

City of Stamford

Mayor's Proposed Operating and Special Revenue Funds Budget
Fiscal Year 2017 - 2018



David R. Martin, Mayor
March 8, 2017

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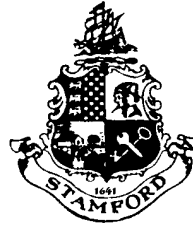
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Mayor
DAVID R. MARTIN



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March 8, 2017

The Members of the Board of Finance
The Members of the Board of Representatives
The Citizens of the City of Stamford

I am pleased to submit to you the operating budget for the City of Stamford for the Fiscal Year beginning July 1, 2017. The proposed budget again reflects the city's fiscally sound financial position and a conservative budgeting approach. Economic uncertainties have led us to be more cautious with this budget than in the prior years, so we remain focused on nominal growth. With this in mind, my proposed 2017 budget ensures that we continue to be good stewards of taxpayer dollars while reflecting the priorities of our diverse community.

This budget presents a balanced manner to managing city operations that maintains high levels of support in critical areas such as education and public safety, continues the city's commitment to addressing its long-term liabilities, makes limited strategic investments, and builds on the administration's record of strong fiscal management.

At the time my administration began, the City of Stamford was still recovering from the previous recession. The statewide economic conditions have yet to fully recover and Stamford continues to experience growing cost pressures, which results in deferred investments persisting across city government.

Cities across Connecticut are also facing growing fiscal challenges made more difficult by the uncertain financial situation of our state government. With limited revenue tools beyond property tax, the efficient operation of city government is essential to address rising costs. The ever-growing burden on our city government is significant, as we all are continually faced with the extraordinary costs of pensions, other post-employment benefit (OPEB) obligations, state mandates and contractual obligations. At this time we are not planning for increase in state aid for the coming fiscal year, and it is possible we could receive a reduction in funding below the current fiscal year. We will not know the full magnitude of effects from state funding on our budget until after the mill rate is set. This means that our estimates for FY17-18 are conservative to guard the city against the possibility of unknown state funding cuts moving forward. My administration plans to continue to meet these challenges, and do not anticipate any reductions in services or incremental borrowing to address reductions. We should all be proud that Stamford continues to be a leader in conservative, disciplined financial management, and innovative in operations and city management.

The proposed budget results in a tentative 3.62% increase in the mill rate for property taxes. The proposed mill rate increase is driven in large part by increases in funding for pensions and other retirement benefits, health care costs, the requested increase for the Board of Education budget, and a full complement of police officers. After your careful review and judicious modification of this proposed budget, I expect the citizens of Stamford to see a tax increase of less than 3% for the 2017-2018 fiscal year. A key underlying assumption to the budget includes funding from the state to remain approximately flat. However if this assumption proves to be incorrect, the administration will take the responsibility for making appropriate adjustments to address the change by evaluating all possible options. This well-integrated, balanced fiscal management approach will minimize the impact on services and operations and reduce the need for many additional appropriation requests. The administration has begun taking advance proactive steps, such as directing outside agencies to conserve spending until state appropriations are confirmed.

In light of these circumstances, this year's budget proposal will allow us to address critical demands of our city by funding the city's previously incurred, but underfunded, obligations for pension and other retirement benefits, employee healthcare costs and board of education funding. In addition, the budget includes funds to cover contractual labor cost increases, along with additional modest funding for grants to some critical social service programs. This budget will also allow for an increase in the number of police; adding more affordable homes to our housing supply; improving street conditions and enhancing other mobility options; and continuing to make investments in services for our vulnerable and at-risk populations.

This budget also includes a small addition of city staff. These are critical positions needed to improve department service delivery capabilities and respond to the population growth in the city. Included in the proposed budget are positions for additional building inspectors and an additional recycling crew. A Parks & Recreation Bureau Chief has been added to address park management and park utilization. We are also expanding the number of specialists in our HR department to monitor and streamline benefits help for employees.

- **Collaborative Approach to Addressing Budget and Finance Issues**

Since the beginning of my administration, the city has employed a collaborative approach with our elected boards and community organizations as we work together to support and improve city operations. Boards have been made aware of specific details of the city's operations. I, as Mayor, have routinely provided transparency and made detailed presentations to Boards on critical city issues. Throughout the year, the city seeks input from members of the Board of Finance and the Board of Representatives in labor negotiations, legal matters, and capital projects.

- **General Economy**

The City of Stamford continues to be economically healthy. Again this year, Standard & Poor's reaffirmed our triple-A bond rating. The city's Grand List continues to grow and our 3.4% year-end unemployment rate compares favorably to the state and the nation.

Stamford continues to offer its residents a high quality of life with favorable employment opportunities. In addition, it has many first-class amenities including cultural and special events, and dining and entertainment options. These and other features of Stamford continue to attract new residents and businesses alike to our city. Consequently, Stamford continues to see growth in all of its major employment sectors. Our downtown and south end housing markets have added many new and attractive buildings with highly desirable views and amenities. The Mill River corridor continues to expand. The increased housing stock has brought a substantial labor pool that will benefit Stamford and its surrounding communities.

- **Eliminating Unfunded Prior Obligations**

Two years ago, I made properly funding of employee pension and retiree health benefits a priority and made budget appropriations to fund these obligations at higher levels than ever before. This year again, we must set aside even more funds to meet these future obligations.

Retirement benefits now account for 17.8% of the proposed city operating budget; and they are the fastest growing component. In the coming year, the general fund will pay an additional \$5.7 million to fund retiree benefits, a significant increase from the 2016-17 fiscal year. As part of the increase, the city's contribution to pay for retiree health benefits (OPEB) will increase by 16.1%, while the city's contributions to employee pension funds will increase by 14.8%. We must fund these obligations today; we cannot continue to defer them to the future or we risk eroding the stability of the city's financial position.

- **Projected Revenue for the City**

The current fiscal year was robust for building permit and conveyance tax revenues, as several very large projects are underway or in the process of commencing construction and several large properties changed ownership. We do not expect this trend to continue indefinitely and, as such, we budgeted building permit revenue to remain approximately the same and conveyance tax revenue is budgeted to grow only slightly in the upcoming year. Other departmental revenues are expected to remain flat or increase slightly from the prior year, with the exception of land use fees, which are projected to increase because of a change in fee amounts enacted by the Board of Representatives this year.

For the 2017-2018 fiscal year, the city is uncertain about state grant funding because of the state's unprecedented financial situation. Therefore, the city is projecting slightly less in state grant funding. The city expects to maintain its current levy tax collection rate of 98.9%.

While the upcoming revaluation will not affect FY17-18, the city is already working on projections for FY18-19 and the revaluation's effects on taxpayers and future budgets.

- **Supporting Community Priorities**

The value of our core services cannot be understated. Our first responders in the Police Department, Fire Department and EMS ensure that Stamford remains a safe city; again the safest in New England in 2016. Our Health Department makes sure that our restaurants & residential rental buildings are up to code and ensure that children have access to school nurses. Our Operations Department works diligently for the residents of Stamford, whether they are clearing snow, maintaining our network of local parks, collecting trash and recycling, or overseeing capital projects. These are just a few of the many services the City of Stamford provides. We will continue to support these core services.

In addition, we have slightly increased our funding to various cultural, youth and social services organizations that reflect who we are. Essential funding will continue for Ferguson Library, the Stamford Museum and Nature Center, Mill River Collaborative, Bartlett Arboretum, and Inspirica, among others.

- **Improving City Operations**

We continue to work hard to improve the level of service provided to residents and our response time to your needs and requests. The city recently received funds that will permit us to commence our long-awaited traffic light synchronization project, which will continue through the upcoming fiscal year.

Road repairs and improvements continue to be a costly necessity. The city completed a condition assessment of all city roads using a scanner which read both the surface and subsurface. With this data we are able to develop a more systematic approach to improving the quality of streets in a cost-effective manner. We have identified the streets of greatest concern and are prioritizing what streets should be repaired and resurfaced with the money available in the budget.

- **Labor Costs**

Again, the cost of our labor contracts continues to be a major area of focus for the city. While it is important to fairly compensate our employees, it is incumbent upon us to ensure that our compensation packages do not create long term obligations that we are unable to sustain. We have settled several key contracts with the city's Fire, Police, and managers unions. Several other contract negotiations are still in progress. I will continue to seek the advice and involvement of our elected officials as we work together to tackle these challenges.

The city's combined budget is an important document, where the community's vision and needs are translated into the resources, personnel and projects needed to support those efforts. This proposed budget presents a strong operational plan to maintaining and improving city services while minimizing the need for future tax increases. We will continue to work throughout this budget cycle and beyond to ensure our city government is focused on providing essential services and improving city operations.

This proposed budget is reflective of our hard-working, dedicated employees who are committed to making Stamford a "Community of Many and Home to All." We are working together to ensure Stamford is ready for the future by making fiscal decisions that put us in a strong position to face any challenge in front of us.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "D. R. Martin". The signature is fluid and cursive, with a large initial "D" and "M".

David R. Martin

Fiscal Year 2017/2018 Budget Worksheet

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		FY 16/17			FY 17/18				FY 18/19	FY 19/20
		Adopted Budget	Revised Budget	Projected	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected	Estimate	Estimate
EXPENSE										
001	Office of Administration	10,059,689	10,673,066	10,485,070	10,185,228	9,999,075	-485,995	-4.64%	10,314,964	10,644,019
002	Office of Operations	43,906,973	44,235,876	44,584,108	46,576,108	45,741,047	1,156,939	2.59%	47,059,194	48,426,987
003	Office of Public Safety, Health & Welfare	110,431,030	117,196,138	116,907,795	126,692,136	122,635,556	5,727,761	4.90%	126,765,787	130,981,229
004	Office of Legal Affairs	27,460,545	35,441,809	35,313,542	31,473,034	31,358,234	-3,955,308	-11.20%	33,368,091	35,522,001
005	Office of Government Services	4,757,790	4,789,889	4,788,445	4,929,805	4,914,805	126,360	2.64%	5,047,176	5,184,120
009	Community Grants	11,582,977	11,692,977	11,692,977	13,299,810	12,396,760	703,783	6.02%	12,758,433	13,130,755
Subtotal City Operating		208,199,004	224,029,755	223,771,937	233,156,121	227,045,477	3,273,540	1.46%	235,313,645	243,889,111
012	Debt Service	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	661,036	1.28%	53,229,625	54,294,218
012	Transfer to Other Funds	1,589,356	1,631,904	1,621,332	1,787,478	1,787,478	166,146	10.25%	2,007,110	2,234,881
Subtotal City Government		261,572,747	277,446,046	276,918,140	287,129,506	281,018,862	4,100,722	1.48%	290,550,380	300,418,210
013	BOE	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	9,142,529	3.47%	281,176,705	289,612,006
013	BOE City Support Services	4,857,710	4,857,710	4,857,710	5,054,964	5,017,199	159,489	3.28%	5,181,422	5,352,754
TOTAL EXPENSE		530,334,020	546,207,319	545,620,413	565,171,562	559,023,153	13,402,740	2.46%	576,908,507	595,382,970
REVENUE										
30	Property Taxes	12,440,339	12,440,339	12,214,924	12,593,888	12,593,888	378,964	3.10%	12,915,655	13,288,059
32	Revenues From The Use of Money	950,000	950,000	1,000,000	1,000,000	1,000,000	0	0.00%	1,030,000	1,060,900
33	Intergovernmental Revenue	19,608,078	19,608,078	19,779,543	19,069,564	19,069,564	-709,979	-3.59%	18,761,312	18,630,623
34	Departmental Revenue	19,038,277	19,038,277	20,125,593	18,867,080	18,867,080	-1,258,513	-6.25%	18,722,390	18,543,432
36	Other Revenue	1,333,233	1,333,233	1,143,850	1,026,961	1,026,961	-116,889	-10.22%	1,042,301	1,058,059
38	Interfund Transfers	2,496,525	2,496,525	2,496,525	3,298,622	3,098,622	602,097	24.12%	3,159,515	3,222,006
39	Use of Fund Balance	0	7,916,631	7,916,631	0	0	-7,916,631	-100.00%	0	0
TOTAL REVENUE		55,866,452	63,783,083	64,677,066	55,856,115	55,656,115	-9,020,951	-13.95%	55,631,173	55,803,079
800	Reserve for Contingency	10,700,000	2,743,332	2,743,332	3,400,000	3,400,000	656,668	23.94%	3,500,000	3,500,000
Excess of Revenue over Expenditures		0	0	1,480,888	0	0	0	0.00%	0	0
Net Amount to be Raised from Taxes		485,167,568	485,167,568	485,167,568	512,715,447	506,767,038	21,599,470	4.45%	524,777,334	543,079,891
RESERVES										
100	Reserve for Elderly Credits	1,900,000	1,900,000	1,900,000	2,000,000	2,000,000	100,000	5.26%	2,000,000	2,000,000
200	Reserve for Tax Appeals	750,000	750,000	750,000	750,000	750,000	0	0.00%	1,250,000	2,500,000
300	Reserve for TIF (Mill River)	2,604,159	2,604,159	2,604,159	2,844,454	2,844,454	240,295	9.23%	3,072,000	3,300,000
400	Reserve for TIF (Harbor Point)	7,793,154	7,793,154	7,793,154	8,440,861	8,440,861	647,707	8.31%	9,116,000	9,800,000
500	Reserve for Linkage	106,810	106,810	106,810	147,642	147,642	40,832	38.23%	140,000	145,000
600	Reserve for Non-Profit Tax Credit	75,000	75,000	75,000	75,000	75,000	0	0.00%	75,000	75,000
700	Reserve for Uncollected	5,543,340	5,543,340	5,543,340	5,861,180	5,795,020	251,680	4.54%	6,010,853	6,238,523
TOTAL RESERVES		18,772,463	18,772,463	18,772,463	20,119,137	20,052,977	1,280,514	6.82%	21,663,853	24,058,523
Gross Tax Levy		503,940,031	503,940,031	503,940,031	532,834,584	526,820,015	22,879,984	4.54%	546,441,187	567,138,414
950	Grand List All Prop erty	19,557,816,784	19,557,816,784	19,557,816,784	19,731,953,511	19,731,953,511	174,136,727	0.89%	19,929,273,046	20,128,565,776
Average Mill Rate		25.77	25.77	25.77	27.00	26.70	0.93	3.62%	27.42	28.18
Collection Rate		98.90%	98.90%	17 98.90%	98.90%	98.90%	0	0.00%	98.90%	98.90%

Fiscal Year 2017/2018 Revenue Report

Reference #	Account Title	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Projected	FY 17/18		3/8/2017 - 1:33:28 PM	
								Department Request	Mayor's Proposed	FY 18/19 Estimate	FY 19/20 Estimate
30 - Property Taxes											
01301023021030	Collection Fees	0	0	0	56	0	0	0	0	0	0
01301023011000	Current Levy	408,729,790	420,193,175	432,265,855	447,242,628	465,658,111	485,167,568	512,715,447	506,767,038	524,777,334	543,079,891
01301023011030	Daily Over/(Short)	10	0	-10	-200	0	0	0	0	0	0
01301023081000	Liquidation of Overpayments	664,358	550,759	1,226,007	517,256	550,890	550,000	475,000	475,000	475,000	475,000
01301023031000	Penalties & Interest on Delinquent	3,254,633	3,117,886	3,316,740	3,045,735	2,783,135	2,800,000	2,600,000	2,600,000	2,652,000	2,731,560
01301023321405	PILOT-Charter Oak Communities	588,494	620,206	641,741	664,177	825,424	825,000	903,888	903,888	931,005	958,935
01301023441050	PILOT-Italian Center & Mead School	154,691	158,868	194,521	307,650	135,309	134,778	135,000	135,000	139,050	143,222
013S1403321403	PILOT-Southfield Village	85,009	89,221	155,443	95,406	96,599	80,561	80,000	80,000	81,600	83,232
01301023091000	Prior Year Collections - Motor Vehicl	318,288	253,983	307,853	650,391	807,854	350,000	500,000	500,000	500,000	515,000
01301023021010	Prior Year Collections - Levy	5,885,939	3,573,567	6,562,959	4,234,309	2,784,885	4,200,000	4,400,000	4,400,000	4,532,000	4,667,960
01301023011010	Refunds - Current Year Levy	0	-5,500	0	-12,600	0	-25,415	0	0	0	0
01301023011040	Supplemental Auto Taxes	2,694,215	2,870,504	3,113,653	3,405,346	3,695,302	3,300,000	3,500,000	3,500,000	3,605,000	3,713,150
Total Property Taxes		422,375,427	431,422,669	447,784,761	460,150,154	477,337,508	497,382,492	525,309,335	519,360,926	537,692,989	556,367,950
32 - Revenues From The Use of Money											
01301033211000	Interest Income	213,857	141,620	101,826	739,765	1,057,527	1,000,000	1,000,000	1,000,000	1,030,000	1,060,900
01301033211010	Realized Gain/(Loss) Investments	-38,946	-14,203	-15,025	115,102	370,631	0	0	0	0	0
Total Revenues From The Use of Money		174,911	127,418	86,801	854,867	1,428,158	1,000,000	1,000,000	1,000,000	1,030,000	1,060,900
33 - Intergovernmental Revenue											
013S9003329001	Education Cost Sharing	8,066,574	7,894,337	7,925,459	8,120,437	8,031,326	7,970,000	8,009,440	8,009,440	8,009,440	8,009,440
013S1903321912	Elderly & Disabled Property Tax Exe	22,514	20,793	28,605	63,078	3,562	3,500	3,500	3,500	3,500	3,500
013S1903321914	Elderly Homeowners	368,676	371,000	383,778	331,757	386,954	335,000	335,000	335,000	335,000	335,000
013S1903321915	Elderly Property Tax Relief Freeze	6,666	6,000	5,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
01301023621003	Enterprise Zone Reimbursement	1,607,494	1,615,671	1,582,441	2,300,340	1,412,580	1,325,586	1,148,678	1,148,678	1,148,678	1,148,678
013S1903321902	FEMA Winter Storm Grants	865,134	774,363	2,222,380	-17,851	0	0	0	0	0	0
013S1903321913	Manufacturing Property Tax Exemp	330,252	330,252	596,186	0	0	0	0	0	0	0
013S1903321980	Mashantucket Pequot Fund	933,145	923,079	920,041	925,415	938,305	886,330	884,033	884,033	866,352	849,025
013S9993329903	Moving Vehicle Fines	64,906	51,887	89,656	101,310	85,169	75,000	75,000	75,000	75,000	75,000

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013S1803321891	Municipal Grants-In-Aids	0	0	391,381	391,381	416,142	416,142	0	0	0	0
013S1903321986	Municipal Revenue Sharing	0	0	0	0	0	2,372,358	2,372,358	2,372,358	2,372,358	2,372,358
013S1903321987	Municipal Revenue Sharing Sales Ta	0	0	0	0	0	538,332	528,332	528,332	528,332	528,332
013S1903321985	Municipal Video Competition Trust	319,423	577,674	164,938	0	0	0	0	0	0	0
013S9003329030	Non-Public Transportation	43,441	30,892	52,488	70,551	59,978	0	0	0	0	0
013S1903321910	PILOT State-Colleges & Hospitals	1,843,648	1,908,074	1,747,011	1,963,214	1,827,676	1,837,777	1,837,777	1,837,777	1,837,777	1,837,777
013S1403321401	PILOT State-Project 135	307,676	255,116	254,421	237,929	0	0	0	0	0	0
013S1903321911	PILOT State-State Owned Property	1,303,760	1,273,723	1,217,778	1,510,039	1,084,271	1,065,042	1,065,042	1,065,042	1,065,042	1,065,042
013S9003329100	Private and Parochial Schools	411,248	586,052	536,164	557,072	306,494	387,142	400,000	400,000	380,000	361,000
013S1903321909	Property Tax Relief Grant	847,195	596,186	-596,186	0	0	0	0	0	0	0
013S9003329020	Public Transportation	75,457	54,217	78,927	95,896	89,059	0	0	0	0	0
013S9003329081	School Building Interest	171,216	137,300	98,736	64,768	45,934	31,754	15,168	15,168	4,433	1,833
013S9003329082	School Building Principal	897,571	909,598	822,305	406,210	281,008	520,480	374,451	374,451	114,615	22,853
013S1403321402	Tax Abatement Grant	376,550	375,818	361,905	430,338	0	0	0	0	0	0
01301013691024	Telephone Line Access Grant	636,516	591,588	566,161	624,134	630,055	630,000	630,000	630,000	630,000	630,000
013S1803321890	Town Aid Road Fund	0	0	0	1,204,261	1,213,719	1,213,719	1,228,785	1,228,785	1,228,785	1,228,785
013S9003329200	Vocational Agriculture	110,464	154,998	154,998	208,198	205,518	169,381	160,000	160,000	160,000	160,000
Total Intergovernmental Revenue		19,609,526	19,438,619	19,604,571	19,590,475	17,019,750	19,779,543	19,069,564	19,069,564	18,761,312	18,630,623
34 - Departmental Revenue											
01302533411045	Adult Leagues	201,299	190,148	190,154	178,233	199,635	208,000	199,450	199,450	203,439	207,508
01302533411044	Adult Programs	20,074	24,484	14,009	21,628	7,756	10,149	17,046	17,046	17,387	17,735
01302533411046	Aquatics	35,537	42,820	44,896	25,047	41,948	57,000	63,850	63,850	65,127	66,430
01302533411012	Bandwagon Rental	2,700	450	1,400	2,100	2,190	3,000	1,000	1,000	1,000	1,000
01303313421023	Bingo Permits-Police	369	270	201	164	168	300	300	300	300	300
01302133421004	Building Permits	5,357,843	6,900,611	6,247,802	8,170,032	7,792,247	5,750,000	5,800,000	5,800,000	5,510,000	5,234,500
01302143411000	Bulky Waste Tipping	909,160	949,303	1,053,345	1,226,303	1,327,220	1,400,000	1,400,000	1,400,000	1,428,000	1,456,560
01301013411048	Central Svcs Outside Printing Jobs	929	216	15	501	0	0	0	0	0	0
01302133433000	Civil Citation Fines	1,880	6,592	7,110	17,250	8,050	7,000	10,000	10,000	10,200	10,404
01305053421038	Clam Permits	532	387	170	362	199	250	0	0	0	0

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								Department Request	Mayor's Proposed	FY 18/19 Estimate	FY 19/20 Estimate
01302143411020	Compost Sales	65,565	63,762	13,446	0	0	0	0	0	0	0
01305053421010	Conveyance Tax	2,569,330	3,224,974	5,871,941	5,378,520	5,063,784	7,000,000	5,500,000	5,500,000	5,500,000	5,500,000
01302203421011	Engineering Print Fees	153	205	143	122	73	133	115	115	115	115
01302343421036	EPB Wetland Permits	43,413	36,051	35,360	33,950	41,487	33,000	33,000	33,000	33,000	33,000
01303503421002	False Alarm Fees	372,537	206,041	235,023	221,109	203,058	200,000	200,000	200,000	200,000	200,000
01305053421054	Farmland Preservation - City	74,002	16,866	42,733	38,641	39,058	45,000	45,000	45,000	45,000	45,000
01305053421055	Farmland Preservation - Town Clerk	24,585	24,880	32,683	32,409	32,128	23,000	25,000	25,000	25,000	25,000
01302133411076	Film/Video Productions	2,000	3,700	1,400	300	100	1,000	1,000	1,000	1,000	1,000
01303503421013	Fire - Miscellaneous	275	462	368	493	904	150	0	0	0	0
01303813421033	Health - Apt Fees	33,350	36,418	33,100	45,934	52,300	48,750	50,000	50,000	51,000	52,020
01303813411043	Health - Dental Clinic	45,114	29,384	30,492	22,662	33,501	25,000	40,000	40,000	40,000	40,000
01303813411087	Health - Food Safety Training	0	0	0	24,025	28,350	21,000	25,000	25,000	25,000	25,000
01303813411014	Health - Immunization Clinic	32,060	40,130	42,798	42,684	32,254	25,000	34,500	34,500	34,500	34,500
01303813421059	Health - Inspection Fees	0	0	0	0	2,850	3,750	1,000	1,000	1,000	1,000
01303813411021	Health - Lab Analysis	34,419	77,610	72,940	44,500	76,195	52,500	57,800	57,800	57,800	57,800
01303813421051	Health - Microwave Transmitter Per	11,050	5,525	10,725	6,500	21,775	12,500	12,500	12,500	12,500	12,500
01303813421028	Health - Multi Family Dwell Fees	533,930	626,175	599,065	695,500	878,142	856,000	820,000	820,000	836,400	853,128
01303813421012	Health - Permits & Fees	18,702	17,797	19,724	18,078	19,000	16,000	16,000	16,000	16,320	16,646
01303813411002	Health - Private Sewage Disposal	34,685	37,200	33,160	30,670	27,491	30,000	30,000	30,000	30,000	30,000
01303813421019	Health - Restaurant Licenses	169,671	169,092	178,065	182,448	211,018	262,000	292,000	292,000	297,840	303,797
01303813421025	Health - Room House Fees	208,439	230,123	242,649	284,604	249,229	285,000	285,000	285,000	290,700	296,514
01303103421009	Health - Weights & Measures Inspe	30,000	30,015	34,665	34,720	32,230	33,000	33,000	33,000	33,660	34,333
01302133411033	High School Hockey	23,142	14,282	15,698	16,853	13,706	15,000	15,000	15,000	15,300	15,606
01304023411075	HR Exam Filing Fees	360	17,142	1,830	45,162	0	25,330	25,305	25,305	25,305	25,305
01302133411036	Ice Rental	736,185	646,487	619,691	533,334	522,140	635,000	650,000	650,000	663,000	676,260
01305053421053	Land Records Search Subscriptions	5,500	11,250	9,750	27,000	18,750	11,250	12,000	12,000	12,240	12,485
01304013411078	Legal Services-Reimbursement	52,902	46,581	70,641	124,338	255,800	150,000	140,000	140,000	140,000	140,000
01302133411031	Lesson Registration	87,011	102,094	116,780	157,634	154,843	108,000	115,000	115,000	117,300	119,646
01305053421043	Notary Public	4,950	5,090	5,750	5,540	5,788	6,000	6,000	6,000	6,000	6,000

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01302133411037	Patch & Free Style	16,965	4,281	5,493	8,969	3,640	5,000	4,000	4,000	4,120	4,244
01305053421042	Photo Copies	61,519	78,879	87,952	72,091	75,087	60,000	60,000	60,000	60,000	60,000
01302133421026	Picnic Permits	26,825	27,365	30,425	32,550	31,785	32,000	30,000	30,000	30,000	30,000
01302313421018	Planning - Filing Fees	2,815	4,055	7,470	1,140	2,690	2,000	3,500	3,500	3,605	3,605
01302533411079	Playground Programs	512,423	498,391	494,501	520,944	518,421	530,642	549,890	549,890	560,888	572,106
01302133411030	Public Sessions	64,113	60,991	56,484	53,814	53,206	52,000	55,000	55,000	56,100	57,222
01303313421030	Raffle & Bazaar Permits	1,325	1,315	1,355	935	1,205	1,200	1,200	1,200	1,200	1,200
01305053421031	Recording Fees	557,600	627,888	541,354	534,876	533,402	535,000	535,000	535,000	545,700	556,614
01302143411049	Recycling-Single Stream	269,528	99,796	23,067	166,941	199,180	210,000	210,000	210,000	210,000	189,000
01302133411040	Rink Advertising	1,000	0	0	0	1,000	4,000	4,000	4,000	4,080	4,162
01302313421050	Sale of GIS Maps	475	475	725	675	350	300	600	600	600	600
01302343421039	Sale of Maps & Reg-EPB	171	622	139	820	212	600	400	400	400	400
01302313421027	Sale of Master Plan - Land Use	219	126	175	609	666	500	600	600	600	600
01302133411035	Skate Rental	13,491	10,619	13,912	12,090	11,869	10,500	11,000	11,000	11,220	11,444
01303713411005	Smith House-Charges for Services -	0	0	0	0	0	0	0	0	0	0
01303713411105	Smith House-Commercial Ins/Mana	278,514	558,863	928,267	240,185	365,172	0	0	0	0	0
01303713411104	Smith House-Guarantor/Private Pay	2,876,411	3,192,968	2,762,906	2,486,928	1,102,418	0	0	0	0	0
01303713411100	Smith House-Medicaid	7,492,965	7,087,015	7,972,306	7,424,911	3,293,135	3,000	0	0	0	0
01303713411102	Smith House-Medicare A	1,249,353	1,439,253	1,556,132	1,598,435	873,942	2,000	0	0	0	0
01303713411103	Smith House-Medicare B	57,866	95,502	69,610	105,842	52,873	0	0	0	0	0
01303713691000	Smith House-Miscellaneous	224	11,617	7,250	2,404	49,789	0	0	0	0	0
01302343421041	State Land Use Fees	344	366	384	180	0	0	0	0	0	0
01302203421007	Street Opening Permits-PWD	82,625	77,625	74,125	159,925	162,500	154,500	156,000	156,000	159,120	162,302
01302543421008	Street Use Permits - Traffic	19,200	23,450	18,500	10,400	15,650	29,000	40,000	40,000	42,000	42,840
01302143411019	Tipping Fees-PWD	279,444	284,384	397,031	487,866	263,970	140,000	180,000	180,000	189,000	192,780
01302123411086	Towing & Storage Fees	0	0	200	6,713	5,465	10,000	8,500	8,500	8,670	8,843
01305053421017	Town Clerk - Filing Fees	5,795	5,205	5,220	4,967	5,071	6,000	6,000	6,000	6,120	6,242
01305053421040	Town Clerk - Map Copies	7,535	2,000	1,730	1,650	1,910	7,500	5,000	5,000	5,000	5,000
01305053421035	Town Clerk - Miscellaneous	4,706	6,412	3,753	5,579	6,564	5,000	5,000	5,000	5,000	5,000

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01302143411016	Truck Permit Fees	6,405	6,360	8,442	12,583	13,323	13,000	9,000	9,000	9,180	9,364
01305053421034	Vital Statistics	347,932	342,165	335,883	352,010	354,521	350,000	350,000	350,000	350,000	350,000
01302533411047	Youth Programs	153,172	135,365	127,786	134,751	327,561	194,789	216,524	216,524	220,854	225,272
01302313421029	Zoning Applications	57,620	44,935	56,883	54,708	54,419	45,000	53,000	53,000	55,650	55,650
01302313421032	Zoning Board of Appeals-Appeals-A	17,696	23,441	20,775	13,695	19,782	20,000	27,000	27,000	28,350	28,350
01302313421052	Zoning Enforcement - Permits	324,648	565,710	375,301	350,516	421,150	343,000	390,000	390,000	409,500	409,500
Total Departmental Revenue		26,534,578	29,152,052	31,915,256	32,550,052	26,217,293	20,125,593	18,867,080	18,867,080	18,722,390	18,543,432
36 - Other Revenue											
01301023691003	Assessor-Miscellaneous	13,053	9,914	6,699	6,740	8,040	4,400	7,500	7,500	7,500	7,500
01304013611000	Claims & Settlements	138,115	1,165,104	500,000	815,156	26,584	0	0	0	0	0
01309003691001	Education-Miscellaneous	2,908	415	205	0	243	200	200	200	200	200
01302133441030	Lease-Collins Plaza West, LLC	11,714	11,890	12,068	12,296	12,311	12,311	12,404	12,404	12,404	12,404
01302133441014	Lease-Concessions-Parks	12,500	10,500	13,000	12,000	8,000	15,000	15,000	15,000	15,300	15,606
01302133441032	Lease-Credit Union	27,811	26,292	40,506	37,390	37,390	37,390	37,390	37,390	37,390	37,390
01302133441013	Lease-CT Quality Transmissions	0	0	0	0	6,840	3,600	0	0	0	0
01302133441024	Lease-EPA	81,738	82,011	82,194	72,505	65,524	65,554	65,554	65,554	65,554	65,554
01302133441029	Lease-New England Recycling	6,500	5,000	7,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
01302133441062	Lease-Shelter for the Homeless	0	0	0	25,950	23,788	25,950	25,950	25,950	25,950	25,950
01302133441064	Lease-Smith House	0	0	0	0	0	0	0	0	0	0
01302133441063	Lease-South End Dental Center	0	0	0	12,110	9,502	10,365	10,365	10,365	10,365	10,365
01302533691019	Lease-Stamford Golf Authority	318,947	347,636	322,681	306,821	323,992	370,000	370,000	370,000	381,100	392,533
01302133441027	Lease-SWRPA	45,688	45,963	46,153	46,806	39,137	46,965	0	0	0	0
01302133441012	Lease-U R C	19,800	19,800	19,800	19,800	23,714	19,800	19,800	19,800	19,800	19,800
01302133441010	Lease-U S House of Representatives	31,703	21,135	21,135	21,346	21,558	21,558	21,558	21,558	21,558	21,558
01302133441011	Lease-WSHU	36,292	27,624	31,440	32,340	32,760	33,240	33,240	33,240	33,240	33,240
01304013691018	Legal Miscellaneous	0	-10,450	0	0	0	0	0	0	0	0
01301013691014	Other-Miscellaneous	220,010	52,782	427,550	373,144	129,686	0	0	0	0	0
01302133691021	Parks-Miscellaneous	9,340	8,610	9,655	7,822	10,535	5,500	0	0	0	0
01303313691016	Police-Miscellaneous	23,621	39,280	28,808	31,036	40,916	40,000	30,000	30,000	30,000	30,000

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01302533691020	Private Donations	0	0	0	26,000	2,500	0	0	0	0	0
01302143691022	Recycling-Mixed Metals	127,098	113,338	103,028	97,951	46,222	70,000	72,000	72,000	73,440	74,909
01303923621007	Relocation & Storage Fee Reimburs	34,624	27,094	15,560	31,903	33,230	33,795	25,000	25,000	25,500	26,010
01301013691002	Sale of Surplus Property	182,981	156,360	170,541	153,595	46,131	117,222	100,000	100,000	102,000	104,040
01302143691017	Sanitation-Miscellaneous	2,464	3,514	11,398	9,897	9,141	11,000	5,000	5,000	5,000	5,000
01309003411091	Tuition-Regular (From Individuals)	49,983	101,874	120,769	171,130	137,299	164,000	130,000	130,000	130,000	130,000
01309003411092	Tuition-Spec Educ (From Schl Dists)	0	0	0	0	63,502	30,000	40,000	40,000	40,000	40,000
Total Other Revenue		1,396,891	2,265,684	1,990,189	2,329,740	1,164,544	1,143,850	1,026,961	1,026,961	1,042,301	1,058,059
38 - Interfund Transfers											
01301013811052	Transfer In - BOE Energy Reserve	0	0	0	98,000	0	0	0	0	0	0
01301013811002	Transfer In - Dog Fund	0	0	0	0	0	15,000	35,000	35,000	35,000	35,000
01301013811043	Transfer In - EG Brennan Golf Cours	54,582	75,032	78,170	139,600	152,298	52,744	54,698	54,698	55,413	56,521
01301013811028	Transfer In - Marina Fund	29,377	38,840	44,746	65,917	0	35,092	22,362	22,362	22,809	23,265
01301013811029	Transfer In - Parking Fund	1,775,921	905,625	914,625	216,127	1,240,697	974,586	1,782,787	1,582,787	1,614,443	1,646,732
01301013811042	Transfer In - Pol Ext Dty Cost	822,260	1,325,226	930,397	1,691,629	760,923	877,421	822,254	822,254	838,699	855,473
01301013811093	Transfer In - Risk Management Fun	281,421	303,388	342,874	336,884	301,315	143,550	126,855	126,855	129,392	131,980
01301013811003	Transfer In - Town Road Aid	587,083	595,641	1,189,301	0	0	0	0	0	0	0
01301013811033	Transfer In - WPCA	209,555	226,995	356,502	348,604	324,414	398,132	454,666	454,666	463,759	473,035
Total Interfund Transfers		3,760,199	3,470,747	3,856,614	2,896,761	2,779,647	2,496,525	3,298,622	3,098,622	3,159,515	3,222,006
39 - Use of Fund Balance											
01301013691991	Use of Fund Balance	0	0	0	0	0	7,916,631	0	0	0	0
Total Use of Fund Balance		0	0	0	0	0	7,916,631	0	0	0	0
Grand Total		473,851,532	485,877,189	505,238,192	518,372,049	525,946,900	549,844,634	568,571,562	562,423,153	580,408,507	598,882,970

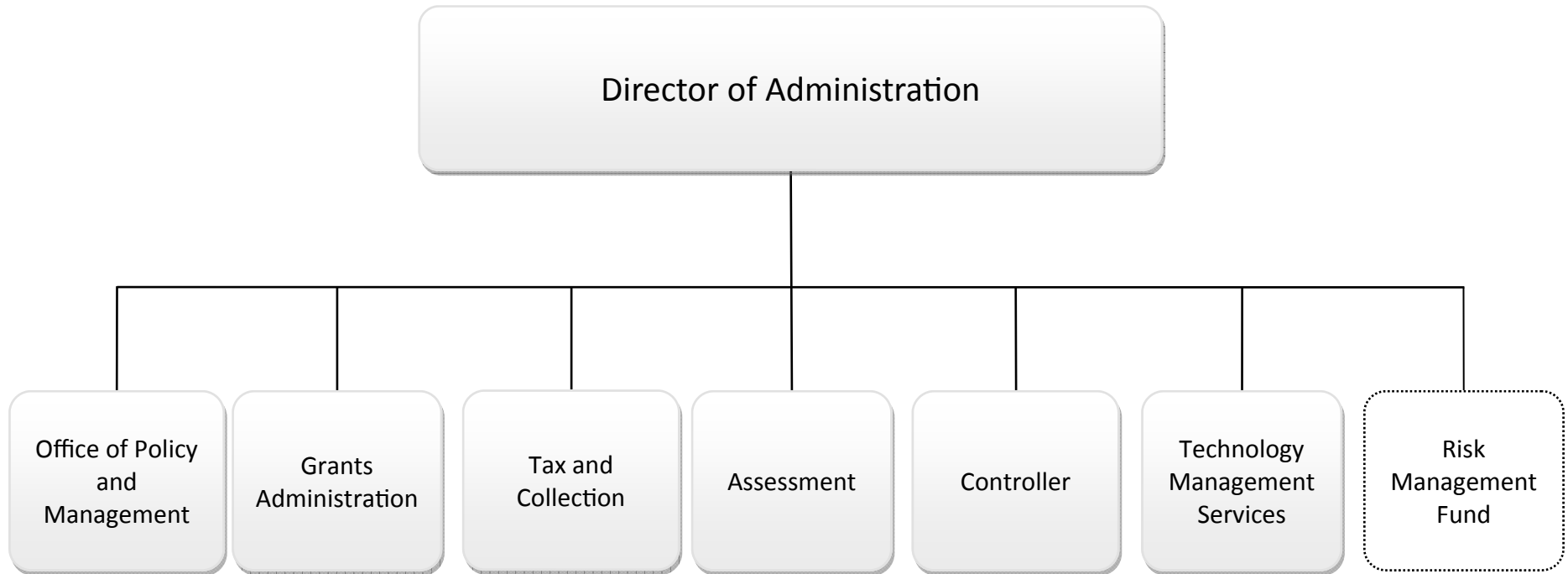
Fiscal Year 2017/2018 - Mayor's Proposed Operating Budget by Category

3/8/2017 - 1:33:29 PM

Fund: 0001 General Fund

Category	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayors Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary	75,927,879	76,154,266	74,615,194	80,998,770	77,425,920	81,751,348	81,751,348	14.62%	4,325,428	5.6%
Other Salary	11,872,319	11,730,767	10,240,360	10,483,300	11,028,779	12,149,606	11,557,962	2.07%	529,183	4.8%
Overtime	13,450,954	12,906,555	11,188,126	11,856,206	14,215,146	15,270,823	13,990,903	2.50%	-224,243	-1.6%
Employee Benefits	28,649,961	29,825,814	28,275,904	28,360,904	29,028,367	29,430,830	29,288,065	5.24%	259,698	0.9%
Retirement Benefits	31,907,067	33,465,894	37,170,939	37,170,939	37,320,469	43,009,096	43,009,096	7.69%	5,688,627	15.2%
Payments to Insurance Fund	9,749,061	10,318,690	10,467,071	10,467,071	10,408,357	10,267,523	10,267,523	1.84%	-140,834	-1.4%
Purchased Other Services	540,201	617,269	625,042	626,542	683,019	676,775	594,875	0.11%	-88,144	-12.9%
Purchased Professional Services	1,905,104	4,401,696	3,953,790	4,047,329	4,025,679	4,113,214	4,061,214	0.73%	35,535	0.9%
Purchased Property Services	11,455,647	8,564,986	9,839,617	10,209,023	9,951,935	9,638,633	9,077,023	1.62%	-874,912	-8.8%
Professional Development	287,651	316,491	286,078	287,648	287,773	402,041	365,702	0.07%	77,929	27.1%
Utilities & Commodities	6,825,952	6,324,402	6,569,286	6,567,786	6,404,399	6,442,894	6,331,322	1.13%	-73,077	-1.1%
Supplies	6,242,354	5,829,622	4,831,571	4,805,401	5,361,864	6,023,355	5,752,728	1.03%	390,864	7.3%
Volunteer Fire Dept	2,226,663	2,269,606	2,407,990	2,461,944	2,461,944	4,496,627	2,468,865	0.44%	6,921	0.3%
Community & Cultural	10,366,210	10,668,278	11,655,232	11,780,232	11,780,232	13,406,801	12,503,751	2.24%	723,519	6.1%
Other	1,059,309	5,439,744	930,514	8,764,370	8,245,765	1,039,581	950,361	0.17%	-7,295,404	-88.5%
BOE Billed Services	0	0	0	0	0	91,938	91,938	0.02%	91,938	100.0%
City Support to BOE	0	0	-4,857,710	-4,857,710	-4,857,710	-5,054,964	-5,017,199	-0.90%	-159,489	3.3%
Transfer to Other Funds	2,037,854	2,505,869	1,589,356	1,631,904	1,621,332	1,787,478	1,787,478	0.32%	166,146	10.2%
Sub-Total Operating	214,504,186	221,339,951	209,788,360	225,661,659	225,393,269	234,943,599	228,832,955	40.93%	3,439,686	1.5%
Debt Service	48,772,296	49,342,250	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	9.34%	661,036	1.3%
Sub-Total City Government	263,276,482	270,682,201	261,572,747	277,446,046	276,918,140	287,129,506	281,018,862	50.27%	4,100,722	2.8%
BOE	248,798,237	255,306,580	268,761,273	268,761,273	268,702,273	278,042,056	278,004,291	49.73%	9,302,018	3.5%
Total Budget Submission	512,074,719	525,988,781	530,334,020	546,207,319	545,620,413	565,171,562	559,023,153	100.00%	13,402,740	6.3%

City of Stamford Office of Administration



Fiscal Year 2017/2018 - Office Summary

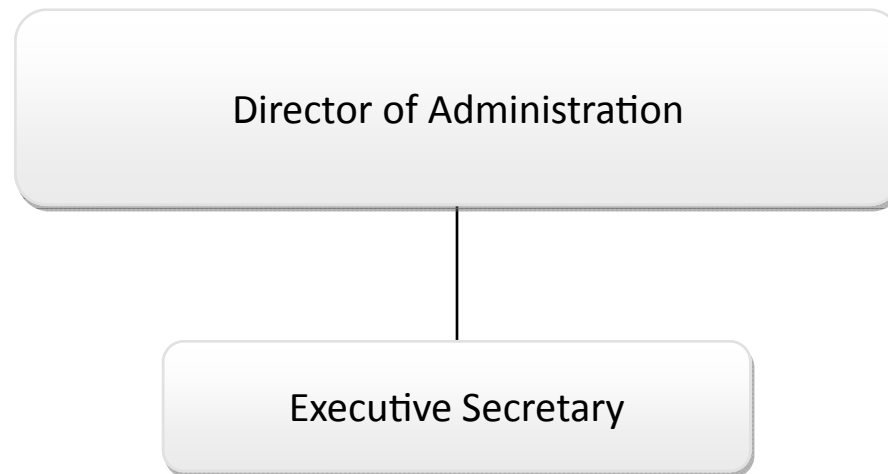
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Fund: 0001 General Fund

Office: 001 Administration

Program	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Dir of Admin (1010)	401,879	388,951	398,864	398,864	399,477	406,811	406,811	4.07%	7,334	1.8%
Administration	401,879	388,951	398,864	398,864	399,477	406,811	406,811		7,334	1.8%
Financial Proc & Rptng (1032)	2,306,487	2,020,262	2,071,284	2,147,007	2,123,834	2,339,266	2,339,266	23.39%	215,432	0.0%
Internal Audits (1034)	0	164,796	141,154	150,970	146,299	153,666	153,666	1.54%	7,367	5.0%
Cash Mgmt (1035)	0	157,477	128,057	134,920	133,133	136,687	136,687	1.37%	3,554	2.7%
Controller	2,306,487	2,342,535	2,340,495	2,432,897	2,403,266	2,629,619	2,629,619		226,353	9.4%
OPM (1011)	1,276,978	815,270	703,008	729,048	686,876	737,306	737,306	7.37%	50,430	7.3%
Purchasing (1040)	0	409,299	393,576	416,909	397,546	404,128	404,128	4.04%	6,582	1.7%
Mail & Duplicating (1041)	0	195,779	216,132	217,652	224,952	214,584	214,584	2.15%	-10,368	-4.6%
Office of Policy & Management	1,276,978	1,420,348	1,312,716	1,363,609	1,309,374	1,356,018	1,356,018		46,644	3.6%
TMS (1060)	1,633,944	0	0	0	0	0	0	0.00%	0	0.0%
Application Support (1061)	0	1,127,522	1,011,991	1,040,344	1,038,888	1,124,558	1,088,166	10.88%	49,278	4.7%
Network/Telecomm Svcs (1063)	0	278,315	234,034	256,269	252,900	264,331	262,070	2.62%	9,170	3.6%
Desktop Support (1064)	0	399,249	344,508	363,045	357,759	362,852	362,852	3.63%	5,093	1.4%
Technology Management Services	1,633,944	1,805,086	1,590,533	1,659,658	1,649,547	1,751,741	1,713,088		63,541	3.9%
Assessor (1020)	1,071,753	1,030,404	1,140,469	1,495,991	1,453,792	1,360,509	1,219,509	12.20%	-234,283	-16.1%
Brd Assess Appeals (1021)	5,595	6,678	7,718	7,718	7,718	15,434	15,434	0.15%	7,716	100.0%
Property Revaluation (1026)	408,222	400,240	1,189,992	1,189,992	1,185,599	492,370	492,370	4.92%	-693,229	-58.5%
Assessment	1,485,570	1,437,322	2,338,179	2,693,701	2,647,109	1,868,313	1,727,313		-919,796	-34.7%
Revenue Services (1022)	977,230	1,009,612	1,016,255	1,043,623	1,040,942	1,111,383	1,111,383	11.11%	70,441	6.8%
Taxation Services (1023)	604,732	560,994	482,074	482,074	445,004	465,214	458,714	4.59%	13,710	3.1%
Tax Administration (1024)	188,989	196,443	159,494	168,214	166,028	170,339	170,339	1.70%	4,311	2.6%
Tax & Collection	1,770,951	1,767,049	1,657,823	1,693,911	1,651,974	1,746,936	1,740,436		88,462	5.4%
Grants (1012)	366,015	339,645	421,079	430,426	424,323	425,790	425,790	4.26%	1,467	0.3%
Grants Administration	366,015	339,645	421,079	430,426	424,323	425,790	425,790		1,467	0.3%
Total Administration	9,500,936	9,500,936	10,059,689	10,673,066	10,485,070	10,185,228	9,999,075	100.00%	-485,995	-4.6%

City of Stamford
Office of Administration
Administration



Fiscal Year 2017/2018 - Department Summary

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Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0101 Administration

Mission Statement:

The mission of The Office of Administration is to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management. The Office consists of the following departments: the Office of Policy and Management (OPM), Purchasing, Grants and Community Development, the Assessor's Office, the Tax Collector's Office, the Controller's Office, Technology Management Services, and Risk Management. One of the functions of the Office of Administration is Debt Administration which is the payment of interest and principal on non-self-supporting General Obligation bonds issued by the City. The funds necessary to fulfill this obligation are transferred to the Debt Service fund for payment. The division also includes the annual transfer of the City match of grant funds.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Dir of Admin (1010)	401,879	388,951	398,864	398,864	399,477	406,811	406,811	100.00%	7,334	1.8%
Total Expenditures	401,879	388,951	398,864	398,864	399,477	406,811	406,811	100.00%	7,334	1.8%
Net Operating Cost	401,879	388,951	398,864	398,864	399,477	406,811	406,811	100.00%	7,334	1.8%

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0101 Administration
Program: 1010 Director of Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C236	Dir of Administration	1	159,018	1	161,735	1	161,735	0	2,717	1.7%	Rate Increase
UAW	C350	Executive Secretary	1	73,110	1	72,832	1	72,832	0	-278	-0.4%	
Total			2	232,128	2	234,567	2	234,567	0	2,439	1.1%	

Fiscal Year 2017/2018 - Program Summary

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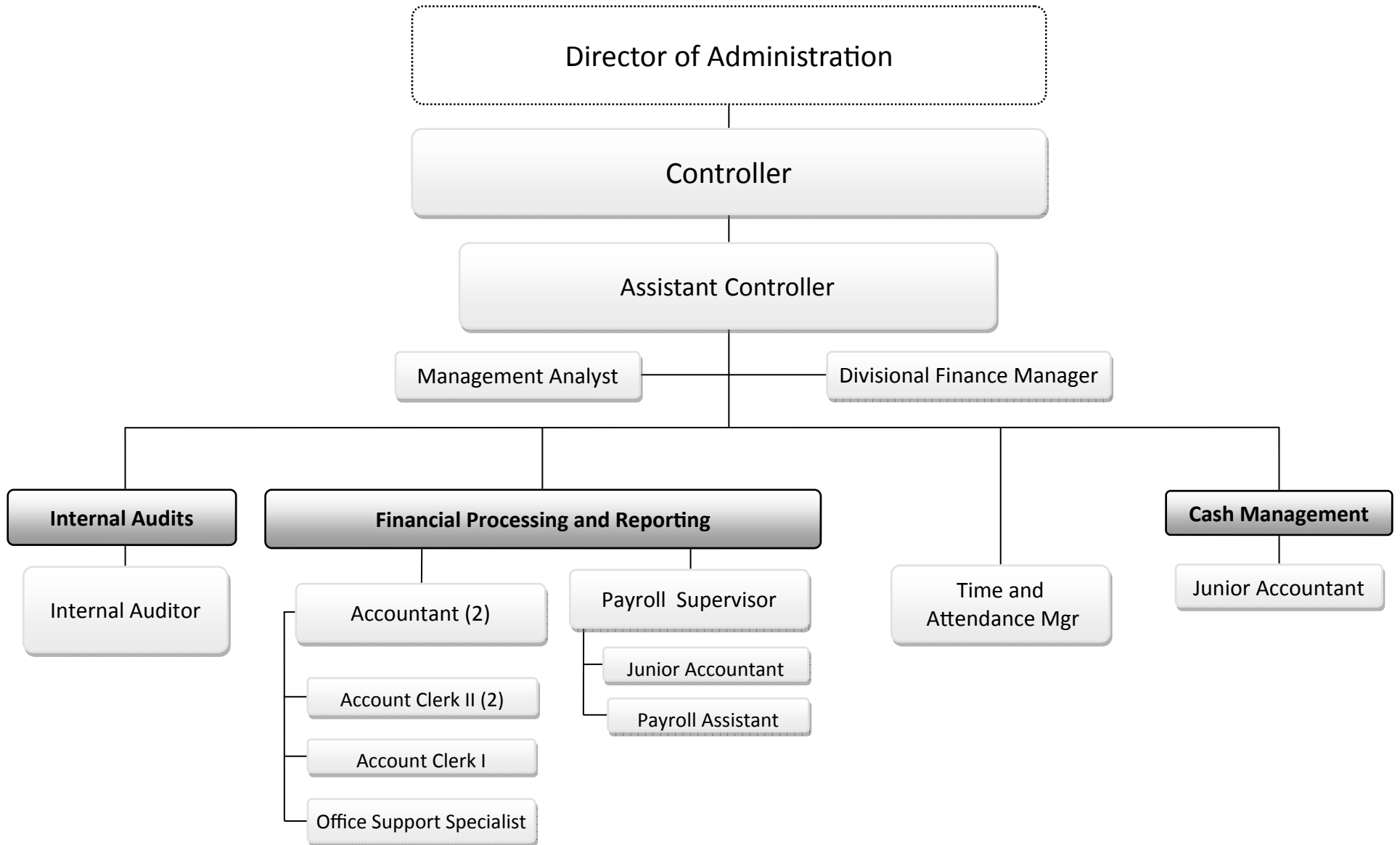
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0101 Administration
Program: 1010 Director of Administration

Program Description:

The Director of Administration is charged with the responsibility to develop, maintain, and improve the City's financial systems, procedures, and internal controls; to execute financial and administrative decisions in an effective and accountable manner; and to advise the Mayor and the City's fiscal boards with respect to financial and administrative matters in accordance with the Charter, local ordinances, and State law. The Director is responsible for the functions of: (1) operational controllership which ensures sound internal controls and effective compliance programs within the City and the Board of Education, (2) financial decision making which ensures that elected and appointed officials have appropriate information available to assist them in making financial decisions advantageous to the City and its taxpayers and includes, but is not limited to, investment policy, pension administration and investment, budget policy, capital planning and financing, and debt administration, (3) debt management which is the issuance of all municipal debt, and (4) executive leadership which is the administration and supervision of all of the operating divisions within the Office of Administration.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	222,278	228,031	232,128	232,128	232,128	234,567	234,567	57.66%	2,439	1.1%
Overtime	630	298	100	100	100	500	500	0.12%	400	400.0%
Employee Benefits	71,562	47,925	96,496	96,496	96,458	99,245	99,245	24.40%	2,787	2.9%
Retirement Benefits	61,417	62,875	20,292	20,292	20,292	21,821	21,821	5.36%	1,529	7.5%
Payments to Insurance Fund	703	695	639	639	639	618	618	0.15%	-21	-3.3%
Purchased Other Services	441	1,951	300	300	300	800	800	0.20%	500	166.7%
Purchased Professional Services	37,580	41,000	43,000	43,000	43,000	43,000	43,000	10.57%	0	0.0%
Utilities & Commodities	1,376	1,619	1,149	1,149	1,800	1,500	1,500	0.37%	-300	-16.7%
Supplies	4,037	2,703	2,840	2,840	2,840	2,840	2,840	0.70%	0	0.0%
Other	1,855	1,855	1,920	1,920	1,920	1,920	1,920	0.47%	0	0.0%
Total Expenditures	401,879	388,951	398,864	398,864	399,477	406,811	406,811	100.00%	7,334	1.8%
Net Operating Cost	401,879	388,951	398,864	398,864	399,477	406,811	406,811		7,334	1.8%

City of Stamford
Office of Administration
Controller



Fiscal Year 2017/2018 - Department Summary

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Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller

Mission Statement:

The Controller's Department mission is to maintain the books and records of the City of Stamford and its various agencies, functions and departments by supporting the General Accounting, Accounts Payable, and Payroll functions and ensuring that prudent accounting policies, procedures and practices have been established which are supported by well-designed and operationally effective internal controls.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Financial Proc & Rptng (1032)	2,306,487	2,020,262	2,071,284	2,147,007	2,123,834	2,339,266	2,339,266	88.96%	215,432	10.1%
Internal Audits (1034)	0	164,796	141,154	150,970	146,299	153,666	153,666	5.84%	7,367	5.0%
Cash Mgmt (1035)	0	157,477	128,057	134,920	133,133	136,687	136,687	5.20%	3,554	2.7%
Total Expenditures	2,306,487	2,342,535	2,340,495	2,432,897	2,403,266	2,629,619	2,629,619	100.00%	226,353	9.4%
Revenue										
Financial Proc & Rptng (1032)	854,867	1,428,158	950,000	950,000	1,000,000	1,000,000	1,000,000	100.00%	0	0.0%
Total Revenue	854,867	1,428,158	950,000	950,000	1,000,000	1,000,000	1,000,000	100.00%	0	0.0%
Net Operating Cost	1,451,620	914,378	1,390,495	1,482,897	1,403,266	1,629,619	1,629,619	100.00%	226,353	16.1%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:33:39 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1032 Financial Processing & Reporting

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	1	50,360	1	50,170	1	50,170	0	-190	-0.4%	
UAW	C009	Account Clerk II	2	121,478	2	118,065	2	118,065	0	-3,413	-2.8%	
MAA	C004	Accountant	2	214,374	2	235,661	2	235,661	0	21,287	9.9%	Step/Compound Rate Increase
MAA	C955	Asst Controller	1	123,401	1	133,033	1	133,033	0	9,632	7.8%	Compound Rate Increase
	CBE	CHRGBK to BOE	0	-106,395	0	-119,574	0	-119,574	0	-13,179	-12.4%	
MAA	C166	Controller	1	138,648	1	149,501	1	149,501	0	10,853	7.8%	Compound Rate Increase
MAA	C984	Divisional Finance Mgr	1	123,051	1	132,683	1	132,683	0	9,632	7.8%	Compound Rate Increase
MAA	C919	Junior Accountant	1	81,225	1	87,548	1	87,548	0	6,323	7.8%	Compound Rate Increase
MAA	C847	Management Analyst 37.5	1	103,000	1	111,034	1	111,034	0	8,034	7.8%	Compound Rate Increase
UAW	C558	Office Support Specialist	1	53,117	1	52,915	1	52,915	0	-202	-0.4%	
UAW	C957	Payroll Assistant	1	68,769	1	68,508	1	68,508	0	-261	-0.4%	
MAA	C593	Payroll Supervisor	1	109,641	1	118,181	1	118,181	0	8,540	7.8%	Compound Rate Increase
MAA	C997	Time & Attendance Mgr	0	0	1	104,467	1	104,467	1	104,467	100.0%	xfer from HR 4020
Total			13	1,080,669	14	1,242,192	14	1,242,192	1	161,523	14.9%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1032 Financial Processing & Reporting

Program Description:

This program includes maintaining reliable financial systems for processing transactions and accurate supporting records for the General Accounting, Accounts Payable, and Payroll functions as well as periodically reporting the City's results of operations and financial position in compliance with generally accepted accounting principles (GAAP), including the principles of the Government Accounting Standards Board (GASB), and any applicable legal requirements. Included in this program is the oversight of the annual audit of the City's financial statements by the City's independent auditors and the preparation of the financial reports for the City's pension plans and its OPEB trust as well as for the SWPCA.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,178,918	968,648	1,080,669	1,156,392	1,135,044	1,242,192	1,242,192	53.10%	107,148	9.4%
Other Salary	31,082	36,702	37,280	37,280	37,280	37,280	37,280	1.59%	0	0.0%
Overtime	2,765	148	5,000	5,000	2,800	5,000	5,000	0.21%	2,200	78.6%
Employee Benefits	362,221	304,345	360,524	360,524	360,823	415,418	415,418	17.76%	54,595	15.1%
Retirement Benefits	316,444	278,075	158,616	158,616	158,616	170,668	170,668	7.30%	12,052	7.6%
Payments to Insurance Fund	3,201	2,620	3,467	3,467	3,467	4,158	4,158	0.18%	691	19.9%
Purchased Other Services	8,460	7,661	5,000	5,000	5,000	7,500	7,500	0.32%	2,500	50.0%
Purchased Professional Services	0	376,346	364,000	364,000	364,000	400,000	400,000	17.10%	36,000	9.9%
Purchased Property Services	377,455	24,800	32,400	32,400	32,400	32,400	32,400	1.39%	0	0.0%
Professional Development	10	0	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	5,308	4,235	4,177	4,177	4,253	4,250	4,250	0.18%	-3	-0.1%
Supplies	14,124	10,247	13,151	13,151	13,151	13,400	13,400	0.57%	249	1.9%
Other	6,498	6,435	7,000	7,000	7,000	7,000	7,000	0.30%	0	0.0%
Total Expenditures	2,306,487	2,020,262	2,071,284	2,147,007	2,123,834	2,339,266	2,339,266	100.00%	215,432	10.1%
Revenue										
Interest Income	739,765	1,057,527	950,000	950,000	1,000,000	1,000,000	1,000,000	100.00%	0	0.0%
Realized Gain/(Loss) Investments	115,102	370,631	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	854,867	1,428,158	950,000	950,000	1,000,000	1,000,000	1,000,000	100.00%	0	0.0%
Net Operating Cost	1,451,620	592,105	1,121,284	1,197,007	1,123,834	1,339,266	1,339,266		215,432	19.2%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:33:43 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1034 Internal Audits

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C976	Internal Auditor	1	115,540	1	124,584	1	124,584	0	9,044	7.8%	Compound Rate Increase
MAA	IAA	Internal Auditor Analyst	0	0	0	0	0	0	0	0	0.0%	
Total			1	115,540	1	124,584	1	124,584	0	9,044	7.8%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1034 Internal Audits

Program Description:

In conjunction with the Internal Auditor, who reports to the Audit Committee of the City's Board of Finance, this program not only provides assurance to the Boards regarding compliance with the City's established policies and procedures, but also value-added input regarding policy design and operational efficiency.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	0	115,982	115,540	125,356	122,285	124,584	124,584	81.07%	2,299	1.9%	
Employee Benefits	0	21,919	24,620	24,620	23,020	27,907	27,907	18.16%	4,887	21.2%	
Retirement Benefits	0	25,482	0	0	0	0	0	0.00%	0	0.0%	
Payments to Insurance Fund	0	403	35	35	35	25	25	0.02%	-10	-28.6%	
Utilities & Commodities	0	387	228	228	228	400	400	0.26%	172	75.4%	
Supplies	0	623	731	731	731	750	750	0.49%	19	2.6%	
Total Expenditures	0	164,796	141,154	150,970	146,299	153,666	153,666	100.00%	7,367	5.0%	
Net Operating Cost	0	164,796	141,154	150,970	146,299	153,666	153,666		7,367	5.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1035 Cash Management

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C919	Junior Accountant	1	81,225	1	87,548	1	87,548	0	6,323	7.8%	Compound Rate Increase
Total			1	81,225	1	87,548	1	87,548	0	6,323	7.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:33:49 PM

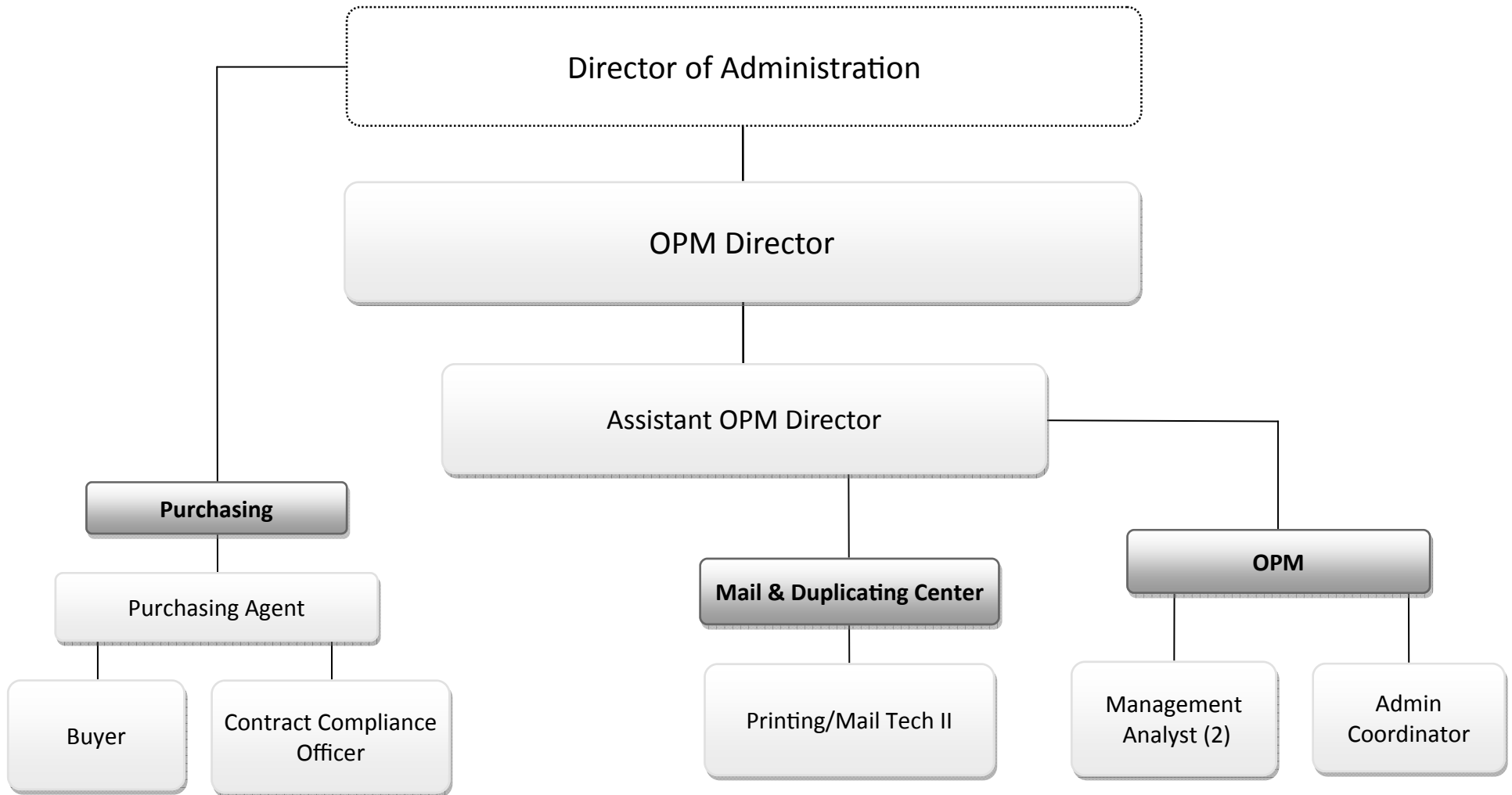
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0103 Controller
Program: 1035 Cash Management

Program Description:

This program includes the monitoring and support of the City's treasury activities as well as project management of the City's efforts to consolidate its cashiering functions across its various agencies, functions, and departments.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	81,535	81,225	88,088	85,941	87,548	87,548	64.05%	1,607	1.9%
Employee Benefits	0	58,983	37,001	37,001	37,361	38,622	38,622	28.26%	1,261	3.4%
Retirement Benefits	0	15,951	8,837	8,837	8,837	9,511	9,511	6.96%	674	7.6%
Payments to Insurance Fund	0	202	35	35	35	25	25	0.02%	-10	-28.6%
Utilities & Commodities	0	256	228	228	228	250	250	0.18%	22	9.6%
Supplies	0	550	731	731	731	731	731	0.53%	0	0.0%
Total Expenditures	0	157,477	128,057	134,920	133,133	136,687	136,687	100.00%	3,554	2.7%
Net Operating Cost	0	157,477	128,057	134,920	133,133	136,687	136,687		3,554	2.7%

City of Stamford
Office of Administration
Office of Policy and Management (OPM)



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:33:50 PM

Fund: 0001 General Fund

Office: 001 Administration

Dept/Div: 0105 Office of Policy & Management

Mission Statement:

The responsibility of the Office of Policy and Management is to prepare the annual operating and capital budgets, provide policy analysis ,financial forecasting and revenue/expenditure monitoring and analysis for the Administration and elected officials, procure goods and services for all City Departments and provide duplication and mail room services to user departments.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
OPM (1011)	1,276,978	815,270	703,008	729,048	686,876	737,306	737,306	54.37%	50,430	7.3%	
Purchasing (1040)	0	409,299	393,576	416,909	397,546	404,128	404,128	29.80%	6,582	1.7%	
Mail & Duplicating (1041)	0	195,779	216,132	217,652	224,952	214,584	214,584	15.82%	-10,368	-4.6%	
Total Expenditures	1,276,978	1,420,348	1,312,716	1,363,609	1,309,374	1,356,018	1,356,018	100.00%	46,644	3.6%	
Revenue											
Mail & Duplicating (1041)	501	0	0	0	0	0	0	0.00%	0	0.0%	
Total Revenue	501	0	0	0	0	0	0	100.00%	0		
Net Operating Cost	1,276,477	1,420,348	1,312,716	1,363,609	1,309,374	1,356,018	1,356,018	100.00%	46,644	3.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:33:53 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1011 Office of Policy & Management

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	ACOPM	Admin Coordinator OPM	0	0	1	64,780	1	64,780	1	64,780	100.0%	New Position (was Seasonal)
MAA	C956	Asst OPM Director	1	123,401	1	133,033	1	133,033	0	9,632	7.8%	Compound Rate Increase
MAA	CBAOPM	Cost Reduction Analyst	0	0	0	0	0	0	0	0	0.0%	
MAA	C847	Management Analyst 37.5	2	201,345	2	221,718	2	221,718	0	20,373	10.1%	Step/Compound Rate Increase
PP	C097	OPM Director	0	0	1	115,832	1	115,832	1	115,832	100.0%	now Payplan 80%funded (was MAA)
MAA	C097	OPM Director	1	123,175	0	0	0	0	-1	-123,175	-100.0%	now Payplan 80%funded (was MAA)
Total			4	447,921	5	535,363	5	535,363	1	87,442	19.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:33:54 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1011 Office of Policy & Management

Program Description:

The Office of Policy and Management is responsible for the preparation of the annual operating and capital budgets, assisting departments in identifying and assessing opportunities for cost reduction and revenue enhancement, as well as providing revenue and expenditure budgetary forecasting and analysis to both the Administration and elected officials.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	754,952	370,995	447,921	475,481	343,684	535,363	535,363	72.61%	191,679	55.8%
Other Salary	68,605	106,025	54,600	54,600	151,600	5,000	5,000	0.68%	-146,600	-96.7%
Overtime	1,243	596	0	0	0	0	0	0.00%	0	0.0%
Employee Benefits	210,062	153,278	138,714	138,714	131,049	129,325	129,325	17.54%	-1,724	-1.3%
Retirement Benefits	279,344	199,308	31,841	31,841	31,841	34,277	34,277	4.65%	2,436	7.7%
Payments to Insurance Fund	5,124	2,778	1,591	1,591	1,591	1,541	1,541	0.21%	-50	-3.1%
Purchased Other Services	3,147	0	1,000	1,000	1,000	1,000	1,000	0.14%	0	0.0%
Purchased Professional Services	7,250	7,250	8,000	8,000	8,000	8,000	8,000	1.09%	0	0.0%
Purchased Property Services	58,538	3,035	7,200	5,680	5,200	8,800	8,800	1.19%	3,600	69.2%
Utilities & Commodities	-141,494	-55,497	1,111	1,111	911	1,500	1,500	0.20%	589	64.7%
Supplies	29,862	27,502	11,030	11,030	12,000	12,500	12,500	1.70%	500	4.2%
Other	345	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	1,276,978	815,270	703,008	729,048	686,876	737,306	737,306	100.00%	50,430	7.3%
Net Operating Cost	1,276,978	815,270	703,008	729,048	686,876	737,306	737,306		50,430	7.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:33:57 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1040 Purchasing

