52 Weeks	4	301,348	4	300,210	4	300,210	0	-1,138	-0.4%	
UAW	C558	Office Support Specialist	1	52,027	1	53,117	1	53,117	0	1,090	2.1%	
MAA	C216	Dir Nursing Serv (HLTH)	1	114,944	1	118,870	1	118,870	0	3,926	3.4%	
<b>Total</b>			<b>6</b>	<b>468,319</b>	<b>6</b>	<b>472,197</b>	<b>6</b>	<b>472,197</b>	<b>0</b>	<b>3,878</b>	<b>0.8%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:51 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3822 Community Nursing

## Program Description:

The Community Nursing program is dedicated to maximizing the physical, mental and emotional health of Stamford's diverse population. Prevention is a major focus of the department, with targeted services offered from the prenatal period to older adults. Programs include health education screening, surveillance, referral and follow-up for conditions that range from childhood/adult immunizations, a comprehensive school health program, to the many community clinics provided throughout the geographic area. Working with the State Health Department, and guided by the Connecticut Public Health Code, the public health nurses utilize the nursing process in their practice for assessment, planning, intervention/implementation and evaluation of best practices.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	452,084	468,319	468,319	469,969	472,197	472,197	54.43%	2,228	0.5%	479,280	486,469
Other Salary	1,610	3,000	3,000	3,450	3,500	3,500	0.40%	50	1.4%	3,553	3,606
Overtime	2,012	2,000	2,000	2,000	5,000	5,000	0.58%	3,000	150.0%	5,075	5,151
Employee Benefits	190,445	206,168	206,168	206,329	215,338	215,338	24.82%	9,009	4.4%	233,747	253,949
Retirement Benefits	155,079	158,489	158,489	155,895	77,935	77,935	8.98%	-77,960	-50.0%	81,832	85,924
Payments to Insurance Fund	2,385	2,162	2,162	2,162	2,412	2,412	0.28%	250	11.6%	2,484	2,559
Purchased Other Services	26,998	25,940	25,940	25,940	25,940	25,940	2.99%	0	0.0%	26,459	26,988
Purchased Professional Services	30,000	30,000	30,000	30,000	30,000	30,000	3.46%	0	0.0%	30,600	31,212
Purchased Property Services	4,332	5,750	5,750	5,750	5,750	5,750	0.66%	0	0.0%	5,865	5,983
Professional Development	0	0	0	0	6,735	6,735	0.78%	6,735	100.0%	6,870	7,007
Utilities & Commodities	4,115	3,563	3,563	4,500	3,563	3,563	0.41%	-937	-20.8%	3,634	3,706
Supplies	23,674	12,680	12,680	12,680	19,130	19,130	2.21%	6,450	50.9%	19,513	19,903
<b>Total Expenditures</b>	<b>892,735</b>	<b>918,071</b>	<b>918,071</b>	<b>918,675</b>	<b>867,500</b>	<b>867,500</b>	<b>100.00%</b>	<b>-51,175</b>	<b>-5.6%</b>	<b>898,912</b>	<b>932,457</b>
<b>Revenue</b>											
Health Immunization Clinic	42,684	34,500	34,500	34,500	40,000	40,000	100.00%	5,500	15.9%	40,000	40,000
<b>Total Revenue</b>	<b>42,684</b>	<b>34,500</b>	<b>34,500</b>	<b>34,500</b>	<b>40,000</b>	<b>40,000</b>	<b>100.00%</b>	<b>5,500</b>	<b>15.9%</b>	<b>40,000</b>	<b>40,000</b>
<b>Net Operating Cost</b>	<b>850,051</b>	<b>883,571</b>	<b>883,571</b>	<b>884,175</b>	<b>827,500</b>	<b>827,500</b>		<b>(56,675)</b>	<b>-6.3%</b>	<b>858,912</b>	<b>892,457</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:54 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3830 Inspection Services

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C558	Office Support Specialist	1	52,127	1	53,217	1	53,217	0	1,090	2.1%	
UAW	C461	Inspector III	1	100,274	1	104,197	1	104,197	0	3,923	3.9%	
UAW	C459	Inspector II	11	834,083	11	857,904	11	857,904	0	23,821	2.9%	
MAA	C211	Dir of Environ Inspection	1	124,173	1	123,701	1	123,701	0	-472	-0.4%	
<b>Total</b>			<b>14</b>	<b>1,110,657</b>	<b>14</b>	<b>1,139,019</b>	<b>14</b>	<b>1,139,019</b>	<b>0</b>	<b>28,362</b>	<b>2.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:56 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3830 Inspection Services

## Program Description:

The Inspection Services program enforces related federal, state and local mandated laws through observations, plan reviews, sampling and monitoring.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,071,842	1,110,657	1,110,657	1,076,033	1,139,019	1,139,019	61.52%	62,986	5.9%	1,156,104	1,173,446
Other Salary	886	300	300	300	300	300	0.02%	0	0.0%	305	309
Overtime	45,442	42,575	42,575	42,575	42,575	42,575	2.30%	0	0.0%	43,214	43,862
Employee Benefits	383,454	392,999	392,999	390,350	416,758	416,758	22.51%	26,408	6.8%	450,748	488,023
Retirement Benefits	216,615	224,837	224,837	219,372	157,519	157,519	8.51%	-61,853	-28.2%	165,395	173,664
Payments to Insurance Fund	0	0	0	0	3,418	3,418	0.18%	3,418	100.0%	3,521	3,626
Purchased Other Services	0	0	0	0	3,800	3,800	0.21%	3,800	100.0%	3,876	3,954
Purchased Property Services	3,528	4,000	4,000	4,000	37,042	37,042	2.00%	33,042	826.1%	37,783	38,539
Professional Development	0	1,700	1,700	1,700	8,120	4,000	0.22%	2,300	135.3%	4,080	4,162
Utilities & Commodities	17,073	22,821	22,821	22,821	22,821	22,821	1.23%	0	0.0%	23,277	23,743
Supplies	37,966	41,616	41,616	41,616	24,084	24,084	1.30%	-17,532	-42.1%	24,566	25,057
<b>Total Expenditures</b>	<b>1,776,806</b>	<b>1,841,505</b>	<b>1,841,505</b>	<b>1,798,767</b>	<b>1,855,456</b>	<b>1,851,336</b>	<b>100.00%</b>	<b>52,569</b>	<b>2.9%</b>	<b>1,912,869</b>	<b>1,978,385</b>
<b>Revenue</b>											
Health Inspection Fees	0	0	0	0	3,000	3,000	0.20%	3,000	100.0%	3,000	3,000
Microwave Transmitter Fees	6,500	12,500	12,500	17,550	12,500	12,500	0.85%	-5,050	-28.8%	12,500	12,500
Health C/O Apt Fees	45,934	40,000	40,000	40,000	48,750	48,750	3.32%	8,750	21.9%	48,750	48,750
Health Multi Family Dwell Fees	695,500	756,000	756,000	756,000	756,000	756,000	51.52%	0	0.0%	756,000	756,000
Health Room House Fees	284,604	285,000	285,000	285,000	285,000	285,000	19.42%	0	0.0%	285,000	285,000
Health Restaurant Licenses	182,448	292,000	292,000	200,000	262,000	262,000	17.86%	62,000	31.0%	262,000	262,000
Health Permits & Fees	18,078	16,000	16,000	16,000	16,000	16,000	1.09%	0	0.0%	16,000	16,000
Health-Food Safety Training	24,025	10,500	10,500	25,000	21,000	21,000	1.43%	-4,000	-16.0%	21,000	21,000
Health-Private Sewage Disposal	30,670	30,000	30,000	30,000	30,000	30,000	2.04%	0	0.0%	30,000	30,000
Weights & Measures Inspection Fee	34,720	33,000	33,000	33,000	33,000	33,000	2.25%	0	0.0%	33,000	33,000



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:56:56 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3830 Inspection Services

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Total Revenue	1,322,479	1,475,000	1,475,000	1,402,550	1,467,250	1,467,250	100.00%	64,700	4.6%	1,467,250	1,467,250
Net Operating Cost	454,327	366,505	366,505	396,217	388,206	384,086		(12,131)	4.8%	445,619	511,135

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:56:59 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3910 Social Services

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	CWA	Casework Aide	1	0	1	47,478	1	47,478	0	47,478	100.0%	prior unfunded
MAA	C969	Dir Mandated Services	1	89,671	1	92,893	1	92,893	0	3,222	3.6%	
UAW	C574	Outreach Coordinator	1	61,538	2	127,656	2	127,656	1	66,118	107.4%	
<b>Total</b>			<b>3</b>	<b>151,209</b>	<b>4</b>	<b>268,027</b>	<b>4</b>	<b>268,027</b>	<b>1</b>	<b>116,818</b>	<b>77.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:00 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3910 Social Services

**Program Description:**

The Social Services program operates under the policy guidance of the Social Services Commission per Ordinance 6-9. It's function is to provide assistance and information that aids residents of Stamford in obtaining basic human needs such as, but not limited to food, housing, temporary shelter, healthcare, financial assistance and physical protection; with the goal of promoting individual and family self-sufficiency. In addition, the program provides the necessary social services and/or referrals to assist clients who walk in or call the Social Services Division. The program also provides affordable transportation options for senior and disabled Stamford residents to and from nutrition programs and supermarkets.

Under the Provisions of Connecticut General State Statutes Chapter 832, Section 47a-42, the program coordinates the storage, removal and sale of evictee's possessions and personal effects. Under the provisions of the Uniform Relocation Assistance Act and Connecticut General Statutes, the program provides assistance to individuals and families displaced from residential rental properties by the City of Stamford's code enforcement activities.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	137,634	151,209	151,209	150,111	268,027	268,027	42.28%	117,916	78.6%	272,047	276,128
Other Salary	5,176	9,735	9,735	9,735	44,220	35,000	5.52%	25,265	259.5%	35,525	36,058
Overtime	1,969	1,000	1,000	1,000	2,000	2,000	0.32%	1,000	100.0%	2,030	2,060
Employee Benefits	32,986	59,296	59,296	59,190	88,393	87,688	13.83%	28,498	48.1%	94,278	101,493
Retirement Benefits	225,070	238,472	238,472	234,757	17,963	17,963	2.83%	-216,794	-92.3%	18,861	19,804
Payments to Insurance Fund	1,929	1,922	1,922	1,922	1,283	1,283	0.20%	-639	-33.2%	1,321	1,361
Purchased Other Services	3,316	163,400	213,400	213,400	203,400	203,100	32.04%	-10,300	-4.8%	207,162	211,306
Purchased Property Services	96,575	32,080	32,080	32,080	8,080	8,080	1.27%	-24,000	-74.8%	8,242	8,406
Professional Development	0	0	0	0	2,000	1,000	0.16%	1,000	100.0%	1,020	1,040
Utilities & Commodities	4,225	4,851	4,851	4,851	4,851	4,851	0.77%	0	0.0%	4,948	5,047
Supplies	2,921	3,650	3,650	3,650	5,890	4,390	0.69%	740	20.3%	4,478	4,568
Other	115	200	200	200	1,000	500	0.08%	300	150.0%	510	520
<b>Total Expenditures</b>	<b>511,917</b>	<b>665,815</b>	<b>715,815</b>	<b>710,896</b>	<b>647,107</b>	<b>633,882</b>	<b>100.00%</b>	<b>-77,014</b>	<b>-10.8%</b>	<b>650,422</b>	<b>667,791</b>
<b>Revenue</b>											
Relocation & Storage Fee Reimburs	31,903	25,000	25,000	25,000	25,000	25,000	100.00%	0	0.0%	25,000	25,000
<b>Total Revenue</b>	<b>31,903</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>25,000</b>	<b>25,000</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:01 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3910 Social Services

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Net Operating Cost	480,013	640,815	690,815	685,896	622,107	608,882		(77,014)	-5.0%	625,422	642,791

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:03 PM

**Fund:** 0001 General Fund  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0380 Health & Social Services  
**Program:** 3920 Welfare Division

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only).

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Other Services	139,231	0	0	0	0	0	0.00%	0	0.0%	0	0
Purchased Property Services	24,865	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>164,096</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>164,096</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Legal Affairs



# Fiscal Year 2016/2017 - Office Summary

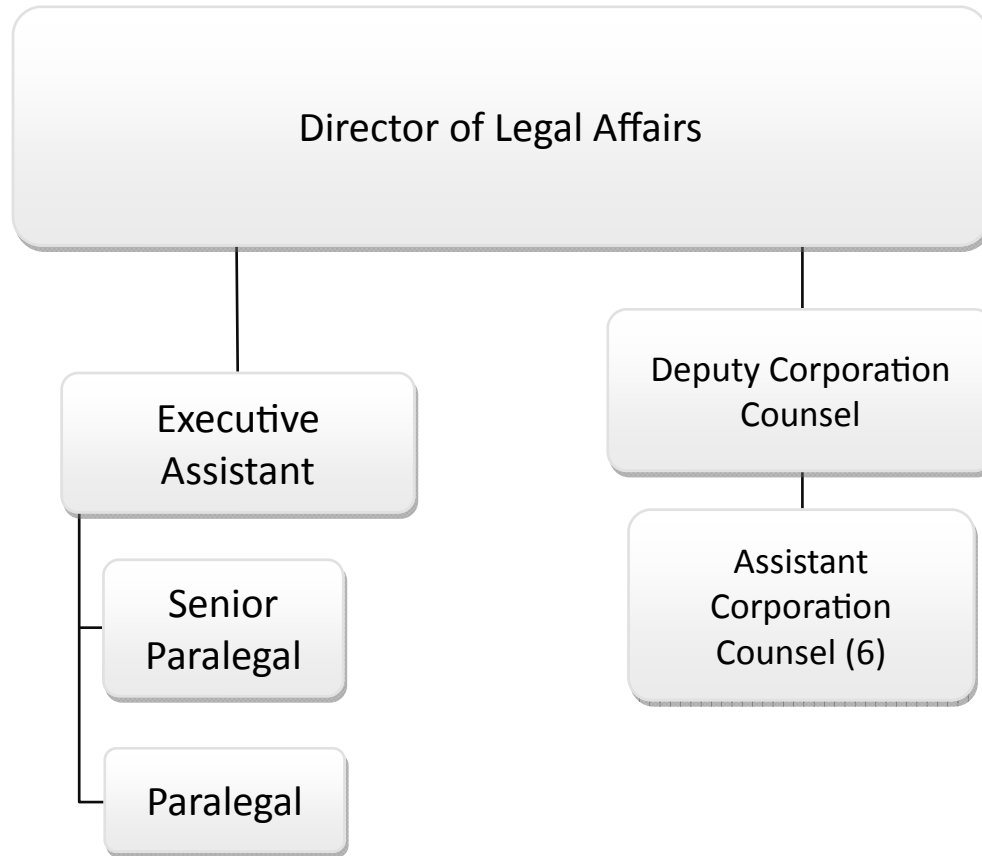
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**Fund:** 0001 General Fund

**Office:** 004 Legal Affairs

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Legal Department (4010)	2,576,205	2,622,688	2,622,688	2,606,953	2,660,068	2,660,068	9.66%	53,115	2.0%	2,724,646	2,792,156
<b>Legal Affairs</b>	<b>2,576,205</b>	<b>2,622,688</b>	<b>2,622,688</b>	<b>2,606,953</b>	<b>2,660,068</b>	<b>2,660,068</b>	<b>9.66%</b>	<b>53,115</b>	<b>2.0%</b>	<b>2,724,646</b>	<b>2,792,156</b>
HR (4020)	1,957,554	1,887,228	1,887,228	1,847,077	2,161,300	2,024,265	7.35%	177,188	9.6%	2,075,283	2,128,786
Employee Benefits (4022)	367,850	270,666	270,666	324,475	385,571	350,571	1.27%	26,096	8.0%	353,688	356,868
Unfunded Retirement Benefits (402)	0	0	0	0	22,494,109	22,494,109	81.71%	22,494,109	100.0%	23,618,814	24,799,756
Employee Benefits (8301)	127,354	0	0	0	0	0	0.00%	0	100.0%	0	0
Pensions (8401)	44,385	0	0	0	0	0	0.00%	0	100.0%	0	0
<b>Human Resources</b>	<b>2,497,144</b>	<b>2,157,894</b>	<b>2,157,894</b>	<b>2,171,552</b>	<b>25,040,980</b>	<b>24,868,945</b>	<b>90.34%</b>	<b>22,697,393</b>	<b>1045.2%</b>	<b>26,047,785</b>	<b>27,285,410</b>
<b>Total Legal Affairs</b>	<b>5,073,349</b>	<b>4,780,582</b>	<b>4,780,582</b>	<b>4,778,505</b>	<b>27,701,048</b>	<b>27,529,013</b>	<b>100.00%</b>	<b>22,750,508</b>	<b>476.1%</b>	<b>28,772,431</b>	<b>30,077,566</b>

City of Stamford  
Office of Legal Affairs  
Legal Affairs





# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:57:05 PM

**Fund:** 0001 General Fund

**Office:** 004 Legal Affairs

**Dept/Div:** 0401 Legal Affairs

**Mission Statement:**

The Office of Legal Affairs provides legal services to city officials, departments, boards, commissions and agencies. The Office of Legal Affairs also provides the professional human resources administration for the City of Stamford.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Legal Department (4010)	2,576,205	2,622,688	2,622,688	2,606,953	2,660,068	2,660,068	100.00%	53,115	2.0%	2,724,646	2,792,156
<b>Total Expenditures</b>	<b>2,576,205</b>	<b>2,622,688</b>	<b>2,622,688</b>	<b>2,606,953</b>	<b>2,660,068</b>	<b>2,660,068</b>	<b>100.00%</b>	<b>53,115</b>	<b>2.0%</b>	<b>2,724,646</b>	<b>2,792,156</b>
<b>Revenue</b>											
Legal Department (4010)	939,494	59,000	59,000	59,283	150,000	150,000	100.00%	90,717	153.0%	150,000	150,000
<b>Total Revenue</b>	<b>939,494</b>	<b>59,000</b>	<b>59,000</b>	<b>59,283</b>	<b>150,000</b>	<b>150,000</b>	<b>100.00%</b>	<b>90,717</b>	<b>153.0%</b>	<b>150,000</b>	<b>150,000</b>
<b>Net Operating Cost</b>	<b>1,636,711</b>	<b>2,563,688</b>	<b>2,563,688</b>	<b>2,547,670</b>	<b>2,510,068</b>	<b>2,510,068</b>	<b>100.00%</b>	<b>-37,602</b>	<b>-1.5%</b>	<b>2,574,646</b>	<b>2,642,156</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:57:11 PM

Fund: 0001 General Fund

Office: 004 Legal Affairs

Dept/Div: 0401 Legal Affairs

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,201,740	1,237,182	1,237,182	1,239,801	1,363,383	1,363,383	51.25%	123,582	10.0%	1,383,834	1,404,591
Other Salary	88,619	115,895	115,895	101,478	123,705	123,705	4.65%	22,227	21.9%	125,560	127,444
Overtime	1,686	1,000	1,000	1,000	1,000	1,000	0.04%	0	0.0%	1,015	1,030
Employee Benefits	326,376	306,678	306,678	307,645	349,902	349,902	13.15%	42,257	13.7%	371,984	396,075
Retirement Benefits	277,442	294,567	294,567	288,088	123,562	123,562	4.65%	-164,526	-57.1%	129,740	136,227
Payments to Insurance Fund	3,078	3,018	3,018	3,018	2,593	2,593	0.10%	-425	-14.1%	2,671	2,751
Purchased Other Services	1,990	2,806	2,806	2,806	2,806	2,806	0.11%	0	0.0%	2,862	2,919
Purchased Professional Services	624,156	598,000	598,000	598,000	628,000	628,000	23.61%	30,000	5.0%	640,560	653,371
Purchased Property Services	12,356	12,080	12,080	12,080	12,080	12,080	0.45%	0	0.0%	12,322	12,568
Professional Development	3,054	2,500	2,500	2,500	2,500	2,500	0.09%	0	0.0%	2,550	2,601
Utilities & Commodities	5,186	3,612	3,612	5,187	5,187	5,187	0.19%	0	0.0%	5,291	5,397
Supplies	29,245	42,500	42,500	42,500	42,500	42,500	1.60%	0	0.0%	43,350	44,217
Other	1,279	2,850	2,850	2,850	2,850	2,850	0.11%	0	0.0%	2,907	2,965
<b>Total Expenditures</b>	<b>2,576,205</b>	<b>2,622,688</b>	<b>2,622,688</b>	<b>2,606,953</b>	<b>2,660,068</b>	<b>2,660,068</b>	<b>100.00%</b>	<b>53,115</b>	<b>2.0%</b>	<b>2,724,646</b>	<b>2,792,156</b>
<b>Revenue</b>											
Legal Affairs	939,494	59,000	59,000	59,283	150,000	150,000	100.00%	90,717	153.0%	150,000	150,000
<b>Net Operating Cost</b>	<b>1,636,711</b>	<b>2,563,688</b>	<b>2,563,688</b>	<b>2,547,670</b>	<b>2,510,068</b>	<b>2,510,068</b>		<b>-37,602</b>	<b>-1.5%</b>	<b>2,574,646</b>	<b>2,642,156</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:57:14 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0401 Legal Affairs  
**Program:** 4010 Legal Department

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-118,282	0	0	0	0	0	118,282	-100.0%	in revenue
UAW	C998	Senior Paralegal	1	86,370	1	88,865	1	88,865	0	2,495	2.9%	
PP	C872	Deputy Corp Counsel	1	153,051	1	150,731	1	150,731	0	-2,320	-1.5%	
UAW	C573	Paralegal	1	62,333	1	65,436	1	65,436	0	3,103	5.0%	
MAA	C344	Exec Asst-Corp Counsel	1	91,904	1	91,554	1	91,554	0	-350	-0.4%	
PP	C235	Dir of Legal Affairs	1	156,191	1	159,018	1	159,018	0	2,827	1.8%	
LAW	C059	Asst Corp Counsel-Class	6	805,614	6	807,779	6	807,779	0	2,165	0.3%	
<b>Total</b>			<b>11</b>	<b>1,237,182</b>	<b>11</b>	<b>1,363,383</b>	<b>11</b>	<b>1,363,383</b>	<b>0</b>	<b>126,201</b>	<b>10.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:16 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0401 Legal Affairs  
**Program:** 4010 Legal Department

## Program Description:

The Office of the Corporation Counsel represents the City in all actions and proceedings brought by or against the City. The Corporation Counsel's office reviews and approves, as to form, all contracts, leases and agreements so that requirements for all legal services from city officials, departments, boards and commissions are met. It represents the City in all actions and proceedings brought by or against the City. The office also renders formal and informal opinions.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,201,740	1,237,182	1,237,182	1,239,801	1,363,383	1,363,383	51.25%	123,582	10.0%	1,383,834	1,404,591
Other Salary	88,619	115,895	115,895	101,478	123,705	123,705	4.65%	22,227	21.9%	125,560	127,444
Overtime	1,686	1,000	1,000	1,000	1,000	1,000	0.04%	0	0.0%	1,015	1,030
Employee Benefits	326,376	306,678	306,678	307,645	349,902	349,902	13.15%	42,257	13.7%	371,984	396,075
Retirement Benefits	277,442	294,567	294,567	288,088	123,562	123,562	4.65%	-164,526	-57.1%	129,740	136,227
Payments to Insurance Fund	3,078	3,018	3,018	3,018	2,593	2,593	0.10%	-425	-14.1%	2,671	2,751
Purchased Other Services	1,990	2,806	2,806	2,806	2,806	2,806	0.11%	0	0.0%	2,862	2,919
Purchased Professional Services	624,156	598,000	598,000	598,000	628,000	628,000	23.61%	30,000	5.0%	640,560	653,371
Purchased Property Services	12,356	12,080	12,080	12,080	12,080	12,080	0.45%	0	0.0%	12,322	12,568
Professional Development	3,054	2,500	2,500	2,500	2,500	2,500	0.09%	0	0.0%	2,550	2,601
Utilities & Commodities	5,186	3,612	3,612	5,187	5,187	5,187	0.19%	0	0.0%	5,291	5,397
Supplies	29,245	42,500	42,500	42,500	42,500	42,500	1.60%	0	0.0%	43,350	44,217
Other	1,279	2,850	2,850	2,850	2,850	2,850	0.11%	0	0.0%	2,907	2,965
<b>Total Expenditures</b>	<b>2,576,205</b>	<b>2,622,688</b>	<b>2,622,688</b>	<b>2,606,953</b>	<b>2,660,068</b>	<b>2,660,068</b>	<b>100.00%</b>	<b>53,115</b>	<b>2.0%</b>	<b>2,724,646</b>	<b>2,792,156</b>
<b>Revenue</b>											
Legal Miscellaneous	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Claims & Settlements	815,156	0	0	283	0	0	0.00%	-283	-100.0%	0	0
Reimbursement-Legal Services	124,338	59,000	59,000	59,000	150,000	150,000	100.00%	91,000	154.2%	150,000	150,000
<b>Total Revenue</b>	<b>939,494</b>	<b>59,000</b>	<b>59,000</b>	<b>59,283</b>	<b>150,000</b>	<b>150,000</b>	<b>100.00%</b>	<b>90,717</b>	<b>153.0%</b>	<b>150,000</b>	<b>150,000</b>
<b>Net Operating Cost</b>	<b>1,636,711</b>	<b>2,563,688</b>	<b>2,563,688</b>	<b>2,547,670</b>	<b>2,510,068</b>	<b>2,510,068</b>		<b>(37,602)</b>	<b>-2.1%</b>	<b>2,574,646</b>	<b>2,642,156</b>

City of Stamford  
Office of Legal Affairs  
Human Resources



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:57:18 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources

## Mission Statement:

The mission of the Human Resources Department is to recruit, select, train and retain the best employees for the City of Stamford and the Board of Education, so that Departments and Programs have a diverse and capable workforce to meet their goals and missions.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
HR (4020)	1,957,554	1,887,228	1,887,228	1,847,077	2,161,300	2,024,265	8.14%	177,188	9.6%	2,075,283	2,128,786
Employee Benefits (4022)	367,850	270,666	270,666	324,475	385,571	350,571	1.41%	26,096	8.0%	353,688	356,868
Unfunded Retirement Benefits (402)	0	0	0	0	22,494,109	22,494,109	90.45%	22,494,109	100.0%	23,618,814	24,799,756
Employee Benefits (8301)	127,354	0	0	0	0	0	0.00%	0	0.0%	0	0
Pensions (8401)	44,385	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>2,497,144</b>	<b>2,157,894</b>	<b>2,157,894</b>	<b>2,171,552</b>	<b>25,040,980</b>	<b>24,868,945</b>	<b>100.00%</b>	<b>22,697,393</b>	<b>1045.2%</b>	<b>26,047,785</b>	<b>27,285,410</b>
<b>Revenue</b>											
HR (4020)	45,162	41,500	41,500	0	19,250	19,250	100.00%	19,250	100.0%	19,250	19,250
<b>Total Revenue</b>	<b>45,162</b>	<b>41,500</b>	<b>41,500</b>	<b>0</b>	<b>19,250</b>	<b>19,250</b>	<b>100.00%</b>	<b>19,250</b>		<b>19,250</b>	<b>19,250</b>
<b>Net Operating Cost</b>	<b>2,451,982</b>	<b>2,116,394</b>	<b>2,116,394</b>	<b>2,171,552</b>	<b>25,021,730</b>	<b>24,849,695</b>	<b>100.00%</b>	<b>22,678,143</b>	<b>1044.3%</b>	<b>26,028,535</b>	<b>27,266,160</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:57:25 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	994,380	1,148,102	1,148,102	1,090,129	1,153,103	1,153,103	4.64%	62,974	5.8%	1,170,400	1,187,956
Other Salary	36,721	19,716	19,716	38,600	40,600	36,000	0.14%	-2,600	-6.7%	36,540	37,088
Overtime	15,404	2,500	2,500	7,500	12,500	7,500	0.03%	0	0.0%	7,613	7,727
Employee Benefits	996,194	447,746	447,746	469,786	558,727	522,992	2.10%	53,206	11.3%	543,242	565,316
Retirement Benefits	271,007	230,344	230,344	223,781	22,579,669	22,579,669	90.79%	22,355,888	>999%	23,708,652	24,894,086
Payments to Insurance Fund	4,903	4,501	4,501	4,501	26,376	26,376	0.11%	21,875	486.0%	27,167	27,983
Purchased Other Services	5,895	3,145	3,145	3,840	3,145	3,145	0.01%	-695	-18.1%	3,208	3,272
Purchased Professional Services	220,062	190,000	193,000	223,000	282,000	282,000	1.13%	59,000	26.5%	287,640	293,393
Purchased Property Services	65,546	62,400	63,590	63,590	87,900	62,400	0.25%	-1,190	-1.9%	63,648	64,921
Professional Development	2,402	0	0	65	21,000	3,000	0.01%	2,935	4515.4%	3,060	3,121
Utilities & Commodities	6,715	3,940	3,940	5,450	6,650	5,950	0.02%	500	9.2%	6,069	6,190
Supplies	20,332	15,000	13,810	13,810	13,810	13,810	0.06%	0	0.0%	14,086	14,368
Other	-142,417	30,500	27,500	27,500	255,500	173,000	0.70%	145,500	529.1%	176,460	179,989
<b>Total Expenditures</b>	<b>2,497,144</b>	<b>2,157,894</b>	<b>2,157,894</b>	<b>2,171,552</b>	<b>25,040,980</b>	<b>24,868,945</b>	<b>100.00%</b>	<b>22,697,393</b>	<b>1045.2%</b>	<b>26,047,785</b>	<b>27,285,410</b>
<b>Revenue</b>											
Human Resources	45,162	41,500	41,500	0	19,250	19,250	100.00%	19,250	#Div/0!	19,250	19,250
<b>Net Operating Cost</b>	<b>2,451,982</b>	<b>2,116,394</b>	<b>2,116,394</b>	<b>2,171,552</b>	<b>25,021,730</b>	<b>24,849,695</b>		<b>22,678,143</b>	<b>#####</b>	<b>26,028,535</b>	<b>27,266,160</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:57:28 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 4020 Human Resources

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C997	Time & Attendance Mgr	1	89,219	1	92,884	1	92,884	0	3,665	4.1%	
UAW	C883	HRIS Coordinator	1	115,164	1	117,583	1	117,583	0	2,419	2.1%	
UAW	C881	HRIS Assistant	1	62,615	1	68,569	1	68,569	0	5,954	9.5%	
UAW	C862	HR Assistant	1	62,915	2	132,818	2	132,818	1	69,903	111.1%	program reorg (was OSS)
MAA	C855	HR Generalist	2	191,147	2	186,336	2	186,336	0	-4,811	-2.5%	
UAW	C558	Office Support Specialist	1	59,410	0	0	0	0	-1	-59,410	-100.0%	program reorg (upgrade to HR Asst)
PP	C484	Labor Relations Specialist	1	125,079	1	127,343	1	127,343	0	2,264	1.8%	
UAW	C350	Executive Secretary	1	67,162	0	0	0	0	-1	-67,162	-100.0%	program reorg (now account clerk)
PP	C210	Director Human Resources	1	153,051	1	150,731	1	150,731	0	-2,320	-1.5%	prior yr included car allowance
MAA	C087	Benefits Manager	1	96,977	1	96,607	1	96,607	0	-370	-0.4%	
PP	C066	Asst Dir Human Resources	1	125,363	1	135,140	1	135,140	0	9,778	7.8%	
UAW	C006	Account Clerk I	0	0	1	45,092	1	45,092	1	45,092	100.0%	program reorg (was exec secretary)
<b>Total</b>			<b>12</b>	<b>1,148,102</b>	<b>12</b>	<b>1,153,103</b>	<b>12</b>	<b>1,153,103</b>	<b>0</b>	<b>5,001</b>	<b>0.4%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:30 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 4020 Human Resources

## Program Description:

The Human Resources Department serves the City of Stamford and the Board of Education and is designed to recruit, select, train and retain the most qualified employees; develop systems to ensure compliance with State and Federal laws and regulations; provide Human Resources planning in areas of employee development and accountability; and provide the labor and employee relations functions.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	994,380	1,148,102	1,148,102	1,090,129	1,153,103	1,153,103	56.96%	62,974	5.8%	1,170,400	1,187,956
Other Salary	36,721	19,716	19,716	38,600	40,600	36,000	1.78%	-2,600	-6.7%	36,540	37,088
Overtime	15,404	2,500	2,500	7,500	12,500	7,500	0.37%	0	0.0%	7,613	7,727
Employee Benefits	305,846	312,746	312,746	309,786	323,727	322,992	15.96%	13,206	4.3%	343,142	365,114
Retirement Benefits	213,209	214,678	214,678	209,306	85,560	85,560	4.23%	-123,746	-59.1%	89,838	94,330
Payments to Insurance Fund	4,903	4,501	4,501	4,501	25,805	25,805	1.27%	21,304	473.3%	26,579	27,377
Purchased Other Services	5,710	3,145	3,145	3,840	3,145	3,145	0.16%	-695	-18.1%	3,208	3,272
Purchased Professional Services	118,301	105,000	108,000	108,000	167,000	167,000	8.25%	59,000	54.6%	170,340	173,747
Purchased Property Services	22,283	27,400	28,590	28,590	52,900	27,400	1.35%	-1,190	-4.2%	27,948	28,507
Professional Development	2,402	0	0	65	21,000	3,000	0.15%	2,935	4515.4%	3,060	3,121
Utilities & Commodities	6,715	3,940	3,940	5,450	6,650	5,950	0.29%	500	9.2%	6,069	6,190
Supplies	20,332	15,000	13,810	13,810	13,810	13,810	0.68%	0	0.0%	14,086	14,368
Other	211,347	30,500	27,500	27,500	255,500	173,000	8.55%	145,500	529.1%	176,460	179,989
<b>Total Expenditures</b>	<b>1,957,554</b>	<b>1,887,228</b>	<b>1,887,228</b>	<b>1,847,077</b>	<b>2,161,300</b>	<b>2,024,265</b>	<b>100.00%</b>	<b>177,188</b>	<b>9.6%</b>	<b>2,075,283</b>	<b>2,128,786</b>
<b>Revenue</b>											
Exam Filing Fees-Pers	45,162	41,500	41,500	0	19,250	19,250	100.00%	19,250	100.0%	19,250	19,250
<b>Total Revenue</b>	<b>45,162</b>	<b>41,500</b>	<b>41,500</b>	<b>0</b>	<b>19,250</b>	<b>19,250</b>	<b>100.00%</b>	<b>19,250</b>	<b>100.0%</b>	<b>19,250</b>	<b>19,250</b>
<b>Net Operating Cost</b>	<b>1,912,392</b>	<b>1,845,728</b>	<b>1,845,728</b>	<b>1,847,077</b>	<b>2,142,050</b>	<b>2,005,015</b>		<b>157,938</b>	<b>8.6%</b>	<b>2,056,033</b>	<b>2,109,536</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:32 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 4022 Employee Benefits

## Program Description:

The responsibilities of the Benefits program is to advise and provide prompt and courteous benefits administration for City and Board of Education employees so that they receive quality health and retirement benefits in accordance with their labor contracts. Internal administration of health insurance, life insurance, pensions, deferred compensation and flex-spending plan. Administration includes orientation, enrollment, research and responding to employee or retiree questions or problems with providers and retiree counseling, as well as the preparation and maintenance of related communication material such as Summary Plan Descriptions.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Employee Benefits	209,230	135,000	135,000	160,000	235,000	200,000	57.05%	40,000		200,100	200,202
Retirement Benefits	13,413	15,666	15,666	14,475	0	0	0.00%	-14,475		0	0
Payments to Insurance Fund	0	0	0	0	571	571	0.16%	571		588	606
Purchased Other Services	185	0	0	0	0	0	0.00%	0		0	0
Purchased Professional Services	101,760	85,000	85,000	115,000	115,000	115,000	32.80%	0		117,300	119,646
Purchased Property Services	43,263	35,000	35,000	35,000	35,000	35,000	9.98%	0		35,700	36,414
<b>Total Expenditures</b>	<b>367,850</b>	<b>270,666</b>	<b>270,666</b>	<b>324,475</b>	<b>385,571</b>	<b>350,571</b>	<b>100.00%</b>	<b>26,096</b>		<b>353,688</b>	<b>356,868</b>
<b>Net Operating Cost</b>	<b>367,850</b>	<b>270,666</b>	<b>270,666</b>	<b>324,475</b>	<b>385,571</b>	<b>350,571</b>		<b>26,096</b>		<b>353,688</b>	<b>356,868</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:34 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 4023 Unfunded Ret. Benefits

**Program Description:**

Unfunded Retirement Benefits

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Retirement Benefits	0	0	0	0	22,494,109	22,494,109	100.00%	22,494,109	100.0%	23,618,814	24,799,756
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,494,109</b>	<b>22,494,109</b>	<b>100.00%</b>	<b>22,494,109</b>	<b>100.0%</b>	<b>23,618,814</b>	<b>24,799,756</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,494,109</b>	<b>22,494,109</b>		<b>22,494,109</b>	<b>100.0%</b>	<b>23,618,814</b>	<b>24,799,756</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:36 PM

**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 8301 Employee Benefits

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only)

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Employee Benefits	481,118	0	0	0	0	0	0.00%	0	0.0%	0	0
Other	-353,764	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>127,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>127,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:38 PM

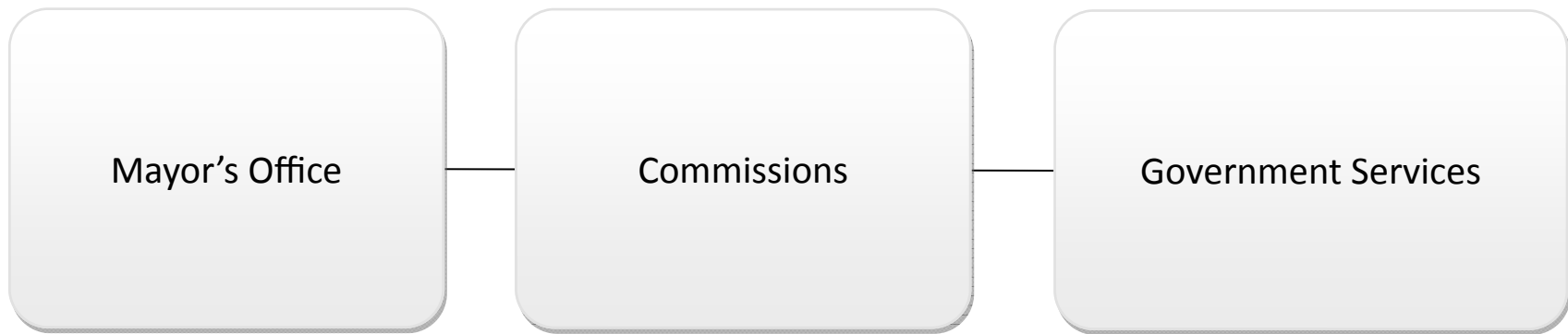
**Fund:** 0001 General Fund  
**Office:** 004 Legal Affairs  
**Dept/Div:** 0402 Human Resources  
**Program:** 8401 Pensions

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only)

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Retirement Benefits	44,385	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>44,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>44,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Government Services