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C106	Buyer	1	81,225	1	87,548	1	87,548	0	6,323	7.8%	Compound Rate Increase
MAA	C892	Contract Compl Officer	1	91,654	1	79,969	1	79,969	0	-11,685	-12.7%	Step Decrease
MAA	C667A	Purchasing Agent	1	103,200	1	111,234	1	111,234	0	8,034	7.8%	Compound Rate Increase
Total			3	276,079	3	278,751	3	278,751	0	2,672	1.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:33:59 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1040 Purchasing

Program Description:

The Purchasing Department procures goods and services for all departments in the City, including capital purchasing for the Board of Education. This centralized purchasing includes requisition review, purchase order approval and the preparation of all bids and requests for proposal documents. Subsequent to vendor award and contract, a centralized contracts database is maintained for City-wide use.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	273,122	276,079	299,412	279,121	278,751	278,751	68.98%	-370	-0.1%
Other Salary	0	0	19,760	19,760	19,760	19,760	19,760	4.89%	0	0.0%
Employee Benefits	0	56,053	59,577	59,577	59,809	64,745	64,745	16.02%	4,936	8.3%
Retirement Benefits	0	65,728	23,005	23,005	23,005	24,755	24,755	6.13%	1,750	7.6%
Payments to Insurance Fund	0	1,783	674	674	674	641	641	0.16%	-33	-4.9%
Purchased Other Services	0	920	1,600	1,600	1,600	1,600	1,600	0.40%	0	0.0%
Purchased Property Services	0	8,500	8,500	8,500	8,500	8,500	8,500	2.10%	0	0.0%
Utilities & Commodities	0	787	501	501	501	800	800	0.20%	299	59.7%
Supplies	0	2,370	3,500	3,500	4,191	4,191	4,191	1.04%	0	0.0%
Other	0	35	380	380	385	385	385	0.10%	0	0.0%
Total Expenditures	0	409,299	393,576	416,909	397,546	404,128	404,128	100.00%	6,582	1.7%
Net Operating Cost	0	409,299	393,576	416,909	397,546	404,128	404,128		6,582	1.7%

Fiscal Year 2017/2018 - Full Time Salary Report

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1041 Mail & Duplicating

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C1006	Printing/Mail Tech II	1	61,266	1	62,523	1	62,523	0	1,257	2.1%	Step Increase
Total			1	61,266	1	62,523	1	62,523	0	1,257	2.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:13 PM

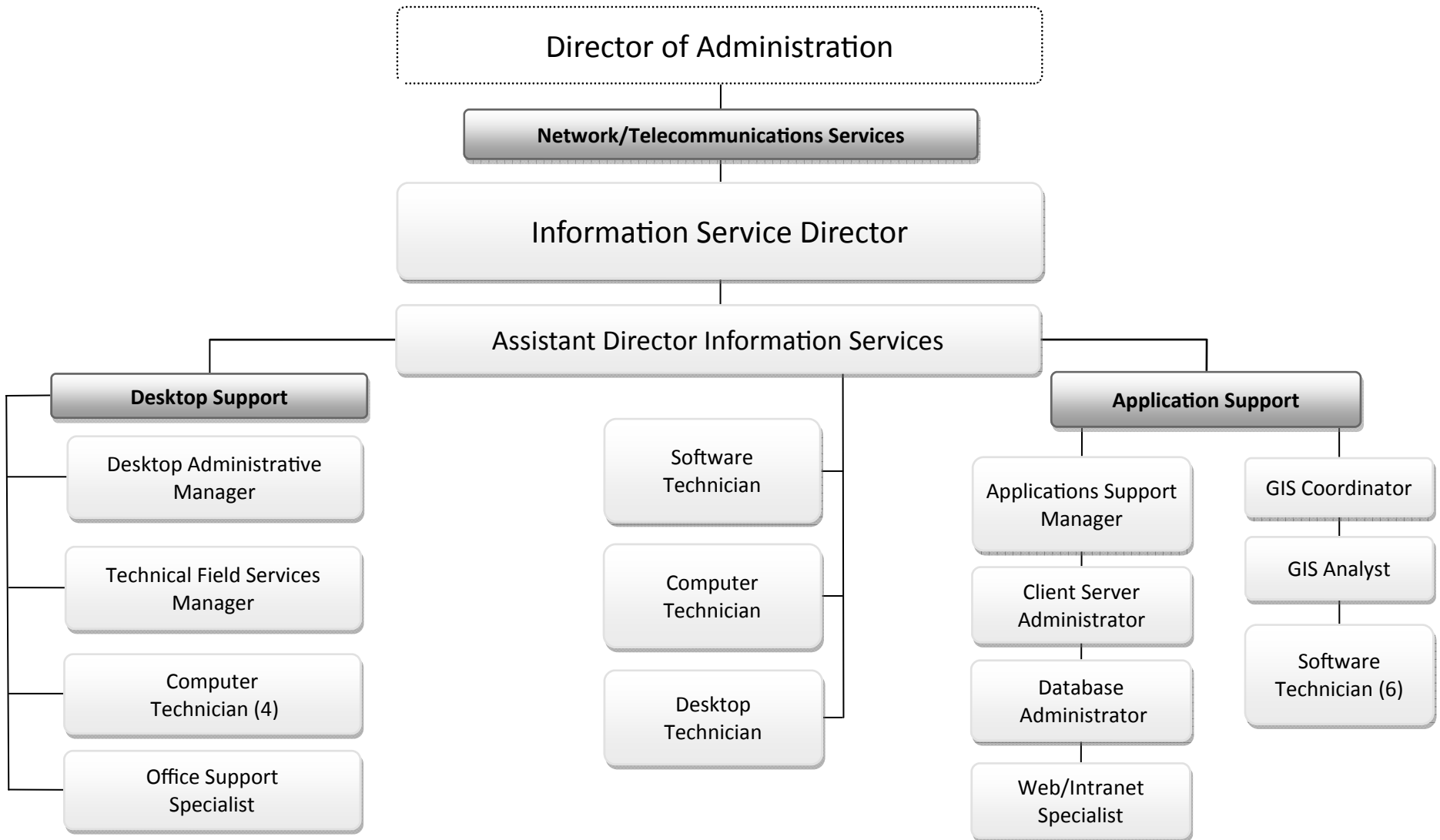
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0105 Office of Policy & Management
Program: 1041 Mail & Duplicating

Program Description:

Central Services provides print and duplicating services for City departments. It processes all incoming and outgoing mail for Government Center departments.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	0	9,407	61,266	61,266	61,049	62,523	62,523	29.14%	1,474	2.4%	
Other Salary	0	55,665	33,783	33,783	40,965	27,425	27,425	12.78%	-13,540	-33.1%	
Overtime	0	1,301	1,500	1,500	1,500	1,500	1,500	0.70%	0	0.0%	
Employee Benefits	0	57,200	19,701	19,701	20,234	19,766	19,766	9.21%	-468	-2.3%	
Retirement Benefits	0	17,033	20,413	20,413	20,413	21,921	21,921	10.22%	1,508	7.4%	
Payments to Insurance Fund	0	594	2,426	2,426	2,426	4,069	4,069	1.90%	1,643	67.7%	
Purchased Other Services	0	1,498	1,500	1,500	1,500	1,500	1,500	0.70%	0	0.0%	
Purchased Property Services	0	39,098	62,000	62,000	62,000	62,000	62,000	28.89%	0	0.0%	
Utilities & Commodities	0	403	501	501	301	360	360	0.17%	59	19.6%	
Supplies	0	13,581	13,042	14,562	14,564	13,520	13,520	6.30%	-1,044	-7.2%	
Total Expenditures	0	195,779	216,132	217,652	224,952	214,584	214,584	100.00%	-10,368	-4.6%	
Revenue											
Central Svcs Outside Printing Jobs	501	0	0	0	0	0	0	0.00%	0	0.0%	
Total Revenue	501	0	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	(501)	195,779	216,132	217,652	224,952	214,584	214,584		(10,368)	-4.6%	

City of Stamford
Office of Administration
Technology Management Services



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:34:14 PM

Fund: 0001 General Fund

Office: 001 Administration

Dept/Div: 0106 Technology Management Services

Mission Statement:

The mission of the Technology Management Services Department (TMS) is to provide enterprise-wide information technology planning, implementation and maintenance services to all City departments and the Board of Education so that cost-effective technology is delivered enabling user departments to meet their missions.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
TMS (1060)	1,633,944	0	0	0	0	0	0	0.00%	0	0.0%
Application Support (1061)	0	1,127,522	1,011,991	1,040,344	1,038,888	1,124,558	1,088,166	63.52%	49,278	4.7%
Network/Telecomm Svcs (1063)	0	278,315	234,034	256,269	252,900	264,331	262,070	15.30%	9,170	3.6%
Desktop Support (1064)	0	399,249	344,508	363,045	357,759	362,852	362,852	21.18%	5,093	1.4%
Total Expenditures	1,633,944	1,805,086	1,590,533	1,659,658	1,649,547	1,751,741	1,713,088	100.00%	63,541	3.9%
Net Operating Cost	1,633,944	1,805,086	1,590,533	1,659,658	1,649,547	1,751,741	1,713,088	100.00%	63,541	3.9%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:16 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1060 Technology Management Services

Program Description:

Inactive as of FY15/16 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	796,661	0	0	0	0	0	0	0.00%	0	0.0%
Other Salary	5,989	0	0	0	0	0	0	0.00%	0	0.0%
Overtime	135	0	0	0	0	0	0	0.00%	0	0.0%
Employee Benefits	165,344	0	0	0	0	0	0	0.00%	0	0.0%
Retirement Benefits	326,287	0	0	0	0	0	0	0.00%	0	0.0%
Payments to Insurance Fund	6,171	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Other Services	43	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Professional Services	10,192	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	259,514	0	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	57,928	0	0	0	0	0	0	0.00%	0	0.0%
Supplies	5,679	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	1,633,944	0	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	1,633,944	0	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:18 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1061 Application Support

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-742,563	0	-760,612	0	-760,612	0	-18,049	-2.4%	
MAA	C910	Client Server Adm	1	115,990	1	125,034	1	125,034	0	9,044	7.8%	Compound Rate Increase
MAA	C188	Data Base Admin	1	115,990	1	125,034	1	125,034	0	9,044	7.8%	Compound Rate Increase
UAW	C399	GIS Analyst	1	82,492	1	86,868	1	86,868	0	4,376	5.3%	Step Increase
UAW	C400	GIS Coordinator	1	110,263	1	109,842	1	109,842	0	-421	-0.4%	
MAA	C865	Manager of App Support	1	103,100	1	111,134	1	111,134	0	8,034	7.8%	Compound Rate Increase
UAW	C888	Software Technician	6	571,366	6	569,188	6	569,188	0	-2,178	-0.4%	
UAW	C860	Web/Intranet Specialist	1	91,133	1	93,334	1	93,334	0	2,201	2.4%	Step Increase
Total			12	447,771	12	459,822	12	459,822	0	12,051	2.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:20 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1061 Application Support

Program Description:

Application Support provides individual departments with appropriate applications to enhance their productivity, including database management and GIS access and support.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	514,247	447,771	476,124	467,183	459,822	459,822	42.26%	-7,361	-1.6%
Overtime	0	527	0	0	0	1,200	0	0.00%	0	0.0%
Employee Benefits	0	141,702	144,626	144,626	146,111	156,585	156,493	14.38%	10,382	7.1%
Retirement Benefits	0	182,601	153,268	153,268	153,268	164,909	164,909	15.15%	11,641	7.6%
Payments to Insurance Fund	0	3,055	6,240	6,240	6,240	5,942	5,942	0.55%	-298	-4.8%
Purchased Professional Services	0	97,420	25,000	25,000	25,000	25,000	25,000	2.30%	0	0.0%
Purchased Property Services	0	179,292	235,000	235,000	235,000	305,100	270,000	24.81%	35,000	14.9%
Utilities & Commodities	0	8,678	0	0	6,000	6,000	6,000	0.55%	0	0.0%
Supplies	0	0	86	86	86	0	0	0.00%	-86	-100.0%
Total Expenditures	0	1,127,522	1,011,991	1,040,344	1,038,888	1,124,558	1,088,166	100.00%	49,278	4.7%
Net Operating Cost	0	1,127,522	1,011,991	1,040,344	1,038,888	1,124,558	1,088,166		49,278	4.7%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:22 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1063 Network/Telecommunications Services

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C923	Asst Dir of Inform Svcs	1	123,501	1	133,233	1	133,233	0	9,732	7.9%	Compound Rate Increase
	CBE	CHRGBK to BOE	0	-418,661	0	-430,544	0	-430,544	0	-11,883	-2.8%	
UAW	C155	Computer Technician	1	88,172	1	88,176	1	88,176	0	4	0.0%	
UAW	C195	Desktop Technician	1	73,310	1	73,032	1	73,032	0	-278	-0.4%	
MAA	C455	Information Serv Director	1	139,098	1	149,951	1	149,951	0	10,853	7.8%	Compound Rate Increase
UAW	C888	Software Technician	1	95,211	1	94,848	1	94,848	0	-363	-0.4%	
Total			5	100,631	5	108,696	5	108,696	0	8,065	8.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:24 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1063 Network/Telecommunications Services

Program Description:

Network/Telecommunications support provides telephone (land lines and cellular), individual network access (including internet and data storage) and email to all employees.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	0	133,751	100,631	122,866	115,871	108,696	108,696	41.48%	-7,175	-6.2%	
Overtime	0	-2	0	0	0	2,100	0	0.00%	0	0.0%	
Employee Benefits	0	31,819	35,406	35,406	36,572	37,209	37,048	14.14%	476	1.3%	
Retirement Benefits	0	68,763	55,276	55,276	55,276	59,492	59,492	22.70%	4,216	7.6%	
Payments to Insurance Fund	0	1,273	171	171	171	124	124	0.05%	-47	-27.5%	
Purchased Professional Services	0	5,822	7,250	7,250	7,250	7,250	7,250	2.77%	0	0.0%	
Purchased Property Services	0	3,750	3,800	3,800	3,800	3,800	3,800	1.45%	0	0.0%	
Professional Development	0	1,500	1,500	1,500	1,500	1,500	1,500	0.57%	0	0.0%	
Utilities & Commodities	0	31,639	30,000	30,000	32,460	44,160	44,160	16.85%	11,700	36.0%	
Total Expenditures	0	278,315	234,034	256,269	252,900	264,331	262,070	100.00%	9,170	3.6%	
Net Operating Cost	0	278,315	234,034	256,269	252,900	264,331	262,070		9,170	3.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:26 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1064 Desktop Support

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-461,013	0	-472,594	0	-472,594	0	-11,581	-2.5%	
UAW	C155	Computer Technician	4	354,960	4	353,954	4	353,954	0	-1,006	-0.3%	
MAA	C193	Desktop Admin Mgr	1	103,300	1	111,334	1	111,334	0	8,034	7.8%	Compound Rate Increase
UAW	C558	Office Support Specialist	1	60,755	1	60,624	1	60,624	0	-131	-0.2%	
MAA	C887	Tech Field Service Mgr	1	115,990	1	125,034	1	125,034	0	9,044	7.8%	Compound Rate Increase
Total			7	173,992	7	178,352	7	178,352	0	4,360	2.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:27 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0106 Technology Management Services
Program: 1064 Desktop Support

Program Description:

Desktop Support provides technology support for both the City and Board of Education end user.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	213,959	173,992	192,529	186,301	178,352	178,352	49.15%	-7,949	-4.3%
Other Salary	0	0	0	0	0	0	0	0.00%	0	0.0%
Overtime	0	2,023	3,000	3,000	3,000	9,150	9,150	2.52%	6,150	205.0%
Employee Benefits	0	59,829	59,721	59,721	60,663	62,551	62,551	17.24%	1,888	3.1%
Retirement Benefits	0	79,408	54,016	54,016	54,016	58,086	58,086	16.01%	4,070	7.5%
Payments to Insurance Fund	0	1,782	239	239	239	173	173	0.05%	-66	-27.6%
Purchased Other Services	0	24	500	500	500	500	500	0.14%	0	0.0%
Purchased Professional Services	0	2,985	3,250	3,250	3,250	3,250	3,250	0.90%	0	0.0%
Purchased Property Services	0	21,044	25,000	25,000	25,000	25,000	25,000	6.89%	0	0.0%
Utilities & Commodities	0	11,200	16,911	16,911	16,911	17,911	17,911	4.94%	1,000	5.9%
Supplies	0	6,996	7,879	7,879	7,879	7,879	7,879	2.17%	0	0.0%
Total Expenditures	0	399,249	344,508	363,045	357,759	362,852	362,852	100.00%	5,093	1.4%
Net Operating Cost	0	399,249	344,508	363,045	357,759	362,852	362,852		5,093	1.4%

City of Stamford Office of Administration Assessment

Director of Administration

Assessor

Board of
Assessment
Appeals

Assessor

Deputy Assessor

Property Revaluation

Assessment
Inspector

Personal Property
Inspector (2)

Commercial
Appraiser (2)

Income &
Expense Analyst

Tax Exempt
Coordinator (2)

Commercial & Residential
Analyst

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:34:29 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment

Mission Statement:

The mission of the Assessor's Office is to annually produce the Grand List according to law; a list and valuation of all taxable and exempt real estate, personal property business assets and motor vehicle accounts located within the City. In addition, all exemptions authorized under and reports required by the State and local law are processed in a timely and accurate manner.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Assessor (1020)	1,071,753	1,030,404	1,140,469	1,495,991	1,453,792	1,360,509	1,219,509	70.60%	-234,283	-16.1%	
Brd Assess Appeals (1021)	5,595	6,678	7,718	7,718	7,718	15,434	15,434	0.89%	7,716	100.0%	
Property Revaluation (1026)	408,222	400,240	1,189,992	1,189,992	1,185,599	492,370	492,370	28.50%	-693,229	-58.5%	
Total Expenditures	1,485,570	1,437,322	2,338,179	2,693,701	2,647,109	1,868,313	1,727,313	100.00%	-919,796	-34.7%	
Revenue											
Assessor (1020)	6,740	8,040	6,500	6,500	4,400	7,500	7,500	100.00%	3,100	70.5%	
Total Revenue	6,740	8,040	6,500	6,500	4,400	7,500	7,500	100.00%	3,100	70.5%	
Net Operating Cost	1,478,830	1,429,282	2,331,679	2,687,201	2,642,709	1,860,813	1,719,813	100.00%	-922,896	-34.9%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:31 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment
Program: 1020 Assessor

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C039	Assess Insp Pers Prop	2	136,740	2	136,220	2	136,220	0	-520	-0.4%	
UAW	C036	Assessment Inspector	1	60,210	1	58,138	1	58,138	0	-2,072	-3.4%	Step Decrease
MAA	C040	Assessor	1	131,305	1	141,540	1	141,540	0	10,235	7.8%	Compound Rate Increase
UAW	C163	Commercial Appraiser	2	149,366	2	144,808	2	144,808	0	-4,558	-3.1%	Step Decrease on 1 pos
MAA	C972	Deputy Assessor	1	111,444	1	125,034	1	125,034	0	13,590	12.2%	Step/Compound Rate Increase
Total			7	589,065	7	605,740	7	605,740	0	16,675	2.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:33 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment
Program: 1020 Assessor

Program Description:

The Assessor's responsibility is to value and maintain parcel information for all registered motor vehicles and personal property business assets, commercial, residential, industrial, public utility and exempt real estate. The Assessor continually adjusts for building permits, parcel splits, consolidations and exemption benefits in accordance with Connecticut State Statutes. In addition, the Assessor provides an annual audit to ensure the accuracy of declared assets.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	467,254	507,405	589,065	609,612	570,624	605,740	605,740	49.67%	35,116	6.2%
Other Salary	2,753	5,312	6,230	6,230	6,230	4,000	4,000	0.33%	-2,230	-35.8%
Overtime	4,832	3,959	5,000	5,000	5,000	10,000	10,000	0.82%	5,000	100.0%
Employee Benefits	152,322	130,992	206,016	206,016	204,605	245,347	245,347	20.12%	40,742	19.9%
Retirement Benefits	156,745	173,603	55,067	55,067	55,067	59,260	59,260	4.86%	4,193	7.6%
Payments to Insurance Fund	1,682	1,452	1,376	1,376	1,376	1,328	1,328	0.11%	-48	-3.5%
Purchased Other Services	10,174	8,891	10,735	10,735	10,735	9,950	9,950	0.82%	-785	-7.3%
Purchased Professional Services	0	178,850	230,000	227,000	227,000	210,000	210,000	17.22%	-17,000	-7.5%
Purchased Property Services	261,100	6,249	20,200	355,175	355,175	190,500	50,500	4.14%	-304,675	-85.8%
Professional Development	135	0	0	0	0	3,000	3,000	0.25%	3,000	100.0%
Utilities & Commodities	4,346	2,873	3,304	3,304	1,504	3,184	3,184	0.26%	1,680	111.7%
Supplies	8,166	8,120	10,675	13,675	13,675	13,500	12,500	1.03%	-1,175	-8.6%
Other	2,245	2,697	2,801	2,801	2,801	4,700	4,700	0.39%	1,899	67.8%
Total Expenditures	1,071,753	1,030,404	1,140,469	1,495,991	1,453,792	1,360,509	1,219,509	100.00%	-234,283	-16.1%
Revenue										
Assessor-Miscellaneous	6,740	8,040	6,500	6,500	4,400	7,500	7,500	100.00%	3,100	70.5%
Total Revenue	6,740	8,040	6,500	6,500	4,400	7,500	7,500	100.00%	3,100	70.5%
Net Operating Cost	1,065,013	1,022,364	1,133,969	1,489,491	1,449,392	1,353,009	1,212,009		(237,383)	-16.4%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:35 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment
Program: 1021 Board of Assessment Appeals

Program Description:

The Board of Assessment Appeals is a State-mandated appointed board that is charged with the responsibility to hear and deliberate on all taxpayer assessment appeals for real and personal property as well as motor vehicle accounts.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Overtime	2,210	2,737	3,360	3,360	3,360	9,720	9,720	62.98%	6,360	189.3%
Employee Benefits	306	306	257	257	257	744	744	4.82%	487	189.5%
Purchased Other Services	2,788	2,591	2,840	2,840	2,840	3,470	3,470	22.48%	630	22.2%
Professional Development	0	273	300	300	300	300	300	1.94%	0	0.0%
Supplies	291	771	961	961	961	1,200	1,200	7.78%	239	24.9%
Total Expenditures	5,595	6,678	7,718	7,718	7,718	15,434	15,434	100.00%	7,716	100.0%
Net Operating Cost	5,595	6,678	7,718	7,718	7,718	15,434	15,434		7,716	100.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:37 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment
Program: 1026 Property Revaluation

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C967	Assess-Tax Exempt Coord	2	108,233	2	105,082	2	105,082	0	-3,151	-2.9%	Step Decrease on 1 pos
UAW	C974	Comm/Res Analyst	1	79,116	1	81,024	1	81,024	0	1,908	2.4%	Step Increase
UAW	C940	Income & Expense Analyst	1	83,266	1	82,948	1	82,948	0	-318	-0.4%	
Total			4	270,615	4	269,054	4	269,054	0	-1,561	-0.6%	

Fiscal Year 2017/2018 - Program Summary

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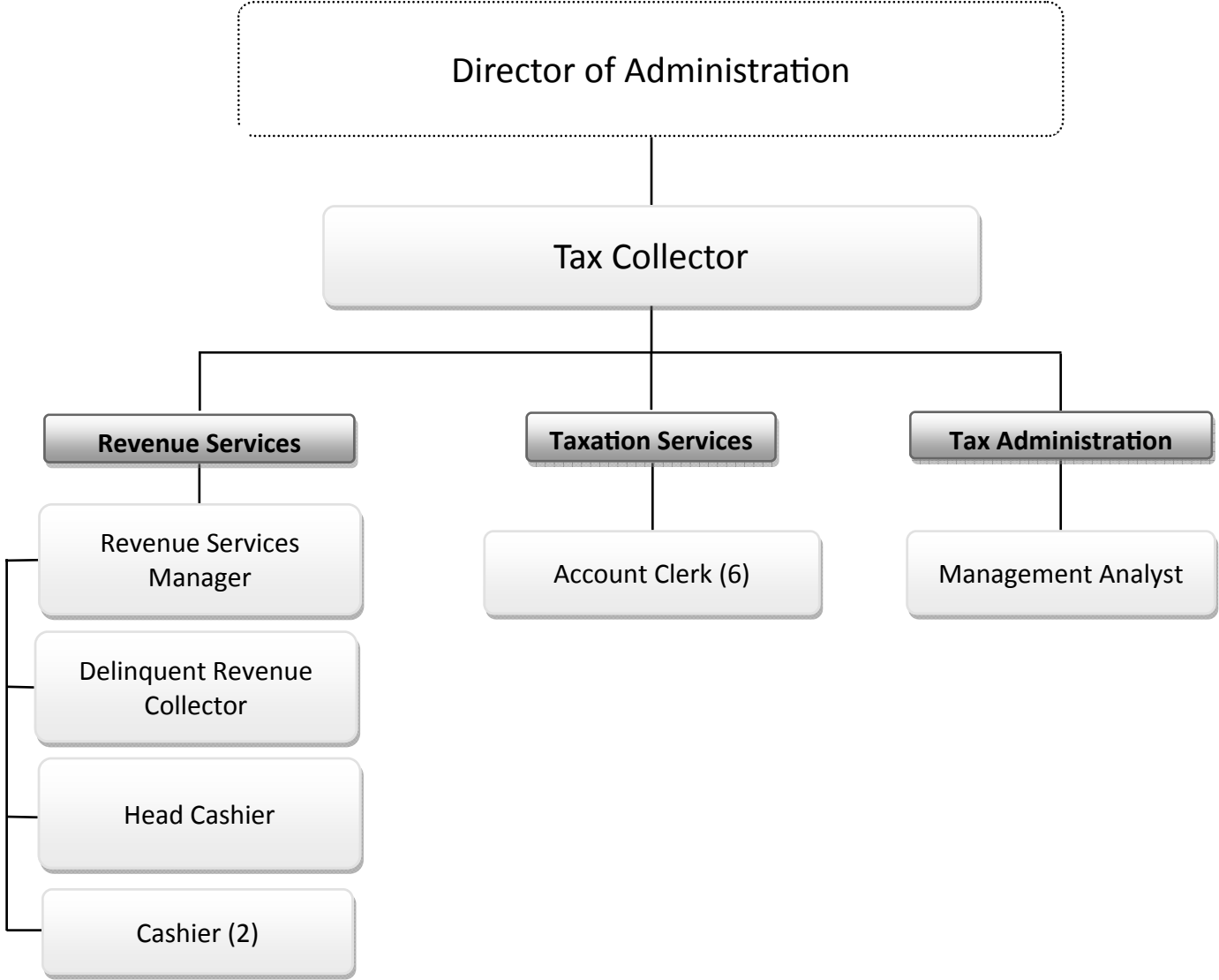
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0108 Assessment
Program: 1026 Property Revaluation

Program Description:

Property Revaluation analyzes real estate market trends for the implementation of State-mandated revaluations, which include an annual review of income and expense statements of commercial properties, and verify physical characteristics of all types of real estate. Provides sales reports for public view.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	221,835	212,863	270,615	270,615	266,534	269,054	269,054	54.64%	2,520	0.9%	
Other Salary	0	0	1,040	1,040	1,040	0	0	0.00%	-1,040	-100.0%	
Overtime	3,113	4,533	5,000	5,000	5,000	5,000	5,000	1.02%	0	0.0%	
Employee Benefits	130,684	141,978	113,525	113,525	113,213	148,667	148,667	30.19%	35,454	31.3%	
Retirement Benefits	29,738	30,088	28,969	28,969	28,969	31,130	31,130	6.32%	2,161	7.5%	
Payments to Insurance Fund	125	143	103	103	103	98	98	0.02%	-5	-4.9%	
Purchased Other Services	842	1,000	3,900	3,900	3,900	3,900	3,900	0.79%	0	0.0%	
Purchased Property Services	17,258	6,100	759,850	759,850	759,850	25,500	25,500	5.18%	-734,350	-96.6%	
Professional Development	2,448	2,085	3,000	3,000	3,000	3,000	3,000	0.61%	0	0.0%	
Utilities & Commodities	203	0	221	221	221	221	221	0.04%	0	0.0%	
Supplies	1,975	1,450	3,769	3,769	3,769	5,800	5,800	1.18%	2,031	53.9%	
Total Expenditures	408,222	400,240	1,189,992	1,189,992	1,185,599	492,370	492,370	100.00%	-693,229	-58.5%	
Net Operating Cost	408,222	400,240	1,189,992	1,189,992	1,185,599	492,370	492,370		(693,229)	-58.5%	

City of Stamford
Office of Administration
Tax and Collection



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:34:40 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection

Mission Statement:

Tax & Collection's mission is to define, establish and implement effective policy, procedure and controls for all programs within the Department of Tax and Collection; to monitor compliance with the same as well as compliance with all City and State policies, statutes and ordinances; and to provide monthly revenue reports, general ledger balancing reports, State-mandated reports and other revenue analyses as requested by other City departments. Its goal is to assure that the Department of Tax and Collection provides accurate information and efficient service to all taxpayers.

Description	FY 14/15		FY 16/17			FY 17/18				
	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Revenue Services (1022)	977,230	1,009,612	1,016,255	1,043,623	1,040,942	1,111,383	1,111,383	63.86%	70,441	6.8%
Taxation Services (1023)	604,732	560,994	482,074	482,074	445,004	465,214	458,714	26.36%	13,710	3.1%
Tax Administration (1024)	188,989	196,443	159,494	168,214	166,028	170,339	170,339	9.79%	4,311	2.6%
Total Expenditures	1,770,951	1,767,049	1,657,823	1,693,911	1,651,974	1,746,936	1,740,436	100.00%	88,462	5.4%
Revenue										
Revenue Services (1022)	460,150,154	477,337,508	497,607,907	497,607,907	497,382,492	525,309,335	519,360,926	100.00%	21,978,434	4.4%
Total Revenue	460,150,154	477,337,508	497,607,907	497,607,907	497,382,492	525,309,335	519,360,926	100.00%	21,978,434	4.4%
Net Operating Cost	-458,379,203	-475,570,459	-495,950,084	-495,913,996	-495,730,518	-523,562,399	-517,620,490	100.00%	-21,889,972	4.4%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:43 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1022 Revenue Services

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C114	Cashier	2	106,334	2	106,030	2	106,030	0	-304	-0.3%	
MAA	C917	Delinq Revenue Collector	1	82,277	1	92,268	1	92,268	0	9,991	12.1%	Step/Compound Rate Increase
UAW	C407	Head Cashier	1	60,123	1	59,894	1	59,894	0	-229	-0.4%	
MAA	C931	Revenue Servs Mngr	1	109,541	1	118,080	1	118,080	0	8,539	7.8%	Compound Rate Increase
MAA	C801A	Tax Collector	1	131,305	1	141,540	1	141,540	0	10,235	7.8%	Compound Rate Increase
Total			6	489,580	6	517,812	6	517,812	0	28,232	5.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:44 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1022 Revenue Services

Program Description:

Revenue Services is responsible for the administration of all billing and collection activity for current and delinquent real property, personal property, sewer assessment, and sewer connection charges, as well as all interest, fees and other charges. This accounts for nearly 90% of all City revenue. To ensure the timely processing and depositing of payments received, Revenue Services maintains a tax database to track and report payment activity, engage effective delinquent tax collection efforts, and provide analysis to City and elected officials as necessary.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	475,452	484,245	489,580	516,948	508,377	517,812	517,812	46.59%	9,435	1.9%
Other Salary	12,334	5,298	8,400	8,400	8,400	9,500	9,500	0.85%	1,100	13.1%
Overtime	14,669	18,535	14,500	14,500	18,500	18,500	18,500	1.66%	0	0.0%
Employee Benefits	170,635	184,654	186,983	186,983	188,727	194,997	194,997	17.55%	6,270	3.3%
Retirement Benefits	79,883	80,823	68,968	68,968	68,968	74,131	74,131	6.67%	5,163	7.5%
Payments to Insurance Fund	3,416	3,376	3,102	3,102	3,102	3,018	3,018	0.27%	-84	-2.7%
Purchased Other Services	115,655	138,438	115,500	115,500	115,500	129,500	129,500	11.65%	14,000	12.1%
Purchased Property Services	103,118	90,776	124,000	124,000	124,000	158,525	158,525	14.26%	34,525	27.8%
Utilities & Commodities	1,563	1,522	1,404	1,404	1,550	1,550	1,550	0.14%	0	0.0%
Supplies	285	1,678	3,518	3,518	3,518	3,550	3,550	0.32%	32	0.9%
Other	220	267	300	300	300	300	300	0.03%	0	0.0%
Total Expenditures	977,230	1,009,612	1,016,255	1,043,623	1,040,942	1,111,383	1,111,383	100.00%	70,441	6.8%
Revenue										
Collection Fees	56	0	0	0	0	0	0	0.00%	0	0.0%
Current Levy	447,242,628	465,658,111	485,167,568	485,167,568	485,167,568	512,715,447	506,767,038	97.58%	21,599,470	4.5%
Daily Over/(Short)	-200	0	0	0	0	0	0	0.00%	0	0.0%
Liquidation of Overpayments	517,256	550,890	550,000	550,000	550,000	475,000	475,000	0.09%	-75,000	-13.6%
Penalties & Interest on Delinquent	3,045,735	2,783,135	3,000,000	3,000,000	2,800,000	2,600,000	2,600,000	0.50%	-200,000	-7.1%
PILOT-Charter Oak Communities	664,177	825,424	825,000	825,000	825,000	903,888	903,888	0.17%	78,888	9.6%
PILOT-Italian Center & Mead School	307,650	135,309	134,778	134,778	134,778	135,000	135,000	0.03%	222	0.2%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:44 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1022 Revenue Services

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
PILOT-Southfield Village	95,406	96,599	80,561	80,561	80,561	80,000	80,000	0.02%	-561	-0.7%
Prior Year Collections - Motor Vehicl	650,391	807,854	350,000	350,000	350,000	500,000	500,000	0.10%	150,000	42.9%
Prior Year Collections - Levy	4,234,309	2,784,885	4,200,000	4,200,000	4,200,000	4,400,000	4,400,000	0.85%	200,000	4.8%
Refunds - Current Year Levy	-12,600	0	0	0	-25,415	0	0	0.00%	25,415	-100.0%
Supplemental Auto Taxes	3,405,346	3,695,302	3,300,000	3,300,000	3,300,000	3,500,000	3,500,000	0.67%	200,000	6.1%
Total Revenue	460,150,154	477,337,508	497,607,907	497,607,907	497,382,492	525,309,335	519,360,926	100.00%	21,978,434	4.4%
Net Operating Cost	(459,172,924)	(476,327,897)	(496,591,652)	(496,564,284)	(496,341,550)	(524,197,952)	(518,249,543)		(21,907,993)	-4.4%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:47 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1023 Taxation Services

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	6	293,344	6	284,368	6	284,368	0	-8,976	-3.1%	Step Decrease 2 positions
Total			6	293,344	6	284,368	6	284,368	0	-8,976	-3.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:34:48 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1023 Taxation Services

Program Description:

Taxation Services performs the customer service function for the Office of Assessment and Taxation in a prompt, efficient, and courteous manner. Customer service is defined broadly to encompass both external customers (taxpayers, title searchers, attorneys, real estate agents, and the general public) and internal customers (Tax Assessor, Tax Collector, and other City departments). This department, therefore, serves both as the key point of public contact for the Office of Assessment and Taxation, and as the principal staff resource available to the Assessor and Tax Collector to process their work.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	275,385	236,112	293,344	293,344	246,819	284,368	284,368	61.99%	37,549	15.2%
Other Salary	10,420	5,533	10,500	10,500	10,500	10,500	10,500	2.29%	0	0.0%
Overtime	10,295	13,554	8,000	8,000	13,555	13,000	13,000	2.83%	-555	-4.1%
Employee Benefits	119,159	129,168	122,375	122,375	119,241	93,788	93,788	20.45%	-25,453	-21.3%
Retirement Benefits	152,927	155,468	23,727	23,727	23,727	25,476	25,476	5.55%	1,749	7.4%
Payments to Insurance Fund	202	233	197	197	197	117	117	0.03%	-80	-40.6%
Purchased Other Services	5,601	7,385	0	0	6,500	6,500	5,000	1.09%	-1,500	-23.1%
Purchased Property Services	12,000	2,000	12,365	12,365	12,365	12,365	12,365	2.70%	0	0.0%
Utilities & Commodities	4,017	4,071	3,566	3,566	4,100	4,100	4,100	0.89%	0	0.0%
Supplies	14,726	7,470	8,000	8,000	8,000	15,000	10,000	2.18%	2,000	25.0%
Total Expenditures	604,732	560,994	482,074	482,074	445,004	465,214	458,714	100.00%	13,710	3.1%
Net Operating Cost	604,732	560,994	482,074	482,074	445,004	465,214	458,714		13,710	3.1%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:51 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1024 Tax Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C847	Management Analyst 37.5	1	109,100	1	117,134	1	117,134	0	8,034	7.4%	Compound Rate Increase
Total			1	109,100	1	117,134	1	117,134	0	8,034	7.4%	

Fiscal Year 2017/2018 - Program Summary

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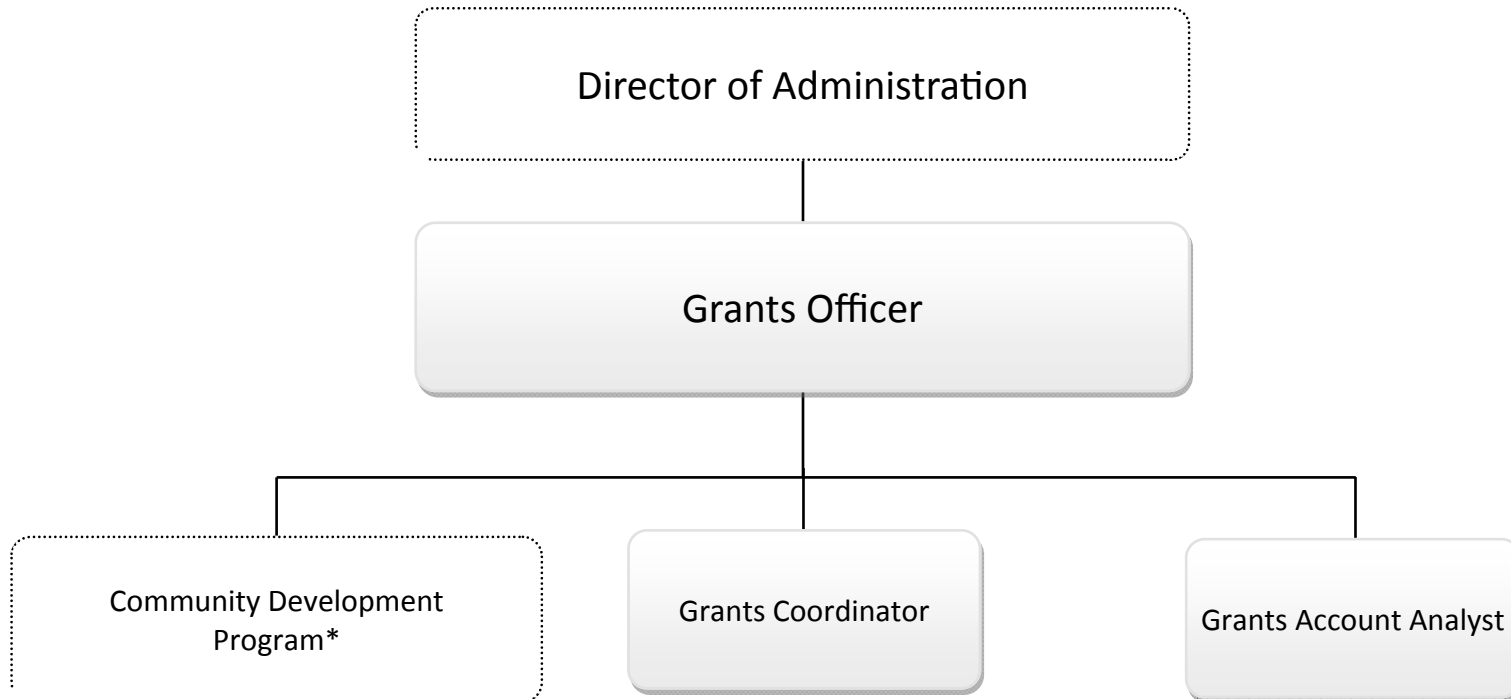
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0109 Tax & Collection
Program: 1024 Tax Administration

Program Description:

Tax Administration defines, establishes and implements effective policy, procedure and controls for all programs within the Department of Assessment and Tax and Collection. In addition, the Program monitors compliance within the Department as well as all City and State policies, statutes and ordinances, and provides monthly revenue reports, general ledger balancing reports, State-mandated reports, and other revenue analyses as requested by other City departments. Its goal is to ensure that the overall service delivery process of Assessment and Taxation provides accurate information and efficient service to all taxpayers.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	104,600	108,706	109,100	117,820	115,092	117,134	117,134	68.77%	2,042	1.8%
Employee Benefits	34,590	37,220	39,133	39,133	39,592	40,886	40,886	24.00%	1,294	3.3%
Retirement Benefits	47,764	48,361	9,746	9,746	9,746	10,494	10,494	6.16%	748	7.7%
Payments to Insurance Fund	38	37	35	35	35	270	270	0.16%	235	671.4%
Purchased Other Services	315	0	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	1,682	2,119	1,480	1,480	1,563	1,555	1,555	0.91%	-8	-0.5%
Total Expenditures	188,989	196,443	159,494	168,214	166,028	170,339	170,339	100.00%	4,311	2.6%
Net Operating Cost	188,989	196,443	159,494	168,214	166,028	170,339	170,339		4,311	2.6%

City of Stamford
Office of Administration
Grants Administration



*denotes grant-funded program

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:34:54 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0110 Grants Administration

Mission Statement:

The mission of the Grants Office is to increase the City's capacity and capability to secure external funding for services and activities and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Grants (1012)	366,015	339,645	421,079	430,426	424,323	425,790	425,790	100.00%	1,467	0.3%
Total Expenditures	366,015	339,645	421,079	430,426	424,323	425,790	425,790	100.00%	1,467	0.3%
Net Operating Cost	366,015	339,645	421,079	430,426	424,323	425,790	425,790	100.00%	1,467	0.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:34:56 PM

Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 1012 Grants Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C404	Grants Accts Analyst	1	65,373	1	67,860	1	67,860	0	2,487	3.8%	Step Increase
UAW	C406	Grants Coordinator	1	77,451	1	75,589	1	75,589	0	-1,862	-2.4%	Step Decrease
MAA	C402	Grants Officer	1	123,701	1	133,333	1	133,333	0	9,632	7.8%	Compound Rate Increase
Total			3	266,525	3	276,782	3	276,782	0	10,257	3.8%	

Fiscal Year 2017/2018 - Program Summary

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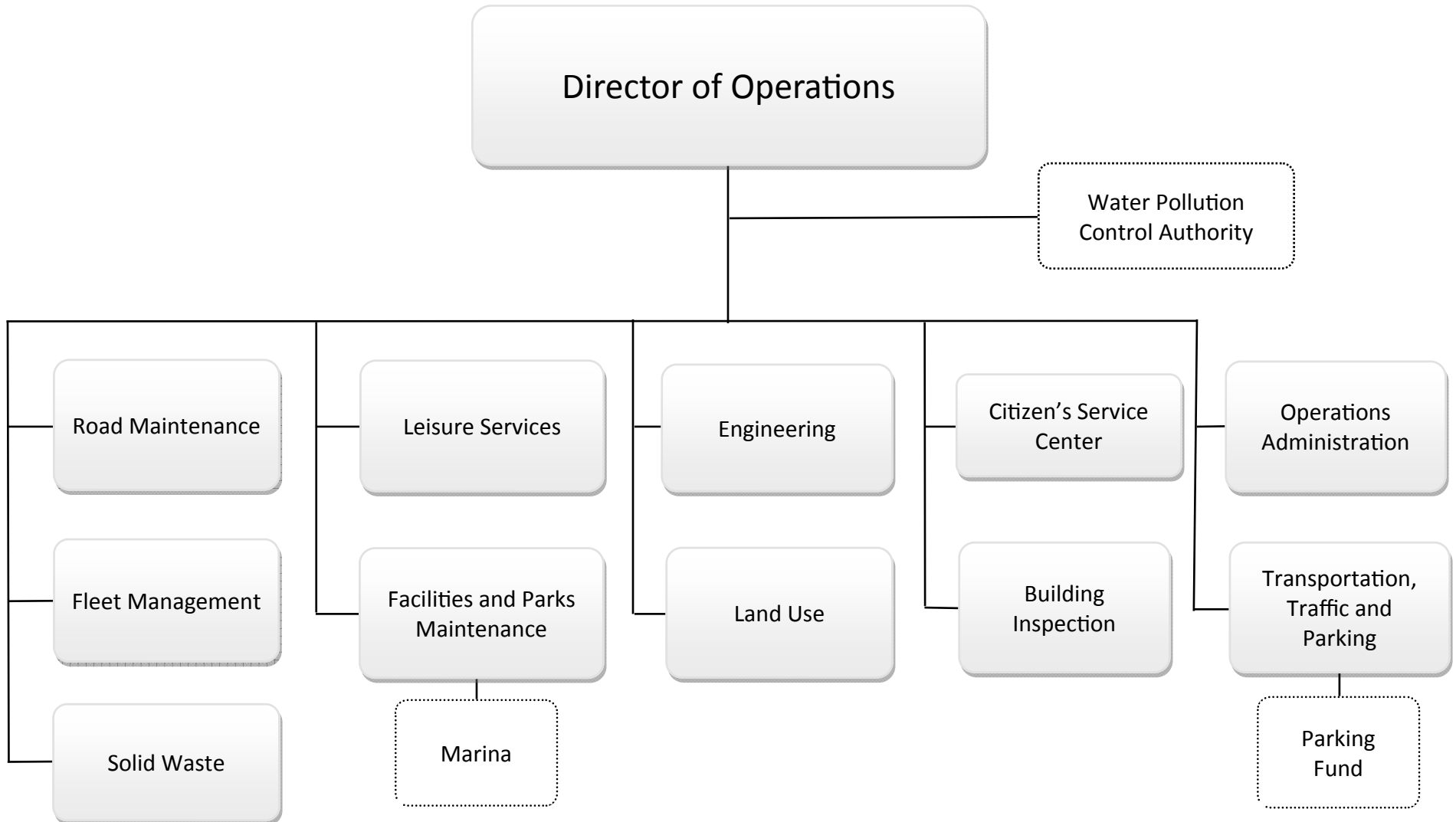
Fund: 0001 General Fund
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 1012 Grants Administration

Program Description:

The City of Stamford Grants Office identifies and secures funding to assist the City of Stamford in the provision of programs and services. The Grants Office works with municipal departments and community agencies to identify funding opportunities, craft proposals and administer funded projects. The Office is not a direct granting organization.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	218,498	237,751	266,525	275,872	269,439	276,782	276,782	65.00%	7,343	2.7%
Other Salary	40,165	0	0	0	0	0	0	0.00%	0	0.0%
Overtime	1	0	0	0	99	0	0	0.00%	-99	-100.0%
Employee Benefits	78,893	72,947	106,593	106,593	106,824	97,795	97,795	22.97%	-9,029	-8.5%
Retirement Benefits	25,290	25,734	43,665	43,665	43,665	47,013	47,013	11.04%	3,348	7.7%
Payments to Insurance Fund	116	110	68	68	68	73	73	0.02%	5	7.4%
Purchased Other Services	230	553	400	400	400	400	400	0.09%	0	0.0%
Professional Development	0	0	500	500	500	500	500	0.12%	0	0.0%
Utilities & Commodities	1,500	1,027	1,102	1,102	1,102	1,002	1,002	0.24%	-100	-9.1%
Supplies	1,322	1,524	2,226	2,226	2,226	2,225	2,225	0.52%	-1	0.0%
Total Expenditures	366,015	339,645	421,079	430,426	424,323	425,790	425,790	100.00%	1,467	0.3%
Net Operating Cost	366,015	339,645	421,079	430,426	424,323	425,790	425,790		1,467	0.3%

City of Stamford Office of Operations



Fiscal Year 2017/2018 - Office Summary

3/8/2017 - 1:34:59 PM

Fund: 0001 General Fund

Office: 002 Operations

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Road Maint (2111)	5,654,543	4,894,552	4,697,172	4,729,616	4,795,887	4,658,893	4,641,993	10.15%	-153,894	-3.2%
Leaf Collection (2113)	257,625	302,807	264,580	264,580	280,079	262,405	261,405	0.57%	-18,674	-6.7%
Snow Removal (2114)	1,775,529	1,506,162	886,338	886,338	1,388,034	1,571,642	1,571,642	3.44%	183,608	13.2%
Storm Water Mgmt (2116)	870,385	1,231,937	1,301,298	1,309,529	1,309,710	1,597,820	1,385,129	3.03%	75,419	5.8%
Storm Emergency (2117)	0	3,470	48,830	48,830	48,830	48,830	48,830	0.11%	0	0.0%
Road Maintenance	8,558,082	7,938,929	7,198,218	7,238,893	7,822,540	8,139,590	7,908,999		86,459	1.1%
Vehicle Maint (2121)	1,433,290	1,875,594	2,017,479	2,027,295	1,369,440	1,582,693	1,471,163	3.22%	101,723	7.4%
Gasoline (2122)	659,383	0	0	0	0	0	0	0.00%	0	0.0%
Pol Vehicle Maint (2123)	0	0	475,359	482,344	484,692	531,347	531,347	1.16%	46,655	9.6%
Fleet Management	2,092,673	1,875,594	2,492,838	2,509,639	1,854,132	2,114,040	2,002,510		148,378	8.0%
Maintenance Admin (2128)	0	315,005	318,429	324,358	322,762	334,919	334,919	0.73%	12,157	0.0%
Leased Facilities (2129)	270,490	544,468	564,457	564,457	564,628	493,597	475,544	1.04%	-89,084	-15.8%
Govt Ctr (2133)	2,191,678	2,241,528	2,332,902	2,332,902	2,353,958	2,412,279	2,409,179	5.27%	55,221	2.3%
Parks Maint (2134)	0	3,362,691	3,098,397	3,123,433	3,202,483	3,306,296	3,272,355	7.15%	69,872	2.2%
Facilities Maint (2135)	6,607,593	3,311,210	2,946,344	2,954,254	3,012,339	2,929,576	2,928,045	6.40%	-84,294	-2.8%
Beach Enf (2536)	15,184	27,100	172,240	172,240	187,198	229,404	223,374	0.49%	36,176	19.3%
Kweskin Theater (2537)	74,514	0	0	0	0	0	0	0.00%	0	0.0%
Facilities & Parks Maintenance	9,159,460	9,802,001	9,432,769	9,471,644	9,643,368	9,706,071	9,643,416		48	0.0%
Transf Station (2141)	2,040,426	2,080,327	1,906,056	1,924,627	2,023,920	2,074,282	2,042,905	4.47%	18,985	0.0%
Recycling (2142)	1,399,430	1,473,181	1,407,289	1,407,289	1,421,243	1,581,946	1,581,946	3.46%	160,703	11.3%
Collection (2143)	4,638,997	4,640,013	4,373,027	4,396,422	4,534,300	4,528,212	4,510,988	9.86%	-23,312	-0.5%
Haulaway (2144)	4,303,317	4,402,949	4,597,961	4,597,961	4,610,318	4,617,549	4,534,049	9.91%	-76,269	-1.7%
Solid Waste	12,382,169	12,596,470	12,284,333	12,326,299	12,589,781	12,801,989	12,669,888		80,107	0.6%
Traffic Maint (2112)	0	819,552	915,880	923,200	946,318	1,093,758	1,031,201	2.25%	84,883	9.0%
Transport Plan & Engineer (2119)	0	6,083	0	0	0	0	0	0.00%	0	0.0%
Transport Plan & Engineer (2210)	1,184,033	1,053,293	1,234,923	1,261,523	1,218,847	1,419,001	1,324,501	2.90%	105,654	8.7%
Cashiering (2510)	49,809	47,548	78,180	78,180	78,253	104,502	98,043	0.21%	19,790	25.3%
Special Events (2538)	298,479	277,811	284,850	284,850	284,881	312,400	312,400	0.68%	27,519	9.7%

Fiscal Year 2017/2018 - Office Summary

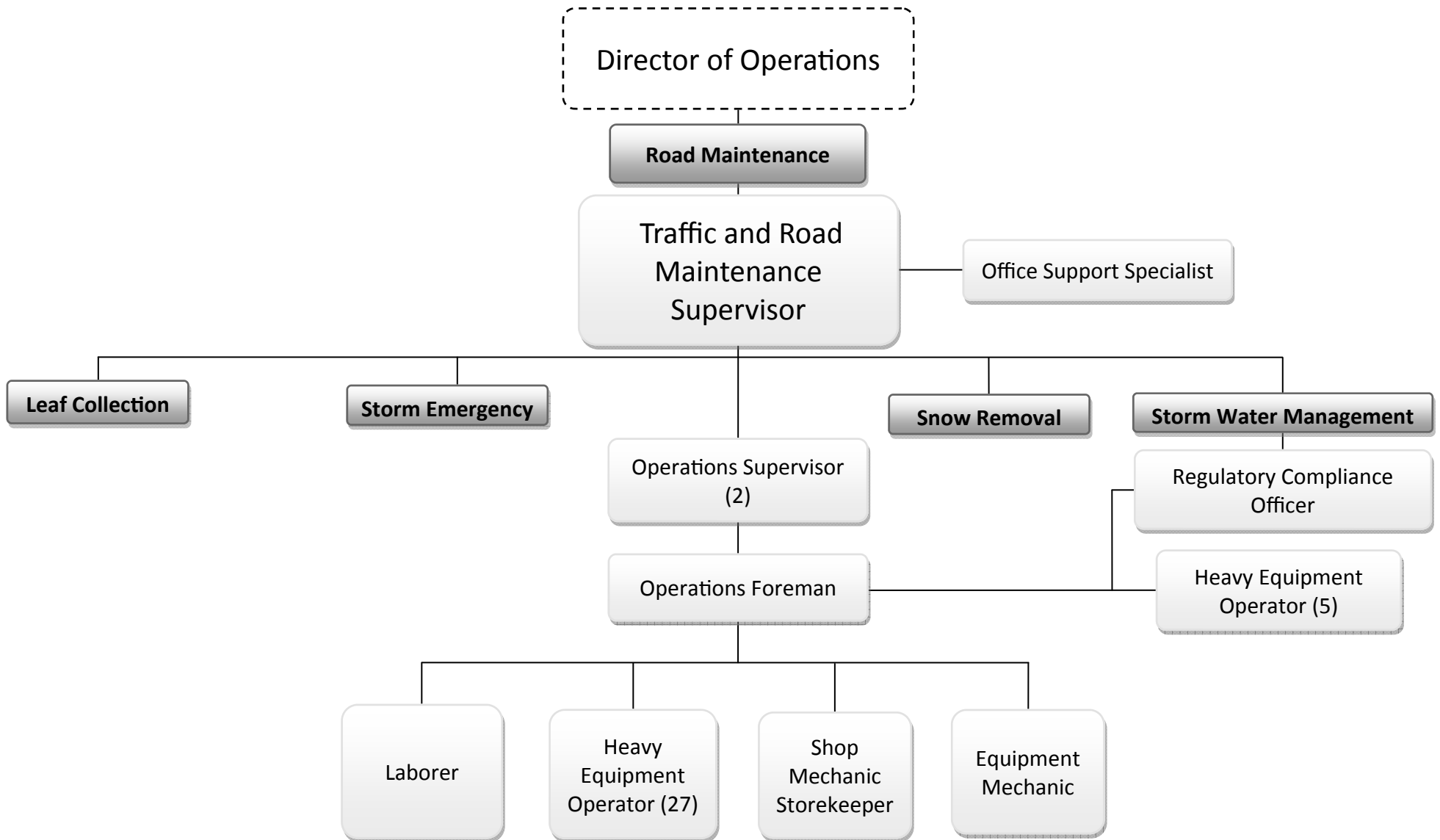
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Fund: 0001 General Fund

Office: 002 Operations

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Transportation, Traffic & Parking	1,532,321	2,204,287	2,513,833	2,547,753	2,528,299	2,929,661	2,766,145		237,846	9.4%
Building Insp (2137)	1,584,013	1,615,037	1,536,672	1,555,333	1,547,646	1,665,539	1,664,839	3.64%	117,193	7.6%
Building Inspection	1,584,013	1,615,037	1,536,672	1,555,333	1,547,646	1,665,539	1,664,839		117,193	7.6%
Engineering (2200)	2,687,025	1,718,236	1,582,064	1,612,043	1,619,545	1,651,474	1,646,092	3.60%	26,547	1.6%
Construction Mgmt (2201)	0	867,412	886,811	897,264	898,746	912,391	907,843	1.98%	9,097	1.0%
Reg Compliance (2202)	0	283,689	252,710	261,430	259,141	283,235	282,414	0.62%	23,273	9.0%
Engineering	2,687,025	2,869,337	2,721,585	2,770,737	2,777,432	2,847,100	2,836,349		58,917	2.1%
Land Use (2300)	332,624	341,154	299,215	308,750	336,487	383,021	375,638	0.82%	39,151	0.0%
Planning (2310)	612,550	608,965	568,328	594,931	589,906	645,402	643,902	1.41%	53,996	0.0%
Zoning (2320)	489,595	503,355	594,477	604,293	561,601	532,062	530,485	1.16%	-31,116	0.0%
Zoning Board (2330)	122,635	124,832	117,928	124,791	123,002	125,706	125,706	0.27%	2,704	2.2%
EPB (2340)	309,767	305,528	301,461	311,277	316,139	399,512	398,436	0.87%	82,297	26.0%
Technology (2350)	0	0	0	0	0	0	0	0.00%	0	0.0%
Land Use	1,867,172	1,883,835	1,881,409	1,944,042	1,927,135	2,085,703	2,074,167		147,032	7.6%
Ice Rink (2136)	810,293	809,082	870,339	876,927	875,856	932,790	895,050	1.96%	19,194	2.2%
Special Needs Recreation (2529)	85,133	124,356	110,114	110,114	131,644	167,648	143,599	0.31%	11,955	9.1%
Leisure Svs Adm (2530)	794,362	818,092	815,817	825,633	818,416	899,898	899,128	1.97%	80,712	9.9%
Aquatics (2531)	247,944	271,488	308,893	308,893	308,889	313,104	313,104	0.68%	4,215	1.4%
Project Music (2532)	275	0	0	0	0	0	0	0.00%	0	0.0%
Subsidized (2533)	15,420	20,712	32,840	32,840	41,681	55,192	53,808	0.12%	12,127	29.1%
Fee-Supported (2534)	608,673	688,820	681,024	681,024	681,001	731,969	711,069	1.55%	30,068	4.4%
Self-Sustaining (2535)	176,480	165,071	196,772	196,772	197,093	174,922	171,022	0.37%	-26,071	-13.2%
Leisure Services	2,738,579	2,897,621	3,015,799	3,032,203	3,054,580	3,275,523	3,186,780		132,200	4.3%
Citizen Svs Ctr (2520)	204,429	359,699	348,737	358,553	356,946	384,413	372,240	0.81%	15,294	4.3%
Ops Admin (2600)	710,196	616,574	480,780	480,780	482,249	626,479	615,714	1.35%	133,465	0.0%
Operations Administration	914,625	976,273	829,517	839,333	839,195	1,010,892	987,954		148,759	17.7%
Total Operations	44,659,383	44,659,383	43,906,973	44,235,876	44,584,108	46,576,108	45,741,047	100.00%	1,156,939	2.6%

City of Stamford
Office of Operations
Road Maintenance



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:35:01 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0211 Road Maintenance

Mission Statement:

Maintain all City of Stamford rights-of-way in a reasonable, safe and passable condition at all times.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Road Maint (2111)	5,654,543	4,894,552	4,697,172	4,729,616	4,795,887	4,658,893	4,641,993	58.69%	-153,894	-3.2%	
Leaf Collection (2113)	257,625	302,807	264,580	264,580	280,079	262,405	261,405	3.31%	-18,674	-6.7%	
Snow Removal (2114)	1,775,529	1,506,162	886,338	886,338	1,388,034	1,571,642	1,571,642	19.87%	183,608	13.2%	
Storm Water Mgmt (2116)	870,385	1,231,937	1,301,298	1,309,529	1,309,710	1,597,820	1,385,129	17.51%	75,419	5.8%	
Storm Emergency (2117)	0	3,470	48,830	48,830	48,830	48,830	48,830	0.62%	0	0.0%	
Total Expenditures	8,558,082	7,938,929	7,198,218	7,238,893	7,822,540	8,139,590	7,908,999	100.00%	86,459	1.1%	
Net Operating Cost	8,558,082	7,938,929	7,198,218	7,238,893	7,822,540	8,139,590	7,908,999	100.00%	86,459	1.1%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:03 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2111 Road Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C332	Equipment Mechanic 37.5	1	63,253	1	61,636	1	61,636	0	-1,617	-2.6%	
UE	C340	Heavy Equip Operator	26	1,403,004	27	1,416,299	27	1,416,299	1	13,295	0.9%	1 Laborer pos upgrade to HEO
UE	C479	Laborer 37.5	2	96,734	1	47,805	1	47,805	-1	-48,929	-50.6%	1 Laborer pos upgrade to HEO
UAW	C558	Office Support Specialist	1	53,117	1	52,915	1	52,915	0	-202	-0.4%	
MAA	C952	Operations Foreman 40	1	86,810	1	79,322	1	79,322	0	-7,488	-8.6%	Step Decrease
MAA	C951	Operations Supervisor 40	2	207,396	2	223,528	2	223,528	0	16,132	7.8%	Compound Rate Increase
UE	C926	Shop Mech/Storekeeper	1	62,486	1	60,891	1	60,891	0	-1,595	-2.6%	
UE	C510	Tradesworker II - Mason	0	0	0	0	0	0	0	0	0.0%	
MAA	C971	Traffic & Road Mtc Supv	1	123,051	1	132,683	1	132,683	0	9,632	7.8%	Compound Rate Increase
Total			35	2,095,851	35	2,075,079	35	2,075,079	0	-20,772	-1.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:05 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2111 Road Maintenance

Program Description:

Road Maintenance is responsible for the minor repairs and maintenance of all potholes, catch basins, sidewalks, curbs and guardrails within the rights of way of the City of Stamford as well as the removal of miscellaneous debris from the sides of the roads.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	2,400,374	1,989,362	2,095,851	2,128,295	2,001,840	2,075,079	2,075,079	44.70%	73,239	3.7%
Other Salary	69,254	1,153	5,174	5,174	6,174	6,088	6,088	0.13%	-86	-1.4%
Overtime	96,339	59,042	75,000	75,000	90,000	75,000	75,000	1.62%	-15,000	-16.7%
Employee Benefits	1,003,316	925,559	945,049	945,049	939,081	853,151	853,151	18.38%	-85,930	-9.2%
Retirement Benefits	827,842	762,867	257,603	257,603	257,603	276,977	276,977	5.97%	19,374	7.5%
Payments to Insurance Fund	549,769	549,544	726,081	726,081	721,970	595,968	595,968	12.84%	-126,002	-17.5%
Purchased Other Services	424	0	600	600	600	600	600	0.01%	0	0.0%
Purchased Property Services	63,353	54,803	62,256	62,256	62,256	62,256	62,256	1.34%	0	0.0%
Utilities & Commodities	13,035	10,342	9,231	9,231	196,036	168,174	168,174	3.62%	-27,862	-14.2%
Supplies	630,837	541,881	520,327	520,327	520,327	545,600	528,700	11.39%	8,373	1.6%
Total Expenditures	5,654,543	4,894,552	4,697,172	4,729,616	4,795,887	4,658,893	4,641,993	100.00%	-153,894	-3.2%
Net Operating Cost	5,654,543	4,894,552	4,697,172	4,729,616	4,795,887	4,658,893	4,641,993		(153,894)	-3.2%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:06 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2113 Leaf Collection

Program Description:

Leaf Collection provides curbside residential leaf pick-up on an annual basis.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	68,098	83,394	80,000	80,000	68,722	80,000	80,000	30.60%	11,278	16.4%
Overtime	118,499	156,581	120,000	120,000	145,745	130,000	130,000	49.73%	-15,745	-10.8%
Employee Benefits	25,735	29,729	29,330	29,330	30,437	26,688	26,688	10.21%	-3,749	-12.3%
Payments to Insurance Fund	25,293	13,086	13,250	13,250	13,175	3,717	3,717	1.42%	-9,458	-71.8%
Purchased Other Services	4,000	4,000	4,000	4,000	4,000	4,000	4,000	1.53%	0	0.0%
Supplies	16,000	16,017	18,000	18,000	18,000	18,000	17,000	6.50%	-1,000	-5.6%
Total Expenditures	257,625	302,807	264,580	264,580	280,079	262,405	261,405	100.00%	-18,674	-6.7%
Net Operating Cost	257,625	302,807	264,580	264,580	280,079	262,405	261,405		(18,674)	-6.7%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:08 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2114 Snow Removal

Program Description:

Snow Removal mobilizes manpower and vehicles to remove all snow from the streets, sidewalks, and parking areas under the care of the City of Stamford including all parks, areas around public facilities and 54 snow removal routes throughout the City streets.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	1,048	2,179	0	0	1,767	2,000	2,000	0.13%	233	13.2%
Overtime	804,272	370,971	408,239	408,239	408,239	408,239	408,239	25.98%	0	0.0%
Employee Benefits	62,225	31,230	31,230	31,230	31,365	31,383	31,383	2.00%	18	0.1%
Payments to Insurance Fund	24,471	45,562	36,369	36,369	36,163	94,520	94,520	6.01%	58,357	161.4%
Purchased Property Services	27,589	29,216	29,000	29,000	29,000	29,000	29,000	1.85%	0	0.0%
Supplies	855,923	1,027,004	381,500	381,500	881,500	1,006,500	1,006,500	64.04%	125,000	14.2%
Total Expenditures	1,775,529	1,506,162	886,338	886,338	1,388,034	1,571,642	1,571,642	100.00%	183,608	13.2%
Net Operating Cost	1,775,529	1,506,162	886,338	886,338	1,388,034	1,571,642	1,571,642		183,608	13.2%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:11 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2116 Storm Water Management

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C340	Heavy Equip Operator	4	206,077	5	256,416	5	256,416	1	50,339	24.4%	1 pos was Laborer
UE	C479	Laborer 37.5	1	48,012	0	0	0	0	-1	-48,012	-100.0%	now HEO
UAW	C558	Office Support Specialist	0	0	0	0	0	0	0	0	0.0%	
MAA	C994	Reg Comp&Adm Offcr-Ops	1	96,884	1	108,788	1	108,788	0	11,904	12.3%	Grade/Compound Step Increase
Total			6	350,973	6	365,204	6	365,204	0	14,231	4.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:12 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2116 Storm Water Management

Program Description:

Stormwater Management ensures that the City of Stamford is in compliance with all State and federal regulations regarding stormwater permitting. Included in this program is a chargeback to the WPCA for operations and maintenance of the pump stations and hurricane barrier. The Program fulfills all obligations described within the DEEP issued MS4 permit which regulates all the stormwater discharges within the City such as the stormwater drainage system, rivers and lake outfalls and overall non-permeable surface drainage.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	268,981	337,657	350,973	359,204	351,461	365,204	365,204	26.37%	13,743	3.9%
Other Salary	6	0	3,886	3,886	3,886	7,500	5,000	0.36%	1,114	28.7%
Overtime	12,540	3,064	9,818	9,818	9,818	9,818	9,818	0.71%	0	0.0%
Employee Benefits	27,507	85,689	151,046	151,046	151,083	156,965	156,774	11.32%	5,691	3.8%
Retirement Benefits	0	81,015	6,676	6,676	6,676	7,166	7,166	0.52%	490	7.3%
Payments to Insurance Fund	0	106,856	124,471	124,471	123,766	102,166	102,166	7.38%	-21,600	-17.5%
Purchased Other Services	0	66	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	157,886	127,000	131,500	141,500	141,500	256,500	156,500	11.30%	15,000	10.6%
Utilities & Commodities	3,642	3,089	2,924	2,924	11,516	10,215	10,215	0.74%	-1,301	-11.3%
Supplies	49,304	91,761	111,015	101,015	101,015	200,000	90,000	6.50%	-11,015	-10.9%
Other	350,520	395,741	408,989	408,989	408,989	482,286	482,286	34.82%	73,297	17.9%
Total Expenditures	870,385	1,231,937	1,301,298	1,309,529	1,309,710	1,597,820	1,385,129	100.00%	75,419	5.8%

Net Operating Cost	870,385	1,231,937	1,301,298	1,309,529	1,309,710	1,597,820	1,385,129		75,419	5.8%
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Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:14 PM

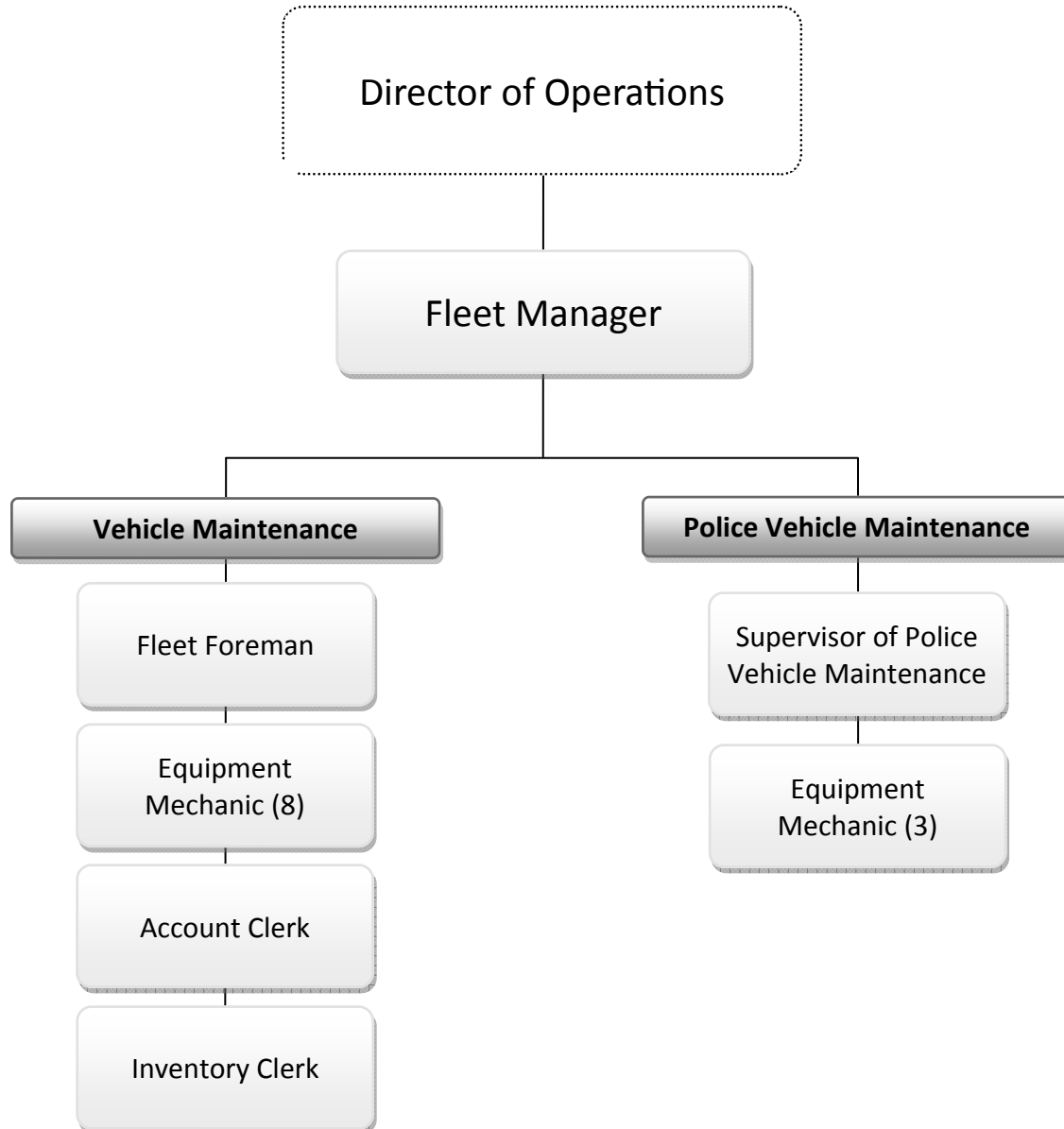
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0211 Road Maintenance
Program: 2117 Storm Emergency

Program Description:

Storm Emergency mobilizes manpower, materials and vehicles in response to any major disaster event to allow for safe passage of emergency responders and residents.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Overtime	0	0	45,360	45,360	45,360	45,360	45,360	92.89%	0	0.0%
Employee Benefits	0	3,470	3,470	3,470	3,470	3,470	3,470	7.11%	0	0.0%
Total Expenditures	0	3,470	48,830	48,830	48,830	48,830	48,830	100.00%	0	0.0%
Net Operating Cost	0	3,470	48,830	48,830	48,830	48,830	48,830		0	0.0%

City of Stamford
Office of Operations
Fleet Management



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:35:16 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management

Mission Statement:

Our main objective and goal is to minimize cost while providing the City with safe and dependable vehicles and equipment.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Vehicle Maint (2121)	1,433,290	1,875,594	2,017,479	2,027,295	1,369,440	1,582,693	1,471,163	73.47%	101,723	7.4%	
Gasoline (2122)	659,383	0	0	0	0	0	0	0.00%	0	0.0%	
Pol Vehicle Maint (2123)	0	0	475,359	482,344	484,692	531,347	531,347	26.53%	46,655	9.6%	
Total Expenditures	2,092,673	1,875,594	2,492,838	2,509,639	1,854,132	2,114,040	2,002,510	100.00%	148,378	8.0%	
Revenue											
Vehicle Maint (2121)	160,308	51,595	57,500	57,500	127,222	108,500	108,500	100.00%	-18,722	-14.7%	
Total Revenue	160,308	51,595	57,500	57,500	127,222	108,500	108,500	100.00%	-18,722	-14.7%	
Net Operating Cost	1,932,365	1,823,998	2,435,338	2,452,139	1,726,910	2,005,540	1,894,010	100.00%	167,100	9.7%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:18 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management
Program: 2121 Vehicle Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	1	25,092	1	49,890	1	49,890	0	24,798	98.8%	prior 1/2 yr funded
UAW	C333	Equip Mechanic/UAW	1	64,585	1	64,340	1	64,340	0	-245	-0.4%	
UE	C332	Equipment Mechanic 37.5	8	504,124	7	429,502	7	429,502	-1	-74,622	-14.8%	1 pos now Fleet Foreman
MAA	C377	Fleet Foreman	0	0	1	74,586	1	74,586	1	74,586	100.0%	Was Equipment Mechanic
MAA	C375	Fleet Manager	1	115,540	1	124,934	1	124,934	0	9,394	8.1%	Compound Rate Increase
UAW	C462	Inventory Clerk	1	56,536	1	56,320	1	56,320	0	-216	-0.4%	
Total			12	765,877	12	799,572	12	799,572	0	33,695	4.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:20 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management
Program: 2121 Vehicle Maintenance

Program Description:

Vehicle Maintenance is responsible for purchasing, maintaining, and servicing approximately 600 City owned vehicles, cars and equipment. Vehicle Maintenance is also responsible for fuel purchases for the City of Stamford’s Haig Ave and Magee Ave fueling facilities, as well as the maintenance and repair of the pumps and computer software system used to document and record fuel data. Auctions of used, antiquated, surplus, old equipment, vehicles, citywide surplus, office equipment and assets also fall under Vehicle Maintenance. Vehicle Maintenance also oversees the Fleet Car Share program utilized by all City employees. Vehicle Maintenance is also responsible for the Abandoned Car Program.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	748,451	702,501	765,877	775,693	707,918	799,572	799,572	54.35%	91,654	12.9%
Other Salary	15,393	6,996	9,600	9,600	9,600	29,100	9,100	0.62%	-500	-5.2%
Overtime	25,141	47,958	25,000	25,000	35,000	35,000	35,000	2.38%	0	0.0%
Employee Benefits	288,597	297,227	310,024	310,024	304,826	321,474	319,944	21.75%	15,118	5.0%
Retirement Benefits	207,834	224,260	119,861	119,861	119,861	128,828	128,828	8.76%	8,967	7.5%
Payments to Insurance Fund	39,264	30,187	46,662	46,662	46,398	37,777	37,777	2.57%	-8,621	-18.6%
Purchased Other Services	0	982	434	434	434	434	434	0.03%	0	0.0%
Purchased Property Services	28,915	19,250	37,000	37,000	37,000	41,000	38,000	2.58%	1,000	2.7%
Professional Development	0	0	5,000	5,000	5,000	5,000	5,000	0.34%	0	0.0%
Utilities & Commodities	4,806	541,647	619,708	619,708	24,890	20,508	20,508	1.39%	-4,382	-17.6%
Supplies	74,890	4,587	75,813	75,813	76,013	78,000	76,000	5.17%	-13	0.0%
Other	0	0	2,500	2,500	2,500	86,000	1,000	0.07%	-1,500	-60.0%
Total Expenditures	1,433,290	1,875,594	2,017,479	2,027,295	1,369,440	1,582,693	1,471,163	100.00%	101,723	7.4%
Revenue										
Sale of Surplus Property	153,595	46,131	50,000	50,000	117,222	100,000	100,000	92.17%	-17,222	-14.7%
Towing & Storage Fees	6,713	5,465	7,500	7,500	10,000	8,500	8,500	7.83%	-1,500	-15.0%
Total Revenue	160,308	51,595	57,500	57,500	127,222	108,500	108,500	100.00%	-18,722	-14.7%
Net Operating Cost	1,272,982	1,823,998	1,959,979	1,969,795	1,242,219	1,474,193	1,362,663		120,445	9.7%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:21 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management
Program: 2122 Gasoline

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only). Charges moved to Program 2121.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Utilities & Commodities	659,383	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	659,383	0	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	659,383	0	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:24 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management
Program: 2123 Police Vehicle Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C332	Equipment Mechanic 37.5	3	189,409	3	183,908	3	183,908	0	-5,501	-2.9%	
MAA	C765	Supv of Vehicle Mtce	1	82,662	1	92,940	1	92,940	0	10,278	12.4%	Step/Compound Rate Increase
Total			4	272,071	4	276,848	4	276,848	0	4,777	1.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:25 PM

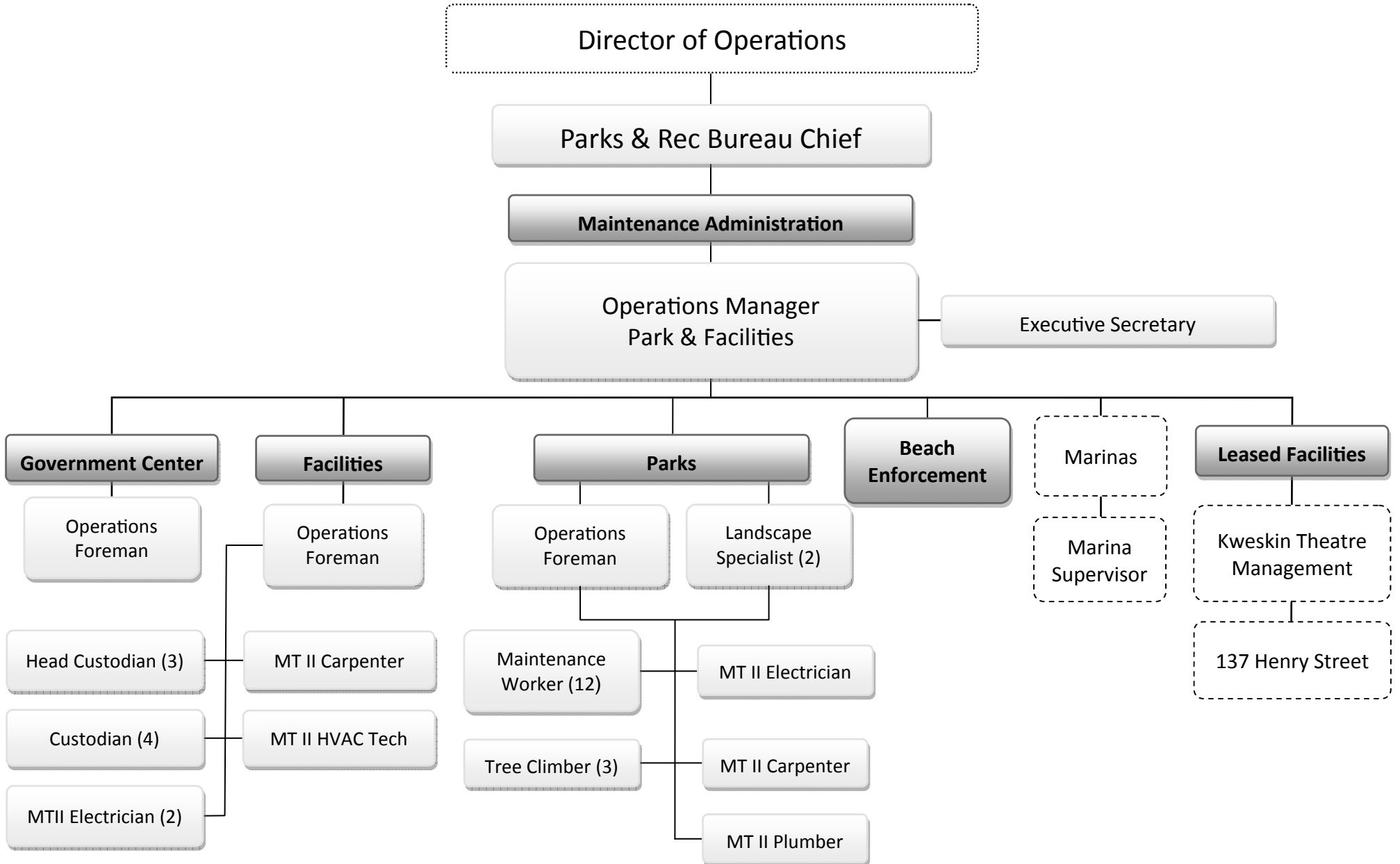
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0212 Fleet Management
Program: 2123 Police Vehicle Maintenance

Program Description:

The Police Vehicle Maintenance program is responsible for overseeing the maintenance and service of Police vehicles and equipment. Prior to FY16/17 all costs were under Program 3300.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	0	0	272,071	279,056	272,486	276,848	276,848	52.10%	4,362	1.6%	
Other Salary	0	0	1,500	1,500	1,504	1,500	1,500	0.28%	-4	-0.3%	
Overtime	0	0	55,000	55,000	60,000	55,000	55,000	10.35%	-5,000	-8.3%	
Employee Benefits	0	0	99,025	99,025	99,439	134,047	134,047	25.23%	34,608	34.8%	
Retirement Benefits	0	0	28,022	28,022	28,022	30,118	30,118	5.67%	2,096	7.5%	
Payments to Insurance Fund	0	0	0	0	0	12,593	12,593	2.37%	12,593	100.0%	
Purchased Other Services	0	0	0	0	0	1,000	1,000	0.19%	1,000	100.0%	
Purchased Property Services	0	0	15,060	14,560	14,560	15,060	15,060	2.83%	500	3.4%	
Supplies	0	0	4,681	5,181	8,681	5,181	5,181	0.98%	-3,500	-40.3%	
Total Expenditures	0	0	475,359	482,344	484,692	531,347	531,347	100.00%	46,655	9.6%	
Net Operating Cost	0	0	475,359	482,344	484,692	531,347	531,347		46,655	9.6%	

City of Stamford Office of Operations Facilities and Parks Maintenance



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:35:27 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0213 Facilities & Parks Maintenance

Mission Statement:

The mission of the Facilities and Parks Maintenance Division is to maintain the 900 acres of roadway, 80+ facilities, 92 lawns/medians, 58 parks, 3 major beaches, 30 baseball/softball fields, 15 soccer fields and 3 synthetic fields for the use of the residents as well as out of town guests in a clean, safe and sanitary environment.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Maintenance Admin (2128)	0	315,005	318,429	324,358	322,762	334,919	334,919	3.47%	12,157	3.8%
Leased Facilities (2129)	270,490	544,468	564,457	564,457	564,628	493,597	475,544	4.93%	-89,084	-15.8%
Govt Ctr (2133)	2,191,678	2,241,528	2,332,902	2,332,902	2,353,958	2,412,279	2,409,179	24.98%	55,221	2.3%
Parks Maint (2134)	0	3,362,691	3,098,397	3,123,433	3,202,483	3,306,296	3,272,355	33.93%	69,872	2.2%
Facilities Maint (2135)	6,607,593	3,311,210	2,946,344	2,954,254	3,012,339	2,929,576	2,928,045	30.36%	-84,294	-2.8%
Beach Enf (2536)	15,184	27,100	172,240	172,240	187,198	229,404	223,374	2.32%	36,176	19.3%
Kweskin Theater (2537)	74,514	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	9,159,460	9,802,001	9,432,769	9,471,644	9,643,368	9,706,071	9,643,416	100.00%	48	0.0%
Revenue										
Parks Maint (2134)	54,772	52,610	54,800	54,800	56,500	47,000	47,000	7.24%	-9,500	-16.8%
Facilities Maint (2135)	593,365	602,515	676,733	676,733	652,733	602,261	602,261	92.76%	-50,472	-7.7%
Total Revenue	648,137	655,125	731,533	731,533	709,233	649,261	649,261	100.00%	-59,972	-8.5%
Net Operating Cost	8,511,323	9,146,876	8,701,236	8,740,111	8,934,135	9,056,810	8,994,155	100.00%	60,020	0.7%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:29 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2128 Maintenance Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C350	Executive Secretary	1	68,569	1	68,308	1	68,308	0	-261	-0.4%	
MAA	C990	Oper Mgr-Parks & Fac	1	102,689	1	115,264	1	115,264	0	12,575	12.2%	Step/Compound Rate Increase
Total			2	171,258	2	183,572	2	183,572	0	12,314	7.2%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2128 Maintenance Administration

Program Description:

The Facilities and Parks Maintenance Division Maintenance Administration Program handles the administrative duties for six programs: Government Center, Facilities Maintenance, Parks Maintenance, Marinas, Beach Enforcement and Leased Facilities. The duties include payroll; budget preparation, presentation, tracking, transfers and appropriations; accounts payable and receivables; assembling and submitting and awarding all RFPs and bids; ordering office supplies and uniforms; tracking contracts and leases; tracking State compliance regulations for parks and facilities; FEMA paperwork for the City; and on-call for emergencies.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	165,759	171,258	179,982	177,253	183,572	183,572	54.81%	6,319	3.6%
Overtime	0	25,869	20,000	20,000	20,000	20,000	20,000	5.97%	0	0.0%
Employee Benefits	0	45,505	79,286	79,286	79,745	84,611	84,611	25.26%	4,866	6.1%
Retirement Benefits	0	39,308	10,101	10,101	10,101	10,852	10,852	3.24%	751	7.4%
Payments to Insurance Fund	0	0	68	68	68	50	50	0.01%	-18	-26.5%
Purchased Other Services	0	1,956	374	1,874	1,874	1,875	1,875	0.56%	1	0.1%
Purchased Property Services	0	3,082	3,245	3,245	3,245	3,245	3,245	0.97%	0	0.0%
Professional Development	0	834	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	0	2,980	2,088	2,088	2,762	3,000	3,000	0.90%	238	8.6%
Supplies	0	28,687	32,009	27,714	27,714	27,714	27,714	8.27%	0	0.0%
Other	0	1,025	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	0	315,005	318,429	324,358	322,762	334,919	334,919	100.00%	12,157	3.8%

Net Operating Cost	0	315,005	318,429	324,358	322,762	334,919	334,919		12,157	3.8%
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Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:32 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2129 Leased Facilities

Program Description:

The Leased Facilities program maintains City owned facilities that are leased to third parties. This includes managing the day-to-day janitorial needs, supervising contracted services, securing facilities, making minor repairs, and meeting any other needs for these locations. Since the creation of this program with 137 Henry Street, it has assumed the operations of the Kweskin Theatre complex. The operation at 137 Henry Street has grown over the past year from six occupants to 12 which include City and State agencies such as the Department of Motor Vehicles, the Immigration Office and a Public Health Clinic which serves all the residents of the City.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	55,246	83,711	102,000	102,000	102,000	148,125	136,000	28.60%	34,000	33.3%
Overtime	26,045	46,460	30,000	30,000	30,000	30,000	30,000	6.31%	0	0.0%
Employee Benefits	1,100	6,885	10,098	10,098	10,098	14,127	13,199	2.78%	3,101	30.7%
Payments to Insurance Fund	0	1,660	1,554	1,554	1,545	1,545	1,545	0.32%	0	0.0%
Purchased Property Services	82,553	264,927	163,600	163,600	163,600	163,600	163,600	34.40%	0	0.0%
Utilities & Commodities	87,126	116,198	226,705	226,705	226,885	103,400	103,400	21.74%	-123,485	-54.4%
Supplies	18,419	24,628	30,500	30,500	30,500	32,800	27,800	5.85%	-2,700	-8.9%
Total Expenditures	270,490	544,468	564,457	564,457	564,628	493,597	475,544	100.00%	-89,084	-15.8%
Net Operating Cost	270,490	544,468	564,457	564,457	564,628	493,597	475,544		(89,084)	-15.8%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:35 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2133 Government Center

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C577	Operations Foreman 37.5	0	0	1	82,425	1	82,425	1	82,425	100.0%	replaced Working Foreman in 2134
Total			0	0	1	82,425	1	82,425	1	82,425	100.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:36 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2133 Government Center

Program Description:

The Government Center program oversees the day-to-day operations of this heavily used Class A building. This program is responsible for making sure that all offices are maintained in a safe, clean and sanitary environment as well as meet all the requests from the various departments for repairs or upgrades. Additionally, the program oversees outside custodial and security services and conducts necessary repairs to the building and grounds either in-house or by way of outside contractor.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	0	0	0	18,380	82,425	82,425	3.42%	64,045	348.4%
Overtime	0	44,815	30,000	30,000	30,000	30,000	30,000	1.25%	0	0.0%
Employee Benefits	0	1,148	2,295	2,295	3,701	11,933	11,933	0.50%	8,232	222.4%
Payments to Insurance Fund	55,395	51,835	45,314	45,314	45,057	49,578	49,578	2.06%	4,521	10.0%
Purchased Property Services	1,293,196	1,303,004	1,334,385	1,334,385	1,334,385	1,340,548	1,339,548	55.60%	5,163	0.4%
Utilities & Commodities	842,995	836,669	905,629	905,629	907,156	880,514	879,414	36.50%	-27,742	-3.1%
Supplies	92	4,058	15,279	15,279	15,279	17,281	16,281	0.68%	1,002	6.6%
Total Expenditures	2,191,678	2,241,528	2,332,902	2,332,902	2,353,958	2,412,279	2,409,179	100.00%	55,221	2.3%
Net Operating Cost	2,191,678	2,241,528	2,332,902	2,332,902	2,353,958	2,412,279	2,409,179		55,221	2.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:39 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2134 Parks Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBM	CHRGBK to Marina	0	0	0	0	0	0	0	0	0.0%	
MAA	C487	Landscape Specialist	2	183,550	2	197,838	2	197,838	0	14,288	7.8%	Compound Rate Increase
UAW	C507	Maintenance Worker	12	623,828	12	627,259	12	627,259	0	3,431	0.5%	
UAW	C504	Mt II-Carpenter/UAW	1	73,114	1	72,836	1	72,836	0	-278	-0.4%	
UAW	C509	Mt II-Electrician/UAW 35	1	78,155	1	77,857	1	77,857	0	-298	-0.4%	
UAW	C519A	Mt II-Plumber/UAW	1	78,055	1	77,757	1	77,757	0	-298	-0.4%	
MAA	C851	Operations Foreman	1	86,510	1	93,255	1	93,255	0	6,745	7.8%	Compound Rate Increase
UAW	C819	Tree Climber	3	160,683	3	160,071	3	160,071	0	-612	-0.4%	
UAW	C838	Working Foreman-UAW	1	50,870	0	0	0	0	-1	-50,870	-100.0%	Now Ops Foreman in 2133
Total			22	1,334,765	21	1,306,873	21	1,306,873	-1	-27,892	-2.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:40 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2134 Parks Maintenance

Program Description:

The Parks Maintenance program maintains 20+ facilities, 92 lawns/medians, 58 parks, 3 major beaches, 30 baseball/softball fields, 15 soccer fields and 3 synthetic fields to provide a clean, safe and sanitary environment for City residents as well as visitors. The program assists other departments during storm emergencies and leaf removal, provides maintenance and preventative care for trees along the City's 350+ miles of roadway and 58 parks, responds to emergency calls for trees and holds public hearings for tree removal due to hazardous conditions, construction or improvement to the City's infrastructure.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	1,177,980	1,334,765	1,357,596	1,298,145	1,306,873	1,306,873	39.94%	8,728	0.7%
Other Salary	0	450,298	342,125	342,125	406,250	365,900	365,900	11.18%	-40,350	-9.9%
Overtime	0	250,243	120,000	120,000	175,000	175,000	175,000	5.35%	0	0.0%
Employee Benefits	0	179,854	156,189	156,189	162,118	212,123	212,123	6.48%	50,005	30.8%
Retirement Benefits	0	341,747	200,966	200,966	200,966	215,928	215,928	6.60%	14,962	7.4%
Payments to Insurance Fund	0	276,055	259,993	259,993	258,521	211,571	211,571	6.47%	-46,950	-18.2%
Purchased Property Services	0	217,782	153,000	153,000	153,000	188,000	163,000	4.98%	10,000	6.5%
Professional Development	0	0	0	1,400	1,400	1,400	1,400	0.04%	0	0.0%
Utilities & Commodities	0	319,474	327,359	327,359	342,278	414,696	410,755	12.55%	68,477	20.0%
Supplies	0	149,257	204,000	204,000	204,000	214,000	209,000	6.39%	5,000	2.5%
Other	0	0	0	805	805	805	805	0.02%	0	0.0%
Total Expenditures	0	3,362,691	3,098,397	3,123,433	3,202,483	3,306,296	3,272,355	100.00%	69,872	2.2%
Revenue										
Bandwagon Rental	2,100	2,190	5,000	5,000	3,000	1,000	1,000	2.13%	-2,000	-66.7%
Film/Video Productions	300	100	300	300	1,000	1,000	1,000	2.13%	0	0.0%
Lease-Concessions-Parks	12,000	8,000	15,000	15,000	15,000	15,000	15,000	31.91%	0	0.0%
Parks-Miscellaneous	7,822	10,535	5,500	5,500	5,500	0	0	0.00%	-5,500	-100.0%
Picnic Permits	32,550	31,785	29,000	29,000	32,000	30,000	30,000	63.83%	-2,000	-6.3%
Total Revenue	54,772	52,610	54,800	54,800	56,500	47,000	47,000	100.00%	-9,500	-16.8%
Net Operating Cost	(54,772)	3,310,081	3,043,597	3,068,633	3,145,983	3,259,296	3,225,355		79,372	2.5%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:43 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2135 Facilities Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C179	Custodian (UAW)	4	222,005	4	222,598	4	222,598	0	593	0.3%	
UAW	C415	Head Custodian I (UAW)	3	219,942	3	219,108	3	219,108	0	-834	-0.4%	
UAW	C504	Mt II-Carpenter/UAW	1	73,114	1	72,836	1	72,836	0	-278	-0.4%	
UAW	C509	Mt II-Electrician/UAW 35	2	156,110	2	155,614	2	155,614	0	-496	-0.3%	
UAW	C519A	Mt II-Plumber/UAW	0	0	0	0	0	0	0	0	0.0%	
UAW	C889A	Mt Trdwork II-HVAC Tech	1	77,955	1	77,657	1	77,657	0	-298	-0.4%	
MAA	C577	Operations Foreman 37.5	1	86,810	1	93,555	1	93,555	0	6,745	7.8%	Compound Rate Increase
Total			12	835,936	12	841,368	12	841,368	0	5,432	0.6%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:45 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2135 Facilities Maintenance

Program Description:

Facilities Maintenance oversees the daily janitorial and landscaping needs of 50+ buildings; minor construction repairs to the infrastructure; large construction projects at all City properties; snow removal on sidewalks, parking lots and stairs at all City buildings including firehouses and police stations; landscaping including mowing lawns, weeding, leaf removal, etc.; supplying all City buildings, firehouses and police stations with janitorial paper goods; responding to all City Department emergencies at their specific location; the handling of residential complaints; weekend and holiday janitorial cleaning of police department; and 24/7 365 day coverage for any and all emergencies that might arise at all City facilities.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	2,039,872	827,837	835,936	843,256	842,481	841,368	841,368	28.73%	-1,113	-0.1%
Other Salary	396,874	70,802	69,025	69,025	69,045	69,025	69,025	2.36%	-20	0.0%
Overtime	360,835	130,006	130,000	130,000	130,000	130,000	130,000	4.44%	0	0.0%
Employee Benefits	861,268	879,392	929,559	929,559	930,061	911,940	911,940	31.15%	-18,121	-1.9%
Retirement Benefits	858,694	468,465	155,953	155,953	155,953	167,587	167,587	5.72%	11,634	7.5%
Payments to Insurance Fund	437,319	188,220	136,622	136,622	135,848	109,495	109,495	3.74%	-26,353	-19.4%
Purchased Other Services	452	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	596,740	374,640	301,892	301,892	301,892	301,892	301,892	10.31%	0	0.0%
Professional Development	969	0	0	170	170	170	170	0.01%	0	0.0%
Utilities & Commodities	776,914	265,443	282,357	282,357	341,469	292,599	291,068	9.94%	-50,401	-14.8%
Supplies	276,576	106,266	105,000	105,000	105,000	105,000	105,000	3.59%	0	0.0%
Other	1,080	139	0	420	420	500	500	0.02%	80	19.0%
Total Expenditures	6,607,593	3,311,210	2,946,344	2,954,254	3,012,339	2,929,576	2,928,045	100.00%	-84,294	-2.8%
Revenue										
Lease-Collins Plaza West, LLC	12,296	12,311	12,311	12,311	12,311	12,404	12,404	2.06%	93	0.8%
Lease-Credit Union	37,390	37,390	37,390	37,390	37,390	37,390	37,390	6.21%	0	0.0%
Lease-CT Quality Transmissions	0	6,840	3,600	3,600	3,600	0	0	0.00%	-3,600	-100.0%
Lease-EPA	72,505	65,524	65,554	65,554	65,554	65,554	65,554	10.88%	0	0.0%
Lease-New England Recycling	6,000	6,000	6,000	6,000	6,000	6,000	6,000	1.00%	0	0.0%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2135 Facilities Maintenance

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Lease-Shelter for the Homeless	25,950	23,788	25,950	25,950	25,950	25,950	25,950	4.31%	0	0.0%
Lease-Smith House	0	0	24,000	24,000	0	0	0	0.00%	0	0.0%
Lease-South End Dental Center	12,110	9,502	10,365	10,365	10,365	10,365	10,365	1.72%	0	0.0%
Lease-Stamford Golf Authority	306,821	323,992	370,000	370,000	370,000	370,000	370,000	61.44%	0	0.0%
Lease-SWRPA	46,806	39,137	46,965	46,965	46,965	0	0	0.00%	-46,965	-100.0%
Lease-U R C	19,800	23,714	19,800	19,800	19,800	19,800	19,800	3.29%	0	0.0%
Lease-U S House of Representatives	21,346	21,558	21,558	21,558	21,558	21,558	21,558	3.58%	0	0.0%
Lease-WSHU	32,340	32,760	33,240	33,240	33,240	33,240	33,240	5.52%	0	0.0%
Total Revenue	593,365	602,515	676,733	676,733	652,733	602,261	602,261	100.00%	-50,472	-7.7%
Net Operating Cost	6,014,228	2,708,695	2,269,611	2,277,521	2,359,606	2,327,315	2,325,784		(33,822)	-1.4%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:46 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2536 Beach Enforcement

Program Description:

This program provides for the patrolling and monitoring of all City parks and beaches throughout the year to ensure security for all residents and visitors.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Other Salary	13,598	23,688	138,633	138,633	138,798	138,633	138,633	62.06%	-165	-0.1%	
Overtime	81	1,112	10,000	10,000	25,000	15,000	12,000	5.37%	-13,000	-52.0%	
Employee Benefits	1,457	1,457	15,862	15,862	17,023	62,834	62,604	28.03%	45,581	267.8%	
Payments to Insurance Fund	48	5	0	0	0	64	64	0.03%	64	100.0%	
Utilities & Commodities	0	0	5,945	5,945	3,261	7,073	7,073	3.17%	3,812	116.9%	
Supplies	0	838	1,800	1,800	3,116	5,800	3,000	1.34%	-116	-3.7%	
Total Expenditures	15,184	27,100	172,240	172,240	187,198	229,404	223,374	100.00%	36,176	19.3%	
Net Operating Cost	15,184	27,100	172,240	172,240	187,198	229,404	223,374		36,176	19.3%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:48 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0213 Facilities & Parks Maintenance

Program: 2537 Kweskin Theatres

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only). Expenses for Kweskin Theatre moved to Program Leased Facilities 2129.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Payments to Insurance Fund	1,675	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	72,839	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	74,514	0	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	74,514	0	0	0	0	0	0		0	0.0%

City of Stamford
Office of Operations
Solid Waste



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:35:49 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0214 Solid Waste

Mission Statement:

The mission of the Recycling and Sanitation Department is to provide for the efficient and expedient collection of garbage and recyclables from designated areas within the City of Stamford. The Department also manages the proper removal and disposal of all types of City waste and recyclables by third party vendors. The Department is also responsible for the continuing education and the source of information to City residents to enhance the recycling program which results in additional recycling tonnage and increased revenues.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Transf Station (2141)	2,040,426	2,080,327	1,906,056	1,924,627	2,023,920	2,074,282	2,042,905	16.12%	18,985	0.9%
Recycling (2142)	1,399,430	1,473,181	1,407,289	1,407,289	1,421,243	1,581,946	1,581,946	12.49%	160,703	11.3%
Collection (2143)	4,638,997	4,640,013	4,373,027	4,396,422	4,534,300	4,528,212	4,510,988	35.60%	-23,312	-0.5%
Haulaway (2144)	4,303,317	4,402,949	4,597,961	4,597,961	4,610,318	4,617,549	4,534,049	35.79%	-76,269	-1.7%
Total Expenditures	12,382,169	12,596,470	12,284,333	12,326,299	12,589,781	12,801,989	12,669,888	100.00%	80,107	0.6%
Revenue										
Transf Station (2141)	9,897	9,141	11,000	11,000	11,000	5,000	5,000	0.27%	-6,000	-54.5%
Recycling (2142)	264,892	245,402	253,500	253,500	280,000	282,000	282,000	15.03%	2,000	0.7%
Haulaway (2144)	1,726,752	1,604,513	1,813,000	1,813,000	1,553,000	1,589,000	1,589,000	84.70%	36,000	2.3%
Total Revenue	2,001,541	1,859,057	2,077,500	2,077,500	1,844,000	1,876,000	1,876,000	100.00%	32,000	1.7%
Net Operating Cost	10,380,628	10,737,413	10,206,833	10,248,799	10,745,781	10,925,989	10,793,888	100.00%	48,107	0.4%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:52 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0214 Solid Waste
Program: 2141 Transfer Station

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C114	Cashier	2	102,057	2	103,038	2	103,038	0	981	1.0%	Step Increase 1 pos
UE	C332	Equipment Mechanic 37.5	0	0	1	61,536	1	61,536	1	61,536	100.0%	pos was Laborer
UE	C356	Field Operator 37.5	2	126,906	2	123,672	2	123,672	0	-3,234	-2.5%	
UE	C340	Heavy Equip Operator	5	262,977	5	256,886	5	256,886	0	-6,091	-2.3%	
UE	C479	Laborer 37.5	2	95,978	1	48,162	1	48,162	-1	-47,816	-49.8%	1 pos now Equip Mechanic
UE	C891	Master Mech-Solid Waste	1	71,214	1	71,234	1	71,234	0	20	0.0%	
MAA	C951	Operations Supervisor 40	1	103,698	1	111,764	1	111,764	0	8,066	7.8%	Compound Rate Increase
UAW	C594	Permit Clerk	1	60,123	1	59,894	1	59,894	0	-229	-0.4%	
MAA	C755	Supv of Solid Waste	1	116,090	1	125,134	1	125,134	0	9,044	7.8%	Step Increase
Total			15	939,043	15	961,320	15	961,320	0	22,277	2.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:53 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0214 Solid Waste
Program: 2141 Transfer Station

Program Description:

The Transfer Station transfers and coordinates the hauling of municipal solid waste, recycling, mixed metal, yard waste, storm debris, electronics, motor oil, yellow cooking oil, fluorescent bulbs, batteries, tires and leaves. This includes management of services at the Transfer Station, Katrina Mygatt Recycling Center, and Scofieldtown Yard Leaf hauling operation. It also includes the pickup of compactors and dumpsters at all outside facilities including Schools, Smith House, Government Center, Neighborhood dumpsters, and at Special Collection events.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	853,911	841,658	939,043	957,614	947,387	961,320	961,320	47.06%	13,933	1.5%
Other Salary	17,167	22,865	16,100	16,100	38,100	51,100	38,100	1.86%	0	0.0%
Overtime	119,394	142,592	100,000	100,000	115,000	120,000	115,000	5.63%	0	0.0%
Employee Benefits	360,192	374,524	382,432	382,432	385,901	400,265	398,888	19.53%	12,987	3.4%
Retirement Benefits	340,003	329,419	101,003	101,003	101,003	108,638	108,638	5.32%	7,635	7.6%
Payments to Insurance Fund	54,604	102,205	95,656	95,656	95,115	107,056	107,056	5.24%	11,941	12.6%
Purchased Other Services	10,088	16,061	10,000	10,000	13,000	16,500	16,500	0.81%	3,500	26.9%
Purchased Property Services	102,421	51,936	47,675	47,675	47,675	62,700	50,700	2.48%	3,025	6.3%
Professional Development	0	0	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	101,562	104,979	65,319	65,319	101,911	96,528	96,528	4.73%	-5,383	-5.3%
Supplies	81,084	94,088	148,828	148,828	178,828	150,175	150,175	7.35%	-28,653	-16.0%
Total Expenditures	2,040,426	2,080,327	1,906,056	1,924,627	2,023,920	2,074,282	2,042,905	100.00%	18,985	0.9%
Revenue										
Compost Sales	0	0	0	0	0	0	0	0.00%	0	0.0%
Sanitation-Miscellaneous	9,897	9,141	11,000	11,000	11,000	5,000	5,000	100.00%	-6,000	-54.5%
Total Revenue	9,897	9,141	11,000	11,000	11,000	5,000	5,000	100.00%	-6,000	-54.5%
Net Operating Cost	2,030,529	2,071,186	1,895,056	1,913,627	2,012,920	2,069,282	2,037,905		24,985	1.2%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:35:56 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0214 Solid Waste
Program: 2142 Recycling

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C159	Collection Driver	8	432,806	9	453,266	9	453,266	1	20,460	4.7%	1 pos 2/3yr funded
UE	C479	Laborer 37.5	8	395,185	10	454,579	10	454,579	2	59,394	15.0%	2 pos 2/3yr funded
Total			16	827,991	19	907,845	19	907,845	3	79,854	9.6%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:35:57 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0214 Solid Waste

Program: 2142 Recycling

Program Description:

Recycling has increased the City household single stream recycling rate to 32% from 12% in 2007 which is the highest recycling municipal rate in the State of CT per the DEEP. The Department collects household recycling (approximately 35,000 stops per week) at all residential homes, condos, municipal buildings, public streets, parks and schools, and special events as per the City ordinance. Recycling strives to increase the single stream recycling program through outreach to the general public by providing presentations with recycling brochures, newsletters, fliers, posters, and mailings. The program provides ongoing education efforts to neighborhood associations, schools, clubs and churches, etc. by providing information sessions and/or site tours.

Last year the house hold single stream recycling program diverted 12,234 (32% recycling rate) tons of recycling resulting in over \$850,000 of cost diversion from waste hauling. In addition, the 12,234 tons of single stream recycling generated over \$200,000 in revenue through the sale of these recycling commodities. This fiscal year, through our collective efforts, the overall City recycling diversion rate (which includes yard waste) improved to 49%

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	747,083	732,871	827,991	827,991	805,578	907,845	907,845	57.39%	102,267	12.7%
Other Salary	22,988	31,219	17,000	17,000	22,000	17,000	17,000	1.07%	-5,000	-22.7%
Overtime	73,439	76,749	60,000	60,000	72,000	72,000	72,000	4.55%	0	0.0%
Employee Benefits	334,764	379,264	334,766	334,766	333,587	395,513	395,513	25.00%	61,926	18.6%
Retirement Benefits	152,526	163,160	110,104	110,104	110,104	118,289	118,289	7.48%	8,185	7.4%
Payments to Insurance Fund	18,477	6,656	4,407	4,407	4,382	684	684	0.04%	-3,698	-84.4%
Purchased Other Services	2,850	2,266	3,000	3,000	3,000	3,300	3,300	0.21%	300	10.0%
Utilities & Commodities	0	0	0	0	20,345	17,115	17,115	1.08%	-3,230	-15.9%
Supplies	47,303	80,995	50,021	50,021	50,247	50,200	50,200	3.17%	-47	-0.1%
Total Expenditures	1,399,430	1,473,181	1,407,289	1,407,289	1,421,243	1,581,946	1,581,946	100.00%	160,703	11.3%
Revenue										
Recycling-Mixed Metals	97,951	46,222	43,500	43,500	70,000	72,000	72,000	25.53%	2,000	2.9%
Recycling-Single Stream	166,941	199,180	210,000	210,000	210,000	210,000	210,000	74.47%	0	0.0%
Total Revenue	264,892	245,402	253,500	253,500	280,000	282,000	282,000	100.00%	2,000	0.7%
Net Operating Cost	1,134,538	1,227,778	1,153,789	1,153,789	1,141,243	1,299,946	1,299,946		158,703	13.9%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:00 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0214 Solid Waste
Program: 2143 Collection

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C159	Collection Driver	12	650,884	12	634,476	12	634,476	0	-16,408	-2.5%	
UE	C479	Laborer 37.5	22	1,092,118	22	1,064,070	22	1,064,070	0	-28,048	-2.6%	
MAA	C952	Operations Foreman 40	2	173,620	2	187,110	2	187,110	0	13,490	7.8%	Step Increase
MAA	C951	Operations Supervisor 40	1	103,698	1	111,764	1	111,764	0	8,066	7.8%	Step Increase
Total			37	2,020,320	37	1,997,420	37	1,997,420	0	-22,900	-1.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:01 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0214 Solid Waste

Program: 2143 Collection

Program Description:

The responsibility of the Collection program is to provide for the efficient collection of garbage generated from all designated areas within the City of Stamford per City ordinance. These areas include over 31,000 households in 6-family homes and smaller homes and condominiums. The Department also collects garbage at all parks, schools, municipal buildings, downtown litter baskets and special events.

The Collections program provides for efficient garbage collection service to over 31,000 taxable properties, schools, Parks, and municipal buildings with no additional staff. This number is increasing due to additional construction and WPCA extension of sewer lines. In addition, the program collects from over 300 litter baskets on City streets and parks, and all special events.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,960,333	1,953,268	2,020,320	2,043,715	1,984,597	1,997,420	1,997,420	44.28%	12,823	0.6%
Other Salary	89,955	96,852	91,600	91,600	91,600	101,000	94,000	2.08%	2,400	2.6%
Overtime	262,713	305,000	251,000	251,000	261,000	270,000	261,000	5.79%	0	0.0%
Employee Benefits	990,902	1,042,255	1,112,478	1,112,478	1,109,746	1,113,406	1,112,182	24.65%	2,436	0.2%
Retirement Benefits	696,378	682,608	287,197	287,197	287,197	308,726	308,726	6.84%	21,529	7.5%
Payments to Insurance Fund	379,824	277,705	381,372	381,372	379,212	348,299	348,299	7.72%	-30,913	-8.2%
Purchased Property Services	0	0	2,100	2,100	2,100	0	0	0.00%	-2,100	-100.0%
Utilities & Commodities	5,529	2,370	2,960	2,960	194,848	165,361	165,361	3.67%	-29,487	-15.1%
Supplies	253,362	279,955	224,000	224,000	224,000	224,000	224,000	4.97%	0	0.0%
Total Expenditures	4,638,997	4,640,013	4,373,027	4,396,422	4,534,300	4,528,212	4,510,988	100.00%	-23,312	-0.5%
Net Operating Cost	4,638,997	4,640,013	4,373,027	4,396,422	4,534,300	4,528,212	4,510,988		(23,312)	-0.5%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:03 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0214 Solid Waste

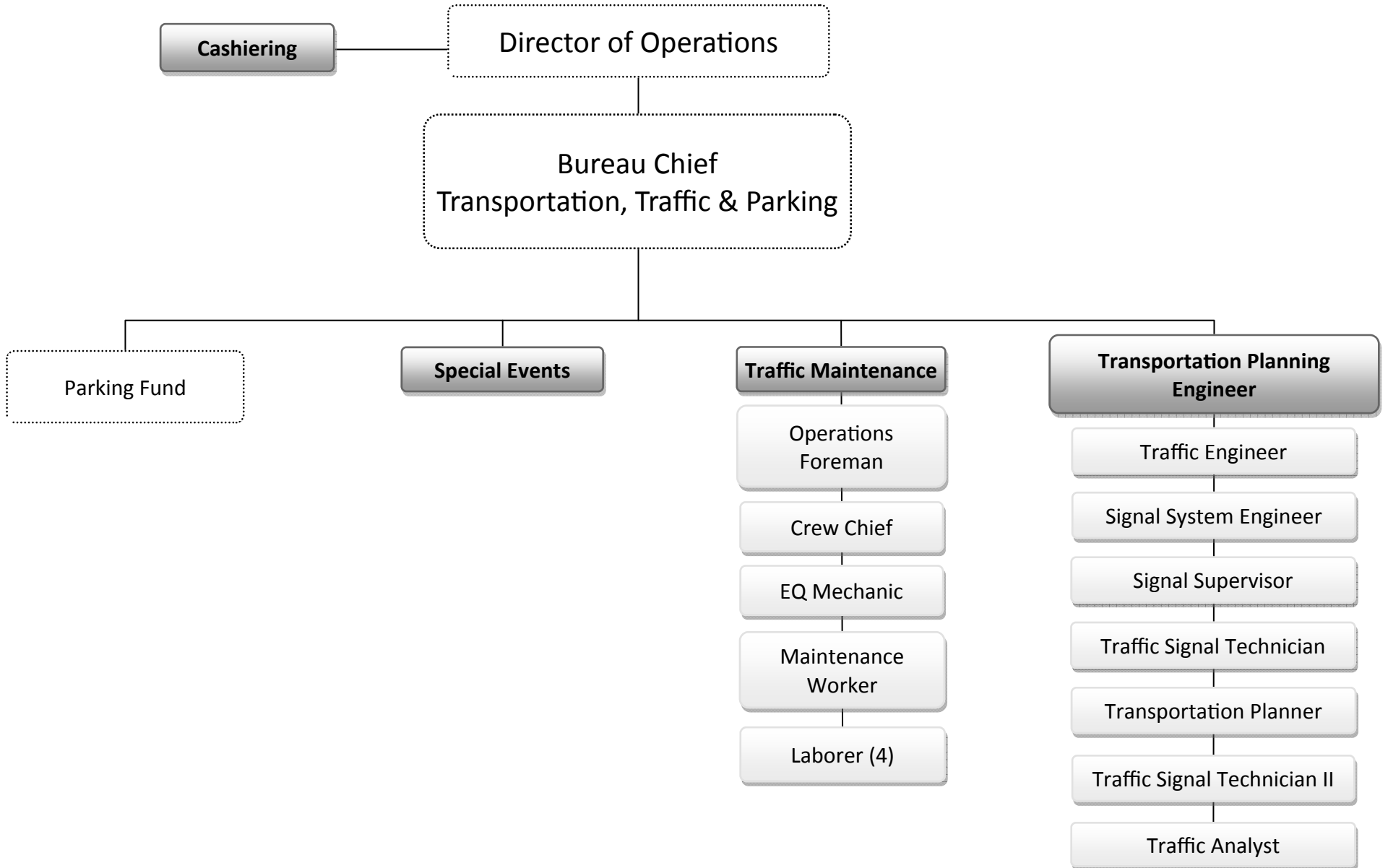
Program: 2144 Haulaway

Program Description:

The Haulaway program provides for the efficient and cost-effective disposal of all waste materials generated within the City. This includes municipal solid waste (MSW), recycling, brush, yard waste and logs, leaves, motor and yellow oil, electronics, metal, fluorescent bulbs, batteries and hazardous waste.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Payments to Insurance Fund	0	0	6,081	6,081	6,046	6,049	6,049	0.13%	3	0.0%	
Purchased Property Services	4,303,317	4,402,949	4,591,880	4,591,880	4,604,272	4,611,500	4,528,000	99.87%	-76,272	-1.7%	
Total Expenditures	4,303,317	4,402,949	4,597,961	4,597,961	4,610,318	4,617,549	4,534,049	100.00%	-76,269	-1.7%	
Revenue											
Bulky Waste Tipping	1,226,303	1,327,220	1,350,000	1,350,000	1,400,000	1,400,000	1,400,000	88.11%	0	0.0%	
Tipping Fees-PWD	487,866	263,970	450,000	450,000	140,000	180,000	180,000	11.33%	40,000	28.6%	
Truck Permit Fees	12,583	13,323	13,000	13,000	13,000	9,000	9,000	0.57%	-4,000	-30.8%	
Total Revenue	1,726,752	1,604,513	1,813,000	1,813,000	1,553,000	1,589,000	1,589,000	100.00%	36,000	2.3%	
Net Operating Cost	2,576,565	2,798,436	2,784,961	2,784,961	3,057,318	3,028,549	2,945,049		(112,269)	-3.7%	

City of Stamford
Office of Operations
Transportation, Traffic and Parking



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:36:05 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0216 Transportation, Traffic & Parking

Mission Statement:

The City of Stamford's Transportation, Traffic, and Parking Department combines elements of traffic safety and engineering, transportation planning, parking management, and community engagement to improve the lives of our residents and visitors. Our mission is to enhance and maintain the City's transportation assets and infrastructure with a particular emphasis on safety, mobility, and sustainable practices. It ensures orderly, safe, and efficient coordination of traffic flow throughout the City so that all pedestrians and motorists throughout the City can move about in a safe and timely manner.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Traffic Maint (2112)	0	819,552	915,880	923,200	946,318	1,093,758	1,031,201	37.28%	84,883	9.0%
Transport Plan & Engineer (2119)	0	6,083	0	0	0	0	0	0.00%	0	0.0%
Transport Plan & Engineer (2210)	1,184,033	1,053,293	1,234,923	1,261,523	1,218,847	1,419,001	1,324,501	47.88%	105,654	8.7%
Cashiering (2510)	49,809	47,548	78,180	78,180	78,253	104,502	98,043	3.54%	19,790	25.3%
Special Events (2538)	298,479	277,811	284,850	284,850	284,881	312,400	312,400	11.29%	27,519	9.7%
Total Expenditures	1,532,321	2,204,287	2,513,833	2,547,753	2,528,299	2,929,661	2,766,145	100.00%	237,846	9.4%
Revenue										
Cashiering (2510)	17,250	8,050	20,000	20,000	7,000	10,000	10,000	100.00%	3,000	42.9%
Special Events (2538)	26,000	2,500	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	43,250	10,550	20,000	20,000	7,000	10,000	10,000	100.00%	3,000	42.9%
Net Operating Cost	1,489,071	2,193,737	2,493,833	2,527,753	2,521,299	2,919,661	2,756,145	100.00%	234,846	9.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:07 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2112 Traffic Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C174	Crew Chief (Traffic)	1	60,739	1	60,508	1	60,508	0	-231	-0.4%	
UE	C479	Laborer 37.5	4	197,308	4	192,998	4	192,998	0	-4,310	-2.2%	
UAW	C507	Maintenance Worker	1	49,534	1	50,735	1	50,735	0	1,201	2.4%	Step Increase
MAA	C577	Operations Foreman 37.5	1	86,510	1	93,355	1	93,355	0	6,845	7.9%	Compound Rate Increase
UAW	C816	Traf Mtce Work-EQ Mech	1	64,585	1	64,340	1	64,340	0	-245	-0.4%	
Total			8	458,676	8	461,936	8	461,936	0	3,260	0.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:09 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2112 Traffic Maintenance

Program Description:

Manages the repair/replacement/maintenance of all street signs and pavement markings along City streets and City parking areas.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	441,288	458,676	465,996	463,163	461,936	461,936	44.80%	-1,227	-0.3%
Other Salary	0	61,766	58,857	58,857	62,716	62,883	62,830	6.09%	114	0.2%
Overtime	0	29,258	10,000	10,000	30,000	30,000	30,000	2.91%	0	0.0%
Employee Benefits	0	179,157	212,764	212,764	214,933	221,226	221,222	21.45%	6,289	2.9%
Retirement Benefits	0	32,035	85,751	85,751	85,751	92,127	92,127	8.93%	6,376	7.4%
Payments to Insurance Fund	0	30,587	13,648	13,648	13,571	21,102	21,102	2.05%	7,531	55.5%
Purchased Other Services	0	0	270	270	270	270	270	0.03%	0	0.0%
Purchased Property Services	0	1,598	1,150	1,150	1,150	8,950	6,950	0.67%	5,800	504.3%
Utilities & Commodities	0	2,512	1,822	1,822	1,822	1,822	1,822	0.18%	0	0.0%
Supplies	0	41,351	72,942	72,942	72,942	193,442	132,942	12.89%	60,000	82.3%
Total Expenditures	0	819,552	915,880	923,200	946,318	1,093,758	1,031,201	100.00%	84,883	9.0%

Net Operating Cost	0	819,552	915,880	923,200	946,318	1,093,758	1,031,201		84,883	9.0%
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Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:11 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0216 Transportation, Traffic & Parking

Program: 2119 Transportation Planning & Engineering

Program Description:

Inactive as of FY16/17 (Data presented for historical purposes only). See 2210 for expenses

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Employee Benefits	0	5,899	0	0	0	0	0	0.00%	0	0.0%	
Supplies	0	184	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	0	6,083	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	0	6,083	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:12 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2210 Transportation Planning & Engineering

Program Description:

Transportation Planning coordinates the preparation of a transportation master plan and transportation studies, and transportation, traffic and parking impacts of development proposals, subdivision and zoning amendments. The Planner analyzes existing transportation programs and develops recommendations for modification and improvement. Traffic Engineering ensures management of all traffic and transportation projects and programs, undertakes transportation studies, reviews development plans and performs safety audits.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	514,866	392,339	566,387	592,987	535,430	614,825	614,825	46.42%	79,395	14.8%
Other Salary	69,877	112,670	72,459	72,459	76,124	72,375	72,375	5.46%	-3,749	-4.9%
Overtime	23,907	26,404	18,000	18,000	27,000	27,000	27,000	2.04%	0	0.0%
Employee Benefits	169,649	183,149	173,949	173,949	172,549	147,825	147,825	11.16%	-24,724	-14.3%
Retirement Benefits	79,647	41,696	84,746	84,746	84,746	91,256	91,256	6.89%	6,510	7.7%
Payments to Insurance Fund	49,620	20,392	37,041	37,041	36,831	28,272	28,272	2.13%	-8,559	-23.2%
Purchased Other Services	572	512	500	500	500	500	500	0.04%	0	0.0%
Purchased Property Services	59,978	57,500	60,000	60,000	60,000	207,500	117,500	8.87%	57,500	95.8%
Professional Development	0	111	1,500	1,500	1,500	4,000	2,000	0.15%	500	33.3%
Utilities & Commodities	204,866	205,064	204,190	204,190	205,554	208,748	206,748	15.61%	1,194	0.6%
Supplies	9,168	12,647	13,951	13,951	16,413	14,500	14,000	1.06%	-2,413	-14.7%
Other	1,883	809	2,200	2,200	2,200	2,200	2,200	0.17%	0	0.0%
Total Expenditures	1,184,033	1,053,293	1,234,923	1,261,523	1,218,847	1,419,001	1,324,501	100.00%	105,654	8.7%
Net Operating Cost	1,184,033	1,053,293	1,234,923	1,261,523	1,218,847	1,419,001	1,324,501		105,654	8.7%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:15 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2510 Cashiering

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBFPF	CHRGBK fr Parking Fund	0	61,195	0	60,962	0	60,962	0	-233	-0.4%	
Total			0	61,195	0	60,962	0	60,962	0	-233	-0.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:16 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2510 Cashiering

Program Description:

Cashiering issues permits and collects fees and fines for parking tickets, parking garages and meter and surface parking lots. The permits ensure the efficient and appropriate use of city property and facilities in compliance with City ordinances and State statutes. The program issues all other permits for the City including Beach and Marina permits, Special Events, Film and Shellfish permits.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	35,832	33,198	61,195	61,195	61,195	60,962	60,962	62.18%	-233	-0.4%
Other Salary	0	0	0	0	0	16,000	10,000	10.20%	10,000	100.0%
Overtime	0	0	0	0	0	3,800	3,800	3.88%	3,800	100.0%
Employee Benefits	2,741	2,540	4,681	4,681	4,681	6,178	5,719	5.83%	1,038	22.2%
Payments to Insurance Fund	1,265	1,254	1,154	1,154	1,148	1,149	1,149	1.17%	1	0.1%
Purchased Other Services	1,484	430	1,216	1,216	1,216	3,000	3,000	3.06%	1,784	146.7%
Purchased Property Services	0	0	1,300	1,300	1,300	4,000	4,000	4.08%	2,700	207.7%
Utilities & Commodities	732	715	713	713	713	713	713	0.73%	0	0.0%
Supplies	7,755	9,411	7,921	7,921	8,000	8,700	8,700	8.87%	700	8.7%
Other	0	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	49,809	47,548	78,180	78,180	78,253	104,502	98,043	100.00%	19,790	25.3%
Revenue										
Civil Citation Fines	17,250	8,050	20,000	20,000	7,000	10,000	10,000	100.00%	3,000	42.9%
Total Revenue	17,250	8,050	20,000	20,000	7,000	10,000	10,000	100.00%	3,000	42.9%
Net Operating Cost	32,559	39,498	58,180	58,180	71,253	94,502	88,043		16,790	23.6%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:18 PM

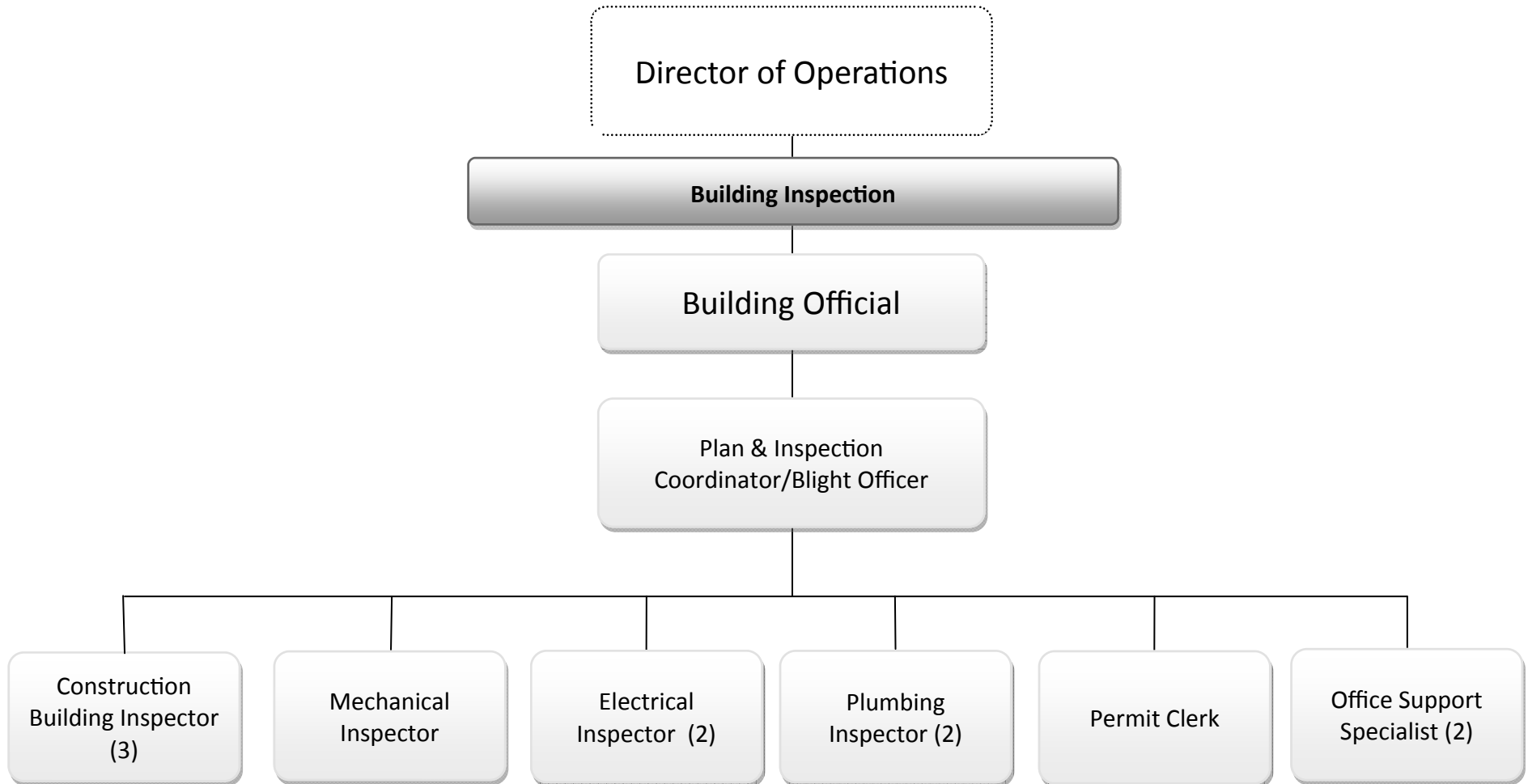
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2538 Special Events

Program Description:

Provides manpower, barricades etc. as needed to prepare and maintain a safe area for vehicle and pedestrian traffic during planned events on City property in collaboration with other agencies. Provides labor and equipment for cleaning after major events such as the Alive at Five Outdoor Summer Concert Series, City sponsored Fireworks and the Thanksgiving Day Parade.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Overtime	223,753	205,980	200,000	200,000	200,000	200,000	200,000	64.02%	0	0.0%
Employee Benefits	8,798	8,644	15,300	15,300	15,300	15,300	15,300	4.90%	0	0.0%
Purchased Other Services	59	90	0	0	31	100	100	0.03%	69	222.6%
Purchased Property Services	10,370	13,477	16,550	16,550	16,550	14,000	14,000	4.48%	-2,550	-15.4%
Supplies	55,498	49,620	53,000	53,000	53,000	83,000	83,000	26.57%	30,000	56.6%
Total Expenditures	298,479	277,811	284,850	284,850	284,881	312,400	312,400	100.00%	27,519	9.7%
Revenue										
Private Donations	26,000	2,500	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	26,000	2,500	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	272,479	275,311	284,850	284,850	284,881	312,400	312,400		27,519	9.7%

City of Stamford
Office of Operations
Building Inspection



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:36:19 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0217 Building Inspection

Mission Statement:

The mission of the Building Permit and Inspection Department is to provide timely plan review, permit(s)/Certificate of Occupancy issuance, and inspection services to property owners and builders, so that all structures constructed or renovated throughout the City are built in a safe manner and in conformance with State Building Codes.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Building Insp (2137)	1,584,013	1,615,037	1,536,672	1,555,333	1,547,646	1,665,539	1,664,839	100.00%	117,193	7.6%	
Total Expenditures	1,584,013	1,615,037	1,536,672	1,555,333	1,547,646	1,665,539	1,664,839	100.00%	117,193	7.6%	
Revenue											
Building Insp (2137)	8,170,032	7,792,247	5,750,000	5,750,000	5,750,000	5,800,000	5,800,000	100.00%	50,000	0.9%	
Total Revenue	8,170,032	7,792,247	5,750,000	5,750,000	5,750,000	5,800,000	5,800,000	100.00%	50,000	0.9%	
Net Operating Cost	-6,586,020	-6,177,210	-4,213,328	-4,194,667	-4,202,354	-4,134,461	-4,135,161	100.00%	67,193	-1.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:22 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0217 Building Inspection
Program: 2137 Building Inspection

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C098	Building Official	1	123,601	1	133,233	1	133,233	0	9,632	7.8%	Compound Rate Increase
	CBAB	CHRGBK to Antiblght	0	-12,000	0	-12,000	0	-12,000	0	0	0.0%	
UAW	C985	Construction Bldg Insp	1	83,983	3	184,117	3	184,117	2	100,134	119.2%	2 pos 2/3yr funded
MAA	C170	Coord Insp&Plan Review 3	1	109,257	1	116,819	1	116,819	0	7,562	6.9%	Compound Rate Increase
UAW	C239	Electrical Inspector	2	167,316	2	147,962	2	147,962	0	-19,354	-11.6%	Step Decrease
UAW	C610	Mechanical Inspector	1	84,433	1	84,115	1	84,115	0	-318	-0.4%	
UAW	C558	Office Support Specialist	2	113,972	2	113,540	2	113,540	0	-432	-0.4%	
UAW	C594	Permit Clerk	1	55,652	1	56,927	1	56,927	0	1,275	2.3%	Step Increase
UAW	C848	Plumbing Inspector	2	168,066	2	168,430	2	168,430	0	364	0.2%	
Total			11	894,280	13	993,143	13	993,143	2	98,863	11.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:23 PM

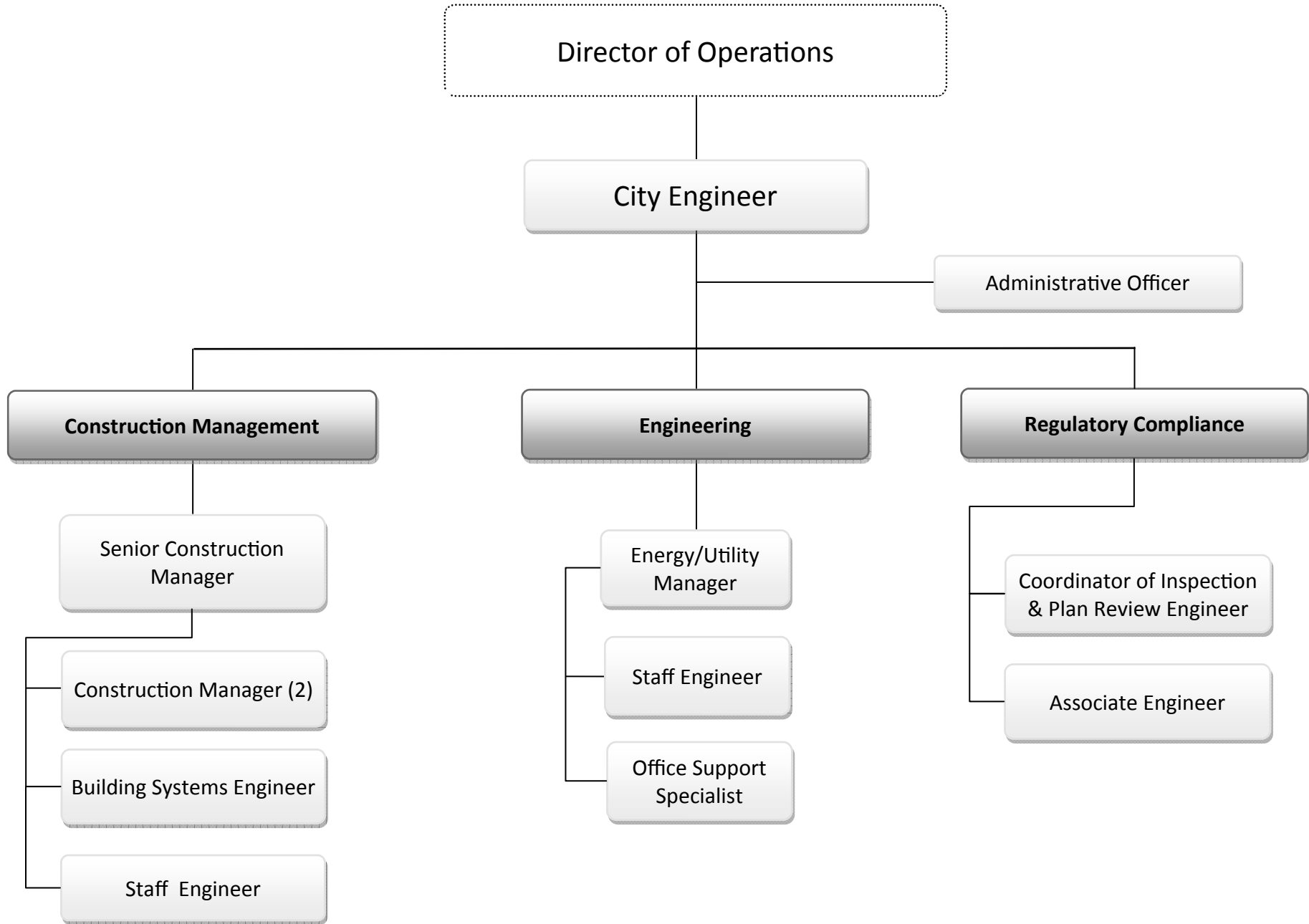
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0217 Building Inspection
Program: 2137 Building Inspection

Program Description:

The Building Permit and Inspection program administers and enforces the State of Connecticut Building Statutes and Code along with the State of Connecticut Demolition Statutes and Code. These regulations control all matters concerning the construction, alteration, addition, repair, demolition, use, location, occupancy and maintenance of all buildings in the City of Stamford. Complaints received from the Citizen's Service Center are referred to and resolved by this program. Any emergencies received from Police, Health and the Fire Department are promptly acknowledged and investigated.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	869,141	861,601	894,280	912,941	837,364	993,143	993,143	59.65%	155,779	18.6%
Other Salary	37,882	51,800	40,323	40,323	99,000	71,027	71,027	4.27%	-27,973	-28.3%
Overtime	6,178	5,650	6,000	6,000	10,000	4,000	4,000	0.24%	-6,000	-60.0%
Employee Benefits	318,704	333,291	367,512	367,512	367,953	362,659	362,659	21.78%	-5,294	-1.4%
Retirement Benefits	266,533	270,354	120,796	120,796	120,796	129,808	129,808	7.80%	9,012	7.5%
Payments to Insurance Fund	12,550	25,076	36,213	36,213	36,008	26,301	26,301	1.58%	-9,707	-27.0%
Purchased Other Services	679	2,233	1,600	1,600	1,600	3,200	2,500	0.15%	900	56.3%
Purchased Property Services	43,559	37,492	40,700	43,151	44,396	46,304	46,304	2.78%	1,908	4.3%
Utilities & Commodities	12,260	12,819	9,095	9,095	12,827	12,750	12,750	0.77%	-77	-0.6%
Supplies	13,597	13,111	16,428	13,977	13,977	12,622	12,622	0.76%	-1,355	-9.7%
Other	2,930	1,610	3,725	3,725	3,725	3,725	3,725	0.22%	0	0.0%
Total Expenditures	1,584,013	1,615,037	1,536,672	1,555,333	1,547,646	1,665,539	1,664,839	100.00%	117,193	7.6%
Revenue										
Building Permits	8,170,032	7,792,247	5,750,000	5,750,000	5,750,000	5,800,000	5,800,000	100.00%	50,000	0.9%
Total Revenue	8,170,032	7,792,247	5,750,000	5,750,000	5,750,000	5,800,000	5,800,000	100.00%	50,000	0.9%
Net Operating Cost	(6,586,020)	(6,177,210)	(4,213,328)	(4,194,667)	(4,202,354)	(4,134,461)	(4,135,161)		67,193	1.6%

City of Stamford
Office of Operations
Engineering



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:36:25 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0220 Engineering

Mission Statement:

The mission of Engineering Department is to deliver the City's substantial volume of design and construction projects in an expeditious, cost-effective manner while maintaining the highest degree of architectural, engineering, and construction quality.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Engineering (2200)	2,687,025	1,718,236	1,582,064	1,612,043	1,619,545	1,651,474	1,646,092	58.04%	26,547	1.6%
Construction Mgmt (2201)	0	867,412	886,811	897,264	898,746	912,391	907,843	32.01%	9,097	1.0%
Reg Compliance (2202)	0	283,689	252,710	261,430	259,141	283,235	282,414	9.96%	23,273	9.0%
Total Expenditures	2,687,025	2,869,337	2,721,585	2,770,737	2,777,432	2,847,100	2,836,349	100.00%	58,917	2.1%
Revenue										
Engineering (2200)	122	73	133	133	133	115	115	0.06%	-18	-13.5%
Reg Compliance (2202)	170,325	178,150	169,000	169,000	183,500	196,000	196,000	99.94%	12,500	6.8%
Total Revenue	170,447	178,223	169,133	169,133	183,633	196,115	196,115	100.00%	12,482	6.8%
Net Operating Cost	2,516,578	2,691,114	2,552,452	2,601,604	2,593,799	2,650,985	2,640,234	100.00%	46,435	1.8%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:28 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0220 Engineering
Program: 2200 Engineering

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C866	Administrative Officer	1	96,957	1	104,519	1	104,519	0	7,562	7.8%	Compound Rate Increase
MAA	C142	City Engineer	1	147,628	1	159,148	1	159,148	0	11,520	7.8%	Compound Rate Increase
MAA	C948	Energy/Utility Manager	1	109,541	1	118,080	1	118,080	0	8,539	7.8%	Compound Rate Increase
UAW	C558	Office Support Specialist	1	57,186	1	48,936	1	48,936	0	-8,250	-14.4%	Step Decrease
UAW	C731	Staff Engineer	1	102,650	1	102,258	1	102,258	0	-392	-0.4%	
Total			5	513,962	5	532,941	5	532,941	0	18,979	3.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:29 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0220 Engineering

Program: 2200 Engineering

Program Description:

The Administrative program maintains and updates engineering records and supports all activities within the Engineering Bureau including internal customer relations (citizens' services), responses to citizen's complaints, and public inquiries. The Department also administrates the City/BOE Energy and Lighting Management Program, and manages the purchasing, billing, negotiations and contracting for the market based purchase of utilities and fuels. The Department responds to light roadway light repairs requested through the Citizen's Service Center, such as standard repairs, light fixture replacements, and bracket replacements.