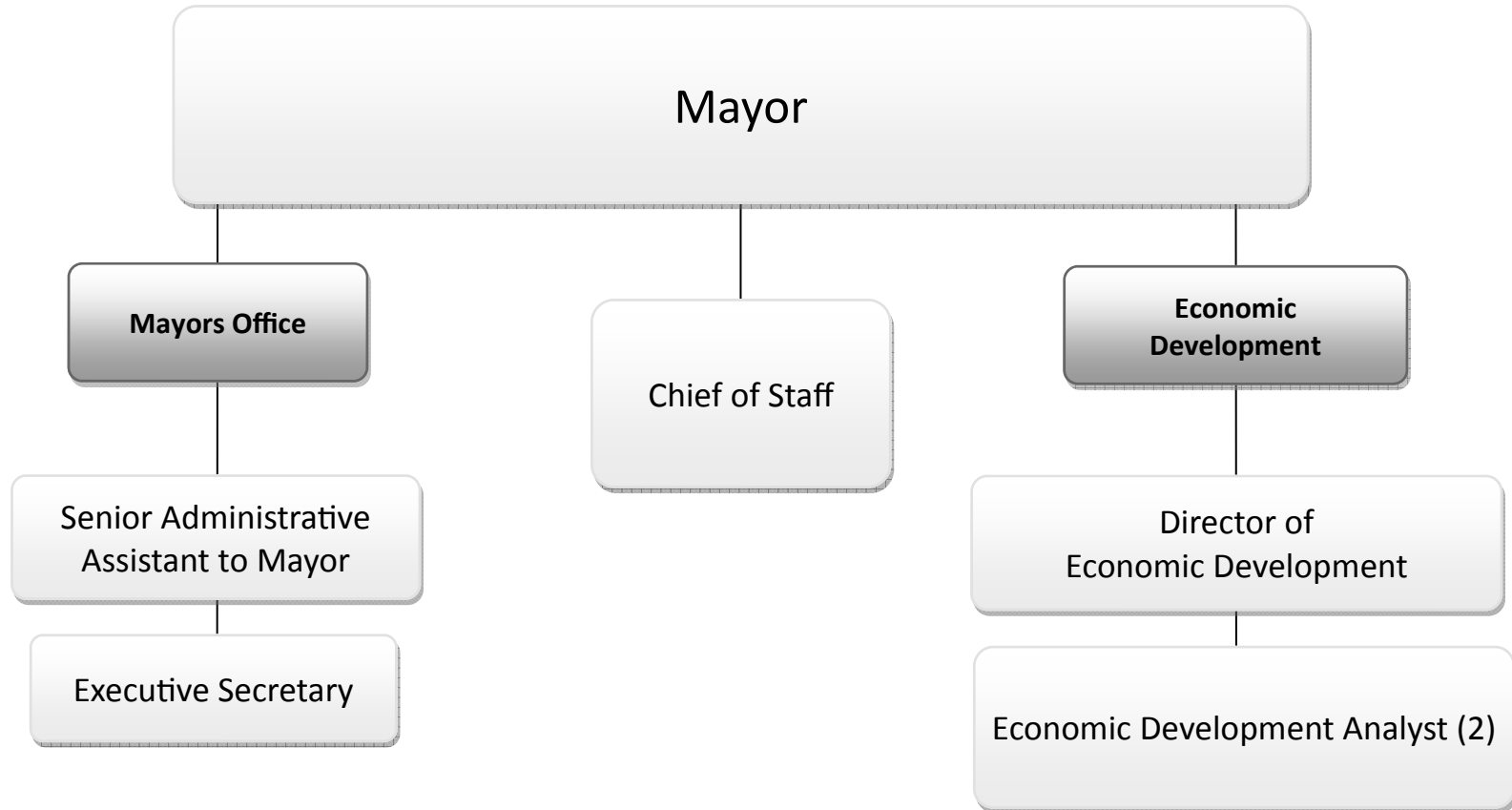
# Fiscal Year 2016/2017 - Office Summary

3/7/2016 - 9:57:39 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Econ Dev (1200)	497,921	620,716	620,716	583,387	761,531	654,336	13.35%	70,949	12.2%	666,790	679,569
Mayor (5010)	815,747	861,677	861,677	849,906	918,841	918,841	18.75%	68,935	8.1%	939,933	961,961
Prof Organ (5011)	143,251	146,479	146,479	145,721	146,479	146,479	2.99%	758	0.5%	149,409	152,397
<b>Mayor's Office</b>	<b>1,456,919</b>	<b>1,628,872</b>	<b>1,628,872</b>	<b>1,579,014</b>	<b>1,826,851</b>	<b>1,719,656</b>	<b>35.08%</b>	<b>140,642</b>	<b>8.9%</b>	<b>1,756,132</b>	<b>1,793,927</b>
Brd of Reps (5020)	383,043	425,826	425,826	432,105	451,252	451,252	9.21%	19,147	4.4%	464,490	478,522
Brd of Finance (5030)	439,486	513,939	513,939	511,813	480,555	480,555	9.80%	-31,258	-6.1%	490,614	500,911
Brd of Ethics (5040)	0	10,000	10,000	10,000	10,000	10,000	0.20%	0	0.0%	10,200	10,404
Town Clerk (5050)	1,273,208	1,356,958	1,356,958	1,337,817	1,207,787	1,207,787	24.64%	-130,030	-9.7%	1,248,055	1,290,944
Probate Court (5060)	49,865	49,854	49,854	49,854	49,754	49,754	1.02%	-100	-0.2%	50,761	51,787
Reg of Voters (5070)	846,108	887,596	887,596	887,262	950,155	950,155	19.38%	62,893	7.1%	972,147	995,044
<b>Government Services</b>	<b>2,991,710</b>	<b>3,244,173</b>	<b>3,244,173</b>	<b>3,228,851</b>	<b>3,149,503</b>	<b>3,149,503</b>	<b>64.25%</b>	<b>-79,348</b>	<b>-2.5%</b>	<b>3,236,267</b>	<b>3,327,612</b>
Shellfish Comm (3980)	0	50	50	50	50	50	0.00%	0	0.0%	51	52
Patriotic Comm (5092)	30,834	32,500	32,500	33,800	32,500	32,500	0.66%	-1,300	-3.8%	33,150	33,812
Harbor Commission (5094)	14,753	19,029	19,029	24,728	0	0	0.00%	-24,728	-100.0%	0	0
<b>Commissions</b>	<b>45,587</b>	<b>51,579</b>	<b>51,579</b>	<b>58,578</b>	<b>32,550</b>	<b>32,550</b>	<b>0.66%</b>	<b>-26,028</b>	<b>-44.4%</b>	<b>33,201</b>	<b>33,864</b>
<b>Total Government Services</b>	<b>4,494,216</b>	<b>4,924,624</b>	<b>4,924,624</b>	<b>4,866,443</b>	<b>5,008,904</b>	<b>4,901,709</b>	<b>100.00%</b>	<b>35,266</b>	<b>0.7%</b>	<b>5,025,600</b>	<b>5,155,403</b>

City of Stamford  
Office of Government Services  
Mayor's Office





# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:57:40 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office

**Mission Statement:**

The Mayor is the chief executive of the City of Stamford and responsible for the public safety, economic vitality, health and social welfare of Stamford, assuring the City's best interests are being carried out in all areas of government.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Econ Dev (1200)	497,921	620,716	620,716	583,387	761,531	654,336	38.05%	70,949	12.2%	666,790	679,569
Mayor (5010)	815,747	861,677	861,677	849,906	918,841	918,841	53.43%	68,935	8.1%	939,933	961,961
Prof Organ (5011)	143,251	146,479	146,479	145,721	146,479	146,479	8.52%	758	0.5%	149,409	152,397
<b>Total Expenditures</b>	<b>1,456,919</b>	<b>1,628,872</b>	<b>1,628,872</b>	<b>1,579,014</b>	<b>1,826,851</b>	<b>1,719,656</b>	<b>100.00%</b>	<b>140,642</b>	<b>8.9%</b>	<b>1,756,132</b>	<b>1,793,927</b>
<b>Net Operating Cost</b>	<b>1,456,919</b>	<b>1,628,872</b>	<b>1,628,872</b>	<b>1,579,014</b>	<b>1,826,851</b>	<b>1,719,656</b>	<b>100.00%</b>	<b>140,642</b>	<b>8.9%</b>	<b>1,756,132</b>	<b>1,793,927</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:57:47 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	611,582	708,443	708,443	666,570	801,566	719,038	41.81%	52,468	7.9%	729,823	740,771
Other Salary	174,893	182,471	182,471	181,360	253,149	238,399	13.86%	57,039	31.5%	241,975	245,605
Overtime	2,198	5,348	5,348	5,348	5,623	5,623	0.33%	275	5.1%	5,707	5,793
Employee Benefits	224,709	210,625	210,625	208,980	239,341	229,424	13.34%	20,444	9.8%	239,355	250,071
Retirement Benefits	72,443	78,328	78,328	74,846	48,086	48,086	2.80%	-26,760	-35.8%	50,491	53,015
Payments to Insurance Fund	3,445	3,456	3,456	3,456	11,222	11,222	0.65%	7,766	224.7%	11,559	11,906
Purchased Other Services	1,010	2,300	2,300	2,300	1,700	1,700	0.10%	-600	-26.1%	1,734	1,769
Purchased Professional Services	182,861	230,000	229,670	229,670	260,000	260,000	15.12%	30,330	13.2%	265,200	270,504
Purchased Property Services	3,431	6,120	6,120	6,120	6,120	6,120	0.36%	0	0.0%	6,242	6,367
Professional Development	84,308	92,087	92,087	91,329	93,137	93,137	5.42%	1,808	2.0%	95,000	96,900
Utilities & Commodities	8,811	16,323	16,323	15,334	13,200	13,200	0.77%	-2,134	-13.9%	13,464	13,733
Supplies	12,583	19,289	19,289	19,289	19,300	19,300	1.12%	11	0.1%	19,686	20,079
Community & Cultural	59,232	59,232	59,232	59,232	59,232	59,232	3.44%	0	0.0%	60,417	61,625
Other	15,411	14,850	15,180	15,180	15,175	15,175	0.88%	-5	0.0%	15,479	15,789
<b>Total Expenditures</b>	<b>1,456,919</b>	<b>1,628,872</b>	<b>1,628,872</b>	<b>1,579,014</b>	<b>1,826,851</b>	<b>1,719,656</b>	<b>100.00%</b>	<b>140,642</b>	<b>8.9%</b>	<b>1,756,132</b>	<b>1,793,927</b>
<b>Net Operating Cost</b>	<b>1,456,919</b>	<b>1,628,872</b>	<b>1,628,872</b>	<b>1,579,014</b>	<b>1,826,851</b>	<b>1,719,656</b>		<b>140,642</b>	<b>8.9%</b>	<b>1,756,132</b>	<b>1,793,927</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:57:49 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office  
**Program:** 1200 Economic Development

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	EDA	Economic Devel Analyst	2	81,897	2	164,424	2	81,896	0	-1	0.0%	2 pos 1/2 funded;both prior 1/2 yr fund
PP	C226	Dir of Economic Devel	1	140,393	1	142,935	1	142,935	0	2,542	1.8%	
<b>Total</b>			<b>3</b>	<b>222,290</b>	<b>3</b>	<b>307,359</b>	<b>3</b>	<b>224,831</b>	<b>0</b>	<b>2,541</b>	<b>1.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:51 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office  
**Program:** 1200 Economic Development

## Program Description:

To provide rich business resources for the creation, growth and recruitment of companies, new business, organizations and real estate development to the City; promote the expansion of existing industry by providing assistance to businesses seeking to improve or expand their scope of business activity in Stamford; retention of existing business by assisting small and large businesses, as well as supporting women, veteran and minority-owned businesses; promote tourism within the City; be the point of coordination for new businesses considering Stamford and oversee inter-government relations and management of the City's federal and State lobbying services.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	137,280	222,290	222,290	181,763	307,359	224,831	34.36%	43,068	23.7%	228,203	231,627
Other Salary	69,668	68,753	68,753	76,774	103,503	88,753	13.56%	11,979	15.6%	90,084	91,436
Overtime	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	84,401	61,766	61,766	58,566	75,593	65,676	10.04%	7,110	12.1%	67,918	70,304
Retirement Benefits	20,394	21,313	21,313	20,679	0	0	0.00%	-20,679	-100.0%	0	0
Payments to Insurance Fund	741	705	705	705	651	651	0.10%	-54	-7.7%	671	691
Purchased Other Services	112	500	500	500	500	500	0.08%	0	0.0%	510	520
Purchased Professional Services	182,861	230,000	229,670	229,670	260,000	260,000	39.73%	30,330	13.2%	265,200	270,504
Professional Development	959	2,000	2,000	2,000	3,000	3,000	0.46%	1,000	50.0%	3,060	3,121
Utilities & Commodities	1,361	9,089	9,089	8,100	6,100	6,100	0.93%	-2,000	-24.7%	6,222	6,346
Supplies	83	3,300	3,300	3,300	3,300	3,300	0.50%	0	0.0%	3,366	3,433
Other	60	1,000	1,330	1,330	1,525	1,525	0.23%	195	14.7%	1,556	1,587
<b>Total Expenditures</b>	<b>497,921</b>	<b>620,716</b>	<b>620,716</b>	<b>583,387</b>	<b>761,531</b>	<b>654,336</b>	<b>100.00%</b>	<b>70,949</b>	<b>12.2%</b>	<b>666,790</b>	<b>679,569</b>
<b>Net Operating Cost</b>	<b>497,921</b>	<b>620,716</b>	<b>620,716</b>	<b>583,387</b>	<b>761,531</b>	<b>654,336</b>		<b>70,949</b>	<b>5.4%</b>	<b>666,790</b>	<b>679,569</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:57:54 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office  
**Program:** 5010 Mayor's Office

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C993	Chief of Staff	1	156,191	1	159,018	1	159,018	0	2,827	1.8%	
MAA	C991	Sr Adm Asst to Mayor	1	97,627	1	97,257	1	97,257	0	-370	-0.4%	
NON	C547	Mayor	1	166,832	1	169,158	1	169,158	0	2,326	1.4%	
UAW	C350	Executive Secretary	1	65,503	1	68,774	1	68,774	0	3,271	5.0%	
<b>Total</b>			<b>4</b>	<b>486,153</b>	<b>4</b>	<b>494,207</b>	<b>4</b>	<b>494,207</b>	<b>0</b>	<b>8,054</b>	<b>1.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:56 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office  
**Program:** 5010 Mayor's Office

## Program Description:

The Mayor's Office works closely with City departments, and elected and appointed boards and commissions, to set and carry out municipal priorities. The Mayor's Office administers and leads a number of programs and initiatives in pursuit of established priorities. The office also interfaces with businesses, state and federal agencies, non-profit and community organizations, and residents, and is always working to ensure a high level of service. As part of his/her responsibilities, the Mayor establishes the Annual Operating and Capital budgets, judiciously allocating resources to ensure fiscal control and good governance.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	474,302	486,153	486,153	484,807	494,207	494,207	53.79%	9,400	1.9%	501,620	509,144
Other Salary	105,225	113,718	113,718	104,586	149,646	149,646	16.29%	45,060	43.1%	151,891	154,169
Overtime	2,198	5,348	5,348	5,348	5,623	5,623	0.61%	275	5.1%	5,707	5,793
Employee Benefits	140,308	148,859	148,859	150,414	163,748	163,748	17.82%	13,334	8.9%	171,437	179,767
Retirement Benefits	52,049	57,015	57,015	54,167	48,086	48,086	5.23%	-6,081	-11.2%	50,491	53,015
Payments to Insurance Fund	2,704	2,751	2,751	2,751	10,571	10,571	1.15%	7,820	284.3%	10,888	11,215
Purchased Other Services	898	1,800	1,800	1,800	1,200	1,200	0.13%	-600	-33.3%	1,224	1,249
Purchased Property Services	3,431	6,120	6,120	6,120	6,120	6,120	0.67%	0	0.0%	6,242	6,367
Professional Development	178	5,340	5,340	5,340	5,390	5,390	0.59%	50	0.9%	5,498	5,608
Utilities & Commodities	7,449	7,234	7,234	7,234	7,100	7,100	0.77%	-134	-1.9%	7,242	7,387
Supplies	11,652	13,489	13,489	13,489	13,500	13,500	1.47%	11	0.1%	13,770	14,045
Other	15,351	13,850	13,850	13,850	13,650	13,650	1.49%	-200	-1.4%	13,923	14,202
<b>Total Expenditures</b>	<b>815,747</b>	<b>861,677</b>	<b>861,677</b>	<b>849,906</b>	<b>918,841</b>	<b>918,841</b>	<b>100.00%</b>	<b>68,935</b>	<b>8.1%</b>	<b>939,933</b>	<b>961,961</b>

<b>Net Operating Cost</b>	<b>815,747</b>	<b>861,677</b>	<b>861,677</b>	<b>849,906</b>	<b>918,841</b>	<b>918,841</b>		<b>68,935</b>	<b>6.6%</b>	<b>939,933</b>	<b>961,961</b>
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# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:57:58 PM

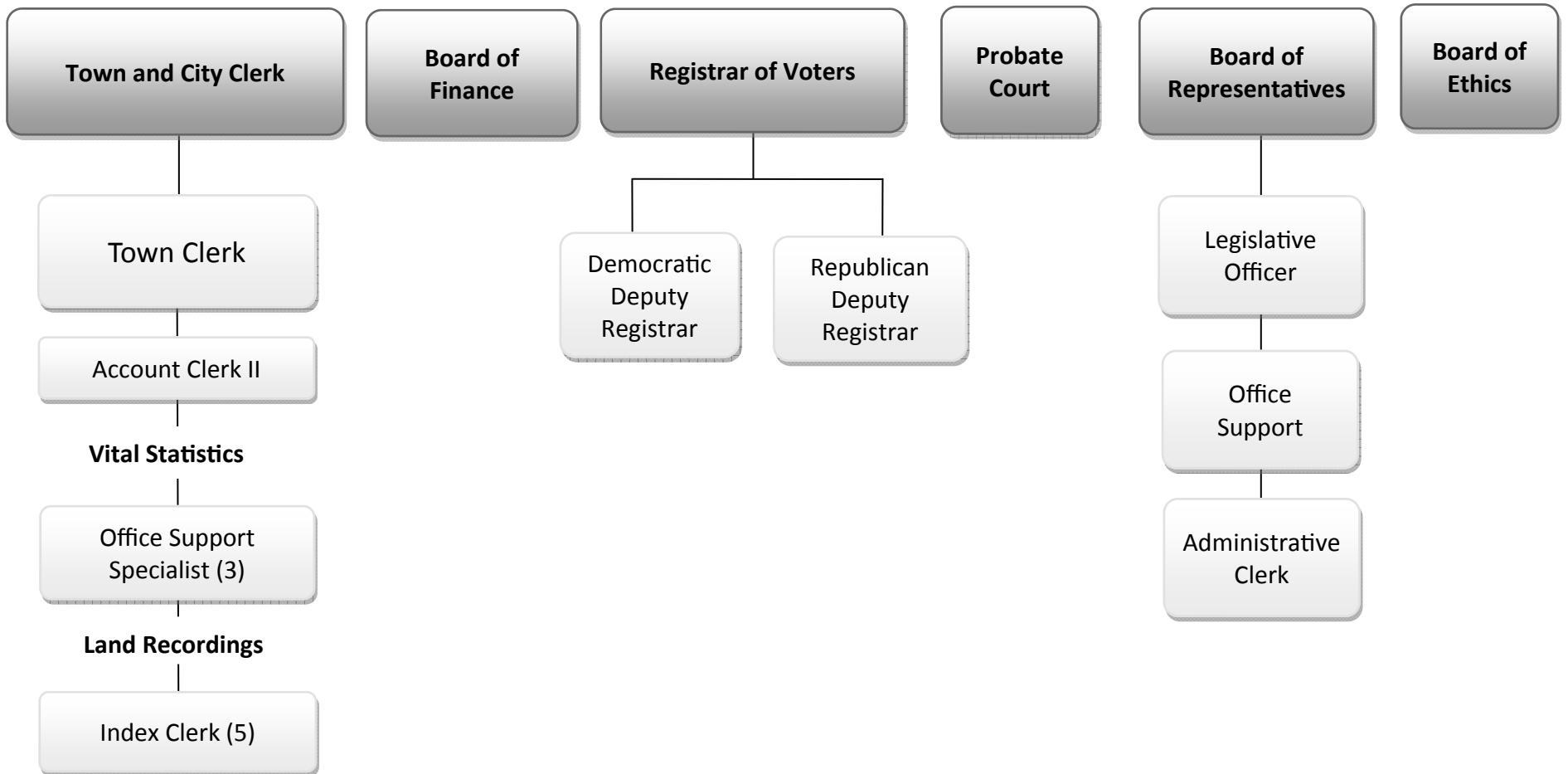
**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0501 Mayor's Office  
**Program:** 5011 Professional Organizations & Activities

**Program Description:**

This program funds the annual membership for CT Conference of Municipalities, the printing and mailing of the Mayor's Annual Holiday Card (selected from a student competition), the U.S. Conference of Mayor's annual dues; and the Mayor's Youth Employment Program.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Professional Development	83,171	84,747	84,747	83,989	84,747	84,747	57.86%	758	0.9%	86,442	88,171
Supplies	848	2,500	2,500	2,500	2,500	2,500	1.71%	0	0.0%	2,550	2,601
Community & Cultural	59,232	59,232	59,232	59,232	59,232	59,232	40.44%	0	0.0%	60,417	61,625
<b>Total Expenditures</b>	<b>143,251</b>	<b>146,479</b>	<b>146,479</b>	<b>145,721</b>	<b>146,479</b>	<b>146,479</b>	<b>100.00%</b>	<b>758</b>	<b>0.5%</b>	<b>149,409</b>	<b>152,397</b>
<b>Net Operating Cost</b>	<b>143,251</b>	<b>146,479</b>	<b>146,479</b>	<b>145,721</b>	<b>146,479</b>	<b>146,479</b>		<b>758</b>	<b>0.0%</b>	<b>149,409</b>	<b>152,397</b>

# City of Stamford Office of Government Services Government Services





# Fiscal Year 2016/2017 - Department Summary

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**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services

**Mission Statement:**

Government Services encompasses the Board of Representatives, the Board of Finance, the Board of Ethics, the Town and City Clerk, the Probate Court and the Registrar of Voters.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Brd of Reps (5020)	383,043	425,826	425,826	432,105	451,252	451,252	14.33%	19,147	4.4%	464,490	478,522
Brd of Finance (5030)	439,486	513,939	513,939	511,813	480,555	480,555	15.26%	-31,258	-6.1%	490,614	500,911
Brd of Ethics (5040)	0	10,000	10,000	10,000	10,000	10,000	0.32%	0	0.0%	10,200	10,404
Town Clerk (5050)	1,273,208	1,356,958	1,356,958	1,337,817	1,207,787	1,207,787	38.35%	-130,030	-9.7%	1,248,055	1,290,944
Probate Court (5060)	49,865	49,854	49,854	49,854	49,754	49,754	1.58%	-100	-0.2%	50,761	51,787
Reg of Voters (5070)	846,108	887,596	887,596	887,262	950,155	950,155	30.17%	62,893	7.1%	972,147	995,044
<b>Total Expenditures</b>	<b>2,991,710</b>	<b>3,244,173</b>	<b>3,244,173</b>	<b>3,228,851</b>	<b>3,149,503</b>	<b>3,149,503</b>	<b>100.00%</b>	<b>-79,348</b>	<b>-2.5%</b>	<b>3,236,267</b>	<b>3,327,612</b>
<b>Revenue</b>											
Town Clerk (5050)	6,453,645	5,972,600	5,972,600	6,146,600	6,247,600	6,247,600	100.00%	101,000	1.6%	6,247,600	6,247,600
<b>Total Revenue</b>	<b>6,453,645</b>	<b>5,972,600</b>	<b>5,972,600</b>	<b>6,146,600</b>	<b>6,247,600</b>	<b>6,247,600</b>	<b>100.00%</b>	<b>101,000</b>	<b>1.6%</b>	<b>6,247,600</b>	<b>6,247,600</b>
<b>Net Operating Cost</b>	<b>-3,461,934</b>	<b>-2,728,427</b>	<b>-2,728,427</b>	<b>-2,917,749</b>	<b>-3,098,097</b>	<b>-3,098,097</b>	<b>100.00%</b>	<b>-180,348</b>	<b>6.2%</b>	<b>-3,011,333</b>	<b>-2,919,988</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:58:08 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,024,834	1,106,580	1,059,580	1,050,870	1,040,798	1,040,798	33.05%	-10,072	-1.0%	1,056,410	1,072,255
Other Salary	206,890	214,368	261,368	261,368	305,555	305,555	9.70%	44,187	16.9%	310,139	314,789
Overtime	18,371	20,064	20,064	20,064	22,280	22,280	0.71%	2,216	11.0%	22,614	22,953
Employee Benefits	446,762	453,865	453,865	453,268	493,408	493,408	15.67%	40,140	8.9%	530,642	571,418
Retirement Benefits	331,860	346,566	346,566	337,789	103,390	103,390	3.28%	-234,399	-69.4%	108,560	113,988
Payments to Insurance Fund	15,580	15,962	15,962	15,962	14,740	14,740	0.47%	-1,222	-7.7%	15,182	15,638
Purchased Other Services	34,458	46,035	51,035	51,035	50,746	50,746	1.61%	-289	-0.6%	51,761	52,796
Purchased Professional Services	320,309	408,000	408,000	408,000	364,000	364,000	11.56%	-44,000	-10.8%	371,280	378,706
Purchased Property Services	139,003	163,614	158,614	158,614	163,814	163,814	5.20%	5,200	3.3%	167,091	170,432
Professional Development	1,406	2,600	2,600	2,600	5,600	5,600	0.18%	3,000	115.4%	5,712	5,826
Utilities & Commodities	12,065	10,004	10,004	12,766	12,788	12,788	0.41%	22	0.2%	13,044	13,305
Supplies	61,108	77,765	77,765	77,765	81,534	81,534	2.59%	3,769	4.8%	83,165	84,826
Other	379,065	378,750	378,750	378,750	490,850	490,850	15.58%	112,100	29.6%	500,667	510,680
<b>Total Expenditures</b>	<b>2,991,710</b>	<b>3,244,173</b>	<b>3,244,173</b>	<b>3,228,851</b>	<b>3,149,503</b>	<b>3,149,503</b>	<b>100.00%</b>	<b>-79,348</b>	<b>-2.5%</b>	<b>3,236,267</b>	<b>3,327,612</b>
<b>Revenue</b>											
Government Services	6,453,645	5,972,600	5,972,600	6,146,600	6,247,600	6,247,600	100.00%	101,000	1.6%	6,247,600	6,247,600
<b>Net Operating Cost</b>	<b>(3,461,934)</b>	<b>(2,728,427)</b>	<b>(2,728,427)</b>	<b>(2,917,749)</b>	<b>(3,098,097)</b>	<b>(3,098,097)</b>		<b>-180,348</b>	<b>6.2%</b>	<b>(3,011,333)</b>	<b>(2,919,988)</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:58:10 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5020 Board of Representatives

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C999	Legislative Officer	1	118,130	1	127,343	1	127,343	0	9,213	7.8%	
UAW	C558	Office Support Specialist	1	44,419	1	46,629	1	46,629	0	2,210	5.0%	
UAW	C2000	Admin Clerk - Bd of Reps	1	58,861	1	61,509	1	61,509	0	2,648	4.5%	
<b>Total</b>			<b>3</b>	<b>221,409</b>	<b>3</b>	<b>235,481</b>	<b>3</b>	<b>235,481</b>	<b>0</b>	<b>14,072</b>	<b>6.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:12 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5020 Board of Representatives

## Program Description:

Provides administrative support to the elected forty-member Board of Representatives; interfaces with City departments relative to the work of the Board; and provides assistance and information to the public.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	163,730	221,409	221,409	228,039	235,481	235,481	52.18%	7,442	3.3%	239,013	242,598
Other Salary	33,124	1,749	1,749	1,749	1,700	1,700	0.38%	-49	-2.8%	1,726	1,751
Overtime	6,840	9,119	9,119	9,119	9,935	9,935	2.20%	816	8.9%	10,084	10,235
Employee Benefits	65,924	53,247	53,247	53,698	100,345	100,345	22.24%	46,647	86.9%	107,607	115,554
Retirement Benefits	38,191	39,323	39,323	38,521	5,425	5,425	1.20%	-33,096	-85.9%	5,696	5,981
Payments to Insurance Fund	2,627	3,284	3,284	3,284	3,082	3,082	0.68%	-202	-6.2%	3,174	3,270
Purchased Other Services	21,663	21,806	26,806	26,806	25,704	25,704	5.70%	-1,102	-4.1%	26,218	26,742
Purchased Professional Services	0	13,000	13,000	13,000	4,000	4,000	0.89%	-9,000	-69.2%	4,080	4,162
Purchased Property Services	12,875	19,390	14,390	14,390	19,390	19,390	4.30%	5,000	34.7%	19,778	20,174
Professional Development	0	350	350	350	350	350	0.08%	0	0.0%	357	364
Utilities & Commodities	1,987	3,208	3,208	3,208	3,230	3,230	0.72%	22	0.7%	3,295	3,360
Supplies	36,083	39,941	39,941	39,941	42,610	42,610	9.44%	2,669	6.7%	43,462	44,331
<b>Total Expenditures</b>	<b>383,043</b>	<b>425,826</b>	<b>425,826</b>	<b>432,105</b>	<b>451,252</b>	<b>451,252</b>	<b>100.00%</b>	<b>19,147</b>	<b>4.4%</b>	<b>464,490</b>	<b>478,522</b>
<b>Revenue</b>											
Bd of Reprs-Miscellaneous	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>383,043</b>	<b>425,826</b>	<b>425,826</b>	<b>432,105</b>	<b>451,252</b>	<b>451,252</b>		<b>19,147</b>	<b>6.0%</b>	<b>464,490</b>	<b>478,522</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:58:14 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5030 Board of Finance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C152A	Admin Staff Analyst	1	92,004	0	0	0	0	-1	-92,004	-100.0%	restructured to 1 Perm PT & 1 PT
<b>Total</b>			<b>1</b>	<b>92,004</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>-92,004</b>	<b>-100.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:16 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5030 Board of Finance

## Program Description:

On behalf of the six-member elected Board of Finance, maintain daily functions of the Board office, acting as liaison among Board members, City departments, and residents to enable performance of Charter designated responsibilities including approvals of the annual budget, additional appropriations, certain contracts, bond resolutions, capital close-outs, transfers, purchase, lease or sale of real estate, appointments of City Controller and Tax Collector, approval of building demolitions, engagement of external auditor, provision of Advisory Opinions on union contracts, determination of fiscal policy and setting of the City's Mill Rate.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	88,152	92,004	92,004	90,257	0	0	0.00%	-90,257	-100.0%	0	0
Other Salary	0	0	0	0	75,140	75,140	15.64%	75,140	100.0%	76,267	77,411
Employee Benefits	6,589	7,038	7,038	6,905	5,748	5,748	1.20%	-1,157	-16.8%	5,834	5,922
Retirement Benefits	9,391	9,715	9,715	9,469	28,204	28,204	5.87%	18,735	197.9%	29,615	31,095
Payments to Insurance Fund	664	656	656	656	605	605	0.13%	-51	-7.8%	623	642
Purchased Other Services	342	468	468	468	500	500	0.10%	32	6.8%	510	520
Purchased Professional Services	320,309	385,000	385,000	385,000	350,000	350,000	72.83%	-35,000	-9.1%	357,000	364,140
Purchased Property Services	5,541	6,600	6,600	6,600	6,800	6,800	1.42%	200	3.0%	6,936	7,075
Utilities & Commodities	730	558	558	558	558	558	0.12%	0	0.0%	569	581
Supplies	7,768	11,900	11,900	11,900	13,000	13,000	2.71%	1,100	9.2%	13,260	13,525
<b>Total Expenditures</b>	<b>439,486</b>	<b>513,939</b>	<b>513,939</b>	<b>511,813</b>	<b>480,555</b>	<b>480,555</b>	<b>100.00%</b>	<b>-31,258</b>	<b>-6.1%</b>	<b>490,614</b>	<b>500,911</b>
<b>Net Operating Cost</b>	<b>439,486</b>	<b>513,939</b>	<b>513,939</b>	<b>511,813</b>	<b>480,555</b>	<b>480,555</b>		<b>(31,258)</b>	<b>-6.5%</b>	<b>490,614</b>	<b>500,911</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:18 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5040 Board of Ethics

**Program Description:**

The board of Ethics investigates and adjudicates violations of the Code of Ethics that are brought to its attention. The Board of Ethics establishes rules, procedures and processes it deems necessary to conduct its business.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Professional Services	0	10,000	10,000	10,000	10,000	10,000	100.00%	0	0.0%	10,200	10,404
<b>Total Expenditures</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>10,200</b>	<b>10,404</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>		<b>0</b>	<b>0.0%</b>	<b>10,200</b>	<b>10,404</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:58:20 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5050 Town and City Clerk

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NON	C812	Town Clerk	1	116,057	1	117,675	1	117,675	0	1,618	1.4%	
UAW	C558	Office Support Specialist	3	166,906	3	170,758	3	170,758	0	3,852	2.3%	
UAW	C454	Index Clerk	5	315,124	5	321,725	5	321,725	0	6,601	2.1%	
UAW	C009	Account Clerk II	1	59,498	1	60,089	1	60,089	0	591	1.0%	
<b>Total</b>			<b>10</b>	<b>657,584</b>	<b>10</b>	<b>670,247</b>	<b>10</b>	<b>670,247</b>	<b>0</b>	<b>12,663</b>	<b>1.9%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:23 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5050 Town and City Clerk

## Program Description:

The Town and City Clerk serves The City of Stamford, its residents and visitors, by providing a secure, permanent depository for all Vital Statistics, Land Transactions, Election Results, Government Affairs and Legal Actions. The Town and City Clerk maintains all Land Records in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. All records are maintained in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. As the Keeper of Records for the City, our greatest responsibility is to insure that all public information is readily accessible and available upon request. Providing efficient, friendly service, in a timely manner, is the goal of all employees of the Office of the Town Clerk.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	637,891	657,584	610,584	596,991	670,247	670,247	55.49%	73,256	12.3%	680,301	690,505
Other Salary	8,967	16,190	63,190	63,190	16,190	16,190	1.34%	-47,000	-74.4%	16,433	16,679
Overtime	6,831	2,945	2,945	2,945	2,945	2,945	0.24%	0	0.0%	2,989	3,034
Employee Benefits	269,619	298,021	298,021	296,923	287,072	287,072	23.77%	-9,851	-3.3%	310,221	335,599
Retirement Benefits	215,287	224,307	224,307	219,140	68,876	68,876	5.70%	-150,264	-68.6%	72,320	75,936
Payments to Insurance Fund	9,700	9,506	9,506	9,506	8,335	8,335	0.69%	-1,171	-12.3%	8,585	8,843
Purchased Other Services	8,681	15,342	15,342	15,342	15,342	15,342	1.27%	0	0.0%	15,649	15,962
Purchased Property Services	90,194	100,456	100,456	100,456	100,456	100,456	8.32%	0	0.0%	102,466	104,514
Professional Development	57	250	250	250	250	250	0.02%	0	0.0%	255	260
Utilities & Commodities	4,227	3,283	3,283	4,000	4,000	4,000	0.33%	0	0.0%	4,080	4,162
Supplies	14,589	18,924	18,924	18,924	18,924	18,924	1.57%	0	0.0%	19,303	19,688
Other	7,165	10,150	10,150	10,150	15,150	15,150	1.25%	5,000	49.3%	15,453	15,762
<b>Total Expenditures</b>	<b>1,273,208</b>	<b>1,356,958</b>	<b>1,356,958</b>	<b>1,337,817</b>	<b>1,207,787</b>	<b>1,207,787</b>	<b>100.00%</b>	<b>-130,030</b>	<b>-9.7%</b>	<b>1,248,055</b>	<b>1,290,944</b>
<b>Revenue</b>											
Harbor Permit Fee	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Farmland Preservation - Town Clerk	32,409	23,000	23,000	23,000	23,000	23,000	0.37%	0	0.0%	23,000	23,000
Farmland Preservation - City	38,641	45,000	45,000	45,000	45,000	45,000	0.72%	0	0.0%	45,000	45,000
Land Records Search Subscriptions	27,000	10,000	10,000	15,000	10,000	10,000	0.16%	-5,000	-33.3%	10,000	10,000
Notary Public	5,540	6,000	6,000	6,000	6,000	6,000	0.10%	0	0.0%	6,000	6,000

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:23 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5050 Town and City Clerk

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Photo Copies	72,091	60,000	60,000	60,000	60,000	60,000	0.96%	0	0.0%	60,000	60,000
Map Copies	1,650	7,500	7,500	2,500	7,500	7,500	0.12%	5,000	200.0%	7,500	7,500
Clam Permits	362	100	100	100	100	100	0.00%	0	0.0%	100	100
Miscellaneous-Town Clerk	5,579	5,000	5,000	5,000	5,000	5,000	0.08%	0	0.0%	5,000	5,000
Vital Statistics	352,010	350,000	350,000	350,000	350,000	350,000	5.60%	0	0.0%	350,000	350,000
Recording Fees	534,876	535,000	535,000	535,000	535,000	535,000	8.56%	0	0.0%	535,000	535,000
Filing Fees	4,967	6,000	6,000	5,000	6,000	6,000	0.10%	1,000	20.0%	6,000	6,000
Conveyance Tax	5,378,520	4,925,000	4,925,000	5,100,000	5,200,000	5,200,000	83.23%	100,000	2.0%	5,200,000	5,200,000
<b>Total Revenue</b>	<b>6,453,645</b>	<b>5,972,600</b>	<b>5,972,600</b>	<b>6,146,600</b>	<b>6,247,600</b>	<b>6,247,600</b>	<b>100.00%</b>	<b>101,000</b>	<b>1.6%</b>	<b>6,247,600</b>	<b>6,247,600</b>
<b>Net Operating Cost</b>	<b>(5,180,436)</b>	<b>(4,615,642)</b>	<b>(4,615,642)</b>	<b>(4,808,783)</b>	<b>(5,039,813)</b>	<b>(5,039,813)</b>		<b>(231,030)</b>	<b>9.2%</b>	<b>(4,999,545)</b>	<b>(4,956,656)</b>

# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:58:27 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5060 Probate Court

**Program Description:**

In addition to their traditional role of overseeing decedents' estates and trusts, the Probate Court handles a wide range of sensitive issues affecting children, the elderly, persons with intellectual disability, and individuals with psychiatric disabilities. In carrying out their responsibilities, the Probate Court strives to protect the rights of individuals while affording those involved in probate matters an approachable and consumer-friendly environment.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
5240-Payments to Insurance Fund	1,265	1,254	1,254	1,254	1,154	1,154	-100	-8.0%	1,189	1,224
<b>Payments to Insurance Fund</b>	<b>1,265</b>	<b>1,254</b>	<b>1,254</b>	<b>1,254</b>	<b>1,154</b>	<b>1,154</b>	<b>-100</b>	<b>-8.0%</b>	<b>1,189</b>	<b>1,224</b>
8818-Probate Court	48,600	48,600	48,600	48,600	48,600	48,600	0	0.0%	49,572	50,563
<b>Other</b>	<b>48,600</b>	<b>48,600</b>	<b>48,600</b>	<b>48,600</b>	<b>48,600</b>	<b>48,600</b>	<b>0</b>	<b>0.0%</b>	<b>49,572</b>	<b>50,563</b>
<b>Total Operating Cost</b>	<b>49,865</b>	<b>49,854</b>	<b>49,854</b>	<b>49,854</b>	<b>49,754</b>	<b>49,754</b>	<b>-100</b>	<b>-0.2%</b>	<b>50,761</b>	<b>51,787</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 9:58:30 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5070 Registrar of Voters