The Administrative program determines project needs and costs as well as provides professional engineering services to City departments and outside contractors for the City's Capital Projects, to ensure that projects are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,127,876	490,321	513,962	543,941	534,172	532,941	532,941	32.38%	-1,231	-0.2%
Other Salary	0	0	0	0	8,000	14,000	9,000	0.55%	1,000	12.5%
Overtime	5,218	0	750	750	1,852	1,570	1,570	0.10%	-282	-15.2%
Employee Benefits	295,300	122,853	131,736	131,736	133,979	151,719	151,337	9.19%	17,358	13.0%
Retirement Benefits	432,221	259,071	62,829	62,829	62,829	67,659	67,659	4.11%	4,830	7.7%
Payments to Insurance Fund	18,181	7,344	8,785	8,785	8,735	14,128	14,128	0.86%	5,393	61.7%
Purchased Other Services	943	512	436	436	436	500	500	0.03%	64	14.7%
Purchased Property Services	34,616	29,865	67,546	67,546	67,546	67,956	67,956	4.13%	410	0.6%
Utilities & Commodities	753,846	796,558	790,883	790,883	795,081	794,671	794,671	48.28%	-410	-0.1%
Supplies	15,510	10,759	4,852	4,852	6,630	5,300	5,300	0.32%	-1,330	-20.1%
Other	3,316	954	285	285	285	1,030	1,030	0.06%	745	261.4%
Total Expenditures	2,687,025	1,718,236	1,582,064	1,612,043	1,619,545	1,651,474	1,646,092	100.00%	26,547	1.6%
Revenue										
Engineering Print Fees	122	73	133	133	133	115	115	100.00%	-18	-13.5%
Total Revenue	122	73	133	133	133	115	115	100.00%	-18	-13.5%
Net Operating Cost	2,686,903	1,718,163	1,581,931	1,611,910	1,619,412	1,651,359	1,645,977		26,565	1.6%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:32 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0220 Engineering
Program: 2201 Construction Management

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C877	Building Systems Engineer	1	107,287	1	108,595	1	108,595	0	1,308	1.2%	Step Increase
UAW	C878	Construction Manager	2	235,066	2	234,170	2	234,170	0	-896	-0.4%	
MAA	C950	Sr. Construction Manager	1	123,501	1	133,133	1	133,133	0	9,632	7.8%	Compound Rate Increase
UAW	C731	Staff Engineer	1	102,550	1	97,125	1	97,125	0	-5,425	-5.3%	Step Decrease
Total			5	568,404	5	573,023	5	573,023	0	4,619	0.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:33 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0220 Engineering
Program: 2201 Construction Management

Program Description:

The Construction Management program provides supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years. In addition to managing design and construction of Engineering Department projects, the Department has undertaken the management of many capital projects for Board of Education and City projects including, Land Use, Police Department, Fire Department, Public Safety, Parks and Recreation Department, and Facilities Management. The Department prepares and administers design of many public improvement projects "in house," with the majority of Board of Education and larger transportation projects utilizing professional consulting architects and engineers.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	552,674	568,404	578,857	575,588	573,023	573,023	63.12%	-2,565	-0.4%
Other Salary	0	0	0	0	0	0	0	0.00%	0	0.0%
Overtime	0	5,719	5,800	5,800	8,500	12,725	8,500	0.94%	0	0.0%
Employee Benefits	0	154,203	185,548	185,548	186,304	191,667	191,344	21.08%	5,040	2.7%
Retirement Benefits	0	130,897	93,819	93,819	93,819	100,760	100,760	11.10%	6,941	7.4%
Payments to Insurance Fund	0	8,892	8,785	8,785	8,735	14,128	14,128	1.56%	5,393	61.7%
Purchased Other Services	0	416	490	490	490	490	490	0.05%	0	0.0%
Purchased Property Services	0	3,619	3,619	3,619	3,619	3,854	3,854	0.42%	235	6.5%
Utilities & Commodities	0	4,744	7,401	7,401	8,746	9,474	9,474	1.04%	728	8.3%
Supplies	0	4,906	11,605	11,605	11,605	4,850	4,850	0.53%	-6,755	-58.2%
Other	0	1,340	1,340	1,340	1,340	1,420	1,420	0.16%	80	6.0%
Total Expenditures	0	867,412	886,811	897,264	898,746	912,391	907,843	100.00%	9,097	1.0%
Net Operating Cost	0	867,412	886,811	897,264	898,746	912,391	907,843		9,097	1.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:36 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0220 Engineering
Program: 2202 Regulatory Compliance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C882	Associate Engineer	1	83,433	1	83,215	1	83,215	0	-218	-0.3%	
MAA	C982	Coord Insp Plan Rev Eng	1	102,650	1	124,584	1	124,584	0	21,934	21.4%	Grade Increase
Total			2	186,083	2	207,799	2	207,799	0	21,716	11.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:37 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0220 Engineering
Program: 2202 Regulatory Compliance

Program Description:

The Regulatory program performs plan reviews ensuring the compliance of local and State codes, regulations and practice concerning site engineering and site construction development and inspection in connection with the construction of capital, departmental, residential and/or commercial development projects.

The Regulatory program also includes review and issuance of street use and street opening permits so that projects throughout the City are performed in an efficient, safe and logical manner.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	189,023	186,083	194,803	192,075	207,799	207,799	73.58%	15,724	8.2%
Overtime	0	62	600	600	600	1,270	600	0.21%	0	0.0%
Employee Benefits	0	40,688	41,990	41,990	42,449	47,140	47,089	16.67%	4,640	10.9%
Retirement Benefits	0	46,115	15,431	15,431	15,431	16,597	16,597	5.88%	1,166	7.6%
Payments to Insurance Fund	0	3,557	3,514	3,514	3,494	5,653	5,653	2.00%	2,159	61.8%
Purchased Other Services	0	100	164	164	164	165	165	0.06%	1	0.6%
Purchased Property Services	0	1,156	1,156	1,156	1,156	1,270	1,170	0.41%	14	1.2%
Utilities & Commodities	0	1,160	1,139	1,139	1,139	1,270	1,270	0.45%	131	11.5%
Supplies	0	1,543	2,205	2,205	2,205	1,611	1,611	0.57%	-594	-26.9%
Other	0	285	428	428	428	460	460	0.16%	32	7.5%
Total Expenditures	0	283,689	252,710	261,430	259,141	283,235	282,414	100.00%	23,273	9.0%
Revenue										
Street Opening Permits-PWD	159,925	162,500	154,500	154,500	154,500	156,000	156,000	79.59%	1,500	1.0%
Street Use Permits - Traffic	10,400	15,650	14,500	14,500	29,000	40,000	40,000	20.41%	11,000	37.9%
Total Revenue	170,325	178,150	169,000	169,000	183,500	196,000	196,000	100.00%	12,500	6.8%
Net Operating Cost	(170,325)	105,539	83,710	92,430	75,641	87,235	86,414		10,773	14.2%

City of Stamford
Office of Operations
Land Use



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:36:39 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0230 Land Use

Mission Statement:

The mission of the Land Use Department is to provide comprehensive planning, and development guidelines; to develop, apply and enforce zoning regulations; and to protect wetlands and minimize flood hazards for the residents of the City of Stamford.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Land Use (2300)	332,624	341,154	299,215	308,750	336,487	383,021	375,638	18.11%	39,151	11.6%	
Planning (2310)	612,550	608,965	568,328	594,931	589,906	645,402	643,902	31.04%	53,996	9.2%	
Zoning (2320)	489,595	503,355	594,477	604,293	561,601	532,062	530,485	25.58%	-31,116	-5.5%	
Zoning Board (2330)	122,635	124,832	117,928	124,791	123,002	125,706	125,706	6.06%	2,704	2.2%	
EPB (2340)	309,767	305,528	301,461	311,277	316,139	399,512	398,436	19.21%	82,297	26.0%	
Technology (2350)	0	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	1,867,172	1,883,835	1,881,409	1,944,042	1,927,135	2,085,703	2,074,167	100.00%	147,032	7.6%	
Revenue											
Planning (2310)	1,749	3,356	2,800	2,800	2,500	4,100	4,100	0.81%	1,600	64.0%	
Zoning (2320)	405,899	475,919	388,300	388,300	388,300	443,600	443,600	87.31%	55,300	14.2%	
Zoning Board (2330)	13,695	19,782	20,000	20,000	20,000	27,000	27,000	5.31%	7,000	35.0%	
EPB (2340)	34,950	41,699	33,400	33,400	33,600	33,400	33,400	6.57%	-200	-0.6%	
Total Revenue	456,292	540,756	444,500	444,500	444,400	508,100	508,100	100.00%	63,700	14.3%	
Net Operating Cost	1,410,880	1,343,079	1,436,909	1,499,542	1,482,735	1,577,603	1,566,067	100.00%	83,332	5.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:42 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2300 Land Use Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C171	Customer Service Spec	1	59,673	1	59,994	1	59,994	0	321	0.5%	
MAA	C918	Land Use Bureau Chief	1	139,298	1	138,301	1	138,301	0	-997	-0.7%	Step Decrease/Compound Rate Inceas
MAA	C847	Management Analyst 37.5	0	0	1	57,323	1	57,323	1	57,323	100.0%	1 pos 2/3yr funded
Total			2	198,971	3	255,618	3	255,618	1	56,647	28.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:43 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2300 Land Use Administration

Program Description:

Administration of the Land Use Bureau includes the following functions: Planning, Zoning, Zoning Enforcement, EPB, Zoning Board of Appeals, Capital Project Planning, and Park Planning.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	139,311	157,473	198,971	208,506	189,601	255,618	255,618	68.05%	66,017	34.8%
Other Salary	38,779	22,818	0	0	44,000	20,000	15,000	3.99%	-29,000	-65.9%
Employee Benefits	55,854	60,053	64,480	64,480	67,129	63,111	62,728	16.70%	-4,401	-6.6%
Retirement Benefits	80,567	81,492	15,091	15,091	15,091	16,146	16,146	4.30%	1,055	7.0%
Payments to Insurance Fund	1,327	1,527	1,209	1,209	1,202	1,204	1,204	0.32%	2	0.2%
Purchased Other Services	23	3	200	200	200	200	200	0.05%	0	0.0%
Purchased Professional Services	12,510	8,600	11,000	11,000	11,000	12,500	12,500	3.33%	1,500	13.6%
Purchased Property Services	1,444	3,969	5,000	5,000	5,000	7,000	7,000	1.86%	2,000	40.0%
Professional Development	0	0	0	0	0	2,000	0	0.00%	0	0.0%
Utilities & Commodities	406	384	542	542	542	342	342	0.09%	-200	-36.9%
Supplies	2,403	4,835	2,722	2,722	2,722	4,900	4,900	1.30%	2,178	80.0%
Total Expenditures	332,624	341,154	299,215	308,750	336,487	383,021	375,638	100.00%	39,151	11.6%
Net Operating Cost	332,624	341,154	299,215	308,750	336,487	383,021	375,638		39,151	11.6%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:45 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2310 Planning

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C946	Associate Planner	2	194,181	2	217,454	2	217,454	0	23,273	12.0%	Step/Compound Rate Increase
UAW	C171	Customer Service Spec	0	0	1	53,199	1	53,199	1	53,199	100.0%	reclassify OSS to Cust Service Spec
UAW	C558	Office Support Specialist	2	105,779	1	49,969	1	49,969	-1	-55,810	-52.8%	reclassify OSS to Cust Service Spec
MAA	C638	Principal Planner	1	115,540	1	124,584	1	124,584	0	9,044	7.8%	Compound Rate Increase
Total			5	415,500	5	445,206	5	445,206	0	29,706	7.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:47 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0230 Land Use

Program: 2310 Planning

Program Description:

The Planning Board is responsible for planning and coordinating the development of the City in accordance with the 2015 Master Plan. The Board prepares, adopts and amends the Master Plan; adopts and amends Subdivision Regulations; reviews and acts upon subdivision applications; prepares Capital Budget and Capital Program; reviews and acts upon referrals from Zoning Board & ZBA; and prepares and adopts neighborhood plans.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	388,842	394,363	415,500	442,103	435,562	445,206	445,206	69.14%	9,644	2.2%
Overtime	0	28	10	10	0	0	0	0.00%	0	0.0%
Employee Benefits	98,060	94,528	99,562	99,562	101,095	140,229	140,229	21.78%	39,134	38.7%
Retirement Benefits	110,043	111,312	36,634	36,634	36,634	39,410	39,410	6.12%	2,776	7.6%
Payments to Insurance Fund	1,458	1,437	1,325	1,325	1,318	1,272	1,272	0.20%	-46	-3.5%
Purchased Other Services	2,452	2,876	2,500	2,500	2,500	2,500	2,500	0.39%	0	0.0%
Purchased Property Services	6,800	0	2,800	2,800	2,800	2,800	2,800	0.43%	0	0.0%
Professional Development	0	0	0	0	0	1,500	0	0.00%	0	0.0%
Utilities & Commodities	840	1,044	1,635	1,635	1,635	835	835	0.13%	-800	-48.9%
Supplies	2,944	2,263	6,062	6,062	6,062	9,350	9,350	1.45%	3,288	54.2%
Other	1,110	1,115	2,300	2,300	2,300	2,300	2,300	0.36%	0	0.0%
Total Expenditures	612,550	608,965	568,328	594,931	589,906	645,402	643,902	100.00%	53,996	9.2%
Revenue										
Planning - Filing Fees	1,140	2,690	2,500	2,500	2,000	3,500	3,500	85.37%	1,500	75.0%
Sale of Master Plan - Land Use	609	666	300	300	500	600	600	14.63%	100	20.0%
Total Revenue	1,749	3,356	2,800	2,800	2,500	4,100	4,100	100.00%	1,600	64.0%
Net Operating Cost	610,801	605,609	565,528	592,131	587,406	641,302	639,802		52,396	8.9%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:50 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2320 Zoning

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C490	Land Use Admin Officer	1	116,090	1	125,134	1	125,134	0	9,044	7.8%	Compound Rate Increase
UAW	C492	Land Use Inspector	3	237,857	2	165,204	2	165,204	-1	-72,653	-30.5%	1 pos now Env Plnr xfer to 2340
Total			4	353,947	3	290,338	3	290,338	-1	-63,609	-18.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:51 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0230 Land Use

Program: 2320 Zoning

Program Description:

The Zoning Board is responsible for regulating the use of land and buildings within the City. The Board prepares, adopts and amends the Zoning Regulations and Zoning Map so as to control and guide the appropriate use and development of property. The Board also reviews site and architectural plans, special exceptions, coastal site plan applications. The Zoning Enforcement staff is responsible for the interpretation and enforcement of Zoning Regulations. Zoning approvals are issued for construction projects and changes of use; certificates of zoning compliance are issued once a project is completed. In addition, zoning violations and complaints are investigated and appropriate follow-up action is taken. The Zoning Enforcement staff also provides support services to the Zoning Board of Appeals.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	241,910	274,584	353,947	363,763	323,414	290,338	290,338	54.73%	-33,076	-10.2%
Other Salary	28,421	29,964	30,000	30,000	30,000	30,000	30,000	5.66%	0	0.0%
Overtime	2,998	3,037	3,000	3,000	3,000	4,000	3,000	0.57%	0	0.0%
Employee Benefits	130,193	105,561	146,592	146,592	144,257	146,129	146,052	27.53%	1,795	1.2%
Retirement Benefits	75,180	75,737	47,502	47,502	47,502	51,018	51,018	9.62%	3,516	7.4%
Payments to Insurance Fund	1,404	1,385	1,278	1,278	1,270	1,238	1,238	0.23%	-32	-2.5%
Purchased Other Services	2,977	3,706	3,223	3,223	3,223	3,400	3,400	0.64%	177	5.5%
Professional Development	0	0	0	0	0	500	0	0.00%	0	0.0%
Utilities & Commodities	3,586	5,455	4,639	4,639	4,639	1,139	1,139	0.21%	-3,500	-75.4%
Supplies	2,926	3,926	4,296	4,296	4,296	4,300	4,300	0.81%	4	0.1%
Total Expenditures	489,595	503,355	594,477	604,293	561,601	532,062	530,485	100.00%	-31,116	-5.5%
Revenue										
Sale of GIS Maps	675	350	300	300	300	600	600	0.14%	300	100.0%
Zoning Applications	54,708	54,419	45,000	45,000	45,000	53,000	53,000	11.95%	8,000	17.8%
Zoning Enforcement - Permits	350,516	421,150	343,000	343,000	343,000	390,000	390,000	87.92%	47,000	13.7%
Total Revenue	405,899	475,919	388,300	388,300	388,300	443,600	443,600	100.00%	55,300	14.2%
Net Operating Cost	83,697	27,436	206,177	215,993	173,301	88,462	86,885		(86,416)	-49.9%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:54 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2330 Zoning Board of Appeals

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C911	Admin Asst Land Use	1	81,425	1	87,748	1	87,748	0	6,323	7.8%	Compound Rate Increase
Total			1	81,425	1	87,748	1	87,748	0	6,323	7.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:55 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2330 Zoning Board of Appeals

Program Description:

The primary function of the Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land. Uses of property permitted under the zoning regulations, but subject to the approval of the Board, are considered under the heading of Special Exception. The Board also rules on appeals from the decisions of the Zoning Enforcement Officer and the operation of Motor Vehicle sites, i.e., Gas Stations, Car Repair Shops and New and Used Car Dealerships. Whenever a variance or special exception application concerns property in the Coastal Area Management Area, the Board conducts a preliminary coastal site plan review on the matter. Zoning Board of Appeals decisions may be appealed to the Superior Court.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	81,425	81,735	81,425	88,288	86,141	87,748	87,748	69.80%	1,607	1.9%
Employee Benefits	27,592	29,696	30,859	30,859	31,220	32,253	32,253	25.66%	1,033	3.3%
Retirement Benefits	9,391	9,469	911	911	911	984	984	0.78%	73	8.0%
Payments to Insurance Fund	664	656	605	605	602	593	593	0.47%	-9	-1.5%
Purchased Other Services	1,235	1,599	1,400	1,400	1,400	1,400	1,400	1.11%	0	0.0%
Utilities & Commodities	852	593	710	710	710	710	710	0.56%	0	0.0%
Supplies	1,476	1,084	2,018	2,018	2,018	2,018	2,018	1.61%	0	0.0%
Total Expenditures	122,635	124,832	117,928	124,791	123,002	125,706	125,706	100.00%	2,704	2.2%
Revenue										
Zoning Board of Appeals-Appeals-A	13,695	19,782	20,000	20,000	20,000	27,000	27,000	100.00%	7,000	35.0%
Total Revenue	13,695	19,782	20,000	20,000	20,000	27,000	27,000	100.00%	7,000	35.0%
Net Operating Cost	108,940	105,051	97,928	104,791	103,002	98,706	98,706		(4,296)	-4.2%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:36:58 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2340 Environmental Protection

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C937	Environmental Analyst	1	83,333	2	153,745	2	153,745	1	70,412	84.5%	1 pos xfer from Zoning 2320
MAA	C251	Environmental Planner	1	109,500	0	0	0	0	-1	-109,500	-100.0%	Now Exec Dir Envir Prot Bd
MAA	C346	Exec Dir Envir Prot Bd	0	0	1	125,234	1	125,234	1	125,234	100.0%	was Env Plnr, Compound Rate Increase
Total			2	192,833	3	278,979	3	278,979	1	86,146	44.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:36:59 PM

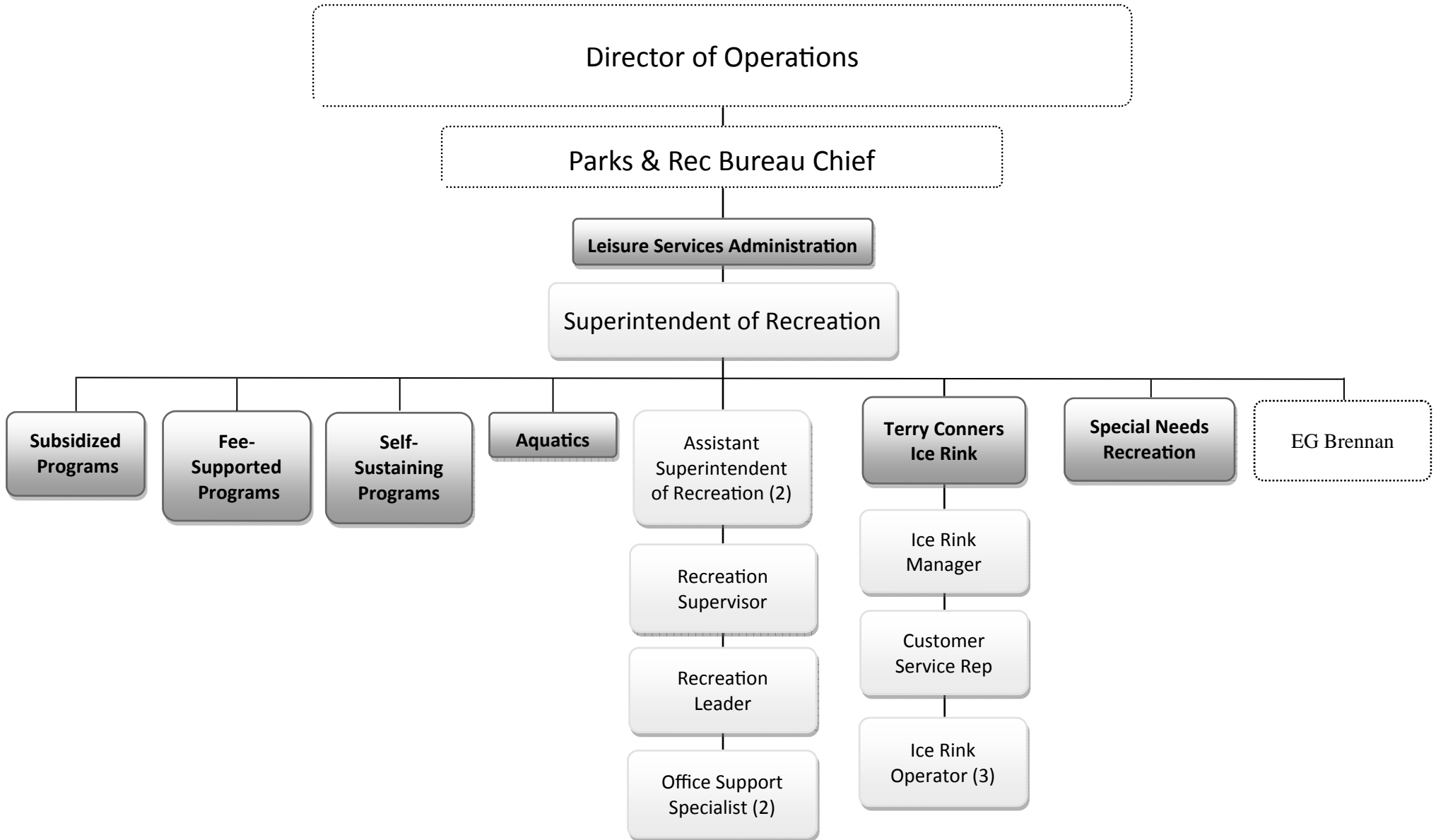
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0230 Land Use
Program: 2340 Environmental Protection

Program Description:

The Environmental Protection Board (EPB) is organized by ordinance combining the mandated regulatory duties and responsibilities of an Inland Wetlands and Watercourses Agency, a Conservation Commission, and a local Flood and Erosion Control Board. EPB reviews, issues special permits for, and inspects development activities on properties having inland wetlands and watercourses, buffer/setback areas, and designated flood hazard areas; and provides technical assistance/comments on the potential impact of subdivisions, coastal site plan reviews, site plan reviews, variances, special exceptions, erosion control plans, and other related matters. The EPB also makes recommendations for the creation of open space areas and public points of access to Stamford's waterfront and shoreline areas and administers the City's participation in the Federal Emergency Management Agency's Community Rating System. EPB Staff inspects development projects to ensure conformance with issued permits/approvals and City standards, acts as the designated liaison with State and federal officials on matters of wetland/floodplain/coastal management, and administers the City's participation in the Federal Emergency Management Agency's Community Rating System.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	189,683	193,156	192,833	202,649	206,268	278,979	278,979	70.02%	72,711	35.3%
Overtime	1,304	1,784	2,000	2,000	2,000	3,000	2,000	0.50%	0	0.0%
Employee Benefits	67,473	55,829	58,007	58,007	59,035	66,267	66,191	16.61%	7,156	12.1%
Retirement Benefits	40,753	41,264	34,845	34,845	34,845	37,498	37,498	9.41%	2,653	7.6%
Payments to Insurance Fund	703	693	639	639	635	618	618	0.16%	-17	-2.7%
Purchased Other Services	3,433	4,388	3,600	3,600	3,600	4,400	4,400	1.10%	800	22.2%
Purchased Property Services	1,876	1,750	2,200	2,200	2,200	2,200	2,200	0.55%	0	0.0%
Utilities & Commodities	1,533	1,495	1,531	1,531	1,750	750	750	0.19%	-1,000	-57.1%
Supplies	3,008	5,169	5,806	5,806	5,806	5,800	5,800	1.46%	-6	-0.1%
Total Expenditures	309,767	305,528	301,461	311,277	316,139	399,512	398,436	100.00%	82,297	26.0%
Revenue										
EPB Wetland Permits	33,950	41,487	33,000	33,000	33,000	33,000	33,000	98.80%	0	0.0%
Sale of Maps & Reg-EPB	820	212	400	400	600	400	400	1.20%	-200	-33.3%
State Land Use Fees	180	0	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	34,950	41,699	33,400	33,400	33,600	33,400	33,400	100.00%	-200	-0.6%
Net Operating Cost	274,817	263,829	268,061	277,877	282,539	366,112	365,036		82,497	29.2%

City of Stamford
Office of Operations
Leisure Services



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:37:01 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services

Mission Statement:

It is the mission of the Stamford Recreation/Leisure Services Department to create comprehensive and diverse recreational opportunities that build community and enhance residents' quality of life by developing active and passive programs, classes, trips, special events, leagues, and tournaments.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Ice Rink (2136)	810,293	809,082	870,339	876,927	875,856	932,790	895,050	28.09%	19,194	2.2%	
Special Needs Recreation (2529)	85,133	124,356	110,114	110,114	131,644	167,648	143,599	4.51%	11,955	9.1%	
Leisure Svs Adm (2530)	794,362	818,092	815,817	825,633	818,416	899,898	899,128	28.21%	80,712	9.9%	
Aquatics (2531)	247,944	271,488	308,893	308,893	308,889	313,104	313,104	9.83%	4,215	1.4%	
Project Music (2532)	275	0	0	0	0	0	0	0.00%	0	0.0%	
Subsidized (2533)	15,420	20,712	32,840	32,840	41,681	55,192	53,808	1.69%	12,127	29.1%	
Fee-Supported (2534)	608,673	688,820	681,024	681,024	681,001	731,969	711,069	22.31%	30,068	4.4%	
Self-Sustaining (2535)	176,480	165,071	196,772	196,772	197,093	174,922	171,022	5.37%	-26,071	-13.2%	
Total Expenditures	2,738,579	2,897,621	3,015,799	3,032,203	3,054,580	3,275,523	3,186,780	100.00%	132,200	4.3%	
Revenue											
Ice Rink (2136)	782,694	760,404	846,500	846,500	829,500	854,000	854,000	44.93%	24,500	3.0%	
Aquatics (2531)	25,047	41,948	54,350	54,350	57,000	63,850	63,850	3.36%	6,850	12.0%	
Fee-Supported (2534)	655,695	845,982	721,805	721,805	725,431	766,414	766,414	40.32%	40,983	5.6%	
Self-Sustaining (2535)	199,861	207,391	217,439	217,439	218,149	216,496	216,496	11.39%	-1,653	-0.8%	
Total Revenue	1,663,298	1,855,725	1,840,094	1,840,094	1,830,080	1,900,760	1,900,760	100.00%	70,680	3.9%	
Net Operating Cost	1,075,282	1,041,896	1,175,705	1,192,109	1,224,500	1,374,763	1,286,020	100.00%	61,520	5.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:03 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2136 Terry Conners Ice Rink

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C1002	Cust Svcs Rep - T C Rink	1	60,323	1	60,094	1	60,094	0	-229	-0.4%	
MAA	C449	Ice Rink Manager	1	78,093	1	87,820	1	87,820	0	9,727	12.5%	Step/Compound Rate Increase
UAW	C446	Ice Rink Operator	3	150,267	3	152,402	3	152,402	0	2,135	1.4%	Step Increase
Total			5	288,683	5	300,316	5	300,316	0	11,633	4.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:05 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2136 Terry Conners Ice Rink

Program Description:

Terry Conners Rink provides residents of Stamford and the surrounding area a quality skating facility for recreational, figure and hockey skaters alike. We pride ourselves on maintaining one of the best ice surfaces around at reasonable prices in a clean safe environment. We offer a variety of public, freestyle and open hockey sessions as well as a summer men's league, lessons and summer camp. In addition TCR hosts local high school hockey games, the FCIAC playoffs/finals, and large scale skating events.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	301,736	282,883	288,683	295,271	293,983	300,316	300,316	33.55%	6,333	2.2%
Other Salary	117,639	113,446	123,575	123,575	123,575	129,675	124,575	13.92%	1,000	0.8%
Overtime	35,323	28,425	35,000	35,000	35,000	35,000	35,000	3.91%	0	0.0%
Employee Benefits	116,767	111,827	138,891	138,891	139,297	144,118	143,728	16.06%	4,431	3.2%
Retirement Benefits	57,593	76,307	35,600	35,600	35,600	38,293	38,293	4.28%	2,693	7.6%
Payments to Insurance Fund	12,936	19,254	33,297	33,297	33,108	29,545	29,545	3.30%	-3,563	-10.8%
Purchased Other Services	9,833	19,643	18,800	18,800	18,800	22,300	21,300	2.38%	2,500	13.3%
Purchased Property Services	25,623	32,360	27,796	27,796	27,796	45,996	31,246	3.49%	3,450	12.4%
Utilities & Commodities	120,293	106,172	131,470	131,470	131,470	131,470	131,470	14.69%	0	0.0%
Supplies	9,350	15,165	33,627	33,627	33,627	55,927	39,427	4.41%	5,800	17.2%
Other	3,200	3,600	3,600	3,600	3,600	150	150	0.02%	-3,450	-95.8%
Total Expenditures	810,293	809,082	870,339	876,927	875,856	932,790	895,050	100.00%	19,194	2.2%
Revenue										
High School Hockey	16,853	13,706	15,000	15,000	15,000	15,000	15,000	1.76%	0	0.0%
Ice Rental	533,334	522,140	650,000	650,000	635,000	650,000	650,000	76.11%	15,000	2.4%
Lesson Registration	157,634	154,843	100,000	100,000	108,000	115,000	115,000	13.47%	7,000	6.5%
Patch & Free Style	8,969	3,640	8,000	8,000	5,000	4,000	4,000	0.47%	-1,000	-20.0%
Public Sessions	53,814	53,206	57,500	57,500	52,000	55,000	55,000	6.44%	3,000	5.8%
Rink Advertising	0	1,000	4,000	4,000	4,000	4,000	4,000	0.47%	0	0.0%
Skate Rental	12,090	11,869	12,000	12,000	10,500	11,000	11,000	1.29%	500	4.8%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:05 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2136 Terry Conners Ice Rink

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Total Revenue	782,694	760,404	846,500	846,500	829,500	854,000	854,000	100.00%	24,500	3.0%
Net Operating Cost	27,598	48,679	23,839	30,427	46,356	78,790	41,050		(5,306)	-11.4%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:07 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2529 Special Needs Recreation

Program Description:

Special Needs Recreation provides diverse, quality recreation programs and activities for developmentally disabled members of the Stamford community, no matter what their ability. This includes adaptive services for special needs children to participate in summer camps, school vacation programs, as well as all after school programs with certified trained staff. In addition, this account provides for the same adaptive services necessary for disabled adults to participate in recreation programs. It is our mission to maintain an inclusive environment for our residents and to comply with the federally mandated Americans with Disabilities Act.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	72,096	110,978	93,000	93,000	111,000	147,340	125,000	87.05%	14,000	12.6%
Overtime	0	2,430	0	0	2,000	2,500	2,500	1.74%	500	25.0%
Employee Benefits	7,176	7,276	7,114	7,114	8,644	11,708	9,999	6.96%	1,355	15.7%
Purchased Property Services	1,840	0	5,000	5,000	5,000	0	0	0.00%	-5,000	-100.0%
Supplies	4,021	3,672	5,000	5,000	5,000	5,000	5,000	3.48%	0	0.0%
BOE Billed Services	0	0	0	0	0	1,100	1,100	0.77%	1,100	100.0%
Total Expenditures	85,133	124,356	110,114	110,114	131,644	167,648	143,599	100.00%	11,955	9.1%
Net Operating Cost	85,133	124,356	110,114	110,114	131,644	167,648	143,599		11,955	9.1%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:09 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2530 Leisure Services Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C075	Asst Supt of Recreation	2	178,210	2	177,530	2	177,530	0	-680	-0.4%	
	CBG	CHRGBK to EG Brennan	0	-5,000	0	-5,000	0	-5,000	0	0	0.0%	
UAW	C558	Office Support Specialist	2	106,634	2	106,230	2	106,230	0	-404	-0.4%	
UAW	C670	Recreation Leader	1	62,404	1	63,334	1	63,334	0	930	1.5%	Step Increase
UAW	C674	Recreation Supervisor	1	68,170	1	67,910	1	67,910	0	-260	-0.4%	
MAA	C746A	Supt of Recreation	1	116,090	1	125,134	1	125,134	0	9,044	7.8%	Compound Rate Increase
Total			7	526,508	7	535,138	7	535,138	0	8,630	1.6%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:11 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2530 Leisure Services Administration

Program Description:

The Leisure Services Administrative unit provides general administrative support to the Leisure program units including clerical services and supplies, facilities scheduling, allocation and direction of staff, long and short range planning, and coordination of services with other units of government.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	500,640	519,639	526,508	536,324	528,204	535,138	535,138	59.52%	6,934	1.3%
Other Salary	799	688	1,350	1,350	1,350	1,350	1,350	0.15%	0	0.0%
Overtime	9,687	8,448	7,776	7,776	7,776	8,064	8,064	0.90%	288	3.7%
Employee Benefits	148,349	151,100	151,810	151,810	151,940	188,515	188,515	20.97%	36,575	24.1%
Retirement Benefits	83,858	85,126	66,935	66,935	66,935	72,003	72,003	8.01%	5,068	7.6%
Payments to Insurance Fund	915	879	810	810	806	31,065	31,065	3.46%	30,259	3754.2%
Purchased Other Services	19,688	20,696	20,388	20,388	20,388	21,388	21,388	2.38%	1,000	4.9%
Purchased Property Services	2,801	2,801	2,874	2,874	2,874	2,875	2,875	0.32%	1	0.0%
Professional Development	45	1,100	730	730	730	1,500	730	0.08%	0	0.0%
Utilities & Commodities	7,609	7,412	7,546	7,546	8,122	8,300	8,300	0.92%	178	2.2%
Supplies	19,234	19,088	29,090	29,090	29,291	28,500	28,500	3.17%	-791	-2.7%
Other	737	1,115	0	0	0	1,200	1,200	0.13%	1,200	100.0%
Total Expenditures	794,362	818,092	815,817	825,633	818,416	899,898	899,128	100.00%	80,712	9.9%

Net Operating Cost	794,362	818,092	815,817	825,633	818,416	899,898	899,128		80,712	9.9%
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Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:13 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2531 Aquatics

Program Description:

The Aquatics staff provides lifeguards at Stamford's four public beaches and two pools, and coordinates use of public facilities for swimming classes and recreational swimming. As a waterfront community we believe it's imperative to offer swim lessons throughout the year to ensure that our local children can swim. Aquatics hires, trains and supervises a year-round lifeguard staff, youth and adult swim lessons, and a public open swim program.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	175,148	198,714	226,442	226,442	226,442	227,584	227,584	72.69%	1,142	0.5%
Overtime	18,782	25,916	32,400	32,400	32,400	32,400	32,400	10.35%	0	0.0%
Employee Benefits	31,142	20,560	20,316	20,316	20,316	19,889	19,889	6.35%	-427	-2.1%
Payments to Insurance Fund	535	649	574	574	570	433	433	0.14%	-137	-24.0%
Purchased Property Services	6,487	9,159	10,855	10,855	10,855	3,354	3,354	1.07%	-7,501	-69.1%
Supplies	15,851	16,490	18,306	18,306	18,306	18,306	18,306	5.85%	0	0.0%
BOE Billed Services	0	0	0	0	0	11,138	11,138	3.56%	11,138	100.0%
Total Expenditures	247,944	271,488	308,893	308,893	308,889	313,104	313,104	100.00%	4,215	1.4%
Revenue										
Aquatics	25,047	41,948	54,350	54,350	57,000	63,850	63,850	100.00%	6,850	12.0%
Total Revenue	25,047	41,948	54,350	54,350	57,000	63,850	63,850	100.00%	6,850	12.0%
Net Operating Cost	222,897	229,540	254,543	254,543	251,889	249,254	249,254		(2,635)	-1.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:14 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2533 Subsidized Programs

Program Description:

Subsidized programs and events are all those that do not bring significant revenue back to the general fund, but provide positive quality of life local experiences for children, families and seniors to enjoy. Examples include the Tram Drivers at Cove Island, the Halloween event, Hay Ride with Santa, and the Easter event and parades and events where our costume characters entertain.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	1,736	4,707	13,787	13,787	22,000	32,286	31,000	57.61%	9,000	40.9%
Overtime	2,758	3,597	4,686	4,686	4,686	5,000	5,000	9.29%	314	6.7%
Employee Benefits	1,357	1,390	1,413	1,413	2,041	2,852	2,754	5.12%	713	34.9%
Purchased Other Services	216	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	6,469	7,360	7,499	7,499	7,499	8,499	8,499	15.80%	1,000	13.3%
Supplies	2,884	3,658	5,455	5,455	5,455	5,455	5,455	10.14%	0	0.0%
BOE Billed Services	0	0	0	0	0	1,100	1,100	2.04%	1,100	100.0%
Total Expenditures	15,420	20,712	32,840	32,840	41,681	55,192	53,808	100.00%	12,127	29.1%
Net Operating Cost	15,420	20,712	32,840	32,840	41,681	55,192	53,808		12,127	29.1%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:37:16 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2534 Fee-Supported Programs

Program Description:

Fee Supported Programs offer safe and quality summer day camps and playgrounds, vacations camps, pre-school, after school and enrichment programs to Stamford youth. This program provides for the organization, supervision and coordination of partially fee-supported youth programs. Revenue is collected, but does not cover the entire direct and indirect costs to operate some of these programs. This includes all summer playground and day camps, winter and spring vacation camps, open gyms, ski trips, crafts, pre-school classes, computer, fitness, youth sports, special needs classes, dance programs, etc.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	370,789	430,672	417,830	417,830	417,830	460,113	445,000	62.58%	27,170	6.5%
Overtime	11,431	19,392	16,934	16,934	16,934	20,000	20,000	2.81%	3,066	18.1%
Employee Benefits	35,823	34,464	33,364	33,364	33,364	39,274	38,117	5.36%	4,753	14.2%
Payments to Insurance Fund	7,674	5,786	4,099	4,099	4,076	524	524	0.07%	-3,552	-87.1%
Purchased Other Services	47,323	57,615	58,038	58,038	58,038	58,365	58,365	8.21%	327	0.6%
Purchased Property Services	70,252	68,774	78,949	78,949	78,949	15,000	15,000	2.11%	-63,949	-81.0%
Supplies	65,380	72,118	71,810	71,810	71,810	77,693	73,063	10.28%	1,253	1.7%
BOE Billed Services	0	0	0	0	0	61,000	61,000	8.58%	61,000	100.0%
Total Expenditures	608,673	688,820	681,024	681,024	681,001	731,969	711,069	100.00%	30,068	4.4%
Revenue										
Playground Programs	520,944	518,421	527,016	527,016	530,642	549,890	549,890	71.75%	19,248	3.6%
Youth Programs	134,751	327,561	194,789	194,789	194,789	216,524	216,524	28.25%	21,735	11.2%
Total Revenue	655,695	845,982	721,805	721,805	725,431	766,414	766,414	100.00%	40,983	5.6%
Net Operating Cost	(47,023)	(157,162)	(40,781)	(40,781)	(44,430)	(34,445)	(55,345)		(10,915)	-24.6%

Fiscal Year 2017/2018 - Program Summary

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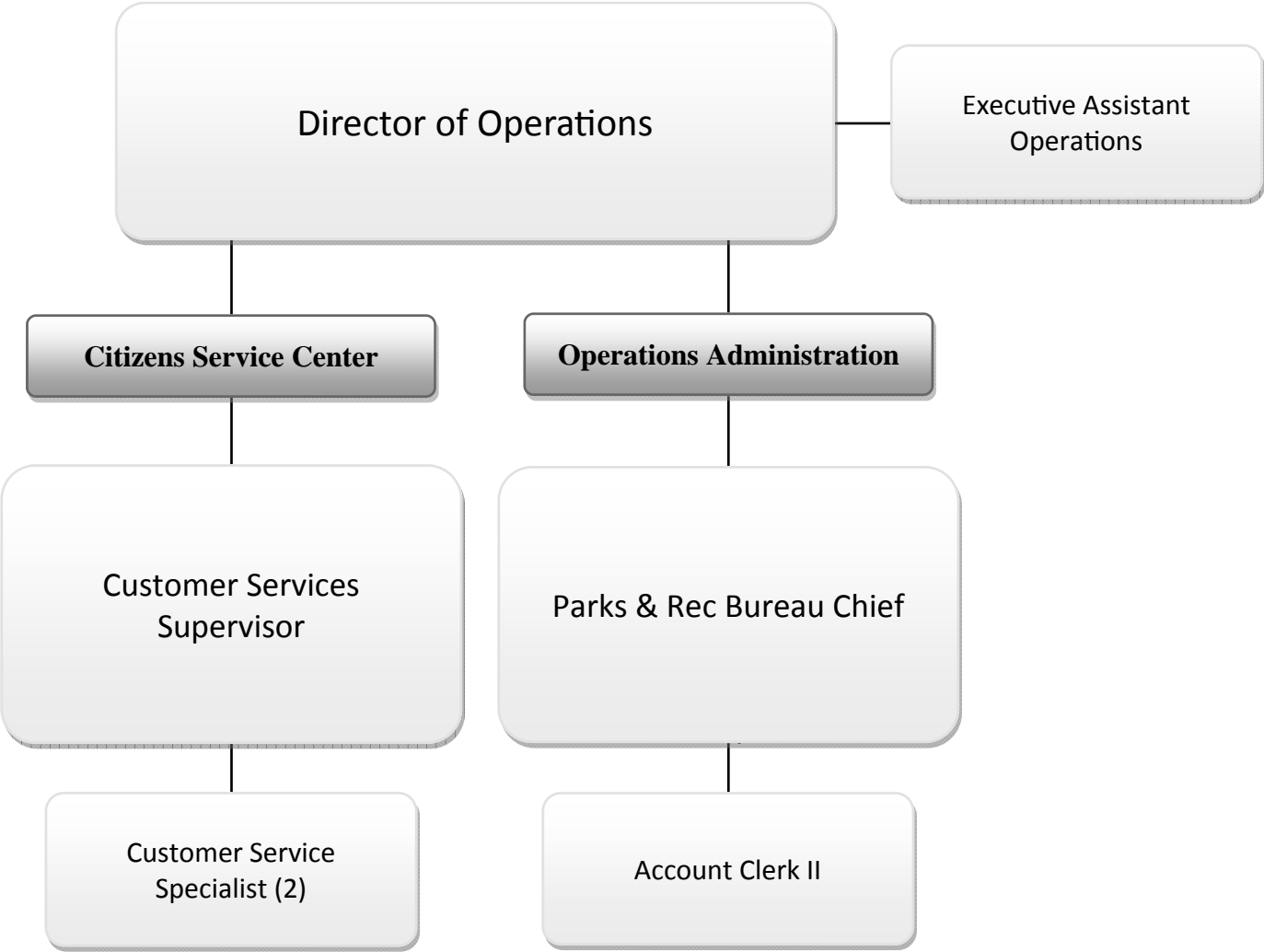
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0253 Leisure Services
Program: 2535 Self-Sustaining Programs

Program Description:

The Self-Sustaining programs budget provides for the organization and supervision of adult sports leagues, programs and trips, in which revenues completely cover the direct cost of all expenses. All programs in this account are 100% self-supported. This program organizes and supervises the adult sports leagues of flag football, kickball, dodgeball, basketball, indoor soccer, beach volleyball, indoor volleyball, and softball; which provide residents and local corporations and businesses with good fun, and organized athletic competition and recreation. Each adult sport in this budget is covered 100% by user fees.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	65,815	64,181	77,084	77,084	77,084	77,084	77,084	45.07%	0	0.0%
Overtime	6,099	12,139	9,936	9,936	9,936	10,000	10,000	5.85%	64	0.6%
Employee Benefits	7,901	6,970	6,750	6,750	6,750	6,662	6,662	3.90%	-88	-1.3%
Payments to Insurance Fund	173	173	180	180	179	124	124	0.07%	-55	-30.7%
Purchased Other Services	1,526	1,117	627	627	627	1,000	1,000	0.58%	373	59.5%
Purchased Property Services	45,581	33,267	57,360	57,360	57,360	8,800	8,800	5.15%	-48,560	-84.7%
Supplies	44,466	42,334	44,835	44,835	45,157	47,352	46,552	27.22%	1,395	3.1%
Other	4,920	4,890	0	0	0	6,300	3,200	1.87%	3,200	100.0%
BOE Billed Services	0	0	0	0	0	17,600	17,600	10.29%	17,600	100.0%
Total Expenditures	176,480	165,071	196,772	196,772	197,093	174,922	171,022	100.00%	-26,071	-13.2%
Revenue										
Adult Leagues	178,233	199,635	207,290	207,290	208,000	199,450	199,450	92.13%	-8,550	-4.1%
Adult Programs	21,628	7,756	10,149	10,149	10,149	17,046	17,046	7.87%	6,897	68.0%
Total Revenue	199,861	207,391	217,439	217,439	218,149	216,496	216,496	100.00%	-1,653	-0.8%
Net Operating Cost	(23,381)	(42,320)	(20,667)	(20,667)	(21,056)	(41,574)	(45,474)		(24,418)	-116.0%

City of Stamford
Office of Operations
Operations Administration



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:37:19 PM

Fund: 0001 General Fund

Office: 002 Operations

Dept/Div: 0260 Operations Administration

Mission Statement:

Operations Administration's goal is to provide assistance to all the various divisions encompassed in the Office of Operations to provide the residents of the City of Stamford and visitors with a clean, safe and prestigious environment.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18				
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected	
Expenditures											
Citizen Svs Ctr (2520)	204,429	359,699	348,737	358,553	356,946	384,413	372,240	37.68%	15,294	4.3%	
Ops Admin (2600)	710,196	616,574	480,780	480,780	482,249	626,479	615,714	62.32%	133,465	27.7%	
Total Expenditures	914,625	976,273	829,517	839,333	839,195	1,010,892	987,954	100.00%	148,759	17.7%	
Net Operating Cost	914,625	976,273	829,517	839,333	839,195	1,010,892	987,954	100.00%	148,759	17.7%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:21 PM

Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0260 Operations Administration
Program: 2520 Citizen's Service Center

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C171	Customer Service Spec	2	120,546	2	120,088	2	120,088	0	-458	-0.4%	
MAA	C172	Customer Services Supv	1	116,090	1	125,134	1	125,134	0	9,044	7.8%	Compound Rate Increase
Total			3	236,636	3	245,222	3	245,222	0	8,586	3.6%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0260 Operations Administration
Program: 2520 Citizen's Service Center

Program Description:

The Citizen's Service Center provides superior service to residents and the public by ensuring that all customers are handled competently, courteously and efficiently. The Center receives, records and tracks all requests for City services as well as complaints and then assigns them to the appropriate department for action and completion. The Citizens' Services Center responds to requests for general information on all City functions and services. It also prepares public information notices outlining Office of Operations services and programs.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	114,892	234,603	236,636	246,452	244,034	245,222	245,222	65.88%	1,188	0.5%
Other Salary	6,548	0	0	0	0	21,000	11,000	2.96%	11,000	100.0%
Overtime	557	1,224	900	900	900	1,100	1,000	0.27%	100	11.1%
Employee Benefits	46,280	88,329	92,061	92,061	92,626	97,071	96,298	25.87%	3,672	4.0%
Retirement Benefits	26,972	27,102	11,643	11,643	11,643	12,518	12,518	3.36%	875	7.5%
Payments to Insurance Fund	5,855	5,471	3,022	3,022	3,005	2,102	2,102	0.56%	-903	-30.0%
Purchased Other Services	0	0	648	648	648	2,500	1,200	0.32%	552	85.2%
Purchased Property Services	0	0	1,400	1,400	1,400	0	0	0.00%	-1,400	-100.0%
Utilities & Commodities	1,626	1,939	1,337	1,337	1,600	1,800	1,800	0.48%	200	12.5%
Supplies	1,699	1,031	1,090	1,090	1,090	1,100	1,100	0.30%	10	0.9%
Total Expenditures	204,429	359,699	348,737	358,553	356,946	384,413	372,240	100.00%	15,294	4.3%
Net Operating Cost	204,429	359,699	348,737	358,553	356,946	384,413	372,240		15,294	4.3%

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0260 Operations Administration
Program: 2600 Operations Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C009	Account Clerk II	1	60,739	1	60,508	1	60,508	0	-231	-0.4%	
MAA	C029	Admin Serv Bur Chief	0	0	0	0	0	0	0	0	0.0%	
PP	C234	Director of Operations	1	159,018	1	161,735	1	161,735	0	2,717	1.7%	Rate Increase
MAA	CEAO	Exec Asst-Operations	1	71,428	1	76,969	1	76,969	0	5,541	7.8%	Compound Rate Increase
PP	PRBC	Parks & Rec Bureau Chief	0	0	1	91,358	1	91,358	1	91,358	100.0%	1 pos 2/3yr funded
Total			3	291,185	4	390,570	4	390,570	1	99,385	34.1%	

Fiscal Year 2017/2018 - Program Summary

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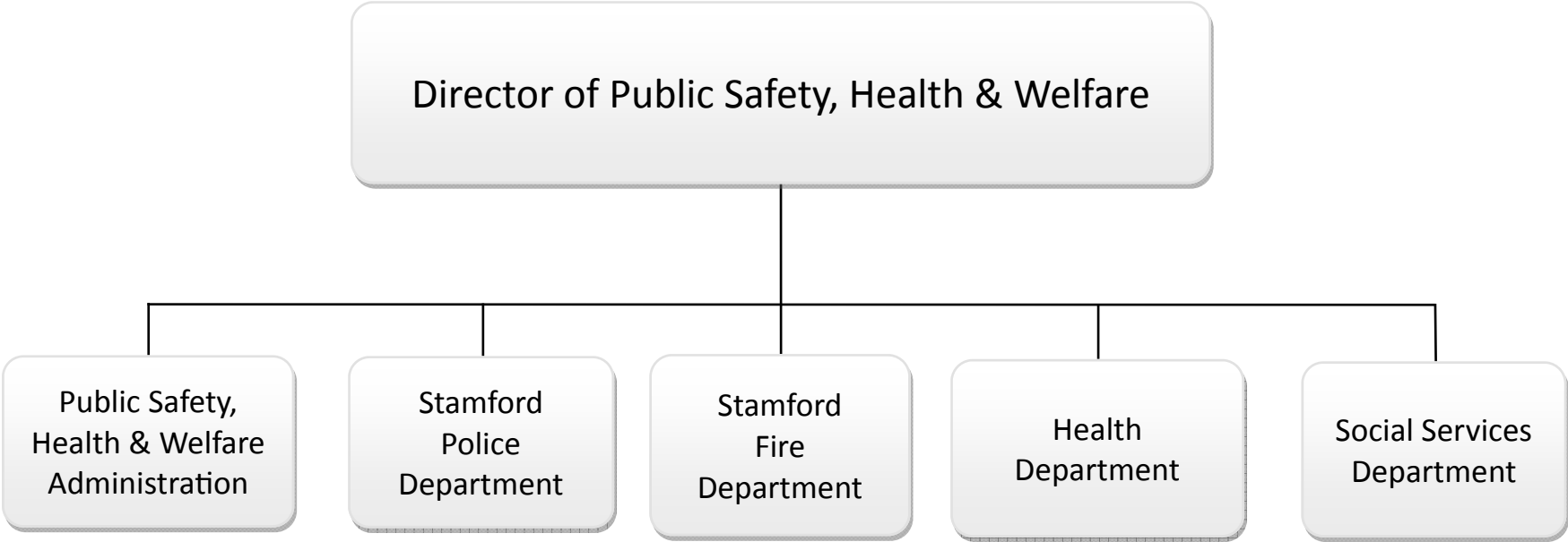
Fund: 0001 General Fund
Office: 002 Operations
Dept/Div: 0260 Operations Administration
Program: 2600 Operations Administration

Program Description:

Operations Administration directs and assists all departments in the Office of Operations. This includes directives from the Director of Operations for infrastructure repairs to facilities, grounds and roadways. The administrative support staff supports the Director of Operations and all departments with payroll changes, resident complaints, budget administration transfer and additional appropriation processing, personnel matters and seasonal hiring.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	356,223	269,985	291,185	291,185	279,978	390,570	390,570	63.43%	110,592	39.5%
Other Salary	0	0	0	0	806	0	0	0.00%	-806	-100.0%
Overtime	27,902	29,390	5,000	5,000	24,000	25,000	15,000	2.44%	-9,000	-37.5%
Employee Benefits	145,778	142,399	118,485	118,485	109,520	135,962	135,197	21.96%	25,677	23.4%
Retirement Benefits	125,892	126,319	20,391	20,391	20,391	21,927	21,927	3.56%	1,536	7.5%
Payments to Insurance Fund	31,422	25,283	18,646	18,646	18,540	20,227	20,227	3.29%	1,687	9.1%
Purchased Other Services	1,169	613	748	748	748	750	750	0.12%	2	0.3%
Purchased Property Services	2,347	2,533	3,064	3,064	3,064	3,064	3,064	0.50%	0	0.0%
Professional Development	0	138	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	3,335	2,108	2,729	2,729	3,935	8,447	8,447	1.37%	4,512	114.7%
Supplies	16,127	17,806	20,532	20,532	21,267	20,532	20,532	3.33%	-735	-3.5%
Total Expenditures	710,196	616,574	480,780	480,780	482,249	626,479	615,714	100.00%	133,465	27.7%
Net Operating Cost	710,196	616,574	480,780	480,780	482,249	626,479	615,714		133,465	27.7%

City of Stamford
Office of Public Safety, Health and Welfare



Fiscal Year 2017/2018 - Office Summary

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Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Program			FY 16/17			FY 17/18				
	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
SHW Admin (3101)	415,157	458,844	422,194	437,370	440,335	457,948	454,948	0.37%	14,613	0.0%
Emer Comm (3350)	4,616,327	4,767,601	4,784,058	4,785,035	4,829,507	5,030,410	5,030,410	4.10%	200,903	4.2%
Harbor Master (3940)	1,200	1,200	0	0	0	0	0	0.00%	0	0.0%
Emer Med Svs (3960)	1,467,753	1,507,231	1,558,457	1,608,457	1,608,457	1,665,150	1,665,150	1.36%	56,693	3.5%
Public Safety, Health & Welfare Ad	6,500,436	6,734,876	6,764,709	6,830,862	6,878,299	7,153,508	7,150,508		272,209	4.0%
Police (3300)	57,642,216	17,485,896	11,826,895	14,012,852	12,328,908	12,458,903	12,139,315	9.90%	-189,593	-1.5%
Patrol (3301)	0	30,369,616	27,095,817	27,803,308	29,181,983	31,277,375	30,351,749	24.75%	1,169,766	4.0%
Special Teams (3302)	0	683,274	405,917	405,917	435,891	525,321	451,705	0.37%	15,814	3.6%
Police Training (3303)	0	4,286,637	2,121,466	2,186,197	2,531,444	2,396,875	2,327,935	1.90%	-203,509	-8.0%
Criminal Investigations (3304)	0	10,677,963	10,957,588	11,298,677	11,670,504	13,088,900	12,765,592	10.41%	1,095,088	9.4%
Police SS (3361)	1,235,950	0	0	0	0	0	0	0.00%	0	0.0%
Animal Control (3366)	457,347	471,443	462,784	468,617	513,494	701,631	701,631	0.57%	188,137	36.6%
Police Department	59,335,512	63,974,829	52,870,467	56,175,568	56,662,223	60,449,005	58,737,927		2,075,704	3.7%
Volunteer Fire (3410)	0	2,588,872	2,686,958	2,740,912	2,741,648	4,767,991	2,740,229	2.23%	-1,419	-0.1%
Fire Administration (3510)	47,947,827	2,835,926	588,660	603,839	607,851	676,276	669,276	0.55%	61,425	10.1%
Suppression (3521)	0	39,258,236	39,053,592	42,107,631	41,458,079	44,383,800	44,195,870	36.04%	2,737,791	6.6%
Fire Training Center (3533)	2,317	757,982	717,694	746,894	721,683	813,992	813,992	0.66%	92,309	12.8%
Fire Marshal (3540)	0	2,139,923	2,136,539	2,297,337	2,274,250	2,411,297	2,411,297	1.97%	137,047	6.0%
Vehicle & Equip Maint (3550)	0	767,238	797,660	797,660	762,537	908,753	898,753	0.73%	136,216	17.9%
Stamford Fire Department	47,950,144	48,348,178	45,981,103	49,294,273	48,566,048	53,962,109	51,729,417		3,163,369	6.5%
Smith House (3710)	2,060,346	1,721,255	319,389	319,389	276,774	376,837	376,837	0.31%	100,063	0.0%
Social Services (3720)	140,406	104,940	0	0	0	0	0	0.00%	0	0.0%
Recreation (3730)	245,685	192,685	0	0	0	0	0	0.00%	0	0.0%
Housekeeping (3740)	587,391	492,649	0	0	0	0	0	0.00%	0	0.0%
Maintenance (3750)	1,136,338	838,142	0	0	0	0	0	0.00%	0	0.0%
Laundry (3760)	290,866	208,140	0	0	0	0	0	0.00%	0	0.0%
Food Services (3770)	1,804,176	1,362,472	0	0	0	0	0	0.00%	0	0.0%
Nursing Services (3780)	10,156,941	7,498,941	0	0	0	0	0	0.00%	0	0.0%

Fiscal Year 2017/2018 - Office Summary

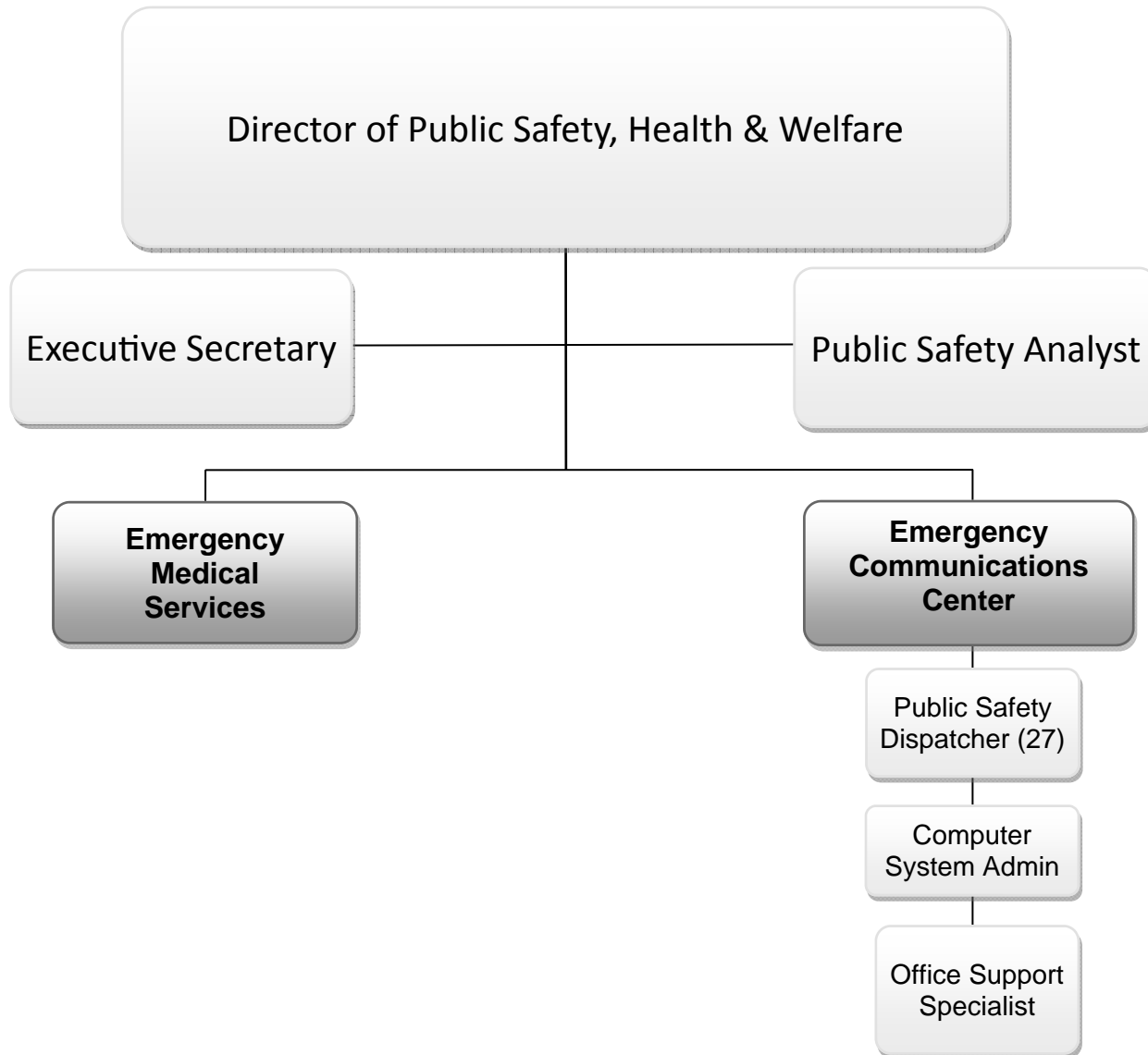
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Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Physician Services (3781)	41,989	51,625	0	0	0	0	0	0.00%	0	0.0%
Physical Therapy (3791)	473,712	205,787	0	0	0	0	0	0.00%	0	0.0%
Smith House Nursing Facility	16,937,851	12,676,636	319,389	319,389	276,774	376,837	376,837		100,063	36.2%
Dir of Health (3810)	626,329	558,295	520,891	520,753	520,071	578,315	554,542	0.45%	34,471	6.6%
Laboratory (3811)	667,586	712,208	629,464	638,546	633,184	648,527	648,527	0.53%	15,343	2.4%
PS Health (3820)	2,681,453	2,837,321	-249	23,091	23,645	0	0	0.00%	-23,645	-100.0%
Private & Parochial Health (3821)	1,397,100	1,278,892	-372	-372	69,683	0	0	0.00%	-69,683	-100.0%
Comm Nursing (3822)	892,735	911,794	864,961	882,014	857,178	890,203	882,126	0.72%	24,948	2.9%
Inspection Svcs (3830)	1,776,806	1,772,760	1,847,684	1,871,139	1,807,380	1,866,915	1,863,955	1.52%	56,575	3.1%
Health Department	8,042,009	8,071,270	3,862,379	3,935,171	3,911,141	3,983,960	3,949,150		38,009	1.0%
Social Svs (3910)	511,917	622,934	632,983	640,875	613,309	766,717	691,717	0.56%	78,408	12.8%
Welfare Division (3920)	164,096	0	0	0	0	0	0	0.00%	0	0.0%
Social Services	676,013	622,934	632,983	640,875	613,309	766,717	691,717		78,408	12.8%
Total Public Safety, Health & Welfa	140,428,723	140,428,723	110,431,030	117,196,138	116,907,795	126,692,136	122,635,556	100.00%	5,727,761	4.9%

City of Stamford
Office of Public Safety, Health and Welfare
Public Safety, Health and Welfare Administration



Fiscal Year 2017/2018 - Department Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin

Mission Statement:

The Department of Public Safety, Health and Welfare is responsible for the administration, supervision and performance of all municipal functions related to, but not limited to Police, Fire, Health, Social Services, Rescue, Emergency Medical Services, Emergency Management, Emergency Communications, and Homeland Security.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
SHW Admin (3101)	415,157	458,844	422,194	437,370	440,335	457,948	454,948	6.36%	14,613	3.3%	
Emer Comm (3350)	4,616,327	4,767,601	4,784,058	4,785,035	4,829,507	5,030,410	5,030,410	70.35%	200,903	4.2%	
Harbor Master (3940)	1,200	1,200	0	0	0	0	0	0.00%	0	0.0%	
Emer Med Svs (3960)	1,467,753	1,507,231	1,558,457	1,608,457	1,608,457	1,665,150	1,665,150	23.29%	56,693	3.5%	
Total Expenditures	6,500,436	6,734,876	6,764,709	6,830,862	6,878,299	7,153,508	7,150,508	100.00%	272,209	4.0%	
Revenue											
Emer Comm (3350)	221,109	203,058	215,000	215,000	200,000	200,000	200,000	100.00%	0	0.0%	
Total Revenue	221,109	203,058	215,000	215,000	200,000	200,000	200,000	100.00%	0	0.0%	
Net Operating Cost	6,279,327	6,531,818	6,549,709	6,615,862	6,678,299	6,953,508	6,950,508	100.00%	272,209	4.1%	

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3101 PSHW Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	-62,228	0	-31,614	0	-31,614	0	30,614	49.2%	Emerg Mgmt Grant Reimbursement
PP	C197	Dir Pub Safety Hlth&Welfr	1	159,018	1	161,735	1	161,735	0	2,717	1.7%	Rate Increase
UAW	C350	Executive Secretary	1	72,660	1	72,382	1	72,382	0	-278	-0.4%	
MAA	PSA	Public Safety Analyst	0	0	1	81,910	1	81,910	1	81,910	100.0%	xfer/upgrd Research Anlyst fr Pol 3300
MAA	C729	Social Serv Comm Coord	1	103,000	0	0	0	0	-1	-103,000	-100.0%	upgrade to Dir Soc Svs xfer 3910
Total			3	272,450	3	284,413	3	284,413	0	11,963	4.4%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3101 PSHW Administration

Program Description:

The Administration of the Department of Public Safety, Health & Welfare is responsible for the administration, supervision, and performance of all municipal functions related to, but not limited to, police, fire, health, social services, rescue, emergency medical services, emergency management, emergency communications, and homeland security.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	288,813	329,849	272,450	287,626	290,077	284,413	284,413	62.52%	-5,664	-2.0%
Overtime	3,468	2,095	2,500	2,500	2,500	2,500	2,500	0.55%	0	0.0%
Employee Benefits	65,676	71,471	93,569	93,569	94,918	100,512	100,512	22.09%	5,594	5.9%
Retirement Benefits	19,543	20,197	14,297	14,297	14,297	15,344	15,344	3.37%	1,047	7.3%
Payments to Insurance Fund	903	1,074	1,097	1,097	1,097	3,523	3,523	0.77%	2,426	221.1%
Purchased Other Services	9,151	12,000	12,200	12,200	12,200	12,575	12,575	2.76%	375	3.1%
Purchased Property Services	20,320	17,091	20,000	20,000	20,000	30,000	30,000	6.59%	10,000	50.0%
Professional Development	0	0	0	0	0	2,500	0	0.00%	0	0.0%
Utilities & Commodities	3,726	2,798	3,720	3,720	2,825	3,720	3,720	0.82%	895	31.7%
Supplies	3,557	2,268	2,361	2,361	2,421	2,861	2,361	0.52%	-60	-2.5%
Total Expenditures	415,157	458,844	422,194	437,370	440,335	457,948	454,948	100.00%	14,613	3.3%
Net Operating Cost	415,157	458,844	422,194	437,370	440,335	457,948	454,948		14,613	3.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:36 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3350 Emergency Communications Center

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C150	Computer Sys Admin-ECC	1	102,650	1	111,034	1	111,034	0	8,384	8.2%	Compound Rate Increase
UAW	C558	Office Support Specialist	1	53,117	1	52,915	1	52,915	0	-202	-0.4%	
UAW	C663	Public Safety Disp I	27	2,014,868	27	2,072,185	27	2,072,185	0	57,317	2.8%	2 pos were 1/2 yr funded
Total			29	2,170,635	29	2,236,134	29	2,236,134	0	65,499	3.0%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3350 Emergency Communications Center

Program Description:

The Emergency Communications Center is the fourth component of the public safety response system. The ECC provides command, control and information services, which are needed by the three more traditionally recognized public safety agencies, to carry out their respective missions. ECC personnel are the first representatives of local government to interact with citizens in need. Without leaving their workplace, they are the first public safety persons to "arrive at the scene." Using all of their acquired skills, ECC personnel gather information concerning a problem or complaint. That information is relayed to public safety agencies who then decide upon appropriate courses of action. ECC personnel track each incident and process updated information as situations continue to unfold. The objective is to seamlessly facilitate that flow of information.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	2,014,007	1,990,485	2,170,635	2,179,357	2,071,038	2,236,134	2,236,134	44.45%	165,096	8.0%
Other Salary	114,860	114,082	121,759	121,759	121,759	121,759	121,759	2.42%	0	0.0%
Overtime	350,297	461,938	380,455	380,455	567,139	502,455	502,455	9.99%	-64,684	-11.4%
Employee Benefits	852,610	920,158	918,734	918,734	925,396	927,561	927,561	18.44%	2,165	0.2%
Retirement Benefits	467,395	476,040	279,280	279,280	279,280	300,357	300,357	5.97%	21,077	7.5%
Payments to Insurance Fund	12,697	11,885	10,643	10,643	10,583	18,598	18,598	0.37%	8,015	75.7%
Purchased Other Services	16	15	187	187	187	100	100	0.00%	-87	-46.5%
Purchased Professional Services	0	0	0	8,000	8,000	8,000	8,000	0.16%	0	0.0%
Purchased Property Services	36,704	25,052	86,000	86,000	30,000	59,000	59,000	1.17%	29,000	96.7%
Professional Development	6,822	2,101	7,200	7,200	7,200	7,200	7,200	0.14%	0	0.0%
Utilities & Commodities	64,116	61,984	80,881	80,881	80,641	100,341	100,341	1.99%	19,700	24.4%
Supplies	696,804	703,862	728,284	712,539	728,284	748,905	748,905	14.89%	20,621	2.8%
Total Expenditures	4,616,327	4,767,601	4,784,058	4,785,035	4,829,507	5,030,410	5,030,410	100.00%	200,903	4.2%
Revenue										
False Alarm Fees	221,109	203,058	215,000	215,000	200,000	200,000	200,000	100.00%	0	0.0%
Total Revenue	221,109	203,058	215,000	215,000	200,000	200,000	200,000	100.00%	0	0.0%
Net Operating Cost	4,395,218	4,564,543	4,569,058	4,570,035	4,629,507	4,830,410	4,830,410		200,903	4.3%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3940 Harbor Master

Program Description:

Inactive as of FY16/17 (Data provided for historical purposes only). All expenses under Fund 25

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Supplies	1,200	1,200	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	1,200	1,200	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	1,200	1,200	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0310 Public Safety, Health & Welfare Admin
Program: 3960 Stamford EMS

Program Description:

Provides the residents of the City of Stamford with high quality professional emergency medical services, including advanced life support services, and promotes the general awareness of available services. Treats each patient, co-worker and volunteer in a professional, courteous and compassionate manner. Renders treatment to all patients as prescribed and directed by the Medical Control Authority and the State of Connecticut Office of Emergency Medical Services. Never denies any person treatment because of their inability to pay for services rendered. Promotes volunteering as an important source of community contact and service. Provides interested volunteers a place of training and development for entering the EMS profession. Operates its business in accordance with the bylaws of the corporation and any governing laws of the State of Connecticut Department of Health and Addiction Services, Office of Emergency Medical Services.