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C204	Deputy Reg Voters	2	135,583	2	135,070	2	135,070	0	-513	-0.4%	
<b>Total</b>			<b>2</b>	<b>135,583</b>	<b>2</b>	<b>135,070</b>	<b>2</b>	<b>135,070</b>	<b>0</b>	<b>-513</b>	<b>-0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:58:31 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0555 Government Services  
**Program:** 5070 Registrar of Voters

**Program Description:**

The responsibility of the Registrar of Voters Office is to conduct all elections, maintain all registry lists in accordance with Federal and State law, prepare annual budgets, inspect to ensure that all polling sites are handicap accessible and regularly upgrade election personnel.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	135,061	135,583	135,583	135,583	135,070	135,070	14.22%	-513	-0.4%	137,096	139,152
Other Salary	164,800	196,429	196,429	196,429	212,525	212,525	22.37%	16,096	8.2%	215,713	218,948
Overtime	4,700	8,000	8,000	8,000	9,400	9,400	0.99%	1,400	17.5%	9,541	9,684
Employee Benefits	104,630	95,559	95,559	95,742	100,243	100,243	10.55%	4,501	4.7%	106,980	114,343
Retirement Benefits	68,991	73,221	73,221	70,659	885	885	0.09%	-69,774	-98.7%	929	976
Payments to Insurance Fund	1,324	1,262	1,262	1,262	1,564	1,564	0.16%	302	23.9%	1,611	1,659
Purchased Other Services	3,772	8,419	8,419	8,419	9,200	9,200	0.97%	781	9.3%	9,384	9,572
Purchased Property Services	30,392	37,168	37,168	37,168	37,168	37,168	3.91%	0	0.0%	37,911	38,669
Professional Development	1,349	2,000	2,000	2,000	5,000	5,000	0.53%	3,000	150.0%	5,100	5,202
Utilities & Commodities	5,121	2,955	2,955	5,000	5,000	5,000	0.53%	0	0.0%	5,100	5,202
Supplies	2,668	7,000	7,000	7,000	7,000	7,000	0.74%	0	0.0%	7,140	7,282
Other	323,300	320,000	320,000	320,000	427,100	427,100	44.95%	107,100	33.5%	435,642	444,355
<b>Total Expenditures</b>	<b>846,108</b>	<b>887,596</b>	<b>887,596</b>	<b>887,262</b>	<b>950,155</b>	<b>950,155</b>	<b>100.00%</b>	<b>62,893</b>	<b>7.1%</b>	<b>972,147</b>	<b>995,044</b>
<b>Net Operating Cost</b>	<b>846,108</b>	<b>887,596</b>	<b>887,596</b>	<b>887,262</b>	<b>950,155</b>	<b>950,155</b>		<b>62,893</b>	<b>7.0%</b>	<b>972,147</b>	<b>995,044</b>

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:58:33 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0556 Commissions

**Mission Statement:**

Commissions have been established to recognize the importance of various activities.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Shellfish Comm (3980)	0	50	50	50	50	50	0.15%	0	0.0%	51	52
Patriotic Comm (5092)	30,834	32,500	32,500	33,800	32,500	32,500	99.85%	-1,300	-3.8%	33,150	33,812
Harbor Commission (5094)	14,753	19,029	19,029	24,728	0	0	0.00%	-24,728	-100.0%	0	0
<b>Total Expenditures</b>	<b>45,587</b>	<b>51,579</b>	<b>51,579</b>	<b>58,578</b>	<b>32,550</b>	<b>32,550</b>	<b>100.00%</b>	<b>-26,028</b>	<b>-44.4%</b>	<b>33,201</b>	<b>33,864</b>
<b>Net Operating Cost</b>	<b>45,587</b>	<b>51,579</b>	<b>51,579</b>	<b>58,578</b>	<b>32,550</b>	<b>32,550</b>	<b>100.00%</b>	<b>-26,028</b>	<b>-44.4%</b>	<b>33,201</b>	<b>33,864</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:58:39 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0556 Commissions

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	5,315	1,885	1,885	5,315	0	0	0.00%	-5,315	-100.0%	0	0
Employee Benefits	147	144	144	407	0	0	0.00%	-407	-100.0%	0	0
Purchased Professional Services	7,041	15,000	15,000	16,496	0	0	0.00%	-16,496	-100.0%	0	0
Supplies	0	50	50	50	50	50	0.15%	0	0.0%	51	52
Community & Cultural	33,084	34,500	34,500	36,310	32,500	32,500	99.85%	-3,810	-10.5%	33,150	33,812
<b>Total Expenditures</b>	<b>45,587</b>	<b>51,579</b>	<b>51,579</b>	<b>58,578</b>	<b>32,550</b>	<b>32,550</b>	<b>100.00%</b>	<b>-26,028</b>	<b>-44.4%</b>	<b>33,201</b>	<b>33,864</b>
<b>Net Operating Cost</b>	<b>45,587</b>	<b>51,579</b>	<b>51,579</b>	<b>58,578</b>	<b>32,550</b>	<b>32,550</b>		<b>-26,028</b>	<b>-44.4%</b>	<b>33,201</b>	<b>33,864</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:58:43 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0556 Commissions  
**Program:** 3980 Shellfish Commission

### Program Description:

The Stamford Shellfish Commission's major responsibility is to act as stewards of Stamford's shellfish natural resources and to improve these resources for the citizens of Stamford. The Commission also acts as the Health Department's field force, to repair and replace shellfish signs, provide boats for water quality testing and supply shellfish meat samples for CT Aquaculture analysis.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
6100-Office Supplies & Expenses	0	50	50	50	50	50	0	0.0%	51	52
<b>Supplies</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0.0%</b>	<b>51</b>	<b>52</b>
<b>Total Operating Cost</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0.0%</b>	<b>51</b>	<b>52</b>



# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:58:48 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0556 Commissions  
**Program:** 5092 Patriotic & Special Events

**Program Description:**

This program funds expenses associated with patriotic events including parades and maintenance of graves.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8811-Memorial Day	8,180	13,000	13,000	13,000	13,000	13,000	0	0.0%	13,260	13,525
8812-Veteran's Day	16,172	13,000	13,000	14,300	13,000	13,000	-1,300	-9.1%	13,260	13,525
8813-Grave Registration Office	3,000	3,000	3,000	3,000	3,000	3,000	0	0.0%	3,060	3,121
8814-Care of Graves	3,482	3,500	3,500	3,500	3,500	3,500	0	0.0%	3,570	3,641
<b>Community &amp; Cultural</b>	<b>30,834</b>	<b>32,500</b>	<b>32,500</b>	<b>33,800</b>	<b>32,500</b>	<b>32,500</b>	<b>-1,300</b>	<b>-3.8%</b>	<b>33,150</b>	<b>33,812</b>
<b>Total Operating Cost</b>	<b>30,834</b>	<b>32,500</b>	<b>32,500</b>	<b>33,800</b>	<b>32,500</b>	<b>32,500</b>	<b>-1,300</b>	<b>-3.8%</b>	<b>33,150</b>	<b>33,812</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:58:53 PM

**Fund:** 0001 General Fund  
**Office:** 005 Government Services  
**Dept/Div:** 0556 Commissions  
**Program:** 5094 Harbor Commission

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only). Harbor Commission moved to Fund 25.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
1301-Overtime	5,315	1,885	1,885	5,315	0	0	-5,315	-100.0%	0	0
<b>Overtime</b>	<b>5,315</b>	<b>1,885</b>	<b>1,885</b>	<b>5,315</b>	<b>0</b>	<b>0</b>	<b>-5,315</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
2200-Social Security	147	144	144	407	0	0	-407	-100.0%	0	0
<b>Employee Benefits</b>	<b>147</b>	<b>144</b>	<b>144</b>	<b>407</b>	<b>0</b>	<b>0</b>	<b>-407</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
3001-Professional Consultant	7,041	15,000	15,000	16,496	0	0	-16,496	-100.0%	0	0
<b>Purchased Professional Services</b>	<b>7,041</b>	<b>15,000</b>	<b>15,000</b>	<b>16,496</b>	<b>0</b>	<b>0</b>	<b>-16,496</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
8920-Harbor Commission	2,250	2,000	2,000	2,510	0	0	-2,510	-100.0%	0	0
<b>Community &amp; Cultural</b>	<b>2,250</b>	<b>2,000</b>	<b>2,000</b>	<b>2,510</b>	<b>0</b>	<b>0</b>	<b>-2,510</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Total Operating Cost</b>	<b>14,753</b>	<b>19,029</b>	<b>19,029</b>	<b>24,728</b>	<b>0</b>	<b>0</b>	<b>-24,728</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Office Summary

3/7/2016 - 9:58:54 PM

**Fund:** 0001 General Fund

**Office:** 009 Community Grants

Program	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Liberation Prog (3880)	67,980	0	0	0	0	0	0.00%	0	100.0%	0	0
Stam Partnership (5091)	20,000	0	0	0	0	0	0.00%	0	100.0%	0	0
Stam Cult Dev Corp (5093)	72,000	0	0	0	0	0	0.00%	0	100.0%	0	0
Community Centers (6050)	86,928	96,836	96,836	96,836	145,000	102,000	0.87%	5,164	5.3%	104,040	106,121
Non City Social (6055)	383,339	384,602	384,602	384,602	569,556	484,556	4.15%	99,954	26.0%	495,188	506,061
Non City Cult (6056)	9,664,967	10,046,429	10,081,429	10,146,429	11,667,500	11,091,500	94.98%	945,071	9.3%	11,425,440	11,769,843
<b>Non City Agencies</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>	<b>100.00%</b>	<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>
<b>Total Community Grants</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>	<b>100.00%</b>	<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:58:55 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies

**Mission Statement:**

Each year the City of Stamford grants funds to a variety of social service, community center, cultural and arts organizations to help further their individual missions.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Liberation Prog (3880)	67,980	0	0	0	0	0	0.00%	0	0.0%	0	0
Stam Partnership (5091)	20,000	0	0	0	0	0	0.00%	0	0.0%	0	0
Stam Cult Dev Corp (5093)	72,000	0	0	0	0	0	0.00%	0	0.0%	0	0
Community Centers (6050)	86,928	96,836	96,836	96,836	145,000	102,000	0.87%	5,164	5.3%	104,040	106,121
Non City Social (6055)	383,339	384,602	384,602	384,602	569,556	484,556	4.15%	99,954	26.0%	495,188	506,061
Non City Cult (6056)	9,664,967	10,046,429	10,081,429	10,146,429	11,667,500	11,091,500	94.98%	945,071	9.3%	11,425,440	11,769,843
<b>Total Expenditures</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>	<b>100.00%</b>	<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>
<b>Net Operating Cost</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>	<b>100.00%</b>	<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:59:01 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	20,648	19,702	19,702	19,702	19,076	19,076	0.16%	-626	-3.2%	19,648	20,238
Utilities & Commodities	671	480	480	480	480	480	0.00%	0	0.0%	490	499
Community & Cultural	10,273,895	10,507,685	10,542,685	10,607,685	12,362,500	11,658,500	99.83%	1,050,815	9.9%	12,004,530	12,361,288
<b>Total Expenditures</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>	<b>100.00%</b>	<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>
<b>Net Operating Cost</b>	<b>10,295,213</b>	<b>10,527,867</b>	<b>10,562,867</b>	<b>10,627,867</b>	<b>12,382,056</b>	<b>11,678,056</b>		<b>1,050,189</b>	<b>9.9%</b>	<b>12,024,668</b>	<b>12,382,025</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:06 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies  
**Program:** 3880 Liberation Programs

### Program Description:

Liberation Programs aims to empower people and their families to be free of the disease of addiction by providing targeted solutions that restore lives and strengthen our community. Liberation Programs demonstrates daily that substance use disorders can be treated successfully. With four decades of behavioral health expertise, we recognize that each person's recovery is unique. We are committed to finding recovery solutions that work, and to customizing treatment plans to match individual need. The Liberation Team caters to our area's poor and working poor with service offerings for older adults, men, women, mothers (pregnant or parenting) and teens; approximately 1,200 people are served each day.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8837-Liberation Programs	67,980	0	0	0	0	0	0	0.0%	0	0
<b>Community &amp; Cultural</b>	<b>67,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Total Operating Cost</b>	<b>67,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:10 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies  
**Program:** 5091 Stamford Partnership

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only).

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8904-Stamford Partnership	20,000	0	0	0	0	0	0	0.0%	0	0
<b>Community &amp; Cultural</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Total Operating Cost</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:15 PM

**Fund:** 0001 General Fund

**Office:** 009 Community Grants

**Dept/Div:** 0603 Non City Agencies

**Program:** 5093 Stamford Cultural Dev Corp

**Program Description:**

Inactive as of FY15/16 (Data provided for historical purposes only).

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8919-Community Arts Partnership Pr	50,000	0	0	0	0	0	0	0.0%	0	0
8921-Stamford Symphony	12,000	0	0	0	0	0	0	0.0%	0	0
8925-Stamford Center for the Arts	10,000	0	0	0	0	0	0	0.0%	0	0
<b>Community &amp; Cultural</b>	<b>72,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Total Operating Cost</b>	<b>72,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:19 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies  
**Program:** 6050 Community Centers

**Program Description:**

This program provides funds for various Stamford Community Centers. Each Community Center has its own unique programs and activities. See the detail for more information on funding levels.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8881-Yerwood Center	0	0	0	0	0	0	0	0.0%	0	0
8882-Chester Addison Comm Center	33,000	33,000	33,000	33,000	50,000	35,000	2,000	6.1%	35,700	36,414
8883-Lathon Wider Comm Center	0	0	0	0	0	0	0	0.0%	0	0
8884-Glenbrook Community Center	25,493	27,000	27,000	27,000	30,000	29,000	2,000	7.4%	29,580	30,172
8885-East Side Community Center	20,600	21,836	21,836	21,836	50,000	23,000	1,164	5.3%	23,460	23,929
8890-Multicultural Council	7,835	15,000	15,000	15,000	15,000	15,000	0	0.0%	15,300	15,606
<b>Community &amp; Cultural</b>	<b>86,928</b>	<b>96,836</b>	<b>96,836</b>	<b>96,836</b>	<b>145,000</b>	<b>102,000</b>	<b>5,164</b>	<b>5.3%</b>	<b>104,040</b>	<b>106,121</b>
<b>Total Operating Cost</b>	<b>86,928</b>	<b>96,836</b>	<b>96,836</b>	<b>96,836</b>	<b>145,000</b>	<b>102,000</b>	<b>5,164</b>	<b>5.3%</b>	<b>104,040</b>	<b>106,121</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:24 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies  
**Program:** 6055 Social Services

### Program Description:

This program provides community grants to the Senior Center, the Emergency Shelter, the Shelter for the Homeless, Inspirica, Liberation Program, and Charter Oak Communities.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
5240-Payments to Insurance Fund	20,648	19,702	19,702	19,702	19,076	19,076	-626	-3.2%	19,648	20,238
<b>Payments to Insurance Fund</b>	<b>20,648</b>	<b>19,702</b>	<b>19,702</b>	<b>19,702</b>	<b>19,076</b>	<b>19,076</b>	<b>-626</b>	<b>-3.2%</b>	<b>19,648</b>	<b>20,238</b>
5301-Telephone	671	480	480	480	480	480	0	0.0%	490	499
<b>Utilities &amp; Commodities</b>	<b>671</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>0</b>	<b>0.0%</b>	<b>490</b>	<b>499</b>
8837-Liberation Programs	0	0	0	0	75,000	75,000	75,000	100.0%	77,250	79,568
8887-Senior Center	180,000	180,000	180,000	180,000	215,000	200,000	20,000	11.1%	204,000	208,080
8892-Shelter for the Homeless	40,000	42,400	42,400	42,400	40,000	40,000	-2,400	-5.7%	40,800	41,616
8893-Inspirica	47,520	47,520	47,520	47,520	100,000	50,000	2,480	5.2%	51,000	52,020
8894-Charter Oak Communities	94,500	94,500	94,500	94,500	120,000	100,000	5,500	5.8%	102,000	104,040
<b>Community &amp; Cultural</b>	<b>362,020</b>	<b>364,420</b>	<b>364,420</b>	<b>364,420</b>	<b>550,000</b>	<b>465,000</b>	<b>100,580</b>	<b>27.6%</b>	<b>475,050</b>	<b>485,324</b>
<b>Total Operating Cost</b>	<b>383,339</b>	<b>384,602</b>	<b>384,602</b>	<b>384,602</b>	<b>569,556</b>	<b>484,556</b>	<b>99,954</b>	<b>26.0%</b>	<b>495,188</b>	<b>506,061</b>

# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:29 PM

**Fund:** 0001 General Fund  
**Office:** 009 Community Grants  
**Dept/Div:** 0603 Non City Agencies  
**Program:** 6056 Cultural & Environmental

**Program Description:**

Provides grant funding for various cultural and environmental programs within the City of Stamford.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
8605-Stamford Museum & Nature Ct	1,110,000	1,143,300	1,143,300	1,143,300	1,250,000	1,185,000	41,700	3.6%	1,220,550	1,257,167
8606-Ferguson Library	7,445,000	7,668,350	7,668,350	7,668,350	8,142,000	7,944,000	275,650	3.6%	8,182,320	8,427,790
8609-DSSD Arts, Crafts & Blues on Be	0	15,000	15,000	15,000	0	0	-15,000	-100.0%	0	0
8611-Stamford Historical Society	33,000	0	35,000	35,000	75,000	37,000	2,000	5.7%	38,110	39,253
8613-Bartlett Arboretum	275,000	275,000	275,000	275,000	425,000	285,000	10,000	3.6%	293,550	302,357
8614-Park Square West Garage	83,848	0	0	0	0	0	0	0.0%	0	0
8615-DSSD Downtown Maint & Beau	22,000	23,320	23,320	23,320	0	0	-23,320	-100.0%	0	0
8616-Stamford 375	0	0	0	65,000	100,000	100,000	35,000	53.8%	100,000	100,000
8617-DSSD	0	0	0	0	195,000	160,000	160,000	100.0%	164,800	169,744
8624-DSSD Jazz up July	22,000	23,320	23,320	23,320	0	0	-23,320	-100.0%	0	0
8837-Liberation Programs	0	70,000	70,000	70,000	0	0	-70,000	-100.0%	0	0
8886-DSSD Ambassador Program	66,000	69,300	69,300	69,300	0	0	-69,300	-100.0%	0	0
8891-Old Town Hall Redevelopment	135,619	135,619	135,619	135,619	278,000	278,000	142,381	105.0%	283,560	289,231
8895-Non City Cult/School Readiness	82,500	82,500	82,500	82,500	82,500	82,500	0	0.0%	84,150	85,833
8897-Boys & Girls Club-Yerwood Cen	0	0	0	0	125,000	125,000	125,000	100.0%	127,500	130,050
8904-Stamford Partnership	0	20,000	20,000	20,000	40,000	40,000	20,000	100.0%	40,800	41,616
8919-Community Arts Partnership Pr	0	55,000	55,000	55,000	65,000	65,000	10,000	18.2%	66,300	67,626
8921-Stamford Symphony	0	12,720	12,720	12,720	20,000	20,000	7,280	57.2%	20,400	20,808
8924-Mill River Collaborative	350,000	400,000	400,000	400,000	700,000	600,000	200,000	50.0%	630,000	661,500
8925-Stamford Center for the Arts	0	10,600	10,600	10,600	20,000	20,000	9,400	88.7%	20,400	20,808
8927-Project Music	40,000	42,400	42,400	42,400	0	0	-42,400	-100.0%	0	0
8928-Community Youth Music Prog	0	0	0	0	75,000	75,000	75,000	100.0%	76,500	78,030
8929-Community Grants Program	0	0	0	0	75,000	75,000	75,000	100.0%	76,500	78,030
<b>Community &amp; Cultural</b>	<b>9,664,967</b>	<b>10,046,429</b>	<b>10,081,429</b>	<b>10,146,429</b>	<b>11,667,500</b>	<b>11,091,500</b>	<b>945,071</b>	<b>9.3%</b>	<b>11,425,440</b>	<b>11,769,843</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:29 PM

**Fund:** 0001 General Fund

**Office:** 009 Community Grants

**Dept/Div:** 0603 Non City Agencies

**Program:** 6056 Cultural & Environmental

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
<b>Total Operating Cost</b>	9,664,967	10,046,429	10,081,429	10,146,429	11,667,500	11,091,500	945,071	9.3%	11,425,440	11,769,843

# Fiscal Year 2016/2017 - Office Summary

3/7/2016 - 9:59:30 PM

**Fund:** 0001 General Fund

**Office:** 012 Debt Service

Program	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Other Grants (3230)	1,267,252	0	0	0	0	0	0.00%	0	100.0%	0	0
Transfer To Other Funds (8080)	49,946,546	51,310,354	51,310,354	51,665,832	53,646,548	53,646,548	100.00%	1,980,716	3.8%	55,936,288	58,318,575
<b>Administration</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>
<b>Total Debt Service</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:59:32 PM

**Fund:** 0001 General Fund  
**Office:** 012 Debt Service  
**Dept/Div:** 0101 Administration

## Mission Statement:

The mission of The Office of Administration is to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management. The Office consists of the following departments: the Office of Policy and Management (OPM), Grants and Community Development, the Assessor's Office, the Tax Collector's Office, the Controller's Office, Technology Management Services, and Risk Management. One of the functions of the Office of Administration is Debt Administration which is the payment of interest and principal on non-self-supporting General Obligation bonds issued by the City. The funds necessary to fulfill this obligation are transferred to the Debt Service fund for payment. The division also includes the annual transfer of the City match of grant funds.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Grants (3230)	1,267,252	0	0	0	0	0	0.00%	0	0.0%	0	0
Transfer To Other Funds (8080)	49,946,546	51,310,354	51,310,354	51,665,832	53,646,548	53,646,548	100.00%	1,980,716	3.8%	55,936,288	58,318,575
<b>Total Expenditures</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>
<b>Net Operating Cost</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 9:59:37 PM

**Fund:** 0001 General Fund  
**Office:** 012 Debt Service  
**Dept/Div:** 0101 Administration

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Retirement Benefits	403,648	0	0	0	0	0	0.00%	0	0.0%	0	0
Transfer to Other Funds	2,037,854	1,695,299	1,695,299	1,695,299	1,589,356	1,589,356	2.96%	-105,943	-6.2%	1,796,808	2,013,516
Debt Service	48,772,296	49,615,055	49,615,055	49,970,533	52,057,192	52,057,192	97.04%	2,086,659	4.2%	54,139,480	56,305,059
<b>Total Expenditures</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>
<b>Net Operating Cost</b>	<b>51,213,798</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>		<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:59:39 PM

**Fund:** 0001 General Fund  
**Office:** 012 Debt Service  
**Dept/Div:** 0101 Administration  
**Program:** 3230 Other Special Revenue Funds

**Program Description:**

Inactive as of FY15/16 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Retirement Benefits	403,648	0	0	0	0	0	0.00%	0	0.0%	0	0
Transfer to Other Funds	863,604	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,267,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>1,267,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:59:42 PM

**Fund:** 0001 General Fund  
**Office:** 012 Debt Service  
**Dept/Div:** 0101 Administration  
**Program:** 8080 Transfer To Other Funds

**Program Description:**

Transfers to Other Funds includes transfers to other Non-General or Special Revenue Funds to support various needs. The program also includes annual debt service payments (principal and interest) on the City's municipal bonds.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Transfer to Other Funds	1,174,250	1,695,299	1,695,299	1,695,299	1,589,356	1,589,356	2.96%	-105,943	-6.2%	1,796,808	2,013,516
Debt Service	48,772,296	49,615,055	49,615,055	49,970,533	52,057,192	52,057,192	97.04%	2,086,659	4.2%	54,139,480	56,305,059
<b>Total Expenditures</b>	<b>49,946,546</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>	<b>100.00%</b>	<b>1,980,716</b>	<b>3.8%</b>	<b>55,936,288</b>	<b>58,318,575</b>
<b>Net Operating Cost</b>	<b>49,946,546</b>	<b>51,310,354</b>	<b>51,310,354</b>	<b>51,665,832</b>	<b>53,646,548</b>	<b>53,646,548</b>		<b>1,980,716</b>	<b>4.6%</b>	<b>55,936,288</b>	<b>58,318,575</b>

# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:59:43 PM

**Fund:** 0001 General Fund  
**Office:** 013 Board of Education  
**Dept/Div:** 0900 Board of Education

## Mission Statement:

The Stamford Public Schools prepares each and every child for higher education and success in the 21st century. In order to do this, Stamford Public Schools' curriculum incorporates the Connecticut Common Core State Standards and 21st century skills. Students will be able to: demonstrate independence, gain strong content knowledge; respond to a variety of demands of audiences, tasks, purposes, and disciplines; comprehend and critique; value evidence; use technology and digital media strategically and capably; and understand other perspectives and cultures. The goal of the curriculum and instructional practices implemented in the Stamford Public Schools is to prepare students for the ever-changing global society.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
BOE (9000)	248,798,237	255,113,422	255,113,422	255,029,825	267,153,563	267,153,563	98.21%	12,123,738	4.8%	277,766,000	289,317,000
City Support BOE (9001)	0	0	0	0	4,988,030	4,857,710	1.79%	4,857,710	100.0%	5,024,109	5,201,205
<b>Total Expenditures</b>	<b>248,798,237</b>	<b>255,113,422</b>	<b>255,113,422</b>	<b>255,029,825</b>	<b>272,141,593</b>	<b>272,011,273</b>	<b>100.00%</b>	<b>16,981,448</b>	<b>6.7%</b>	<b>282,790,109</b>	<b>294,518,205</b>
<b>Revenue</b>											
BOE (9000)	9,137,190	8,781,186	8,781,186	8,761,729	9,107,265	9,107,265	95.79%	345,536	3.9%	8,944,650	8,674,079
City Support BOE (9001)	557,072	545,000	545,000	500,000	400,000	400,000	4.21%	-100,000	-20.0%	400,000	400,000
<b>Total Revenue</b>	<b>9,694,262</b>	<b>9,326,186</b>	<b>9,326,186</b>	<b>9,261,729</b>	<b>9,507,265</b>	<b>9,507,265</b>	<b>100.00%</b>	<b>245,536</b>	<b>2.7%</b>	<b>9,344,650</b>	<b>9,074,079</b>
<b>Net Operating Cost</b>	<b>239,103,975</b>	<b>245,787,236</b>	<b>245,787,236</b>	<b>245,768,096</b>	<b>262,634,328</b>	<b>262,504,008</b>	<b>100.00%</b>	<b>16,735,912</b>	<b>6.8%</b>	<b>273,445,459</b>	<b>285,444,126</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 9:59:45 PM

**Fund:** 0001 General Fund  
**Office:** 013 Board of Education  
**Dept/Div:** 0900 Board of Education  
**Program:** 9000 Board of Education

**Program Description:**

To prepare each student for higher education and success in the 21st century. Budget detail is provided in the Board of Education budget.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
BOE	248,798,237	255,113,422	255,113,422	255,029,825	267,153,563	267,153,563	100.00%	12,123,738	4.8%	277,766,000	289,317,000
<b>Total Expenditures</b>	<b>248,798,237</b>	<b>255,113,422</b>	<b>255,113,422</b>	<b>255,029,825</b>	<b>267,153,563</b>	<b>267,153,563</b>	<b>100.00%</b>	<b>12,123,738</b>	<b>4.8%</b>	<b>277,766,000</b>	<b>289,317,000</b>
<b>Revenue</b>											
Vocational Agriculture	208,198	155,000	155,000	155,000	154,998	154,998	1.70%	-2	0.0%	154,998	154,998
School Building Principal	406,210	281,008	281,008	281,008	520,480	520,480	5.71%	239,472	85.2%	374,451	114,615
School Building Interest	64,768	45,934	45,934	45,934	31,754	31,754	0.35%	-14,180	-30.9%	15,168	4,433
Non-Public Transportation	70,551	71,917	71,917	60,832	67,489	67,489	0.74%	6,657	10.9%	67,489	67,489
Public Transportation	95,896	96,440	96,440	89,568	103,104	103,104	1.13%	13,536	15.1%	103,104	103,104
Education Cost Sharing	8,120,437	7,978,887	7,978,887	7,978,887	8,009,440	8,009,440	87.95%	30,553	0.4%	8,009,440	8,009,440
Education-Miscellaneous	0	2,000	2,000	500	0	0	0.00%	-500	-100.0%	0	0
Tuition-Spec Educ (From Schl Dists)	0	50,000	50,000	50,000	50,000	50,000	0.55%	0	0.0%	50,000	50,000
Tuition-Regular (From Individuals)	171,130	100,000	100,000	100,000	170,000	170,000	1.87%	70,000	70.0%	170,000	170,000
<b>Total Revenue</b>	<b>9,137,190</b>	<b>8,781,186</b>	<b>8,781,186</b>	<b>8,761,729</b>	<b>9,107,265</b>	<b>9,107,265</b>	<b>100.00%</b>	<b>345,536</b>	<b>3.9%</b>	<b>8,944,650</b>	<b>8,674,079</b>
<b>Net Operating Cost</b>	<b>239,661,047</b>	<b>246,332,236</b>	<b>246,332,236</b>	<b>246,268,096</b>	<b>258,046,298</b>	<b>258,046,298</b>		<b>11,778,202</b>	<b>4.8%</b>	<b>268,821,350</b>	<b>280,642,921</b>

## Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:49 PM

**Fund:** 0001 General Fund  
**Office:** 013 Board of Education  
**Dept/Div:** 0900 Board of Education  
**Program:** 9000 Board of Education

### Program Description:

To prepare each student for higher education and success in the 21st century. Budget detail is provided in the Board of Education budget.

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
3506-NP Health & Welfare	87,816	87,749	86,346	87,749	89,136	89,136	1,387	1.6%	92,675	96,530
3507-Non-Public Transportation	2,775,219	3,000,663	3,000,663	3,000,663	2,931,913	2,931,913	-68,750	-2.3%	3,005,211	3,080,341
3508-Student Health Centers	179,172	179,172	179,172	179,172	179,172	179,172	0	0.0%	179,172	179,172
9995-Pension & OPEB	3,065,906	4,443,071	4,295,221	4,295,221	4,759,400	4,759,400	464,179	10.8%	5,112,000	5,491,000
9996-Pre Kindergarten	1,789,276	2,335,754	1,724,100	1,724,100	2,309,144	2,309,144	585,044	33.9%	2,400,817	2,500,691
9998-Board of Education	240,900,847	245,067,013	245,827,920	245,742,920	256,884,798	256,884,798	11,141,878	4.5%	266,976,125	277,969,266
<b>BOE</b>	<b>248,798,237</b>	<b>255,113,422</b>	<b>255,113,422</b>	<b>255,029,825</b>	<b>267,153,563</b>	<b>267,153,563</b>	<b>12,123,738</b>	<b>4.8%</b>	<b>277,766,000</b>	<b>289,317,000</b>
<b>Total Operating Cost</b>	<b>248,798,237</b>	<b>255,113,422</b>	<b>255,113,422</b>	<b>255,029,825</b>	<b>267,153,563</b>	<b>267,153,563</b>	<b>12,123,738</b>	<b>4.8%</b>	<b>277,766,000</b>	<b>289,317,000</b>

# Fiscal Year 2016/2017 - Program Detail Report

3/7/2016 - 9:59:54 PM

**Fund:** 0001 General Fund  
**Office:** 013 Board of Education  
**Dept/Div:** 0900 Board of Education  
**Program:** 9001 City Support BOE

**Program Description:**

BOE expenses paid directly by City

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected		
9990-School Crossing Guards	0	0	0	0	977,400	847,080	847,080	100.0%	864,022	881,302
9993-Public School Nurses	0	0	0	0	2,760,327	2,760,327	2,760,327	100.0%	2,862,240	2,971,226
9994-Private & Parochial School Nurs	0	0	0	0	1,250,303	1,250,303	1,250,303	100.0%	1,297,847	1,348,677
<b>BOE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,988,030</b>	<b>4,857,710</b>	<b>4,857,710</b>	<b>100.0%</b>	<b>5,024,109</b>	<b>5,201,205</b>
<b>Total Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,988,030</b>	<b>4,857,710</b>	<b>4,857,710</b>	<b>100.0%</b>	<b>5,024,109</b>	<b>5,201,205</b>

Mayor  
David R. Martin



**CITY OF STAMFORD**  
**OFFICE OF THE MAYOR**

**STAMFORD GOVERNMENT CENTER**  
**888 WASHINGTON BOULEVARD**  
**P.O. BOX 10152**  
**STAMFORD, CT 06904-2152**

Phone: (203) 977-4150  
FAX: (203) 977-5845  
Email: [dmartin@stamfordct.gov](mailto:dmartin@stamfordct.gov)

March 8, 2016

Members of the Board of Finance  
Members of the Board of Representatives  
The Citizens of Stamford

Enclosed please find the following documents:

1. **2016-2017 E. Gaynor Brennan Golf Course Budget:** This operating budget is fully funded from non-tax sources. When excess funds are generated, they are reinvested in the course to reduce the need for future capital investment from the City.
2. **2016-2017 Risk Management Budget:** This is an insurance internal service fund. The operating departments are charged back for all expenses incurred by the internal service fund according to actual loss experience. The fund includes medical and life insurance, property and casualty insurance, workers compensation expenses as well as all insurance related requirements of the City of Stamford for all covered active and retired employees. This budget also identifies the inclusion of the Board of Education medical and life insurance as part of the Internal Service Fund.
3. **2016-2017 Parking Fund Budget:** This fund includes all revenues and expenditures associated with parking and parking enforcement functions. The areas of responsibility in this fund are: parking garage management, parking enforcement, collections and permitting and parking maintenance. It is important to note that the revenue stream associated with parking enforcement etc. reflects fee increases approved last year by the Board of Representatives. Revenues in excess of expenditures in this fund are transferred to the General Fund to help offset the increase in the Mill Rate. We expect to see continued improvement in the revenues in this fund because of fee increases and improved processes.

- 4. 2016-2017: Grants, Police Extra Duty, Harbor Commission, and Marina Operating Budgets:** The Grants budget continues its commitment to youth employment and violence prevention, AIDS Education Risk Prevention and a variety of health and community related programs. The Police Extra Duty fund is used to manage funds received for Police extra duty work to maintain safety on our streets. An amount charged in addition to the amount paid to the police by third parties is annually transferred to the general fund from the prior year.

An updated central service cost allocation plan is prepared annually that identifies administrative support services provided to enterprise and internal service fund entities but paid for out of the general fund. Assessments are made to all of the operations previously listed that will reimburse the general fund for the cost of these support services.

I look forward to working with you on the approval of these budgets.

Respectfully Submitted,

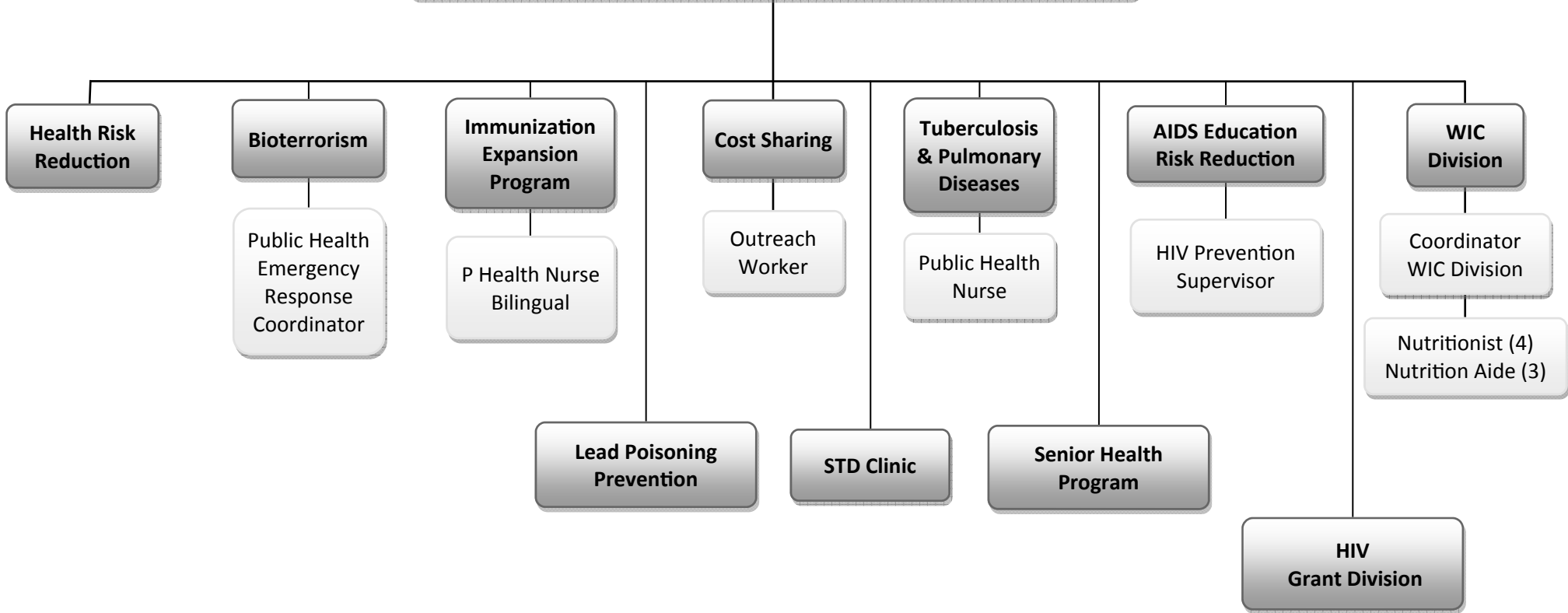
A handwritten signature in black ink, appearing to read "D. R. Martin". The signature is fluid and cursive, with a large initial "D" and a long, sweeping underline.

David R. Martin  
Mayor

City of Stamford<sup>213</sup>  
Office of Administration  
Department of Grants Administration

GRANTS FUND 24

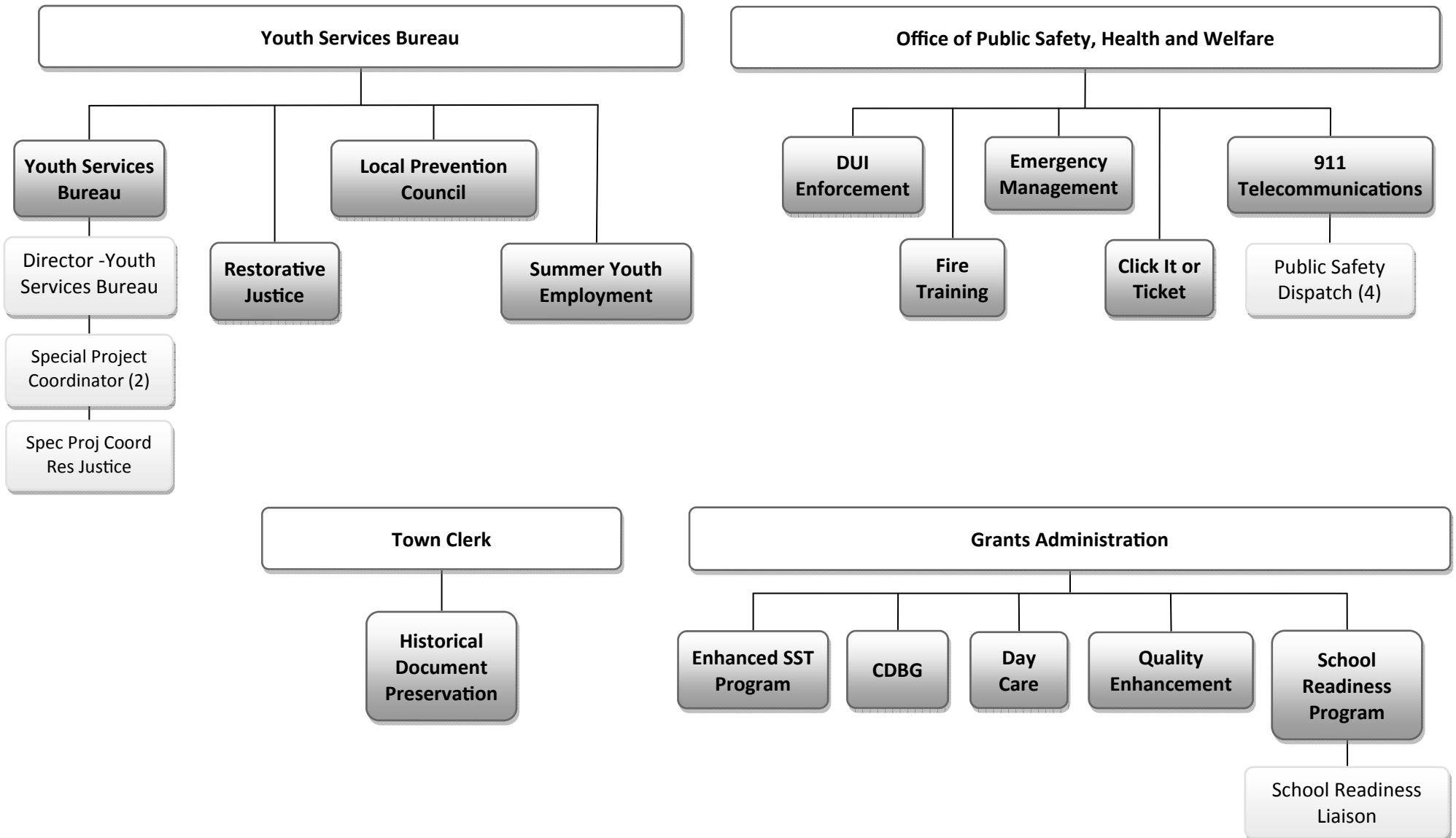
Department of Health and Social Services





City of Stamford  
Office of Administration  
Department of Grants Administration

GRANTS FUND 24



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 9:59:55 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration

## Mission Statement:

The mission of the Grants Office is to increase the City's capacity and capability to compete for federal, state and foundation grants and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
WIC Grant (0111)	894,039	976,518	976,518	976,518	993,793	993,793	9.57%	17,275	1.8%	1,025,282	1,058,688
HIV Grant (0125)	40,000	40,000	40,000	40,000	40,000	40,000	0.39%	0	0.0%	40,608	41,224
DUI Enforcement (0141)	70,298	100,125	100,125	100,125	103,725	103,725	1.00%	3,600	3.6%	105,281	106,860
Aids Ed Risk Reduction (0150)	288,422	450,437	450,437	450,437	461,692	461,692	4.44%	11,255	2.5%	477,363	494,042
COA Outreach Grant (0151)	72,680	85,699	85,699	85,699	0	0	0.00%	-85,699	-100.0%	0	0
Health Risk Reduction (0152)	24,510	25,259	25,259	25,259	65,404	65,404	0.63%	40,145	158.9%	69,007	72,925
Immunization Expansion (0154)	108,704	125,653	125,653	125,653	119,954	119,954	1.15%	-5,699	-4.5%	124,580	129,548
Local Prevention Council (0155)	0	7,130	7,130	7,130	7,130	7,130	0.07%	0	0.0%	7,273	7,418
Senior Health Program (0156)	15,712	24,235	39,407	39,407	40,167	40,167	0.39%	760	1.9%	40,782	41,406
Youth Services Bureau (0158)	472,844	619,913	619,913	619,913	602,078	602,078	5.80%	-17,835	-2.9%	622,169	643,542
Historic Document Preserv (0162)	10,239	10,500	10,500	10,500	6,500	6,500	0.06%	-4,000	-38.1%	6,630	6,763
Bioterrorism Emerg Response (0168)	126,170	105,952	105,952	105,952	145,767	145,767	1.40%	39,815	37.6%	150,938	156,468
Click it or Ticket (0192)	4,794	8,000	8,000	8,000	8,000	8,000	0.08%	0	0.0%	8,120	8,242
Lead Poisoning Prev (0195)	22,612	33,226	18,556	18,556	22,682	22,682	0.22%	4,126	22.2%	23,050	23,424
Cost Sharing (0210)	149,446	225,057	225,057	225,057	179,406	179,406	1.73%	-45,651	-20.3%	185,926	192,922
TB Control (0211)	119,979	135,099	135,099	135,099	124,414	124,414	1.20%	-10,685	-7.9%	128,930	133,777
STD Clinic (0212)	31,147	31,957	31,957	31,957	40,170	40,170	0.39%	8,213	25.7%	40,794	41,427
Summer Youth Employ (0224)	112,667	140,000	140,000	140,000	139,851	139,851	1.35%	-149	-0.1%	141,952	144,086
School Readiness Program (0241)	4,088,434	3,770,329	3,770,329	3,770,329	4,373,882	4,373,882	42.11%	603,553	16.0%	4,462,861	4,553,810
Day Care Grant (0242)	1,923,829	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.79%	0	0.0%	1,990,467	2,030,276
Senior Taxi Vouchers (0249)	75,490	128,302	128,302	128,302	128,302	128,302	1.24%	0	0.0%	130,868	133,485
Quality Enhancement (0253)	65,335	65,335	65,335	65,335	65,335	65,335	0.63%	0	0.0%	66,642	67,975
911 Telecommunications (0338)	286,463	287,992	287,992	287,992	306,460	306,460	2.95%	18,468	6.4%	311,107	315,825

Fire Training (0352)	5,608	55,000	55,000	55,000	50,000	50,000	0.48%	-5,000	-9.1%	51,000	52,020
Resorative Justice (0359)	17,000	17,000	17,000	17,000	17,000	17,000	0.16%	0	0.0%	17,280	17,565
Other (0444)	0	376,341	376,341	376,341	331,962	331,962	3.20%	-44,379	-11.8%	350,100	369,296
Emergency Mgmt Grant (3380)	121,026	121,026	121,026	121,026	62,228	62,228	0.60%	-58,798	-48.6%	63,161	64,109
<b>Total Expenditures</b>	<b>9,147,448</b>	<b>9,917,523</b>	<b>9,918,025</b>	<b>9,918,025</b>	<b>10,387,340</b>	<b>10,387,340</b>	<b>100.00%</b>	<b>469,315</b>	<b>4.7%</b>	<b>10,642,171</b>	<b>10,907,123</b>
<b>Revenue</b>											
WIC Grant (0111)	912,168	976,518	976,518	976,518	993,793	993,793	9.57%	17,275	1.8%	1,025,282	1,058,688
HIV Grant (0125)	40,000	40,000	40,000	40,000	40,000	40,000	0.39%	0	0.0%	40,608	41,224
DUI Enforcement (0141)	70,298	100,125	100,125	100,125	103,725	103,725	1.00%	3,600	3.6%	105,281	106,860
Aids Ed Risk Reduction (0150)	382,174	450,438	450,438	450,438	461,692	461,692	4.44%	11,254	2.5%	477,363	494,042
COA Outreach Grant (0151)	71,916	85,700	85,700	85,700	0	0	0.00%	-85,700	-100.0%	0	0
Health Risk Reduction (0152)	25,259	25,259	25,259	25,259	65,404	65,404	0.63%	40,145	158.9%	69,007	72,925
Immunization Expansion (0154)	111,575	125,653	125,653	125,653	119,954	119,954	1.15%	-5,699	-4.5%	124,580	129,548
Local Prevention Council (0155)	7,130	7,130	7,130	7,130	7,130	7,130	0.07%	0	0.0%	7,273	7,418
Senior Health Program (0156)	15,712	24,235	24,235	24,235	40,167	40,167	0.39%	15,932	65.7%	40,782	41,406
Youth Services Bureau (0158)	433,942	619,912	619,912	619,912	602,078	602,078	5.80%	-17,834	-2.9%	622,169	643,542
Historic Document Preserv (0162)	10,239	10,500	10,500	10,500	6,500	6,500	0.06%	-4,000	-38.1%	6,630	6,763
Bioterrorism Emerg Response (0168)	127,953	105,952	105,952	105,952	145,767	145,767	1.40%	39,815	37.6%	150,938	156,468
Click it or Ticket (0192)	4,891	8,000	8,000	8,000	8,000	8,000	0.08%	0	0.0%	8,120	8,242
Lead Poisoning Prev (0195)	25,031	33,226	33,226	33,226	22,682	22,682	0.22%	-10,544	-31.7%	23,050	23,424
Cost Sharing (0210)	193,827	225,058	225,058	225,058	179,406	179,406	1.73%	-45,652	-20.3%	185,926	192,922
TB Control (0211)	121,515	135,099	135,099	135,099	124,414	124,414	1.20%	-10,685	-7.9%	128,930	133,777
STD Clinic (0212)	35,116	31,957	31,957	31,957	40,170	40,170	0.39%	8,213	25.7%	40,794	41,427
Summer Youth Employ (0224)	112,667	140,000	140,000	140,000	139,851	139,851	1.35%	-149	-0.1%	141,952	144,086
School Readiness Program (0241)	4,096,069	3,770,329	3,770,329	3,770,329	4,373,882	4,373,882	42.11%	603,553	16.0%	4,462,861	4,553,810
Day Care Grant (0242)	1,949,190	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.79%	0	0.0%	1,990,467	2,030,276
Senior Taxi Vouchers (0249)	75,490	128,302	128,302	128,302	128,302	128,302	1.24%	0	0.0%	130,868	133,485
Quality Enhancement (0253)	65,335	65,335	65,335	65,335	65,335	65,335	0.63%	0	0.0%	66,642	67,975
911 Telecommunications (0338)	286,463	287,992	287,992	287,992	306,460	306,460	2.95%	18,468	6.4%	311,107	315,825
Fire Training (0352)	50,028	55,000	55,000	55,000	50,000	50,000	0.48%	-5,000	-9.1%	51,000	52,020
Resorative Justice (0359)	17,000	17,000	17,000	17,000	17,000	17,000	0.16%	0	0.0%	17,280	17,565
Other (0444)	0	376,341	376,341	376,341	331,962	331,962	3.20%	-44,379	-11.8%	350,100	369,296
Emergency Mgmt Grant (3380)	121,026	121,026	121,026	121,026	62,228	62,228	0.60%	-58,798	-48.6%	63,161	64,109
<b>Total Revenue</b>	<b>9,362,014</b>	<b>9,917,525</b>	<b>9,917,525</b>	<b>9,917,525</b>	<b>10,387,340</b>	<b>10,387,340</b>	<b>100.00%</b>	<b>469,815</b>	<b>4.7%</b>	<b>10,642,171</b>	<b>10,907,123</b>
<b>Net Operating Cost</b>	<b>-214,566</b>	<b>-2</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>100.00%</b>	<b>-500</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 10:00:04 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,479,406	1,579,050	1,577,349	1,577,349	1,591,772	1,591,772	15.32%	14,423	0.9%	1,615,647	1,639,884
Other Salary	547,188	649,656	660,045	660,045	595,303	595,303	5.73%	-64,742	-9.8%	604,231	613,297
Overtime	114,771	151,152	151,152	151,152	151,723	151,723	1.46%	571	0.4%	153,998	156,309
Employee Benefits	554,109	706,910	706,171	706,171	714,453	714,453	6.88%	8,282	1.2%	772,945	837,075
Retirement Benefits	0	549,355	549,355	549,355	483,803	483,803	4.66%	-65,552	-11.9%	507,994	533,394
Payments to Insurance Fund	0	3,014	3,014	3,014	6,294	6,294	0.06%	3,280	108.8%	6,483	6,677
Purchased Other Services	93,142	112,580	108,380	108,380	110,980	110,980	1.07%	2,600	2.4%	113,200	115,463
Purchased Professional Services	21,745	20,000	20,000	20,000	0	0	0.00%	-20,000	-100.0%	0	0
Purchased Property Services	6,281,542	6,041,864	6,040,864	6,040,864	6,637,027	6,637,027	63.90%	596,163	9.9%	6,769,768	6,905,163
Professional Development	12,896	60,900	60,900	60,900	55,800	55,800	0.54%	-5,100	-8.4%	56,916	58,054
Utilities & Commodities	7,244	7,085	7,085	7,085	7,260	7,260	0.07%	175	2.5%	7,405	7,553
Supplies	35,405	35,957	33,710	33,710	32,925	32,925	0.32%	-785	-2.3%	33,584	34,254
<b>Total Expenditures</b>	<b>9,147,448</b>	<b>9,917,523</b>	<b>9,918,025</b>	<b>9,918,025</b>	<b>10,387,340</b>	<b>10,387,340</b>	<b>100.00%</b>	<b>469,315</b>	<b>4.7%</b>	<b>10,642,171</b>	<b>10,907,123</b>
<b>Revenue</b>											
Grants Administration	9,362,014	9,917,525	9,917,525	9,917,525	10,387,340	10,387,340	100.00%	469,815	4.7%	10,642,171	10,907,123
<b>Net Operating Cost</b>	<b>(214,566)</b>	<b>(2)</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>		<b>-500 #####</b>		<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:06 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0111 WIC Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C970	Program Coordinator	1	86,947	1	85,570	1	85,570	0	-1,377	-1.6%	
UAW	C895	Nutritionist	3	176,113	3	182,491	3	182,491	0	6,378	3.6%	
UAW	C555	Program Nutritionist	1	71,484	1	64,820	1	64,820	0	-6,664	-9.3%	
UAW	C554	Nutrition Aide	3	140,333	3	144,593	3	144,593	0	4,260	3.0%	
<b>Total</b>			<b>8</b>	<b>474,877</b>	<b>8</b>	<b>477,474</b>	<b>8</b>	<b>477,474</b>	<b>0</b>	<b>2,597</b>	<b>0.5%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:09 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0111 WIC Grant

## Program Description:

Nutrition assistance and counseling for women, infants and children

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	455,333	474,877	474,877	474,877	477,474	477,474	48.05%	2,597	0.5%	484,636	491,906
Other Salary	560	650	650	650	650	650	0.07%	0	0.0%	660	670
Overtime	19,601	20,000	20,000	20,000	20,000	20,000	2.01%	0	0.0%	20,300	20,605
Employee Benefits	184,552	197,036	197,036	197,036	192,042	192,042	19.32%	-4,994	-2.5%	208,008	225,521
Retirement Benefits	0	49,764	49,764	49,764	65,043	65,043	6.54%	15,279	30.7%	68,296	71,710
Payments to Insurance Fund	0	0	0	0	2,626	2,626	0.26%	2,626	100.0%	2,705	2,786
Purchased Other Services	276	550	550	550	750	750	0.08%	200	36.4%	765	780
Purchased Property Services	227,209	227,209	227,209	227,209	227,208	227,208	22.86%	-1	0.0%	231,752	236,387
Professional Development	522	700	700	700	750	750	0.08%	50	7.1%	765	780
Utilities & Commodities	2,942	2,100	2,100	2,100	2,500	2,500	0.25%	400	19.0%	2,550	2,601
Supplies	3,044	3,632	3,632	3,632	4,750	4,750	0.48%	1,118	30.8%	4,845	4,942
<b>Total Expenditures</b>	<b>894,039</b>	<b>976,518</b>	<b>976,518</b>	<b>976,518</b>	<b>993,793</b>	<b>993,793</b>	<b>100.00%</b>	<b>17,275</b>	<b>1.8%</b>	<b>1,025,282</b>	<b>1,058,688</b>
<b>Revenue</b>											
Transfer from General Fund	19,634	83,984	83,984	83,984	101,259	101,259	10.19%	17,275	20.6%	132,748	166,154
WIC Grant	892,534	892,534	892,534	892,534	892,534	892,534	89.81%	0	0.0%	892,534	892,534
<b>Total Revenue</b>	<b>912,168</b>	<b>976,518</b>	<b>976,518</b>	<b>976,518</b>	<b>993,793</b>	<b>993,793</b>	<b>100.00%</b>	<b>17,275</b>	<b>1.8%</b>	<b>1,025,282</b>	<b>1,058,688</b>
<b>Net Operating Cost</b>	<b>(18,129)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:11 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0125 HIV Danbury Grant

**Program Description:**

HIV/AIDS Outreach, counseling, testing and referrals

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	35,778	35,778	35,778	35,778	35,778	35,778	89.45%	0	0.0%	36,315	36,859
Employee Benefits	3,422	3,422	3,422	3,422	2,737	2,737	6.84%	-685	-20.0%	2,778	2,820
Purchased Other Services	150	150	150	150	150	150	0.38%	0	0.0%	153	156
Professional Development	200	200	200	200	750	750	1.88%	550	275.0%	765	780
Supplies	450	450	450	450	585	585	1.46%	135	30.0%	597	609
<b>Total Expenditures</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>40,608</b>	<b>41,224</b>
<b>Revenue</b>											
Aids Education Risk Reduction	40,000	40,000	40,000	40,000	40,000	40,000	100.00%	0	0.0%	40,608	41,224
<b>Total Revenue</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>40,608</b>	<b>41,224</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:13 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0141 DUI Enforcement Grant

## Program Description:

Holiday traffic checkpoint and stops

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	69,293	98,694	98,694	98,694	102,271	102,271	98.60%	3,577	3.6%	103,805	105,362
Employee Benefits	1,005	1,431	1,431	1,431	1,454	1,454	1.40%	23	1.6%	1,476	1,498
<b>Total Expenditures</b>	<b>70,298</b>	<b>100,125</b>	<b>100,125</b>	<b>100,125</b>	<b>103,725</b>	<b>103,725</b>	<b>100.00%</b>	<b>3,600</b>	<b>3.6%</b>	<b>105,281</b>	<b>106,860</b>
<b>Revenue</b>											
DUI Grant	70,298	100,125	100,125	100,125	103,725	103,725	100.00%	3,600	3.6%	105,281	106,860
<b>Total Revenue</b>	<b>70,298</b>	<b>100,125</b>	<b>100,125</b>	<b>100,125</b>	<b>103,725</b>	<b>103,725</b>	<b>100.00%</b>	<b>3,600</b>	<b>3.6%</b>	<b>105,281</b>	<b>106,860</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:16 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0150 Aids Education Risk Reduction Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C981	HIV Prevention Supv	0	0	1	87,807	1	87,807	1	87,807	100.0%	
<b>Total</b>			<b>0</b>	<b>0</b>	<b>1</b>	<b>87,807</b>	<b>1</b>	<b>87,807</b>	<b>1</b>	<b>87,807</b>	<b>100.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:20 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0150 Aids Education Risk Reduction Grant

## Program Description:

HIV/AIDS Outreach, counseling, testing and referrals

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	0	0	0	87,807	87,807	19.02%	87,807	100.0%	89,124	90,461
Other Salary	206,011	289,912	289,912	289,912	207,965	207,965	45.04%	-81,947	-28.3%	211,084	214,251
Employee Benefits	74,285	94,729	94,729	94,729	112,098	112,098	24.28%	17,369	18.3%	120,725	130,165
Retirement Benefits	0	62,346	62,346	62,346	51,001	51,001	11.05%	-11,345	-18.2%	53,551	56,229
Payments to Insurance Fund	0	0	0	0	121	121	0.03%	121	100.0%	125	128
Purchased Other Services	221	200	200	200	200	200	0.04%	0	0.0%	204	208
Professional Development	325	200	200	200	200	200	0.04%	0	0.0%	204	208
Utilities & Commodities	360	1,000	1,000	1,000	1,000	1,000	0.22%	0	0.0%	1,020	1,040
Supplies	7,220	2,050	2,050	2,050	1,300	1,300	0.28%	-750	-36.6%	1,326	1,352
<b>Total Expenditures</b>	<b>288,422</b>	<b>450,437</b>	<b>450,437</b>	<b>450,437</b>	<b>461,692</b>	<b>461,692</b>	<b>100.00%</b>	<b>11,255</b>	<b>2.5%</b>	<b>477,363</b>	<b>494,042</b>
<b>Revenue</b>											
Transfer from General Fund	232,174	300,438	300,438	300,438	311,692	311,692	67.51%	11,254	3.7%	327,363	344,042
Aids Education Risk Reduction	150,000	150,000	150,000	150,000	150,000	150,000	32.49%	0	0.0%	150,000	150,000
<b>Total Revenue</b>	<b>382,174</b>	<b>450,438</b>	<b>450,438</b>	<b>450,438</b>	<b>461,692</b>	<b>461,692</b>	<b>100.00%</b>	<b>11,254</b>	<b>2.5%</b>	<b>477,363</b>	<b>494,042</b>
<b>Net Operating Cost</b>	<b>(93,752)</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>0</b>		<b>1</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:24 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0151 COA Outreach Grant

**Program Description:**

Case management linking elderly clients to social services

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	53,841	55,574	55,574	55,574	0	0	0.00%	-55,574	-100.0%	0	0
Overtime	1,935	3,000	3,000	3,000	0	0	0.00%	-3,000	-100.0%	0	0
Employee Benefits	16,247	16,939	16,939	16,939	0	0	0.00%	-16,939	-100.0%	0	0
Retirement Benefits	0	8,661	8,661	8,661	0	0	0.00%	-8,661	-100.0%	0	0
Utilities & Commodities	0	225	225	225	0	0	0.00%	-225	-100.0%	0	0
Supplies	657	1,300	1,300	1,300	0	0	0.00%	-1,300	-100.0%	0	0
<b>Total Expenditures</b>	<b>72,680</b>	<b>85,699</b>	<b>85,699</b>	<b>85,699</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-85,699</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Revenue</b>											
Transfer from General Fund	20,050	33,834	33,834	33,834	0	0	0.00%	-33,834	-100.0%	0	0
COA Outreach Grant	51,866	51,866	51,866	51,866	0	0	0.00%	-51,866	-100.0%	0	0
<b>Total Revenue</b>	<b>71,916</b>	<b>85,700</b>	<b>85,700</b>	<b>85,700</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-85,700</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Net Operating Cost</b>	<b>764</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>0</b>		<b>1</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:27 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0152 Health Risk Reduction Grant

## Program Description:

Program to educate residents of detection, prevention and treatment of breast and skin cancers

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	22,535	22,535	22,535	22,535	31,228	31,228	47.75%	8,693	38.6%	31,696	32,172
Employee Benefits	1,724	1,724	1,724	1,724	33,176	33,176	50.72%	31,452	1824.4%	36,291	39,713
Supplies	251	1,000	1,000	1,000	1,000	1,000	1.53%	0	0.0%	1,020	1,040
<b>Total Expenditures</b>	<b>24,510</b>	<b>25,259</b>	<b>25,259</b>	<b>25,259</b>	<b>65,404</b>	<b>65,404</b>	<b>100.00%</b>	<b>40,145</b>	<b>158.9%</b>	<b>69,007</b>	<b>72,925</b>
<b>Revenue</b>											
Health Risk Reduction Grant	25,259	25,259	25,259	25,259	34,617	34,617	52.93%	9,358	37.0%	34,617	34,617
Transfer from General Fund	0	0	0	0	30,787	30,787	47.07%	30,787	100.0%	34,390	38,308
<b>Total Revenue</b>	<b>25,259</b>	<b>25,259</b>	<b>25,259</b>	<b>25,259</b>	<b>65,404</b>	<b>65,404</b>	<b>100.00%</b>	<b>40,145</b>	<b>158.9%</b>	<b>69,007</b>	<b>72,925</b>
<b>Net Operating Cost</b>	<b>(749)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:30 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0154 Immunization Expansion Program Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NHE	C913	P Hlth Nurse Bilingual -52	1	74,206	1	74,490	1	74,490	0	284	0.4%	
<b>Total</b>			<b>1</b>	<b>74,206</b>	<b>1</b>	<b>74,490</b>	<b>1</b>	<b>74,490</b>	<b>0</b>	<b>284</b>	<b>0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:32 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0154 Immunization Expansion Program Grant

## Program Description:

Tracking and referrals to ensure infants ages 0-2 receive recommended immunizations

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	74,206	74,206	74,206	74,206	74,490	74,490	62.10%	284	0.4%	75,607	76,741
Other Salary	350	350	350	350	350	350	0.29%	0	0.0%	355	361
Employee Benefits	31,828	35,103	35,103	35,103	36,512	36,512	30.44%	1,409	4.0%	39,677	43,150
Retirement Benefits	0	12,994	12,994	12,994	5,567	5,567	4.64%	-7,427	-57.2%	5,845	6,138
Payments to Insurance Fund	0	0	0	0	35	35	0.03%	35	100.0%	36	37
Professional Development	0	1,500	1,500	1,500	1,500	1,500	1.25%	0	0.0%	1,530	1,561
Supplies	2,320	1,500	1,500	1,500	1,500	1,500	1.25%	0	0.0%	1,530	1,560
<b>Total Expenditures</b>	<b>108,704</b>	<b>125,653</b>	<b>125,653</b>	<b>125,653</b>	<b>119,954</b>	<b>119,954</b>	<b>100.00%</b>	<b>-5,699</b>	<b>-4.5%</b>	<b>124,580</b>	<b>129,548</b>
<b>Revenue</b>											
Transfer from General Fund	22,850	36,928	36,928	36,928	31,229	31,229	26.03%	-5,699	-15.4%	35,855	40,823
Immunization Expansion Prog.	88,725	88,725	88,725	88,725	88,725	88,725	73.97%	0	0.0%	88,725	88,725
<b>Total Revenue</b>	<b>111,575</b>	<b>125,653</b>	<b>125,653</b>	<b>125,653</b>	<b>119,954</b>	<b>119,954</b>	<b>100.00%</b>	<b>-5,699</b>	<b>-4.5%</b>	<b>124,580</b>	<b>129,548</b>
<b>Net Operating Cost</b>	<b>(2,871)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:35 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0155 Local Prevention Council Grant

**Program Description:**

Supports activities to prevent youth alcohol and substance abuse

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Other Services	0	7,130	7,130	7,130	7,130	7,130	100.00%	0	0.0%	7,273	7,418
<b>Total Expenditures</b>	<b>0</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>7,273</b>	<b>7,418</b>
<b>Revenue</b>											
Local Prevention Council	7,130	7,130	7,130	7,130	7,130	7,130	100.00%	0	0.0%	7,273	7,418
<b>Total Revenue</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>7,130</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>7,273</b>	<b>7,418</b>
<b>Net Operating Cost</b>	<b>(7,130)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:37 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0156 Senior Health Program

## Program Description:

Health services, education and referrals to senior citizens

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	14,232	22,172	34,117	34,117	35,072	35,072	87.32%	955	2.8%	35,598	36,132
Employee Benefits	1,089	1,617	2,740	2,740	2,683	2,683	6.68%	-57	-2.1%	2,723	2,764
Payments to Insurance Fund	0	0	0	0	17	17	0.04%	17	100.0%	18	18
Supplies	391	446	2,550	2,550	2,395	2,395	5.96%	-155	-6.1%	2,443	2,492
<b>Total Expenditures</b>	<b>15,712</b>	<b>24,235</b>	<b>39,407</b>	<b>39,407</b>	<b>40,167</b>	<b>40,167</b>	<b>100.00%</b>	<b>760</b>	<b>1.9%</b>	<b>40,782</b>	<b>41,406</b>
<b>Revenue</b>											
Senior Health Program	15,712	24,235	24,235	24,235	40,167	40,167	100.00%	15,932	65.7%	40,782	41,406
<b>Total Revenue</b>	<b>15,712</b>	<b>24,235</b>	<b>24,235</b>	<b>24,235</b>	<b>40,167</b>	<b>40,167</b>	<b>100.00%</b>	<b>15,932</b>	<b>65.7%</b>	<b>40,782</b>	<b>41,406</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>15,172</b>	<b>15,172</b>	<b>0</b>	<b>0</b>		<b>(15,172)</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:40 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0158 Youth Services Bureau Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	0	0	-11,147	0	-11,147	0	-11,147	100.0%	
UAW	C912	Spec Proj Coord	2	130,048	2	135,981	2	135,981	0	5,933	4.6%	
MAA	C230	Director-Youth Serv Bur	1	91,305	1	91,654	1	91,654	0	349	0.4%	
UAW	C1000	Spec Proj Coord Res Justic	1	57,100	1	60,387	1	60,387	0	3,287	5.8%	
<b>Total</b>			<b>4</b>	<b>278,453</b>	<b>4</b>	<b>276,875</b>	<b>4</b>	<b>276,875</b>	<b>0</b>	<b>-1,578</b>	<b>-0.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:42 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0158 Youth Services Bureau Grant

## Program Description:

Supports the mission of the Mayor's Youth Services Bureau to promote the development of caring, responsible, and successful young people through the Mayor's Youth Leadership Council, the Mayor's Youth Employment Program, Pathfinders Adventure Learning, and the Juvenile Review Board, Stamford Mentoring Partnership, and through collaboration with Stamford's youth serving organizations.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	211,075	278,453	278,453	278,453	276,875	276,875	45.99%	-1,578	-0.6%	281,028	285,244
Other Salary	86,126	41,425	41,425	41,425	42,000	42,000	6.98%	575	1.4%	42,630	43,269
Employee Benefits	82,703	136,665	136,665	136,665	129,070	129,070	21.44%	-7,595	-5.6%	139,904	151,789
Retirement Benefits	0	55,400	55,400	55,400	45,319	45,319	7.53%	-10,081	-18.2%	47,585	49,964
Payments to Insurance Fund	0	2,860	2,860	2,860	3,204	3,204	0.53%	344	12.0%	3,300	3,399
Purchased Other Services	81,724	90,350	90,350	90,350	90,350	90,350	15.01%	0	0.0%	92,157	94,000
Professional Development	1,107	2,500	2,500	2,500	2,500	2,500	0.42%	0	0.0%	2,550	2,601
Utilities & Commodities	3,942	3,760	3,760	3,760	3,760	3,760	0.62%	0	0.0%	3,835	3,912
Supplies	6,167	8,500	8,500	8,500	9,000	9,000	1.49%	500	5.9%	9,180	9,364
<b>Total Expenditures</b>	<b>472,844</b>	<b>619,913</b>	<b>619,913</b>	<b>619,913</b>	<b>602,078</b>	<b>602,078</b>	<b>100.00%</b>	<b>-17,835</b>	<b>-2.9%</b>	<b>622,169</b>	<b>643,542</b>
<b>Revenue</b>											
Transfer from General Fund	363,285	577,518	577,518	577,518	555,372	555,372	92.24%	-22,146	-3.8%	575,463	596,836
Youth Services Bureau	70,657	42,394	42,394	42,394	46,706	46,706	7.76%	4,312	10.2%	46,706	46,706
<b>Total Revenue</b>	<b>433,942</b>	<b>619,912</b>	<b>619,912</b>	<b>619,912</b>	<b>602,078</b>	<b>602,078</b>	<b>100.00%</b>	<b>-17,834</b>	<b>-2.9%</b>	<b>622,169</b>	<b>643,542</b>
<b>Net Operating Cost</b>	<b>38,902</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>		<b>(1)</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:44 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0162 Historic Document Preservation Grant

**Program Description:**

Preservation and digitization of historic documents

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Property Services	10,000	10,261	10,261	10,261	6,500	6,500	100.00%	-3,761	-36.7%	6,630	6,763
Supplies	239	239	239	239	0	0	0.00%	-239	-100.0%	0	0
<b>Total Expenditures</b>	<b>10,239</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>6,500</b>	<b>6,500</b>	<b>100.00%</b>	<b>-4,000</b>	<b>-38.1%</b>	<b>6,630</b>	<b>6,763</b>
<b>Revenue</b>											
Historic Document Preservation	10,239	10,500	10,500	10,500	6,500	6,500	100.00%	-4,000	-38.1%	6,630	6,763
<b>Total Revenue</b>	<b>10,239</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>6,500</b>	<b>6,500</b>	<b>100.00%</b>	<b>-4,000</b>	<b>-38.1%</b>	<b>6,630</b>	<b>6,763</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:47 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0168 Bioterrorism Emergency Response Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C922	PH Emergency Resp Coord	1	92,537	1	96,607	1	96,607	0	4,070	4.4%	
<b>Total</b>			<b>1</b>	<b>92,537</b>	<b>1</b>	<b>96,607</b>	<b>1</b>	<b>96,607</b>	<b>0</b>	<b>4,070</b>	<b>4.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:49 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0168 Bioterrorism Emergency Response Grant

**Program Description:**

Public Health emergency preparedness

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	92,921	92,537	92,537	92,537	96,607	96,607	66.27%	4,070	4.4%	98,056	99,527
Employee Benefits	33,249	7,079	7,079	7,079	38,177	38,177	26.19%	31,098	439.3%	41,367	44,866
Retirement Benefits	0	5,839	5,839	5,839	10,415	10,415	7.14%	4,576	78.4%	10,935	11,483
Payments to Insurance Fund	0	0	0	0	68	68	0.05%	68	100.0%	70	72
Supplies	0	497	497	497	500	500	0.34%	3	0.6%	510	520
<b>Total Expenditures</b>	<b>126,170</b>	<b>105,952</b>	<b>105,952</b>	<b>105,952</b>	<b>145,767</b>	<b>145,767</b>	<b>100.00%</b>	<b>39,815</b>	<b>37.6%</b>	<b>150,938</b>	<b>156,468</b>
<b>Revenue</b>											
Transfer from General Fund	68,152	46,151	46,151	46,151	53,804	53,804	36.91%	7,653	16.6%	58,975	64,505
Bioterrorism Emergency Response	59,801	59,801	59,801	59,801	91,963	91,963	63.09%	32,162	53.8%	91,963	91,963
<b>Total Revenue</b>	<b>127,953</b>	<b>105,952</b>	<b>105,952</b>	<b>105,952</b>	<b>145,767</b>	<b>145,767</b>	<b>100.00%</b>	<b>39,815</b>	<b>37.6%</b>	<b>150,938</b>	<b>156,468</b>
<b>Net Operating Cost</b>	<b>(1,783)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:50 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0192 Click it or Ticket Grant

**Program Description:**

Seat belt check point

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	4,794	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	8,120	8,242
<b>Total Expenditures</b>	<b>4,794</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>8,120</b>	<b>8,242</b>
<b>Revenue</b>											
State Assistance	4,891	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	8,120	8,242
<b>Total Revenue</b>	<b>4,891</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>8,120</b>	<b>8,242</b>
<b>Net Operating Cost</b>	<b>(97)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:53 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0195 Lead Poisoning Prevention Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	6,909	0	5,338	0	5,338	0	-1,571	-22.7%	
<b>Total</b>			<b>0</b>	<b>6,909</b>	<b>0</b>	<b>5,338</b>	<b>0</b>	<b>5,338</b>	<b>0</b>	<b>-1,571</b>	<b>-22.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:55 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0195 Lead Poisoning Prevention Grant

## Program Description:

Childhood lead poisoning testing and management

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	5,140	6,909	5,208	5,208	5,338	5,338	23.53%	130	2.5%	5,418	5,499
Other Salary	5,035	6,621	5,065	5,065	10,530	10,530	46.42%	5,465	107.9%	10,688	10,848
Employee Benefits	4,530	6,148	4,286	4,286	1,214	1,214	5.35%	-3,072	-71.7%	1,232	1,251
Purchased Other Services	2,300	4,200	0	0	2,400	2,400	10.58%	2,400	100.0%	2,448	2,497
Purchased Property Services	800	2,000	1,000	1,000	1,000	1,000	4.41%	0	0.0%	1,020	1,040
Professional Development	1,975	2,000	2,000	2,000	2,000	2,000	8.82%	0	0.0%	2,040	2,081
Supplies	2,832	5,348	997	997	200	200	0.88%	-797	-79.9%	204	208
<b>Total Expenditures</b>	<b>22,612</b>	<b>33,226</b>	<b>18,556</b>	<b>18,556</b>	<b>22,682</b>	<b>22,682</b>	<b>100.00%</b>	<b>4,126</b>	<b>22.2%</b>	<b>23,050</b>	<b>23,424</b>
<b>Revenue</b>											
State Assistance	25,031	33,226	33,226	33,226	18,556	18,556	81.81%	-14,670	-44.2%	18,556	18,556
Transfer from General Fund	0	0	0	0	4,126	4,126	18.19%	4,126	100.0%	4,494	4,868
<b>Total Revenue</b>	<b>25,031</b>	<b>33,226</b>	<b>33,226</b>	<b>33,226</b>	<b>22,682</b>	<b>22,682</b>	<b>100.00%</b>	<b>-10,544</b>	<b>-31.7%</b>	<b>23,050</b>	<b>23,424</b>
<b>Net Operating Cost</b>	<b>(2,419)</b>	<b>0</b>	<b>(14,670)</b>	<b>(14,670)</b>	<b>0</b>	<b>0</b>		<b>14,670</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:00:57 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0210 Cost Sharing Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	-5,338	0	-5,338	0	-5,338	0	0	0.0%	
	UAW	C572 Outreach Worker	1	46,707	1	46,887	1	46,887	0	180	0.4%	
<b>Total</b>			<b>1</b>	<b>41,369</b>	<b>1</b>	<b>41,549</b>	<b>1</b>	<b>41,549</b>	<b>0</b>	<b>180</b>	<b>0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:00:59 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0210 Cost Sharing Grant

## Program Description:

Support for clerical, outreach and coordinator positions within the Health Department

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	33,697	41,369	41,369	41,369	41,549	41,549	23.16%	180	0.4%	42,172	42,805
Other Salary	56,481	86,709	86,709	86,709	80,591	80,591	44.92%	-6,118	-7.1%	81,799	83,027
Employee Benefits	35,874	50,994	50,994	50,994	52,446	52,446	29.23%	1,452	2.8%	56,896	61,779
Retirement Benefits	0	25,985	25,985	25,985	4,745	4,745	2.64%	-21,240	-81.7%	4,982	5,231
Payments to Insurance Fund	0	0	0	0	75	75	0.04%	75	100.0%	77	80
Purchased Professional Services	21,745	20,000	20,000	20,000	0	0	0.00%	-20,000	-100.0%	0	0
Supplies	1,649	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>149,446</b>	<b>225,057</b>	<b>225,057</b>	<b>225,057</b>	<b>179,406</b>	<b>179,406</b>	<b>100.00%</b>	<b>-45,651</b>	<b>-20.3%</b>	<b>185,926</b>	<b>192,922</b>
<b>Revenue</b>											
Cost Sharing Grant	193,827	149,218	149,218	149,218	141,631	141,631	78.94%	-7,587	-5.1%	141,631	141,631
Transfer from General Fund	0	75,840	75,840	75,840	37,775	37,775	21.06%	-38,065	-50.2%	44,295	51,291
<b>Total Revenue</b>	<b>193,827</b>	<b>225,058</b>	<b>225,058</b>	<b>225,058</b>	<b>179,406</b>	<b>179,406</b>	<b>100.00%</b>	<b>-45,652</b>	<b>-20.3%</b>	<b>185,926</b>	<b>192,922</b>
<b>Net Operating Cost</b>	<b>(44,381)</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>0</b>		<b>1</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:02 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0211 Tuberculosis & Pulmonary Diseases Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NHE	C652	Pub Hlth Nurse-52 Weeks	1	74,306	1	74,590	1	74,590	0	284	0.4%	
<b>Total</b>			<b>1</b>	<b>74,306</b>	<b>1</b>	<b>74,590</b>	<b>1</b>	<b>74,590</b>	<b>0</b>	<b>284</b>	<b>0.4%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:04 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0211 Tuberculosis & Pulmonary Diseases Grant