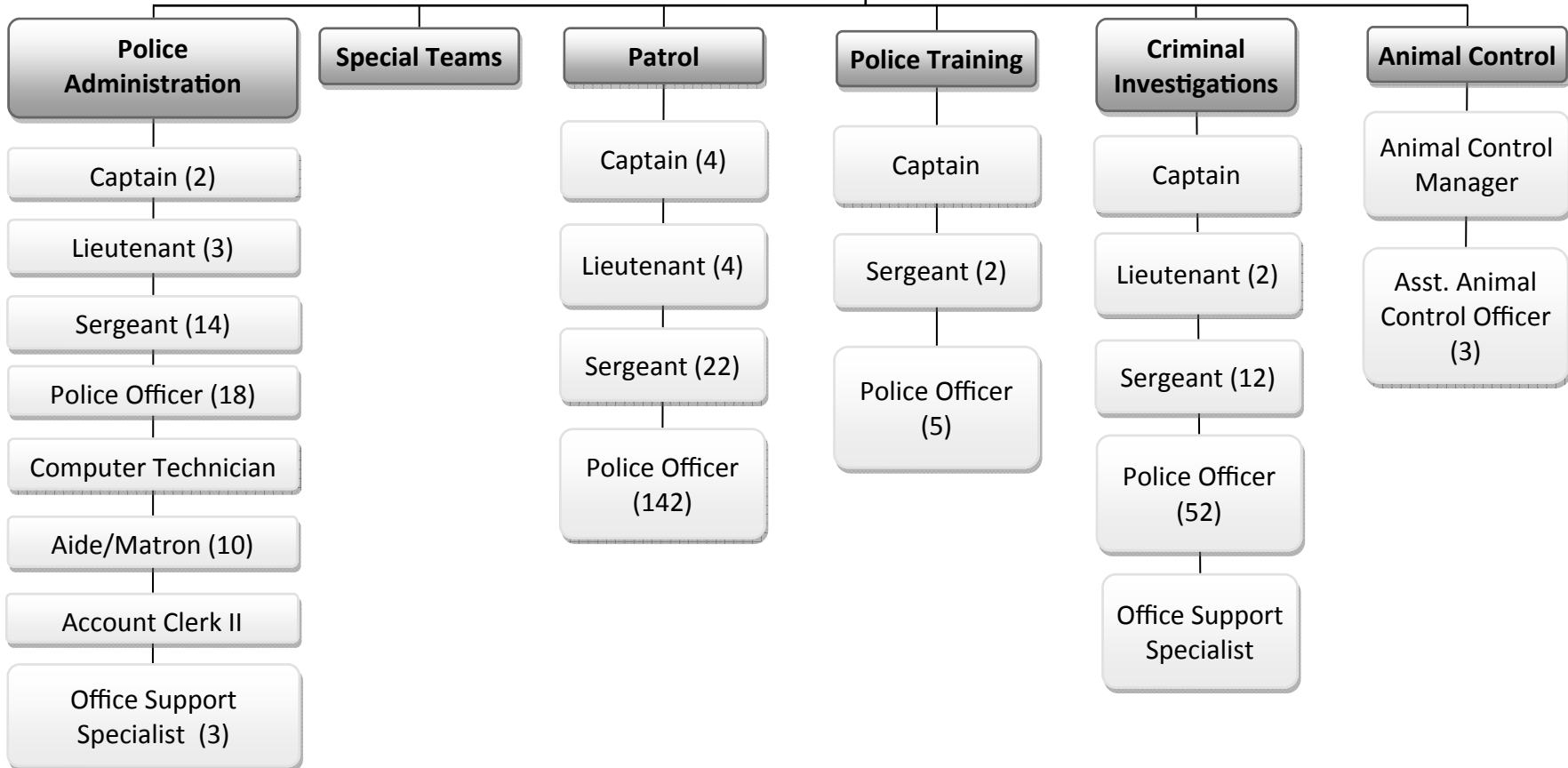
Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Purchased Professional Services	0	1,386,815	1,433,815	1,483,815	1,483,815	1,535,749	1,535,749	92.23%	51,934	3.5%
Purchased Property Services	1,333,476	0	0	0	0	0	0	0.00%	0	0.0%
Supplies	134,277	120,416	124,642	124,642	124,642	129,401	129,401	7.77%	4,759	3.8%
Total Expenditures	1,467,753	1,507,231	1,558,457	1,608,457	1,608,457	1,665,150	1,665,150	100.00%	56,693	3.5%
Net Operating Cost	1,467,753	1,507,231	1,558,457	1,608,457	1,608,457	1,665,150	1,665,150		56,693	3.5%

City of Stamford
Office of Public Safety, Health & Welfare
Police Department

Director of Public Safety, Health & Welfare

Chief of Police

Assistant Chief (2)



Fiscal Year 2017/2018 - Department Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department

Mission Statement:

Our mission is to provide a safe and secure environment through our commitment to community oriented service, delivered with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; and maintain public order and safety through problem oriented and community based policing.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Police (3300)	57,642,216	17,485,896	11,826,895	14,012,852	12,328,908	12,458,903	12,139,315	20.67%	-189,593	-1.5%
Patrol (3301)	0	30,369,616	27,095,817	27,803,308	29,181,983	31,277,375	30,351,749	51.67%	1,169,766	4.0%
Special Teams (3302)	0	683,274	405,917	405,917	435,891	525,321	451,705	0.77%	15,814	3.6%
Police Training (3303)	0	4,286,637	2,121,466	2,186,197	2,531,444	2,396,875	2,327,935	3.96%	-203,509	-8.0%
Criminal Investigations (3304)	0	10,677,963	10,957,588	11,298,677	11,670,504	13,088,900	12,765,592	21.73%	1,095,088	9.4%
Police SS (3361)	1,235,950	0	0	0	0	0	0	0.00%	0	0.0%
Animal Control (3366)	457,347	471,443	462,784	468,617	513,494	701,631	701,631	1.19%	188,137	36.6%
Total Expenditures	59,335,512	63,974,829	52,870,467	56,175,568	56,662,223	60,449,005	58,737,927	100.00%	2,075,704	3.7%
Revenue										
Police (3300)	32,135	42,289	31,500	31,500	41,500	31,500	31,500	22.26%	-10,000	-24.1%
Patrol (3301)	101,310	85,169	65,000	65,000	75,000	75,000	75,000	53.00%	0	0.0%
Animal Control (3366)	0	0	15,000	15,000	15,000	35,000	35,000	24.73%	20,000	133.3%
Total Revenue	133,445	127,458	111,500	111,500	131,500	141,500	141,500	100.00%	10,000	7.6%
Net Operating Cost	59,202,067	63,847,371	52,758,967	56,064,068	56,530,723	60,307,505	58,596,427	100.00%	2,065,704	3.7%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:44 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3300 Police Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C009	Account Clerk II	1	52,504	1	53,769	1	53,769	0	1,265	2.4%	Step Increase
PP	C904	Asst Police Chief	2	275,130	2	263,138	2	263,138	0	-11,992	-4.4%	
UAW	C155	Computer Technician	1	77,901	1	77,604	1	77,604	0	-297	-0.4%	
UAW	C558	Office Support Specialist	3	152,618	3	146,365	3	146,365	0	-6,253	-4.1%	Step Decrease
UAW	C612	Police Aide	9	513,674	9	453,073	9	453,073	0	-60,601	-11.8%	Weekly Hours Decrease 40 to 35
POL	C616	Police Captain	2	219,628	2	249,142	2	249,142	0	29,514	13.4%	Compound Rate Increase
PP	C617	Police Chief	1	151,831	1	136,570	1	136,570	0	-15,261	-10.1%	Rate Increase
UAW	C618	Police Clerk-Matron	1	50,360	1	50,170	1	50,170	0	-190	-0.4%	
POL	C625	Police Lieutenant	3	286,629	3	326,659	3	326,659	0	40,030	14.0%	Compound Rate Increase
POL	C629	Police Officer	22	1,473,589	18	1,491,986	18	1,491,986	-4	18,397	1.2%	Police Dept xfer
POL	C631	Police Sergeant	15	1,246,235	14	1,315,110	14	1,315,110	-1	68,875	5.5%	Police Dept xfer
UAW	C687	Research Assistant	1	64,228	0	0	0	0	-1	-64,228	-100.0%	pos upgrade & xfer to Publ Sfty 3101
Total			61	4,564,327	55	4,563,586	55	4,563,586	-6	-741	0.0%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3300 Police Administration

Program Description:

The Administration program consists of the Chief's Office, Support Services, Headquarters/Front Desk, Jail, Records Room, Information Technology, Internal Affairs, Vehicle Maintenance, Payroll, Grants, and Central Hiring.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	21,843,204	5,194,870	4,564,327	6,685,653	4,847,080	4,563,586	4,563,586	37.59%	-283,494	-5.8%
Other Salary	3,563,568	1,689,789	1,897,715	1,897,715	1,906,965	2,173,777	2,039,338	16.80%	132,373	6.9%
Overtime	5,535,541	1,428,874	1,030,000	1,084,631	1,200,452	1,405,000	1,255,000	10.34%	54,548	4.5%
Employee Benefits	7,086,952	1,782,825	1,532,739	1,532,739	1,552,670	1,584,247	1,579,713	13.01%	27,043	1.7%
Retirement Benefits	12,466,687	4,947,271	1,279,457	1,279,457	1,306,297	1,391,454	1,391,454	11.46%	85,157	6.5%
Payments to Insurance Fund	6,373,302	1,495,824	1,352,665	1,352,665	1,345,005	1,156,878	1,156,878	9.53%	-188,127	-14.0%
Purchased Other Services	31,693	9,071	10,500	10,500	11,000	10,500	10,500	0.09%	-500	-4.5%
Purchased Professional Services	83,213	103,307	55,000	65,000	65,000	105,000	90,000	0.74%	25,000	38.5%
Purchased Property Services	345,720	305,920	320,506	320,506	320,506	380,135	344,440	2.84%	23,934	7.5%
Professional Development	0	0	0	0	125	0	0	0.00%	-125	-100.0%
Utilities & Commodities	0	197,870	291,260	291,260	281,082	316,760	302,260	2.49%	21,178	7.5%
Supplies	312,329	326,798	334,335	334,335	334,335	334,335	334,335	2.75%	0	0.0%
Other	5	3,476	5,471	5,471	5,471	5,471	5,471	0.05%	0	0.0%
City Support to BOE	0	0	-847,080	-847,080	-847,080	-968,240	-933,660	-7.69%	-86,580	10.2%
Total Expenditures	57,642,216	17,485,896	11,826,895	14,012,852	12,328,908	12,458,903	12,139,315	100.00%	-189,593	-1.5%
Revenue										
Bingo Permits-Police	164	168	300	300	300	300	300	0.95%	0	0.0%
Police-Miscellaneous	31,036	40,916	30,000	30,000	40,000	30,000	30,000	95.24%	-10,000	-25.0%
Raffle & Bazaar Permits	935	1,205	1,200	1,200	1,200	1,200	1,200	3.81%	0	0.0%
Total Revenue	32,135	42,289	31,500	31,500	41,500	31,500	31,500	100.00%	-10,000	-24.1%
Net Operating Cost	57,610,080	17,443,607	11,795,395	13,981,352	12,287,408	12,427,403	12,107,815		(179,593)	-1.5%

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3301 Patrol

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
POL	C616	Police Captain	4	431,506	4	491,134	4	491,134	0	59,628	13.8%	Compound Rate Increase
POL	C625	Police Lieutenant	4	382,622	4	434,662	4	434,662	0	52,040	13.6%	Compound Rate Increase
POL	C629	Police Officer	141	9,489,667	142	10,977,805	142	10,977,805	1	1,488,138	15.7%	Police Dept xfer; 4 pos unfunded
POL	C631	Police Sergeant	22	1,819,428	22	2,066,530	22	2,066,530	0	247,102	13.6%	Compound Rate Increase
Total			171	12,123,223	172	13,970,131	172	13,970,131	1	1,846,908	15.2%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3301 Patrol

Program Description:

Patrol Division consists of Uniformed Officers assigned to Patrol Squads and the Marine Division. They are responsible for responding to all emergencies and calls for service, patrolling their assigned areas for criminal activity, motor vehicle violations, quality of life and safety issues, and providing a police presence in all neighborhoods.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	12,084,437	12,123,223	12,741,356	12,910,650	13,970,131	13,970,131	46.03%	1,059,481	8.2%
Other Salary	0	1,640,349	1,485,320	1,485,320	1,762,320	2,061,566	1,860,044	6.13%	97,724	5.5%
Overtime	0	2,538,833	1,970,000	2,059,358	3,117,443	3,370,000	2,725,000	8.98%	-392,443	-12.6%
Employee Benefits	0	3,949,367	3,846,078	3,846,078	3,908,130	4,153,081	4,139,587	13.64%	231,457	5.9%
Retirement Benefits	0	5,996,163	3,284,849	3,284,849	3,374,340	3,598,806	3,598,806	11.86%	224,466	6.7%
Payments to Insurance Fund	0	3,772,076	3,791,898	3,791,898	3,770,424	3,617,872	3,617,872	11.92%	-152,552	-4.0%
Purchased Property Services	0	25,334	219,500	219,500	19,500	120,000	113,390	0.37%	93,890	481.5%
Utilities & Commodities	0	330,088	338,919	338,919	283,146	351,919	292,919	0.97%	9,773	3.5%
Supplies	0	32,969	36,030	36,030	36,030	34,000	34,000	0.11%	-2,030	-5.6%
Total Expenditures	0	30,369,616	27,095,817	27,803,308	29,181,983	31,277,375	30,351,749	100.00%	1,169,766	4.0%
Revenue										
Moving Vehicle Fines	101,310	85,169	65,000	65,000	75,000	75,000	75,000	100.00%	0	0.0%
Total Revenue	101,310	85,169	65,000	65,000	75,000	75,000	75,000	100.00%	0	0.0%
Net Operating Cost	(101,310)	30,284,447	27,030,817	27,738,308	29,106,983	31,202,375	30,276,749		1,169,766	4.0%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3302 Special Teams

Program Description:

Police Special Teams consists of the Special Response Team (SRT), the Hostage Negotiation Team (HNT), the Bomb Team, and the K-9 Team.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Other Salary	0	9,420	10,000	10,000	15,000	20,000	15,000	3.32%	0	0.0%	
Overtime	0	370,286	322,000	322,000	352,000	427,000	362,000	80.14%	10,000	2.8%	
Employee Benefits	0	4,451	4,721	4,721	5,850	7,125	6,009	1.33%	159	2.7%	
Payments to Insurance Fund	0	238,465	0	0	0	0	0	0.00%	0	0.0%	
Purchased Professional Services	0	1,754	1,500	1,500	1,500	1,500	1,500	0.33%	0	0.0%	
Utilities & Commodities	0	48,902	57,696	57,696	51,541	58,196	55,696	12.33%	4,155	8.1%	
Supplies	0	9,996	10,000	10,000	10,000	11,500	11,500	2.55%	1,500	15.0%	
Total Expenditures	0	683,274	405,917	405,917	435,891	525,321	451,705	100.00%	15,814	3.6%	
Net Operating Cost	0	683,274	405,917	405,917	435,891	525,321	451,705		15,814	3.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3303 Police Training

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
POL	C616	Police Captain	1	109,439	1	124,196	1	124,196	0	14,757	13.5%	Compound Rate Increase
POL	C629	Police Officer	5	360,995	5	410,885	5	410,885	0	49,890	13.8%	Compound Rate Increase
POL	C631	Police Sergeant	2	165,798	2	186,330	2	186,330	0	20,532	12.4%	Compound Rate Increase
Total			8	636,232	8	721,411	8	721,411	0	85,179	13.4%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3303 Police Training

Program Description:

The Training program consists of Academy and Firearms staff and new officers undergoing initial recruit and Field Training. The Training Division is responsible for providing all initial and State mandated recurrent training for the Department.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	0	1,435,017	636,232	691,820	777,502	721,411	721,411	30.99%	-56,091	-7.2%	
Other Salary	0	108,465	71,239	71,239	92,614	108,534	75,400	3.24%	-17,214	-18.6%	
Overtime	0	560,163	567,000	576,143	802,000	567,000	567,000	24.36%	-235,000	-29.3%	
Employee Benefits	0	295,314	284,695	284,695	293,226	318,360	317,832	13.65%	24,606	8.4%	
Retirement Benefits	0	401,237	192,750	192,750	197,518	210,404	210,404	9.04%	12,886	6.5%	
Payments to Insurance Fund	0	1,300,716	177,399	177,399	176,394	168,274	168,274	7.23%	-8,120	-4.6%	
Purchased Property Services	0	3,150	4,000	4,000	4,000	5,650	5,372	0.23%	1,372	34.3%	
Professional Development	0	44,911	50,000	50,000	50,000	80,000	65,000	2.79%	15,000	30.0%	
Utilities & Commodities	0	5,698	3,442	3,442	3,481	3,242	3,242	0.14%	-239	-6.9%	
Supplies	0	131,967	134,709	134,709	134,709	214,000	194,000	8.33%	59,291	44.0%	
Total Expenditures	0	4,286,637	2,121,466	2,186,197	2,531,444	2,396,875	2,327,935	100.00%	-203,509	-8.0%	
Net Operating Cost	0	4,286,637	2,121,466	2,186,197	2,531,444	2,396,875	2,327,935		(203,509)	-8.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:37:58 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3304 Criminal Investigations

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C558	Office Support Specialist	1	53,417	1	53,215	1	53,215	0	-202	-0.4%	
POL	C616	Police Captain	1	108,589	1	123,346	1	123,346	0	14,757	13.6%	Compound Rate Increase
POL	C625	Police Lieutenant	2	190,086	2	216,356	2	216,356	0	26,270	13.8%	Compound Rate Increase
POL	C629	Police Officer	49	3,449,692	52	4,139,455	52	4,139,455	3	689,763	20.0%	Police Dept xfer; Compound Rate Increa
POL	C631	Police Sergeant	11	906,839	12	1,124,880	12	1,124,880	1	218,041	24.0%	Police Dept xfer; Compound Rate Increa
Total			64	4,708,623	68	5,657,252	68	5,657,252	4	948,629	20.1%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3304 Criminal Investigations

Program Description:

The Bureau of Criminal Investigations (BCI) consists of the BCI - Persons Unit, BCI - Property Unit, Youth Bureau and SRO Program, Special Victims Unit, ID Bureau (CSI), Narcotics and Organized Crime Squad (NOC), Evidence/Property Unit, and Court Liaison Officer.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	4,927,533	4,708,623	4,967,315	4,779,764	5,657,252	5,657,252	44.32%	877,488	18.4%
Other Salary	0	494,494	500,248	500,248	522,248	613,620	571,248	4.47%	49,000	9.4%
Overtime	0	1,369,435	1,220,000	1,287,397	1,779,397	1,875,000	1,600,000	12.53%	-179,397	-10.1%
Employee Benefits	0	1,529,676	1,481,658	1,481,658	1,503,117	1,732,500	1,727,441	13.53%	224,324	14.9%
Retirement Benefits	0	2,224,463	1,471,515	1,471,515	1,509,416	1,608,853	1,608,853	12.60%	99,437	6.6%
Payments to Insurance Fund	0	0	1,419,190	1,419,190	1,411,153	1,430,321	1,430,321	11.20%	19,168	1.4%
Purchased Other Services	0	17,390	27,000	27,000	27,000	27,000	27,000	0.21%	0	0.0%
Purchased Property Services	0	35,053	41,500	41,500	41,500	41,500	40,623	0.32%	-877	-2.1%
Utilities & Commodities	0	68,016	77,339	77,339	71,394	77,339	77,339	0.61%	5,945	8.3%
Supplies	0	11,902	10,515	10,515	10,515	10,515	10,515	0.08%	0	0.0%
Community & Cultural	0	0	0	15,000	15,000	15,000	15,000	0.12%	0	0.0%
Total Expenditures	0	10,677,963	10,957,588	11,298,677	11,670,504	13,088,900	12,765,592	100.00%	1,095,088	9.4%
Net Operating Cost	0	10,677,963	10,957,588	11,298,677	11,670,504	13,088,900	12,765,592		1,095,088	9.4%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3361 Support Services

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only).

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Payments to Insurance Fund	2,257	0	0	0	0	0	0	0.00%	0	0.0%	
Purchased Property Services	25,150	0	0	0	0	0	0	0.00%	0	0.0%	
Professional Development	63,577	0	0	0	0	0	0	0.00%	0	0.0%	
Utilities & Commodities	862,172	0	0	0	0	0	0	0.00%	0	0.0%	
Supplies	279,544	0	0	0	0	0	0	0.00%	0	0.0%	
Other	3,250	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	1,235,950	0	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	1,235,950	0	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:04 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3366 Animal Control

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C035	Animal Control Mgr	1	69,118	1	77,555	1	77,555	0	8,437	12.2%	Step/Compound Rate Increase
UAW	C061	Asst Munipl Animal Contr	3	160,058	3	164,059	3	164,059	0	4,001	2.5%	Step Increase
Total			4	229,176	4	241,614	4	241,614	0	12,438	5.4%	

Fiscal Year 2017/2018 - Program Summary

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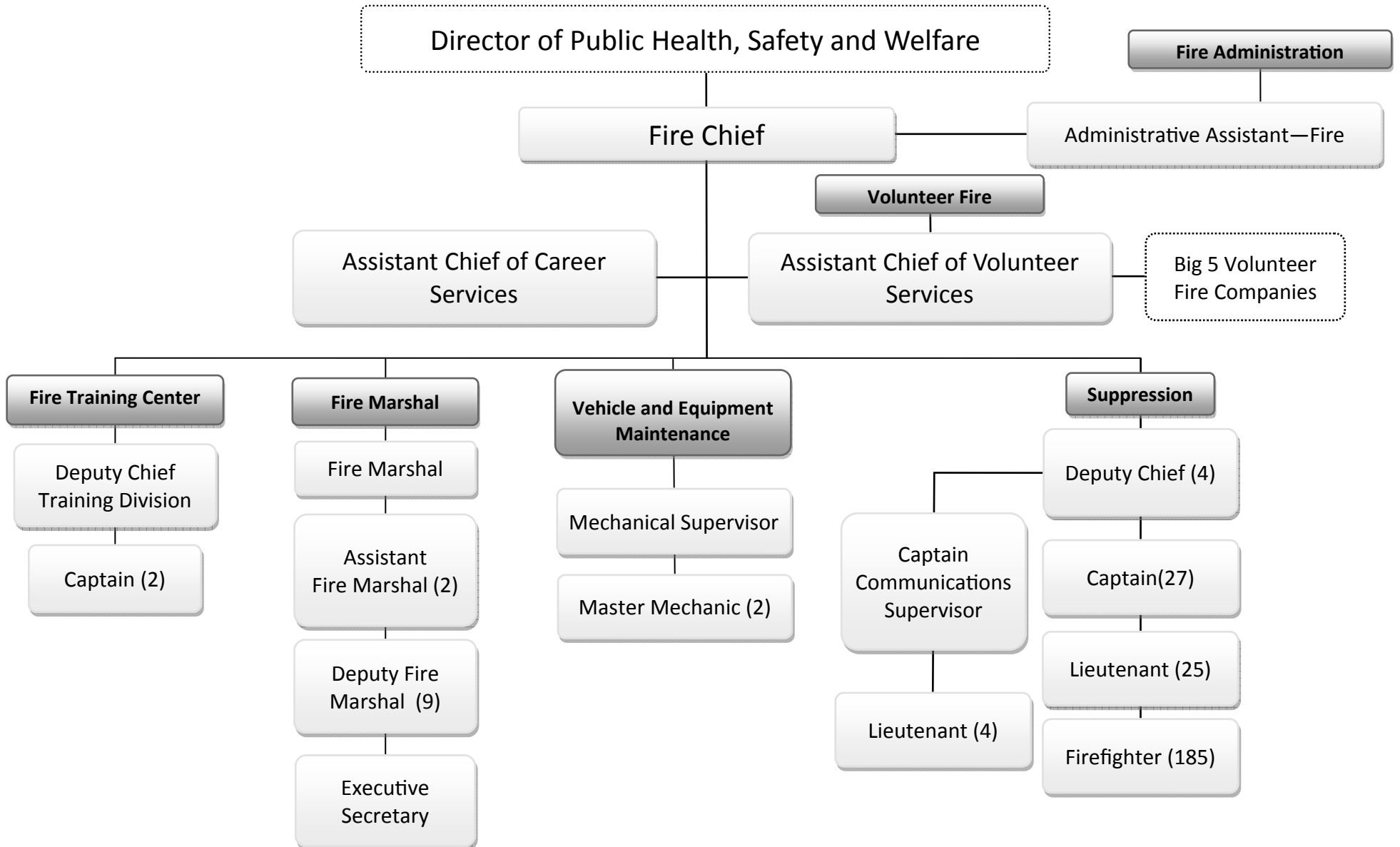
Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3366 Animal Control

Program Description:

Animal Control enforces the applicable provision of Title 22 of the Connecticut Statutes and Chapter 111 of the Code of the City of Stamford, Connecticut. Updates and implements effective Animal Control programs emphasizing responsible pet ownership, humane education, and reducing pet overpopulation to enrich the lives of the citizens and animals of Stamford.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	172,042	168,819	229,176	235,009	237,012	241,614	241,614	34.44%	4,602	1.9%
Other Salary	64,694	78,444	33,870	33,870	73,370	59,025	59,025	8.41%	-14,345	-19.6%
Overtime	46,036	31,582	30,000	30,000	30,000	30,000	30,000	4.28%	0	0.0%
Employee Benefits	84,532	104,252	98,667	98,667	102,288	108,300	108,300	15.44%	6,012	5.9%
Retirement Benefits	59,274	59,934	22,206	22,206	22,206	23,852	23,852	3.40%	1,646	7.4%
Payments to Insurance Fund	8,615	9,485	9,250	9,250	9,197	195,327	195,327	27.84%	186,130	2023.8%
Purchased Other Services	0	0	200	200	200	800	800	0.11%	600	300.0%
Purchased Professional Services	0	0	15,000	15,000	15,000	19,000	19,000	2.71%	4,000	26.7%
Utilities & Commodities	1,005	848	4,911	4,911	4,719	4,911	4,911	0.70%	192	4.1%
Supplies	21,149	18,079	19,504	19,504	19,502	18,802	18,802	2.68%	-700	-3.6%
Total Expenditures	457,347	471,443	462,784	468,617	513,494	701,631	701,631	100.00%	188,137	36.6%
Revenue										
Transfer In - Dog Fund	0	0	15,000	15,000	15,000	35,000	35,000	100.00%	20,000	133.3%
Total Revenue	0	0	15,000	15,000	15,000	35,000	35,000	100.00%	20,000	133.3%
Net Operating Cost	457,347	471,443	447,784	453,617	498,494	666,631	666,631		168,137	33.7%

City of Stamford Office of Health, Safety and Welfare Stamford Fire Department



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:38:07 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department

Mission Statement:

The Mission of the Stamford Fire Department is to mitigate the threat to life and property from fire, acute medical and other emergencies, both natural and man-made, through education, prevention, community preparedness, emergency response and recovery programs. Life safety of both the public and firefighters is always priority number one. We will respond to emergencies in a professional and courteous manner and strive to reduce the rate of emergencies through public education and code enforcement. Ethical values will remain the core of decision making and will be executed by all levels of the Department.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Volunteer Fire (3410)	0	2,588,872	2,686,958	2,740,912	2,741,648	4,767,991	2,740,229	5.30%	-1,419	-0.1%
Fire Administration (3510)	47,947,827	2,835,926	588,660	603,839	607,851	676,276	669,276	1.29%	61,425	10.1%
Suppression (3521)	0	39,258,236	39,053,592	42,107,631	41,458,079	44,383,800	44,195,870	85.44%	2,737,791	6.6%
Fire Training Center (3533)	2,317	757,982	717,694	746,894	721,683	813,992	813,992	1.57%	92,309	12.8%
Fire Marshal (3540)	0	2,139,923	2,136,539	2,297,337	2,274,250	2,411,297	2,411,297	4.66%	137,047	6.0%
Vehicle & Equip Maint (3550)	0	767,238	797,660	797,660	762,537	908,753	898,753	1.74%	136,216	17.9%
Total Expenditures	47,950,144	48,348,178	45,981,103	49,294,273	48,566,048	53,962,109	51,729,417	100.00%	3,163,369	6.5%
Revenue										
Fire Marshal (3540)	493	904	150	150	150	0	0	0.00%	-150	-100.0%
Total Revenue	493	904	150	150	150	0	0	100.00%	-150	-100.0%
Net Operating Cost	47,949,651	48,347,274	45,980,953	49,294,123	48,565,898	53,962,109	51,729,417	100.00%	3,163,519	6.5%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:09 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3410 Volunteer Fire

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C062V	Asst Fire Chief VS	1	135,140	1	137,450	1	137,450	0	2,310	1.7%	Rate Increase
Total			1	135,140	1	137,450	1	137,450	0	2,310	1.7%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3410 Volunteer Fire

Program Description:

The Volunteer Fire Service consists of New Hope Fire Co., Belltown Fire Co., Springdale Fire Co., Turn of River Fire Co., and the Long Ridge Fire Co. All City operating costs associated with the Volunteer Fire Service are contained within this program. This includes personnel costs associated with all employees of Long Ridge and Belltown, as well as the Assistant Chief of Volunteer Services.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	125,697	135,140	135,140	135,140	137,450	137,450	5.02%	2,310	1.7%
Employee Benefits	0	14,011	39,992	39,992	40,384	41,564	41,564	1.52%	1,180	2.9%
Retirement Benefits	0	44,216	0	0	0	0	0	0.00%	0	0.0%
Payments to Insurance Fund	0	133,022	102,824	102,824	102,242	90,537	90,537	3.30%	-11,705	-11.4%
Utilities & Commodities	0	2,321	1,012	1,012	1,938	1,813	1,813	0.07%	-125	-6.4%
Volunteer Fire Dept	0	2,269,606	2,407,990	2,461,944	2,461,944	4,496,627	2,468,865	90.10%	6,921	0.3%
Total Expenditures	0	2,588,872	2,686,958	2,740,912	2,741,648	4,767,991	2,740,229	100.00%	-1,419	-0.1%
Net Operating Cost	0	2,588,872	2,686,958	2,740,912	2,741,648	4,767,991	2,740,229		(1,419)	-0.1%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:13 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3510 Fire Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C995	Admin Asst-Fire	1	81,425	1	87,748	1	87,748	0	6,323	7.8%	Compound Rate Increase
PP	C062C	Asst Fire Chief CS	1	123,874	1	141,200	1	141,200	0	17,326	14.0%	Rate Increase
	CBGR	CHRGBK to GRANTS	0	0	0	-31,614	0	-31,614	0	-31,614	100.0%	Emerg Mgmnt Grant Reimbursement
PP	C369	Fire Chief	1	151,831	1	157,507	1	157,507	0	5,676	3.7%	Rate Increase
Total			3	357,130	3	354,841	3	354,841	0	-2,289	-0.6%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3510 Fire Administration

Program Description:

The Administration of the Stamford Fire Department consists of the Fire Chief, the Assistant Chief of Career Services, the Assistant Chief of Volunteer Services, and an Administrative Assistant. Long-term vision, strategic planning, policy creation and adoption, budget administration, payroll, and records management, are all its responsibility.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	19,902,481	326,618	357,130	372,309	367,341	354,841	354,841	53.02%	-12,500	-3.4%
Other Salary	3,082,655	5,127	3,200	3,200	8,700	25,827	25,827	3.86%	17,127	196.9%
Overtime	3,964,481	16,731	30,000	30,000	33,511	30,000	30,000	4.48%	-3,511	-10.5%
Employee Benefits	6,327,396	44,330	43,459	43,459	44,779	78,087	78,087	11.67%	33,308	74.4%
Retirement Benefits	8,214,298	2,356,281	61,316	61,316	61,316	74,416	74,416	11.12%	13,100	21.4%
Payments to Insurance Fund	1,316,171	13,157	13,324	13,324	13,248	13,954	13,954	2.08%	706	5.3%
Purchased Other Services	1,891	1,444	0	0	30	500	500	0.07%	470	1566.7%
Purchased Professional Services	26,000	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	175,544	26,615	28,000	28,000	28,000	32,000	32,000	4.78%	4,000	14.3%
Professional Development	56,265	1,378	290	290	290	8,000	8,000	1.20%	7,710	2658.6%
Utilities & Commodities	1,857,013	25,050	31,151	31,151	29,846	32,151	25,151	3.76%	-4,695	-15.7%
Supplies	796,967	19,194	20,790	20,790	20,790	26,500	26,500	3.96%	5,710	27.5%
Volunteer Fire Dept	2,226,663	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	47,947,827	2,835,926	588,660	603,839	607,851	676,276	669,276	100.00%	61,425	10.1%
Net Operating Cost	47,947,827	2,835,926	588,660	603,839	607,851	676,276	669,276		61,425	10.1%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:18 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3521 Suppression

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	BA	Budget Adjustment	0	-500,000	0	0	0	0	0	500,000	100.0%	BOF General Reduction FY16/17
FIR	C205	Deputy Fire Chief	4	431,470	4	487,902	4	487,902	0	56,432	13.1%	Compound Rate Increase
FIR	C368	Fire Captain	28	2,662,458	28	3,024,138	28	3,024,138	0	361,680	13.6%	Compound Rate Increase
FIR	C374	Fire Lieutenant	29	2,372,323	29	2,708,825	29	2,708,825	0	336,502	14.2%	Compound Rate Increase
FIR	C371	Firefighter	191	13,242,595	185	14,697,892	185	14,697,892	-6	1,455,297	11.0%	Anticipate Vacancies from Promotions
Total			252	18,208,846	246	20,918,757	246	20,918,757	-6	2,709,911	14.9%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3521 Suppression

Program Description:

The Line Division responds to over 10,000 incidents a year. It is responsible for all emergency responses including Fire Suppression, Emergency Medical, Rescue and Hazardous Conditions, and Hazardous Materials.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	0	17,552,831	18,208,846	20,675,270	20,123,419	20,918,757	20,918,757	47.33%	795,338	4.0%	
Other Salary	0	2,882,188	2,948,250	3,128,735	2,991,000	3,365,511	3,314,851	7.50%	323,851	10.8%	
Overtime	0	3,113,277	3,400,000	3,807,130	3,797,969	4,452,117	4,352,117	9.85%	554,148	14.6%	
Employee Benefits	0	6,237,762	7,041,289	7,041,289	7,135,399	6,994,183	6,991,913	15.82%	-143,486	-2.0%	
Retirement Benefits	0	6,031,595	3,896,745	3,896,745	3,896,745	4,986,100	4,986,100	11.28%	1,089,355	28.0%	
Payments to Insurance Fund	0	1,078,863	1,119,180	1,119,180	1,112,842	1,144,206	1,144,206	2.59%	31,364	2.8%	
Purchased Professional Services	0	25,000	40,000	40,000	40,000	25,000	20,000	0.05%	-20,000	-50.0%	
Purchased Property Services	0	31,938	32,000	32,000	32,000	32,000	32,000	0.07%	0	0.0%	
Utilities & Commodities	0	1,780,131	1,895,900	1,895,900	1,857,323	1,918,500	1,898,500	4.30%	41,177	2.2%	
Supplies	0	524,652	471,382	471,382	471,382	547,426	537,426	1.22%	66,044	14.0%	
Total Expenditures	0	39,258,236	39,053,592	42,107,631	41,458,079	44,383,800	44,195,870	100.00%	2,737,791	6.6%	
Net Operating Cost	0	39,258,236	39,053,592	42,107,631	41,458,079	44,383,800	44,195,870		2,737,791	6.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:22 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3533 Fire Training Center

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
FIR	C205	Deputy Fire Chief	1	114,204	1	125,375	1	125,375	0	11,171	9.8%	Compound Rate Increase
FIR	C368	Fire Captain	2	199,446	2	225,616	2	225,616	0	26,170	13.1%	Compound Rate Increase
Total			3	313,650	3	350,991	3	350,991	0	37,341	11.9%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:38:23 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3533 Fire Training Center

Program Description:

The SFD Training Division is responsible for all Fire/Emergency training for all line personnel of the Department. This includes initial training of new hires, ongoing in-service training of the current staff and all specialty training. The Division consists of a Deputy Chief/Training Director and two Captains.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	309,562	313,650	329,305	304,762	350,991	350,991	43.12%	46,229	15.2%
Other Salary	0	30,084	42,963	44,534	42,963	53,673	53,673	6.59%	10,710	24.9%
Overtime	0	136,606	100,000	111,974	111,705	140,000	140,000	17.20%	28,295	25.3%
Employee Benefits	0	77,098	80,965	80,965	82,213	35,148	35,148	4.32%	-47,065	-57.2%
Retirement Benefits	0	91,507	64,400	64,400	64,400	84,434	84,434	10.37%	20,034	31.1%
Payments to Insurance Fund	2,317	2,296	13,324	13,324	13,248	13,954	13,954	1.71%	706	5.3%
Purchased Property Services	0	1,000	1,000	1,000	1,000	1,000	1,000	0.12%	0	0.0%
Professional Development	0	106,230	90,000	90,000	90,000	127,000	127,000	15.60%	37,000	41.1%
Utilities & Commodities	0	3,600	11,392	11,392	11,392	5,992	5,992	0.74%	-5,400	-47.4%
Supplies	0	0	0	0	0	1,800	1,800	0.22%	1,800	100.0%
Total Expenditures	2,317	757,982	717,694	746,894	721,683	813,992	813,992	100.00%	92,309	12.8%

Net Operating Cost	2,317	757,982	717,694	746,894	721,683	813,992	813,992		92,309	12.8%
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Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:26 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3540 Fire Marshal

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
FIR	C966	Asst Fire Marshal	2	198,495	2	226,237	2	226,237	0	27,742	14.0%	Compound Rate Increase
FIR	C203	Deputy Fire Marshal	9	794,312	9	885,516	9	885,516	0	91,204	11.5%	Compound Rate Increase
UAW	C350	Executive Secretary	1	64,028	1	63,784	1	63,784	0	-244	-0.4%	
FIR	C372	Fire Marshal	1	113,224	1	128,956	1	128,956	0	15,732	13.9%	Compound Rate Increase
Total			13	1,170,059	13	1,304,493	13	1,304,493	0	134,434	11.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:38:27 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3540 Fire Marshal

Program Description:

The Fire Marshal Division consists of the Fire Marshal, two assistant Fire Marshals, nine Deputy Fire Marshals, and an Executive Secretary. The Division is responsible for all Fire code compliance for all existing and new structures in the City of a size/occupancy greater than 2-family homes. It is also responsible for all fire investigations whether accidental in cause or intentionally set. The Department's public fire education program is developed and administered through this office.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	1,161,228	1,170,059	1,316,026	1,281,010	1,304,493	1,304,493	54.10%	23,483	1.8%
Other Salary	0	107,355	118,831	122,715	118,831	137,699	137,699	5.71%	18,868	15.9%
Overtime	0	83,030	91,424	102,371	102,125	105,013	105,013	4.36%	2,888	2.8%
Employee Benefits	0	342,381	389,925	389,925	395,403	400,151	400,151	16.59%	4,748	1.2%
Retirement Benefits	0	361,573	289,993	289,993	289,993	373,975	373,975	15.51%	83,982	29.0%
Payments to Insurance Fund	0	57,013	57,735	57,735	57,735	60,466	60,466	2.51%	2,731	4.7%
Purchased Other Services	0	147	2,984	2,984	2,984	1,000	1,000	0.04%	-1,984	-66.5%
Utilities & Commodities	0	20,884	8,088	8,088	18,669	21,000	21,000	0.87%	2,331	12.5%
Supplies	0	6,312	7,500	7,500	7,500	7,500	7,500	0.31%	0	0.0%
Total Expenditures	0	2,139,923	2,136,539	2,297,337	2,274,250	2,411,297	2,411,297	100.00%	137,047	6.0%
Revenue										
Fire - Miscellaneous	493	904	150	150	150	0	0	0.00%	-150	-100.0%
Total Revenue	493	904	150	150	150	0	0	0.00%	-150	-100.0%
Net Operating Cost	(493)	2,139,019	2,136,389	2,297,187	2,274,100	2,411,297	2,411,297		137,197	6.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:30 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3550 Vehicle & Equipment Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UE	C905	Master Mech-Fire Equip	2	158,154	2	159,630	2	159,630	0	1,476	0.9%	
FIR	C551	Mechanical Supv-Fire	1	91,586	1	104,796	1	104,796	0	13,210	14.4%	Compound Rate Increase
Total			3	249,740	3	264,426	3	264,426	0	14,686	5.9%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0351 Stamford Fire Department
Program: 3550 Vehicle & Equipment Maintenance

Program Description:

The Maintenance division is responsible for the periodic maintenance and repair of all 23 City owned fire apparatus, as well as 35 small vehicles, trailers, small powered tools, fire hydrants and the fleet of Self Contained Breathing Apparatus.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	154,845	249,740	249,740	206,806	264,426	264,426	29.42%	57,620	27.9%
Other Salary	0	25,561	32,613	32,613	42,613	36,837	36,837	4.10%	-5,776	-13.6%
Overtime	0	95,141	60,000	60,000	60,000	105,860	105,860	11.78%	45,860	76.4%
Employee Benefits	0	67,877	59,672	59,672	60,080	57,216	57,216	6.37%	-2,864	-4.8%
Retirement Benefits	0	78,279	26,919	26,919	26,919	28,968	28,968	3.22%	2,049	7.6%
Payments to Insurance Fund	0	13,157	13,324	13,324	13,248	13,954	13,954	1.55%	706	5.3%
Purchased Property Services	0	130,755	140,000	140,000	140,000	160,000	150,000	16.69%	10,000	7.1%
Utilities & Commodities	0	2,749	5,392	5,392	2,871	6,492	6,492	0.72%	3,621	126.1%
Supplies	0	198,874	210,000	210,000	210,000	235,000	235,000	26.15%	25,000	11.9%
Total Expenditures	0	767,238	797,660	797,660	762,537	908,753	898,753	100.00%	136,216	17.9%
Net Operating Cost	0	767,238	797,660	797,660	762,537	908,753	898,753		136,216	17.9%

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:38:33 PM

Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Dept/Div: 0370 Smith House Nursing Facility

Mission Statement:

In 2016, the City successfully completed an agreement to transfer the operations of the Smith House Health Care Center to Center Management Group (CMG). CMG assumed day-to-day operations of Smith House under a Management and Operations Transfer Agreement effective January 4, 2016.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Smith House (3710)	2,060,346	1,721,255	319,389	319,389	276,774	376,837	376,837	100.00%	100,063	36.2%	
Social Services (3720)	140,406	104,940	0	0	0	0	0	0.00%	0	0.0%	
Recreation (3730)	245,685	192,685	0	0	0	0	0	0.00%	0	0.0%	
Housekeeping (3740)	587,391	492,649	0	0	0	0	0	0.00%	0	0.0%	
Maintenance (3750)	1,136,338	838,142	0	0	0	0	0	0.00%	0	0.0%	
Laundry (3760)	290,866	208,140	0	0	0	0	0	0.00%	0	0.0%	
Food Services (3770)	1,804,176	1,362,472	0	0	0	0	0	0.00%	0	0.0%	
Nursing Services (3780)	10,156,941	7,498,941	0	0	0	0	0	0.00%	0	0.0%	
Physician Services (3781)	41,989	51,625	0	0	0	0	0	0.00%	0	0.0%	
Physical Therapy (3791)	473,712	205,787	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	16,937,851	12,676,636	319,389	319,389	276,774	376,837	376,837	100.00%	100,063	36.2%	
Revenue											
Smith House (3710)	11,858,705	5,737,329	200,000	200,000	5,000	0	0	0.00%	-5,000	-100.0%	
Total Revenue	11,858,705	5,737,329	200,000	200,000	5,000	0	0	100.00%	-5,000	-100.0%	
Net Operating Cost	5,079,145	6,939,307	119,389	119,389	271,774	376,837	376,837	100.00%	105,063	38.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:38:35 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0370 Smith House Nursing Facility
Program: 3710 Smith House Administration

Program Description:

All carryon expenses for Smith House will be recorded in Dept. 3710

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	641,570	472,619	0	0	0	0	0	0.00%	0	0.0%
Other Salary	37,955	26,535	0	0	0	0	0	0.00%	0	0.0%
Overtime	11,773	9,407	0	0	0	0	0	0.00%	0	0.0%
Employee Benefits	195,605	219,427	25,677	25,677	0	0	0	0.00%	0	0.0%
Retirement Benefits	55,593	63,777	0	0	0	0	0	0.00%	0	0.0%
Payments to Insurance Fund	208,580	301,425	223,562	223,562	222,296	354,137	354,137	93.98%	131,841	59.3%
Purchased Other Services	16,273	47,745	0	0	14	0	0	0.00%	-14	-100.0%
Purchased Professional Services	136,714	177,192	41,350	31,350	29,700	0	0	0.00%	-29,700	-100.0%
Purchased Property Services	31,447	41,915	28,800	38,800	24,555	22,700	22,700	6.02%	-1,855	-7.6%
Professional Development	54,296	50,938	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	30,762	25,091	0	0	210	0	0	0.00%	-210	-100.0%
Supplies	12,379	10,217	0	0	0	0	0	0.00%	0	0.0%
Other	627,401	274,966	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	2,060,346	1,721,255	319,389	319,389	276,774	376,837	376,837	100.00%	100,063	36.2%
Revenue										
Smith House-Charges for Services -	0	0	0	0	0	0	0	0.00%	0	0.0%
Smith House-Commercial Ins/Mana	240,185	365,172	25,000	25,000	0	0	0	0.00%	0	0.0%
Smith House-Guarantor/Private Pay	2,486,928	1,102,418	10,000	10,000	0	0	0	0.00%	0	0.0%
Smith House-Medicaid	7,424,911	3,293,135	140,000	140,000	3,000	0	0	0.00%	-3,000	-100.0%
Smith House-Medicare A	1,598,435	873,942	25,000	25,000	2,000	0	0	0.00%	-2,000	-100.0%
Smith House-Medicare B	105,842	52,873	0	0	0	0	0	0.00%	0	0.0%
Smith House-Miscellaneous	2,404	49,789	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	11,858,705	5,737,329	200,000	200,000	5,000	0	0	0.00%	-5,000	-100.0%

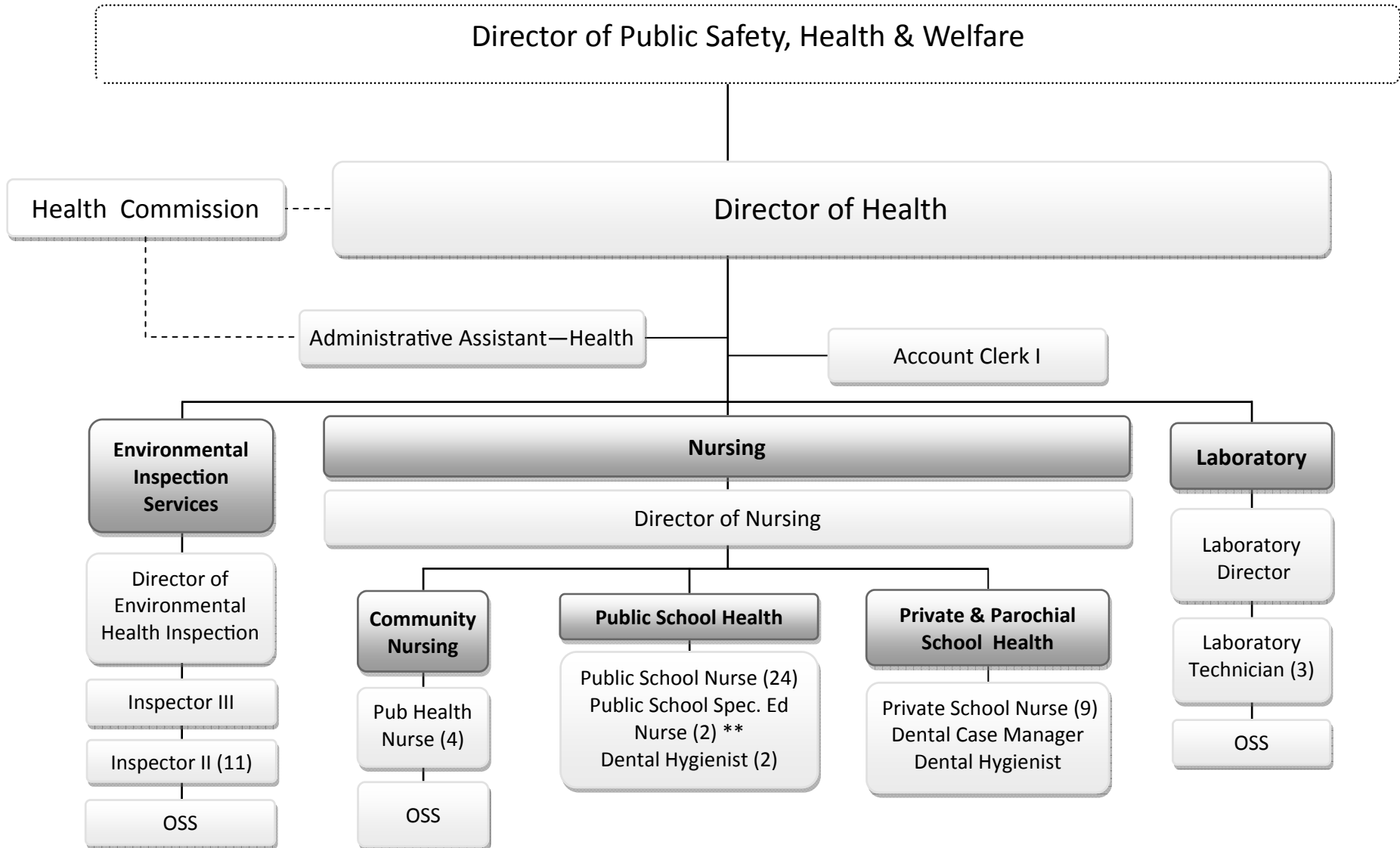
Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0370 Smith House Nursing Facility
Program: 3710 Smith House Administration

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Net Operating Cost	(9,798,359)	(4,016,074)	119,389	119,389	271,774	376,837	376,837		105,063	38.7%

City of Stamford
Office of Public Safety, Health and Welfare
Department of Health



** Funded by the BOE

Fiscal Year 2017/2018 - Department Summary

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Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Dept/Div: 0380 Health Department

Mission Statement:

The mission of the Department of Health is to promote wellness and healthy lifestyles, prevent disease and injury, and proactively protect the health, safety, and well-being of the public and our city environment.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Dir of Health (3810)	626,329	558,295	520,891	520,753	520,071	578,315	554,542	14.04%	34,471	6.6%
Laboratory (3811)	667,586	712,208	629,464	638,546	633,184	648,527	648,527	16.42%	15,343	2.4%
PS Health (3820)	2,681,453	2,837,321	-249	23,091	23,645	0	0	0.00%	-23,645	-100.0%
Private & Parochial Health (3821)	1,397,100	1,278,892	-372	-372	69,683	0	0	0.00%	-69,683	-100.0%
Comm Nursing (3822)	892,735	911,794	864,961	882,014	857,178	890,203	882,126	22.34%	24,948	2.9%
Inspection Svcs (3830)	1,776,806	1,772,760	1,847,684	1,871,139	1,807,380	1,866,915	1,863,955	47.20%	56,575	3.1%
Total Expenditures	8,042,009	8,071,270	3,862,379	3,935,171	3,911,141	3,983,960	3,949,150	100.00%	38,009	1.0%
Revenue										
Laboratory (3811)	44,500	76,195	79,000	79,000	52,500	57,800	57,800	3.41%	5,300	10.1%
PS Health (3820)	22,662	33,501	30,000	30,000	25,000	40,000	40,000	2.36%	15,000	60.0%
Comm Nursing (3822)	42,684	32,254	40,000	40,000	25,000	34,500	34,500	2.03%	9,500	38.0%
Inspection Svcs (3830)	1,322,479	1,522,385	1,567,250	1,567,250	1,568,000	1,564,500	1,564,500	92.20%	-3,500	-0.2%
Total Revenue	1,432,325	1,664,335	1,716,250	1,716,250	1,670,500	1,696,800	1,696,800	100.00%	26,300	1.6%
Net Operating Cost	6,609,684	6,406,935	2,146,129	2,218,921	2,240,641	2,287,160	2,252,350	100.00%	11,709	0.5%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:39 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3810 Director of Health

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	1	50,060	1	49,870	1	49,870	0	-190	-0.4%	
MAA	C927	Admin Asst. - Health	1	81,425	1	87,748	1	87,748	0	6,323	7.8%	Compound Rate Increase
PP	C214	Director of Health	1	142,357	1	153,307	1	153,307	0	10,950	7.7%	Step/Rate Increase
UAW	C572	Outreach Worker	0	0	0	0	0	0	0	0	0.0%	
Total			3	273,842	3	290,925	3	290,925	0	17,083	6.2%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3810 Director of Health

Program Description:

The Director of Health serves as the chief official for the Department of Health, determines the budgetary priority, and ensures accountability and performance of all programs and services.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	279,548	217,272	273,842	273,704	268,188	290,925	290,925	52.46%	22,737	8.5%
Other Salary	5,417	2,083	5,000	5,000	4,500	5,000	5,000	0.90%	500	11.1%
Overtime	522	280	500	500	500	8,125	1,500	0.27%	1,000	200.0%
Employee Benefits	136,853	106,715	122,899	122,899	122,428	110,000	109,493	19.74%	-12,935	-10.6%
Retirement Benefits	73,254	66,813	35,687	35,687	36,286	38,333	38,333	6.91%	2,047	5.6%
Payments to Insurance Fund	11,316	1,993	790	790	785	641	641	0.12%	-144	-18.3%
Purchased Other Services	5,917	4,783	2,600	2,600	3,000	14,700	12,300	2.22%	9,300	310.0%
Purchased Professional Services	47,000	71,500	47,000	47,000	47,000	47,000	47,000	8.48%	0	0.0%
Purchased Property Services	21,915	25,729	9,059	9,059	9,059	9,059	9,059	1.63%	0	0.0%
Professional Development	11,914	7,646	2,000	2,000	2,000	12,691	3,000	0.54%	1,000	50.0%
Utilities & Commodities	19,392	16,135	11,387	11,387	16,000	16,000	16,000	2.89%	0	0.0%
Supplies	11,028	35,320	7,227	7,227	7,425	20,417	16,987	3.06%	9,562	128.8%
Other	2,253	2,025	2,900	2,900	2,900	5,424	4,304	0.78%	1,404	48.4%
Total Expenditures	626,329	558,295	520,891	520,753	520,071	578,315	554,542	100.00%	34,471	6.6%
Net Operating Cost	626,329	558,295	520,891	520,753	520,071	578,315	554,542		34,471	6.6%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:43 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3811 Laboratory

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C472	Lab Dir-Health	1	106,897	1	119,790	1	119,790	0	12,893	12.1%	Step/Compound Rate Increase
UAW	C476	Lab Tech-Health	3	222,968	3	226,277	3	226,277	0	3,309	1.5%	Step Increase
UAW	C558	Office Support Specialist	1	53,417	1	53,215	1	53,215	0	-202	-0.4%	
Total			5	383,282	5	399,282	5	399,282	0	16,000	4.2%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3811 Laboratory

Program Description:

The Laboratory program provides quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	354,912	369,133	383,282	392,364	389,522	399,282	399,282	61.57%	9,760	2.5%
Overtime	320	1,399	1,000	1,000	1,000	1,000	1,000	0.15%	0	0.0%
Employee Benefits	96,716	104,561	112,651	112,651	109,921	119,019	119,019	18.35%	9,098	8.3%
Retirement Benefits	129,073	131,301	25,002	25,002	25,002	26,871	26,871	4.14%	1,869	7.5%
Payments to Insurance Fund	2,685	2,812	2,602	2,602	2,587	2,541	2,541	0.39%	-46	-1.8%
Purchased Other Services	3,240	703	1,403	1,403	1,403	1,403	1,403	0.22%	0	0.0%
Purchased Professional Services	0	44,040	47,125	47,125	47,125	47,125	47,125	7.27%	0	0.0%
Purchased Property Services	58,778	25,931	31,000	31,000	31,000	24,600	24,600	3.79%	-6,400	-20.6%
Utilities & Commodities	1,705	1,874	1,235	1,235	1,800	1,800	1,800	0.28%	0	0.0%
Supplies	20,157	28,804	22,164	22,164	21,824	22,886	22,886	3.53%	1,062	4.9%
Other	0	1,650	2,000	2,000	2,000	2,000	2,000	0.31%	0	0.0%
Total Expenditures	667,586	712,208	629,464	638,546	633,184	648,527	648,527	100.00%	15,343	2.4%
Revenue										
Health - Lab Analysis	44,500	76,195	79,000	79,000	52,500	57,800	57,800	100.00%	5,300	10.1%
Total Revenue	44,500	76,195	79,000	79,000	52,500	57,800	57,800	100.00%	5,300	10.1%
Net Operating Cost	623,086	636,013	550,464	559,546	580,684	590,727	590,727		10,043	1.7%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:47 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3820 Public School Health

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBE	CHRGBK to BOE	0	-124,526	0	-123,461	0	-123,461	0	1,065	0.9%	
DEN	C646	Pub Hlth Dental Hygien	2	125,554	2	125,078	2	125,078	0	-476	-0.4%	
NUR	C653	Pub Hlth Nurse-42 Weeks	26	1,578,612	26	1,583,062	26	1,583,062	0	4,450	0.3%	
Total			28	1,579,640	28	1,584,679	28	1,584,679	0	5,039	0.3%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3820 Public School Health

Program Description:

The Public School Health program is dedicated to maximizing the physical, mental and emotional health of Stamford's diverse population. Prevention is a major focus of the department, with targeted services offered to the pre-K to grade 12 population. Programs range from health education screening, surveillance, referral and follow-up for health related/medical conditions. The program provides comprehensive school health and dental programs, which are located in the public schools.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,467,064	1,464,443	1,579,640	1,579,640	1,579,640	1,584,679	1,584,679		5,039	0.3%
Other Salary	13,275	16,597	16,950	16,950	16,950	16,950	16,950		0	0.0%
Overtime	3,770	9,866	5,000	5,000	5,000	5,000	5,000		0	0.0%
Employee Benefits	617,047	748,584	797,184	797,184	797,184	864,683	864,683		67,499	8.5%
Retirement Benefits	456,380	461,951	210,307	210,307	210,307	226,055	226,055		15,748	7.5%
Payments to Insurance Fund	3,640	3,245	3,074	3,074	3,057	1,799	1,799		-1,258	-41.2%
Purchased Other Services	0	0	200	200	200	0	0		-200	-100.0%
Purchased Professional Services	75,000	75,000	75,000	98,340	98,340	98,340	98,340		0	0.0%
Purchased Property Services	1,781	14,200	18,740	18,740	18,740	21,540	21,000		2,260	12.1%
Professional Development	0	0	5,219	5,219	5,219	7,144	5,000		-219	-4.2%
Utilities & Commodities	1,167	1,051	429	429	1,000	1,000	1,000		0	0.0%
Supplies	42,329	42,384	48,335	48,335	48,335	47,430	47,430		-905	-1.9%
City Support to BOE	0	0	-2,760,327	-2,760,327	-2,760,327	-2,874,620	-2,871,936		-111,609	4.0%
Total Expenditures	2,681,453	2,837,321	-249	23,091	23,645	0	0		-23,645	-100.0%
Revenue										
Health - Dental Clinic	22,662	33,501	30,000	30,000	25,000	40,000	40,000	100.00%	15,000	60.0%
Total Revenue	22,662	33,501	30,000	30,000	25,000	40,000	40,000	100.00%	15,000	60.0%
Net Operating Cost	2,658,791	2,803,820	(30,249)	(6,909)	(1,355)	(40,000)	(40,000)		(38,645)	#####

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:51 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3821 Private & Parochial Health

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
DEN	C646	Pub Hlth Dental Hygien	1	62,527	1	62,289	1	62,289	0	-238	-0.4%	
NUR	C653	Pub Hlth Nurse-42 Weeks	9	540,938	9	551,437	9	551,437	0	10,499	1.9%	
DEN	C909	Public Health Dental Case	1	77,854	1	77,661	1	77,661	0	-193	-0.2%	
Total			11	681,319	11	691,387	11	691,387	0	10,068	1.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:38:52 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3821 Private & Parochial Health

Program Description:

The Private & Parochial Health program is dedicated to maximizing the physical, mental and emotional health of Stamford's private school student population. Prevention is a major focus of the department, with targeted services offered from pre-K to grade 12. Programs range from health education screening, surveillance, referral and follow-up for health related/medical conditions. The program provides comprehensive school health and dental programs located in the schools. Dental services are available on site. If more extensive dental services are required the student, if eligible, may be referred to the public school dental clinics.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	663,976	625,628	681,319	681,319	748,665	691,387	691,387		-57,278	-7.7%
Other Salary	24,850	22,485	27,000	27,000	27,590	27,730	27,730		140	0.5%
Overtime	-426	243	600	600	600	600	600		0	0.0%
Employee Benefits	392,108	316,963	366,229	366,229	368,268	291,040	291,040		-77,228	-21.0%
Retirement Benefits	288,071	284,611	141,976	141,976	141,976	152,646	152,646		10,670	7.5%
Payments to Insurance Fund	1,011	1,052	948	948	942	815	815		-127	-13.5%
Purchased Professional Services	15,000	15,000	15,000	15,000	15,000	15,000	15,000		0	0.0%
Purchased Property Services	3,516	3,387	4,500	4,500	4,500	4,500	4,500		0	0.0%
Professional Development	0	0	2,867	2,867	2,867	3,234	3,000		133	4.6%
Utilities & Commodities	2,094	1,937	1,814	1,814	1,900	1,900	1,900		0	0.0%
Supplies	6,899	7,586	7,678	7,678	7,678	23,252	22,985		15,307	199.4%
City Support to BOE	0	0	-1,250,303	-1,250,303	-1,250,303	-1,212,104	-1,211,603		38,700	-3.1%
Total Expenditures	1,397,100	1,278,892	-372	-372	69,683	0	0		-69,683	-100.0%
Net Operating Cost	1,397,100	1,278,892	(372)	(372)	69,683	0	0		(69,683)	-100.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:55 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3822 Community Nursing

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C216	Dir Nursing Serv (HLTH)	1	118,870	1	133,233	1	133,233	0	14,363	12.1%	Step/Compound Rate Increase
UAW	C558	Office Support Specialist	1	53,117	1	53,015	1	53,015	0	-102	-0.2%	
NUR	C652	Pub Hlth Nurse-52 Weeks	4	300,210	4	287,423	4	287,423	0	-12,787	-4.3%	
Total			6	472,197	6	473,671	6	473,671	0	1,474	0.3%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:38:56 PM

Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Dept/Div: 0380 Health Department

Program: 3822 Community Nursing

Program Description:

The Community Nursing program is dedicated to maximizing the physical, mental and emotional health of Stamford's diverse population. Prevention is a major focus of the department, with targeted services offered from the prenatal period to older adults. Programs include health education screening, surveillance, referral and follow-up for health related/medical conditions. Working with the State Health Department, and guided by the Connecticut Public Health Code, the public health nurses utilize the nursing process in their practice for assessment, planning, intervention/implementation and evaluation of best practices.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	452,084	468,245	472,197	482,250	456,802	473,671	473,671	53.70%	16,869	3.7%
Other Salary	1,610	2,890	3,500	3,500	3,800	8,020	8,020	0.91%	4,220	111.1%
Overtime	2,012	993	3,000	3,000	6,000	7,000	6,000	0.68%	0	0.0%
Employee Benefits	190,445	206,168	215,338	215,338	214,260	217,961	217,884	24.70%	3,624	1.7%
Retirement Benefits	155,079	155,895	77,935	77,935	77,935	83,885	83,885	9.51%	5,950	7.6%
Payments to Insurance Fund	2,385	2,162	2,412	2,412	2,398	2,251	2,251	0.26%	-147	-6.1%
Purchased Other Services	26,998	27,106	25,940	25,940	25,940	27,940	27,940	3.17%	2,000	7.7%
Purchased Professional Services	30,000	30,000	30,000	37,000	37,000	37,000	30,000	3.40%	-7,000	-18.9%
Purchased Property Services	4,332	3,678	5,750	5,750	5,750	5,750	5,750	0.65%	0	0.0%
Professional Development	0	0	6,735	6,735	6,735	3,555	3,555	0.40%	-3,180	-47.2%
Utilities & Commodities	4,115	3,594	3,174	3,174	3,258	4,200	4,200	0.48%	942	28.9%
Supplies	23,674	11,063	18,980	18,980	17,300	18,970	18,970	2.15%	1,670	9.7%
Total Expenditures	892,735	911,794	864,961	882,014	857,178	890,203	882,126	100.00%	24,948	2.9%
Revenue										
Health - Immunization Clinic	42,684	32,254	40,000	40,000	25,000	34,500	34,500	100.00%	9,500	38.0%
Total Revenue	42,684	32,254	40,000	40,000	25,000	34,500	34,500	100.00%	9,500	38.0%
Net Operating Cost	850,051	879,540	824,961	842,014	832,178	855,703	847,626		15,448	1.9%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:38:59 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3830 Inspection Services

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C211	Dir of Environ Inspection	1	123,701	1	133,333	1	133,333	0	9,632	7.8%	Compound Rate Increase
UAW	C459	Inspector II	11	857,904	11	851,991	11	851,991	0	-5,913	-0.7%	
UAW	C461	Inspector III	1	104,197	1	106,712	1	106,712	0	2,515	2.4%	Step Increase
UAW	C558	Office Support Specialist	1	53,217	1	47,043	1	47,043	0	-6,174	-11.6%	Step Decrease
Total			14	1,139,019	14	1,139,079	14	1,139,079	0	60	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:00 PM

Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Dept/Div: 0380 Health Department

Program: 3830 Inspection Services

Program Description:

Inspection Services enforces the mandated federal, state and local regulations through the onsite inspections, plan reviews, sampling and monitoring of environmental specimens. The division collects license permit fees from residential multi-family dwellings, hotels, rooming houses, food, septic, establishments utilizing weights and measures, beauty salons and owners of refuse trucks.

Description	FY 14/15		FY 16/17			FY 17/18				
	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,071,842	1,042,695	1,139,019	1,149,474	1,095,849	1,139,079	1,139,079	61.11%	43,230	3.9%
Other Salary	886	309	300	300	690	300	300	0.02%	-390	-56.5%
Overtime	45,442	48,869	42,575	42,575	42,575	48,930	48,930	2.63%	6,355	14.9%
Employee Benefits	383,454	392,999	416,758	416,758	413,485	397,390	397,390	21.32%	-16,095	-3.9%
Retirement Benefits	216,615	219,372	157,519	157,519	157,519	169,290	169,290	9.08%	11,771	7.5%
Payments to Insurance Fund	0	0	3,418	3,418	3,398	3,143	3,143	0.17%	-255	-7.5%
Purchased Other Services	0	0	3,800	3,800	0	0	0	0.00%	0	0.0%
Purchased Property Services	3,528	2,809	37,042	50,042	50,042	52,179	51,019	2.74%	977	2.0%
Professional Development	0	1,619	4,000	4,000	4,000	4,000	4,000	0.21%	0	0.0%
Utilities & Commodities	17,073	22,452	20,233	20,233	16,802	27,164	27,164	1.46%	10,362	61.7%
Supplies	37,966	41,637	23,020	23,020	23,020	25,440	23,640	1.27%	620	2.7%
Total Expenditures	1,776,806	1,772,760	1,847,684	1,871,139	1,807,380	1,866,915	1,863,955	100.00%	56,575	3.1%
Revenue										
Health - Apt Fees	45,934	52,300	48,750	48,750	48,750	50,000	50,000	3.20%	1,250	2.6%
Health - Food Safety Training	24,025	28,350	21,000	21,000	21,000	25,000	25,000	1.60%	4,000	19.0%
Health - Inspection Fees	0	2,850	3,000	3,000	3,750	1,000	1,000	0.06%	-2,750	-73.3%
Health - Microwave Transmitter Per	6,500	21,775	12,500	12,500	12,500	12,500	12,500	0.80%	0	0.0%
Health - Multi Family Dwell Fees	695,500	878,142	856,000	856,000	856,000	820,000	820,000	52.41%	-36,000	-4.2%
Health - Permits & Fees	18,078	19,000	16,000	16,000	16,000	16,000	16,000	1.02%	0	0.0%
Health - Private Sewage Disposal	30,670	27,491	30,000	30,000	30,000	30,000	30,000	1.92%	0	0.0%
Health - Restaurant Licenses	182,448	211,018	262,000	262,000	262,000	292,000	292,000	18.66%	30,000	11.5%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0380 Health Department
Program: 3830 Inspection Services

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Health - Room House Fees	284,604	249,229	285,000	285,000	285,000	285,000	285,000	18.22%	0	0.0%
Health - Weights & Measures Inspe	34,720	32,230	33,000	33,000	33,000	33,000	33,000	2.11%	0	0.0%
Total Revenue	1,322,479	1,522,385	1,567,250	1,567,250	1,568,000	1,564,500	1,564,500	100.00%	-3,500	-0.2%
Net Operating Cost	454,327	250,375	280,434	303,889	239,380	302,415	299,455		60,075	25.1%

City of Stamford²²⁶

Office of Public Safety, Health and Welfare

Department of Social Services



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:39:02 PM

Fund: 0001 General Fund

Office: 003 Public Safety, Health & Welfare

Dept/Div: 0391 Social Services

Mission Statement:

The Stamford Social Services Department strives to support the health, safety and well-being of individuals, families and the community.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Social Svs (3910)	511,917	622,934	632,983	640,875	613,309	766,717	691,717	100.00%	78,408	12.8%	
Welfare Division (3920)	164,096	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	676,013	622,934	632,983	640,875	613,309	766,717	691,717	100.00%	78,408	12.8%	
Revenue											
Social Svs (3910)	31,903	33,230	25,000	25,000	33,795	25,000	25,000	100.00%	-8,795	-26.0%	
Total Revenue	31,903	33,230	25,000	25,000	33,795	25,000	25,000	100.00%	-8,795	-26.0%	
Net Operating Cost	644,109	589,704	607,983	615,875	579,514	741,717	666,717	100.00%	87,203	15.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:04 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0391 Social Services
Program: 3910 Social Services

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	CWA	Casework Aide	1	47,478	1	47,297	1	47,297	0	-181	-0.4%	
MAA	C969	Dir Mandated Services	1	92,893	1	104,169	1	104,169	0	11,276	12.1%	Compound Rate Increase
MAA	C1009	Director of Social Services	0	0	1	111,034	1	111,034	1	111,034	100.0%	xfer from PSH&W 3101
UAW	C574	Outreach Coordinator	2	127,656	2	131,655	2	131,655	0	3,999	3.1%	
Total			4	268,027	5	394,155	5	394,155	1	126,128	47.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:06 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0391 Social Services
Program: 3910 Social Services

Program Description:

Social Services Department staff provide assistance and/or referrals to residents in need of food, shelter, healthcare and insurance, transportation and physical protection. Service is available on site, with or without an appointment. The department provides staff support to the Stamford Social Services Commission, which serves as the City's Fair Rent Commission and provides general oversight and advice with respect to social service programs in the community. As required by state law, department staff: 1) coordinate the storage, removal and sale of evictees' possessions and personal effects, and 2) provide assistance to individuals and families displaced by City of Stamford code enforcement activities.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	137,634	150,439	268,027	275,919	226,813	394,155	394,155	56.98%	167,342	73.8%
Other Salary	5,176	26,113	35,000	35,000	35,000	35,000	35,000	5.06%	0	0.0%
Overtime	1,969	950	2,000	2,000	2,000	2,000	2,000	0.29%	0	0.0%
Employee Benefits	32,986	59,296	87,688	87,688	84,535	96,834	96,834	14.00%	12,299	14.5%
Retirement Benefits	225,070	234,757	17,963	17,963	17,963	19,292	19,292	2.79%	1,329	7.4%
Payments to Insurance Fund	1,929	1,922	1,283	1,283	1,276	2,716	2,716	0.39%	1,440	112.9%
Purchased Other Services	3,316	138,486	203,100	203,100	227,902	183,600	108,600	15.70%	-119,302	-52.3%
Purchased Property Services	96,575	3,204	8,080	8,080	8,080	8,080	8,080	1.17%	0	0.0%
Professional Development	0	0	1,000	1,000	1,000	1,000	1,000	0.14%	0	0.0%
Utilities & Commodities	4,225	4,660	4,102	4,102	4,000	4,300	4,300	0.62%	300	7.5%
Supplies	2,921	3,021	4,240	4,240	4,240	4,240	4,240	0.61%	0	0.0%
Community & Cultural	0	0	0	0	0	15,000	15,000	2.17%	15,000	100.0%
Other	115	85	500	500	500	500	500	0.07%	0	0.0%
Total Expenditures	511,917	622,934	632,983	640,875	613,309	766,717	691,717	100.00%	78,408	12.8%
Revenue										
Relocation & Storage Fee Reimburs	31,903	33,230	25,000	25,000	33,795	25,000	25,000	100.00%	-8,795	-26.0%
Total Revenue	31,903	33,230	25,000	25,000	33,795	25,000	25,000	100.00%	-8,795	-26.0%
Net Operating Cost	480,013	589,704	607,983	615,875	579,514	741,717	666,717		87,203	15.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:07 PM

Fund: 0001 General Fund
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0391 Social Services
Program: 3920 Welfare Division

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only).

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		FY 17/18				
				Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Purchased Other Services	139,231	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	24,865	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	164,096	0	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	164,096	0	0	0	0	0	0		0	0.0%

City of Stamford
Office of Legal Affairs



Fiscal Year 2017/2018 - Office Summary

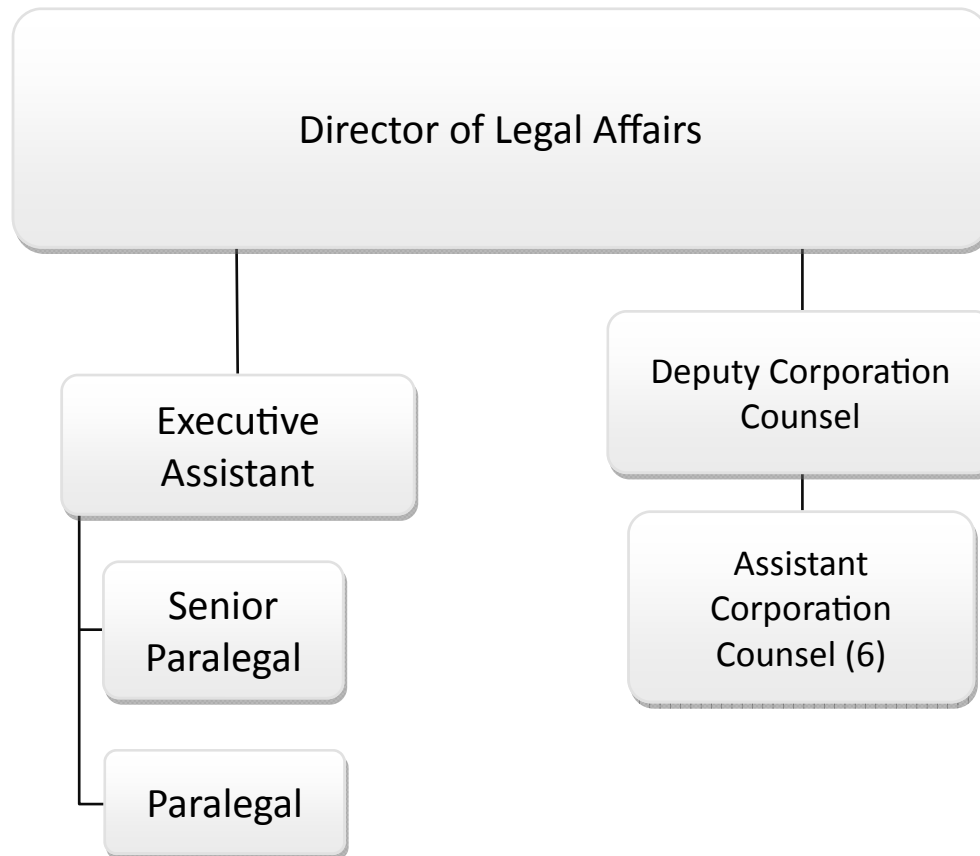
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Fund: 0001 General Fund

Office: 004 Legal Affairs

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Legal Department (4010)	2,576,205	2,602,693	2,643,001	2,650,750	2,644,370	2,699,339	2,699,339	8.61%	54,969	2.1%
Legal Affairs	2,576,205	2,602,693	2,643,001	2,650,750	2,644,370	2,699,339	2,699,339		54,969	2.1%
HR (4020)	1,957,554	1,847,534	1,987,864	2,114,748	2,132,538	2,169,216	2,054,416	6.55%	-78,122	-3.7%
Employee Benefits (4022)	367,850	398,638	335,571	350,571	370,568	370,568	370,568	1.18%	0	0.0%
Unfunded Retire Benefits (4023)	0	0	22,494,109	22,494,109	22,484,040	26,233,911	26,233,911	83.66%	3,749,871	16.7%
Employee Benefits (8301)	127,354	4,207,018	0	7,831,631	7,682,026	0	0	0.00%	-7,682,026	-100.0%
Pensions (8401)	44,385	0	0	0	0	0	0	0.00%	0	0.0%
Human Resources	2,497,144	6,453,191	24,817,544	32,791,059	32,669,172	28,773,695	28,658,895		-4,010,277	-12.3%
Total Legal Affairs	9,055,884	9,055,884	27,460,545	35,441,809	35,313,542	31,473,034	31,358,234	100.00%	-3,955,308	-11.2%

City of Stamford
Office of Legal Affairs
Legal Affairs



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:39:10 PM

Fund: 0001 General Fund

Office: 004 Legal Affairs

Dept/Div: 0401 Legal Affairs

Mission Statement:

The Office of Legal Affairs provides legal services to city officials, departments, boards, commissions and agencies including the Board of Education. The Director of Legal Affairs also oversees the human resources administration for the City of Stamford.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Legal Department (4010)	2,576,205	2,602,693	2,643,001	2,650,750	2,644,370	2,699,339	2,699,339	100.00%	54,969	2.1%	
Total Expenditures	2,576,205	2,602,693	2,643,001	2,650,750	2,644,370	2,699,339	2,699,339	100.00%	54,969	2.1%	
Revenue											
Legal Department (4010)	939,494	282,384	150,000	150,000	150,000	140,000	140,000	100.00%	-10,000	-6.7%	
Total Revenue	939,494	282,384	150,000	150,000	150,000	140,000	140,000	100.00%	-10,000	-6.7%	
Net Operating Cost	1,636,711	2,320,310	2,493,001	2,500,750	2,494,370	2,559,339	2,559,339	100.00%	64,969	2.6%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:12 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0401 Legal Affairs
Program: 4010 Legal Department

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
LAW	C059	Asst Corp Counsel-Class	6	807,779	6	841,068	6	841,068	0	33,289	4.1%	Step Increase
PP	C872	Deputy Corp Counsel	1	150,731	1	153,307	1	153,307	0	2,576	1.7%	Rate Increase
PP	C235	Dir of Legal Affairs	1	159,018	1	161,735	1	161,735	0	2,717	1.7%	Rate Increase
MAA	C344	Exec Asst-Corp Counsel	1	91,554	1	98,693	1	98,693	0	7,139	7.8%	Compound Rate Increase
UAW	C573	Paralegal	1	65,436	1	67,026	1	67,026	0	1,590	2.4%	Step Increase
UAW	C998	Senior Paralegal	1	88,865	1	88,526	1	88,526	0	-339	-0.4%	
Total			11	1,363,383	11	1,410,355	11	1,410,355	0	46,972	3.4%	

Fiscal Year 2017/2018 - Program Summary

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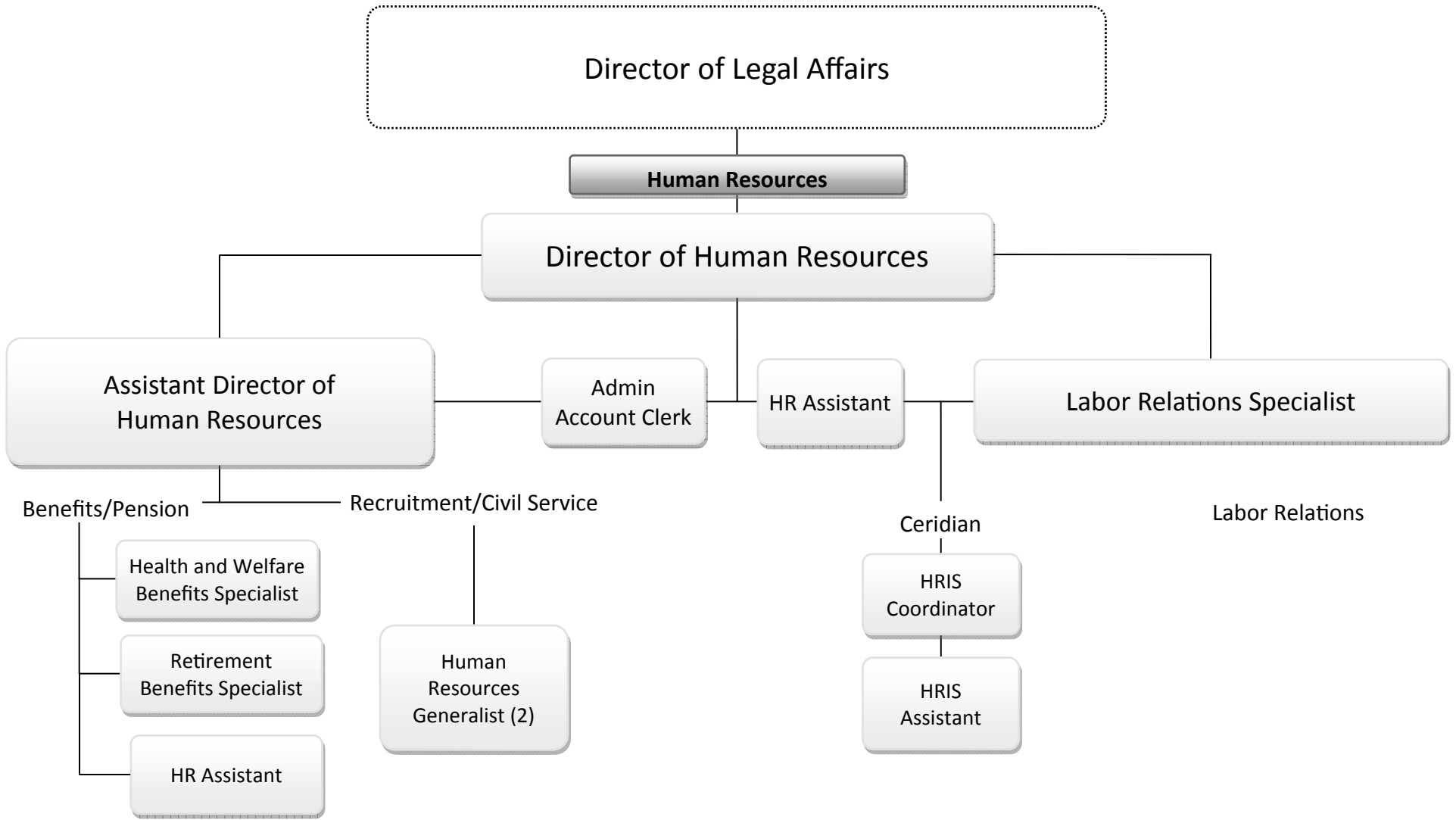
Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0401 Legal Affairs
Program: 4010 Legal Department

Program Description:

The Office of the Corporation Counsel represents the City in all actions and proceedings brought by or against the City. The Corporation Counsel's office reviews and approves, as to form, all contracts, leases and agreements. It represents the City in all actions and proceedings brought by or against the City. The office also renders formal and informal opinions.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,201,740	1,241,139	1,363,383	1,371,132	1,326,830	1,410,355	1,410,355	52.25%	83,525	6.3%
Other Salary	88,619	86,889	123,705	123,705	68,756	108,617	108,617	4.02%	39,861	58.0%
Overtime	1,686	391	1,000	1,000	1,000	1,000	1,000	0.04%	0	0.0%
Employee Benefits	326,376	308,409	349,902	349,902	442,320	358,717	358,717	13.29%	-83,603	-18.9%
Retirement Benefits	277,442	288,088	123,562	123,562	123,562	132,938	132,938	4.92%	9,376	7.6%
Payments to Insurance Fund	3,078	3,018	2,593	2,593	2,579	2,492	2,492	0.09%	-87	-3.4%
Purchased Other Services	1,990	1,973	2,806	2,806	2,806	2,000	2,000	0.07%	-806	-28.7%
Purchased Professional Services	624,156	627,197	613,000	613,000	613,000	613,000	613,000	22.71%	0	0.0%
Purchased Property Services	12,356	12,160	12,080	12,080	12,080	14,840	14,840	0.55%	2,760	22.8%
Professional Development	3,054	3,812	2,500	2,500	2,500	19,000	19,000	0.70%	16,500	660.0%
Utilities & Commodities	5,186	4,869	4,333	4,333	4,800	4,800	4,800	0.18%	0	0.0%
Supplies	29,245	22,851	41,287	41,287	41,287	28,700	28,700	1.06%	-12,587	-30.5%
Other	1,279	1,897	2,850	2,850	2,850	2,880	2,880	0.11%	30	1.1%
Total Expenditures	2,576,205	2,602,693	2,643,001	2,650,750	2,644,370	2,699,339	2,699,339	100.00%	54,969	2.1%
Revenue										
Claims & Settlements	815,156	26,584	0	0	0	0	0	0.00%	0	0.0%
Legal Miscellaneous	0	0	0	0	0	0	0	0.00%	0	0.0%
Legal Services-Reimbursement	124,338	255,800	150,000	150,000	150,000	140,000	140,000	100.00%	-10,000	-6.7%
Total Revenue	939,494	282,384	150,000	150,000	150,000	140,000	140,000	100.00%	-10,000	-6.7%
Net Operating Cost	1,636,711	2,320,310	2,493,001	2,500,750	2,494,370	2,559,339	2,559,339		64,969	2.6%

City of Stamford
Office of Legal Affairs
Human Resources



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:39:15 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources

Mission Statement:

The Human Resources Department serves all of the City of Stamford and a part of the Board of Education and works to recruit, select, train and retain the most qualified employees; develops systems to ensure compliance with State and Federal laws and regulations; provides Human Resources planning in areas of employee development and accountability; and provides the labor and employee relations functions.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
HR (4020)	1,957,554	1,847,534	1,987,864	2,114,748	2,132,538	2,169,216	2,054,416	7.17%	-78,122	-3.7%
Employee Benefits (4022)	367,850	398,638	335,571	350,571	370,568	370,568	370,568	1.29%	0	0.0%
Unfunded Retire Benefits (4023)	0	0	22,494,109	22,494,109	22,484,040	26,233,911	26,233,911	91.54%	3,749,871	16.7%
Employee Benefits (8301)	127,354	4,207,018	0	7,831,631	7,682,026	0	0	0.00%	-7,682,026	-100.0%
Pensions (8401)	44,385	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	2,497,144	6,453,191	24,817,544	32,791,059	32,669,172	28,773,695	28,658,895	100.00%	-4,010,277	-12.3%
Revenue										
HR (4020)	45,162	0	19,250	19,250	25,330	25,305	25,305	100.00%	-25	-0.1%
Total Revenue	45,162	0	19,250	19,250	25,330	25,305	25,305	100.00%	-25	-0.1%
Net Operating Cost	2,451,982	6,453,191	24,798,294	32,771,809	32,643,842	28,748,390	28,633,590	100.00%	-4,010,252	-12.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:18 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 4020 Human Resources

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	1	45,092	0	0	0	0	-1	-45,092	-100.0%	now Admin Account Clerk
UAW	C987	Admin Account Clerk	0	0	1	61,931	1	61,931	1	61,931	100.0%	was Account Clerk I
PP	C066	Asst Dir Human Resources	1	135,140	1	137,450	1	137,450	0	2,310	1.7%	Rate Increase
MAA	C087	Benefits Manager	1	96,607	0	0	0	0	-1	-96,607	-100.0%	restructuring
PP	C210	Director Human Resources	1	150,731	1	153,307	1	153,307	0	2,576	1.7%	Rate Increase
MAA	HBS	Health&Welfare Ben Speci	0	0	1	74,036	1	74,036	1	74,036	100.0%	restructuring
UAW	C862	HR Assistant	2	132,818	2	134,223	2	134,223	0	1,405	1.1%	
MAA	C855	HR Generalist	2	186,336	2	208,888	2	208,888	0	22,552	12.1%	Step/Compound Rate Increase
UAW	C881	HRIS Assistant	1	68,569	1	68,308	1	68,308	0	-261	-0.4%	
UAW	C883	HRIS Coordinator	1	117,583	1	117,135	1	117,135	0	-448	-0.4%	
PP	C484A	Labor Relations Specialist	1	127,343	1	137,800	1	137,800	0	10,457	8.2%	Grade and Rate Increase
MAA	RBS	Retirement Ben Specialist	0	0	1	74,036	1	74,036	1	74,036	100.0%	restructuring
MAA	C997	Time & Attendance Mgr	1	92,884	0	0	0	0	-1	-92,884	-100.0%	xfer to Controller 1032
Total			12	1,153,103	12	1,167,114	12	1,167,114	0	14,011	1.2%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:19 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 4020 Human Resources

Program Description:

The Human Resources Department serves all of the City of Stamford and a part of the Board of Education and works to recruit, select, train and retain the most qualified employees; develops systems to ensure compliance with State and federal laws and regulations; provides Human Resources planning in areas of employee development and accountability; and provides the labor and employee relations functions.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	994,380	1,092,269	1,153,103	1,184,987	1,181,172	1,167,114	1,167,114	56.81%	-14,058	-1.2%
Other Salary	36,721	38,896	36,000	36,000	36,000	38,080	38,080	1.85%	2,080	5.8%
Overtime	15,404	8,442	7,500	22,500	35,000	22,500	22,500	1.10%	-12,500	-35.7%
Employee Benefits	513,758	318,723	495,992	565,992	570,243	605,152	502,352	24.45%	-67,891	-11.9%
Retirement Benefits	213,209	209,306	85,560	85,560	85,560	92,029	92,029	4.48%	6,469	7.6%
Payments to Insurance Fund	4,903	4,501	25,805	25,805	25,659	24,783	24,783	1.21%	-876	-3.4%
Purchased Other Services	5,710	4,644	3,145	3,145	28,145	33,900	33,900	1.65%	5,755	20.4%
Purchased Professional Services	118,301	123,484	132,000	141,000	121,000	121,000	111,000	5.40%	-10,000	-8.3%
Purchased Property Services	22,283	27,124	27,400	28,400	28,400	36,658	36,658	1.78%	8,258	29.1%
Professional Development	2,402	65	3,000	3,000	3,000	3,000	3,000	0.15%	0	0.0%
Utilities & Commodities	6,715	4,498	5,053	5,053	5,053	5,000	5,000	0.24%	-53	-1.0%
Supplies	20,332	15,582	13,306	13,306	13,306	20,000	18,000	0.88%	4,694	35.3%
Other	3,435	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	1,957,554	1,847,534	1,987,864	2,114,748	2,132,538	2,169,216	2,054,416	100.00%	-78,122	-3.7%
Revenue										
HR Exam Filing Fees	45,162	0	19,250	19,250	25,330	25,305	25,305	100.00%	-25	-0.1%
Total Revenue	45,162	0	19,250	19,250	25,330	25,305	25,305	100.00%	-25	-0.1%
Net Operating Cost	1,912,392	1,847,534	1,968,614	2,095,498	2,107,208	2,143,911	2,029,111		(78,097)	-3.7%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:21 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 4022 Employee Benefits

Program Description:

The responsibility of the Benefits program is to advise and provide prompt and courteous benefits administration for all City and some Board of Education employees to insure that they receive health and retirement benefits in accordance with their labor contracts. Internal administration of health insurance, life insurance, pensions, deferred compensation and flex-spending plans. Includes orientation, enrollment, research and responding to employee or retiree questions or problems with providers and retiree counseling, as well as the preparation and maintenance of related communication material such as Summary Plan Descriptions.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Employee Benefits	209,230	219,269	200,000	215,000	235,000	235,000	235,000	63.42%	0	
Retirement Benefits	13,413	14,475	0	0	0	0	0	0.00%	0	
Payments to Insurance Fund	0	0	571	571	568	568	568	0.15%	0	
Purchased Other Services	185	0	0	0	0	0	0	0.00%	0	
Purchased Professional Services	101,760	130,250	100,000	100,000	100,000	100,000	100,000	26.99%	0	
Purchased Property Services	43,263	34,645	35,000	35,000	35,000	35,000	35,000	9.44%	0	
Total Expenditures	367,850	398,638	335,571	350,571	370,568	370,568	370,568	100.00%	0	
Net Operating Cost	367,850	398,638	335,571	350,571	370,568	370,568	370,568		0	

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:39:23 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 4023 Unfunded Retirement Benefits

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01440232310	CERF Pension UAL Amortization	0	0	2,336,363	2,336,363	2,336,858	2,524,925	2,524,925	188,067	8.0%
01440232311	Fire Pension UAL Amortization	0	0	2,481,000	2,481,000	2,481,000	3,369,140	3,369,140	888,140	35.8%
01440232312	Police Pension UAL Amortization	0	0	4,017,000	4,017,000	4,017,000	4,221,840	4,221,840	204,840	5.1%
01440232420	CERF OPEB UAL Amortization	0	0	4,330,746	4,330,746	4,320,182	4,954,006	4,954,006	633,824	14.7%
01440232421	Fire OPEB UAL Amortization	0	0	3,823,000	3,823,000	3,823,000	4,570,000	4,570,000	747,000	19.5%
01440232422	Police OPEB UAL Amortization	0	0	5,506,000	5,506,000	5,506,000	6,594,000	6,594,000	1,088,000	19.8%
Retirement Benefits		0	0	22,494,109	22,494,109	22,484,040	26,233,911	26,233,911	3,749,871	16.7%
Total Operating Cost		0	0	22,494,109	22,494,109	22,484,040	26,233,911	26,233,911	3,749,871	16.7%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:24 PM

Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 8301 Employee Benefits

Program Description:

This program is primarily used to appropriate fund balance reserves for future obligations of the City (contract settlements) in the year in which contracts are settled. These funds are to pay for prior year retro obligations.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Employee Benefits	481,118	-79,494	0	0	370,000	0	0	0.00%	-370,000	-100.0%
Other	-353,764	4,286,512	0	7,831,631	7,312,026	0	0	0.00%	-7,312,026	-100.0%
Total Expenditures	127,354	4,207,018	0	7,831,631	7,682,026	0	0	0.00%	-7,682,026	-100.0%
Net Operating Cost	127,354	4,207,018	0	7,831,631	7,682,026	0	0		(7,682,026)	-100.0%

Fiscal Year 2017/2018 - Program Summary

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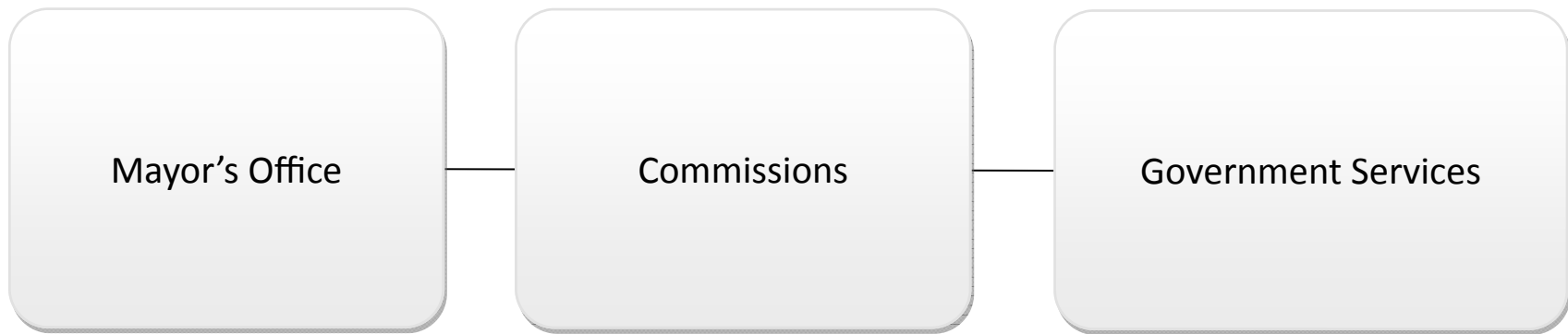
Fund: 0001 General Fund
Office: 004 Legal Affairs
Dept/Div: 0402 Human Resources
Program: 8401 Pensions

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only)

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		FY 17/18				
				Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Retirement Benefits	44,385	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	44,385	0	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	44,385	0	0	0	0	0	0		0	0.0%

City of Stamford
Office of Government Services



Fiscal Year 2017/2018 - Office Summary

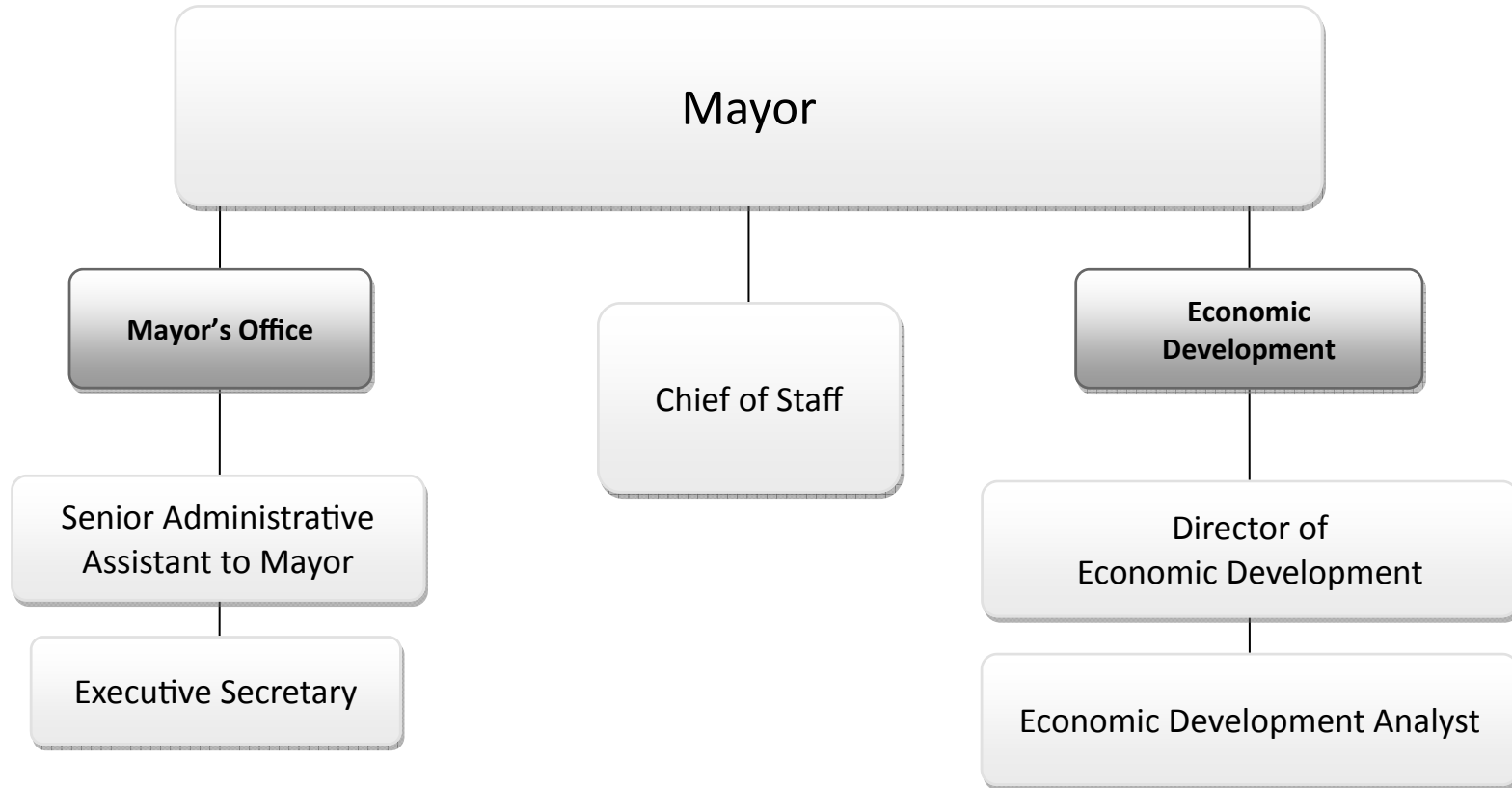
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Fund: 0001 General Fund

Office: 005 Government Services

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Econ Dev (1200)	497,921	560,599	571,687	571,687	595,475	693,486	678,486	13.80%	83,011	13.9%
Mayor (5010)	815,747	858,235	915,661	933,869	932,475	1,027,409	1,027,409	20.90%	94,934	10.2%
Prof Organ (5011)	143,251	114,402	144,979	144,979	144,979	144,998	144,998	2.95%	19	0.0%
Mayor's Office	1,456,919	1,533,237	1,632,327	1,650,535	1,672,929	1,865,893	1,850,893		177,964	10.6%
Brd of Reps (5020)	383,043	412,147	449,807	449,807	447,982	467,117	467,117	9.50%	19,135	4.3%
Brd of Finance (5030)	439,486	259,484	459,881	459,881	438,348	441,512	441,512	8.98%	3,164	0.7%
Brd of Ethics (5040)	0	0	2,500	5,000	5,000	5,000	5,000	0.10%	0	0.0%
Town Clerk (5050)	1,273,208	1,313,111	1,206,979	1,206,979	1,195,903	1,195,013	1,195,013	24.31%	-890	-0.1%
Probate Court (5060)	49,865	49,854	49,754	49,754	49,754	49,749	49,749	1.01%	-5	0.0%
Reg of Voters (5070)	846,108	948,408	923,992	935,383	945,979	872,971	872,971	17.76%	-73,008	-7.7%
Government Services	2,991,710	2,983,005	3,092,913	3,106,804	3,082,966	3,031,362	3,031,362		-51,604	-1.7%
Shellfish Comm (3980)	0	0	50	50	50	50	50	0.00%	0	0.0%
Patriotic Comm (5092)	30,834	30,535	32,500	32,500	32,500	32,500	32,500	0.66%	0	0.0%
Harbor Commission (5094)	14,753	21,035	0	0	0	0	0	0.00%	0	0.0%
Commissions	45,587	51,570	32,550	32,550	32,550	32,550	32,550		0	0.0%
Total Government Services	4,567,811	4,567,811	4,757,790	4,789,889	4,788,445	4,929,805	4,914,805	100.00%	126,360	2.6%

City of Stamford
Office of Government Services
Mayor's Office



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:39:28 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office

Mission Statement:

The Mayor is the chief executive of the City of Stamford and responsible for the public safety, economic vitality, health and social welfare of Stamford, assuring the City's best interests are being carried out in all areas of government.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Econ Dev (1200)	497,921	560,599	571,687	571,687	595,475	693,486	678,486	36.66%	83,011	13.9%
Mayor (5010)	815,747	858,235	915,661	933,869	932,475	1,027,409	1,027,409	55.51%	94,934	10.2%
Prof Organ (5011)	143,251	114,402	144,979	144,979	144,979	144,998	144,998	7.83%	19	0.0%
Total Expenditures	1,456,919	1,533,237	1,632,327	1,650,535	1,672,929	1,865,893	1,850,893	100.00%	177,964	10.6%
Net Operating Cost	1,456,919	1,533,237	1,632,327	1,650,535	1,672,929	1,865,893	1,850,893	100.00%	177,964	10.6%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:30 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office
Program: 1200 Economic Development

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
PP	C226	Dir of Economic Devel	1	142,935	1	145,377	1	145,377	0	2,442	1.7%	Rate Increase
MAA	EDA	Economic Devel Analyst	0	0	1	88,647	1	88,647	1	88,647	100.0%	Fund 1 of 2 unfunded pos
Total			1	142,935	2	234,024	2	234,024	1	91,089	63.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:32 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office
Program: 1200 Economic Development

Program Description:

Economic Development provides rich business resources for the creation, growth and recruitment of companies, new business, organizations and real estate development in the City; promotes the expansion of existing industry by providing assistance to businesses seeking to improve or expand their scope of business activity in Stamford; promotes retention of existing business by assisting small and large businesses, as well as supporting women, veteran and minority-owned businesses; promotes tourism within the City; is the point of coordination for new businesses considering Stamford and oversees intergovernmental relations and management of the City's federal and State lobbying services.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	137,280	140,860	142,935	142,935	142,935	234,024	234,024	34.49%	91,089	63.7%
Other Salary	69,668	118,004	88,753	88,753	118,753	103,503	103,503	15.25%	-15,250	-12.8%
Overtime	0	0	0	0	203	250	250	0.04%	47	23.2%
Employee Benefits	84,401	59,630	65,676	65,676	59,265	62,861	62,861	9.26%	3,596	6.1%
Retirement Benefits	20,394	20,679	0	0	0	0	0	0.00%	0	0.0%
Payments to Insurance Fund	741	705	651	651	647	676	676	0.10%	29	4.5%
Purchased Other Services	112	28	500	500	500	500	500	0.07%	0	0.0%
Purchased Professional Services	182,861	216,552	260,000	259,199	259,199	275,000	260,000	38.32%	801	0.3%
Purchased Property Services	0	0	0	0	0	5,000	5,000	0.74%	5,000	100.0%
Professional Development	959	150	3,000	3,000	3,000	3,000	3,000	0.44%	0	0.0%
Utilities & Commodities	1,361	2,432	5,590	4,090	4,090	4,090	4,090	0.60%	0	0.0%
Supplies	83	230	3,057	5,358	5,358	3,057	3,057	0.45%	-2,301	-42.9%
Other	60	1,330	1,525	1,525	1,525	1,525	1,525	0.22%	0	0.0%
Total Expenditures	497,921	560,599	571,687	571,687	595,475	693,486	678,486	100.00%	83,011	13.9%
Net Operating Cost	497,921	560,599	571,687	571,687	595,475	693,486	678,486		83,011	13.9%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:34 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office
Program: 5010 Mayor's Office

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18				Comments	
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted		% Var Adopted
PP	C993	Chief of Staff	1	159,018	1	161,735	1	161,735	0	2,717	1.7%	Rate Increase
UAW	C350	Executive Secretary	1	68,774	1	70,438	1	70,438	0	1,664	2.4%	Step Increase
NON	C547	Mayor	1	169,158	1	172,663	1	172,663	0	3,505	2.1%	Rate Increase
MAA	C991	Sr Adm Asst to Mayor	1	97,257	1	104,819	1	104,819	0	7,562	7.8%	Compound Rate Increase
Total			4	494,207	4	509,655	4	509,655	0	15,448	3.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:36 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office
Program: 5010 Mayor's Office

Program Description:

The Mayor's Office works closely with City departments, and elected and appointed boards and commissions, to set and carry out municipal priorities. The Mayor's Office administers and leads a number of programs and initiatives in pursuit of established priorities. The Office also interfaces with businesses, State and federal agencies, non-profit and community organizations, and residents, and is always working to ensure a high level of service. As part of his/her responsibilities, the Mayor establishes the Annual Operating and Capital budgets, judiciously allocating resources to ensure fiscal control and good governance.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	474,302	486,390	494,207	502,415	499,882	509,655	509,655	49.61%	9,773	2.0%
Other Salary	105,225	113,091	149,646	159,646	159,646	201,718	201,718	19.63%	42,072	26.4%
Overtime	2,198	2,861	5,623	5,623	5,623	4,148	4,148	0.40%	-1,475	-26.2%
Employee Benefits	140,308	150,691	163,748	163,748	164,947	196,143	196,143	19.09%	31,196	18.9%
Retirement Benefits	52,049	54,167	48,086	48,086	48,086	51,666	51,666	5.03%	3,580	7.4%
Payments to Insurance Fund	2,704	2,751	10,571	10,571	10,511	8,249	8,249	0.80%	-2,262	-21.5%
Purchased Other Services	898	727	1,200	1,200	1,200	1,200	1,200	0.12%	0	0.0%
Purchased Property Services	3,431	4,531	6,120	6,120	6,120	6,320	6,320	0.62%	200	3.3%
Professional Development	178	9,012	5,390	5,390	5,390	9,000	9,000	0.88%	3,610	67.0%
Utilities & Commodities	7,449	8,210	6,260	6,260	6,260	8,000	8,000	0.78%	1,740	27.8%
Supplies	11,652	11,396	13,160	13,160	13,160	16,060	16,060	1.56%	2,900	22.0%
Other	15,351	14,410	11,650	11,650	11,650	15,250	15,250	1.48%	3,600	30.9%
Total Expenditures	815,747	858,235	915,661	933,869	932,475	1,027,409	1,027,409	100.00%	94,934	10.2%
Net Operating Cost	815,747	858,235	915,661	933,869	932,475	1,027,409	1,027,409		94,934	10.2%

Fiscal Year 2017/2018 - Program Summary

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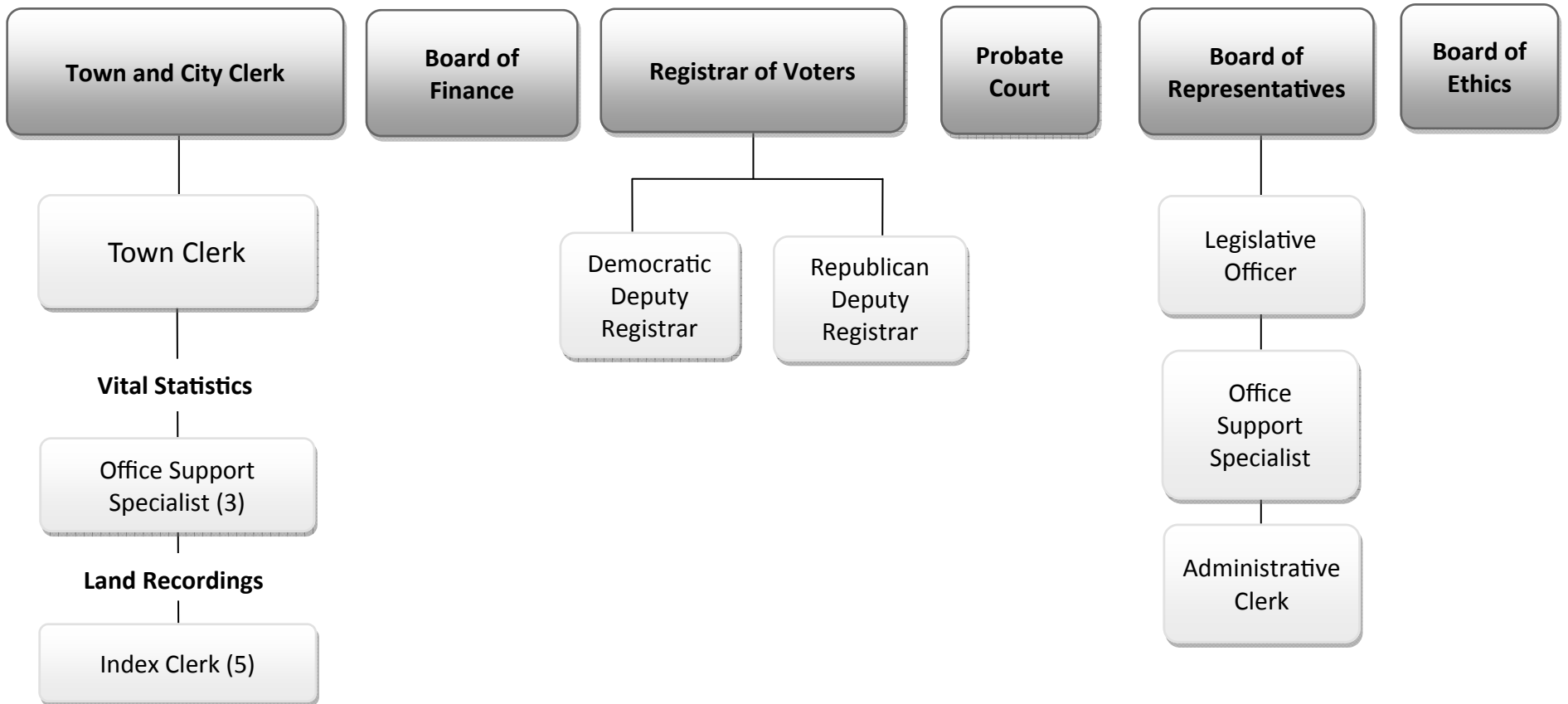
Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0501 Mayor's Office
Program: 5011 Professional Organizations & Activities

Program Description:

This program funds the annual membership for CT Conference of Municipalities, the printing and mailing of the Mayor's Annual Holiday Card (selected from a student competition), the U.S. Conference of Mayor's annual dues; and the Mayor's Youth Employment Program.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Professional Development	83,171	80,170	84,747	84,747	84,747	81,747	81,747	56.38%	-3,000	-3.5%	
Supplies	848	0	1,000	1,000	1,000	0	0	0.00%	-1,000	-100.0%	
Community & Cultural	59,232	34,232	59,232	59,232	59,232	63,251	63,251	43.62%	4,019	6.8%	
Total Expenditures	143,251	114,402	144,979	144,979	144,979	144,998	144,998	100.00%	19	0.0%	
Net Operating Cost	143,251	114,402	144,979	144,979	144,979	144,998	144,998		19	0.0%	

City of Stamford Office of Government Services Government Services



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:39:39 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services

Mission Statement:

Government Services encompasses the Board of Representatives, the Board of Finance, the Board of Ethics, the Town and City Clerk, the Probate Court and the Registrar of Voters.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Brd of Reps (5020)	383,043	412,147	449,807	449,807	447,982	467,117	467,117	15.41%	19,135	4.3%	
Brd of Finance (5030)	439,486	259,484	459,881	459,881	438,348	441,512	441,512	14.56%	3,164	0.7%	
Brd of Ethics (5040)	0	0	2,500	5,000	5,000	5,000	5,000	0.16%	0	0.0%	
Town Clerk (5050)	1,273,208	1,313,111	1,206,979	1,206,979	1,195,903	1,195,013	1,195,013	39.42%	-890	-0.1%	
Probate Court (5060)	49,865	49,854	49,754	49,754	49,754	49,749	49,749	1.64%	-5	0.0%	
Reg of Voters (5070)	846,108	948,408	923,992	935,383	945,979	872,971	872,971	28.80%	-73,008	-7.7%	
Total Expenditures	2,991,710	2,983,005	3,092,913	3,106,804	3,082,966	3,031,362	3,031,362	100.00%	-51,604	-1.7%	
Revenue											
Town Clerk (5050)	6,453,645	6,136,262	6,447,600	6,447,600	8,049,000	6,549,000	6,549,000	100.00%	-1,500,000	-18.6%	
Total Revenue	6,453,645	6,136,262	6,447,600	6,447,600	8,049,000	6,549,000	6,549,000	100.00%	-1,500,000	-18.6%	
Net Operating Cost	-3,461,934	-3,153,257	-3,354,687	-3,340,796	-4,966,034	-3,517,638	-3,517,638	100.00%	1,448,396	-29.2%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:42 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5020 Board of Representatives

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C2000	Admin Clerk - Bd of Reps	1	61,509	1	62,984	1	62,984	0	1,475	2.4%	Step Increase
PP	C999	Legislative Officer	1	127,343	1	129,519	1	129,519	0	2,176	1.7%	Rate Increase
UAW	C558	Office Support Specialist	1	46,629	1	47,755	1	47,755	0	1,126	2.4%	Step Increase
Total			3	235,481	3	240,258	3	240,258	0	4,777	2.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:43 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5020 Board of Representatives

Program Description:

Provides administrative support to the elected forty-member Board of Representatives; interfaces with City departments relative to the work of the Board; and provides assistance and information to the public.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	163,730	227,965	235,481	235,481	233,802	240,258	240,258	51.43%	6,456	2.8%
Other Salary	33,124	0	1,700	1,700	1,700	1,700	1,700	0.36%	0	0.0%
Overtime	6,840	7,559	9,935	9,935	9,935	10,309	10,309	2.21%	374	3.8%
Employee Benefits	65,924	54,545	100,345	100,345	100,216	103,477	103,477	22.15%	3,261	3.3%
Retirement Benefits	38,191	38,521	5,425	5,425	5,425	5,826	5,826	1.25%	401	7.4%
Payments to Insurance Fund	2,627	3,284	3,082	3,082	3,065	3,036	3,036	0.65%	-29	-0.9%
Purchased Other Services	21,663	26,824	25,704	25,704	25,704	25,700	25,700	5.50%	-4	0.0%
Purchased Professional Services	0	0	4,000	4,000	4,000	4,000	4,000	0.86%	0	0.0%
Purchased Property Services	12,875	16,025	19,390	19,390	19,390	24,213	24,213	5.18%	4,823	24.9%
Professional Development	0	0	350	350	350	350	350	0.07%	0	0.0%
Utilities & Commodities	1,987	1,783	2,698	2,698	2,698	2,698	2,698	0.58%	0	0.0%
Supplies	36,083	35,643	41,697	41,697	41,697	45,550	45,550	9.75%	3,853	9.2%
Total Expenditures	383,043	412,147	449,807	449,807	447,982	467,117	467,117	100.00%	19,135	4.3%
Net Operating Cost	383,043	412,147	449,807	449,807	447,982	467,117	467,117		19,135	4.3%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:46 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5030 Board of Finance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments	
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted		
MAA	C152A	Admin Staff Analyst	0	0	0	0	0	0	0	0	0	0.0%	
Total			0	0	0	0	0	0	0	0	0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:47 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5030 Board of Finance

Program Description:

On behalf of the six-member elected Board of Finance, maintain daily functions of the Board office, acting as liaison among Board members, City departments, and residents to enable performance of Charter designated responsibilities including approvals of the annual budget, additional appropriations, certain contracts, bond resolutions, capital close-outs, transfers, purchase, lease or sale of real estate, appointments of City Controller and Tax Collector, approval of building demolitions, engagement of external auditor, provision of Advisory Opinions on union contracts, determination of fiscal policy and setting of the City's Mill Rate.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	88,152	48,673	0	0	-2	0	0	0.00%	2	-100.0%
Other Salary	0	16,572	55,140	55,140	35,563	36,000	36,000	8.15%	437	1.2%
Overtime	0	874	0	0	1,000	1,000	1,000	0.23%	0	0.0%
Employee Benefits	6,589	7,038	5,748	5,748	2,797	2,830	2,830	0.64%	33	1.2%
Retirement Benefits	9,391	9,469	28,204	28,204	28,204	30,334	30,334	6.87%	2,130	7.6%
Payments to Insurance Fund	664	656	605	605	602	582	582	0.13%	-20	-3.3%
Purchased Other Services	342	249	500	500	500	500	500	0.11%	0	0.0%
Purchased Professional Services	320,309	158,100	350,000	350,000	350,000	350,000	350,000	79.27%	0	0.0%
Purchased Property Services	5,541	6,899	6,800	6,800	6,800	8,072	8,072	1.83%	1,272	18.7%
Utilities & Commodities	730	1,002	466	466	466	466	466	0.11%	0	0.0%
Supplies	7,768	9,953	12,418	12,418	12,418	11,728	11,728	2.66%	-690	-5.6%
Total Expenditures	439,486	259,484	459,881	459,881	438,348	441,512	441,512	100.00%	3,164	0.7%

Net Operating Cost	439,486	259,484	459,881	459,881	438,348	441,512	441,512		3,164	0.7%
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Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:49 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5040 Board of Ethics

Program Description:

The Board of Ethics investigates and adjudicates violations of the Code of Ethics that are brought to its attention. The Board of Ethics establishes rules, procedures and processes it deems necessary to conduct its business.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Overtime	0	0	0	2,500	2,500	2,500	2,500	50.00%	0	0.0%	
Purchased Professional Services	0	0	2,500	2,500	2,500	2,500	2,500	50.00%	0	0.0%	
Total Expenditures	0	0	2,500	5,000	5,000	5,000	5,000	100.00%	0	0.0%	
Net Operating Cost	0	0	2,500	5,000	5,000	5,000	5,000		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:51 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5050 Town and City Clerk

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C009	Account Clerk II	1	60,089	0	0	0	0	-1	-60,089	-100.0%	Replaced w Perm Part-Time
UAW	C454	Index Clerk	5	321,725	5	320,700	5	320,700	0	-1,025	-0.3%	
UAW	C558	Office Support Specialist	3	170,758	3	170,210	3	170,210	0	-548	-0.3%	
NON	C812	Town Clerk	1	117,675	1	120,113	1	120,113	0	2,438	2.1%	Rate Increase
Total			10	670,247	9	611,023	9	611,023	-1	-59,224	-8.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:53 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5050 Town and City Clerk

Program Description:

The Town and City Clerk serves The City of Stamford, its residents and visitors, by providing a secure, permanent depository for all Vital Statistics, Land Transactions, Election Results, Government Affairs and Legal Actions. The Town and City Clerk maintains all Land Records in accordance with federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. All records are maintained in accordance with federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. As the Keeper of Records for the City, our greatest responsibility is to insure that all public information is readily accessible and available upon request. Providing efficient, friendly service, in a timely manner, is the goal of all employees of the Office of the Town Clerk.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	637,891	585,574	670,247	623,247	601,921	611,023	611,023	51.13%	9,102	1.5%
Other Salary	8,967	61,721	16,190	63,190	65,775	63,482	63,482	5.31%	-2,293	-3.5%
Overtime	6,831	7,358	2,945	2,945	11,000	10,000	10,000	0.84%	-1,000	-9.1%
Employee Benefits	269,619	297,689	287,072	287,072	286,254	282,387	282,387	23.63%	-3,867	-1.4%
Retirement Benefits	215,287	219,140	68,876	68,876	68,876	74,044	74,044	6.20%	5,168	7.5%
Payments to Insurance Fund	9,700	9,506	8,335	8,335	8,288	7,405	7,405	0.62%	-883	-10.7%
Purchased Other Services	8,681	7,719	15,342	15,342	15,342	8,600	8,600	0.72%	-6,742	-43.9%
Purchased Property Services	90,194	92,787	100,456	100,456	100,456	100,456	100,456	8.41%	0	0.0%
Professional Development	57	123	250	250	250	250	250	0.02%	0	0.0%
Utilities & Commodities	4,227	3,901	3,341	3,341	3,341	3,341	3,341	0.28%	0	0.0%
Supplies	14,589	17,624	18,775	17,775	17,775	18,775	18,775	1.57%	1,000	5.6%
Other	7,165	9,969	15,150	16,150	16,625	15,250	15,250	1.28%	-1,375	-8.3%
Total Expenditures	1,273,208	1,313,111	1,206,979	1,206,979	1,195,903	1,195,013	1,195,013	100.00%	-890	-0.1%
Revenue										
Clam Permits	362	199	100	100	250	0	0	0.00%	-250	-100.0%
Conveyance Tax	5,378,520	5,063,784	5,400,000	5,400,000	7,000,000	5,500,000	5,500,000	83.98%	-1,500,000	-21.4%
Farmland Preservation - City	38,641	39,058	45,000	45,000	45,000	45,000	45,000	0.69%	0	0.0%
Farmland Preservation - Town Clerk	32,409	32,128	23,000	23,000	23,000	25,000	25,000	0.38%	2,000	8.7%
Land Records Search Subscriptions	27,000	18,750	10,000	10,000	11,250	12,000	12,000	0.18%	750	6.7%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:53 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5050 Town and City Clerk

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Notary Public	5,540	5,788	6,000	6,000	6,000	6,000	6,000	0.09%	0	0.0%
Photo Copies	72,091	75,087	60,000	60,000	60,000	60,000	60,000	0.92%	0	0.0%
Recording Fees	534,876	533,402	535,000	535,000	535,000	535,000	535,000	8.17%	0	0.0%
Town Clerk - Filing Fees	4,967	5,071	6,000	6,000	6,000	6,000	6,000	0.09%	0	0.0%
Town Clerk - Map Copies	1,650	1,910	7,500	7,500	7,500	5,000	5,000	0.08%	-2,500	-33.3%
Town Clerk - Miscellaneous	5,579	6,564	5,000	5,000	5,000	5,000	5,000	0.08%	0	0.0%
Vital Statistics	352,010	354,521	350,000	350,000	350,000	350,000	350,000	5.34%	0	0.0%
Total Revenue	6,453,645	6,136,262	6,447,600	6,447,600	8,049,000	6,549,000	6,549,000	100.00%	-1,500,000	-18.6%
Net Operating Cost	(5,180,436)	(4,823,151)	(5,240,621)	(5,240,621)	(6,853,097)	(5,353,987)	(5,353,987)		1,499,110	21.9%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:39:54 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5060 Probate Court

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01450605240	Payments to Insurance Fund	1,265	1,254	1,154	1,154	1,154	1,149	1,149	-5	-0.4%
	Payments to Insurance Fund	1,265	1,254	1,154	1,154	1,154	1,149	1,149	-5	-0.4%
01450608818	Probate Court	48,600	48,600	48,600	48,600	48,600	48,600	48,600	0	0.0%
	Other	48,600	48,600	48,600	48,600	48,600	48,600	48,600	0	0.0%
Total Operating Cost		49,865	49,854	49,754	49,754	49,754	49,749	49,749	-5	0.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:39:57 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5070 Registrar of Voters

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C204	Deputy Reg Voters	2	135,070	2	145,664	2	145,664	0	10,594	7.8%	Compound Rate Increase
Total			2	135,070	2	145,664	2	145,664	0	10,594	7.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:39:58 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0555 Government Services
Program: 5070 Registrar of Voters

Program Description:

The responsibility of the Registrar of Voters Office is to conduct all elections, maintain all registry lists in accordance with federal and State law, prepare annual budgets, inspect to ensure that all polling sites are handicap accessible and regularly upgrade election personnel.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	135,061	135,592	135,070	146,461	143,110	145,664	145,664	16.69%	2,554	1.8%
Other Salary	164,800	219,599	212,525	212,525	220,525	212,525	212,525	24.35%	-8,000	-3.6%
Overtime	4,700	9,448	9,400	9,400	13,309	12,000	12,000	1.37%	-1,309	-9.8%
Employee Benefits	104,630	95,964	100,243	100,243	101,769	104,020	104,020	11.92%	2,251	2.2%
Retirement Benefits	68,991	70,657	885	885	885	956	956	0.11%	71	8.0%
Payments to Insurance Fund	1,324	1,262	1,564	1,564	1,556	1,301	1,301	0.15%	-255	-16.4%
Purchased Other Services	3,772	3,422	9,200	9,200	9,200	3,500	3,500	0.40%	-5,700	-62.0%
Purchased Property Services	30,392	30,200	37,168	37,168	37,168	37,168	37,168	4.26%	0	0.0%
Professional Development	1,349	2,296	5,000	5,000	5,000	5,000	5,000	0.57%	0	0.0%
Utilities & Commodities	5,121	4,502	4,177	4,177	4,177	4,177	4,177	0.48%	0	0.0%
Supplies	2,668	4,552	6,660	6,660	6,660	6,660	6,660	0.76%	0	0.0%
Other	323,300	370,914	402,100	402,100	402,620	340,000	340,000	38.95%	-62,620	-15.6%
Total Expenditures	846,108	948,408	923,992	935,383	945,979	872,971	872,971	100.00%	-73,008	-7.7%
Net Operating Cost	846,108	948,408	923,992	935,383	945,979	872,971	872,971		(73,008)	-7.7%

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:40:00 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0556 Commissions

Mission Statement:

Commissions have been established to recognize the importance of various activities.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Shellfish Comm (3980)	0	0	50	50	50	50	50	0.15%	0	0.0%
Patriotic Comm (5092)	30,834	30,535	32,500	32,500	32,500	32,500	32,500	99.85%	0	0.0%
Harbor Commission (5094)	14,753	21,035	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	45,587	51,570	32,550	32,550	32,550	32,550	32,550	100.00%	0	0.0%
Net Operating Cost	45,587	51,570	32,550	32,550	32,550	32,550	32,550	100.00%	0	0.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:01 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0556 Commissions
Program: 3980 Shellfish Commission

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01439806100	Office Supplies & Expenses	0	0	50	50	50	50	50	0	0.0%
Supplies		0	0	50	50	50	50	50	0	0.0%
Total Operating Cost		0	0	50	50	50	50	50	0	0.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:02 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0556 Commissions
Program: 5092 Patriotic & Special Events

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01450928811	Memorial Day	8,180	11,259	13,000	13,000	10,507	10,500	10,500	-7	-0.1%
01450928812	Veteran's Day	16,172	14,295	13,000	13,000	15,493	15,000	15,000	-493	-3.2%
01450928813	Grave Registration Office	3,000	1,500	3,000	3,000	3,000	3,000	3,000	0	0.0%
01450928814	Care of Graves	3,482	3,482	3,500	3,500	3,500	4,000	4,000	500	14.3%
Community & Cultural		30,834	30,535	32,500	32,500	32,500	32,500	32,500	0	0.0%
Total Operating Cost		30,834	30,535	32,500	32,500	32,500	32,500	32,500	0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:04 PM

Fund: 0001 General Fund
Office: 005 Government Services
Dept/Div: 0556 Commissions
Program: 5094 Harbor Commission

Program Description:

Inactive as of FY15/16 (Data provided for historical purposes only). Harbor Commission moved to Fund 25.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Overtime	5,315	1,885	0	0	0	0	0	0.00%	0	0.0%	
Employee Benefits	147	144	0	0	0	0	0	0.00%	0	0.0%	
Purchased Professional Services	7,041	16,496	0	0	0	0	0	0.00%	0	0.0%	
Community & Cultural	2,250	2,510	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	14,753	21,035	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	14,753	21,035	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Office Summary

3/8/2017 - 1:40:05 PM

Fund: 0001 General Fund

Office: 009 Community Grants

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Liberation Programs (3880)	67,980	0	0	0	0	0	0	0.00%	0	0.0%
Stamford Partnership (5091)	20,000	0	0	0	0	0	0	0.00%	0	0.0%
Stam Cult Dev Corp (5093)	72,000	0	0	0	0	0	0	0.00%	0	0.0%
Community Centers (6050)	86,928	90,152	102,000	102,000	102,000	130,000	90,000	0.73%	-12,000	-11.8%
Non City Social (6055)	383,339	384,763	484,477	519,477	519,477	935,760	813,360	6.56%	293,883	56.6%
Non City Cultural (6056)	9,664,967	10,146,429	10,996,500	11,071,500	11,071,500	12,234,050	11,493,400	92.71%	421,900	3.8%
Non City Agencies	10,295,213	10,621,345	11,582,977	11,692,977	11,692,977	13,299,810	12,396,760		703,783	6.0%
Total Community Grants	10,621,345	10,621,345	11,582,977	11,692,977	11,692,977	13,299,810	12,396,760	100.00%	703,783	6.0%

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:40:06 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies

Mission Statement:

Each year the City of Stamford grants funds to a variety of social service, community center, cultural and arts organizations to help further their individual missions.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Liberation Programs (3880)	67,980	0	0	0	0	0	0	0.00%	0	0.0%
Stamford Partnership (5091)	20,000	0	0	0	0	0	0	0.00%	0	0.0%
Stam Cult Dev Corp (5093)	72,000	0	0	0	0	0	0	0.00%	0	0.0%
Community Centers (6050)	86,928	90,152	102,000	102,000	102,000	130,000	90,000	0.73%	-12,000	-11.8%
Non City Social (6055)	383,339	384,763	484,477	519,477	519,477	935,760	813,360	6.56%	293,883	56.6%
Non City Cultural (6056)	9,664,967	10,146,429	10,996,500	11,071,500	11,071,500	12,234,050	11,493,400	92.71%	421,900	3.8%
Total Expenditures	10,295,213	10,621,345	11,582,977	11,692,977	11,692,977	13,299,810	12,396,760	100.00%	703,783	6.0%
Net Operating Cost	10,295,213	10,621,345	11,582,977	11,692,977	11,692,977	13,299,810	12,396,760	100.00%	703,783	6.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:08 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 3880 Liberation Programs

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01438808837	Liberation Programs	67,980	0	0	0	0	0	0	0	0.0%
	Community & Cultural	67,980	0	0	0	0	0	0	0	0.0%
	Total Operating Cost	67,980	0	0	0	0	0	0	0	0.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:10 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 5093 Stamford Cultural Dev Corp

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01450938919	Community Arts Partner Prog	50,000	0	0	0	0	0	0	0	0.0%
01450938921	Stamford Symphony	12,000	0	0	0	0	0	0	0	0.0%
01450938925	Stamford Center for the Arts	10,000	0	0	0	0	0	0	0	0.0%
Community & Cultural		72,000	0	0	0	0	0	0	0	0.0%
Total Operating Cost		72,000	0	0	0	0	0	0	0	0.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:11 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 6050 Community Centers

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01460508882	Chester Addison Comm Center	33,000	33,000	35,000	35,000	35,000	50,000	36,200	1,200	3.4%
01460508884	Glenbrook Community Center	25,493	27,000	29,000	29,000	29,000	30,000	30,000	1,000	3.4%
01460508885	East Side Community Center	20,600	21,836	23,000	23,000	23,000	50,000	23,800	800	3.5%
01460508890	Multicultural Council	7,835	8,316	15,000	15,000	15,000	0	0	-15,000	-100.0%
Community & Cultural		86,928	90,152	102,000	102,000	102,000	130,000	90,000	-12,000	-11.8%
Total Operating Cost		86,928	90,152	102,000	102,000	102,000	130,000	90,000	-12,000	-11.8%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:12 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 6055 Social Services

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
0146055240	Payments to Insurance Fund	20,648	19,702	19,076	19,076	19,076	18,345	18,345	-731	-3.8%
	Payments to Insurance Fund	20,648	19,702	19,076	19,076	19,076	18,345	18,345	-731	-3.8%
0146055301	Telephone	671	641	401	401	401	415	415	14	3.5%
	Utilities & Commodities	671	641	401	401	401	415	415	14	3.5%
01460558837	Liberation Programs	0	0	75,000	75,000	75,000	100,000	77,600	2,600	3.5%
01460558887	Senior Center	180,000	180,000	200,000	200,000	200,000	215,000	215,000	15,000	7.5%
01460558892	Shelter for the Homeless	40,000	42,400	40,000	40,000	40,000	40,000	40,000	0	0.0%
01460558893	Inspirica	47,520	47,520	50,000	50,000	50,000	325,000	225,000	175,000	350.0%
01460558894	Charter Oak Communities	94,500	94,500	100,000	100,000	100,000	102,000	102,000	2,000	2.0%
01460558930	DOMUS Project New Hope	0	0	0	35,000	35,000	35,000	35,000	0	0.0%
01460558932	Community Night Program	0	0	0	0	0	100,000	100,000	100,000	100.0%
	Community & Cultural	362,020	364,420	465,000	500,000	500,000	917,000	794,600	294,600	58.9%
	Total Operating Cost	383,339	384,763	484,477	519,477	519,477	935,760	813,360	293,883	56.6%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:13 PM

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 6056 Cultural & Environmental

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01460568605	Stamford Museum & Nature Ctr	1,110,000	1,143,300	1,175,000	1,175,000	1,175,000	1,240,000	1,216,000	41,000	3.5%
01460568606	Ferguson Library	7,445,000	7,668,350	7,904,000	7,904,000	7,904,000	8,530,550	8,180,000	276,000	3.5%
01460568609	DSSD Arts, Crafts & Blues	0	15,000	0	0	0	0	0	0	0.0%
01460568611	Stamford Historical Society	33,000	35,000	37,000	37,000	37,000	45,000	38,300	1,300	3.5%
01460568613	Bartlett Arboretum	275,000	275,000	285,000	285,000	285,000	300,000	295,000	10,000	3.5%
01460568614	Park Square West Garage	83,848	0	0	0	0	0	0	0	0.0%
01460568615	DSSD Downtown Maint & Beaut	22,000	23,320	0	0	0	0	0	0	0.0%
01460568616	Stamford 375	0	65,000	100,000	100,000	100,000	0	0	-100,000	-100.0%
01460568617	DSSD	0	0	160,000	160,000	160,000	195,000	165,500	5,500	3.4%
01460568624	DSSD Jazz up July	22,000	23,320	0	0	0	0	0	0	0.0%
01460568837	Liberation Programs	0	70,000	0	0	0	0	0	0	0.0%
01460568886	DSSD Ambassador Program	66,000	69,300	0	0	0	0	0	0	0.0%
01460568890	Multicultural Council	0	0	0	0	0	15,000	15,000	15,000	100.0%
01460568891	Old Town Hall Redevelop Agcy	135,619	135,619	278,000	278,000	278,000	380,000	380,000	102,000	36.7%
01460568895	Early Childhood Program Support	82,500	82,500	82,500	82,500	82,500	85,000	85,000	2,500	3.0%
01460568896	United Way	0	0	0	0	0	12,400	12,400	12,400	100.0%
01460568897	Boys & Girls Club-Yerwood Center	0	0	125,000	200,000	200,000	320,000	129,400	-70,600	-35.3%
01460568904	Stamford Partnership	0	20,000	20,000	20,000	20,000	40,000	40,000	20,000	100.0%
01460568919	Community Arts Partner Prog	0	55,000	65,000	65,000	65,000	65,000	65,000	0	0.0%
01460568921	Stamford Symphony	0	12,720	20,000	20,000	20,000	23,500	23,500	3,500	17.5%
01460568924	Mill River Collaborative	350,000	400,000	575,000	575,000	575,000	800,000	675,000	100,000	17.4%
01460568925	Stamford Center for the Arts	0	10,600	20,000	20,000	20,000	30,000	20,700	700	3.5%
01460568927	Project Music	40,000	42,400	0	0	0	0	0	0	0.0%
01460568928	Community Youth Music Prog	0	0	75,000	75,000	75,000	77,600	77,600	2,600	3.5%
01460568929	Community Grants Program	0	0	75,000	75,000	75,000	75,000	75,000	0	0.0%

Fiscal Year 2017/2018 - Program Detail Report

Fund: 0001 General Fund
Office: 009 Community Grants
Dept/Div: 0603 Non City Agencies
Program: 6056 Cultural & Environmental

Ref #	Account Title	FY 14/15	FY 15/16	FY 16/17			FY 17/18			
		Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
	Community & Cultural	9,664,967	10,146,429	10,996,500	11,071,500	11,071,500	12,234,050	11,493,400	421,900	3.8%
	Total Operating Cost	9,664,967	10,146,429	10,996,500	11,071,500	11,071,500	12,234,050	11,493,400	421,900	3.8%

Fiscal Year 2017/2018 - Office Summary

3/8/2017 - 1:40:15 PM

Fund: 0001 General Fund

Office: 012 Debt Service

Program	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Other Grants (3230)	1,267,252	0	0	0	0	0	0	0.00%	0	0.0%
Transfer To Other Funds (8080)	49,946,546	51,848,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%
Administration	51,213,798	51,848,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385		827,182	1.6%
Total Debt Service	51,848,119	51,848,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:40:16 PM

Fund: 0001 General Fund
Office: 012 Debt Service
Dept/Div: 0101 Administration

Mission Statement:

The mission of The Office of Administration is to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management. The Office consists of the following departments: the Office of Policy and Management (OPM), Purchasing, Grants and Community Development, the Assessor's Office, the Tax Collector's Office, the Controller's Office, Technology Management Services, and Risk Management. One of the functions of the Office of Administration is Debt Administration which is the payment of interest and principal on non-self-supporting General Obligation bonds issued by the City. The funds necessary to fulfill this obligation are transferred to the Debt Service fund for payment. The division also includes the annual transfer of the City match of grant funds.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Grants (3230)	1,267,252	0	0	0	0	0	0	0.00%	0	0.0%
Transfer To Other Funds (8080)	48,846,546	51,548,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%
Total Expenditures	50,113,798	51,548,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%
Net Operating Cost	50,113,798	51,548,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:18 PM

Fund: 0001 General Fund
Office: 012 Debt Service
Dept/Div: 0101 Administration
Program: 3230 Other Special Revenue Funds

Program Description:

Inactive as of FY15/16 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		FY 17/18				
				Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Retirement Benefits	403,648	0	0	0	0	0	0	0.00%	0	0.0%
Transfer to Other Funds	863,604	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	1,267,252	0	0	0	0	0	0	0.00%	0	0.0%
Net Operating Cost	1,267,252	0	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:19 PM

Fund: 0001 General Fund
Office: 012 Debt Service
Dept/Div: 0101 Administration
Program: 8080 Transfer To Other Funds

Program Description:

Includes transfers to other Non-General or Special Revenue Funds to support various needs. The program also includes annual debt service payments (principal and interest) on the City's municipal bonds.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Transfer to Other Funds	1,174,250	2,505,869	1,589,356	1,631,904	1,621,332	1,787,478	1,787,478	3.31%	166,146	10.2%
Debt Service	48,772,296	49,342,250	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	96.69%	661,036	1.3%
Total Expenditures	49,946,546	51,848,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385	100.00%	827,182	1.6%
Net Operating Cost	49,946,546	51,848,119	53,373,743	53,416,291	53,146,203	53,973,385	53,973,385		827,182	1.6%

City of Stamford Debt Service Analysis
 284
Existing & Proposed Debt Analysis
Safe Debt Report for Fiscal Year 2017-18

(A) (B) (C) (D) (E) (F) (G) (H) (I) (J) (K) (L) (M) (N) (O) (P) (Q) (R) (S)

====> Proposed New Bond Issues Projected borrowing rates

NET GENERAL FUND DEBT SERVICE EXCLUDES SELF-SUPPORTING FUNDS							Projected borrowing rates								Total Proposed Debt Service	Total Existing & Proposed Debt Service	Annual Change	Fiscal Year
Fiscal Year	Principal	Interest	Total Debt Service	Less Interest Subsidies	NET Total	Annual Change	1.00%	3.25%	3.25%	3.50%	3.75%	4.00%	4.25%	4.35%				
							\$15M BANS Jul - 2017 Interest	\$5M Bonds Jul - 2017 Debt Service	\$25M Jul - 2017 Debt Service	\$25M Jul - 2018 Debt Service	\$25M Jul - 2019 Debt Service	\$30M Jul - 2020 Debt Service	\$30M Jul - 2021 Debt Service	\$30M Jul - 2022 Debt Service				
2016-2017	36,398,662	15,549,026	51,947,688	(807,139)	51,140,549	419,108	-	-	-	-	-	-	-	-				
2017-2018	37,418,980	14,891,004	52,309,984	(750,327)	51,559,657	-	-	100,000	406,250	-	-	-	-	506,250				
2018-2019	36,358,297	13,167,201	49,525,498	(701,644)	48,823,855	(2,735,802)	150,000	654,375	2,042,188	437,500	-	-	-	3,284,063				
2019-2020	33,004,120	11,645,058	44,649,178	(649,814)	43,999,365	(4,824,490)	-	638,125	2,001,563	2,103,125	468,750	-	-	5,211,563				
2020-2021	32,335,098	10,238,773	42,573,872	(595,575)	41,978,297	(2,021,068)	-	621,875	1,960,938	2,059,375	2,164,063	600,000	-	7,406,250				
2021-2022	29,572,782	8,876,304	38,449,086	(540,175)	37,908,912	(4,069,386)	-	605,625	1,920,313	2,015,625	2,117,188	2,670,000	637,500	9,966,250				
2022-2023	27,534,488	7,661,111	35,195,599	(484,050)	34,711,549	(3,197,363)	-	589,375	1,879,688	1,971,875	2,070,313	2,610,000	2,743,125	12,516,875				
2023-2024	27,080,402	6,613,662	33,694,064	(427,540)	33,266,524	(1,445,025)	-	573,125	1,839,063	1,928,125	2,023,438	2,550,000	2,679,375	14,365,500				
2024-2025	25,104,722	5,650,793	30,755,515	(370,642)	30,384,873	(2,881,651)	-	556,875	1,798,438	1,884,375	1,976,563	2,490,000	2,615,625	14,029,000				
2025-2026	23,505,060	4,736,903	28,241,963	(312,554)	27,929,409	(2,455,464)	-	540,625	1,757,813	1,840,625	1,929,688	2,430,000	2,551,875	13,692,500				
2026-2027	20,380,000	3,960,330	24,340,330	(253,169)	24,087,161	(3,842,248)	-	524,375	1,717,188	1,796,875	1,882,813	2,370,000	2,488,125	13,356,000				
2027-2028	20,340,000	3,239,408	23,579,408	(192,540)	23,386,868	(700,293)	-	508,125	1,676,563	1,753,125	1,835,938	2,310,000	2,424,375	13,019,500				
2028-2029	15,660,000	2,604,965	18,264,965	(129,601)	18,135,364	(5,251,504)	-	-	1,635,938	1,709,375	1,789,063	2,250,000	2,360,625	12,191,125				
2029-2030	15,635,000	2,072,309	17,707,309	(64,635)	17,642,674	(492,690)	-	-	1,595,313	1,665,625	1,742,188	2,190,000	2,296,875	11,870,875				
2030-2031	13,725,000	1,589,144	15,314,144	(15,980)	15,298,164	(2,344,510)	-	-	1,554,688	1,621,875	1,695,313	2,130,000	2,233,125	11,550,625				
2031-2032	12,250,000	1,194,531	13,444,531	-	13,444,531	(1,853,633)	-	-	1,514,063	1,578,125	1,648,438	2,070,000	2,169,375	11,230,375				
2032-2033	10,250,000	870,313	11,120,313	-	11,120,313	(2,324,219)	-	-	1,473,438	1,534,375	1,601,563	2,010,000	2,105,625	10,910,125				
2033-2034	8,000,000	576,250	8,576,250	-	8,576,250	(2,544,063)	-	-	1,432,813	1,490,625	1,554,688	1,950,000	2,041,875	10,589,875				
2034-2035	8,000,000	341,094	8,341,094	-	8,341,094	(235,156)	-	-	1,392,188	1,446,875	1,507,813	1,890,000	1,978,125	10,269,625				
2035-2036	5,500,000	140,000	5,640,000	-	5,640,000	(2,701,094)	-	-	1,351,563	1,403,125	1,460,938	1,830,000	1,914,375	9,949,375				
2036-2037	-	-	-	-	-	(5,640,000)	-	-	1,310,938	1,359,375	1,414,063	1,770,000	1,850,625	9,629,125				
2037-2038	-	-	-	-	-	-	-	-	1,270,313	1,315,625	1,367,188	1,710,000	1,786,875	9,308,875				
2038-2039	-	-	-	-	-	-	-	-	-	1,271,875	1,320,313	1,650,000	1,723,125	7,758,938				
2039-2040	-	-	-	-	-	-	-	-	-	-	1,273,438	1,590,000	1,659,375	6,251,188				
2040-2041	-	-	-	-	-	-	-	-	-	-	-	1,530,000	1,595,625	4,788,750				
2041-2042	-	-	-	-	-	-	-	-	-	-	-	-	1,531,875	3,129,750				
2042-2043	-	-	-	-	-	-	-	-	-	-	-	-	-	1,532,625				
	438,052,613	115,618,178	553,670,790	(6,295,384)	547,375,406		150,000	5,912,500	33,531,250	34,187,500	34,843,750	42,600,000	43,387,500	43,702,500	238,315,000	784,157,781		

Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:40:21 PM

Fund: 0001 General Fund
Office: 013 Board of Education
Dept/Div: 0900 Board of Education

Mission Statement:

The Stamford Public Schools prepares each and every child for higher education and success in the 21st century. In order to do this, Stamford Public Schools' curriculum incorporates the Connecticut Common Core State Standards and 21st century skills. Students will be able to: demonstrate independence, gain strong content knowledge; respond to a variety of demands of audiences, tasks, purposes, and disciplines; comprehend and critique; value evidence; use technology and digital media strategically and capably; and understand other perspectives and cultures. The goal of the curriculum and instructional practices implemented in the Stamford Public Schools is to prepare students for the ever-changing global society.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
BOE (9000)	248,798,237	255,306,580	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	98.20%	9,142,529	3.5%
City Support BOE (9001)	0	0	4,857,710	4,857,710	4,857,710	5,054,964	5,017,199	1.80%	159,489	3.3%
Total Expenditures	248,798,237	255,306,580	268,761,273	268,761,273	268,702,273	278,042,056	278,004,291	100.00%	9,302,018	3.5%
Revenue										
BOE (9000)	9,137,190	8,913,867	9,107,265	9,107,265	8,885,815	8,729,259	8,729,259	95.62%	-156,556	-1.8%
City Support BOE (9001)	557,072	306,494	400,000	400,000	387,142	400,000	400,000	4.38%	12,858	3.3%
Total Revenue	9,694,262	9,220,361	9,507,265	9,507,265	9,272,957	9,129,259	9,129,259	100.00%	-143,698	-1.5%
Net Operating Cost	239,103,975	246,086,219	259,254,008	259,254,008	259,429,316	268,912,797	268,875,032	100.00%	9,445,716	3.6%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:22 PM

Fund: 0001 General Fund
Office: 013 Board of Education
Dept/Div: 0900 Board of Education
Program: 9000 Board of Education

Program Description:

To prepare each student for higher education and success in the 21st century. Budget detail is provided in the Board of Education budget.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
BOE	248,798,237	255,306,580	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	100.00%	9,142,529	3.5%	
Total Expenditures	248,798,237	255,306,580	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	100.00%	9,142,529	3.5%	
Revenue											
Education Cost Sharing	8,120,437	8,031,326	8,009,440	8,009,440	7,970,000	8,009,440	8,009,440	91.75%	39,440	0.5%	
Education-Miscellaneous	0	243	0	0	200	200	200	0.00%	0	0.0%	
Non-Public Transportation	70,551	59,978	67,489	67,489	0	0	0	0.00%	0	0.0%	
Public Transportation	95,896	89,059	103,104	103,104	0	0	0	0.00%	0	0.0%	
School Building Interest	64,768	45,934	31,754	31,754	31,754	15,168	15,168	0.17%	-16,586	-52.2%	
School Building Principal	406,210	281,008	520,480	520,480	520,480	374,451	374,451	4.29%	-146,029	-28.1%	
Tuition-Regular (From Individuals)	171,130	137,299	170,000	170,000	164,000	130,000	130,000	1.49%	-34,000	-20.7%	
Tuition-Spec Educ (From Schl Dists)	0	63,502	50,000	50,000	30,000	40,000	40,000	0.46%	10,000	33.3%	
Vocational Agriculture	208,198	205,518	154,998	154,998	169,381	160,000	160,000	1.83%	-9,381	-5.5%	
Total Revenue	9,137,190	8,913,867	9,107,265	9,107,265	8,885,815	8,729,259	8,729,259	100.00%	-156,556	-1.8%	
Net Operating Cost	239,661,047	246,392,713	254,796,298	254,796,298	254,958,748	264,257,833	264,257,833		9,299,085	3.6%	

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:23 PM

Fund: 0001 General Fund
Office: 013 Board of Education
Dept/Div: 0900 Board of Education
Program: 9000 Board of Education

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01490003506	NP Health & Welfare	87,816	85,721	89,136	89,136	89,136	91,553	91,553	2,417	2.7%
01490003507	Non-Public Transportation	2,775,219	2,902,386	2,931,913	2,931,913	2,931,913	3,198,063	3,198,063	266,150	9.1%
01490003508	Student Health Centers	179,172	179,172	179,172	179,172	179,172	179,172	179,172	0	0.0%
01490009995	Pension & OPEB	3,065,906	4,894,952	4,759,400	4,801,000	4,801,000	8,991,200	8,991,200	4,190,200	87.3%
01490009996	Pre Kindergarten	1,789,276	1,725,340	2,309,144	1,669,175	1,669,175	2,604,938	2,604,938	935,763	56.1%
01490009998	Board of Education	240,900,847	245,519,008	253,634,798	254,233,167	254,174,167	257,922,166	257,922,166	3,747,999	1.5%
BOE		248,798,237	255,306,580	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	9,142,529	3.5%
Total Operating Cost		248,798,237	255,306,580	263,903,563	263,903,563	263,844,563	272,987,092	272,987,092	9,142,529	3.5%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:25 PM

Fund: 0001 General Fund
Office: 013 Board of Education
Dept/Div: 0900 Board of Education
Program: 9001 City Support BOE

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
01490019990	School Crossing Guards	0	0	847,080	847,080	847,080	968,240	933,660	86,580	10.2%
01490019993	Public School Nurses	0	0	2,760,327	2,760,327	2,760,327	2,874,620	2,871,936	111,609	4.0%
01490019994	Private & Parochial School Nurses	0	0	1,250,303	1,250,303	1,250,303	1,212,104	1,211,603	-38,700	-3.1%
BOE		0	0	4,857,710	4,857,710	4,857,710	5,054,964	5,017,199	159,489	3.3%
Total Operating Cost		0	0	4,857,710	4,857,710	4,857,710	5,054,964	5,017,199	159,489	3.3%

Mayor
David R. Martin



CITY OF STAMFORD
OFFICE OF THE MAYOR

STAMFORD GOVERNMENT CENTER
888 WASHINGTON BOULEVARD
P.O. BOX 10152
STAMFORD, CT 06904-2152

Phone: (203) 977-4150
FAX: (203) 977-5845
Email: dmartin@stamfordct.gov

March 8, 2017

Members of the Board of Finance
Members of the Board of Representatives
The Citizens of Stamford

Enclosed please find the following documents:

1. **2017-2018 E. Gaynor Brennan Golf Course Budget:** This operating budget is fully funded from non-tax sources. When excess funds are generated, they are reinvested in the course to reduce the need for future capital investment from the City.
2. **2017-2018 Debt Service Fund Budget:** This is the first year that this fund has been added to the budget, but it has been in existence in prior years. This fund receives a transfer from the General Fund, E. G. Brennan & Parking funds, the Mill River Collaborative, and the WPCA in the amount sufficient to pay the debt service on all General Obligation bonds outstanding for this fiscal year.
3. **2017-2018 Risk Management Budget:** This is an insurance internal service fund. The operating departments are charged back for all expenses incurred by the internal service fund according to actual loss experience. The fund includes medical and life insurance, property and casualty insurance, workers compensation expenses as well as all insurance related requirements of the City of Stamford for all covered active and retired employees. This budget also identifies the inclusion of the Board of Education medical and life insurance as part of the Internal Service Fund.
4. **2017-2018 Parking Fund Budget:** This fund includes all revenues and expenditures associated with parking and parking enforcement functions. The areas of responsibility in this fund are: parking garage management, parking enforcement,

collections and permitting and parking maintenance. It is important to note that the revenue stream associated with parking enforcement etc. reflects fee increases approved last year by the Board of Representatives. Revenues in excess of expenditures in this fund are transferred to the General Fund to help offset the increase in the Mill Rate. We expect to see continued improvement in the revenues in this fund because of fee increases and improved processes.

5. **2017-2018 Active Medical Fund:** This fund includes all expenses and revenue offsets related to medical and life benefits for active benefit eligible employees and their qualified dependents. The net liability of this fund is charged back to both the general fund and other special revenue funds to balance the account.

6. **2017-2018: Grants, Police Extra Duty, Harbor Commission, and Marina Operating Budgets:** The Grants budget continues its commitment to youth employment and violence prevention, AIDS Education Risk Prevention and a variety of health and community related programs. The Police Extra Duty fund is used to manage funds received for Police extra duty work to maintain safety on our streets. An amount charged in addition to the amount paid to the police by third parties is annually transferred to the general fund from the prior year. This year the Harbor Commission is proposing fees to the Board of Representatives for the first time, allowing it to take in revenue for its own purposes.

An updated central service cost allocation plan is prepared annually that identifies administrative support services provided to enterprise and internal service fund entities but paid for out of the general fund. Assessments are made to all of the operations previously listed that will reimburse the general fund for the cost of these support services.

I look forward to working with you on the approval of these budgets.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "D. R. Martin". The signature is fluid and cursive, with a large initial "D" and "M".

David R. Martin
Mayor

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:26 PM

Fund: 0006 Debt Service Fund

Office: 012 Debt Service

Dept/Div: 0103 Controller

Program: 8101 City Bonds

Program Description:

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Debt Service	51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	100.00%	967,751	1.7%
Total Expenditures	51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	100.00%	967,751	1.7%
Revenue										
Interest Income	16,046	-31,977	0	0	50,000	0	0	0.00%	-50,000	-100.0%
Miscellaneous	136,257	111,487	0	0	0	0	0	0.00%	0	0.0%
Rebates-B.A.B.'s	858,032	574,177	0	0	793,508	750,327	750,327	1.31%	-43,181	-5.4%
Transfer In - EG Brennan Golf Cours	0	35,393	0	0	34,198	32,986	32,986	0.06%	-1,212	-3.5%
Transfer In - From Gen'l Fund	48,772,296	49,342,250	0	0	51,140,549	52,185,907	52,185,907	91.28%	1,045,358	2.0%
Transfer In - Marina	47,046	38,130	0	0	36,823	35,499	35,499	0.06%	-1,324	-3.6%
Transfer In - Mill River TIF	0	0	0	0	1,135,006	1,132,906	1,132,906	1.98%	-2,100	-0.2%
Transfer In - Parking Fund	1,317,000	1,316,665	0	0	1,213,585	1,255,620	1,255,620	2.20%	42,035	3.5%
Transfer in - WPCA	0	0	0	0	1,716,678	1,775,102	1,775,102	3.11%	58,424	3.4%
Total Revenue	51,146,678	51,386,125	0	0	56,120,347	57,168,347	57,168,347	100.00%	1,048,000	1.9%
Net Operating Cost	843,905	1,431,787	0	0	80,249	0	0		(80,249)	-100.0%

Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:40:27 PM

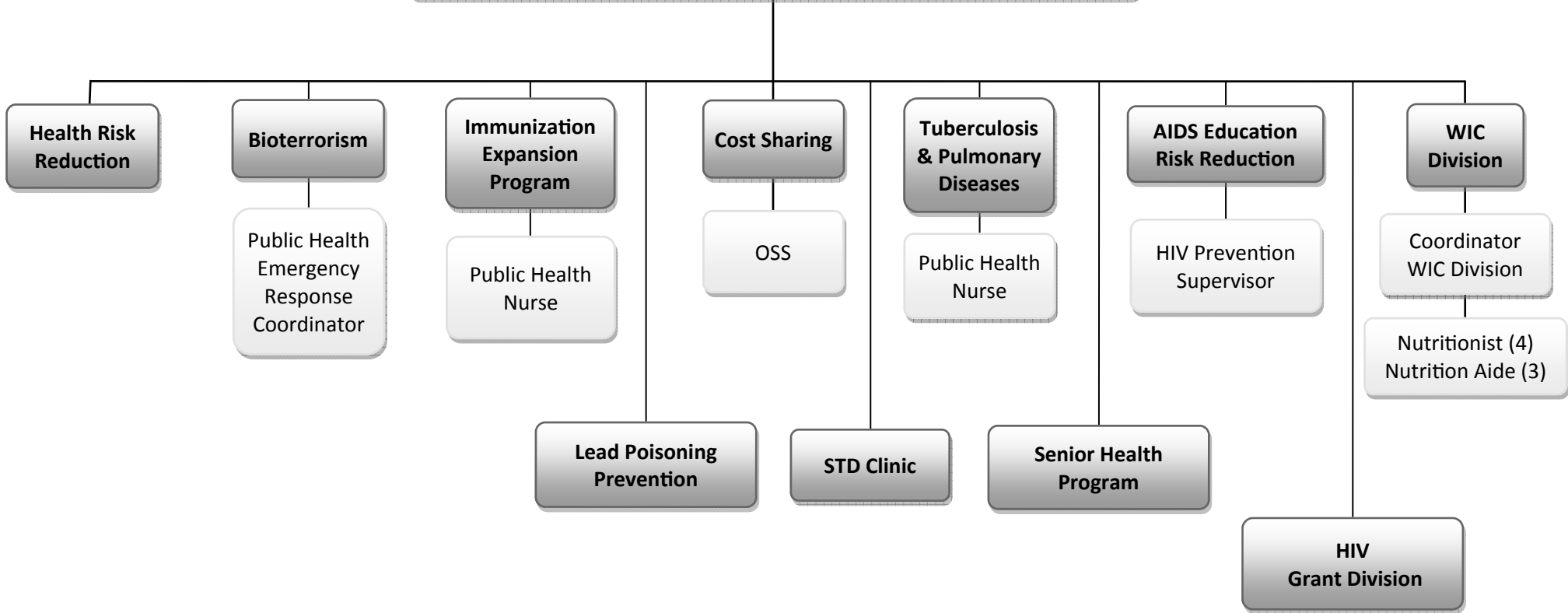
Fund: 0006 Debt Service Fund
Office: 012 Debt Service
Dept/Div: 0103 Controller
Program: 8101 City Bonds

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
06481018301	Bonds - Principal	35,472,981	36,770,450	0	0	38,640,000	40,104,999	40,104,999	1,464,999	3.8%
06481018302	Interest Expense	15,801,141	15,339,742	0	0	16,956,757	16,606,125	16,606,125	-350,632	-2.1%
06481018306	Cost of Issuance	229,238	220,497	0	0	116,618	120,000	120,000	3,382	2.9%
06481018309	CREBS - Principal	133,333	133,333	0	0	133,333	133,334	133,334	1	0.0%
06481018311	QZAP Bonds - Principal	335,225	335,225	0	0	342,250	94,095	94,095	-248,155	-72.5%
06481018312	QZAP Bonds - Interest	18,664	18,664	0	0	11,638	9,794	9,794	-1,844	-15.8%
06481018314	Ban Interest	0	0	0	0	0	100,000	100,000	100,000	100.0%
Debt Service		51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	967,751	1.7%
Total Operating Cost		51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	967,751	1.7%

City of Stamford
Office of Administration
Department of Grants Administration

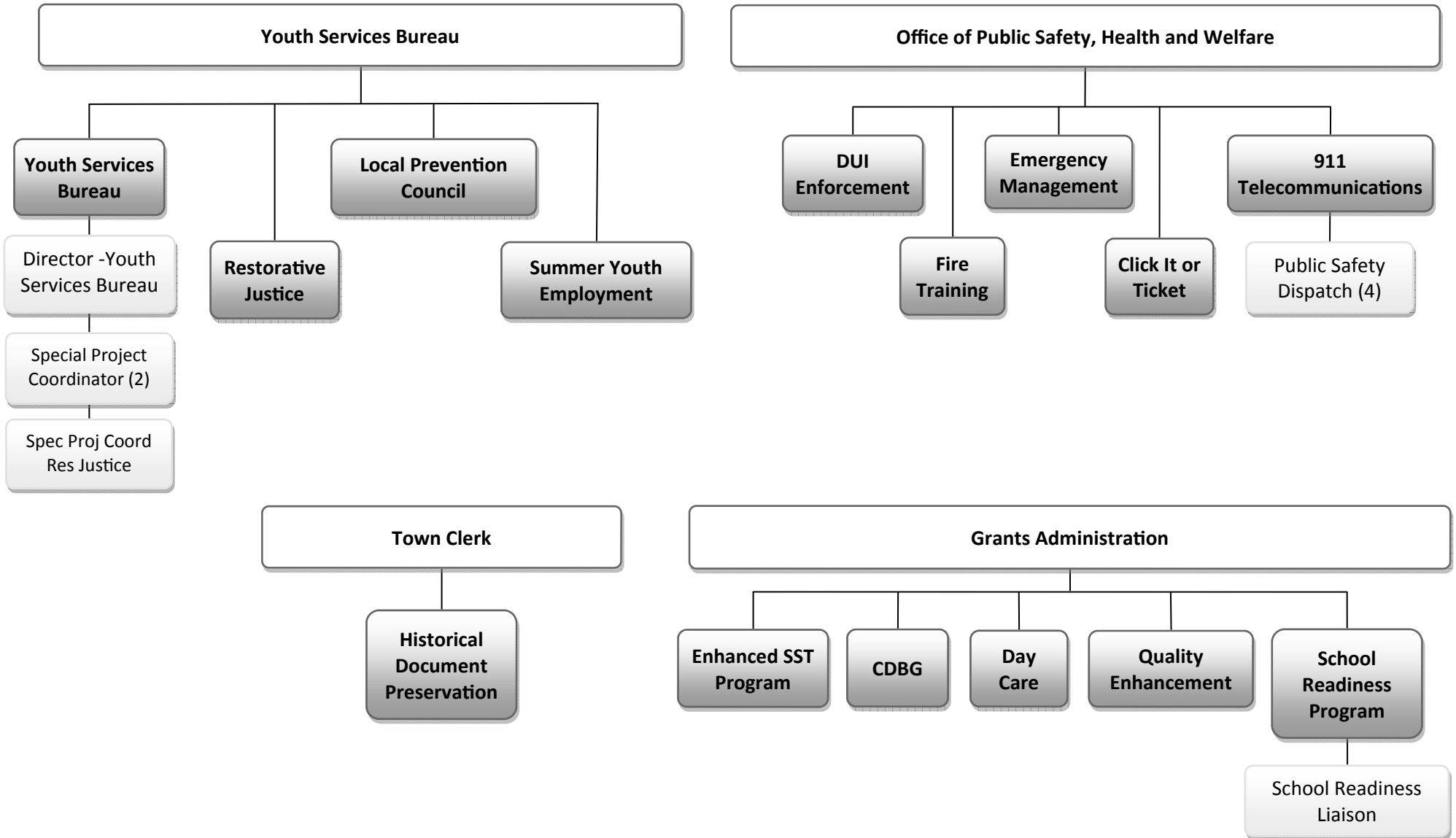
GRANTS FUND 24

Department of Health and Social Services



City of Stamford²⁹⁴
Office of Administration
Department of Grants Administration

GRANTS FUND 24



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:40:29 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration

Mission Statement:

The mission of the Grants Office is to increase the City's capacity and capability to secure external funding for services and activities and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
WIC Grant (0111)	868,899	960,527	993,793	993,793	993,793	1,009,918	1,009,918	9.65%	16,125	1.6%
HIV Danbury Grant (0125)	40,437	368	40,000	40,000	40,000	32,241	32,241	0.31%	-7,759	-19.4%
DUI Enforcement (0141)	151,811	0	103,725	103,725	103,901	97,950	97,950	0.94%	-5,951	-5.7%
Aids Ed Risk Reduction (0150)	257,495	367,870	461,692	462,492	462,492	477,380	477,380	4.56%	14,888	3.2%
COA Outreach Grant (0151)	69,378	95,117	0	0	0	0	0	0.00%	0	0.0%
Health Risk Reduction (0152)	25,251	51,102	65,404	65,404	65,404	66,559	66,559	0.64%	1,155	1.8%
Immunization Expansion (0154)	96,902	111,374	119,954	119,954	119,954	121,551	121,551	1.16%	1,597	1.3%
Local Prevention Council (0155)	0	0	7,130	7,130	7,130	8,973	8,973	0.09%	1,843	25.8%
Senior Health Program (0156)	17,166	28,183	40,167	40,167	40,167	40,163	40,163	0.38%	-4	0.0%
Youth Services Bureau (0158)	487,408	655,679	602,078	602,078	602,078	616,273	616,273	5.89%	14,195	2.4%
Historic Document Preserv (0162)	10,239	10,186	6,500	6,500	6,500	7,500	7,500	0.07%	1,000	15.4%
Bioterrorism Emerg Response (0168)	127,281	120,680	145,767	145,767	145,767	155,817	155,817	1.49%	10,050	6.9%
Click it or Ticket (0192)	4,794	5,511	8,000	8,000	8,000	8,000	8,000	0.08%	0	0.0%
Lead Poisoning Prev (0195)	23,049	15,276	22,682	22,682	22,682	22,682	22,682	0.22%	0	0.0%
Cost Sharing (0210)	173,865	254,669	179,406	179,406	179,406	187,804	187,804	1.79%	8,398	4.7%
TB Control (0211)	123,327	143,276	159,375	158,875	124,414	125,283	125,283	1.20%	869	0.7%
STD Clinic (0212)	31,611	20,802	40,170	40,170	40,170	40,183	40,183	0.38%	13	0.0%
Summer Youth Employ (0224)	112,667	116,017	139,851	139,851	139,851	139,609	139,609	1.33%	-242	-0.2%
School Readiness Program (0241)	4,091,058	4,308,393	4,373,882	4,373,882	4,373,882	4,382,210	4,382,210	41.86%	8,328	0.2%
Day Care Grant (0242)	1,916,473	1,938,377	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.64%	0	0.0%
Senior Taxi Vouchers (0249)	45,983	86,720	128,302	128,302	128,302	128,302	128,302	1.23%	0	0.0%
Quality Enhancement (0253)	65,335	65,335	65,335	65,335	65,335	65,335	65,335	0.62%	0	0.0%
911 Telecommunications (0338)	277,992	280,985	306,460	306,460	306,460	314,060	314,060	3.00%	7,600	2.5%

Fiscal Year 2017/2018 - Department Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration

Mission Statement:

The mission of the Grants Office is to increase the City's capacity and capability to secure external funding for services and activities and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Fire Training (0352)	6,754	33,820	50,000	50,000	50,000	20,000	20,000	0.19%	-30,000	-60.0%
Restorative Justice (0359)	17,000	17,000	17,000	17,000	17,000	17,000	17,000	0.16%	0	0.0%
Other Benefits (0444)	0	13	331,962	331,962	331,962	369,449	369,449	3.53%	37,487	11.3%
Emergency Mgmt Grant (3380)	68,072	0	62,228	62,228	62,228	63,228	63,228	0.60%	1,000	1.6%
Total Expenditures	9,110,247	9,687,280	10,422,301	10,422,601	10,388,316	10,468,908	10,468,908	100.00%	80,592	0.8%
Revenue										
WIC Grant (0111)	912,168	986,518	993,793	993,793	993,793	1,009,918	1,009,918	9.65%	16,125	1.6%
HIV Danbury Grant (0125)	40,000	19,562	40,000	40,000	40,000	32,241	32,241	0.31%	-7,759	-19.4%
DUI Enforcement (0141)	66,392	65,238	103,725	103,725	103,725	97,950	97,950	0.94%	-5,775	-5.6%
Aids Ed Risk Reduction (0150)	382,174	446,897	461,692	461,692	461,692	477,380	477,380	4.56%	15,688	3.4%
COA Outreach Grant (0151)	71,916	72,734	0	0	0	0	0	0.00%	0	0.0%
Health Risk Reduction (0152)	25,259	34,617	65,404	65,404	65,404	66,559	66,559	0.64%	1,155	1.8%
Immunization Expansion (0154)	111,575	128,334	119,954	119,954	119,954	121,551	121,551	1.16%	1,597	1.3%
Local Prevention Council (0155)	7,130	8,940	7,130	7,130	7,130	8,973	8,973	0.09%	1,843	25.8%
Senior Health Program (0156)	15,835	30,361	40,167	40,167	40,167	40,163	40,163	0.38%	-4	0.0%
Youth Services Bureau (0158)	433,915	642,654	602,078	602,078	602,078	616,273	616,273	5.89%	14,195	2.4%
Historic Document Preserv (0162)	10,239	6,500	6,500	6,500	6,500	7,500	7,500	0.07%	1,000	15.4%
Bioterrorism Emerg Response (0168)	127,953	138,114	145,767	145,767	145,767	155,817	155,817	1.49%	10,050	6.9%
Click it or Ticket (0192)	4,891	5,511	8,000	0	8,000	8,000	8,000	0.08%	0	0.0%
Lead Poisoning Prev (0195)	25,031	18,556	22,682	4,126	22,682	22,682	22,682	0.22%	0	0.0%
Cost Sharing (0210)	193,827	217,471	179,406	179,406	179,406	187,804	187,804	1.79%	8,398	4.7%
TB Control (0211)	121,515	135,099	124,414	124,414	124,414	125,283	125,283	1.20%	869	0.7%
STD Clinic (0212)	35,116	33,301	40,170	40,170	40,170	40,183	40,183	0.38%	13	0.0%
Summer Youth Employ (0224)	130,070	117,000	139,851	139,851	139,851	139,609	139,609	1.33%	-242	-0.2%

Fiscal Year 2017/2018 - Department Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration

Mission Statement:

The mission of the Grants Office is to increase the City's capacity and capability to secure external funding for services and activities and to effectively assist in the management of grants from award to closeout.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
School Readiness Program (0241)	4,096,069	4,312,122	4,373,882	4,373,882	4,373,882	4,382,210	4,382,210	41.86%	8,328	0.2%
Day Care Grant (0242)	1,949,190	1,926,474	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.64%	0	0.0%
Senior Taxi Vouchers (0249)	112,851	23,100	128,302	128,302	128,302	128,302	128,302	1.23%	0	0.0%
Quality Enhancement (0253)	65,335	65,335	65,335	65,335	65,335	65,335	65,335	0.62%	0	0.0%
911 Telecommunications (0338)	286,463	292,846	306,460	306,460	306,460	314,060	314,060	3.00%	7,600	2.5%
Fire Training (0352)	50,028	27,875	50,000	50,000	50,000	20,000	20,000	0.19%	-30,000	-60.0%
Restorative Justice (0359)	17,000	17,000	17,000	17,000	17,000	17,000	17,000	0.16%	0	0.0%
Other Benefits (0444)	0	279,252	331,962	0	331,962	369,449	369,449	3.53%	37,487	11.3%
Emergency Mgmt Grant (3380)	60,513	62,228	62,228	62,228	62,228	63,228	63,228	0.60%	1,000	1.6%
Total Revenue	9,352,455	10,113,639	10,387,340	10,028,822	10,387,340	10,468,908	10,468,908	100.00%	81,568	0.8%
Net Operating Cost	-242,208	-426,359	34,961	393,779	976	0	0	100.00%	-976	-100.0%

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0111 WIC Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C554	Nutrition Aide	3	144,593	3	141,864	3	141,864	0	-2,729	-1.9%	
UAW	C895	Nutritionist	3	182,491	3	185,132	3	185,132	0	2,641	1.4%	Step Increase
MAA	C970	Program Coordinator	1	85,570	1	92,618	1	92,618	0	7,048	8.2%	Compound Rate Increase
UAW	C555	Program Nutritionist	1	64,820	1	66,618	1	66,618	0	1,798	2.8%	Step Increase
Total			8	477,474	8	486,232	8	486,232	0	8,758	1.8%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0111 WIC Grant

Program Description:

Nutrition assistance and counseling for women, infants and children.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	455,118	481,618	477,474	477,474	477,474	486,232	486,232	48.15%	8,758	1.8%
Other Salary	520	20,219	650	650	650	650	650	0.06%	0	0.0%
Overtime	39,751	25,717	20,000	20,000	20,000	20,500	20,500	2.03%	500	2.5%
Employee Benefits	138,806	167,537	192,042	192,042	192,042	185,672	185,672	18.38%	-6,370	-3.3%
Retirement Benefits	0	49,764	65,043	65,043	65,043	69,848	69,848	6.92%	4,805	7.4%
Payments to Insurance Fund	0	0	2,626	2,626	2,626	5,558	5,558	0.55%	2,932	111.7%
Purchased Other Services	276	0	750	750	750	750	750	0.07%	0	0.0%
Purchased Property Services	227,209	208,275	227,208	227,208	227,208	227,208	227,208	22.50%	0	0.0%
Professional Development	512	290	750	750	750	750	750	0.07%	0	0.0%
Utilities & Commodities	3,056	3,520	2,500	2,500	2,500	6,000	6,000	0.59%	3,500	140.0%
Supplies	3,651	3,587	4,750	4,750	4,750	6,750	6,750	0.67%	2,000	42.1%
Total Expenditures	868,899	960,527	993,793	993,793	993,793	1,009,918	1,009,918	100.00%	16,125	1.6%
Revenue										
Transfer from General Fund	19,634	83,984	101,259	101,259	101,259	117,384	117,384	11.62%	16,125	15.9%
WIC Grant	892,534	902,534	892,534	892,534	892,534	892,534	892,534	88.38%	0	0.0%
Total Revenue	912,168	986,518	993,793	993,793	993,793	1,009,918	1,009,918	100.00%	16,125	1.6%
Net Operating Cost	(43,269)	(25,991)	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0125 HIV Danbury Grant

Program Description:

HIV/AIDS outreach, counseling, testing and referrals.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Other Salary	35,778	0	35,778	35,778	35,778	29,290	29,290	90.85%	-6,488	-18.1%	
Employee Benefits	3,422	0	2,737	2,737	2,737	2,241	2,241	6.95%	-496	-18.1%	
Purchased Other Services	400	0	150	150	150	150	150	0.47%	0	0.0%	
Professional Development	200	248	750	750	750	0	0	0.00%	-750	-100.0%	
Supplies	637	120	585	585	585	560	560	1.74%	-25	-4.3%	
Total Expenditures	40,437	368	40,000	40,000	40,000	32,241	32,241	100.00%	-7,759	-19.4%	
Revenue											
Aids Education Risk Reduction	40,000	19,562	40,000	40,000	40,000	32,241	32,241	100.00%	-7,759	-19.4%	
Total Revenue	40,000	19,562	40,000	40,000	40,000	32,241	32,241	100.00%	-7,759	-19.4%	
Net Operating Cost	437	(19,194)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0141 DUI Enforcement Grant

Program Description:

DUI Enforcement Grant covers 75% of the overtime cost for setting up and manning DUI roadblocks and roving DUI patrols to enforce DUI laws.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		FY 17/18				
				Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Overtime	151,811	0	102,271	102,271	102,271	96,413	96,413	98.43%	-5,858	-5.7%
Employee Benefits	0	0	1,454	1,454	1,630	1,537	1,537	1.57%	-93	-5.7%
Total Expenditures	151,811	0	103,725	103,725	103,901	97,950	97,950	100.00%	-5,951	-5.7%
Revenue										
DUI Grant	66,392	65,238	103,725	103,725	103,725	97,950	97,950	100.00%	-5,775	-5.6%
Total Revenue	66,392	65,238	103,725	103,725	103,725	97,950	97,950	100.00%	-5,775	-5.6%
Net Operating Cost	85,419	(65,238)	0	0	176	0	0		(176)	-100.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:40:39 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0150 Aids Education Risk Reduction Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C981	HIV Prevention Supv	1	87,807	1	91,167	1	91,167	0	3,360	3.8%	Step Increase
Total			1	87,807	1	91,167	1	91,167	0	3,360	3.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:41 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0150 Aids Education Risk Reduction Grant

Program Description:

HIV/AIDS outreach, counseling, testing and referrals.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	66,833	87,807	87,807	87,807	91,167	91,167	19.10%	3,360	3.8%
Other Salary	201,476	165,848	207,965	207,965	207,965	207,965	207,965	43.56%	0	0.0%
Overtime	4,263	0	0	0	0	3,000	3,000	0.63%	3,000	100.0%
Employee Benefits	42,028	80,297	112,098	112,098	112,098	113,386	113,386	23.75%	1,288	1.1%
Retirement Benefits	0	53,284	51,001	51,001	51,001	54,716	54,716	11.46%	3,715	7.3%
Payments to Insurance Fund	0	0	121	121	121	86	86	0.02%	-35	-28.9%
Purchased Other Services	221	0	200	200	200	200	200	0.04%	0	0.0%
Professional Development	1,735	0	200	200	200	200	200	0.04%	0	0.0%
Utilities & Commodities	409	345	1,000	1,000	1,000	3,460	3,460	0.72%	2,460	246.0%
Supplies	7,363	1,263	1,300	2,100	2,100	3,200	3,200	0.67%	1,100	52.4%
Total Expenditures	257,495	367,870	461,692	462,492	462,492	477,380	477,380	100.00%	14,888	3.2%
Revenue										
Aids Education Risk Reduction	150,000	146,459	150,000	150,000	150,000	150,000	150,000	31.42%	0	0.0%
Transfer from General Fund	232,174	300,438	311,692	311,692	311,692	327,380	327,380	68.58%	15,688	5.0%
Total Revenue	382,174	446,897	461,692	461,692	461,692	477,380	477,380	100.00%	15,688	3.4%
Net Operating Cost	(124,679)	(79,027)	0	800	800	0	0		(800)	-100.0%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0151 COA Outreach Grant

Program Description:

Inactive as of FY16/17 (Data presented for historical purposes only).

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Full Time Salary	53,842	67,648	0	0	0	0	0	0.00%	0	0.0%	
Overtime	2,392	1,743	0	0	0	0	0	0.00%	0	0.0%	
Employee Benefits	12,177	15,880	0	0	0	0	0	0.00%	0	0.0%	
Retirement Benefits	0	8,661	0	0	0	0	0	0.00%	0	0.0%	
Supplies	967	1,185	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	69,378	95,117	0	0	0	0	0	0.00%	0	0.0%	
Revenue											
COA Outreach Grant	51,866	38,900	0	0	0	0	0	0.00%	0	0.0%	
Transfer from General Fund	20,050	33,834	0	0	0	0	0	0.00%	0	0.0%	
Total Revenue	71,916	72,734	0	0	0	0	0	0.00%	0	0.0%	
Net Operating Cost	(2,538)	22,383	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0152 Health Risk Reduction Grant

Program Description:

Program to educate residents about detection, prevention and treatment of breast and skin cancers.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
Other Salary	22,900	49,378	31,228	31,228	31,228	31,228	31,228	46.92%	0	0.0%	
Employee Benefits	2,099	1,724	33,176	33,176	33,176	34,314	34,314	51.55%	1,138	3.4%	
Payments to Insurance Fund	0	0	0	0	0	17	17	0.03%	17	100.0%	
Supplies	252	0	1,000	1,000	1,000	1,000	1,000	1.50%	0	0.0%	
Total Expenditures	25,251	51,102	65,404	65,404	65,404	66,559	66,559	100.00%	1,155	1.8%	
Revenue											
Health - Risk Reduction Grant	25,259	34,617	34,617	34,617	34,617	34,617	34,617	52.01%	0	0.0%	
Transfer from General Fund	0	0	30,787	30,787	30,787	31,942	31,942	47.99%	1,155	3.8%	
Total Revenue	25,259	34,617	65,404	65,404	65,404	66,559	66,559	100.00%	1,155	1.8%	
Net Operating Cost	(8)	16,485	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0154 Immunization Expansion Program Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NUR	C913	P Hlth Nurse Bilingual -52	1	74,490	0	0	0	0	-1	-74,490	-100.0%	
NUR	C652	Pub Hlth Nurse-52 Weeks	0	0	1	74,206	1	74,206	1	74,206	100.0%	
Total			1	74,490	1	74,206	1	74,206	0	-284	-0.4%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0154 Immunization Expansion Program Grant

Program Description:

Tracking and referrals to ensure infants ages 0-2 receive recommended immunizations.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	74,876	65,334	74,490	74,490	74,490	74,206	74,206	61.05%	-284	-0.4%
Other Salary	350	350	350	350	350	350	350	0.29%	0	0.0%
Employee Benefits	19,008	32,128	36,512	36,512	36,512	37,629	37,629	30.96%	1,117	3.1%
Retirement Benefits	0	12,994	5,567	5,567	5,567	5,981	5,981	4.92%	414	7.4%
Payments to Insurance Fund	0	0	35	35	35	25	25	0.02%	-10	-28.6%
Professional Development	0	0	1,500	1,500	1,500	1,500	1,500	1.23%	0	0.0%
Utilities & Commodities	0	0	0	0	0	360	360	0.30%	360	100.0%
Supplies	2,668	568	1,500	1,500	1,500	1,500	1,500	1.23%	0	0.0%
Total Expenditures	96,902	111,374	119,954	119,954	119,954	121,551	121,551	100.00%	1,597	1.3%
Revenue										
Immunization Expansion Prog.	88,725	91,406	88,725	88,725	88,725	91,406	91,406	75.20%	2,681	3.0%
Transfer from General Fund	22,850	36,928	31,229	31,229	31,229	30,145	30,145	24.80%	-1,084	-3.5%
Total Revenue	111,575	128,334	119,954	119,954	119,954	121,551	121,551	100.00%	1,597	1.3%
Net Operating Cost	(14,673)	(16,960)	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:49 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0155 Local Prevention Council Grant

Program Description:

The purpose of the LPC is to facilitate the development and expansion of culturally competent alcohol, tobacco and other drug abuse prevention initiatives.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Purchased Other Services	0	0	7,130	7,130	7,130	8,973	8,973	100.00%	1,843	25.8%	
Total Expenditures	0	0	7,130	7,130	7,130	8,973	8,973	100.00%	1,843	25.8%	
Revenue											
Local Prevention Council	7,130	8,940	7,130	7,130	7,130	8,973	8,973	100.00%	1,843	25.8%	
Total Revenue	7,130	8,940	7,130	7,130	7,130	8,973	8,973	100.00%	1,843	25.8%	
Net Operating Cost	(7,130)	(8,940)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:51 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0156 Senior Health Program

Program Description:

Health services, education and referrals for senior citizens.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Other Salary	14,232	26,770	35,072	35,072	35,072	35,072	35,072	87.32%	0	0.0%	
Employee Benefits	1,089	1,413	2,683	2,683	2,683	2,683	2,683	6.68%	0	0.0%	
Payments to Insurance Fund	0	0	17	17	17	13	13	0.03%	-4	-23.5%	
Supplies	1,845	0	2,395	2,395	2,395	2,395	2,395	5.96%	0	0.0%	
Total Expenditures	17,166	28,183	40,167	40,167	40,167	40,163	40,163	100.00%	-4	0.0%	
Revenue											
Senior Health Program	15,835	30,361	40,167	40,167	40,167	35,164	35,164	87.55%	-5,003	-12.5%	
Transfer from General Fund	0	0	0	0	0	4,999	4,999	12.45%	4,999	100.0%	
Total Revenue	15,835	30,361	40,167	40,167	40,167	40,163	40,163	100.00%	-4	0.0%	
Net Operating Cost	1,331	(2,178)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:40:53 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0158 Youth Services Bureau Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	-11,147	0	-11,147	0	-11,147	0	0	0.0%	
MAA	C230	Director-Youth Serv Bur	1	91,654	1	98,793	1	98,793	0	7,139	7.8%	Compound Rate Increase
UAW	C912	Spec Proj Coord	2	135,981	2	136,066	2	136,066	0	85	0.1%	
UAW	C1000	Spec Proj Coord Res Justic	1	60,387	1	61,846	1	61,846	0	1,459	2.4%	Step Increase
Total			4	276,875	4	285,558	4	285,558	0	8,683	3.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:55 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0158 Youth Services Bureau Grant

Program Description:

Supports the mission of the Mayor's Youth Services Bureau to promote the development of caring, responsible, and successful young people through the Mayor's Youth Leadership Council, the Mayor's Youth Employment Program, Pathfinders Adventure Learning, the Juvenile Review Board, Stamford Mentoring Partnership, and through collaboration with Stamford's youth-serving organizations.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	223,306	216,507	276,875	276,875	276,875	285,558	285,558	46.34%	8,683	3.1%
Other Salary	86,438	120,830	42,000	42,000	42,000	42,000	42,000	6.82%	0	0.0%
Employee Benefits	82,703	135,147	129,070	129,070	129,070	133,604	133,604	21.68%	4,534	3.5%
Retirement Benefits	0	55,400	45,319	45,319	45,319	48,683	48,683	7.90%	3,364	7.4%
Payments to Insurance Fund	0	2,860	3,204	3,204	3,204	4,578	4,578	0.74%	1,374	42.9%
Purchased Other Services	83,745	109,111	90,350	90,350	90,350	90,350	90,350	14.66%	0	0.0%
Professional Development	1,107	4,310	2,500	2,500	2,500	2,500	2,500	0.41%	0	0.0%
Utilities & Commodities	3,942	4,119	3,760	3,760	3,760	0	0	0.00%	-3,760	-100.0%
Supplies	6,167	7,395	9,000	9,000	9,000	9,000	9,000	1.46%	0	0.0%
Total Expenditures	487,408	655,679	602,078	602,078	602,078	616,273	616,273	100.00%	14,195	2.4%
Revenue										
Transfer from General Fund	363,258	577,518	555,372	555,372	555,372	557,345	557,345	90.44%	1,973	0.4%
Youth Services Bureau	70,657	65,136	46,706	46,706	46,706	58,928	58,928	9.56%	12,222	26.2%
Total Revenue	433,915	642,654	602,078	602,078	602,078	616,273	616,273	100.00%	14,195	2.4%
Net Operating Cost	53,493	13,025	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:40:56 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0162 Historic Document Preservation Grant

Program Description:

The Historic Document Preservation Grant is for the preservation and digitization of public records including birth certificates, death certificates and marriage licenses to prevent physical deterioration and the loss of these documents. This preservation will prolong the existence and useful life of the documents.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Purchased Property Services	10,000	10,186	6,500	6,500	6,500	7,500	7,500	100.00%	1,000	15.4%	
Supplies	239	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	10,239	10,186	6,500	6,500	6,500	7,500	7,500	100.00%	1,000	15.4%	
Revenue											
Historic Document Preservation	10,239	6,500	6,500	6,500	6,500	7,500	7,500	100.00%	1,000	15.4%	
Total Revenue	10,239	6,500	6,500	6,500	6,500	7,500	7,500	100.00%	1,000	15.4%	
Net Operating Cost	0	3,686	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0168 Bioterrorism Emergency Response Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C922	PH Emergency Resp Coord	1	96,607	1	104,169	1	104,169	0	7,562	7.8%	Compound Rate Increase
Total			1	96,607	1	104,169	1	104,169	0	7,562	7.8%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:00 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0168 Bioterrorism Emergency Response Grant

Program Description:

Public Health emergency preparedness.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	94,032	107,341	96,607	96,607	96,607	104,169	104,169	66.85%	7,562	7.8%
Employee Benefits	33,249	7,079	38,177	38,177	38,177	39,894	39,894	25.60%	1,717	4.5%
Retirement Benefits	0	5,839	10,415	10,415	10,415	11,204	11,204	7.19%	789	7.6%
Payments to Insurance Fund	0	0	68	68	68	50	50	0.03%	-18	-26.5%
Supplies	0	421	500	500	500	500	500	0.32%	0	0.0%
Total Expenditures	127,281	120,680	145,767	145,767	145,767	155,817	155,817	100.00%	10,050	6.9%
Revenue										
Bioterrorism Emergency Response	59,801	91,963	91,963	91,963	91,963	91,963	91,963	59.02%	0	0.0%
Transfer from General Fund	68,152	46,151	53,804	53,804	53,804	63,854	63,854	40.98%	10,050	18.7%
Total Revenue	127,953	138,114	145,767	145,767	145,767	155,817	155,817	100.00%	10,050	6.9%
Net Operating Cost	(672)	(17,434)	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:02 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0192 Click it or Ticket Grant

Program Description:

Click It or Ticket Grant covers overtime cost for seatbelt enforcement check points and roving patrols to enforce the seatbelt motor vehicle law.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Overtime	4,794	5,511	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	
Total Expenditures	4,794	5,511	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	
Revenue											
State Assistance	4,891	5,511	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	
Total Revenue	4,891	5,511	8,000	8,000	8,000	8,000	8,000	100.00%	0	0.0%	
Net Operating Cost	(97)	0	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:04 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0195 Lead Poisoning Prevention Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	5,338	0	5,338	0	5,338	0	0	0.0%	
Total			0	5,338	0	5,338	0	5,338	0	0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:06 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0195 Lead Poisoning Prevention Grant

Program Description:

Childhood lead poisoning testing and management.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	3,820	6,070	5,338	5,338	5,338	5,338	5,338	23.53%	0	0.0%	
Other Salary	3,715	5,208	10,530	10,530	10,530	10,530	10,530	46.42%	0	0.0%	
Employee Benefits	4,547	863	1,214	1,214	1,214	1,214	1,214	5.35%	0	0.0%	
Purchased Other Services	2,300	0	2,400	2,400	2,400	2,400	2,400	10.58%	0	0.0%	
Purchased Property Services	3,680	800	1,000	1,000	1,000	1,000	1,000	4.41%	0	0.0%	
Professional Development	1,975	1,525	2,000	2,000	2,000	2,000	2,000	8.82%	0	0.0%	
Supplies	3,012	810	200	200	200	200	200	0.88%	0	0.0%	
Total Expenditures	23,049	15,276	22,682	22,682	22,682	22,682	22,682	100.00%	0	0.0%	
Revenue											
State Assistance	25,031	18,556	18,556	18,556	18,556	22,682	22,682	100.00%	4,126	22.2%	
Transfer from General Fund	0	0	4,126	4,126	4,126	0	0	0.00%	-4,126	-100.0%	
Total Revenue	25,031	18,556	22,682	22,682	22,682	22,682	22,682	100.00%	0	0.0%	
Net Operating Cost	(1,982)	(3,280)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:08 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0210 Cost Sharing Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	-5,338	0	-5,338	0	-5,338	0	0	0.0%	
UAW	C558	Office Support Specialist	0	0	1	52,915	1	52,915	1	52,915	100.0%	was Outreach Worker
UAW	C572	Outreach Worker	1	46,887	0	0	0	0	-1	-46,887	-100.0%	now OSS
Total			1	41,549	1	47,577	1	47,577	0	6,028	14.5%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:10 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0210 Cost Sharing Grant

Program Description:

Support for clerical, outreach and coordinator positions within the Health Department.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	33,697	60,515	41,549	41,549	41,549	47,577	47,577	25.33%	6,028	14.5%
Other Salary	80,900	97,090	80,591	80,591	80,591	80,591	80,591	42.91%	0	0.0%
Employee Benefits	35,874	49,672	52,446	52,446	52,446	54,501	54,501	29.02%	2,055	3.9%
Retirement Benefits	0	25,985	4,745	4,745	4,745	5,081	5,081	2.71%	336	7.1%
Payments to Insurance Fund	0	0	75	75	75	54	54	0.03%	-21	-28.0%
Purchased Professional Services	21,745	21,407	0	0	0	0	0	0.00%	0	0.0%
Supplies	1,649	0	0	0	0	0	0	0.00%	0	0.0%
Total Expenditures	173,865	254,669	179,406	179,406	179,406	187,804	187,804	100.00%	8,398	4.7%
Revenue										
Cost Sharing Grant	193,827	141,631	141,631	141,631	141,631	134,356	134,356	71.54%	-7,275	-5.1%
Transfer from General Fund	0	75,840	37,775	37,775	37,775	53,448	53,448	28.46%	15,673	41.5%
Total Revenue	193,827	217,471	179,406	179,406	179,406	187,804	187,804	100.00%	8,398	4.7%
Net Operating Cost	(19,962)	37,198	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:13 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0211 Tuberculosis & Pulmonary Diseases Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
NUR	C652	Pub Hlth Nurse-52 Weeks	1	74,590	1	74,306	1	74,306	0	-284	-0.4%	
Total			1	74,590	1	74,306	1	74,306	0	-284	-0.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:14 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0211 Tuberculosis & Pulmonary Diseases Grant

Program Description:

Tuberculosis control, outreach and clinic.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	74,590	83,467	74,590	74,590	74,590	74,306	74,306	59.31%	-284	-0.4%
Other Salary	350	350	350	350	350	350	350	0.28%	0	0.0%
Overtime	12,740	8,972	9,232	9,232	9,232	9,232	9,232	7.37%	0	0.0%
Employee Benefits	32,974	35,614	65,568	65,568	37,226	38,342	38,342	30.60%	1,116	3.0%
Retirement Benefits	0	12,994	6,700	6,700	581	628	628	0.50%	47	8.1%
Payments to Insurance Fund	0	0	35	35	35	25	25	0.02%	-10	-28.6%
Professional Development	1,378	0	1,500	1,500	1,500	1,500	1,500	1.20%	0	0.0%
Supplies	1,295	1,879	1,400	900	900	900	900	0.72%	0	0.0%
Total Expenditures	123,327	143,276	159,375	158,875	124,414	125,283	125,283	100.00%	869	0.7%
Revenue										
TB & Pulmonary Diseases	59,970	59,970	59,970	59,970	59,970	59,970	59,970	47.87%	0	0.0%
Transfer from General Fund	61,545	75,129	64,444	64,444	64,444	65,313	65,313	52.13%	869	1.3%
Total Revenue	121,515	135,099	124,414	124,414	124,414	125,283	125,283	100.00%	869	0.7%
Net Operating Cost	1,812	8,177	34,961	34,461	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:16 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0212 STD Clinic Grant

Program Description:

A clinic for the diagnosis and treatment of sexually transmitted diseases.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	15,219	3,602	21,101	21,101	21,101	21,101	21,101	52.51%	0	0.0%
Overtime	10,125	12,276	12,220	12,220	12,220	12,220	12,220	30.41%	0	0.0%
Employee Benefits	2,186	1,850	2,549	2,549	2,549	2,549	2,549	6.34%	0	0.0%
Payments to Insurance Fund	0	0	0	0	0	13	13	0.03%	13	100.0%
Professional Development	1,413	0	800	800	800	800	800	1.99%	0	0.0%
Supplies	2,668	3,074	3,500	3,500	3,500	3,500	3,500	8.71%	0	0.0%
Total Expenditures	31,611	20,802	40,170	40,170	40,170	40,183	40,183	100.00%	13	0.0%
Revenue										
STD Clinic Grant - State	25,940	27,036	25,940	25,940	25,940	27,036	27,036	67.28%	1,096	4.2%
Transfer from General Fund	9,176	6,265	14,230	14,230	14,230	13,147	13,147	32.72%	-1,083	-7.6%
Total Revenue	35,116	33,301	40,170	40,170	40,170	40,183	40,183	100.00%	13	0.0%
Net Operating Cost	(3,505)	(12,499)	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:17 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0224 Summer Youth Employment Grant

Program Description:

The mission of the Summer Youth Employment Program is to provide Stamford's Youth with the necessary job readiness and leadership skills needed to compete in the global workforce.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Other Salary	104,511	107,463	129,688	129,688	129,688	129,688	129,688	92.89%	0	0.0%
Employee Benefits	8,156	8,554	10,128	10,128	10,128	9,921	9,921	7.11%	-207	-2.0%
Payments to Insurance Fund	0	0	35	35	35	0	0	0.00%	-35	-100.0%
Total Expenditures	112,667	116,017	139,851	139,851	139,851	139,609	139,609	100.00%	-242	-0.2%
Revenue										
Community Donations	130,070	117,000	139,851	139,851	139,851	139,609	139,609	100.00%	-242	-0.2%
Total Revenue	130,070	117,000	139,851	139,851	139,851	139,609	139,609	100.00%	-242	-0.2%
Net Operating Cost	(17,403)	(983)	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:20 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0241 School Readiness Program Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C983	School Readiness Liaison	1	87,207	1	88,176	1	88,176	0	969	1.1%	Step Increase
Total			1	87,207	1	88,176	1	88,176	0	969	1.1%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:21 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0241 School Readiness Program Grant

Program Description:

Provides access to quality accredited preschool to 3 and 4 year old children. Families fees are based on a State mandated sliding fee scale.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	79,023	91,720	87,207	87,207	87,207	88,176	88,176	2.01%	969	1.1%	
Employee Benefits	28,847	29,576	31,301	31,301	31,301	38,670	38,670	0.88%	7,369	23.5%	
Retirement Benefits	0	3,921	0	0	0	0	0	0.00%	0	0.0%	
Payments to Insurance Fund	0	0	35	35	35	25	25	0.00%	-10	-28.6%	
Purchased Property Services	3,981,282	4,180,839	4,252,244	4,252,244	4,252,244	4,252,244	4,252,244	97.03%	0	0.0%	
Professional Development	589	638	800	800	800	800	800	0.02%	0	0.0%	
Supplies	1,317	1,699	2,295	2,295	2,295	2,295	2,295	0.05%	0	0.0%	
Total Expenditures	4,091,058	4,308,393	4,373,882	4,373,882	4,373,882	4,382,210	4,382,210	100.00%	8,328	0.2%	
Revenue											
School Readiness	4,089,817	4,294,112	4,352,244	4,352,244	4,352,244	4,282,464	4,282,464	97.72%	-69,780	-1.6%	
Transfer from General Fund	6,252	18,010	21,638	21,638	21,638	99,746	99,746	2.28%	78,108	361.0%	
Total Revenue	4,096,069	4,312,122	4,373,882	4,373,882	4,373,882	4,382,210	4,382,210	100.00%	8,328	0.2%	
Net Operating Cost	(5,011)	(3,729)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:23 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0242 Day Care Grant

Program Description:

Provides access to quality accredited preschool to 3 and 4 year old children. Families fees are based on a State mandated sliding fee scale.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Purchased Property Services	0	0	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	
Community & Cultural	1,916,473	1,938,377	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	1,916,473	1,938,377	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	
Revenue											
Day Care Grant	1,949,190	1,926,474	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	
Total Revenue	1,949,190	1,926,474	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	100.00%	0	0.0%	
Net Operating Cost	(32,717)	11,903	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:24 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0249 Enhanced SST Program Grant

Program Description:

Administration of State funding to subsidize transportation services for the elderly and disabled.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Purchased Property Services	45,983	86,720	128,302	128,302	128,302	128,302	128,302	100.00%	0	0.0%
Total Expenditures	45,983	86,720	128,302	128,302	128,302	128,302	128,302	100.00%	0	0.0%
Revenue										
Senior Taxi Vouchers	38,700	23,100	30,000	30,000	30,000	30,000	30,000	23.38%	0	0.0%
State Assistance	74,151	0	98,302	98,302	98,302	98,302	98,302	76.62%	0	0.0%
Total Revenue	112,851	23,100	128,302	128,302	128,302	128,302	128,302	100.00%	0	0.0%
Net Operating Cost	(66,868)	63,620	0	0	0	0	0		0	0.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:26 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0253 Quality Enhancement Grant

Program Description:

Assists early care and education programs in addressing quality standards and/or expand comprehensive services for children and families.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Purchased Property Services	65,335	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	
Total Expenditures	65,335	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	
Revenue											
Quality Enhancement	65,335	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	
Total Revenue	65,335	65,335	65,335	65,335	65,335	65,335	65,335	100.00%	0	0.0%	
Net Operating Cost	0	0	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:28 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0338 911 Telecommunications Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C663	Public Safety Disp I	4	296,460	4	304,060	4	304,060	0	7,600	2.6%	Step Increase
Total			4	296,460	4	304,060	4	304,060	0	7,600	2.6%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:30 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0338 911 Telecommunications Grant

Program Description:

911 personnel salaries.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	277,992	280,985	296,460	296,460	296,460	304,060	304,060	96.82%	7,600	2.6%	
Purchased Other Services	0	0	10,000	10,000	10,000	10,000	10,000	3.18%	0	0.0%	
Total Expenditures	277,992	280,985	306,460	306,460	306,460	314,060	314,060	100.00%	7,600	2.5%	
Revenue											
911 Telecommunications	286,463	292,846	306,460	306,460	306,460	292,000	292,000	92.98%	-14,460	-4.7%	
Transfer from General Fund	0	0	0	0	0	22,060	22,060	7.02%	22,060	100.0%	
Total Revenue	286,463	292,846	306,460	306,460	306,460	314,060	314,060	100.00%	7,600	2.5%	
Net Operating Cost	(8,471)	(11,861)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:32 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0352 Fire Training School Grant

Program Description:

Regional Fire School.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Purchased Property Services	221	710	5,000	5,000	5,000	5,000	5,000	25.00%	0	0.0%	
Professional Development	6,533	33,110	45,000	45,000	45,000	15,000	15,000	75.00%	-30,000	-66.7%	
Total Expenditures	6,754	33,820	50,000	50,000	50,000	20,000	20,000	100.00%	-30,000	-60.0%	
Revenue											
State Assistance	50,028	27,875	50,000	50,000	50,000	20,000	20,000	100.00%	-30,000	-60.0%	
Total Revenue	50,028	27,875	50,000	50,000	50,000	20,000	20,000	100.00%	-30,000	-60.0%	
Net Operating Cost	(43,274)	5,945	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:35 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0359 Restorative Justice Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	11,147	0	0	0	0	0	-11,147	-100.0%	
Total			0	11,147	0	0	0	0	0	-11,147	-100.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:36 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0359 Restorative Justice Grant

Program Description:

Community outreach program designed to help the community and school systems work with youth to promote positive outcomes when addressing issues of crime, discipline and safety.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	11,148	11,148	11,147	11,147	11,147	0	0	0.00%	-11,147	-100.0%	
Other Salary	0	0	0	0	0	5,147	5,147	30.28%	5,147	100.0%	
Employee Benefits	852	852	853	853	853	394	394	2.32%	-459	-53.8%	
Purchased Other Services	0	0	0	0	0	6,459	6,459	37.99%	6,459	100.0%	
Supplies	5,000	5,000	5,000	5,000	5,000	5,000	5,000	29.41%	0	0.0%	
Total Expenditures	17,000	17,000	17,000	17,000	17,000	17,000	17,000	100.00%	0	0.0%	
Revenue											
State Grant	17,000	17,000	17,000	17,000	17,000	17,000	17,000	100.00%	0	0.0%	
Total Revenue	17,000	17,000	17,000	17,000	17,000	17,000	17,000	100.00%	0	0.0%	
Net Operating Cost	0	0	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:38 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 0444 Other Benefits

Program Description:

Retirement benefits for other grants including CDBG.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Employee Benefits	0	0	30,787	30,787	30,787	31,925	31,925	8.64%	1,138	3.7%	
Retirement Benefits	0	0	301,132	301,132	301,132	337,494	337,494	91.35%	36,362	12.1%	
Payments to Insurance Fund	0	13	43	43	43	30	30	0.01%	-13	-30.2%	
Total Expenditures	0	13	331,962	331,962	331,962	369,449	369,449	100.00%	37,487	11.3%	
Revenue											
Transfer from General Fund	0	279,252	331,962	331,962	331,962	369,449	369,449	100.00%	37,487	11.3%	
Total Revenue	0	279,252	331,962	331,962	331,962	369,449	369,449	100.00%	37,487	11.3%	
Net Operating Cost	0	(279,239)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:41 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 3380 Emergency Management Grant

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBGR	CHRGBK to GRANTS	0	62,228	0	63,228	0	63,228	0	1,000	1.6%	
Total			0	62,228	0	63,228	0	63,228	0	1,000	1.6%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:42 PM

Fund: 0024 Grants
Office: 001 Administration
Dept/Div: 0110 Grants Administration
Program: 3380 Emergency Management Grant

Program Description:

Emergency Management Grant.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Full Time Salary	54,644	0	62,228	62,228	62,228	63,228	63,228	100.00%	1,000	1.6%	
Employee Benefits	13,428	0	0	0	0	0	0	0.00%	0	0.0%	
Total Expenditures	68,072	0	62,228	62,228	62,228	63,228	63,228	100.00%	1,000	1.6%	
Revenue											
Emergency Management	0	0	62,228	62,228	62,228	62,228	62,228	98.42%	0	0.0%	
Transfer from General Fund	60,513	62,228	0	0	0	1,000	1,000	1.58%	1,000	100.0%	
Total Revenue	60,513	62,228	62,228	62,228	62,228	63,228	63,228	100.00%	1,000	1.6%	
Net Operating Cost	7,559	(62,228)	0	0	0	0	0		0	0.0%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:44 PM

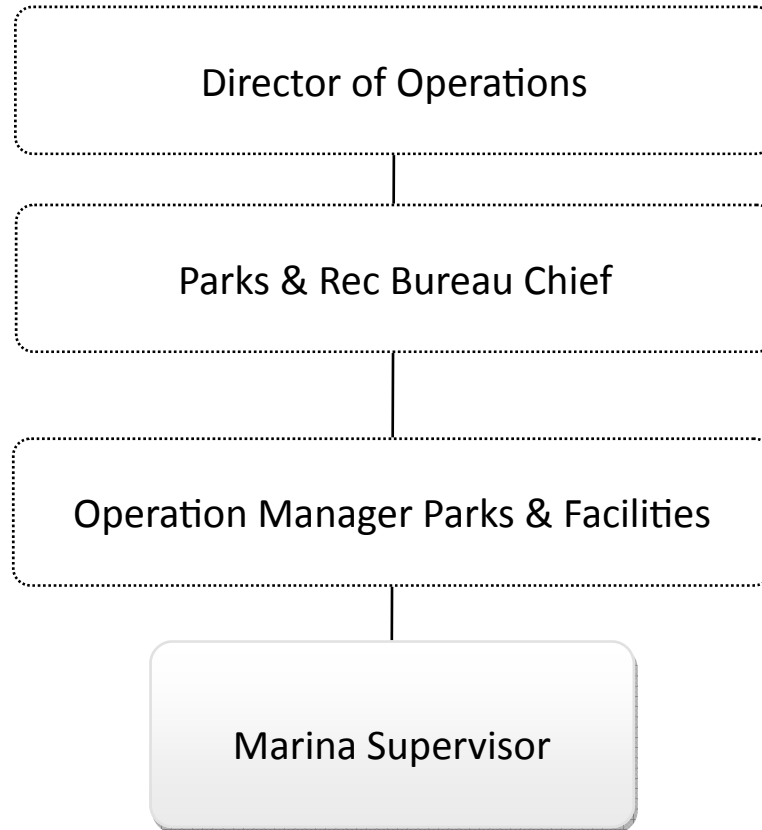
Fund: 0025 Stamford Harbor Management Fund
Office: 005 Government Services
Dept/Div: 0554 Harbor Commission
Program: 5095 Harbor Management Commission

Program Description:

The Harbor Commission is self-funding and covers its administrative costs and harbor related services at no cost to the taxpayer.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Overtime	0	2,046	4,000	4,000	4,000	5,500	5,500	15.98%	1,500	37.5%	
Employee Benefits	0	0	306	306	306	421	421	1.22%	115	37.6%	
Purchased Professional Services	0	0	35,000	35,000	35,000	20,000	20,000	58.10%	-15,000	-42.9%	
Utilities & Commodities	0	0	2,000	2,000	2,000	3,000	3,000	8.72%	1,000	50.0%	
Supplies	0	0	1,200	1,200	1,200	2,500	2,500	7.26%	1,300	108.3%	
Community & Cultural	0	13,015	2,510	2,510	2,510	3,000	3,000	8.72%	490	19.5%	
Total Expenditures	0	15,060	45,016	45,016	45,016	34,421	34,421	100.00%	-10,595	-23.5%	
Revenue											
Mooring Permit Fees	25,268	15,285	45,016	45,016	16,000	16,000	16,000	46.48%	0	0.0%	
Use of Fund Balance	0	0	0	0	29,016	18,421	18,421	53.52%	-10,595	-36.5%	
Total Revenue	25,268	15,285	45,016	45,016	45,016	34,421	34,421	100.00%	-10,595	-23.5%	
Net Operating Cost	(25,268)	(224)	0	0	0	0	0		0	0.0%	

City of Stamford
Office of Operations
Administration Bureau
Marina Fund



Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:46 PM

Fund: 0028 Marina Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2138 Marinas

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	CBFPF	CHRGBK fr Parking Fund	0	40,439	0	40,286	0	40,286	0	-153	-0.4%	
	CBFPM	CHRGBK fr Parks Maint	0	0	0	0	0	0	0	0	0.0%	
UAW	C546	Marina Supervisor	1	66,116	1	67,720	1	67,720	0	1,604	2.4%	Step Increase
Total			1	106,555	1	108,006	1	108,006	0	1,451	1.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:48 PM

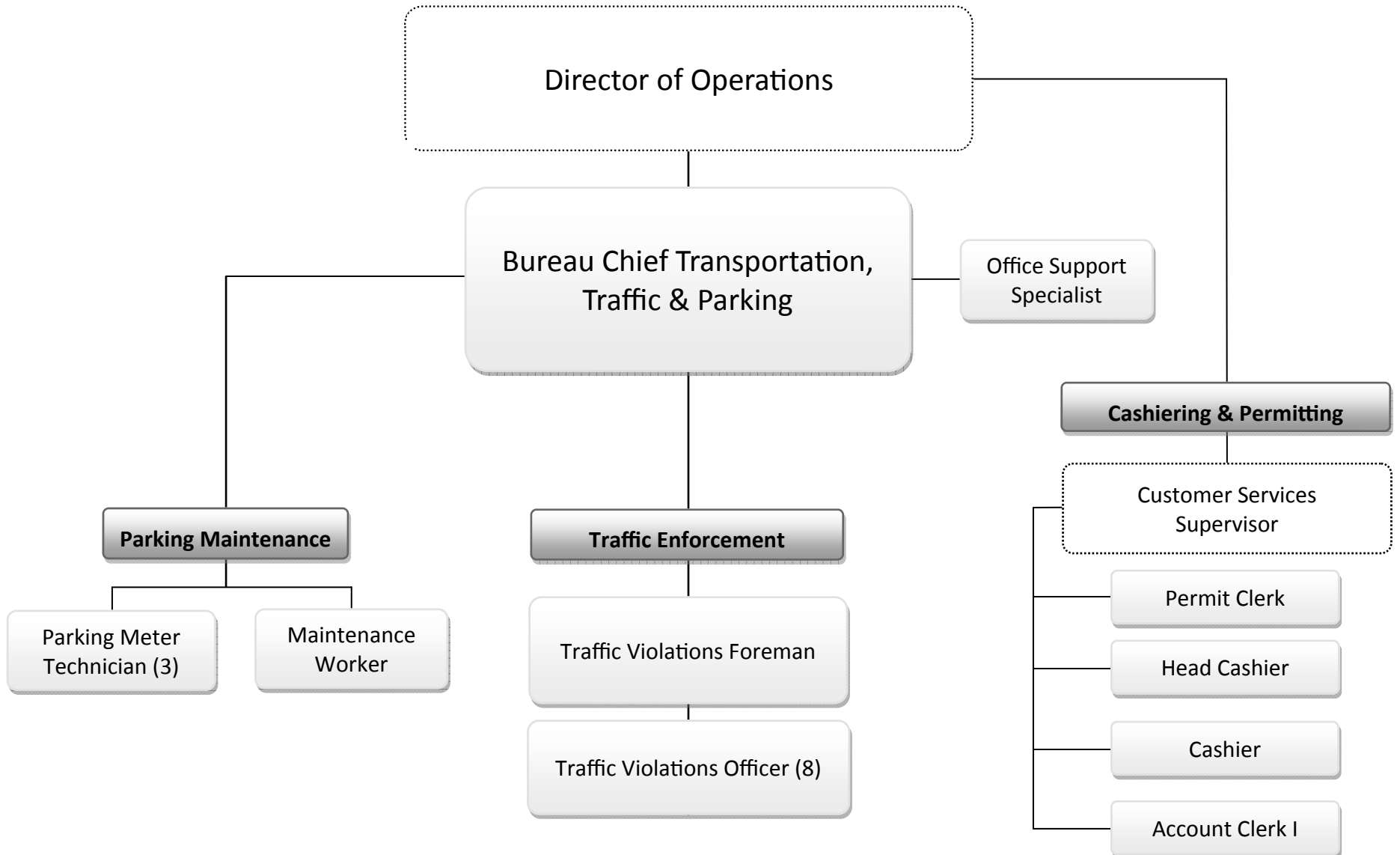
Fund: 0028 Marina Fund
Office: 002 Operations
Dept/Div: 0213 Facilities & Parks Maintenance
Program: 2138 Marinas

Program Description:

The City of Stamford operates and maintains three public marinas. During the season (mid-March through November 30th), the marinas are in operation seven days a week 24/7. The staff is responsible for assisting boaters with docking, maintaining docks and slips to ensure they are safe and secure for all boaters, providing mooring and buoys in the waterways and general maintenance of all boat houses.