## Program Description:

Tuberculosis control, outreach and clinic

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	74,590	74,306	74,306	74,306	74,590	74,590	59.95%	284	0.4%	75,709	76,844
Other Salary	350	350	350	350	350	350	0.28%	0	0.0%	355	361
Overtime	9,392	9,232	9,232	9,232	9,232	9,232	7.42%	0	0.0%	9,370	9,511
Employee Benefits	32,974	35,817	35,817	35,817	37,226	37,226	29.92%	1,409	3.9%	40,402	43,886
Retirement Benefits	0	12,994	12,994	12,994	581	581	0.47%	-12,413	-95.5%	610	641
Payments to Insurance Fund	0	0	0	0	35	35	0.03%	35	100.0%	36	37
Professional Development	1,378	1,500	1,500	1,500	1,500	1,500	1.21%	0	0.0%	1,530	1,561
Supplies	1,295	900	900	900	900	900	0.72%	0	0.0%	918	936
<b>Total Expenditures</b>	<b>119,979</b>	<b>135,099</b>	<b>135,099</b>	<b>135,099</b>	<b>124,414</b>	<b>124,414</b>	<b>100.00%</b>	<b>-10,685</b>	<b>-7.9%</b>	<b>128,930</b>	<b>133,777</b>
<b>Revenue</b>											
Transfer from General Fund	61,545	75,129	75,129	75,129	64,444	64,444	51.80%	-10,685	-14.2%	68,960	73,807
TB & Pulmonary Diseases	59,970	59,970	59,970	59,970	59,970	59,970	48.20%	0	0.0%	59,970	59,970
<b>Total Revenue</b>	<b>121,515</b>	<b>135,099</b>	<b>135,099</b>	<b>135,099</b>	<b>124,414</b>	<b>124,414</b>	<b>100.00%</b>	<b>-10,685</b>	<b>-7.9%</b>	<b>128,930</b>	<b>133,777</b>
<b>Net Operating Cost</b>	<b>(1,536)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:07 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0212 STD Clinic Grant

**Program Description:**

A clinic for the diagnosis and treatment of sexually transmitted diseases.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	15,219	13,466	13,466	13,466	21,101	21,101	52.53%	7,635	56.7%	21,418	21,739
Overtime	9,756	12,226	12,226	12,226	12,220	12,220	30.42%	-6	0.0%	12,403	12,589
Employee Benefits	2,186	1,965	1,965	1,965	2,549	2,549	6.35%	584	29.7%	2,587	2,626
Professional Development	1,413	1,500	1,500	1,500	800	800	1.99%	-700	-46.7%	816	832
Supplies	2,573	2,800	2,800	2,800	3,500	3,500	8.71%	700	25.0%	3,570	3,641
<b>Total Expenditures</b>	<b>31,147</b>	<b>31,957</b>	<b>31,957</b>	<b>31,957</b>	<b>40,170</b>	<b>40,170</b>	<b>100.00%</b>	<b>8,213</b>	<b>25.7%</b>	<b>40,794</b>	<b>41,427</b>
<b>Revenue</b>											
Transfer from General Fund	9,176	6,265	6,265	6,265	14,230	14,230	35.42%	7,965	127.1%	14,854	15,487
STD Clinic Grant - State	25,940	25,692	25,692	25,692	25,940	25,940	64.58%	248	1.0%	25,940	25,940
<b>Total Revenue</b>	<b>35,116</b>	<b>31,957</b>	<b>31,957</b>	<b>31,957</b>	<b>40,170</b>	<b>40,170</b>	<b>100.00%</b>	<b>8,213</b>	<b>25.7%</b>	<b>40,794</b>	<b>41,427</b>
<b>Net Operating Cost</b>	<b>(3,969)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:09 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0224 Summer Youth Employment Grant

## Program Description:

Youth employment

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Other Salary	104,511	129,688	129,688	129,688	129,688	129,688	92.73%	0	0.0%	131,633	133,608
Employee Benefits	8,156	10,312	10,312	10,312	10,128	10,128	7.24%	-184	-1.8%	10,283	10,441
Payments to Insurance Fund	0	0	0	0	35	35	0.03%	35	100.0%	36	37
<b>Total Expenditures</b>	<b>112,667</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>139,851</b>	<b>139,851</b>	<b>100.00%</b>	<b>-149</b>	<b>-0.1%</b>	<b>141,952</b>	<b>144,086</b>
<b>Revenue</b>											
Community Donations	112,667	140,000	140,000	140,000	139,851	139,851	100.00%	-149	-0.1%	141,952	144,086
<b>Total Revenue</b>	<b>112,667</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>139,851</b>	<b>139,851</b>	<b>100.00%</b>	<b>-149</b>	<b>-0.1%</b>	<b>141,952</b>	<b>144,086</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:13 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0241 School Readiness Program Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C983	School Readiness Liaison	1	81,239	1	87,207	1	87,207	0	5,968	7.3%	
<b>Total</b>			<b>1</b>	<b>81,239</b>	<b>1</b>	<b>87,207</b>	<b>1</b>	<b>87,207</b>	<b>0</b>	<b>5,968</b>	<b>7.3%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:15 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0241 School Readiness Program Grant

## Program Description:

Administration of state funding to subsidize affordable quality preschool programs

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	79,023	81,239	81,239	81,239	87,207	87,207	1.99%	5,968	7.3%	88,515	89,843
Employee Benefits	28,847	29,755	29,755	29,755	31,301	31,301	0.72%	1,546	5.2%	33,864	36,675
Retirement Benefits	0	3,921	3,921	3,921	0	0	0.00%	-3,921	-100.0%	0	0
Payments to Insurance Fund	0	0	0	0	35	35	0.00%	35	100.0%	36	37
Purchased Property Services	3,978,658	3,652,319	3,652,319	3,652,319	4,252,244	4,252,244	97.22%	599,925	16.4%	4,337,289	4,424,035
Professional Development	589	800	800	800	800	800	0.02%	0	0.0%	816	832
Supplies	1,317	2,295	2,295	2,295	2,295	2,295	0.05%	0	0.0%	2,341	2,388
<b>Total Expenditures</b>	<b>4,088,434</b>	<b>3,770,329</b>	<b>3,770,329</b>	<b>3,770,329</b>	<b>4,373,882</b>	<b>4,373,882</b>	<b>100.00%</b>	<b>603,553</b>	<b>16.0%</b>	<b>4,462,861</b>	<b>4,553,810</b>
<b>Revenue</b>											
School Readiness	4,089,817	3,752,319	3,752,319	3,752,319	4,352,244	4,352,244	99.51%	599,925	16.0%	4,352,244	4,352,244
Transfer from General Fund	6,252	18,010	18,010	18,010	21,638	21,638	0.49%	3,628	20.1%	110,617	201,566
<b>Total Revenue</b>	<b>4,096,069</b>	<b>3,770,329</b>	<b>3,770,329</b>	<b>3,770,329</b>	<b>4,373,882</b>	<b>4,373,882</b>	<b>100.00%</b>	<b>603,553</b>	<b>16.0%</b>	<b>4,462,861</b>	<b>4,553,810</b>
<b>Net Operating Cost</b>	<b>(7,635)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:17 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0242 Day Care Grant

**Program Description:**

Administration of state funding to subsidize affordable quality infant and toddler daycare program

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Property Services	1,923,829	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	1,990,467	2,030,276
<b>Total Expenditures</b>	<b>1,923,829</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>1,990,467</b>	<b>2,030,276</b>
<b>Revenue</b>											
Day Care Grant	1,949,190	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	1,990,467	2,030,276
<b>Total Revenue</b>	<b>1,949,190</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>1,951,438</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>1,990,467</b>	<b>2,030,276</b>
<b>Net Operating Cost</b>	<b>(25,361)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:19 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0249 Enhanced SST Program Grant

## Program Description:

Administration of state funding to subsidize transportation services for the elderly and disabled

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Property Services	75,490	128,302	128,302	128,302	128,302	128,302	100.00%	0	0.0%	130,868	133,485
<b>Total Expenditures</b>	<b>75,490</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>130,868</b>	<b>133,485</b>
<b>Revenue</b>											
Senior Taxi Vouchers	0	30,000	30,000	30,000	30,000	30,000	23.38%	0	0.0%	30,000	30,000
State Assistance	75,490	98,302	98,302	98,302	98,302	98,302	76.62%	0	0.0%	100,868	103,485
<b>Total Revenue</b>	<b>75,490</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>128,302</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>130,868</b>	<b>133,485</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:21 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0253 Quality Enhancement Grant

**Program Description:**

Administration of state funding nursing services and professional development for preschool programs

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Property Services	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	66,642	67,975
<b>Total Expenditures</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>66,642</b>	<b>67,975</b>
<b>Revenue</b>											
Quality Enhancement	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	66,642	67,975
<b>Total Revenue</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>65,335</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>66,642</b>	<b>67,975</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:24 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0338 911 Telecommunications Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C663	Public Safety Disp I	4	277,992	4	296,460	4	296,460	0	18,468	6.6%	
<b>Total</b>			<b>4</b>	<b>277,992</b>	<b>4</b>	<b>296,460</b>	<b>4</b>	<b>296,460</b>	<b>0</b>	<b>18,468</b>	<b>6.6%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:26 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0338 911 Telecommunications Grant

**Program Description:**

911 personnel salaries

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	277,992	277,992	277,992	277,992	296,460	296,460	96.74%	18,468	6.6%	300,907	305,421
Purchased Other Services	8,471	10,000	10,000	10,000	10,000	10,000	3.26%	0	0.0%	10,200	10,404
<b>Total Expenditures</b>	<b>286,463</b>	<b>287,992</b>	<b>287,992</b>	<b>287,992</b>	<b>306,460</b>	<b>306,460</b>	<b>100.00%</b>	<b>18,468</b>	<b>6.4%</b>	<b>311,107</b>	<b>315,825</b>
<b>Revenue</b>											
911 Telecommunications	286,463	287,992	287,992	287,992	306,460	306,460	100.00%	18,468	6.4%	311,107	315,825
<b>Total Revenue</b>	<b>286,463</b>	<b>287,992</b>	<b>287,992</b>	<b>287,992</b>	<b>306,460</b>	<b>306,460</b>	<b>100.00%</b>	<b>18,468</b>	<b>6.4%</b>	<b>311,107</b>	<b>315,825</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:29 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0352 Fire Training School Grant

## Program Description:

Regional Fire School

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Purchased Property Services	221	5,000	5,000	5,000	5,000	5,000	10.00%	0	0.0%	5,100	5,202
Professional Development	5,387	50,000	50,000	50,000	45,000	45,000	90.00%	-5,000	-10.0%	45,900	46,818
<b>Total Expenditures</b>	<b>5,608</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>50,000</b>	<b>50,000</b>	<b>100.00%</b>	<b>-5,000</b>	<b>-9.1%</b>	<b>51,000</b>	<b>52,020</b>
<b>Revenue</b>											
State Assistance	50,028	55,000	55,000	55,000	50,000	50,000	100.00%	-5,000	-9.1%	51,000	52,020
<b>Total Revenue</b>	<b>50,028</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>50,000</b>	<b>50,000</b>	<b>100.00%</b>	<b>-5,000</b>	<b>-9.1%</b>	<b>51,000</b>	<b>52,020</b>
<b>Net Operating Cost</b>	<b>(44,420)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0359 Restorative Justice Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	11,148	0	11,147	0	11,147	0	-1	0.0%	
<b>Total</b>			<b>0</b>	<b>11,148</b>	<b>0</b>	<b>11,147</b>	<b>0</b>	<b>11,147</b>	<b>0</b>	<b>-1</b>	<b>0.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:33 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0359 Restorative Justice Grant

## Program Description:

Community outreach program designed to help the community and school systems work with youth to promote positive outcomes when addressing issues of crime, discipline and safety.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	11,148	11,148	11,148	11,148	11,147	11,147	65.57%	-1	0.0%	11,314	11,484
Employee Benefits	852	852	852	852	853	853	5.02%	1	0.1%	866	879
Supplies	5,000	5,000	5,000	5,000	5,000	5,000	29.41%	0	0.0%	5,100	5,202
<b>Total Expenditures</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>17,280</b>	<b>17,565</b>
<b>Revenue</b>											
State Grant	17,000	17,000	17,000	17,000	17,000	17,000	100.00%	0	0.0%	17,280	17,565
<b>Total Revenue</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>100.00%</b>	<b>0</b>	<b>0.0%</b>	<b>17,280</b>	<b>17,565</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:36 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 0444 Other

**Program Description:**

Retirement benefits for other grants including CDBG

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Employee Benefits	0	64,736	64,736	64,736	30,787	30,787	9.27%	-33,949	-52.4%	33,866	37,252
Retirement Benefits	0	311,451	311,451	311,451	301,132	301,132	90.71%	-10,319	-3.3%	316,190	331,998
Payments to Insurance Fund	0	154	154	154	43	43	0.01%	-111	-72.1%	44	46
<b>Total Expenditures</b>	<b>0</b>	<b>376,341</b>	<b>376,341</b>	<b>376,341</b>	<b>331,962</b>	<b>331,962</b>	<b>100.00%</b>	<b>-44,379</b>	<b>-11.8%</b>	<b>350,100</b>	<b>369,296</b>
<b>Revenue</b>											
Transfer from General Fund	0	376,341	376,341	376,341	331,962	331,962	100.00%	-44,379	-11.8%	350,100	369,296
<b>Total Revenue</b>	<b>0</b>	<b>376,341</b>	<b>376,341</b>	<b>376,341</b>	<b>331,962</b>	<b>331,962</b>	<b>100.00%</b>	<b>-44,379</b>	<b>-11.8%</b>	<b>350,100</b>	<b>369,296</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:39 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 3380 Emergency Management Grant

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	110,440	0	62,228	0	62,228	0	-48,212	-43.7%	
<b>Total</b>			<b>0</b>	<b>110,440</b>	<b>0</b>	<b>62,228</b>	<b>0</b>	<b>62,228</b>	<b>0</b>	<b>-48,212</b>	<b>-43.7%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:42 PM

**Fund:** 0024 Grants  
**Office:** 001 Administration  
**Dept/Div:** 0110 Grants Administration  
**Program:** 3380 Emergency Management Grant

**Program Description:**

Emergency Management Grant

Description	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	110,440	110,440	110,440	110,440	62,228	62,228	100.00%	-48,212	-43.7%	63,161	64,109
Employee Benefits	10,586	10,586	10,586	10,586	0	0	0.00%	-10,586	-100.0%	0	0
<b>Total Expenditures</b>	<b>121,026</b>	<b>121,026</b>	<b>121,026</b>	<b>121,026</b>	<b>62,228</b>	<b>62,228</b>	<b>100.00%</b>	<b>-58,798</b>	<b>-48.6%</b>	<b>63,161</b>	<b>64,109</b>
<b>Revenue</b>											
Transfer from General Fund	60,513	60,513	60,513	60,513	0	0	0.00%	-60,513	-100.0%	933	1,881
Emergency Management	60,513	60,513	60,513	60,513	62,228	62,228	100.00%	1,715	2.8%	62,228	62,228
<b>Total Revenue</b>	<b>121,026</b>	<b>121,026</b>	<b>121,026</b>	<b>121,026</b>	<b>62,228</b>	<b>62,228</b>	<b>100.00%</b>	<b>-58,798</b>	<b>-48.6%</b>	<b>63,161</b>	<b>64,109</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:45 PM

**Fund:** 0025 Stamford Harbor Management Fund

**Office:** 005 Government Services

**Dept/Div:** 0554 Harbor Commission

**Program:** 5095 Harbor Management Commission

**Program Description:**

The Harbor Commission assists the land use boards in reviewing waterfront development, safeguarding the public's access to the waterfront, and preserving waterfront businesses and recreational facilities. Additionally, the Harbor Commission coordinates and assists in harbor safety, mooring applications, enforcement and monitoring of water quality. The commission is taking the first steps to combat water pollution as well as applying for grants for waterfront capital improvements.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	0	0	0	0	4,000	4,000	8.89%	4,000	100.0%	4,060	4,121
Employee Benefits	0	0	0	0	306	306	0.68%	306	100.0%	311	315
Purchased Professional Services	0	0	0	0	35,000	35,000	77.75%	35,000	100.0%	35,700	36,414
Utilities & Commodities	0	0	0	0	2,000	2,000	4.44%	2,000	100.0%	2,040	2,081
Supplies	0	0	0	0	1,200	1,200	2.67%	1,200	100.0%	1,224	1,248
Community & Cultural	0	0	0	0	2,510	2,510	5.58%	2,510	100.0%	2,560	2,611
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,016</b>	<b>45,016</b>	<b>100.00%</b>	<b>45,016</b>	<b>100.0%</b>	<b>45,895</b>	<b>46,790</b>
<b>Revenue</b>											
Mooring Permit Fees	0	0	0	0	45,016	45,016	100.00%	45,016	100.0%	45,895	46,790
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,016</b>	<b>45,016</b>	<b>100.00%</b>	<b>45,016</b>	<b>100.0%</b>	<b>45,895</b>	<b>46,790</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Operations  
Administration Bureau  
Marina Fund



# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:48 PM

**Fund:** 0028 Marina Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2138 Marinas

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBFPM	CHRGBK fr Parks Maint	0	11,040	0	0	0	0	0	-11,040	-100.0%	
	CBFPF	CHRGBK fr Parking Fund	0	25,777	0	40,439	0	40,439	0	14,662	56.9%	change in allocation
UAW	C546	Marina Supervisor	1	62,981	1	66,116	1	66,116	0	3,135	5.0%	
<b>Total</b>			<b>1</b>	<b>99,798</b>	<b>1</b>	<b>106,555</b>	<b>1</b>	<b>106,555</b>	<b>0</b>	<b>6,757</b>	<b>6.8%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:50 PM

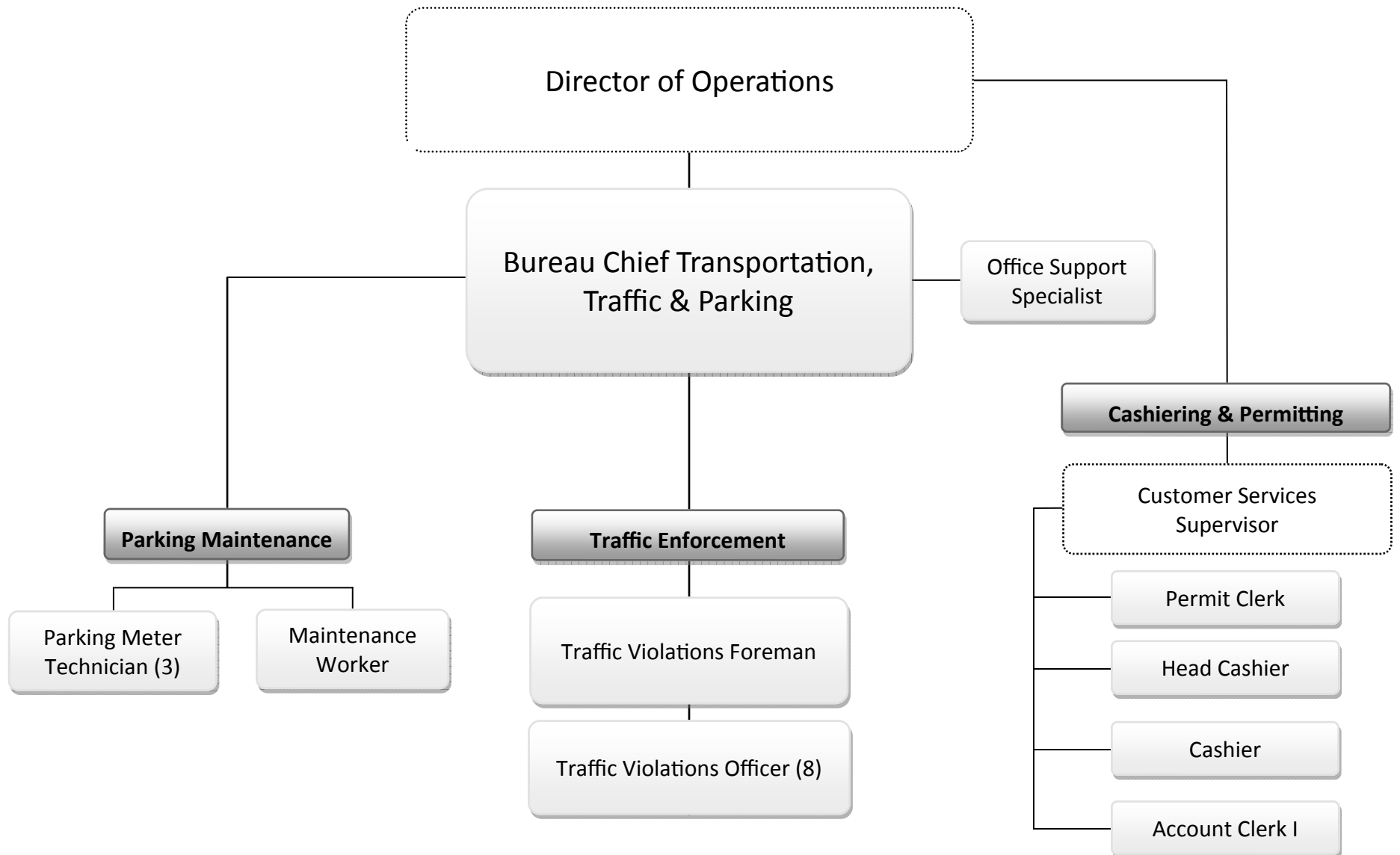
**Fund:** 0028 Marina Fund  
**Office:** 002 Operations  
**Dept/Div:** 0213 Facilities & Parks Maintenance  
**Program:** 2138 Marinas

**Program Description:**

The City of Stamford operates and maintains three public marinas. During the season (mid-March through November 30th), the marinas are in operation seven days a week 24/7. The staff is responsible for assisting boaters with docking, maintaining docks and slips to ensure they are safe and secure for all boaters, providing mooring and buoys in the waterways and general maintenance of all boat houses.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	106,713	99,798	99,798	101,331	106,555	106,555	28.80%	5,224	5.2%	108,153	109,776
Other Salary	49,967	40,000	40,000	50,000	50,000	50,000	13.51%	0	0.0%	50,750	51,511
Overtime	6,731	10,000	10,000	10,000	10,000	10,000	2.70%	0	0.0%	10,150	10,302
Employee Benefits	32,491	19,023	19,023	19,905	20,632	20,632	5.58%	727	3.7%	21,061	21,499
Retirement Benefits	34,369	36,925	36,925	36,925	29,077	29,077	7.86%	-7,848	-21.3%	30,531	32,058
Payments to Insurance Fund	116	78	78	78	357	357	0.10%	279	357.7%	368	379
Purchased Other Services	155	200	200	200	200	200	0.05%	0	0.0%	204	208
Purchased Property Services	28,905	32,365	32,365	32,365	45,000	45,000	12.16%	12,635	39.0%	45,900	46,818
Utilities & Commodities	22,355	22,756	22,756	22,756	23,776	23,776	6.43%	1,020	4.5%	24,251	24,737
Supplies	5,496	6,500	6,500	6,500	12,500	12,500	3.38%	6,000	92.3%	12,750	13,005
Central Service Cost Allocation	65,917	62,141	62,141	62,141	35,092	35,092	9.48%	-27,049	-43.5%	35,794	36,510
Other	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Debt Service	47,046	38,130	38,130	38,130	36,823	36,823	9.95%	-1,307	-3.4%	36,823	36,823
<b>Total Expenditures</b>	<b>400,262</b>	<b>367,916</b>	<b>367,916</b>	<b>380,331</b>	<b>370,012</b>	<b>370,012</b>	<b>100.00%</b>	<b>-10,319</b>	<b>-2.7%</b>	<b>376,735</b>	<b>383,626</b>
<b>Revenue</b>											
Transfer In - General	74,250	9,421	9,421	41,808	31,038	31,038	8.39%	-10,770	-25.8%	37,761	44,652
Lease-Halloween Yacht Club	24,371	42,495	42,495	22,523	22,974	22,974	6.21%	451	2.0%	22,974	22,974
Marina Fees & Ramp Permits	273,034	316,000	316,000	316,000	316,000	316,000	85.40%	0	0.0%	316,000	316,000
<b>Total Revenue</b>	<b>371,655</b>	<b>367,916</b>	<b>367,916</b>	<b>380,331</b>	<b>370,012</b>	<b>370,012</b>	<b>100.00%</b>	<b>-10,319</b>	<b>-2.7%</b>	<b>376,735</b>	<b>383,626</b>
<b>Net Operating Cost</b>	<b>28,607</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# City of Stamford Office of Operations Parking Fund





# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:01:53 PM

**Fund:** 0029 Parking Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2139 Parking

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBM	CHRGBK to Marina	0	-25,777	0	-40,439	0	-40,439	0	-14,662	56.9%	change in allocation
	CBCP	CHRGBK to Cashier & Per	0	-33,198	0	-61,195	0	-61,195	0	-27,997	84.3%	change in allocation
UE	C944	Traffic Violations Foreman	1	78,014	1	78,802	1	78,802	0	788	1.0%	
UE	C925	Parking Meter Technician	3	163,093	3	166,099	3	166,099	0	3,006	1.8%	
UE	C846	Traffic Viol Officer - 40	2	117,596	2	119,734	2	119,734	0	2,138	1.8%	
UE	C814	Traffic Viol Officer - 37.5	6	324,535	6	331,248	6	331,248	0	6,713	2.1%	
UAW	C594	Permit Clerk	1	59,090	1	60,323	1	60,323	0	1,233	2.1%	
UAW	C558	Office Support Specialist	0	0	1	56,986	1	56,986	1	56,986	100.0%	new position
UAW	C507	Maintenance Worker	1	52,811	1	53,911	1	53,911	0	1,100	2.1%	
UAW	C407	Head Cashier	1	58,890	1	60,123	1	60,123	0	1,233	2.1%	
UAW	C114	Cashier	1	52,127	1	53,217	1	53,217	0	1,090	2.1%	
PP	C1004	Bureau Chief Transp,Traffi	1	104,232	1	142,935	1	142,935	0	38,703	37.1%	
UAW	C006	Account Clerk I	1	49,333	1	50,360	1	50,360	0	1,027	2.1%	
<b>Total</b>			<b>18</b>	<b>1,000,747</b>	<b>19</b>	<b>1,072,104</b>	<b>19</b>	<b>1,072,104</b>	<b>1</b>	<b>71,357</b>	<b>7.1%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:01:55 PM

**Fund:** 0029 Parking Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2139 Parking

## Program Description:

Provides safe, clean and customer friendly parking environments for the residents and visitors of Stamford along City streets, in parking garages and at various parking lots. In addition, to provide enforcement for the proper use of City operated parking areas and to allow for the proper flow of traffic.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	1,024,703	1,000,747	1,000,747	1,058,914	1,072,104	1,072,104	17.87%	13,190	1.2%	1,088,186	1,104,508
Other Salary	269,667	231,437	231,437	245,062	234,400	234,400	3.91%	-10,662	-4.4%	237,916	241,485
Overtime	105,295	100,000	100,000	100,000	100,000	100,000	1.67%	0	0.0%	101,500	103,023
Employee Benefits	444,033	447,691	447,691	453,183	572,824	572,824	9.55%	119,641	26.4%	619,627	670,955
Retirement Benefits	286,727	313,634	313,634	313,634	285,848	285,848	4.76%	-27,786	-8.9%	300,140	315,147
Payments to Insurance Fund	175,326	163,093	163,093	163,093	160,593	160,593	2.68%	-2,500	-1.5%	165,411	170,373
Purchased Other Services	168,091	81,000	81,000	171,000	176,000	176,000	2.93%	5,000	2.9%	179,520	183,110
Purchased Property Services	989,017	1,088,303	1,088,303	1,088,700	1,001,648	1,001,648	16.69%	-87,052	-8.0%	1,021,681	1,042,115
Utilities & Commodities	206,501	202,993	202,993	203,567	205,143	205,143	3.42%	1,576	0.8%	209,246	213,432
Supplies	32,190	27,293	27,293	27,293	37,019	37,019	0.62%	9,726	35.6%	37,759	38,514
Central Service Cost Allocation	216,127	512,555	512,555	512,555	273,607	273,607	4.56%	-238,948	-46.6%	279,079	284,661
Other	0	0	0	0	166,250	166,250	2.77%	166,250	100.0%	169,575	172,967
Transfer to Other Funds	0	1,235,231	1,235,231	352,334	500,979	500,979	8.35%	148,645	42.2%	376,775	246,125
Debt Service	1,317,000	1,316,665	1,316,665	1,316,665	1,213,585	1,213,585	20.23%	-103,080	-7.8%	1,213,585	1,213,585
<b>Total Expenditures</b>	<b>5,234,677</b>	<b>6,720,642</b>	<b>6,720,642</b>	<b>6,006,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>100.00%</b>	<b>-6,000</b>	<b>-0.1%</b>	<b>6,000,000</b>	<b>6,000,000</b>
<b>Revenue</b>											
Garage Reimbursements	111,479	94,000	94,000	110,000	130,000	130,000	2.17%	20,000	18.2%	130,000	130,000
Parking Ticket Fines	1,745,863	2,528,142	2,528,142	2,100,000	2,200,000	2,200,000	36.67%	100,000	4.8%	2,200,000	2,200,000
Garage Revenue	1,134,953	1,453,000	1,453,000	1,300,000	1,400,000	1,400,000	23.33%	100,000	7.7%	1,400,000	1,400,000
Town Center Parking	0	76,000	76,000	76,000	0	0	0.00%	-76,000	-100.0%	0	0
Park Permits	608,526	741,000	741,000	620,000	620,000	620,000	10.33%	0	0.0%	620,000	620,000
Parking Revenue	1,585,280	1,828,500	1,828,500	1,800,000	1,650,000	1,650,000	27.50%	-150,000	-8.3%	1,650,000	1,650,000

# Fiscal Year 2016/2017 - Program Report

**Fund:** 0029 Parking Fund  
**Office:** 002 Operations  
**Dept/Div:** 0216 Transport. Planning & Engineering  
**Program:** 2139 Parking

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Total Revenue	5,186,101	6,720,642	6,720,642	6,006,000	6,000,000	6,000,000	100.00%	-6,000	-0.1%	6,000,000	6,000,000
Net Operating Cost	48,576	0	0	0	0	0		0	0.0%	0	0

# Fiscal Year 2016/2017 - Program Report

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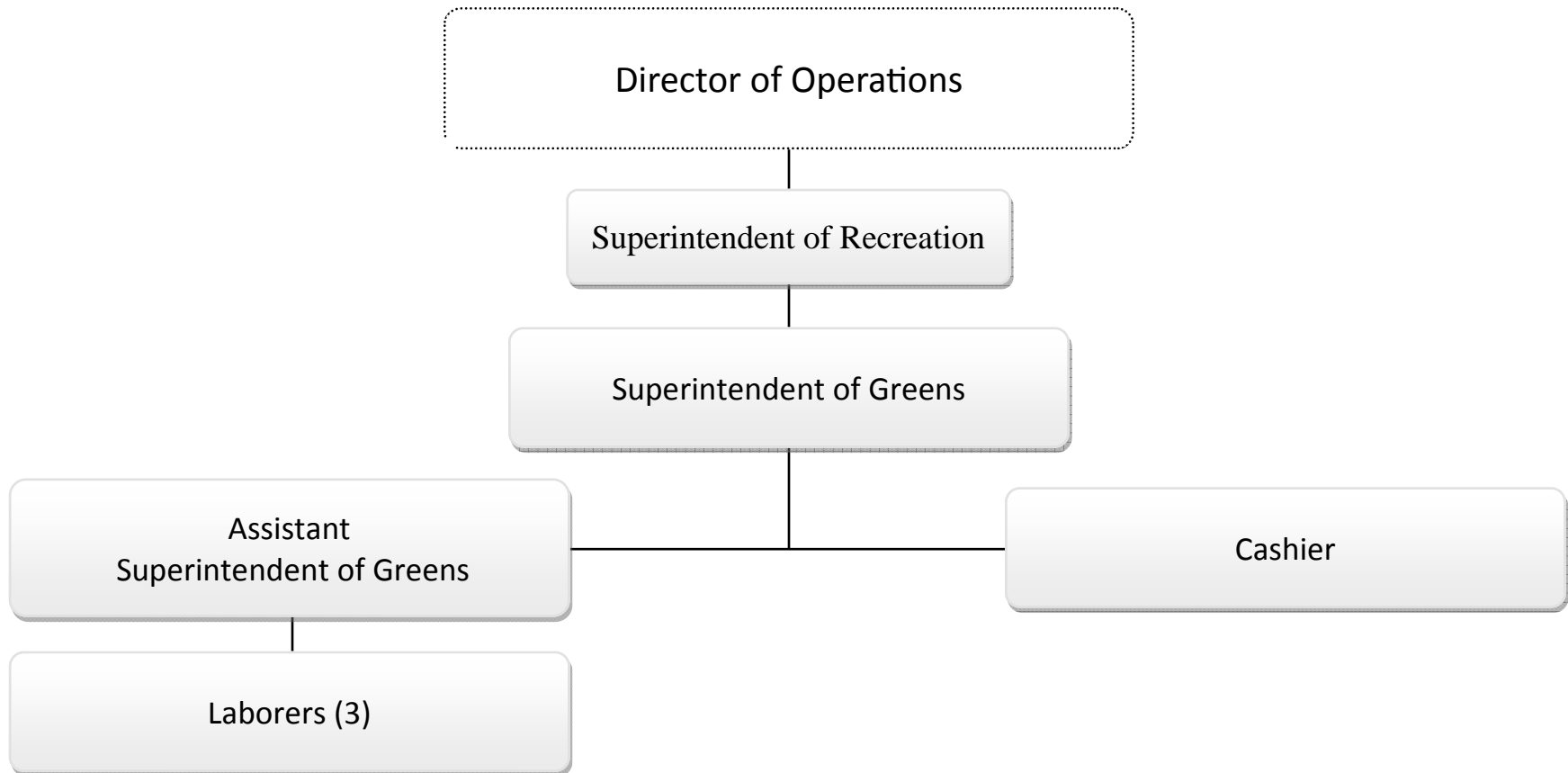
**Fund:** 0042 Police Extra Duty  
**Office:** 003 Public Safety, Health & Welfare  
**Dept/Div:** 0330 Police Department  
**Program:** 3320 Police Extra Duty

## Program Description:

The Police Extra Duty program administers the scheduling, billing, collection and support of the police "private duty" hiring function. This program is self-supporting.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Overtime	7,846,822	8,040,000	8,040,000	8,040,000	8,040,000	8,040,000	86.95%	0	0.0%	8,160,600	8,283,009
Employee Benefits	-214,800	114,329	114,329	114,329	114,329	114,329	1.24%	0	0.0%	116,044	117,784
Purchased Other Services	0	0	0	253	250	250	0.00%	-3	-1.2%	255	260
Purchased Property Services	211,321	215,000	215,000	215,000	215,000	215,000	2.33%	0	0.0%	219,300	223,686
Central Service Cost Allocation	0	37,461	37,461	37,461	40,377	40,377	0.44%	2,916	7.8%	41,185	42,008
Transfer to Other Funds	1,691,629	839,210	839,210	838,307	837,044	837,044	9.05%	-1,263	-0.2%	709,616	580,253
<b>Total Expenditures</b>	<b>9,534,972</b>	<b>9,246,000</b>	<b>9,246,000</b>	<b>9,245,350</b>	<b>9,247,000</b>	<b>9,247,000</b>	<b>100.00%</b>	<b>1,650</b>	<b>0.0%</b>	<b>9,247,000</b>	<b>9,247,000</b>
<b>Revenue</b>											
Extra Duty User Fees	9,532,794	9,246,000	9,246,000	9,244,600	9,246,000	9,246,000	99.99%	1,400	0.0%	9,246,000	9,246,000
Interest Income	2,023	0	0	750	1,000	1,000	0.01%	250	33.3%	1,000	1,000
<b>Total Revenue</b>	<b>9,534,817</b>	<b>9,246,000</b>	<b>9,246,000</b>	<b>9,245,350</b>	<b>9,247,000</b>	<b>9,247,000</b>	<b>100.00%</b>	<b>1,650</b>	<b>0.0%</b>	<b>9,247,000</b>	<b>9,247,000</b>
<b>Net Operating Cost</b>	<b>154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

City of Stamford  
Office of Operations  
Administration Bureau  
E.G. Brennan Golf Course



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 10:01:59 PM

**Fund:** 0043 E. G. Brennan Golf Course

**Office:** 002 Operations

**Dept/Div:** 0261 E. G. Brennan Golf Course

**Mission Statement:**

The mission of the E.G. Brennan Golf Course is to provide the citizens of Stamford and the public a superior recreational golf facility.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
EG Brennan Admin (2610)	1,324,544	630,479	630,479	703,727	582,526	582,526	42.96%	-121,201	-17.2%	597,778	613,768
EG Brennan Maint (2611)	0	782,167	782,167	788,533	773,413	773,413	57.04%	-15,120	-1.9%	794,945	817,640
<b>Total Expenditures</b>	<b>1,324,544</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,492,260</b>	<b>1,355,939</b>	<b>1,355,939</b>	<b>100.00%</b>	<b>-136,321</b>	<b>-9.1%</b>	<b>1,392,723</b>	<b>1,431,408</b>
<b>Revenue</b>											
EG Brennan Admin (2610)	1,243,095	1,412,646	1,412,646	1,412,646	1,355,939	1,355,939	100.00%	-56,707	-4.0%	1,392,723	1,431,408
<b>Total Revenue</b>	<b>1,243,095</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,355,939</b>	<b>1,355,939</b>	<b>100.00%</b>	<b>-56,707</b>	<b>-4.0%</b>	<b>1,392,723</b>	<b>1,431,408</b>
<b>Net Operating Cost</b>	<b>81,450</b>	<b>0</b>	<b>0</b>	<b>79,614</b>	<b>0</b>	<b>0</b>	<b>100.00%</b>	<b>-79,614</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 10:02:07 PM

**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course

Category	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	363,341	368,638	368,638	364,739	371,864	371,864	27.42%	7,125	2.0%	377,442	383,103
Other Salary	113,745	187,814	187,814	187,940	188,214	188,214	13.88%	274	0.1%	191,038	193,902
Overtime	46,761	46,537	46,537	60,607	51,537	51,537	3.80%	-9,070	-15.0%	52,310	53,095
Employee Benefits	197,983	209,970	209,970	210,757	200,871	200,871	14.81%	-9,886	-4.7%	215,677	231,865
Retirement Benefits	84,066	93,526	93,526	93,526	86,146	86,146	6.35%	-7,380	-7.9%	90,454	94,976
Payments to Insurance Fund	6,215	3,491	3,491	3,491	3,242	3,242	0.24%	-249	-7.1%	3,339	3,440
Purchased Other Services	14,746	14,284	14,284	14,284	15,543	15,543	1.15%	1,259	8.8%	15,854	16,171
Purchased Property Services	62,822	38,136	38,136	38,485	38,136	38,136	2.81%	-349	-0.9%	38,898	39,676
Professional Development	1,235	3,295	3,295	3,295	3,295	3,295	0.24%	0	0.0%	3,361	3,428
Utilities & Commodities	111,088	114,418	114,418	116,250	114,303	114,303	8.43%	-1,947	-1.7%	116,590	118,920
Supplies	107,875	138,229	138,229	138,563	139,229	139,229	10.27%	666	0.5%	142,014	144,855
Central Service Cost Allocation	139,600	152,298	152,298	152,298	52,744	52,744	3.89%	-99,554	-65.4%	53,799	54,875
Other	0	6,617	6,617	6,617	6,617	6,617	0.49%	0	0.0%	6,749	6,884
Debt Service	75,067	35,393	35,393	101,408	34,198	34,198	2.52%	-67,210	-66.3%	34,198	34,198
Capital	0	0	0	0	50,000	50,000	3.69%	50,000	100.0%	51,000	52,020
<b>Total Expenditures</b>	<b>1,324,544</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,492,260</b>	<b>1,355,939</b>	<b>1,355,939</b>	<b>100.00%</b>	<b>-136,321</b>	<b>-9.1%</b>	<b>1,392,723</b>	<b>1,431,408</b>
<b>Revenue</b>											
E. G. Brennan Golf Course	1,243,095	1,412,646	1,412,646	1,412,646	1,355,939	1,355,939	100.00%	-56,707	-4.0%	1,392,723	1,431,408
<b>Net Operating Cost</b>	<b>81,450</b>	<b>0</b>	<b>0</b>	<b>79,614</b>	<b>0</b>	<b>0</b>		<b>-79,614</b>	<b>#####</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:02:09 PM

**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course  
**Program:** 2610 E. G. Brennan Administration

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBFOA	CHRGBK fr Operations Ad	0	4,943	0	0	0	0	0	-4,943	-100.0%	
	CBFLS	CHRGBK fr Leisure Svcs	0	0	0	5,000	0	5,000	0	5,000	100.0%	
MAA	C745	Supt of Greens	1	97,527	1	97,157	1	97,157	0	-370	-0.4%	
UAW	C114	Cashier	1	51,677	1	53,117	1	53,117	0	1,440	2.8%	
<b>Total</b>			<b>2</b>	<b>154,148</b>	<b>2</b>	<b>155,274</b>	<b>2</b>	<b>155,274</b>	<b>0</b>	<b>1,126</b>	<b>0.7%</b>	



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:11 PM

**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course  
**Program:** 2610 E. G. Brennan Administration

## Program Description:

The Administration Program establishes the rate structure for all revenues for the golfing public. A top priority, other than having an excellent, well maintained physical layout, is also to keep the rate structure reasonable for Stamford residents and still reflect a surplus. This is accomplished through increase in play through Website enhancements, offering on-line tee times, marketing, email advertising and improved conditions. In addition, the goal is to understand who plays our facility, where they came from and how to get them to return.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	363,341	154,148	154,148	158,405	155,274	155,274	26.66%	-3,131	-2.0%	157,603	159,967
Other Salary	113,745	109,619	109,619	109,745	109,519	109,519	18.80%	-226	-0.2%	111,162	112,829
Overtime	46,761	40,607	40,607	40,607	16,958	16,958	2.91%	-23,649	-58.2%	17,212	17,471
Employee Benefits	197,983	87,495	87,495	87,830	83,275	83,275	14.30%	-4,555	-5.2%	88,467	94,111
Retirement Benefits	84,066	36,613	36,613	36,613	71,213	71,213	12.22%	34,600	94.5%	74,775	78,512
Payments to Insurance Fund	6,215	987	987	987	3,079	3,079	0.53%	2,092	212.0%	3,171	3,267
Purchased Other Services	14,746	14,284	14,284	14,284	15,543	15,543	2.67%	1,259	8.8%	15,854	16,171
Purchased Property Services	62,822	11,520	11,520	11,869	11,520	11,520	1.98%	-349	-2.9%	11,750	11,985
Professional Development	1,235	0	0	0	0	0	0.00%	0	0.0%	0	0
Utilities & Commodities	111,088	51,293	51,293	53,125	38,978	38,978	6.69%	-14,147	-26.6%	39,758	40,552
Supplies	107,875	11,090	11,090	11,424	12,090	12,090	2.08%	666	5.8%	12,332	12,579
Central Service Cost Allocation	139,600	70,813	70,813	70,813	24,262	24,262	4.16%	-46,551	-65.7%	24,747	25,242
Other	0	6,617	6,617	6,617	6,617	6,617	1.14%	0	0.0%	6,749	6,884
Debt Service	75,067	35,393	35,393	101,408	34,198	34,198	5.87%	-67,210	-66.3%	34,198	34,198
Capital	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>1,324,544</b>	<b>630,479</b>	<b>630,479</b>	<b>703,727</b>	<b>582,526</b>	<b>582,526</b>	<b>100.00%</b>	<b>-121,201</b>	<b>-17.2%</b>	<b>597,778</b>	<b>613,768</b>
<b>Revenue</b>											
Golf Carts	168,988	213,200	213,200	213,200	187,200	187,200	13.81%	-26,000	-12.2%	187,200	187,200
Daily Rental EGB	1,495	1,100	1,100	1,100	1,500	1,500	0.11%	400	36.4%	1,500	1,500
Concession Lease	75,000	75,000	75,000	75,000	75,000	75,000	5.53%	0	0.0%	75,000	75,000

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:12 PM

**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course  
**Program:** 2610 E. G. Brennan Administration

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
Gas Reimbursement	2,981	8,490	8,490	8,490	6,870	6,870	0.51%	-1,620	-19.1%	6,870	6,870
Season Lockers	1,777	2,308	2,308	2,308	2,308	2,308	0.17%	0	0.0%	2,308	2,308
Golf Permits	97,964	92,250	92,250	92,250	96,154	96,154	7.09%	3,904	4.2%	96,154	96,154
Players Revenue	894,116	1,019,285	1,019,285	1,019,285	986,907	986,907	72.78%	-32,378	-3.2%	1,023,691	1,062,376
Interest Income	773	1,013	1,013	1,013	0	0	0.00%	-1,013	-100.0%	0	0
<b>Total Revenue</b>	<b>1,243,095</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,355,939</b>	<b>1,355,939</b>	<b>100.00%</b>	<b>-56,707</b>	<b>-4.0%</b>	<b>1,392,723</b>	<b>1,431,408</b>
<b>Net Operating Cost</b>	<b>81,450</b>	<b>(782,167)</b>	<b>(782,167)</b>	<b>(708,919)</b>	<b>(773,413)</b>	<b>(773,413)</b>		<b>(64,494)</b>	<b>-1.1%</b>	<b>(794,945)</b>	<b>(817,640)</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:02:14 PM

**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course  
**Program:** 2611 E. G. Brennan Maintenance

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C900	Asst Supt of Greens	1	67,742	1	67,485	1	67,485	0	-257	-0.4%	
UE	C479	Laborer 37.5	3	146,748	3	149,105	3	149,105	0	2,357	1.6%	
<b>Total</b>			<b>4</b>	<b>214,490</b>	<b>4</b>	<b>216,590</b>	<b>4</b>	<b>216,590</b>	<b>0</b>	<b>2,100</b>	<b>1.0%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:16 PM

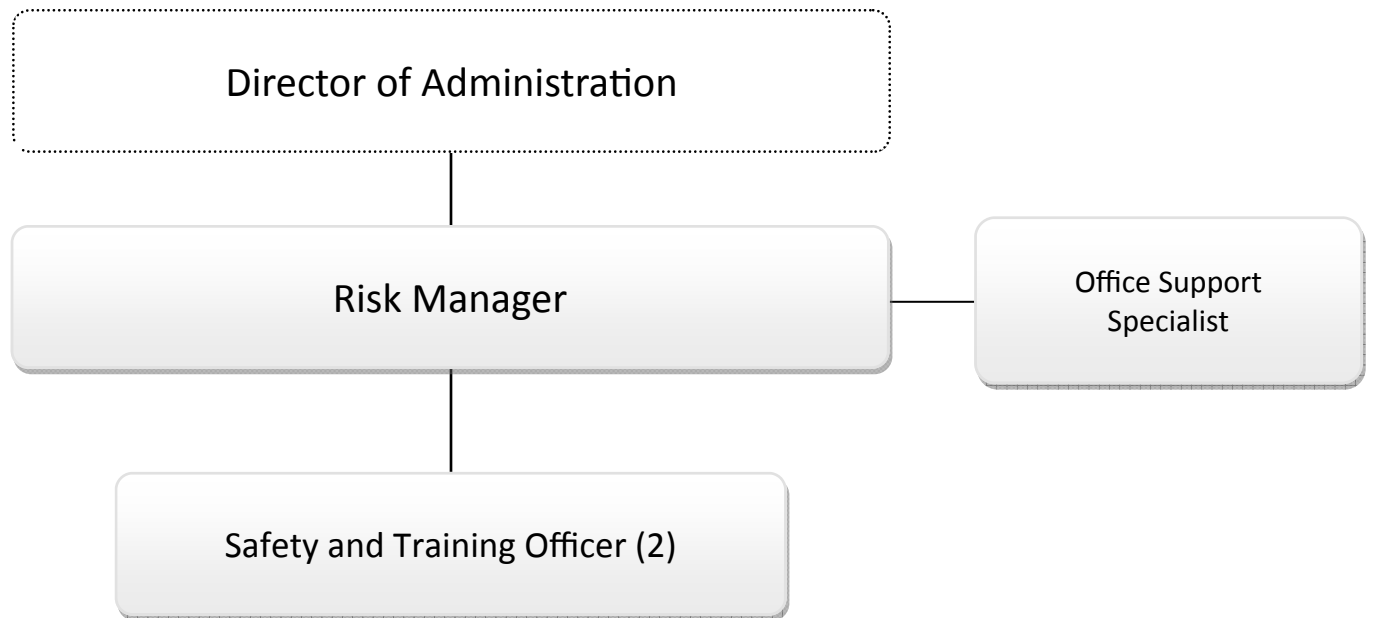
**Fund:** 0043 E. G. Brennan Golf Course  
**Office:** 002 Operations  
**Dept/Div:** 0261 E. G. Brennan Golf Course  
**Program:** 2611 E. G. Brennan Maintenance

## Program Description:

The mission of the Maintenance Program is to develop and maintain facilities that are designed to fulfill the specialized needs of the golfing public, as well as to provide the best turf-grass playing and operational conditions at a minimum cost, now and in the future.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	0	214,490	214,490	206,334	216,590	216,590	28.00%	10,256	5.0%	219,839	223,136
Other Salary	0	78,195	78,195	78,195	78,695	78,695	10.18%	500	0.6%	79,876	81,073
Overtime	0	5,930	5,930	20,000	34,579	34,579	4.47%	14,579	72.9%	35,098	35,624
Employee Benefits	0	122,475	122,475	122,927	117,596	117,596	15.20%	-5,331	-4.3%	127,210	137,754
Retirement Benefits	0	56,913	56,913	56,913	14,933	14,933	1.93%	-41,980	-73.8%	15,679	16,464
Payments to Insurance Fund	0	2,504	2,504	2,504	163	163	0.02%	-2,341	-93.5%	168	173
Purchased Property Services	0	26,616	26,616	26,616	26,616	26,616	3.44%	0	0.0%	27,148	27,691
Professional Development	0	3,295	3,295	3,295	3,295	3,295	0.43%	0	0.0%	3,361	3,428
Utilities & Commodities	0	63,125	63,125	63,125	75,325	75,325	9.74%	12,200	19.3%	76,832	78,368
Supplies	0	127,139	127,139	127,139	127,139	127,139	16.44%	0	0.0%	129,682	132,276
Central Service Cost Allocation	0	81,485	81,485	81,485	28,482	28,482	3.68%	-53,003	-65.0%	29,052	29,633
Capital	0	0	0	0	50,000	50,000	6.46%	50,000	100.0%	51,000	52,020
<b>Total Expenditures</b>	<b>0</b>	<b>782,167</b>	<b>782,167</b>	<b>788,533</b>	<b>773,413</b>	<b>773,413</b>	<b>100.00%</b>	<b>-15,120</b>	<b>-1.9%</b>	<b>794,945</b>	<b>817,640</b>
<b>Net Operating Cost</b>	<b>0</b>	<b>782,167</b>	<b>782,167</b>	<b>788,533</b>	<b>773,413</b>	<b>773,413</b>		<b>(15,120)</b>	<b>-1.1%</b>	<b>794,945</b>	<b>817,640</b>

# City of Stamford Risk Management Fund



# Fiscal Year 2016/2017 - Department Summary

3/7/2016 - 10:02:18 PM

**Fund:** 0095 Risk Management Fund

**Office:** 001 Administration

**Dept/Div:** 0107 Risk Management

**Mission Statement:**

The mission of Risk Management is to develop and initiate insurance and self-insurance programs, safety and loss control activities, and claims administration in order to minimize the financial impact of accidental losses on taxpayers, employees, residents, and other members of the public in the City of Stamford.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Insurance (8311)	2,257,724	2,590,896	2,568,701	2,568,701	2,181,803	2,181,803	15.73%	-386,898	-15.1%	2,247,644	2,316,692
Self Ins Pymts (8321)	442,328	992,983	1,013,143	1,013,143	1,564,415	1,564,415	11.28%	551,272	54.4%	1,609,438	1,655,774
Worker's Comp (8331)	14,562,701	9,483,888	9,485,923	9,485,923	9,435,224	9,435,224	68.00%	-50,699	-0.5%	9,718,281	10,009,830
Risk (8381)	716,710	747,344	747,344	747,356	693,002	693,002	4.99%	-54,354	-7.3%	712,889	733,809
<b>Total Expenditures</b>	<b>17,979,463</b>	<b>13,815,111</b>	<b>13,815,111</b>	<b>13,815,123</b>	<b>13,874,444</b>	<b>13,874,444</b>	<b>100.00%</b>	<b>59,321</b>	<b>0.4%</b>	<b>14,288,252</b>	<b>14,716,105</b>
<b>Revenue</b>											
Risk (8381)	13,815,397	13,815,113	13,815,113	13,815,123	13,874,444	13,874,444	100.00%	59,321	0.4%	14,288,252	14,716,105
<b>Total Revenue</b>	<b>13,815,397</b>	<b>13,815,113</b>	<b>13,815,113</b>	<b>13,815,123</b>	<b>13,874,444</b>	<b>13,874,444</b>	<b>100.00%</b>	<b>59,321</b>	<b>0.4%</b>	<b>14,288,252</b>	<b>14,716,105</b>
<b>Net Operating Cost</b>	<b>4,164,066</b>	<b>-2</b>	<b>-2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100.00%</b>	<b>0</b>		<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Department Summary by Category

3/7/2016 - 10:02:24 PM

**Fund:** 0095 Risk Management Fund  
**Office:** 001 Administration  
**Dept/Div:** 0107 Risk Management

Category	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	254,938	261,909	261,909	261,909	341,007	341,007	2.46%	79,098	30.2%	346,122	351,314
Overtime	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	78,055	84,772	84,772	84,772	93,819	93,819	0.68%	9,047	10.7%	100,983	108,832
Retirement Benefits	39,981	44,430	44,430	44,430	74,256	74,256	0.54%	29,826	67.1%	77,968	81,868
Payments to Insurance Fund	15,118,262	12,943,476	12,923,316	12,923,316	13,012,336	13,012,336	93.79%	89,020	0.7%	13,403,093	13,806,805
Purchased Other Services	12	300	300	300	150	150	0.00%	-150	-50.0%	153	156
Purchased Professional Services	2,144,926	160,000	180,160	180,160	190,896	190,896	1.38%	10,736	6.0%	194,714	198,608
Purchased Property Services	0	750	750	750	750	750	0.01%	0	0.0%	765	780
Professional Development	261	621	621	621	621	621	0.00%	0	0.0%	633	646
Utilities & Commodities	1,634	2,576	2,576	2,576	2,150	2,150	0.02%	-426	-16.5%	2,193	2,237
Supplies	4,124	9,548	9,548	9,560	9,495	9,495	0.07%	-65	-0.7%	9,685	9,878
Central Service Cost Allocation	336,884	301,315	301,315	301,315	143,550	143,550	1.03%	-157,765	-52.4%	146,421	149,349
Other	385	5,414	5,414	5,414	5,414	5,414	0.04%	0	0.0%	5,522	5,632
<b>Total Expenditures</b>	<b>17,979,463</b>	<b>13,815,111</b>	<b>13,815,111</b>	<b>13,815,123</b>	<b>13,874,444</b>	<b>13,874,444</b>	<b>100.00%</b>	<b>59,321</b>	<b>0.4%</b>	<b>14,288,252</b>	<b>14,716,105</b>
<b>Revenue</b>											
Risk Management	13,815,397	13,815,113	13,815,113	13,815,123	13,874,444	13,874,444	100.00%	59,321	0.4%	14,288,252	14,716,105
<b>Net Operating Cost</b>	<b>4,164,066</b>	<b>(2)</b>	<b>(2)</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:26 PM

**Fund:** 0095 Risk Management Fund

**Office:** 001 Administration

**Dept/Div:** 0107 Risk Management

**Program:** 8311 Insurance Premiums

**Program Description:**

The Insurance Premium program purchases numerous insurance policies for the City of Stamford, Board of Education and SWPCA. Provides coverage to reduce the possibility of catastrophic losses to the City, and ultimately the taxpayers.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	2,257,724	2,590,896	2,568,701	2,568,701	2,181,803	2,181,803	100.00%	-386,898	-15.1%	2,247,644	2,316,692
<b>Total Expenditures</b>	<b>2,257,724</b>	<b>2,590,896</b>	<b>2,568,701</b>	<b>2,568,701</b>	<b>2,181,803</b>	<b>2,181,803</b>	<b>100.00%</b>	<b>-386,898</b>	<b>-15.1%</b>	<b>2,247,644</b>	<b>2,316,692</b>
<b>Net Operating Cost</b>	<b>2,257,724</b>	<b>2,590,896</b>	<b>2,568,701</b>	<b>2,568,701</b>	<b>2,181,803</b>	<b>2,181,803</b>		<b>(386,898)</b>	<b>-15.8%</b>	<b>2,247,644</b>	<b>2,316,692</b>



# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:28 PM

**Fund:** 0095 Risk Management Fund  
**Office:** 001 Administration  
**Dept/Div:** 0107 Risk Management  
**Program:** 8321 Payments - Retained Losses

**Program Description:**

Payments-Retained Losses pays for the self insured retentions and deductibles under the insurance policy coverages for the City of Stamford, Board of Education and SWPCA.

Description	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	324,403	862,983	862,983	862,983	1,373,519	1,373,519	87.80%	510,536	59.2%	1,414,724	1,457,166
Purchased Professional Services	117,926	130,000	150,160	150,160	190,896	190,896	12.20%	40,736	27.1%	194,714	198,608
<b>Total Expenditures</b>	<b>442,328</b>	<b>992,983</b>	<b>1,013,143</b>	<b>1,013,143</b>	<b>1,564,415</b>	<b>1,564,415</b>	<b>100.00%</b>	<b>551,272</b>	<b>54.4%</b>	<b>1,609,438</b>	<b>1,655,774</b>
<b>Net Operating Cost</b>	<b>442,328</b>	<b>992,983</b>	<b>1,013,143</b>	<b>1,013,143</b>	<b>1,564,415</b>	<b>1,564,415</b>		<b>551,272</b>	<b>57.5%</b>	<b>1,609,438</b>	<b>1,655,774</b>

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:30 PM

**Fund:** 0095 Risk Management Fund

**Office:** 001 Administration

**Dept/Div:** 0107 Risk Management

**Program:** 8331 Workers' Compensation

**Program Description:**

Risk Management provides Workers' Compensation coverage for the City of Stamford, Board of Education, and SWPCA. There is currently a \$1.5M self insured retention on the excess insurance coverage purchase, and all losses below this limit are paid for by the Risk Management Fund. Efforts are continually made to reduce the risk of injury for employees by providing training, performing risk assessments, and investigating losses. Risk works closely with the third party administrator and attorneys handling our claims.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Payments to Insurance Fund	12,535,701	9,483,888	9,485,923	9,485,923	9,435,224	9,435,224	100.00%	-50,699	-0.5%	9,718,281	10,009,830
Purchased Professional Services	2,027,000	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Expenditures</b>	<b>14,562,701</b>	<b>9,483,888</b>	<b>9,485,923</b>	<b>9,485,923</b>	<b>9,435,224</b>	<b>9,435,224</b>	<b>100.00%</b>	<b>-50,699</b>	<b>-0.5%</b>	<b>9,718,281</b>	<b>10,009,830</b>
<b>Net Operating Cost</b>	<b>14,562,701</b>	<b>9,483,888</b>	<b>9,485,923</b>	<b>9,485,923</b>	<b>9,435,224</b>	<b>9,435,224</b>		<b>(50,699)</b>	<b>-0.5%</b>	<b>9,718,281</b>	<b>10,009,830</b>

# Fiscal Year 2016/2017 - Full Time Salary Report

3/7/2016 - 10:02:33 PM

**Fund:** 0095 Risk Management Fund  
**Office:** 001 Administration  
**Dept/Div:** 0107 Risk Management  
**Program:** 8381 Risk Management

Union	Job ID	Job Title	FY 15/16		FY 16/17		FY 16/17					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C690	Safety & Training Officer	1	93,249	2	171,700	2	171,700	1	78,451	84.1%	1 new position
MAA	C686	Risk Manager	1	116,333	1	115,890	1	115,890	0	-443	-0.4%	
UAW	C558	Office Support Specialist	1	52,327	1	53,417	1	53,417	0	1,090	2.1%	
<b>Total</b>			<b>3</b>	<b>261,909</b>	<b>4</b>	<b>341,007</b>	<b>4</b>	<b>341,007</b>	<b>1</b>	<b>79,098</b>	<b>30.2%</b>	

# Fiscal Year 2016/2017 - Program Report

3/7/2016 - 10:02:34 PM

**Fund:** 0095 Risk Management Fund

**Office:** 001 Administration

**Dept/Div:** 0107 Risk Management

**Program:** 8381 Risk Management

**Program Description:**

The Risk Manager is responsible for insurance and self-insurance programs, claims payments, workplace safety, and OSHA compliance.

Description	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected		
<b>Expenditures</b>											
Full Time Salary	254,938	261,909	261,909	261,909	341,007	341,007	49.21%	79,098	30.2%	346,122	351,314
Overtime	0	0	0	0	0	0	0.00%	0	0.0%	0	0
Employee Benefits	78,055	84,772	84,772	84,772	93,819	93,819	13.54%	9,047	10.7%	100,983	108,832
Retirement Benefits	39,981	44,430	44,430	44,430	74,256	74,256	10.72%	29,826	67.1%	77,968	81,868
Payments to Insurance Fund	435	5,709	5,709	5,709	21,790	21,790	3.14%	16,081	281.7%	22,444	23,117
Purchased Other Services	12	300	300	300	150	150	0.02%	-150	-50.0%	153	156
Purchased Professional Services	0	30,000	30,000	30,000	0	0	0.00%	-30,000	-100.0%	0	0
Purchased Property Services	0	750	750	750	750	750	0.11%	0	0.0%	765	780
Professional Development	261	621	621	621	621	621	0.09%	0	0.0%	633	646
Utilities & Commodities	1,634	2,576	2,576	2,576	2,150	2,150	0.31%	-426	-16.5%	2,193	2,237
Supplies	4,124	9,548	9,548	9,560	9,495	9,495	1.37%	-65	-0.7%	9,685	9,878
Central Service Cost Allocation	336,884	301,315	301,315	301,315	143,550	143,550	20.71%	-157,765	-52.4%	146,421	149,349
Other	385	5,414	5,414	5,414	5,414	5,414	0.78%	0	0.0%	5,522	5,632
<b>Total Expenditures</b>	<b>716,710</b>	<b>747,344</b>	<b>747,344</b>	<b>747,356</b>	<b>693,002</b>	<b>693,002</b>	<b>100.00%</b>	<b>-54,354</b>	<b>-7.3%</b>	<b>712,889</b>	<b>733,809</b>
<b>Revenue</b>											
Charges for Services	13,815,397	13,815,113	13,815,113	13,815,123	13,874,444	13,874,444	100.00%	59,321	0.4%	14,288,252	14,716,105
<b>Total Revenue</b>	<b>13,815,397</b>	<b>13,815,113</b>	<b>13,815,113</b>	<b>13,815,123</b>	<b>13,874,444</b>	<b>13,874,444</b>	<b>100.00%</b>	<b>59,321</b>	<b>0.4%</b>	<b>14,288,252</b>	<b>14,716,105</b>
<b>Net Operating Cost</b>	<b>(13,098,687)</b>	<b>(13,067,769)</b>	<b>(13,067,769)</b>	<b>(13,067,767)</b>	<b>(13,181,442)</b>	<b>(13,181,442)</b>		<b>(113,675)</b>	<b>0.9%</b>	<b>(13,575,363)</b>	<b>(13,982,296)</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	75,927,879	78,711,399	78,583,699	75,076,223	76,340,888	75,372,758	14.05%	296,535	0.4%	76,503,350	77,650,896
<b>Total Full Time Salary</b>	<b>75,927,879</b>	<b>78,711,399</b>	<b>78,583,699</b>	<b>75,076,223</b>	<b>76,340,888</b>	<b>75,372,758</b>	<b>14.05%</b>	<b>296,535</b>	<b>0.4%</b>	<b>76,503,350</b>	<b>77,650,896</b>
<b>Other Salary</b>											
1201 Part-Time	1,444,755	1,505,966	1,505,966	1,176,895	1,167,074	1,036,754	0.19%	-140,141	-11.9%	1,052,305	1,068,090
1202 Perm Part-time	1,880,409	1,791,660	1,847,860	1,486,970	717,683	713,091	0.13%	-773,879	-52.0%	723,787	734,644
1203 Seasonal	1,750,902	1,705,725	1,752,725	2,073,429	2,241,578	1,938,610	0.36%	-134,819	-6.5%	1,967,689	1,997,204
1254 PT Elections	6,205	13,275	13,275	13,275	13,275	13,275	0.00%	0	0.0%	13,474	13,676
1501 Clothing Allowance	636,218	659,835	663,335	641,404	759,250	627,450	0.12%	-13,954	-2.2%	636,865	646,412
1502 Car Allowance	50,391	54,600	54,600	52,550	55,130	55,100	0.01%	2,550	4.9%	55,927	56,765
1503 Tool Allowance	13,861	6,500	6,500	6,500	8,400	6,800	0.00%	300	4.6%	6,904	7,005
1901 Differential	3,497,742	3,637,500	3,637,500	3,245,775	3,255,619	2,851,158	0.53%	-394,617	-12.2%	2,893,927	2,937,336
1902 Stand-By Time	452,087	411,472	411,472	392,439	389,523	371,322	0.07%	-21,117	-5.4%	376,894	382,546
1903 Holidays	1,921,108	2,150,000	2,150,000	2,025,400	2,210,400	2,025,400	0.38%	0	0.0%	2,055,781	2,086,619
1905 Accumulated Leave	120,384	125,000	125,000	300,000	200,000	500,000	0.09%	200,000	66.7%	507,500	515,113
1906 Day-Off Slips	98,257	125,000	125,000	125,000	125,000	121,400	0.02%	-3,600	-2.9%	123,221	125,069
<b>Total Other Salary</b>	<b>11,872,319</b>	<b>12,186,533</b>	<b>12,293,233</b>	<b>11,539,637</b>	<b>11,142,932</b>	<b>10,260,360</b>	<b>1.91%</b>	<b>-1,279,277</b>	<b>-11.1%</b>	<b>10,414,274</b>	<b>10,570,479</b>
<b>Overtime</b>											
1301 Overtime	12,357,849	10,305,955	10,316,010	11,210,589	11,757,947	10,189,171	1.90%	-1,021,418	-9.1%	10,342,010	10,497,140
1302 Mandated Training OT	666,558	362,455	362,455	662,455	837,455	602,455	0.11%	-60,000	-9.1%	611,492	620,664
1304 Special Response Units OT	344,912	290,000	290,000	350,000	350,000	320,000	0.06%	-30,000	-8.6%	324,800	329,672
1907 Court Time	81,634	105,000	105,000	105,000	126,000	104,000	0.02%	-1,000	-1.0%	105,560	107,143
<b>Total Overtime</b>	<b>13,450,954</b>	<b>11,063,410</b>	<b>11,073,465</b>	<b>12,328,044</b>	<b>13,071,402</b>	<b>11,215,626</b>	<b>2.09%</b>	<b>-1,112,418</b>	<b>-9.0%</b>	<b>11,383,862</b>	<b>11,554,619</b>
<b>Employee Benefits</b>											
1505 Deferred Compensation	215,679	243,194	243,194	254,225	272,056	272,056	0.05%	17,831	7.0%	276,139	280,280
2120 Active Medical & Life	22,949,154	24,889,755	24,889,755	24,933,787	24,173,571	24,173,571	4.51%	-760,216	-3.0%	26,590,932	29,250,023
2200 Social Security	4,540,396	4,228,670	4,228,670	4,204,307	3,836,053	3,710,274	0.69%	-494,033	-11.8%	3,765,930	3,822,418
2400 College Tuition	130,553	120,000	120,000	120,000	152,885	152,885	0.03%	32,885	27.4%	152,885	152,885
2401 MAA Training - Tuition	35,003	35,000	35,000	35,000	50,000	35,000	0.01%	0	0.0%	35,000	35,000

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
2402 TEA Training - Tuition	0	0	0	0	20,000	0	0.00%	0	0.0%	0	0
2403 UAW Training - Tuition	103,029	80,000	80,000	80,000	100,000	100,000	0.02%	20,000	25.0%	100,000	100,000
2404 UE Training-Tuition	12,263	5,000	5,000	5,000	20,000	20,000	0.00%	15,000	300.0%	20,000	20,000
2405 NUR Training-Tuition	56,846	15,000	15,000	40,000	40,000	40,000	0.01%	0	0.0%	40,000	40,000
2407 DEN Training-Tuition	0	0	0	0	5,000	5,000	0.00%	5,000	100.0%	5,100	5,202
2500 Unemployment Comp	323,904	314,129	314,129	316,298	263,058	263,058	0.05%	-53,240	-16.8%	270,949	279,079
2600 Classified 401A Match	28,814	97,680	97,680	52,194	80,603	75,060	0.01%	22,866	43.8%	77,310	79,632
3305 EAP Programs	30,000	45,000	45,000	45,000	45,000	35,000	0.01%	-10,000	-22.2%	35,700	36,414
6506 OSHA Safety	16,409	16,000	16,000	16,000	22,000	16,000	0.00%	0	0.0%	16,320	16,646
<b>Total Employee Benefits</b>	<b>28,442,049</b>	<b>30,089,428</b>	<b>30,089,428</b>	<b>30,101,811</b>	<b>29,080,226</b>	<b>28,897,904</b>	<b>5.39%</b>	<b>-1,203,907</b>	<b>-4.0%</b>	<b>31,386,265</b>	<b>34,117,579</b>
<b>Retirement Benefits</b>											
2121 Retiree Medical & Life	7,473,255	7,844,832	7,844,832	7,844,832	0	0	0.00%	-7,844,832	-100.0%	0	0
2302 Classified Pension Fund	5,452,024	5,034,000	5,034,000	5,034,000	2,193,718	2,193,718	0.41%	-2,840,282	-56.4%	2,303,403	2,418,574
2304 Fire Pension Fund	3,515,000	4,253,149	4,253,149	4,253,149	2,659,000	2,659,000	0.50%	-1,594,149	-37.5%	2,791,950	2,931,547
2305 Police Pension Fund	6,670,667	7,157,999	7,157,999	7,157,999	3,886,000	3,886,000	0.72%	-3,271,999	-45.7%	4,080,300	4,284,315
2310 CERF Pension UAL Amortizat	0	0	0	0	2,336,363	2,336,363	0.44%	2,336,363	100.0%	2,453,181	2,575,840
2311 Fire Pension UAL Amortizati	0	0	0	0	2,481,000	2,481,000	0.46%	2,481,000	100.0%	2,605,050	2,735,303
2312 Police Pension UAL Amortiza	0	0	0	0	4,017,000	4,017,000	0.75%	4,017,000	100.0%	4,217,850	4,428,743
2406 OPEB Contribution	8,796,120	10,111,189	10,111,189	9,087,064	0	0	0.00%	-9,087,064	-100.0%	0	0
2408 ST OPEB Contribution	0	0	0	0	0	0	0.00%	0	0.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	2,107,112	2,107,112	0.39%	2,107,112	100.0%	2,212,471	2,323,091
2411 Fire OPEB Service Cost	0	0	0	0	1,619,000	1,619,000	0.30%	1,619,000	100.0%	1,699,950	1,784,947
2412 Pension OPEB Service Cost	0	0	0	0	2,612,000	2,612,000	0.49%	2,612,000	100.0%	2,742,601	2,879,730
2420 CERF OPEB UAL Amortizatio	0	0	0	0	4,330,746	4,330,746	0.81%	4,330,746	100.0%	4,547,283	4,774,647
2421 Fire OPEB UAL Amortization	0	0	0	0	3,823,000	3,823,000	0.71%	3,823,000	100.0%	4,014,150	4,214,858
2422 Police OPEB UAL Amortizati	0	0	0	0	5,506,000	5,506,000	1.03%	5,506,000	100.0%	5,781,300	6,070,365
<b>Total Retirement Benefits</b>	<b>31,907,067</b>	<b>34,401,169</b>	<b>34,401,169</b>	<b>33,377,044</b>	<b>37,570,939</b>	<b>37,570,939</b>	<b>7.00%</b>	<b>4,193,895</b>	<b>12.6%</b>	<b>39,449,489</b>	<b>41,421,960</b>
<b>Payments to Insurance Fund</b>											
5240 Payments to Insurance Fund	9,749,061	10,318,459	10,318,459	10,318,459	10,467,071	10,467,071	1.95%	148,612	1.4%	10,781,081	11,104,517

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Total Payments to Insurance Fund</b>	<b>9,749,061</b>	<b>10,318,459</b>	<b>10,318,459</b>	<b>10,318,459</b>	<b>10,467,071</b>	<b>10,467,071</b>	<b>1.95%</b>	<b>148,612</b>	<b>1.4%</b>	<b>10,781,081</b>	<b>11,104,517</b>
<b>Purchased Other Services</b>											
3411 Bank Fees - Credit Cards	35,848	31,500	31,500	34,500	37,500	34,500	0.01%	0	0.0%	35,190	35,894
5100 Transportation	0	95,000	95,000	95,000	95,000	95,000	0.02%	0	0.0%	96,900	98,838
5400 Advertising/Official Notices	50,537	87,050	91,043	91,912	45,250	44,450	0.01%	-47,462	-51.6%	45,339	46,245
5405 Postage	207,067	226,286	227,386	229,357	231,909	211,532	0.04%	-17,825	-7.8%	215,764	220,077
5908 Emergency Shelter	9,000	0	0	12,000	12,000	12,000	0.00%	0	0.0%	12,240	12,485
8823 Investigations	21,380	27,000	27,000	27,000	27,000	27,000	0.01%	0	0.0%	27,540	28,091
8830 Travelers Clinics	26,081	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%	25,500	26,010
8832 Program Services	4,394	18,000	18,000	18,000	18,000	18,000	0.00%	0	0.0%	18,360	18,728
8833 Busing	47,321	57,560	57,560	57,560	57,560	57,560	0.01%	0	0.0%	58,711	59,885
8906 Relocation Expense	138,572	60,000	110,000	110,000	100,000	100,000	0.02%	-10,000	-9.1%	102,000	104,040
<b>Total Purchased Other Services</b>	<b>540,201</b>	<b>627,396</b>	<b>682,489</b>	<b>700,329</b>	<b>649,219</b>	<b>625,042</b>	<b>0.12%</b>	<b>-75,287</b>	<b>-10.8%</b>	<b>637,544</b>	<b>650,293</b>
<b>Purchased Professional Services</b>											
3001 Professional Consultant	1,586,612	1,944,950	1,926,120	1,897,216	1,800,350	1,689,350	0.31%	-207,866	-11.0%	1,723,137	1,757,601
3002 Stenographic Service	32,218	31,000	31,000	31,000	35,000	31,000	0.01%	0	0.0%	31,620	32,252
3003 Professional Medical Care	124,008	2,003,315	2,003,315	1,794,532	1,488,815	1,488,815	0.28%	-305,717	-17.0%	1,518,591	1,548,963
3009 Actuarial Services	0	15,000	58,000	58,000	58,000	58,000	0.01%	0	0.0%	59,160	60,343
3010 Audit/Accounting Services	0	145,000	145,000	145,000	180,000	180,000	0.03%	35,000	24.1%	183,600	187,272
3300 Professional - Other	0	117,000	117,000	117,000	0	0	0.00%	-117,000	-100.0%	0	0
3302 Recruitment & Hiring	96,410	33,000	61,000	61,000	105,000	85,000	0.02%	24,000	39.3%	86,700	88,434
3303 Medical Examinations	26,000	51,500	41,500	41,500	68,490	41,500	0.01%	0	0.0%	42,330	43,177
3308 X-Ray & EKG Testing	9,050	5,500	5,500	5,500	0	0	0.00%	-5,500	-100.0%	0	0
3309 Lab Testing & Services	19,178	75,025	75,025	74,625	67,125	67,125	0.01%	-7,500	-10.1%	68,468	69,837
3403 Technical Services	6,383	6,500	6,500	6,500	8,250	6,500	0.00%	0	0.0%	6,630	6,762
3505 Contract Administration	2,888	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%	12,240	12,485
3604 Outside Payroll Service	0	368,000	368,000	368,000	380,000	380,000	0.07%	12,000	3.3%	387,600	395,352
6611 Dog Care & Maintenance	19,301	16,000	16,000	16,000	35,000	16,000	0.00%	0	0.0%	16,320	16,646
6616 Cynthia Smith Veterinary Ca	0	0	0	0	15,000	15,000	0.00%	15,000	100.0%	15,000	15,000

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
8805 Court & Sheriff Service	2,359	8,000	8,000	8,000	8,000	8,000	0.00%	0	0.0%	8,160	8,323
8815 Professional Legal Service	0	10,000	10,000	10,000	10,000	10,000	0.00%	0	0.0%	10,200	10,404
<b>Total Purchased Professional Servi</b>	<b>1,924,405</b>	<b>4,841,790</b>	<b>4,883,960</b>	<b>4,645,873</b>	<b>4,271,030</b>	<b>4,088,290</b>	<b>0.76%</b>	<b>-557,583</b>	<b>-12.0%</b>	<b>4,169,756</b>	<b>4,252,851</b>
<b>Purchased Property Services</b>											
3402 Recycling Process Fee	51,723	71,000	71,000	46,000	71,000	65,000	0.01%	19,000	41.3%	66,300	67,626
3601 Contracted Services	3,762,726	1,189,427	1,248,213	1,083,014	1,988,374	1,807,911	0.34%	724,897	66.9%	1,844,070	1,880,951
3603 Contract - Sonitrol	38,716	34,850	32,850	34,850	23,292	23,292	0.00%	-11,558	-33.2%	23,758	24,233
3605 Tree Removal	28,934	25,000	25,000	25,000	30,000	25,000	0.00%	0	0.0%	25,500	26,010
3621 Contracted Svcs - Security	399,639	408,728	408,728	408,728	408,728	408,728	0.08%	0	0.0%	416,903	425,241
3622 Contracted Svcs - Custodial	734,146	750,250	750,250	750,250	782,982	782,982	0.15%	32,732	4.4%	798,642	814,614
3623 Contracted Svcs - Street Ligh	27,000	27,000	27,000	27,000	27,000	27,000	0.01%	0	0.0%	27,540	28,091
4400 Equipment Rental	222,158	201,234	194,159	218,197	359,249	329,229	0.06%	111,032	50.9%	335,812	342,529
4401 Facility Rental	24,739	31,196	36,721	29,989	16,625	12,725	0.00%	-17,264	-57.6%	12,980	13,239
4402 Data Storage	0	0	0	0	200,000	200,000	0.04%	200,000	100.0%	204,000	208,080
5901 Pest Control	18,226	23,700	19,925	23,925	19,700	19,700	0.00%	-4,225	-17.7%	20,094	20,496
5903 Haulaway Garbage	3,652,256	3,525,000	3,525,000	3,700,000	4,040,400	3,900,000	0.73%	200,000	5.4%	3,978,000	4,057,560
5906 Household Hazardous Wast	22,000	5,000	5,000	5,000	24,000	24,000	0.00%	19,000	380.0%	24,480	24,970
5907 Haulaway Miscellaneous	57,034	63,000	63,000	63,000	63,000	63,000	0.01%	0	0.0%	64,260	65,545
5910 Haulaway Brush	192,061	210,000	186,621	186,621	210,000	186,621	0.03%	0	0.0%	190,353	194,160
5911 Haulaway Leaves	328,244	329,880	353,259	353,259	377,500	353,259	0.07%	0	0.0%	360,324	367,531
6602 Plow Repair	4,000	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%	4,080	4,162
6603 Building Maintenance	689,841	598,280	585,476	568,454	523,500	498,500	0.09%	-69,954	-12.3%	508,470	518,639
6604 Grounds Maintenance	115,030	116,500	110,500	96,500	1,500	1,500	0.00%	-95,000	-98.4%	1,530	1,561
6605 Equipment Maintenance	409,003	429,686	421,261	399,118	520,481	364,886	0.07%	-34,232	-8.6%	372,184	379,629
6606 Radio Maintenance	807,676	823,256	823,256	823,256	845,387	845,387	0.16%	22,131	2.7%	862,295	879,541
6608 Alarms & Systems Maint	8,683	10,000	10,000	10,000	39,190	10,000	0.00%	0	0.0%	10,200	10,404
6609 Hydrants Maintenance	49,130	50,000	50,000	50,000	168,000	50,000	0.01%	0	0.0%	51,000	52,020
6610 Software Maintenance	577,118	600,212	598,712	622,673	691,784	642,284	0.12%	19,611	3.1%	655,130	668,232
6612 Communication Equip Main	10,762	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%	15,300	15,606



# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
6614 Facility Maintenance	0	1,000	1,000	1,000	1,000	1,000	0.00%	0	0.0%	1,020	1,040
6615 Towing	7,616	7,000	7,000	7,000	18,500	18,000	0.00%	11,000	157.1%	18,360	18,727
8908 Moving & Storage	24,865	30,000	30,000	30,000	6,000	6,000	0.00%	-24,000	-80.0%	6,120	6,242
<b>Total Purchased Property Services</b>	<b>12,263,324</b>	<b>9,580,199</b>	<b>9,602,931</b>	<b>9,581,834</b>	<b>11,476,192</b>	<b>10,685,004</b>	<b>1.99%</b>	<b>1,103,170</b>	<b>11.5%</b>	<b>10,898,705</b>	<b>11,116,679</b>
<b>Professional Development</b>											
3201 Education, Training & Cert	179,574	164,877	222,877	216,352	208,450	147,740	0.03%	-68,612	-31.7%	150,695	153,709
3202 Conferences & Training	17,408	28,115	28,553	28,485	84,101	50,091	0.01%	21,606	75.9%	51,093	52,115
5103 Travel	5,096	3,250	3,250	2,570	3,500	3,500	0.00%	930	36.2%	3,570	3,641
8102 CT Conf. of Municipalities	70,929	71,747	71,747	70,989	71,747	71,747	0.01%	758	1.1%	73,182	74,646
8820 US Conference of Mayors	12,242	13,000	13,000	13,000	13,000	13,000	0.00%	0	0.0%	13,260	13,525
8916 City Training	2,402	0	0	0	18,000	0	0.00%	0	0.0%	0	0
<b>Total Professional Development</b>	<b>287,651</b>	<b>280,989</b>	<b>339,427</b>	<b>331,396</b>	<b>398,798</b>	<b>286,078</b>	<b>0.05%</b>	<b>-45,318</b>	<b>-13.7%</b>	<b>291,800</b>	<b>297,636</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	792,639	695,113	695,113	672,478	700,078	651,499	0.12%	-20,979	-3.1%	664,529	677,820
5102 Diesel Fuel	559,961	580,480	580,480	580,480	589,659	564,000	0.11%	-16,480	-2.8%	575,280	586,786
5301 Telephone	202,371	296,712	326,712	335,236	323,244	303,880	0.06%	-31,356	-9.4%	309,956	316,159
5302 Data Communications	29,900	23,500	23,500	23,500	44,400	44,400	0.01%	20,900	88.9%	45,288	46,194
5303 Communication Utilities	126,036	128,698	131,698	131,698	131,898	130,198	0.02%	-1,500	-1.1%	132,802	135,459
6202 Water	1,676,856	1,762,348	1,699,348	1,723,696	1,751,674	1,698,446	0.32%	-25,250	-1.5%	1,732,415	1,767,063
6203 Fuel Oil	301,416	272,387	272,387	272,369	32,735	32,735	0.01%	-239,634	-88.0%	33,390	34,058
6204 Electric - Utility	2,580,074	2,938,430	2,913,430	2,818,030	2,668,549	2,637,419	0.49%	-180,611	-6.4%	2,690,167	2,743,970
6205 Natural Gas - Utility	442,873	515,402	515,402	515,402	494,391	484,391	0.09%	-31,011	-6.0%	494,080	503,960
6206 Sewer - Utility	113,827	96,562	96,562	96,562	78,058	72,518	0.01%	-24,044	-24.9%	73,969	75,448
<b>Total Utilities &amp; Commodities</b>	<b>6,825,952</b>	<b>7,309,632</b>	<b>7,254,632</b>	<b>7,169,451</b>	<b>6,814,686</b>	<b>6,619,486</b>	<b>1.23%</b>	<b>-549,965</b>	<b>-7.7%</b>	<b>6,751,876</b>	<b>6,886,917</b>
<b>Supplies</b>											
5500 Copying & Printing	152,099	182,140	184,540	191,297	222,524	206,176	0.04%	14,879	7.8%	210,300	214,502
6100 Office Supplies & Expenses	348,805	355,107	361,040	379,702	413,576	373,813	0.07%	-5,889	-1.6%	381,289	388,915
6101 Business Expense	4,166	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%	5,070	5,172
6401 Subscriptions	0	100	542	442	500	500	0.00%	58	13.1%	510	520

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
6501 Land Supplies	118,149	130,500	130,600	133,600	295,000	259,000	0.05%	125,400	93.9%	264,180	269,464
6503 Street Painting Supplies	24,975	20,000	20,000	20,000	125,000	25,000	0.00%	5,000	25.0%	25,500	26,010
6504 Street & Traffic Signs	24,979	20,000	20,000	20,000	30,000	25,000	0.00%	5,000	25.0%	25,500	26,010
6505 Salt & Sand	849,423	523,212	523,212	523,212	525,000	525,000	0.10%	1,788	0.3%	535,500	546,210
6601 Vehicle Maintenance	1,433,283	1,154,425	1,154,425	1,424,046	1,672,854	1,460,016	0.27%	35,970	2.5%	1,489,219	1,519,001
6700 Small Tools & Replacement	153,008	117,637	119,137	122,737	122,287	101,037	0.02%	-21,700	-17.7%	103,058	105,120
6710 Non-Capital Computer Equi	5,751	0	0	0	2,900	2,900	0.00%	2,900	100.0%	2,958	3,017
6720 Non-Capital Firefighter Equi	72,188	78,000	93,000	103,006	120,000	103,006	0.02%	0	0.0%	105,066	107,167
6730 Non-Capital Equipment	0	0	0	0	30,000	20,000	0.00%	20,000	100.0%	20,400	20,808
6801 Laundry	53,009	47,558	44,058	44,058	60,000	43,845	0.01%	-213	-0.5%	44,722	45,616
6901 Protective Clothing	254,933	201,200	201,200	202,579	238,800	201,900	0.04%	-679	-0.3%	205,938	210,055
6902 Uniforms	248,867	252,787	252,787	252,787	317,837	253,587	0.05%	800	0.3%	258,658	263,833
6903 Medical Supplies	469,848	265,163	315,163	260,408	114,263	102,463	0.02%	-157,945	-60.7%	104,512	106,603
6904 Recreation Supplies	126,206	131,486	131,486	131,284	120,788	117,486	0.02%	-13,798	-10.5%	119,836	122,232
6905 Ammunition	100,029	100,000	100,000	100,000	125,000	100,000	0.02%	0	0.0%	102,000	104,040
6906 Laboratory Supplies	13,540	10,000	10,000	10,000	12,500	12,500	0.00%	2,500	25.0%	12,750	13,005
6907 Clinic Supplies	24,221	13,500	13,500	13,636	19,536	19,536	0.00%	5,900	43.3%	19,927	20,325
6908 Prescripion Drugs/Medicine	249,600	130,822	130,822	110,000	0	0	0.00%	-110,000	-100.0%	0	0
6909 Dietary Supplies	63,048	48,000	48,000	32,371	0	0	0.00%	-32,371	-100.0%	0	0
6910 Provisions - Food	335,607	319,000	319,000	171,389	0	0	0.00%	-171,389	-100.0%	0	0
6911 Housekeeping Supplies	155,932	124,100	143,100	106,854	144,000	89,000	0.02%	-17,854	-16.7%	90,780	92,596
6912 Linens & Blankets	1,649	1,000	1,000	1,000	0	0	0.00%	-1,000	-100.0%	0	0
6913 Laboratory Equipment	630	2,500	2,500	2,500	10,400	1,900	0.00%	-600	-24.0%	1,938	1,977
6915 Oxygen	11,499	15,000	15,000	7,000	0	0	0.00%	-7,000	-100.0%	0	0
6916 Chargeable Medical Supplie	0	0	0	0	0	0	0.00%	0	0.0%	0	0
8622 Holiday Card Contest	848	2,500	2,500	2,500	2,500	2,500	0.00%	0	0.0%	2,550	2,601
8825 Prisoners Services Expense	19,629	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%	20,400	20,808
8826 Internal Affairs Expense	373	500	500	500	500	500	0.00%	0	0.0%	510	520
8827 Animal Control Expense	4,141	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%	4,080	4,162

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
8828 Marine Police Unit Expense	15,083	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%	15,300	15,606
8844 Fireworks	55,498	50,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%	51,000	52,020
8899 Investigation-Arson	2,114	7,500	7,500	7,500	8,000	7,500	0.00%	0	0.0%	7,650	7,803
8909 OSHA Safety Requirement	22,248	23,348	23,348	23,348	25,048	23,848	0.00%	500	2.1%	24,325	24,812
<b>Total Supplies</b>	<b>5,415,376</b>	<b>4,371,056</b>	<b>4,461,931</b>	<b>4,491,727</b>	<b>4,852,784</b>	<b>4,171,984</b>	<b>0.78%</b>	<b>-319,743</b>	<b>-7.1%</b>	<b>4,255,426</b>	<b>4,340,530</b>
<b>Volunteer Fire Dept</b>											
8843 Volunteer Fire Support	0	65,985	65,985	65,985	210,000	278,220	0.05%	212,235	321.6%	283,784	289,460
8845 Turn of River VFD	308,000	304,600	304,600	304,600	304,600	274,140	0.05%	-30,460	-10.0%	279,623	285,215
8846 Long Ridge VFD	1,413,500	1,397,700	1,397,700	1,397,700	3,399,870	1,397,850	0.26%	150	0.0%	1,425,807	1,454,323
8847 Glenbrook VFD	151,553	152,300	152,300	152,300	169,000	137,070	0.03%	-15,230	-10.0%	139,811	142,608
8848 Belltown VFD	199,610	197,600	197,600	197,600	225,238	183,640	0.03%	-13,960	-7.1%	187,313	191,059
8849 Springdale VFD	154,000	152,300	152,300	152,300	1,696,899	137,070	0.03%	-15,230	-10.0%	139,811	142,608
<b>Total Volunteer Fire Dept</b>	<b>2,226,663</b>	<b>2,270,485</b>	<b>2,270,485</b>	<b>2,270,485</b>	<b>6,005,607</b>	<b>2,407,990</b>	<b>0.45%</b>	<b>137,505</b>	<b>6.1%</b>	<b>2,456,149</b>	<b>2,505,273</b>
<b>Community &amp; Cultural</b>											
8605 Stamford Museum & Nature	1,110,000	1,143,300	1,143,300	1,143,300	1,250,000	1,185,000	0.22%	41,700	3.6%	1,220,550	1,257,167
8606 Ferguson Library	7,445,000	7,668,350	7,668,350	7,668,350	8,142,000	7,944,000	1.48%	275,650	3.6%	8,182,320	8,427,790
8609 DSSD Arts, Crafts & Blues on	0	15,000	15,000	15,000	0	0	0.00%	-15,000	-100.0%	0	0
8611 Stamford Historical Society	33,000	0	35,000	35,000	75,000	37,000	0.01%	2,000	5.7%	38,110	39,253
8613 Bartlett Arboretum	275,000	275,000	275,000	275,000	425,000	285,000	0.05%	10,000	3.6%	293,550	302,357
8614 Park Square West Garage	83,848	0	0	0	0	0	0.00%	0	0.0%	0	0
8615 DSSD Downtown Maint & B	22,000	23,320	23,320	23,320	0	0	0.00%	-23,320	-100.0%	0	0
8616 Stamford 375	0	0	0	65,000	100,000	100,000	0.02%	35,000	53.8%	100,000	100,000
8617 DSSD	0	0	0	0	195,000	160,000	0.03%	160,000	100.0%	164,800	169,744
8624 DSSD Jazz up July	22,000	23,320	23,320	23,320	0	0	0.00%	-23,320	-100.0%	0	0
8811 Memorial Day	8,180	13,000	13,000	13,000	13,000	13,000	0.00%	0	0.0%	13,260	13,525
8812 Veteran's Day	16,172	13,000	13,000	14,300	13,000	13,000	0.00%	-1,300	-9.1%	13,260	13,525
8813 Grave Registration Office	3,000	3,000	3,000	3,000	3,000	3,000	0.00%	0	0.0%	3,060	3,121
8814 Care of Graves	3,482	3,500	3,500	3,500	3,500	3,500	0.00%	0	0.0%	3,570	3,641
8819 Southwest Regional Plan	34,232	34,232	34,232	34,232	34,232	34,232	0.01%	0	0.0%	34,917	35,615

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
8837 Liberation Programs	67,980	70,000	70,000	70,000	75,000	75,000	0.01%	5,000	7.1%	77,250	79,568
8842 Youth Employment	25,000	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%	25,500	26,010
8881 Yerwood Center	0	0	0	0	0	0	0.00%	0	0.0%	0	0
8882 Chester Addison Comm Cent	33,000	33,000	33,000	33,000	50,000	35,000	0.01%	2,000	6.1%	35,700	36,414
8883 Lathon Wider Comm Center	0	0	0	0	0	0	0.00%	0	0.0%	0	0
8884 Glenbrook Community Cent	25,493	27,000	27,000	27,000	30,000	29,000	0.01%	2,000	7.4%	29,580	30,172
8885 East Side Community Center	20,600	21,836	21,836	21,836	50,000	23,000	0.00%	1,164	5.3%	23,460	23,929
8886 DSSD Ambassador Program	66,000	69,300	69,300	69,300	0	0	0.00%	-69,300	-100.0%	0	0
8887 Senior Center	180,000	180,000	180,000	180,000	215,000	200,000	0.04%	20,000	11.1%	204,000	208,080
8890 Multicultural Council	7,835	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%	15,300	15,606
8891 Old Town Hall Redevelopme	135,619	135,619	135,619	135,619	278,000	278,000	0.05%	142,381	105.0%	283,560	289,231
8892 Shelter for the Homeless	40,000	42,400	42,400	42,400	40,000	40,000	0.01%	-2,400	-5.7%	40,800	41,616
8893 Inspirica	47,520	47,520	47,520	47,520	100,000	50,000	0.01%	2,480	5.2%	51,000	52,020
8894 Charter Oak Communities	94,500	94,500	94,500	94,500	120,000	100,000	0.02%	5,500	5.8%	102,000	104,040
8895 Non City Cult/School Readin	82,500	82,500	82,500	82,500	82,500	82,500	0.02%	0	0.0%	84,150	85,833
8897 Boys & Girls Club-Yerwood C	0	0	0	0	125,000	125,000	0.02%	125,000	100.0%	127,500	130,050
8904 Stamford Partnership	20,000	20,000	20,000	20,000	40,000	40,000	0.01%	20,000	100.0%	40,800	41,616
8919 Community Arts Partnership	50,000	55,000	55,000	55,000	65,000	65,000	0.01%	10,000	18.2%	66,300	67,626
8920 Harbor Commission	2,250	2,000	2,000	2,510	0	0	0.00%	-2,510	-100.0%	0	0
8921 Stamford Symphony	12,000	12,720	12,720	12,720	20,000	20,000	0.00%	7,280	57.2%	20,400	20,808
8924 Mill River Collaborative	350,000	400,000	400,000	400,000	700,000	600,000	0.11%	200,000	50.0%	630,000	661,500
8925 Stamford Center for the Arts	10,000	10,600	10,600	10,600	20,000	20,000	0.00%	9,400	88.7%	20,400	20,808
8927 Project Music	40,000	42,400	42,400	42,400	0	0	0.00%	-42,400	-100.0%	0	0
8928 Community Youth Music Pro	0	0	0	0	75,000	75,000	0.01%	75,000	100.0%	76,500	78,030
8929 Community Grants Program	0	0	0	0	75,000	75,000	0.01%	75,000	100.0%	76,500	78,030
<b>Total Community &amp; Cultural</b>	<b>10,366,210</b>	<b>10,601,417</b>	<b>10,636,417</b>	<b>10,703,227</b>	<b>12,454,232</b>	<b>11,750,232</b>	<b>2.19%</b>	<b>1,047,005</b>	<b>9.8%</b>	<b>12,098,097</b>	<b>12,456,725</b>
<b>Other</b>											
2850 Mayor's Expense Account	15,011	7,800	7,800	7,800	7,800	7,800	0.00%	0	0.0%	7,956	8,115
3203 Civil Service Exams	207,912	30,500	27,500	27,500	250,500	173,000	0.03%	145,500	529.1%	176,460	179,989

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
3306 Minority Recruit & Hiring	3,435	0	0	0	5,000	0	0.00%	0	0.0%	0	0
3501 Canvassing Voters List	39,654	40,000	40,000	40,000	42,000	42,000	0.01%	2,000	5.0%	42,840	43,697
8100 Dues & Fees	42,475	54,132	54,462	34,142	42,120	31,704	0.01%	-2,438	-7.1%	32,340	32,984
8105 Nursing Home User Fees	612,592	642,363	642,363	268,484	0	0	0.00%	-268,484	-100.0%	0	0
8400 Misc Contingency	0	1,500	1,500	1,500	1,500	1,500	0.00%	0	0.0%	1,530	1,561
8808 Primary Expenses-Local	66,736	85,000	85,000	85,000	85,000	85,000	0.02%	0	0.0%	86,700	88,434
8809 Presidential Primary	0	0	0	0	0	0	0.00%	0	0.0%	0	0
8810 Election Expenses	223,955	205,000	205,000	205,000	315,100	315,100	0.06%	110,100	53.7%	321,402	327,830
8816 Employee Recognition Progr	340	4,550	4,550	4,550	4,350	4,350	0.00%	-200	-4.4%	4,437	4,526
8818 Probate Court	48,600	48,600	48,600	48,600	48,600	48,600	0.01%	0	0.0%	49,572	50,563
8822 Police Commission Expense	5	500	500	500	500	500	0.00%	0	0.0%	510	520
8858 Alarm Registration Program	6,498	7,000	7,000	7,000	7,000	7,000	0.00%	0	0.0%	7,140	7,283
8859 Chargeback From WPCA	350,520	395,741	395,741	395,741	408,989	408,989	0.08%	13,248	3.3%	417,169	425,512
8898 Program Expansion	0	0	0	0	20,000	0	0.00%	0	0.0%	0	0
8911 Labor Contract Estimate	-353,764	0	0	0	0	0	0.00%	0	0.0%	0	0
8912 Misc Communication Exp	3,250	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%	5,070	5,172
<b>Total Other</b>	<b>1,267,221</b>	<b>1,527,657</b>	<b>1,524,987</b>	<b>1,130,788</b>	<b>1,243,430</b>	<b>1,130,514</b>	<b>0.21%</b>	<b>-274</b>	<b>0.0%</b>	<b>1,153,126</b>	<b>1,176,186</b>

## City Support to BOE

8999 City Support to BOE	0	0	0	0	-4,988,030	-4,857,710	-0.91%	-4,857,710	100.0%	-5,024,109	-5,201,205
<b>Total City Support to BOE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4,988,030</b>	<b>-4,857,710</b>	<b>-0.91%</b>	<b>-4,857,710</b>	<b>100.0%</b>	<b>-5,024,109</b>	<b>-5,201,205</b>

## Transfer to Other Funds

9012 Transfer to Capital Non-Rec	0	0	0	0	0	0	0.00%	0	0.0%	0	0
9024 Transfer to Grant Fund #24	863,604	1,695,299	1,695,299	1,695,299	1,558,318	1,558,318	0.29%	-136,981	-8.1%	1,759,047	1,968,864
9027 Transfer to Old Town Hall	0	0	0	0	0	0	0.00%	0	0.0%	0	0
9044 Transfer to Marina Fund	74,250	0	0	0	31,038	31,038	0.01%	31,038	100.0%	37,761	44,652
9071 Transfer to Rainy Day Fund	1,100,000	0	0	0	0	0	0.00%	0	0.0%	0	0
9084 Transfer to OPEB Trust Fund	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Transfer to Other Funds</b>	<b>2,037,854</b>	<b>1,695,299</b>	<b>1,695,299</b>	<b>1,695,299</b>	<b>1,589,356</b>	<b>1,589,356</b>	<b>0.30%</b>	<b>-105,943</b>	<b>-6.2%</b>	<b>1,796,808</b>	<b>2,013,516</b>

## Debt Service

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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**Fund: 0001 General Fund**

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
9006 Transfer to Debt Service	48,772,296	49,615,055	49,615,055	49,970,533	52,057,192	52,057,192	9.71%	2,086,659	4.2%	54,139,480	56,305,059
<b>Total Debt Service</b>	<b>48,772,296</b>	<b>49,615,055</b>	<b>49,615,055</b>	<b>49,970,533</b>	<b>52,057,192</b>	<b>52,057,192</b>	<b>9.71%</b>	<b>2,086,659</b>	<b>4.2%</b>	<b>54,139,480</b>	<b>56,305,059</b>
<b>BOE</b>											
3506 NP Health & Welfare	87,816	87,749	86,346	87,749	89,136	89,136	0.02%	1,387	1.6%	92,675	96,530
3507 Non-Public Transportation	2,775,219	3,000,663	3,000,663	3,000,663	2,931,913	2,931,913	0.55%	-68,750	-2.3%	3,005,211	3,080,341
3508 Student Health Centers	179,172	179,172	179,172	179,172	179,172	179,172	0.03%	0	0.0%	179,172	179,172
9990 School Crossing Guards	0	0	0	0	977,400	847,080	0.16%	847,080	100.0%	864,022	881,302
9993 Public School Nurses	0	0	0	0	2,760,327	2,760,327	0.51%	2,760,327	100.0%	2,862,240	2,971,226
9994 Private & Parochial School N	0	0	0	0	1,250,303	1,250,303	0.23%	1,250,303	100.0%	1,297,847	1,348,677
9995 Pension & OPEB	3,065,906	4,443,071	4,295,221	4,295,221	4,759,400	4,759,400	0.89%	464,179	10.8%	5,112,000	5,491,000
9996 Pre Kindergarten	1,789,276	2,335,754	1,724,100	1,724,100	2,309,144	2,309,144	0.43%	585,044	33.9%	2,400,817	2,500,691
9998 Board of Education	240,900,847	245,067,013	245,827,920	245,742,920	256,884,798	256,884,798	47.90%	11,141,878	4.5%	266,976,125	277,969,266
<b>Total BOE</b>	<b>248,798,237</b>	<b>255,113,422</b>	<b>255,113,422</b>	<b>255,029,825</b>	<b>272,141,593</b>	<b>272,011,273</b>	<b>50.72%</b>	<b>16,981,448</b>	<b>6.7%</b>	<b>282,790,109</b>	<b>294,518,205</b>
<b>Grand Total</b>	<b>512,074,719</b>	<b>524,604,795</b>	<b>524,840,488</b>	<b>520,461,985</b>	<b>546,639,547</b>	<b>536,349,389</b>	<b>100.00%</b>	<b>15,887,404</b>	<b>3.1%</b>	<b>556,333,088</b>	<b>577,738,715</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	1,479,406	1,579,050	1,577,349	1,577,349	1,591,772	1,591,772	15.32%	14,423	0.9%	1,615,647	1,639,884
<b>Total Full Time Salary</b>	<b>1,479,406</b>	<b>1,579,050</b>	<b>1,577,349</b>	<b>1,577,349</b>	<b>1,591,772</b>	<b>1,591,772</b>	<b>15.32%</b>	<b>14,423</b>	<b>0.9%</b>	<b>1,615,647</b>	<b>1,639,884</b>
<b>Other Salary</b>											
1201 Part-Time	57,021	120,751	131,140	131,140	90,862	90,862	0.87%	-40,278	-30.7%	92,225	93,609
1202 Perm Part-time	376,871	396,827	396,827	396,827	363,203	363,203	3.50%	-33,624	-8.5%	368,650	374,180
1203 Seasonal	112,036	129,688	129,688	129,688	138,088	138,088	1.33%	8,400	6.5%	140,159	142,262
1501 Clothing Allowance	700	700	700	700	700	700	0.01%	0	0.0%	710	722
1502 Car Allowance	560	1,690	1,690	1,690	2,450	2,450	0.02%	760	45.0%	2,487	2,524
<b>Total Other Salary</b>	<b>547,188</b>	<b>649,656</b>	<b>660,045</b>	<b>660,045</b>	<b>595,303</b>	<b>595,303</b>	<b>5.73%</b>	<b>-64,742</b>	<b>-9.8%</b>	<b>604,231</b>	<b>613,297</b>
<b>Overtime</b>											
1301 Overtime	114,771	151,152	151,152	151,152	151,723	151,723	1.46%	571	0.4%	153,998	156,309
<b>Total Overtime</b>	<b>114,771</b>	<b>151,152</b>	<b>151,152</b>	<b>151,152</b>	<b>151,723</b>	<b>151,723</b>	<b>1.46%</b>	<b>571</b>	<b>0.4%</b>	<b>153,998</b>	<b>156,309</b>
<b>Employee Benefits</b>											
2100 Medical & Life	13,201	13,201	13,201	13,201	0	0	0.00%	-13,201	-100.0%	0	0
2120 Active Medical & Life	413,911	546,543	544,930	544,930	560,325	560,325	5.39%	15,395	2.8%	616,360	677,992
2200 Social Security	126,997	145,430	146,304	146,304	144,496	144,496	1.39%	-1,808	-1.2%	146,664	148,864
2500 Unemployment Comp	0	1,736	1,736	1,736	9,632	9,632	0.09%	7,896	454.8%	9,921	10,219
<b>Total Employee Benefits</b>	<b>554,109</b>	<b>706,910</b>	<b>706,171</b>	<b>706,171</b>	<b>714,453</b>	<b>714,453</b>	<b>6.88%</b>	<b>8,282</b>	<b>1.2%</b>	<b>772,945</b>	<b>837,075</b>
<b>Retirement Benefits</b>											
2121 Retiree Medical & Life	0	114,321	114,321	114,321	0	0	0.00%	-114,321	-100.0%	0	0
2302 Classified Pension Fund	0	278,038	278,038	278,038	96,267	96,267	0.93%	-181,771	-65.4%	101,080	106,135
2310 CERF Pension UAL Amortizat	0	0	0	0	79,377	79,377	0.76%	79,377	100.0%	83,346	87,513
2406 OPEB Contribution	0	156,996	156,996	156,996	0	0	0.00%	-156,996	-100.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	123,469	123,469	1.19%	123,469	100.0%	129,643	136,125
2420 CERF OPEB UAL Amortizatio	0	0	0	0	184,690	184,690	1.78%	184,690	100.0%	193,925	203,621
<b>Total Retirement Benefits</b>	<b>0</b>	<b>549,355</b>	<b>549,355</b>	<b>549,355</b>	<b>483,803</b>	<b>483,803</b>	<b>4.66%</b>	<b>-65,552</b>	<b>-11.9%</b>	<b>507,994</b>	<b>533,394</b>
<b>Payments to Insurance Fund</b>											
5240 Payments to Insurance Fund	0	3,014	3,014	3,014	6,294	6,294	0.06%	3,280	108.8%	6,483	6,677

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Total Payments to Insurance Fund</b>	<b>0</b>	<b>3,014</b>	<b>3,014</b>	<b>3,014</b>	<b>6,294</b>	<b>6,294</b>	<b>0.06%</b>	<b>3,280</b>	<b>108.8%</b>	<b>6,483</b>	<b>6,677</b>
<b>Purchased Other Services</b>											
5400 Advertising/Official Notices	221	200	200	200	200	200	0.00%	0	0.0%	204	208
5405 Postage	592	900	900	900	1,100	1,100	0.01%	200	22.2%	1,122	1,144
8806 Direct Service Grant	92,329	111,480	107,280	107,280	109,680	109,680	1.06%	2,400	2.2%	111,874	114,111
<b>Total Purchased Other Services</b>	<b>93,142</b>	<b>112,580</b>	<b>108,380</b>	<b>108,380</b>	<b>110,980</b>	<b>110,980</b>	<b>1.07%</b>	<b>2,600</b>	<b>2.4%</b>	<b>113,200</b>	<b>115,463</b>
<b>Purchased Professional Services</b>											
3001 Professional Consultant	21,745	20,000	20,000	20,000	0	0	0.00%	-20,000	-100.0%	0	0
<b>Total Purchased Professional Servi</b>	<b>21,745</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>-20,000</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>Purchased Property Services</b>											
3601 Contracted Services	4,357,492	4,085,426	4,084,426	4,084,426	4,680,589	4,680,589	45.06%	596,163	14.6%	4,774,201	4,869,685
6614 Facility Maintenance	221	5,000	5,000	5,000	5,000	5,000	0.05%	0	0.0%	5,100	5,202
8604 Stamford Day Care Administ	1,923,829	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.79%	0	0.0%	1,990,467	2,030,276
<b>Total Purchased Property Services</b>	<b>6,281,542</b>	<b>6,041,864</b>	<b>6,040,864</b>	<b>6,040,864</b>	<b>6,637,027</b>	<b>6,637,027</b>	<b>63.90%</b>	<b>596,163</b>	<b>9.9%</b>	<b>6,769,768</b>	<b>6,905,163</b>
<b>Professional Development</b>											
3201 Education, Training & Cert	5,387	50,000	50,000	50,000	45,000	45,000	0.43%	-5,000	-10.0%	45,900	46,818
3202 Conferences & Training	6,720	9,900	9,900	9,900	9,250	9,250	0.09%	-650	-6.6%	9,435	9,624
5103 Travel	789	1,000	1,000	1,000	1,550	1,550	0.01%	550	55.0%	1,581	1,612
<b>Total Professional Development</b>	<b>12,896</b>	<b>60,900</b>	<b>60,900</b>	<b>60,900</b>	<b>55,800</b>	<b>55,800</b>	<b>0.54%</b>	<b>-5,100</b>	<b>-8.4%</b>	<b>56,916</b>	<b>58,054</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	0	625	625	625	400	400	0.00%	-225	-36.0%	408	416
5301 Telephone	7,244	6,460	6,460	6,460	6,860	6,860	0.07%	400	6.2%	6,997	7,137
<b>Total Utilities &amp; Commodities</b>	<b>7,244</b>	<b>7,085</b>	<b>7,085</b>	<b>7,085</b>	<b>7,260</b>	<b>7,260</b>	<b>0.07%</b>	<b>175</b>	<b>2.5%</b>	<b>7,405</b>	<b>7,553</b>
<b>Supplies</b>											
5500 Copying & Printing	3,753	4,598	3,250	3,250	3,850	3,850	0.04%	600	18.5%	3,927	4,005
6100 Office Supplies & Expenses	15,264	17,259	19,363	19,363	20,175	20,175	0.19%	812	4.2%	20,579	20,990
6120 Materials & Supplies	13,917	11,400	8,397	8,397	6,200	6,200	0.06%	-2,197	-26.2%	6,324	6,450
6601 Vehicle Maintenance	0	200	200	200	200	200	0.00%	0	0.0%	204	208
6906 Laboratory Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0.01%	0	0.0%	1,020	1,040



# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
8835 VD Clinic	1,471	1,500	1,500	1,500	1,500	1,500	0.01%	0	0.0%	1,530	1,561
<b>Total Supplies</b>	<b>35,405</b>	<b>35,957</b>	<b>33,710</b>	<b>33,710</b>	<b>32,925</b>	<b>32,925</b>	<b>0.32%</b>	<b>-785</b>	<b>-2.3%</b>	<b>33,584</b>	<b>34,254</b>
<b>Grand Total</b>	<b>9,147,448</b>	<b>9,917,523</b>	<b>9,918,025</b>	<b>9,918,025</b>	<b>10,387,340</b>	<b>10,387,340</b>	<b>100.00%</b>	<b>469,315</b>	<b>4.7%</b>	<b>10,642,171</b>	<b>10,907,123</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0025 Stamford Harbor Management Fund

Line Item	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17			FY 17/18 Estimate	FY 18/19 Estimate	
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected			% Var Projected
<b>Overtime</b>											
1301 Overtime	0	0	0	0	4,000	4,000	8.89%	4,000	100.0%	4,060	4,121
<b>Total Overtime</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>8.89%</b>	<b>4,000</b>	<b>100.0%</b>	<b>4,060</b>	<b>4,121</b>
<b>Employee Benefits</b>											
2200 Social Security	0	0	0	0	306	306	0.68%	306	100.0%	311	315
<b>Total Employee Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>306</b>	<b>306</b>	<b>0.68%</b>	<b>306</b>	<b>100.0%</b>	<b>311</b>	<b>315</b>
<b>Purchased Professional Services</b>											
3001 Professional Consultant	0	0	0	0	35,000	35,000	77.75%	35,000	100.0%	35,700	36,414
<b>Total Purchased Professional Servi</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>	<b>77.75%</b>	<b>35,000</b>	<b>100.0%</b>	<b>35,700</b>	<b>36,414</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	0	0	0	0	2,000	2,000	4.44%	2,000	100.0%	2,040	2,081
<b>Total Utilities &amp; Commodities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>4.44%</b>	<b>2,000</b>	<b>100.0%</b>	<b>2,040</b>	<b>2,081</b>
<b>Supplies</b>											
6700 Small Tools & Replacement	0	0	0	0	1,200	1,200	2.67%	1,200	100.0%	1,224	1,248
<b>Total Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>1,200</b>	<b>2.67%</b>	<b>1,200</b>	<b>100.0%</b>	<b>1,224</b>	<b>1,248</b>
<b>Community &amp; Cultural</b>											
8920 Harbor Commission	0	0	0	0	2,510	2,510	5.58%	2,510	100.0%	2,560	2,611
<b>Total Community &amp; Cultural</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,510</b>	<b>2,510</b>	<b>5.58%</b>	<b>2,510</b>	<b>100.0%</b>	<b>2,560</b>	<b>2,611</b>
<b>Grand Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,016</b>	<b>45,016</b>	<b>100.00%</b>	<b>45,016</b>	<b>#Div/0!</b>	<b>45,895</b>	<b>46,790</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0028 Marina Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	106,713	99,798	99,798	101,331	106,555	106,555	28.80%	5,224	5.2%	108,153	109,776
<b>Total Full Time Salary</b>	<b>106,713</b>	<b>99,798</b>	<b>99,798</b>	<b>101,331</b>	<b>106,555</b>	<b>106,555</b>	<b>28.80%</b>	<b>5,224</b>	<b>5.2%</b>	<b>108,153</b>	<b>109,776</b>
<b>Other Salary</b>											
1203 Seasonal	49,967	40,000	40,000	50,000	50,000	50,000	13.51%	0	0.0%	50,750	51,511
<b>Total Other Salary</b>	<b>49,967</b>	<b>40,000</b>	<b>40,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>13.51%</b>	<b>0</b>	<b>0.0%</b>	<b>50,750</b>	<b>51,511</b>
<b>Overtime</b>											
1301 Overtime	6,731	10,000	10,000	10,000	10,000	10,000	2.70%	0	0.0%	10,150	10,302
<b>Total Overtime</b>	<b>6,731</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>2.70%</b>	<b>0</b>	<b>0.0%</b>	<b>10,150</b>	<b>10,302</b>
<b>Employee Benefits</b>											
2120 Active Medical & Life	10,681	0	0	0	0	0	0.00%	0	0.0%	0	0
2200 Social Security	13,852	11,460	11,460	12,342	12,741	12,741	3.44%	399	3.2%	12,933	13,127
2500 Unemployment Comp	7,958	7,563	7,563	7,563	7,891	7,891	2.13%	328	4.3%	8,128	8,372
<b>Total Employee Benefits</b>	<b>32,491</b>	<b>19,023</b>	<b>19,023</b>	<b>19,905</b>	<b>20,632</b>	<b>20,632</b>	<b>5.58%</b>	<b>727</b>	<b>3.7%</b>	<b>21,061</b>	<b>21,499</b>
<b>Retirement Benefits</b>											
2121 Retiree Medical & Life	14,021	14,192	14,192	14,192	0	0	0.00%	-14,192	-100.0%	0	0
2302 Classified Pension Fund	13,344	14,678	14,678	14,678	1,958	1,958	0.53%	-12,720	-86.7%	2,056	2,159
2310 CERF Pension UAL Amortizat	0	0	0	0	4,326	4,326	1.17%	4,326	100.0%	4,542	4,769
2406 OPEB Contribution	7,004	8,055	8,055	8,055	0	0	0.00%	-8,055	-100.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	4,054	4,054	1.10%	4,054	100.0%	4,257	4,470
2420 CERF OPEB UAL Amortizatio	0	0	0	0	18,739	18,739	5.06%	18,739	100.0%	19,676	20,660
<b>Total Retirement Benefits</b>	<b>34,369</b>	<b>36,925</b>	<b>36,925</b>	<b>36,925</b>	<b>29,077</b>	<b>29,077</b>	<b>7.86%</b>	<b>-7,848</b>	<b>-21.3%</b>	<b>30,531</b>	<b>32,058</b>
<b>Payments to Insurance Fund</b>											
5240 Payments to Insurance Fund	116	78	78	78	357	357	0.10%	279	357.7%	368	379
<b>Total Payments to Insurance Fund</b>	<b>116</b>	<b>78</b>	<b>78</b>	<b>78</b>	<b>357</b>	<b>357</b>	<b>0.10%</b>	<b>279</b>	<b>357.7%</b>	<b>368</b>	<b>379</b>
<b>Purchased Other Services</b>											
5405 Postage	155	200	200	200	200	200	0.05%	0	0.0%	204	208
<b>Total Purchased Other Services</b>	<b>155</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0.05%</b>	<b>0</b>	<b>0.0%</b>	<b>204</b>	<b>208</b>
<b>Purchased Property Services</b>											

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0028 Marina Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
6603 Building Maintenance	5,900	10,000	10,000	10,000	15,000	15,000	4.05%	5,000	50.0%	15,300	15,606
6604 Grounds Maintenance	23,005	22,365	22,365	22,365	30,000	30,000	8.11%	7,635	34.1%	30,600	31,212
<b>Total Purchased Property Services</b>	<b>28,905</b>	<b>32,365</b>	<b>32,365</b>	<b>32,365</b>	<b>45,000</b>	<b>45,000</b>	<b>12.16%</b>	<b>12,635</b>	<b>39.0%</b>	<b>45,900</b>	<b>46,818</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	0	0	0	0	300	300	0.08%	300	100.0%	306	312
5102 Diesel Fuel	0	0	0	0	720	720	0.19%	720	100.0%	734	749
5301 Telephone	1,758	1,700	1,700	1,700	1,700	1,700	0.46%	0	0.0%	1,734	1,769
6202 Water	7,175	8,500	8,500	8,500	8,500	8,500	2.30%	0	0.0%	8,670	8,843
6204 Electric - Utility	13,423	11,846	11,846	11,846	11,846	11,846	3.20%	0	0.0%	12,083	12,325
6206 Sewer - Utility	0	710	710	710	710	710	0.19%	0	0.0%	724	739
<b>Total Utilities &amp; Commodities</b>	<b>22,355</b>	<b>22,756</b>	<b>22,756</b>	<b>22,756</b>	<b>23,776</b>	<b>23,776</b>	<b>6.43%</b>	<b>1,020</b>	<b>4.5%</b>	<b>24,251</b>	<b>24,737</b>
<b>Supplies</b>											
5500 Copying & Printing	540	500	500	500	500	500	0.14%	0	0.0%	510	520
6100 Office Supplies & Expenses	0	500	500	500	500	500	0.14%	0	0.0%	510	520
6601 Vehicle Maintenance	0	0	0	0	2,000	2,000	0.54%	2,000	100.0%	2,040	2,081
6700 Small Tools & Replacement	4,490	5,000	5,000	5,000	7,500	7,500	2.03%	2,500	50.0%	7,650	7,803
8909 OSHA Safety Requirement	467	500	500	500	2,000	2,000	0.54%	1,500	300.0%	2,040	2,081
<b>Total Supplies</b>	<b>5,496</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>12,500</b>	<b>12,500</b>	<b>3.38%</b>	<b>6,000</b>	<b>92.3%</b>	<b>12,750</b>	<b>13,005</b>
<b>Central Service Cost Allocation</b>											
3401 Central Service Cost Allocati	65,917	62,141	62,141	62,141	35,092	35,092	9.48%	-27,049	-43.5%	35,794	36,510
<b>Total Central Service Cost Allocatio</b>	<b>65,917</b>	<b>62,141</b>	<b>62,141</b>	<b>62,141</b>	<b>35,092</b>	<b>35,092</b>	<b>9.48%</b>	<b>-27,049</b>	<b>-43.5%</b>	<b>35,794</b>	<b>36,510</b>
<b>Other</b>											
8400 Misc Contingency	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Debt Service</b>											
8301 Bonds - Principal	37,149	29,760	29,760	29,760	29,776	29,776	8.05%	16	0.1%	29,776	29,776
8302 Interest Expense	9,897	8,370	8,370	8,370	7,047	7,047	1.90%	-1,323	-15.8%	7,047	7,047
<b>Total Debt Service</b>	<b>47,046</b>	<b>38,130</b>	<b>38,130</b>	<b>38,130</b>	<b>36,823</b>	<b>36,823</b>	<b>9.95%</b>	<b>-1,307</b>	<b>-3.4%</b>	<b>36,823</b>	<b>36,823</b>
<b>Grand Total</b>	<b>400,262</b>	<b>367,916</b>	<b>367,916</b>	<b>380,331</b>	<b>370,012</b>	<b>370,012</b>	<b>100.00%</b>	<b>-10,319</b>	<b>-2.7%</b>	<b>376,735</b>	<b>383,626</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	1,024,703	1,000,747	1,000,747	1,058,914	1,072,104	1,072,104	17.87%	13,190	1.2%	1,088,186	1,104,508
<b>Total Full Time Salary</b>	<b>1,024,703</b>	<b>1,000,747</b>	<b>1,000,747</b>	<b>1,058,914</b>	<b>1,072,104</b>	<b>1,072,104</b>	<b>17.87%</b>	<b>13,190</b>	<b>1.2%</b>	<b>1,088,186</b>	<b>1,104,508</b>
<b>Other Salary</b>											
1202 Perm Part-time	113,799	209,662	209,662	209,662	83,000	83,000	1.38%	-126,662	-60.4%	84,245	85,509
1203 Seasonal	127,940	0	0	13,500	130,000	130,000	2.17%	116,500	863.0%	131,950	133,929
1501 Clothing Allowance	9,275	7,775	7,775	7,900	7,400	7,400	0.12%	-500	-6.3%	7,511	7,624
1901 Differential	18,652	14,000	14,000	14,000	14,000	14,000	0.23%	0	0.0%	14,210	14,423
<b>Total Other Salary</b>	<b>269,667</b>	<b>231,437</b>	<b>231,437</b>	<b>245,062</b>	<b>234,400</b>	<b>234,400</b>	<b>3.91%</b>	<b>-10,662</b>	<b>-4.4%</b>	<b>237,916</b>	<b>241,485</b>
<b>Overtime</b>											
1301 Overtime	105,295	100,000	100,000	100,000	100,000	100,000	1.67%	0	0.0%	101,500	103,023
<b>Total Overtime</b>	<b>105,295</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1.67%</b>	<b>0</b>	<b>0.0%</b>	<b>101,500</b>	<b>103,023</b>
<b>Employee Benefits</b>											
1505 Deferred Compensation	0	0	0	0	14,293	14,293	0.24%	14,293	100.0%	14,507	14,725
2120 Active Medical & Life	341,804	345,779	345,779	345,779	449,492	449,492	7.49%	103,713	30.0%	494,441	543,885
2200 Social Security	102,229	101,912	101,912	107,404	108,691	108,691	1.81%	1,287	1.2%	110,321	111,976
2500 Unemployment Comp	0	0	0	0	348	348	0.01%	348	100.0%	358	369
<b>Total Employee Benefits</b>	<b>444,033</b>	<b>447,691</b>	<b>447,691</b>	<b>453,183</b>	<b>572,824</b>	<b>572,824</b>	<b>9.55%</b>	<b>119,641</b>	<b>26.4%</b>	<b>619,627</b>	<b>670,955</b>
<b>Retirement Benefits</b>											
2121 Retiree Medical & Life	70,101	70,962	70,962	70,962	0	0	0.00%	-70,962	-100.0%	0	0
2302 Classified Pension Fund	128,952	141,847	141,847	141,847	65,241	65,241	1.09%	-76,606	-54.0%	68,503	71,928
2310 CERF Pension UAL Amortizat	0	0	0	0	45,557	45,557	0.76%	45,557	100.0%	47,835	50,227
2406 OPEB Contribution	87,674	100,825	100,825	100,825	0	0	0.00%	-100,825	-100.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	67,582	67,582	1.13%	67,582	100.0%	70,961	74,509
2420 CERF OPEB UAL Amortizatio	0	0	0	0	107,468	107,468	1.79%	107,468	100.0%	112,841	118,483
<b>Total Retirement Benefits</b>	<b>286,727</b>	<b>313,634</b>	<b>313,634</b>	<b>313,634</b>	<b>285,848</b>	<b>285,848</b>	<b>4.76%</b>	<b>-27,786</b>	<b>-8.9%</b>	<b>300,140</b>	<b>315,147</b>
<b>Payments to Insurance Fund</b>											
5240 Payments to Insurance Fund	175,326	163,093	163,093	163,093	160,593	160,593	2.68%	-2,500	-1.5%	165,411	170,373
<b>Total Payments to Insurance Fund</b>	<b>175,326</b>	<b>163,093</b>	<b>163,093</b>	<b>163,093</b>	<b>160,593</b>	<b>160,593</b>	<b>2.68%</b>	<b>-2,500</b>	<b>-1.5%</b>	<b>165,411</b>	<b>170,373</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Purchased Other Services</b>											
3411 Bank Fees - Credit Cards	165,321	75,000	75,000	165,000	170,000	170,000	2.83%	5,000	3.0%	173,400	176,868
5405 Postage	2,770	6,000	6,000	6,000	6,000	6,000	0.10%	0	0.0%	6,120	6,242
<b>Total Purchased Other Services</b>	<b>168,091</b>	<b>81,000</b>	<b>81,000</b>	<b>171,000</b>	<b>176,000</b>	<b>176,000</b>	<b>2.93%</b>	<b>5,000</b>	<b>2.9%</b>	<b>179,520</b>	<b>183,110</b>
<b>Purchased Property Services</b>											
3405 Parking Ticket Processing	203,696	210,000	210,000	210,000	120,000	120,000	2.00%	-90,000	-42.9%	122,400	124,848
3601 Contracted Services	647,500	647,500	647,500	647,500	647,500	647,500	10.79%	0	0.0%	660,450	673,659
4400 Equipment Rental	850	1,300	1,300	1,300	1,300	1,300	0.02%	0	0.0%	1,326	1,353
4401 Facility Rental	60,000	143,503	143,503	143,900	143,848	143,848	2.40%	-52	0.0%	146,725	149,659
6603 Building Maintenance	10,000	10,000	10,000	10,000	13,000	13,000	0.22%	3,000	30.0%	13,260	13,525
6605 Equipment Maintenance	63,706	72,000	72,000	72,000	72,000	72,000	1.20%	0	0.0%	73,440	74,909
6613 Building Alterations	3,265	4,000	4,000	4,000	4,000	4,000	0.07%	0	0.0%	4,080	4,162
<b>Total Purchased Property Services</b>	<b>989,017</b>	<b>1,088,303</b>	<b>1,088,303</b>	<b>1,088,700</b>	<b>1,001,648</b>	<b>1,001,648</b>	<b>16.69%</b>	<b>-87,052</b>	<b>-8.0%</b>	<b>1,021,681</b>	<b>1,042,115</b>
<b>Utilities &amp; Commodities</b>											
5301 Telephone	8,929	10,000	10,000	10,000	10,000	10,000	0.17%	0	0.0%	10,200	10,404
5302 Data Communications	0	4,200	4,200	4,200	4,200	4,200	0.07%	0	0.0%	4,284	4,370
6202 Water	4,079	2,000	2,000	2,165	4,150	4,150	0.07%	1,985	91.7%	4,233	4,318
6204 Electric - Utility	187,994	180,681	180,681	180,681	180,681	180,681	3.01%	0	0.0%	184,295	187,981
6205 Natural Gas - Utility	5,499	6,112	6,112	6,112	6,112	6,112	0.10%	0	0.0%	6,234	6,359
6206 Sewer - Utility	0	0	0	409	0	0	0.00%	-409	-100.0%	0	0
<b>Total Utilities &amp; Commodities</b>	<b>206,501</b>	<b>202,993</b>	<b>202,993</b>	<b>203,567</b>	<b>205,143</b>	<b>205,143</b>	<b>3.42%</b>	<b>1,576</b>	<b>0.8%</b>	<b>209,246</b>	<b>213,432</b>
<b>Supplies</b>											
5500 Copying & Printing	1,329	5,000	5,000	5,000	5,000	5,000	0.08%	0	0.0%	5,100	5,202
6100 Office Supplies & Expenses	4,319	4,319	4,319	4,319	4,319	4,319	0.07%	0	0.0%	4,405	4,493
6601 Vehicle Maintenance	14,582	5,756	5,756	5,756	15,000	15,000	0.25%	9,244	160.6%	15,300	15,606
6700 Small Tools & Replacement	9,461	8,718	8,718	8,718	9,200	9,200	0.15%	482	5.5%	9,384	9,572
6902 Uniforms	2,500	3,500	3,500	3,500	3,500	3,500	0.06%	0	0.0%	3,570	3,641
<b>Total Supplies</b>	<b>32,190</b>	<b>27,293</b>	<b>27,293</b>	<b>27,293</b>	<b>37,019</b>	<b>37,019</b>	<b>0.62%</b>	<b>9,726</b>	<b>35.6%</b>	<b>37,759</b>	<b>38,514</b>
<b>Central Service Cost Allocation</b>											

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16			FY 16/17					FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
3401 Central Service Cost Allocati	216,127	512,555	512,555	512,555	273,607	273,607	4.56%	-238,948	-46.6%	279,079	284,661
<b>Total Central Service Cost Allocatio</b>	<b>216,127</b>	<b>512,555</b>	<b>512,555</b>	<b>512,555</b>	<b>273,607</b>	<b>273,607</b>	<b>4.56%</b>	<b>-238,948</b>	<b>-46.6%</b>	<b>279,079</b>	<b>284,661</b>
<b>Other</b>											
8618 STC Parking Fees	0	0	0	0	166,250	166,250	2.77%	166,250	100.0%	169,575	172,967
<b>Total Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,250</b>	<b>166,250</b>	<b>2.77%</b>	<b>166,250</b>	<b>100.0%</b>	<b>169,575</b>	<b>172,967</b>
<b>Transfer to Other Funds</b>											
9002 Transfer to General Fund	0	1,235,231	1,235,231	352,334	500,979	500,979	8.35%	148,645	42.2%	376,775	246,125
<b>Total Transfer to Other Funds</b>	<b>0</b>	<b>1,235,231</b>	<b>1,235,231</b>	<b>352,334</b>	<b>500,979</b>	<b>500,979</b>	<b>8.35%</b>	<b>148,645</b>	<b>42.2%</b>	<b>376,775</b>	<b>246,125</b>
<b>Debt Service</b>											
8301 Bonds - Principal	885,000	930,000	930,000	930,000	872,000	872,000	14.53%	-58,000	-6.2%	872,000	872,000
8302 Interest Expense	432,000	386,665	386,665	386,665	341,585	341,585	5.69%	-45,080	-11.7%	341,585	341,585
<b>Total Debt Service</b>	<b>1,317,000</b>	<b>1,316,665</b>	<b>1,316,665</b>	<b>1,316,665</b>	<b>1,213,585</b>	<b>1,213,585</b>	<b>20.23%</b>	<b>-103,080</b>	<b>-7.8%</b>	<b>1,213,585</b>	<b>1,213,585</b>
<b>Grand Total</b>	<b>5,234,677</b>	<b>6,720,642</b>	<b>6,720,642</b>	<b>6,006,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>100.00%</b>	<b>-6,000</b>	<b>-0.1%</b>	<b>6,000,000</b>	<b>6,000,000</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0042 Police Extra Duty

Line Item	FY 14/15 Actual	Adopted Budget	FY 15/16		Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
			Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Overtime</b>											
1303 Extra Duty Overtime	7,846,822	8,040,000	8,040,000	8,040,000	8,040,000	8,040,000	86.95%	0	0.0%	8,160,600	8,283,009
<b>Total Overtime</b>	<b>7,846,822</b>	<b>8,040,000</b>	<b>8,040,000</b>	<b>8,040,000</b>	<b>8,040,000</b>	<b>8,040,000</b>	<b>86.95%</b>	<b>0</b>	<b>0.0%</b>	<b>8,160,600</b>	<b>8,283,009</b>
<b>Employee Benefits</b>											
2200 Social Security	-214,800	114,329	114,329	114,329	114,329	114,329	1.24%	0	0.0%	116,044	117,784
<b>Total Employee Benefits</b>	<b>-214,800</b>	<b>114,329</b>	<b>114,329</b>	<b>114,329</b>	<b>114,329</b>	<b>114,329</b>	<b>1.24%</b>	<b>0</b>	<b>0.0%</b>	<b>116,044</b>	<b>117,784</b>
<b>Purchased Other Services</b>											
3411 Bank Fees - Credit Cards	0	0	0	253	250	250	0.00%	-3	-1.2%	255	260
<b>Total Purchased Other Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>253</b>	<b>250</b>	<b>250</b>	<b>0.00%</b>	<b>-3</b>	<b>-1.2%</b>	<b>255</b>	<b>260</b>
<b>Purchased Property Services</b>											
3601 Contracted Services	211,321	215,000	215,000	215,000	215,000	215,000	2.33%	0	0.0%	219,300	223,686
<b>Total Purchased Property Services</b>	<b>211,321</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>2.33%</b>	<b>0</b>	<b>0.0%</b>	<b>219,300</b>	<b>223,686</b>
<b>Central Service Cost Allocation</b>											
3401 Central Service Cost Allocati	0	37,461	37,461	37,461	40,377	40,377	0.44%	2,916	7.8%	41,185	42,008
<b>Total Central Service Cost Allocatio</b>	<b>0</b>	<b>37,461</b>	<b>37,461</b>	<b>37,461</b>	<b>40,377</b>	<b>40,377</b>	<b>0.44%</b>	<b>2,916</b>	<b>7.8%</b>	<b>41,185</b>	<b>42,008</b>
<b>Transfer to Other Funds</b>											
9002 Transfer to General Fund	1,691,629	839,210	839,210	838,307	837,044	837,044	9.05%	-1,263	-0.2%	709,616	580,253
<b>Total Transfer to Other Funds</b>	<b>1,691,629</b>	<b>839,210</b>	<b>839,210</b>	<b>838,307</b>	<b>837,044</b>	<b>837,044</b>	<b>9.05%</b>	<b>-1,263</b>	<b>-0.2%</b>	<b>709,616</b>	<b>580,253</b>
<b>Grand Total</b>	<b>9,534,972</b>	<b>9,246,000</b>	<b>9,246,000</b>	<b>9,245,350</b>	<b>9,247,000</b>	<b>9,247,000</b>	<b>100.00%</b>	<b>1,650</b>	<b>0.0%</b>	<b>9,247,000</b>	<b>9,247,000</b>



# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	363,341	368,638	368,638	364,739	371,864	371,864	27.42%	7,125	2.0%	377,442	383,103
<b>Total Full Time Salary</b>	<b>363,341</b>	<b>368,638</b>	<b>368,638</b>	<b>364,739</b>	<b>371,864</b>	<b>371,864</b>	<b>27.42%</b>	<b>7,125</b>	<b>2.0%</b>	<b>377,442</b>	<b>383,103</b>
<b>Other Salary</b>											
1203 Seasonal	113,443	187,414	187,414	187,414	187,414	187,414	13.82%	0	0.0%	190,225	193,078
1901 Differential	303	400	400	526	800	800	0.06%	274	52.1%	813	824
<b>Total Other Salary</b>	<b>113,745</b>	<b>187,814</b>	<b>187,814</b>	<b>187,940</b>	<b>188,214</b>	<b>188,214</b>	<b>13.88%</b>	<b>274</b>	<b>0.1%</b>	<b>191,038</b>	<b>193,902</b>
<b>Overtime</b>											
1301 Overtime	46,761	46,537	46,537	60,607	51,537	51,537	3.80%	-9,070	-15.0%	52,310	53,095
<b>Total Overtime</b>	<b>46,761</b>	<b>46,537</b>	<b>46,537</b>	<b>60,607</b>	<b>51,537</b>	<b>51,537</b>	<b>3.80%</b>	<b>-9,070</b>	<b>-15.0%</b>	<b>52,310</b>	<b>53,095</b>
<b>Employee Benefits</b>											
2101 Compensated Absences	3,707	3,295	3,295	3,295	0	0	0.00%	-3,295	-100.0%	0	0
2120 Active Medical & Life	128,177	140,656	140,656	140,656	135,463	135,463	9.99%	-5,193	-3.7%	149,009	163,910
2200 Social Security	45,600	46,129	46,129	46,916	46,789	46,789	3.45%	-127	-0.3%	47,490	48,202
2500 Unemployment Comp	20,499	19,890	19,890	19,890	18,619	18,619	1.37%	-1,271	-6.4%	19,178	19,753
<b>Total Employee Benefits</b>	<b>197,983</b>	<b>209,970</b>	<b>209,970</b>	<b>210,757</b>	<b>200,871</b>	<b>200,871</b>	<b>14.81%</b>	<b>-9,886</b>	<b>-4.7%</b>	<b>215,677</b>	<b>231,865</b>
<b>Retirement Benefits</b>											
2302 Classified Pension Fund	62,992	69,291	69,291	69,291	23,917	23,917	1.76%	-45,374	-65.5%	25,113	26,369
2310 CERF Pension UAL Amortizat	0	0	0	0	17,317	17,317	1.28%	17,317	100.0%	18,183	19,092
2406 OPEB Contribution	21,074	24,235	24,235	24,235	0	0	0.00%	-24,235	-100.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	22,899	22,899	1.69%	22,899	100.0%	24,044	25,246
2420 CERF OPEB UAL Amortizatio	0	0	0	0	22,013	22,013	1.62%	22,013	100.0%	23,114	24,269
<b>Total Retirement Benefits</b>	<b>84,066</b>	<b>93,526</b>	<b>93,526</b>	<b>93,526</b>	<b>86,146</b>	<b>86,146</b>	<b>6.35%</b>	<b>-7,380</b>	<b>-7.9%</b>	<b>90,454</b>	<b>94,976</b>
<b>Payments to Insurance Fund</b>											
5240 Payments to Insurance Fund	6,215	3,491	3,491	3,491	3,242	3,242	0.24%	-249	-7.1%	3,339	3,440
<b>Total Payments to Insurance Fund</b>	<b>6,215</b>	<b>3,491</b>	<b>3,491</b>	<b>3,491</b>	<b>3,242</b>	<b>3,242</b>	<b>0.24%</b>	<b>-249</b>	<b>-7.1%</b>	<b>3,339</b>	<b>3,440</b>
<b>Purchased Other Services</b>											
3411 Bank Fees - Credit Cards	14,724	14,109	14,109	14,109	15,368	15,368	1.13%	1,259	8.9%	15,675	15,989
5405 Postage	22	175	175	175	175	175	0.01%	0	0.0%	179	182

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Total Purchased Other Services</b>	<b>14,746</b>	<b>14,284</b>	<b>14,284</b>	<b>14,284</b>	<b>15,543</b>	<b>15,543</b>	<b>1.15%</b>	<b>1,259</b>	<b>8.8%</b>	<b>15,854</b>	<b>16,171</b>
<b>Purchased Property Services</b>											
3603 Contract - Sonitrol	4,000	4,020	4,020	4,020	4,020	4,020	0.30%	0	0.0%	4,100	4,182
4400 Equipment Rental	0	750	750	750	750	750	0.06%	0	0.0%	765	780
6603 Building Maintenance	5,800	7,500	7,500	7,500	7,500	7,500	0.55%	0	0.0%	7,650	7,803
6604 Grounds Maintenance	25,618	0	0	0	0	0	0.00%	0	0.0%	0	0
6605 Equipment Maintenance	27,404	25,866	25,866	26,215	25,866	25,866	1.91%	-349	-1.3%	26,383	26,911
<b>Total Purchased Property Services</b>	<b>62,822</b>	<b>38,136</b>	<b>38,136</b>	<b>38,485</b>	<b>38,136</b>	<b>38,136</b>	<b>2.81%</b>	<b>-349</b>	<b>-0.9%</b>	<b>38,898</b>	<b>39,676</b>
<b>Professional Development</b>											
3202 Conferences & Training	1,235	3,295	3,295	3,295	3,295	3,295	0.24%	0	0.0%	3,361	3,428
<b>Total Professional Development</b>	<b>1,235</b>	<b>3,295</b>	<b>3,295</b>	<b>3,295</b>	<b>3,295</b>	<b>3,295</b>	<b>0.24%</b>	<b>0</b>	<b>0.0%</b>	<b>3,361</b>	<b>3,428</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	28,144	28,125	28,125	28,155	28,125	28,125	2.07%	-30	-0.1%	28,688	29,261
5301 Telephone	3,495	4,237	4,237	4,237	4,237	4,237	0.31%	0	0.0%	4,322	4,408
6202 Water	51,000	55,500	55,500	57,302	55,000	55,000	4.06%	-2,302	-4.0%	56,100	57,222
6204 Electric - Utility	13,408	13,600	13,600	13,600	13,600	13,600	1.00%	0	0.0%	13,872	14,149
6205 Natural Gas - Utility	8,533	9,106	9,106	9,106	9,106	9,106	0.67%	0	0.0%	9,288	9,474
6206 Sewer - Utility	6,507	3,850	3,850	3,850	4,235	4,235	0.31%	385	10.0%	4,320	4,406
<b>Total Utilities &amp; Commodities</b>	<b>111,088</b>	<b>114,418</b>	<b>114,418</b>	<b>116,250</b>	<b>114,303</b>	<b>114,303</b>	<b>8.43%</b>	<b>-1,947</b>	<b>-1.7%</b>	<b>116,590</b>	<b>118,920</b>
<b>Supplies</b>											
5500 Copying & Printing	195	500	500	500	500	500	0.04%	0	0.0%	510	520
6100 Office Supplies & Expenses	5,010	4,890	4,890	4,890	4,890	4,890	0.36%	0	0.0%	4,988	5,088
6501 Land Supplies	93,726	119,290	119,290	119,624	119,290	119,290	8.80%	-334	-0.3%	121,676	124,109
6700 Small Tools & Replacement	2,000	2,995	2,995	2,995	2,995	2,995	0.22%	0	0.0%	3,055	3,116
6801 Laundry	2,000	3,354	3,354	3,354	3,354	3,354	0.25%	0	0.0%	3,421	3,490
6901 Protective Clothing	1,500	1,500	1,500	1,500	1,500	1,500	0.11%	0	0.0%	1,530	1,561
6904 Recreation Supplies	3,444	5,700	5,700	5,700	6,700	6,700	0.49%	1,000	17.5%	6,834	6,971
<b>Total Supplies</b>	<b>107,875</b>	<b>138,229</b>	<b>138,229</b>	<b>138,563</b>	<b>139,229</b>	<b>139,229</b>	<b>10.27%</b>	<b>666</b>	<b>0.5%</b>	<b>142,014</b>	<b>144,855</b>
<b>Central Service Cost Allocation</b>											

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
3401 Central Service Cost Allocati	139,600	152,298	152,298	152,298	52,744	52,744	3.89%	-99,554	-65.4%	53,799	54,875
<b>Total Central Service Cost Allocatio</b>	<b>139,600</b>	<b>152,298</b>	<b>152,298</b>	<b>152,298</b>	<b>52,744</b>	<b>52,744</b>	<b>3.89%</b>	<b>-99,554</b>	<b>-65.4%</b>	<b>53,799</b>	<b>54,875</b>
<b>Other</b>											
8400 Misc Contingency	0	6,617	6,617	6,617	6,617	6,617	0.49%	0	0.0%	6,749	6,884
<b>Total Other</b>	<b>0</b>	<b>6,617</b>	<b>6,617</b>	<b>6,617</b>	<b>6,617</b>	<b>6,617</b>	<b>0.49%</b>	<b>0</b>	<b>0.0%</b>	<b>6,749</b>	<b>6,884</b>
<b>Debt Service</b>											
8301 Bonds - Principal	1	27,738	27,738	27,738	27,753	27,753	2.05%	15	0.1%	27,753	27,753
8302 Interest Expense	9,051	7,655	7,655	7,655	6,445	6,445	0.48%	-1,210	-15.8%	6,445	6,445
8303 Depreciation Expense	66,015	0	0	66,015	0	0	0.00%	-66,015	-100.0%	0	0
<b>Total Debt Service</b>	<b>75,067</b>	<b>35,393</b>	<b>35,393</b>	<b>101,408</b>	<b>34,198</b>	<b>34,198</b>	<b>2.52%</b>	<b>-67,210</b>	<b>-66.3%</b>	<b>34,198</b>	<b>34,198</b>
<b>Capital</b>											
7301 Capital Outlay - Equipment	0	0	0	0	50,000	50,000	3.69%	50,000	100.0%	51,000	52,020
<b>Total Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>3.69%</b>	<b>50,000</b>	<b>100.0%</b>	<b>51,000</b>	<b>52,020</b>
<b>Grand Total</b>	<b>1,324,544</b>	<b>1,412,646</b>	<b>1,412,646</b>	<b>1,492,260</b>	<b>1,355,939</b>	<b>1,355,939</b>	<b>100.00%</b>	<b>-136,321</b>	<b>-9.1%</b>	<b>1,392,723</b>	<b>1,431,408</b>

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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**Fund: 0095 Risk Management Fund**

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Full Time Salary</b>											
1100 Salaries	254,938	261,909	261,909	261,909	341,007	341,007	2.46%	79,098	30.2%	346,122	351,314
<b>Total Full Time Salary</b>	<b>254,938</b>	<b>261,909</b>	<b>261,909</b>	<b>261,909</b>	<b>341,007</b>	<b>341,007</b>	<b>2.46%</b>	<b>79,098</b>	<b>30.2%</b>	<b>346,122</b>	<b>351,314</b>
<b>Overtime</b>											
1301 Overtime	0	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Overtime</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Employee Benefits</b>											
2120 Active Medical & Life	58,748	64,736	64,736	64,736	67,732	67,732	0.49%	2,996	4.6%	74,505	81,956
2200 Social Security	19,307	20,036	20,036	20,036	26,087	26,087	0.19%	6,051	30.2%	26,478	26,876
<b>Total Employee Benefits</b>	<b>78,055</b>	<b>84,772</b>	<b>84,772</b>	<b>84,772</b>	<b>93,819</b>	<b>93,819</b>	<b>0.68%</b>	<b>9,047</b>	<b>10.7%</b>	<b>100,983</b>	<b>108,832</b>
<b>Retirement Benefits</b>											
2302 Classified Pension Fund	30,946	34,040	34,040	34,040	29,899	29,899	0.22%	-4,141	-12.2%	31,394	32,964
2310 CERF Pension UAL Amortizat	0	0	0	0	13,565	13,565	0.10%	13,565	100.0%	14,243	14,955
2406 OPEB Contribution	9,035	10,390	10,390	10,390	0	0	0.00%	-10,390	-100.0%	0	0
2410 CERF OPEB Service Cost	0	0	0	0	14,884	14,884	0.11%	14,884	100.0%	15,628	16,410
2420 CERF OPEB UAL Amortizatio	0	0	0	0	15,908	15,908	0.11%	15,908	100.0%	16,703	17,539
<b>Total Retirement Benefits</b>	<b>39,981</b>	<b>44,430</b>	<b>44,430</b>	<b>44,430</b>	<b>74,256</b>	<b>74,256</b>	<b>0.54%</b>	<b>29,826</b>	<b>67.1%</b>	<b>77,968</b>	<b>81,868</b>
<b>Payments to Insurance Fund</b>											
5202 Property Insurance Premiu	860,220	911,982	911,982	911,982	911,982	911,982	6.57%	0	0.0%	939,341	967,522
5203 Liability Insurance Premium	333,766	428,364	428,364	428,364	294,666	294,666	2.12%	-133,698	-31.2%	303,506	313,825
5204 Umbrella Insurance Premiu	272,000	219,181	265,986	265,986	272,000	272,000	1.96%	6,014	2.3%	280,160	288,565
5206 Law Enforcement Insurance	88,636	103,000	103,000	103,000	88,636	88,636	0.64%	-14,364	-13.9%	91,295	94,034
5207 Excess Compensation Insura	342,167	494,000	423,925	423,925	329,127	329,127	2.37%	-94,798	-22.4%	339,001	349,171
5209 Public Officials Insurance Pr	29,545	32,533	32,533	32,533	29,545	29,545	0.21%	-2,988	-9.2%	30,727	31,956
5210 School Board Insurance Pre	9,229	11,165	12,240	12,240	9,229	9,229	0.07%	-3,011	-24.6%	9,598	9,982
5211 Nursing Home G/L Insuranc	79,245	87,170	87,170	87,170	0	0	0.00%	-87,170	-100.0%	0	0
5212 Crime Insurance Premium	11,118	27,247	27,247	27,247	20,000	20,000	0.14%	-7,247	-26.6%	20,600	21,218
5214 Marine Insurance Premium	24,750	30,000	30,000	30,000	30,000	30,000	0.22%	0	0.0%	30,900	31,827
5215 Senior Center Legal Liability	15,216	16,214	16,214	16,214	15,216	15,216	0.11%	-998	-6.2%	15,672	16,143

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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**Fund: 0095 Risk Management Fund**

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
5216 WC 2nd Injury Fund Ins. Pre	358,439	320,000	320,000	320,000	358,439	358,439	2.58%	38,439	12.0%	369,192	380,268
5217 Prof Svs - Workers' Comp Cl	210,000	240,000	240,000	240,000	240,000	240,000	1.73%	0	0.0%	247,200	254,616
5218 Prof Svs - Other	61,681	0	2,035	2,035	0	0	0.00%	-2,035	-100.0%	0	0
5219 Safety & Loss Control Expen	2,576	4,000	4,000	4,000	4,000	4,000	0.03%	0	0.0%	4,120	4,244
5240 Payments to Insurance Fund	435	5,709	5,709	5,709	21,790	21,790	0.16%	16,081	281.7%	22,444	23,117
5251 Self Insurance Payments - A	74,521	158,126	158,126	158,126	310,575	310,575	2.24%	152,449	96.4%	319,892	329,489
5252 Self Insurance Payments - G	55,853	454,857	454,857	454,857	812,944	812,944	5.86%	358,087	78.7%	837,332	862,452
5254 Self Insurance Payments - Fi	73,947	200,000	200,000	200,000	200,000	200,000	1.44%	0	0.0%	206,000	212,180
5256 Self Insurance Payments - W	11,903,004	8,919,888	8,919,888	8,919,888	8,832,785	8,832,785	63.66%	-87,103	-1.0%	9,097,769	9,370,702
5257 Self Insurance Payments - A	120,081	50,000	50,000	50,000	50,000	50,000	0.36%	0	0.0%	51,500	53,045
5299 Miscellaneous Insurance Pre	191,832	230,040	230,040	230,040	181,402	181,402	1.31%	-48,638	-21.1%	186,844	192,449
<b>Total Payments to Insurance Fund</b>	<b>15,118,262</b>	<b>12,943,476</b>	<b>12,923,316</b>	<b>12,923,316</b>	<b>13,012,336</b>	<b>13,012,336</b>	<b>93.79%</b>	<b>89,020</b>	<b>0.7%</b>	<b>13,403,093</b>	<b>13,806,805</b>
<b>Purchased Other Services</b>											
5405 Postage	12	300	300	300	150	150	0.00%	-150	-50.0%	153	156
<b>Total Purchased Other Services</b>	<b>12</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>150</b>	<b>150</b>	<b>0.00%</b>	<b>-150</b>	<b>-50.0%</b>	<b>153</b>	<b>156</b>
<b>Purchased Professional Services</b>											
3001 Professional Consultant	117,926	160,000	180,160	180,160	190,896	190,896	1.38%	10,736	6.0%	194,714	198,608
3006 Legal Expenses	2,027,000	0	0	0	0	0	0.00%	0	0.0%	0	0
<b>Total Purchased Professional Servi</b>	<b>2,144,926</b>	<b>160,000</b>	<b>180,160</b>	<b>180,160</b>	<b>190,896</b>	<b>190,896</b>	<b>1.38%</b>	<b>10,736</b>	<b>6.0%</b>	<b>194,714</b>	<b>198,608</b>
<b>Purchased Property Services</b>											
6605 Equipment Maintenance	0	750	750	750	750	750	0.01%	0	0.0%	765	780
<b>Total Purchased Property Services</b>	<b>0</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0.01%</b>	<b>0</b>	<b>0.0%</b>	<b>765</b>	<b>780</b>
<b>Professional Development</b>											
3202 Conferences & Training	156	250	250	250	250	250	0.00%	0	0.0%	255	260
5103 Travel	105	371	371	371	371	371	0.00%	0	0.0%	378	386
<b>Total Professional Development</b>	<b>261</b>	<b>621</b>	<b>621</b>	<b>621</b>	<b>621</b>	<b>621</b>	<b>0.00%</b>	<b>0</b>	<b>0.0%</b>	<b>633</b>	<b>646</b>
<b>Utilities &amp; Commodities</b>											
5101 Gasoline	150	650	650	650	650	650	0.00%	0	0.0%	663	676
5301 Telephone	1,484	1,926	1,926	1,926	1,500	1,500	0.01%	-426	-22.1%	1,530	1,561

# Fiscal Year 2016/2017 - Line Item Summary (Appendix A)

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Fund: 0095 Risk Management Fund

Line Item	FY 14/15 Actual	FY 15/16			Department Request	FY 16/17				FY 17/18 Estimate	FY 18/19 Estimate
		Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected		
<b>Total Utilities &amp; Commodities</b>	<b>1,634</b>	<b>2,576</b>	<b>2,576</b>	<b>2,576</b>	<b>2,150</b>	<b>2,150</b>	<b>0.02%</b>	<b>-426</b>	<b>-16.5%</b>	<b>2,193</b>	<b>2,237</b>
<b>Supplies</b>											
5500 Copying & Printing	117	215	215	215	150	150	0.00%	-65	-30.2%	153	156
6100 Office Supplies & Expenses	1,059	1,333	1,333	1,333	1,333	1,333	0.01%	0	0.0%	1,360	1,387
6601 Vehicle Maintenance	237	2,500	2,500	2,500	2,500	2,500	0.02%	0	0.0%	2,550	2,601
6710 Non-Capital Computer Equi	1,222	3,000	3,000	3,000	3,000	3,000	0.02%	0	0.0%	3,060	3,121
8909 OSHA Safety Requirement	1,489	2,500	2,500	2,512	2,512	2,512	0.02%	0	0.0%	2,562	2,613
<b>Total Supplies</b>	<b>4,124</b>	<b>9,548</b>	<b>9,548</b>	<b>9,560</b>	<b>9,495</b>	<b>9,495</b>	<b>0.07%</b>	<b>-65</b>	<b>-0.7%</b>	<b>9,685</b>	<b>9,878</b>
<b>Central Service Cost Allocation</b>											
3401 Central Service Cost Allocati	336,884	301,315	301,315	301,315	143,550	143,550	1.03%	-157,765	-52.4%	146,421	149,349
<b>Total Central Service Cost Allocatio</b>	<b>336,884</b>	<b>301,315</b>	<b>301,315</b>	<b>301,315</b>	<b>143,550</b>	<b>143,550</b>	<b>1.03%</b>	<b>-157,765</b>	<b>-52.4%</b>	<b>146,421</b>	<b>149,349</b>
<b>Other</b>											
8100 Dues & Fees	385	700	700	700	700	700	0.01%	0	0.0%	714	728
8400 Misc Contingency	0	4,714	4,714	4,714	4,714	4,714	0.03%	0	0.0%	4,808	4,904
<b>Total Other</b>	<b>385</b>	<b>5,414</b>	<b>5,414</b>	<b>5,414</b>	<b>5,414</b>	<b>5,414</b>	<b>0.04%</b>	<b>0</b>	<b>0.0%</b>	<b>5,522</b>	<b>5,632</b>
<b>Grand Total</b>	<b>17,979,463</b>	<b>13,815,111</b>	<b>13,815,111</b>	<b>13,815,123</b>	<b>13,874,444</b>	<b>13,874,444</b>	<b>100.00%</b>	<b>59,321</b>	<b>0.4%</b>	<b>14,288,252</b>	<b>14,716,105</b>