Description	FY 14/15		FY 16/17			FY 17/18				
	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	106,713	101,370	106,555	106,555	106,573	108,006	108,006	29.66%	1,433	1.3%
Other Salary	49,967	50,928	50,000	50,000	50,125	50,125	50,125	13.76%	0	0.0%
Overtime	6,731	12,085	10,000	10,000	10,000	10,000	10,000	2.75%	0	0.0%
Employee Benefits	32,491	19,023	20,632	20,632	20,643	21,748	21,748	5.97%	1,105	5.4%
Retirement Benefits	34,369	28,635	29,077	29,077	29,077	32,614	32,614	8.96%	3,537	12.2%
Payments to Insurance Fund	116	78	357	357	355	350	350	0.10%	-5	-1.4%
Purchased Other Services	155	156	200	200	200	200	200	0.05%	0	0.0%
Purchased Property Services	28,905	30,108	45,000	45,000	45,000	45,000	45,000	12.36%	0	0.0%
Utilities & Commodities	22,355	18,718	23,776	23,776	23,562	25,762	25,762	7.07%	2,200	9.3%
Supplies	5,496	7,707	12,500	12,500	12,500	12,500	12,500	3.43%	0	0.0%
Central Service Cost Allocation	65,917	0	35,092	35,092	35,092	22,362	22,362	6.14%	-12,730	-36.3%
Debt Service	47,046	38,130	36,823	36,823	36,823	35,499	35,499	9.75%	-1,324	-3.6%
Total Expenditures	400,262	306,939	370,012	370,012	369,950	364,166	364,166	100.00%	-5,784	-1.6%
Revenue										
Lease-Halloween Yacht Club	24,371	23,902	22,974	22,974	22,974	23,900	23,900	6.56%	926	4.0%
Marina Fees & Ramp Permits	273,034	282,257	316,000	316,000	311,000	310,000	310,000	85.13%	-1,000	-0.3%
Transfer In - General	74,250	0	31,038	31,038	36,065	30,266	30,266	8.31%	-5,799	-16.1%
Total Revenue	371,655	306,159	370,012	370,012	370,039	364,166	364,166	100.00%	-5,873	-1.6%
Net Operating Cost	28,607	780	0	0	(89)	0	0		89	100.0%

City of Stamford
Office of Operations
Parking Fund



Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:51 PM

Fund: 0029 Parking Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2139 Parking

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C006	Account Clerk I	1	50,360	1	50,170	1	50,170	0	-190	-0.4%	
PP	C1004	Bureau Chief Transp,Traffi	1	142,935	1	137,301	1	137,301	0	-5,634	-3.9%	Step Decrease
UAW	C114	Cashier	1	53,217	1	53,015	1	53,015	0	-202	-0.4%	
	CBCP	CHRGBK to Cashier & Per	0	-61,195	0	-60,962	0	-60,962	0	233	0.4%	
	CBM	CHRGBK to Marina	0	-40,439	0	-40,286	0	-40,286	0	153	0.4%	
UAW	C407	Head Cashier	1	60,123	1	59,894	1	59,894	0	-229	-0.4%	
UAW	C507	Maintenance Worker	1	53,911	1	53,707	1	53,707	0	-204	-0.4%	
UAW	C558	Office Support Specialist	1	56,986	1	56,770	1	56,770	0	-216	-0.4%	
UE	C925	Parking Meter Technician	3	166,099	3	161,410	3	161,410	0	-4,689	-2.8%	
UAW	C594	Permit Clerk	1	60,323	1	60,094	1	60,094	0	-229	-0.4%	
UE	C814	Traffic Viol Officer - 37.5	6	331,248	7	376,073	7	376,073	1	44,825	13.5%	
UE	C846	Traffic Viol Officer - 40	2	119,734	1	58,034	1	58,034	-1	-61,700	-51.5%	
UE	C944	Traffic Violations Foreman	1	78,802	1	81,190	1	81,190	0	2,388	3.0%	
Total			19	1,072,104	19	1,046,410	19	1,046,410	0	-25,694	-2.4%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:52 PM

Fund: 0029 Parking Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2139 Parking

Program Description:

Provides safe, clean and customer friendly parking environments for the residents and visitors of Stamford along City streets, in parking garages and at various parking lots. In addition, to provide enforcement for the proper use of City operated parking areas and to allow for the proper flow of traffic.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	1,024,703	1,033,787	1,072,104	1,072,104	982,814	1,046,410	1,046,410	15.59%	63,596	6.5%
Other Salary	269,667	254,178	134,400	134,400	106,733	87,900	87,900	1.31%	-18,833	-17.6%
Overtime	105,295	101,421	100,000	100,000	120,000	110,000	110,000	1.64%	-10,000	-8.3%
Employee Benefits	444,033	461,637	572,824	572,824	557,757	470,840	470,840	7.02%	-86,917	-15.6%
Retirement Benefits	286,727	271,124	285,848	285,848	285,848	315,240	315,240	4.70%	29,392	10.3%
Payments to Insurance Fund	175,326	163,093	160,593	160,593	159,684	168,937	168,937	2.52%	9,253	5.8%
Purchased Other Services	168,091	192,543	176,000	176,000	196,000	176,000	176,000	2.62%	-20,000	-10.2%
Purchased Property Services	989,017	1,046,726	1,001,648	1,001,648	1,001,648	1,042,573	1,042,573	15.54%	40,925	4.1%
Utilities & Commodities	206,501	195,592	205,143	205,143	219,524	220,874	220,874	3.29%	1,350	0.6%
Supplies	32,190	15,063	37,019	37,019	37,019	32,819	32,819	0.49%	-4,200	-11.3%
Central Service Cost Allocation	216,127	512,555	273,607	273,607	273,607	287,405	287,405	4.28%	13,798	5.0%
Other	0	172,744	166,250	166,250	200,000	200,000	200,000	2.98%	0	0.0%
Transfer to Other Funds	0	728,142	700,979	700,979	1,253,912	1,495,382	1,295,382	19.31%	41,470	3.3%
Debt Service	1,317,000	1,316,665	1,213,585	1,213,585	1,213,585	1,255,620	1,255,620	18.71%	42,035	3.5%
Total Expenditures	5,234,677	6,465,271	6,100,000	6,100,000	6,608,131	6,910,000	6,710,000	100.00%	101,869	1.5%
Revenue										
Garage Reimbursements	111,479	153,808	130,000	130,000	130,000	130,000	130,000	1.94%	0	0.0%
Garage Revenue	1,134,953	1,379,256	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	20.86%	0	0.0%
Park Permits	608,526	688,197	620,000	620,000	680,000	680,000	680,000	10.13%	0	0.0%
Parking Revenue	1,585,280	1,711,629	1,650,000	1,650,000	1,650,000	1,700,000	1,700,000	25.34%	50,000	3.0%
Parking Ticket Fines	1,745,863	2,522,445	2,300,000	2,300,000	2,700,000	3,000,000	2,800,000	41.73%	100,000	3.7%
Total Revenue	5,186,101	6,455,335	6,100,000	6,100,000	6,560,000	6,910,000	6,710,000	100.00%	150,000	2.3%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:52 PM

Fund: 0029 Parking Fund
Office: 002 Operations
Dept/Div: 0216 Transportation, Traffic & Parking
Program: 2139 Parking

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Net Operating Cost	48,576	9,935	0	0	48,131	0	0		(48,131)	-100.0%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:54 PM

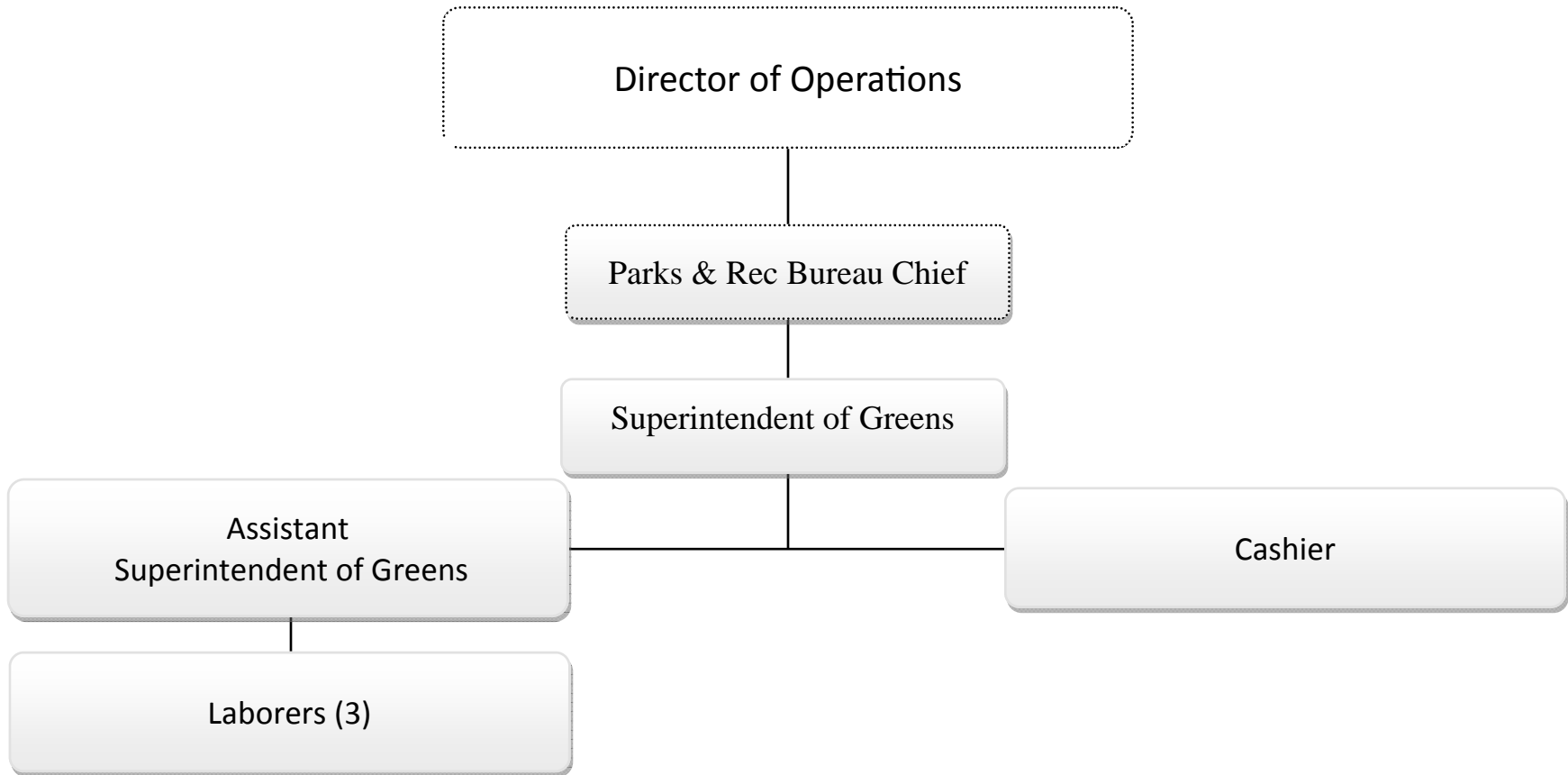
Fund: 0042 Police Extra Duty
Office: 003 Public Safety, Health & Welfare
Dept/Div: 0330 Police Department
Program: 3320 Police Extra Duty

Program Description:

The Police Extra Duty program administers the scheduling, billing, collection and support of the police "private duty" hiring function. This program is self-supporting.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			\$ Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total			
Expenditures											
Overtime	7,846,822	7,270,521	8,040,000	8,040,000	8,040,000	7,826,000	7,826,000	86.93%	-214,000	-2.7%	
Employee Benefits	-214,800	92,630	114,329	114,329	128,158	124,746	124,746	1.39%	-3,412	-2.7%	
Purchased Other Services	0	6,806	250	250	15,250	15,000	15,000	0.17%	-250	-1.6%	
Purchased Professional Services	0	0	0	0	20,000	20,000	20,000	0.22%	0	0.0%	
Purchased Property Services	211,321	211,617	215,000	215,000	194,000	195,000	195,000	2.17%	1,000	0.5%	
Central Service Cost Allocation	0	0	40,377	40,377	40,377	45,286	45,286	0.50%	4,909	12.2%	
Transfer to Other Funds	1,691,629	760,923	837,044	837,044	810,215	776,968	776,968	8.63%	-33,247	-4.1%	
Total Expenditures	9,534,972	8,342,498	9,247,000	9,247,000	9,248,000	9,003,000	9,003,000	100.00%	-245,000	-2.6%	
Revenue											
Extra Duty User Fees	9,532,794	8,339,279	9,246,000	9,246,000	9,246,000	9,000,000	9,000,000	99.97%	-246,000	-2.7%	
Interest Income	2,023	3,218	1,000	1,000	2,000	3,000	3,000	0.03%	1,000	50.0%	
Total Revenue	9,534,817	8,342,497	9,247,000	9,247,000	9,248,000	9,003,000	9,003,000	100.00%	-245,000	-2.6%	
Net Operating Cost	154	1	0	0	0	0	0		0	0.0%	

City of Stamford
Office of Operations
Administration Bureau
E.G. Brennan Golf Course



Fiscal Year 2017/2018 - Department Summary

3/8/2017 - 1:41:55 PM

Fund: 0043 E. G. Brennan Golf Course

Office: 002 Operations

Dept/Div: 0261 E. G. Brennan Golf Course

Mission Statement:

The mission of the E.G. Brennan Golf Course is to provide the citizens of Stamford and the public a superior recreational golf facility.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected		
Expenditures											
EG Brennan Admin (2610)	1,324,544	608,970	582,526	582,526	625,285	590,633	590,633	38.35%	-34,652	-5.5%	
EG Brennan Maint (2611)	0	717,140	773,413	773,413	705,780	949,384	949,384	61.65%	243,604	34.5%	
Total Expenditures	1,324,544	1,326,110	1,355,939	1,355,939	1,331,065	1,540,017	1,540,017	100.00%	208,952	15.7%	
Revenue											
EG Brennan Admin (2610)	1,243,095	1,320,677	1,355,939	1,355,939	1,357,761	1,540,017	1,540,017	100.00%	182,256	13.4%	
Total Revenue	1,243,095	1,320,677	1,355,939	1,355,939	1,357,761	1,540,017	1,540,017	100.00%	182,256	13.4%	
Net Operating Cost	81,450	5,434	0	0	-26,696	0	0	100.00%	26,696	-100.0%	

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:41:58 PM

Fund: 0043 E. G. Brennan Golf Course
Office: 002 Operations
Dept/Div: 0261 E. G. Brennan Golf Course
Program: 2610 E. G. Brennan Administration

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C114	Cashier	1	53,117	1	52,915	1	52,915	0	-202	-0.4%	
	CBFLS	CHRGBK fr Leisure Svcs	0	5,000	0	5,000	0	5,000	0	0	0.0%	
MAA	C745	Supt of Greens	1	97,157	1	104,719	1	104,719	0	7,562	7.8%	Compound Rate Increase
Total			2	155,274	2	162,634	2	162,634	0	7,360	4.7%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:59 PM

Fund: 0043 E. G. Brennan Golf Course
Office: 002 Operations
Dept/Div: 0261 E. G. Brennan Golf Course
Program: 2610 E. G. Brennan Administration

Program Description:

The Administration Program establishes the rate structure for all revenues for the golfing public. A top priority, other than having an excellent, well maintained physical layout, is also to keep the rate structure reasonable for Stamford residents and still reflect a surplus. This is accomplished through increase in play through Website enhancements, offering on-line tee times, marketing, email advertising and improved conditions. In addition, the goal is to understand who plays our facility, where they came from and how to get them to return.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	363,341	159,914	155,274	155,274	166,130	162,634	162,634	27.54%	-3,496	-2.1%
Other Salary	113,745	86,705	109,519	109,519	109,571	109,519	109,519	18.54%	-52	0.0%
Overtime	46,761	12,458	16,958	16,958	16,958	16,958	16,958	2.87%	0	0.0%
Employee Benefits	197,983	84,105	83,275	83,275	84,109	73,939	73,939	12.52%	-10,170	-12.1%
Retirement Benefits	84,066	24,202	71,213	71,213	71,213	78,242	78,242	13.25%	7,029	9.9%
Payments to Insurance Fund	6,215	987	3,079	3,079	3,061	3,067	3,067	0.52%	6	0.2%
Purchased Other Services	14,746	17,804	15,543	15,543	15,543	16,675	16,675	2.82%	1,132	7.3%
Purchased Property Services	62,822	11,074	11,520	11,520	11,520	11,600	11,600	1.96%	80	0.7%
Professional Development	1,235	1,487	0	0	425	0	0	0.00%	-425	-100.0%
Utilities & Commodities	111,088	50,255	38,978	38,978	42,082	41,144	41,144	6.97%	-938	-2.2%
Supplies	107,875	15,496	12,090	12,090	12,090	12,090	12,090	2.05%	0	0.0%
Central Service Cost Allocation	139,600	70,813	24,262	24,262	24,262	25,161	25,161	4.26%	899	3.7%
Other	0	0	6,617	6,617	6,617	6,617	6,617	1.12%	0	0.0%
Debt Service	75,067	73,670	34,198	34,198	61,704	32,987	32,987	5.59%	-28,717	-46.5%
Total Expenditures	1,324,544	608,970	582,526	582,526	625,285	590,633	590,633	100.00%	-34,652	-5.5%
Revenue										
Concession Lease	75,000	75,000	75,000	75,000	75,000	75,000	75,000	4.87%	0	0.0%
Daily Rental	1,495	1,504	1,500	1,500	1,712	1,500	1,500	0.10%	-212	-12.4%
Gas Reimbursement	2,981	9,970	6,870	6,870	6,870	6,870	6,870	0.45%	0	0.0%
Golf Carts	168,988	179,091	187,200	187,200	187,200	189,930	189,930	12.33%	2,730	1.5%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:41:59 PM

Fund: 0043 E. G. Brennan Golf Course
Office: 002 Operations
Dept/Div: 0261 E. G. Brennan Golf Course
Program: 2610 E. G. Brennan Administration

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Golf Permits	97,964	80,891	96,154	96,154	96,154	95,003	95,003	6.17%	-1,151	-1.2%
Interest Income	773	1,610	0	0	1,610	0	0	0.00%	-1,610	-100.0%
Players Revenue	894,116	971,131	986,907	986,907	986,907	989,405	989,405	64.25%	2,498	0.3%
Season Lockers	1,777	1,481	2,308	2,308	2,308	2,309	2,309	0.15%	1	0.0%
Use of Fund Balance	0	0	0	0	0	180,000	180,000	11.69%	180,000	100.0%
Total Revenue	1,243,095	1,320,677	1,355,939	1,355,939	1,357,761	1,540,017	1,540,017	100.00%	182,256	13.4%
Net Operating Cost	81,450	(711,707)	(773,413)	(773,413)	(732,476)	(949,384)	(949,384)		(216,908)	-29.6%

Fiscal Year 2017/2018 - Full Time Salary Report

3/8/2017 - 1:42:02 PM

Fund: 0043 E. G. Brennan Golf Course
Office: 002 Operations
Dept/Div: 0261 E. G. Brennan Golf Course
Program: 2611 E. G. Brennan Maintenance

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
MAA	C900	Asst Supt of Greens	1	67,485	1	72,832	1	72,832	0	5,347	7.9%	Compound Rate Increase
UE	C479	Laborer 37.5	3	149,105	3	143,040	3	143,040	0	-6,065	-4.1%	Step Decrease 1 pos
Total			4	216,590	4	215,872	4	215,872	0	-718	-0.3%	

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:42:03 PM

Fund: 0043 E. G. Brennan Golf Course
Office: 002 Operations
Dept/Div: 0261 E. G. Brennan Golf Course
Program: 2611 E. G. Brennan Maintenance

Program Description:

The mission of the Maintenance Program is to develop and maintain facilities that are designed to fulfill the specialized needs of the golfing public, as well as to provide the best turf-grass playing and operational conditions at a minimum cost, now and in the future.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	0	204,884	216,590	216,590	206,356	215,872	215,872	22.74%	9,516	4.6%
Other Salary	0	22,457	78,695	78,695	25,500	78,695	78,695	8.29%	53,195	208.6%
Overtime	0	31,827	34,579	34,579	34,579	34,579	34,579	3.64%	0	0.0%
Employee Benefits	0	122,475	117,596	117,596	112,743	112,180	112,180	11.82%	-563	-0.5%
Retirement Benefits	0	39,191	14,933	14,933	14,933	16,048	16,048	1.69%	1,115	7.5%
Payments to Insurance Fund	0	2,504	163	163	162	98	98	0.01%	-64	-39.5%
Purchased Property Services	0	40,536	26,616	26,616	26,616	206,616	206,616	21.76%	180,000	676.3%
Professional Development	0	375	3,295	3,295	3,295	3,295	3,295	0.35%	0	0.0%
Utilities & Commodities	0	61,883	75,325	75,325	75,975	75,325	75,325	7.93%	-650	-0.9%
Supplies	0	109,522	127,139	127,139	127,139	127,139	127,139	13.39%	0	0.0%
Central Service Cost Allocation	0	81,485	28,482	28,482	28,482	29,537	29,537	3.11%	1,055	3.7%
Capital	0	0	50,000	50,000	50,000	50,000	50,000	5.27%	0	0.0%
Total Expenditures	0	717,140	773,413	773,413	705,780	949,384	949,384	100.00%	243,604	34.5%
Net Operating Cost	0	717,140	773,413	773,413	705,780	949,384	949,384		243,604	34.5%

Fiscal Year 2017/2018 - Program Summary

3/8/2017 - 1:42:05 PM

Fund: 0094 City Medical
Office: 001 Administration
Dept/Div: 0107 Risk Management
Program: 8341 Active Medical & Life

Program Description:

The Active Medical Fund funds the City’s subsidized share of medical, dental and vision claims for all active “benefit eligible” employees and their qualified dependents. This fund also pays for the subsidized portion of prescription drugs, life insurance, cobra administrative expenses and other miscellaneous health related medical expenses.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Employee Benefits	35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	100.00%	1,674,865	4.3%
Total Expenditures	35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	100.00%	1,674,865	4.3%
Revenue										
BOE Employee ST Contributions	617,019	786,129	0	0	0	0	0	0.00%	0	0.0%
City Employee Contributions	3,496,044	3,902,428	5,214,700	5,214,700	5,214,700	5,339,915	5,339,915	13.21%	125,215	2.4%
City Employer Contributions	29,551,513	32,177,613	30,971,502	30,971,502	30,971,502	31,727,461	31,727,461	78.47%	755,959	2.4%
Cobra	52,422	24,715	52,000	52,000	52,000	52,000	52,000	0.13%	0	0.0%
Interest Income	18,018	37,110	0	0	0	0	0	0.00%	0	0.0%
Medical Rebates	498,496	987,045	638,900	638,900	638,900	713,889	713,889	1.77%	74,989	11.7%
Other Revenue	19,379	107,692	0	0	0	0	0	0.00%	0	0.0%
URC Contributions	21,494	0	41,400	41,400	41,400	0	0	0.00%	-41,400	-100.0%
Use of Fund Balance	0	0	1,839,898	1,839,898	1,839,898	2,600,000	2,600,000	6.43%	760,102	41.3%
WPCA Employee ST Contribution	78,721	114,856	0	0	0	0	0	0.00%	0	0.0%
Total Revenue	34,353,105	38,137,589	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	100.00%	1,674,865	4.3%
Net Operating Cost	1,045,887	851,133	0	0	0	0	0		0	0.0%

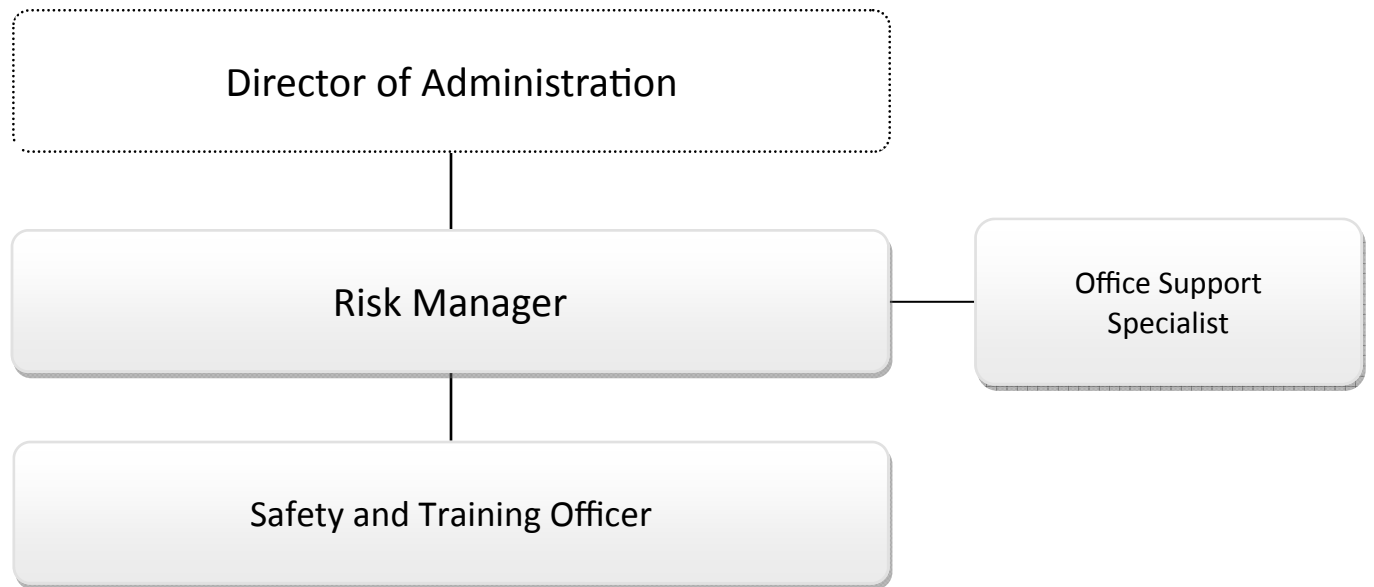
Fiscal Year 2017/2018 - Program Detail Report

3/8/2017 - 1:42:07 PM

Fund: 0094 City Medical
Office: 001 Administration
Dept/Div: 0107 Risk Management
Program: 8341 Active Medical & Life

Ref #	Account Title	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18			
				Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	\$ Var Projected	% Var Projected
94483412101	Medical Claims	25,288,276	27,390,975	26,832,200	26,832,200	26,832,200	29,930,607	29,930,607	3,098,407	11.5%
94483412102	Primary Admin	1,230,550	1,632,707	1,576,000	1,576,000	1,576,000	1,525,344	1,525,344	-50,656	-3.2%
94483412103	Dental Claims	1,698,055	1,697,113	1,689,200	1,689,200	1,689,200	1,617,204	1,617,204	-71,996	-4.3%
94483412104	Dental Admin	74,961	85,226	79,300	79,300	79,300	71,789	71,789	-7,511	-9.5%
94483412105	Life Insurance	376,356	364,973	393,600	393,600	393,600	306,142	306,142	-87,458	-22.2%
94483412106	RX	6,232,061	7,014,863	7,483,400	7,483,400	7,483,400	5,312,874	5,312,874	-2,170,526	-29.0%
94483412107	RX Admin	3,325	2,678	2,800	2,800	2,800	68,617	68,617	65,817	2350.6%
94483412109	Secondary Plan Admin	6,846	7,466	7,300	7,300	7,300	7,090	7,090	-210	-2.9%
94483412110	Vision Claims	347,527	333,562	349,500	349,500	349,500	312,307	312,307	-37,193	-10.6%
94483412111	Vision Admin	15,909	39,059	14,800	14,800	14,800	12,720	12,720	-2,080	-14.1%
94483412112	Other	171,523	221,188	172,000	172,000	172,000	172,000	172,000	0	0.0%
94483412115	HSA Employer Contributi	0	0	0	0	0	990,100	990,100	990,100	100.0%
94483412116	Medical Waiver	51,750	46,750	47,800	47,800	47,800	70,000	70,000	22,200	46.4%
94483412117	Assessments & Fees	0	0	105,000	105,000	105,000	30,471	30,471	-74,529	-71.0%
94483412118	IBNR Expense Account	-103,700	145,364	0	0	0	0	0	0	0.0%
94483412119	Cobra Admin	5,553	6,798	5,500	5,500	5,500	6,000	6,000	500	9.1%
Employee Benefits		35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	1,674,865	4.3%
Total Operating Cost		35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	1,674,865	4.3%

City of Stamford Risk Management Fund



Fiscal Year 2017/2018 - Department Summary

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Fund: 0095 Risk Management Fund

Office: 001 Administration

Dept/Div: 0107 Risk Management

Mission Statement:

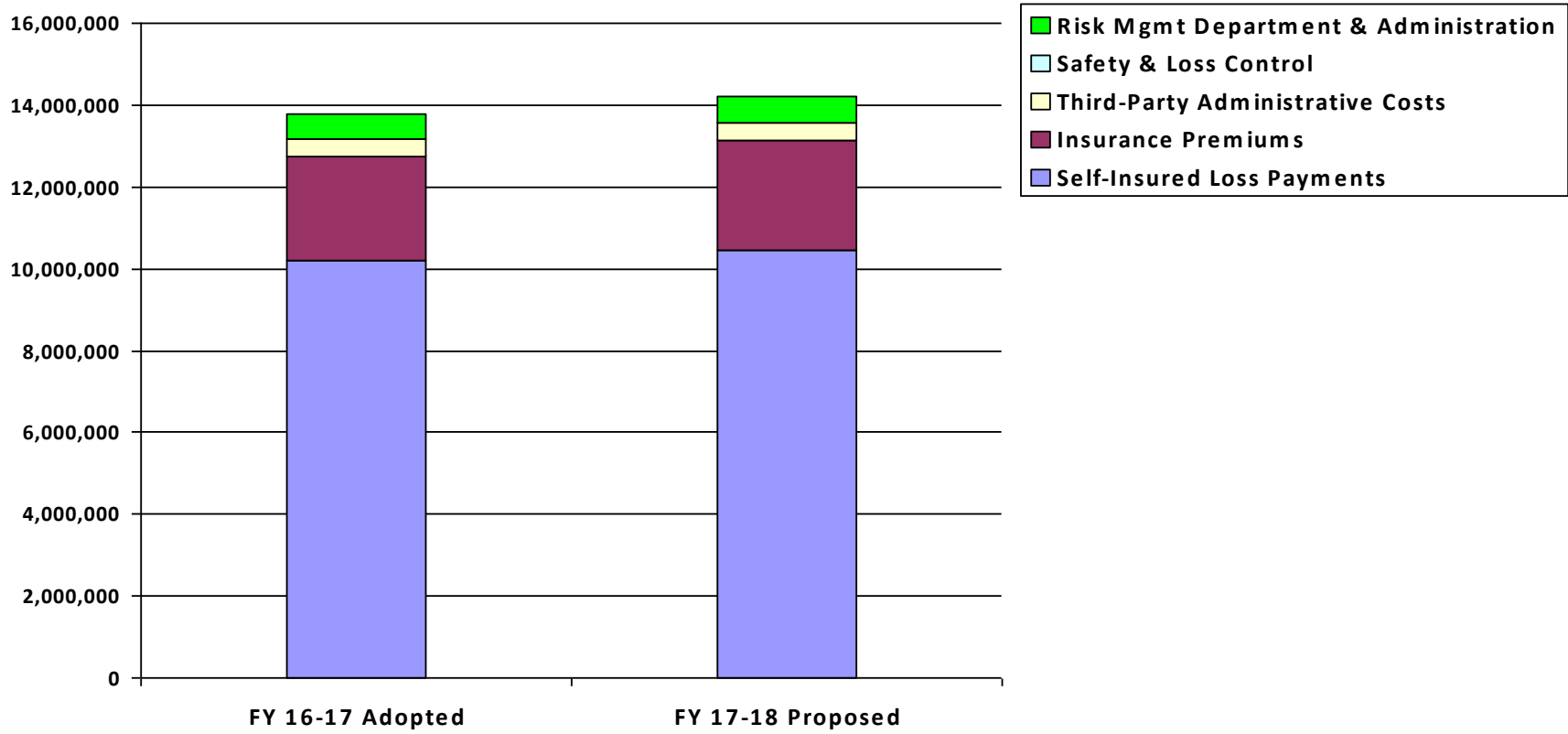
The mission of Risk Management is to develop and initiate insurance and self-insurance programs, safety and loss control activities, and claims administration in order to minimize the financial impact of accidental losses on taxpayers, employees, residents, and other members of the public in the City of Stamford.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Insurance (8311)	2,257,724	2,186,053	2,181,803	2,175,378	2,175,378	2,332,998	2,332,998	16.40%	157,620	7.2%
Self Ins Pymts (8321)	442,328	447,427	1,564,415	1,520,840	1,520,840	2,083,238	2,083,238	14.65%	562,398	37.0%
Worker's Comp (8331)	14,562,701	9,851,908	9,435,224	9,485,224	9,485,224	9,166,787	9,166,787	64.45%	-318,437	-3.4%
Risk (8381)	716,710	711,546	614,551	630,150	621,975	640,407	640,407	4.50%	18,432	3.0%
Total Expenditures	17,979,463	13,196,933	13,795,993	13,811,592	13,803,417	14,223,430	14,223,430	100.00%	420,013	3.0%
Revenue										
Risk (8381)	13,366,268	14,047,099	13,795,993	13,874,444	13,882,631	14,223,430	14,223,430	100.00%	340,799	2.5%
Total Revenue	13,366,268	14,047,099	13,795,993	13,874,444	13,882,631	14,223,430	14,223,430	100.00%	340,799	2.5%
Net Operating Cost	4,613,194	-850,165	0	-62,852	-79,214	0	0	100.00%	79,214	-100.0%

Fiscal Year 2017/2018 - Risk Summary by Expense Type

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Description	FY 16/17 Adopted	FY 17/18		
		Mayor's Proposed	\$ Variance Adopted	\$ Variance Adopted
Self-Insured Loss Payments	10,206,304	10,456,690	250,386	2.45%
Insurance Premiums	2,540,242	2,691,437	151,195	5.95%
Third-Party Administrative Costs	430,896	430,896	0	0.00%
Safety & Loss Control	4,000	4,000	0	0.00%
Risk Mgmt Department & Administration	614,551	640,407	25,856	4.21%
Total	13,795,993	14,223,430	427,437	3.10%

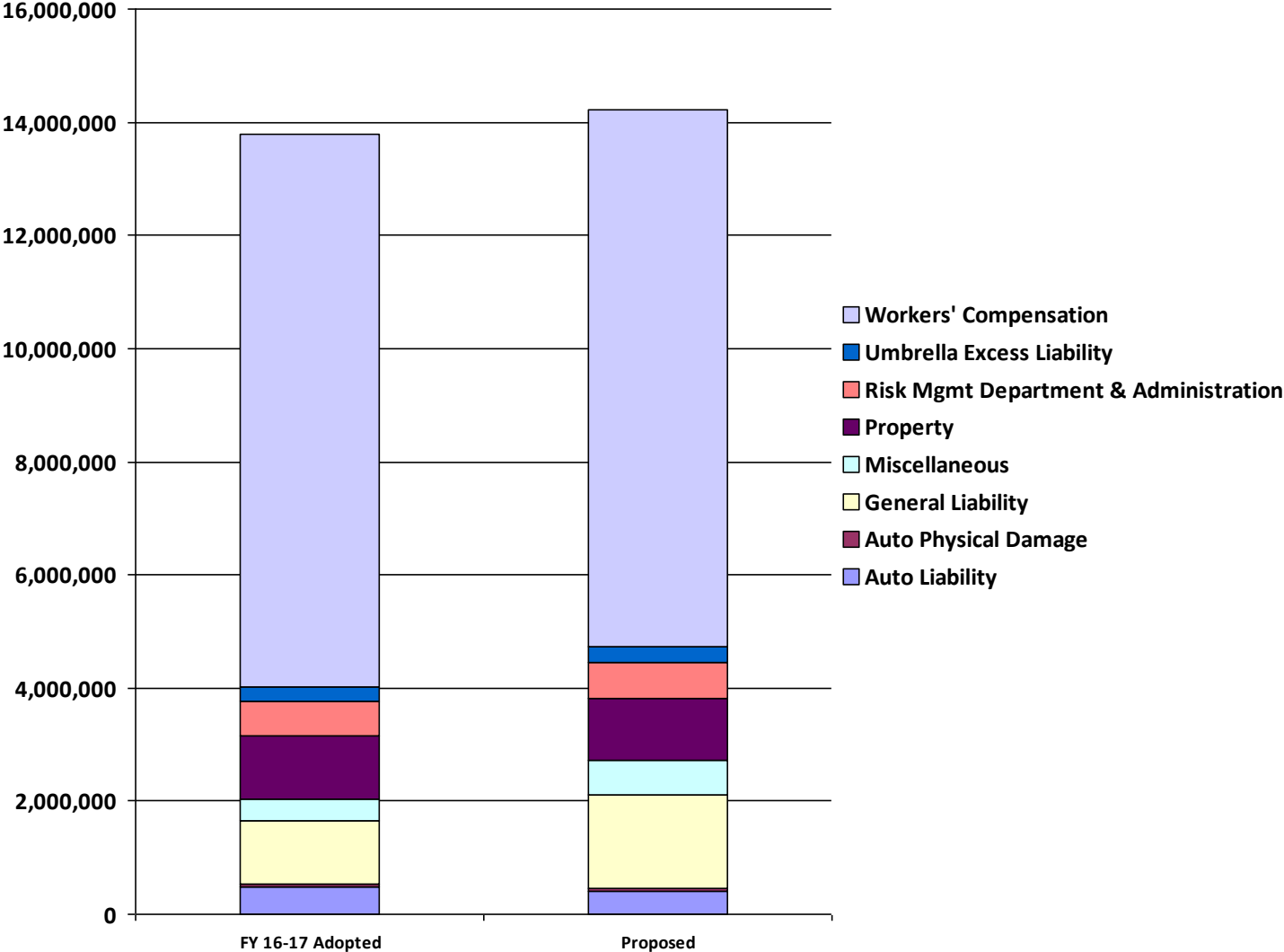


Fiscal Year 2017/2018 - Risk Expenses by Line of Coverage

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Description	FY 16/17 Adopted	Mayor's Proposed	FY 17/18 \$ Variance Adopted	\$ Variance Adopted
Auto Liability				
Self-Insured Loss Payments	310,576	367,828	57,252	18.43%
Excess Insurance Premium	168,393	41,451	-126,942	-75.38%
Total Auto Liability	478,969	409,279	-69,690	-14.55%
Auto Physical Damage				
Allocation	50,000	50,000	0	0.00%
Total Auto Physical Damage	50,000	50,000	0	0.00%
General Liability				
Self-Insured Loss Payments	812,943	1,274,514	461,571	56.78%
Primary Insurance Premium	126,273	182,274	56,001	44.35%
Third-Party Administrative Costs	190,896	190,896	0	0.00%
Total General Liability	1,130,112	1,647,684	517,572	45.80%
Umbrella Excess Liability				
Excess Insurance Premiums	272,000	265,575	-6,425	-2.36%
Total Umbrella Excess Liability	272,000	265,575	-6,425	-2.36%
Workers' Compensation				
Self-Insured Loss Payments	6,236,810	6,374,891	138,081	2.21%
Heart & Hypertension Payments	2,595,975	2,189,457	-406,518	-15.66%
Excess Insurance Premium & Assessments	687,566	687,554	-12	0.00%
Third-Party Administrative Costs	240,000	240,000	0	0.00%
Safety & Loss Control	4,000	4,000	0	0.00%
Total Workers' Compensation	9,764,351	9,495,902	-268,449	-2.75%
Property				
Self-Insured Loss Payments	200,000	200,000	0	0.00%
Primary Insurance Premium	911,982	911,982	0	0.00%
Total Property	1,111,982	1,111,982	0	0.00%
Miscellaneous				
Insurance Premiums	374,028	602,601	228,573	61.11%
Total Miscellaneous	374,028	602,601	228,573	61.11%
Risk Mgmt Department & Administration				
Risk Mgmt Department & Administration	614,551	640,407	25,856	4.21%
Total Risk Mgmt Department & Administration	614,551	640,407	25,856	4.21%
Grand Total Risk	13,795,993	14,223,430	427,437	3.10%

Fiscal Year 2017/2018 - Risk Expenses by Line of Coverage



Fiscal Year 2017/2018 - Risk Payments to Insurance Fund by Program

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	FY 16/17	FY 17/18								Total Proposed	\$ Variance Adopted	% Variance Adopted
	Adopted	Auto Liability	Auto Phys Damage	General Liability	Umbrella Excess	Workers Comp	Property	Misc	Risk Dept			
0001 General Fund												
1010 Director of Administration	639	0	0	0	4	0	542	44	28	1,257	618	96.71%
1011 Office of Policy & Management	1,591	0	0	0	7	282	1,097	87	68	3,132	1,541	96.86%
1012 Grants Administration	68	0	0	0	5	0	0	65	3	141	73	107.35%
1020 Assessor	1,376	0	0	0	13	0	1,097	158	60	2,704	1,328	96.51%
1022 Revenue Services	3,102	0	0	0	11	0	2,735	136	136	6,120	3,018	97.29%
1023 Taxation Services	197	0	0	0	9	0	0	103	5	314	117	59.39%
1024 Tax Administration	35	0	0	0	2	234	0	22	12	305	270	771.43%
1026 Property Revaluation	103	0	0	0	7	0	0	87	4	201	98	95.15%
1032 Financial Processing & Reporti	3,467	0	0	0	24	2,019	1,639	288	188	7,625	4,158	119.93%
1034 Internal Audits	35	0	0	0	2	0	0	22	1	60	25	71.43%
1035 Cash Management	35	0	0	0	2	0	0	22	1	60	25	71.43%
1040 Purchasing	674	0	0	0	5	0	542	65	29	1,315	641	95.10%
1041 Mail & Duplicating	2,426	0	0	1,087	126	452	2,193	27	184	6,495	4,069	167.72%
1061 Application Support	6,240	0	0	0	22	956	4,434	261	269	12,182	5,942	95.22%
1063 Network/Telecommunications	171	0	0	0	9	0	0	109	6	295	124	72.51%
1064 Desktop Support	239	0	0	0	13	0	0	152	8	412	173	72.38%
1200 Economic Development	651	0	0	0	8	0	542	95	31	1,327	676	103.84%
2111 Road Maintenance	726,081	71,640	0	286,697	40,730	166,592	2,615	762	26,932	1,322,049	595,968	82.08%
2112 Traffic Maintenance	13,648	870	2,369	4,149	586	11,170	812	192	954	34,750	21,102	154.62%
2113 Leaf Collection	13,250	2,445	0	217	319	367	0	201	168	16,967	3,717	28.05%
2114 Snow Removal	36,369	44,146	29,069	10,799	6,235	0	0	0	4,271	130,889	94,520	259.89%
2116 Storm Water Management	124,471	12,281	0	49,148	6,982	28,559	448	131	4,617	226,637	102,166	82.08%
2121 Vehicle Maintenance	46,662	8,098	275	488	989	22,455	3,585	180	1,707	84,439	37,777	80.96%
2123 Police Vehicle Maintenance	0	2,699	92	163	330	7,485	1,195	60	569	12,593	12,593	100.00%
2128 Maintenance Administration	68	0	0	0	4	0	0	44	2	118	50	73.53%
2129 Leased Facilities	1,554	0	0	0	2	0	1,451	22	70	3,099	1,545	99.42%
2133 Government Center	45,314	0	0	8,785	1,222	0	37,331	0	2,240	94,892	49,578	109.41%
2134 Parks Maintenance	259,993	19,918	800	68,581	10,081	89,449	12,729	452	9,561	471,564	211,571	81.38%
2135 Facilities Maintenance	136,622	4,907	0	2,206	830	40,223	40,208	16,173	4,948	246,117	109,495	80.14%

Fiscal Year 2017/2018 - Risk Payments to Insurance Fund by Program

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	FY 16/17	FY 17/18										
	Adopted	Auto Liability	Auto Phys Damage	General Liability	Umbrella Excess	Workers Comp	Property	Misc	Risk Dept	Total Proposed	\$ Variance Adopted	% Variance Adopted
0001 General Fund												
2136 Terry Conners Ice Rink	33,297	0	0	0	33	22,292	5,493	392	1,335	62,842	29,545	88.73%
2137 Building Inspection	36,213	0	0	0	20	23,759	1,097	236	1,189	62,514	26,301	72.63%
2141 Transfer Station	95,656	2,617	0	15,564	2,090	81,476	155	316	4,838	202,712	107,056	111.92%
2142 Recycling	4,407	0	0	237	57	0	0	359	31	5,091	684	15.52%
2143 Collection	381,372	15,340	11,087	5,777	2,467	297,048	0	840	15,740	729,671	348,299	91.33%
2144 Haulaway	6,081	0	0	0	0	0	5,776	0	273	12,130	6,049	99.47%
2200 Engineering	8,785	857	1,054	829	210	9,399	914	227	638	22,913	14,128	160.82%
2201 Construction Management	8,785	857	1,054	829	210	9,399	914	227	638	22,913	14,128	160.82%
2202 Regulatory Compliance	3,514	343	422	332	84	3,760	366	91	255	9,167	5,653	160.87%
2210 Transportation Planning & Eng	37,041	0	0	17,851	2,037	6,523	447	136	1,278	65,313	28,272	76.33%
2300 Land Use Administration	1,209	0	0	0	4	0	1,097	49	54	2,413	1,204	99.59%
2310 Planning	1,325	0	0	0	9	0	1,097	109	57	2,597	1,272	96.00%
2320 Zoning	1,278	0	0	0	7	0	1,097	78	56	2,516	1,238	96.87%
2330 Zoning Board of Appeals	605	0	0	0	2	0	542	22	27	1,198	593	98.02%
2340 Environmental Protection	639	0	0	0	4	0	542	44	28	1,257	618	96.71%
2510 Cashiering	1,154	0	0	0	0	0	1,097	0	52	2,303	1,149	99.57%
2520 Citizen's Service Center	3,022	0	0	0	5	21	1,916	65	95	5,124	2,102	69.56%
2530 Leisure Services Administration	810	0	0	25,919	2,961	0	542	239	1,404	31,875	31,065	3835.19%
2531 Aquatics	574	0	0	0	32	0	0	381	20	1,007	433	75.44%
2534 Fee-Supported Programs	4,099	0	0	0	35	41	0	424	24	4,623	524	12.78%
2535 Self-Sustaining Programs	180	0	0	0	9	0	0	109	6	304	124	68.89%
2536 Beach Enforcement	0	0	0	0	5	0	0	56	3	64	64	100.00%
2600 Operations Administration	18,646	0	0	0	5	15,953	3,290	65	914	38,873	20,227	108.48%
3101 PSHW Administration	1,097	0	0	0	5	3,017	277	65	159	4,620	3,523	321.15%
3300 Police Administration	1,352,665	32,110	-1,120	83,151	17,990	923,855	3,592	45,018	52,282	2,509,543	1,156,878	85.53%
3301 Patrol	3,791,898	100,417	-3,498	260,037	56,259	2,889,145	11,234	140,784	163,494	7,409,770	3,617,872	95.41%
3303 Police Training	177,399	4,671	-163	12,095	2,617	134,379	523	6,548	7,604	345,673	168,274	94.86%
3304 Criminal Investigations	1,419,190	39,700	-1,383	102,805	22,242	1,142,220	4,441	55,659	64,637	2,849,511	1,430,321	100.78%
3350 Emergency Communications C	10,643	0	0	0	55	13,217	3,833	653	840	29,241	18,598	174.74%

Fiscal Year 2017/2018 - Risk Payments to Insurance Fund by Program

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	FY 16/17	FY 17/18									Total Proposed	\$ Variance Adopted	% Variance Adopted
	Adopted	Auto Liability	Auto Phys Damage	General Liability	Umbrella Excess	Workers Comp	Property	Misc	Risk Dept				
0001 General Fund													
3366 Animal Control	9,250	0	0	163,754	18,592	3,586	465	103	8,827	204,577	195,327	2111.64%	
3410 Volunteer Fire	102,824	0	0	0	2	86,422	0	22	4,091	193,361	90,537	88.05%	
3510 Fire Administration	13,324	299	72	42	44	12,612	73	181	631	27,278	13,954	104.73%	
3521 Suppression	1,119,180	24,536	5,877	3,474	3,617	1,034,193	5,961	14,841	51,707	2,263,386	1,144,206	102.24%	
3533 Fire Training Center	13,324	299	72	42	44	12,612	73	181	631	27,278	13,954	104.73%	
3540 Fire Marshal	57,735	1,297	311	184	191	54,652	315	784	2,732	118,201	60,466	104.73%	
3550 Vehicle & Equipment Mainten	13,324	299	72	42	44	12,612	73	181	631	27,278	13,954	104.73%	
3710 Smith House Administration	223,562	0	0	0	0	220,281	17,852	100,000	16,004	577,699	354,137	158.41%	
3810 Director of Health	790	0	0	0	5	0	542	65	29	1,431	641	81.14%	
3811 Laboratory	2,602	0	0	0	9	115	2,193	109	115	5,143	2,541	97.66%	
3820 Public School Health	3,074	0	0	0	51	-40	1,097	610	81	4,873	1,799	58.52%	
3821 Private & Parochial Health	948	0	0	0	18	0	542	218	37	1,763	815	85.97%	
3822 Community Nursing	2,412	0	0	0	9	392	1,639	109	102	4,663	2,251	93.33%	
3830 Inspection Services	3,418	0	0	0	24	1,597	1,097	283	142	6,561	3,143	91.95%	
3910 Social Services	1,283	0	0	0	6	1,414	1,097	76	123	3,999	2,716	211.69%	
4010 Legal Department	2,593	0	0	0	21	0	2,109	249	113	5,085	2,492	96.10%	
4020 Human Resources	25,805	0	0	18,530	2,126	0	2,735	272	1,120	50,588	24,783	96.04%	
4022 Employee Benefits	571	0	0	0	0	0	542	0	26	1,139	568	99.47%	
5010 Mayor's Office	10,571	2,974	2,232	0	348	0	2,193	129	373	18,820	8,249	78.03%	
5020 Board of Representatives	3,082	0	0	0	5	636	2,193	65	137	6,118	3,036	98.51%	
5030 Board of Finance	605	0	0	0	1	0	542	13	26	1,187	582	96.20%	
5050 Town and City Clerk	8,335	0	0	0	17	279	6,567	207	335	15,740	7,405	88.84%	
5060 Probate Court	1,154	0	0	0	0	0	1,097	0	52	2,303	1,149	99.57%	
5070 Registrar of Voters	1,564	428	0	0	66	0	542	206	59	2,865	1,301	83.18%	
6055 Social Services	19,076	0	0	0	1,730	0	542	15,244	829	37,421	18,345	96.17%	
9000 Board of Education	2,836,785	3,993	0	437,636	51,811	1,892,227	666,695	192,991	153,601	6,235,739	3,398,954	119.82%	
Total	13,303,856	398,041	48,694	1,581,450	256,814	9,279,337	884,253	600,291	617,597	26,970,333	13,666,477	102.73%	

0024 Grants

Fiscal Year 2017/2018 - Risk Payments to Insurance Fund by Program

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	FY 16/17	FY 17/18										
	Adopted	Auto Liability	Auto Phys Damage	General Liability	Umbrella Excess	Workers Comp	Property	Misc	Risk Dept	Total Proposed	\$ Variance Adopted	% Variance Adopted
0024 Grants												
0111 WIC Grant	2,626	0	0	0	13	5,136	0	158	251	8,184	5,558	211.65%
0150 Aids Education Risk Reduction	121	0	0	0	6	0	0	76	4	207	86	71.07%
0152 Health Risk Reduction Grant	0	0	0	0	1	0	0	15	1	17	17	100.00%
0154 Immunization Expansion Progr	35	0	0	0	2	0	0	22	1	60	25	71.43%
0156 Senior Health Program	17	0	0	0	1	0	0	11	1	30	13	76.47%
0158 Youth Services Bureau Grant	3,204	175	0	0	29	3,787	277	103	207	7,782	4,578	142.88%
0168 Bioterrorism Emergency Respo	68	0	0	0	4	0	0	44	2	118	50	73.53%
0173 Education Thru Adventure Gra	0	0	0	0	9	0	0	103	5	117	117	100.00%
0210 Cost Sharing Grant	75	0	0	0	4	0	0	48	2	129	54	72.00%
0211 Tuberculosis & Pulmonary Dise	35	0	0	0	2	0	0	22	1	60	25	71.43%
0212 STD Clinic Grant	0	0	0	0	1	0	0	11	1	13	13	100.00%
0224 Summer Youth Employment Gr	35	0	0	0	0	0	0	0	0	35	0	0.00%
0241 School Readiness Program Gra	35	0	0	0	2	0	0	22	1	60	25	71.43%
0444 Other Benefits	43	0	0	0	2	0	0	27	1	73	30	69.77%
Total	6,294	175	0	0	76	8,923	277	662	478	16,885	10,591	168.27%

0028 Marina Fund												
2138 Marinas	357	0	0	0	2	305	0	27	16	707	350	98.04%
Total	357	0	0	0	2	305	0	27	16	707	350	98.04%

0029 Parking Fund												
2139 Parking	160,593	10,500	1,306	917	1,104	2,179	144,903	394	7,634	329,530	168,937	105.20%
Total	160,593	10,500	1,306	917	1,104	2,179	144,903	394	7,634	329,530	168,937	105.20%

0033 Water Pollution Control Authority												
2400 WPCA Administration	363,376	563	0	65,316	7,557	153,338	79,464	967	14,539	685,120	321,744	88.54%
Total	363,376	563	0	65,316	7,557	153,338	79,464	967	14,539	685,120	321,744	88.54%

0043 E. G. Brennan Golf Course												
2610 E. G. Brennan Administration	3,079	0	0	0	9	0	2,810	109	139	6,146	3,067	99.61%

Fiscal Year 2017/2018 - Risk Payments to Insurance Fund by Program

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	FY 16/17	FY 17/18									Total Proposed	\$ Variance Adopted	% Variance Adopted
	Adopted	Auto Liability	Auto Phys Damage	General Liability	Umbrella Excess	Workers Comp	Property	Misc	Risk Dept				
0043 E. G. Brennan Golf Course													
2611 E. G. Brennan Maintenance	163	0	0	0	7	0	0	87	4	261	98	60.12%	
Total	3,242	0	0	0	16	0	2,810	196	143	6,407	3,165	97.62%	
0095 Risk Management Fund													
8381 Risk Management	21,790	0	0	0	5	51,819	277	65	0	73,956	52,166	239.40%	
Total	21,790	0	0	0	5	51,819	277	65	0	73,956	52,166	239.40%	
Grand Total	13,859,508	409,279	50,000	1,647,683	265,574	9,495,901	1,111,984	602,602	640,407	28,082,938	14,223,430	102.63%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0095 Risk Management Fund

Office: 001 Administration

Dept/Div: 0107 Risk Management

Program: 8311 Insurance Premiums

Program Description:

The Insurance Premium program purchases numerous insurance policies for the City of Stamford, Board of Education and SWPCA. These policies provide coverage to reduce the possibility of catastrophic losses to the City, and ultimately the taxpayers.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Insurance Premiums	2,257,724	2,186,053	2,181,803	2,175,378	2,175,378	2,332,998	2,332,998	100.00%	157,620	7.2%
Total Expenditures	2,257,724	2,186,053	2,181,803	2,175,378	2,175,378	2,332,998	2,332,998	100.00%	157,620	7.2%
Net Operating Cost	2,257,724	2,186,053	2,181,803	2,175,378	2,175,378	2,332,998	2,332,998		157,620	7.2%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0095 Risk Management Fund
Office: 001 Administration
Dept/Div: 0107 Risk Management
Program: 8321 Payments - Retained Losses

Program Description:

Payments-Retained Losses pays for the self-insured retentions and deductibles under the insurance policy coverages for the City of Stamford, Board of Education and SWPCA.

Description	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Purchased Professional Services	117,926	153,312	190,896	190,896	190,896	190,896	190,896	9.16%	0	0.0%
Self Insurance Payments	324,403	294,115	1,373,519	1,329,944	1,329,944	1,892,342	1,892,342	90.84%	562,398	42.3%
Total Expenditures	442,328	447,427	1,564,415	1,520,840	1,520,840	2,083,238	2,083,238	100.00%	562,398	37.0%
Net Operating Cost	442,328	447,427	1,564,415	1,520,840	1,520,840	2,083,238	2,083,238		562,398	37.0%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0095 Risk Management Fund
Office: 001 Administration
Dept/Div: 0107 Risk Management
Program: 8331 Workers' Compensation

Program Description:

Risk Management provides Workers' Compensation coverage for the City of Stamford, Board of Education, and SWPCA. There is currently a \$1.5M self-insured retention on the excess insurance coverage purchase, and all losses below this limit are paid for by the Risk Management Fund. Efforts are continually made to reduce the risk of injury for employees by providing training, performing risk assessments, and investigating losses. Risk works closely with the third party administrator and attorneys handling our claims.

Description	FY 14/15		FY 16/17			FY 17/18				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Purchased Professional Services	2,298,681	885,488	240,000	290,000	290,000	240,000	240,000	2.62%	-50,000	-17.2%
Insurance Premiums	358,439	368,693	358,439	358,439	358,439	358,439	358,439	3.91%	0	0.0%
Self Insurance Payments	11,903,004	8,597,581	8,832,785	8,832,785	8,832,785	8,564,348	8,564,348	93.43%	-268,437	-3.0%
Other	2,576	146	4,000	4,000	4,000	4,000	4,000	0.04%	0	0.0%
Total Expenditures	14,562,701	9,851,908	9,435,224	9,485,224	9,485,224	9,166,787	9,166,787	100.00%	-318,437	-3.4%
Net Operating Cost	14,562,701	9,851,908	9,435,224	9,485,224	9,485,224	9,166,787	9,166,787		(318,437)	-3.4%

Fiscal Year 2017/2018 - Full Time Salary Report

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Fund: 0095 Risk Management Fund

Office: 001 Administration

Dept/Div: 0107 Risk Management

Program: 8381 Risk Management

Union	Job ID	Job Title	FY 16/17		FY 17/18		FY 17/18					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	BA	Budget Adjustment	0	-3,358	0	0	0	0	0	3,358	100.0%	
UAW	C558	Office Support Specialist	1	53,417	1	53,215	1	53,215	0	-202	-0.4%	
MAA	C686	Risk Manager	1	115,890	1	124,934	1	124,934	0	9,044	7.8%	Compound Rate Increase
MAA	C690	Safety & Training Officer	1	96,607	1	104,169	1	104,169	0	7,562	7.8%	Compound Rate Increase
Total			3	262,556	3	282,318	3	282,318	0	19,762	7.5%	

Fiscal Year 2017/2018 - Program Summary

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Fund: 0095 Risk Management Fund

Office: 001 Administration

Dept/Div: 0107 Risk Management

Program: 8381 Risk Management

Program Description:

The Risk Manager is responsible for insurance and self-insurance programs, claims payments, workplace safety, and OSHA compliance.

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Expenditures										
Full Time Salary	254,938	261,985	262,556	278,155	274,767	282,318	282,318	44.08%	7,551	2.7%
Overtime	0	0	0	0	260	0	0	0.00%	-260	-100.0%
Employee Benefits	78,055	84,503	93,819	93,819	88,772	79,063	79,063	12.35%	-9,709	-10.9%
Retirement Benefits	39,981	51,600	74,256	74,256	74,256	81,125	81,125	12.67%	6,869	9.3%
Payments to Insurance Fund	435	5,686	21,790	21,790	21,790	52,166	52,166	8.15%	30,376	139.4%
Purchased Other Services	12	6	150	150	150	150	150	0.02%	0	0.0%
Purchased Property Services	0	0	750	750	750	750	750	0.12%	0	0.0%
Professional Development	261	1,034	621	621	621	621	621	0.10%	0	0.0%
Utilities & Commodities	1,634	1,753	2,150	2,150	2,150	2,450	2,450	0.38%	300	14.0%
Supplies	4,124	3,279	9,495	9,495	9,495	9,495	9,495	1.48%	0	0.0%
Central Service Cost Allocation	336,884	301,315	143,550	143,550	143,550	126,855	126,855	19.81%	-16,695	-11.6%
Other	385	385	5,414	5,414	5,414	5,414	5,414	0.85%	0	0.0%
Total Expenditures	716,710	711,546	614,551	630,150	621,975	640,407	640,407	100.00%	18,432	3.0%
Revenue										
Auto Liability Claims	10,000	0	0	0	298	0	0	0.00%	-298	-100.0%
Auto Physical Damage Claims	45,905	36,618	0	0	19,333	0	0	0.00%	-19,333	-100.0%
Charges for Services	13,083,497	13,815,397	13,795,993	13,795,993	13,795,993	14,223,430	14,223,430	100.00%	427,437	3.1%
General Liability Claims	57	0	0	0	0	0	0	0.00%	0	0.0%
Interest Income	14,483	29,993	0	0	14,625	0	0	0.00%	-14,625	-100.0%
Program Income - Misc Receipts	73,272	100	0	0	0	0	0	0.00%	0	0.0%
Traffic Signal Loss Claims	4,595	102	0	0	95	0	0	0.00%	-95	-100.0%
Worker's Comp Claims	134,460	164,888	0	0	52,287	0	0	0.00%	-52,287	-100.0%
Total Revenue	13,366,268	14,047,099	13,795,993	13,795,993	13,882,631	14,223,430	14,223,430	100.00%	340,799	2.5%

Fiscal Year 2017/2018 - Program Summary

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Fund: 0095 Risk Management Fund
Office: 001 Administration
Dept/Div: 0107 Risk Management
Program: 8381 Risk Management

Description	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Projected	% Var Projected
Net Operating Cost	(12,649,559)	(13,335,553)	(13,181,442)	(13,165,843)	(13,260,656)	(13,583,023)	(13,583,023)		(322,367)	-2.4%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	75,927,879	76,154,266	74,615,194	80,998,770	77,425,920	81,751,348	81,751,348	14.62%	4,325,428	5.6%
Total Full Time Salary	75,927,879	76,154,266	74,615,194	80,998,770	77,425,920	81,751,348	81,751,348	14.62%	4,325,428	5.6%
Other Salary										
1201 Part-Time	1,444,755	1,167,502	1,016,754	1,026,754	978,560	1,166,681	1,132,101	0.20%	153,541	15.7%
1202 Perm Part-time	1,880,409	1,488,348	713,091	713,091	758,308	746,917	746,864	0.13%	-11,444	-1.5%
1203 Seasonal	1,750,902	2,259,472	1,938,610	1,985,610	2,320,316	2,286,252	2,171,788	0.39%	-148,528	-6.4%
1254 PT Elections	6,205	1,739	13,275	13,275	5,275	2,500	2,500	0.00%	-2,775	-52.6%
1501 Clothing Allowance	636,218	625,900	627,450	627,450	724,615	639,325	630,625	0.11%	-93,990	-13.0%
1502 Car Allowance	50,391	43,668	55,100	55,100	55,290	56,780	56,780	0.01%	1,490	2.7%
1503 Tool Allowance	13,861	1,328	6,800	6,800	6,800	6,800	6,300	0.00%	-500	-7.4%
1901 Differential	3,497,742	3,231,029	2,851,158	3,016,052	3,087,682	3,614,088	3,335,670	0.60%	247,988	8.0%
1902 Stand-By Time	452,087	469,765	371,322	392,368	428,072	418,801	416,931	0.07%	-11,141	-2.6%
1903 Holidays	1,921,108	1,903,667	2,025,400	2,025,400	2,033,575	2,400,712	2,341,520	0.42%	307,945	15.1%
1905 Accumulated Leave	120,384	426,013	500,000	500,000	500,000	500,000	500,000	0.09%	0	0.0%
1906 Day-Off Slips	98,257	112,337	121,400	121,400	121,400	134,750	91,883	0.02%	-29,517	-24.3%
1908 Sick Time	0	0	0	0	8,886	14,000	9,000	0.00%	114	1.3%
1909 Vacation Payout	0	0	0	0	0	162,000	116,000	0.02%	116,000	100.0%
Total Other Salary	11,872,319	11,730,767	10,240,360	10,483,300	11,028,779	12,149,606	11,557,962	2.07%	529,183	4.8%
Overtime										
1301 Overtime	12,357,849	11,845,881	10,161,671	10,820,608	12,893,568	14,089,368	12,884,448	2.30%	-9,120	-0.1%
1302 Mandated Training OT	666,558	571,412	602,455	611,598	837,455	602,455	602,455	0.11%	-235,000	-28.1%
1304 Special Response Units OT	344,912	370,286	320,000	320,000	350,123	425,000	360,000	0.06%	9,877	2.8%
1907 Court Time	81,634	118,977	104,000	104,000	134,000	154,000	144,000	0.03%	10,000	7.5%
Total Overtime	13,450,954	12,906,555	11,188,126	11,856,206	14,215,146	15,270,823	13,990,903	2.50%	-224,243	-1.6%
Employee Benefits										
1505 Deferred Compensation	215,679	198,171	247,056	247,056	247,056	288,077	288,077	0.05%	41,021	16.6%
2120 Active Medical & Life	22,949,154	24,718,687	23,403,571	23,403,571	23,403,571	23,969,909	23,969,909	4.29%	566,338	2.4%
2200 Social Security	4,540,396	4,123,563	3,710,274	3,710,274	4,183,451	4,144,712	4,104,747	0.73%	-78,704	-1.9%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
2400 College Tuition	130,553	132,362	152,885	152,885	152,885	156,062	156,062	0.03%	3,177	2.1%
2401 MAA Training - Tuition	35,003	37,043	35,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%
2402 TEA Training - Tuition	0	0	0	0	0	0	0	0.00%	0	0.0%
2403 UAW Training - Tuition	103,029	102,235	100,000	100,000	100,000	100,000	100,000	0.02%	0	0.0%
2404 UE Training-Tuition	12,263	438	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%
2405 NUR Training-Tuition	56,846	79,553	40,000	40,000	60,000	60,000	60,000	0.01%	0	0.0%
2407 DEN Training-Tuition	0	0	5,000	5,000	5,000	5,000	5,000	0.00%	0	0.0%
2500 Unemployment Comp	323,904	353,948	263,058	263,058	357,381	208,154	208,154	0.04%	-149,227	-41.8%
2600 Classified 401A Match	28,814	26,954	75,060	75,060	155,023	126,606	126,606	0.02%	-28,417	-18.3%
3203 Civil Service Exams	207,912	6,858	173,000	243,000	243,000	255,810	153,010	0.03%	-89,990	-37.0%
3305 EAP Programs	30,000	30,000	35,000	35,000	35,000	30,000	30,000	0.01%	-5,000	-14.3%
6506 OSHA Safety	16,409	16,002	16,000	16,000	16,000	16,500	16,500	0.00%	500	3.1%
Total Employee Benefits	28,649,961	29,825,814	28,275,904	28,360,904	29,028,367	29,430,830	29,288,065	5.24%	259,698	0.9%
Retirement Benefits										
2121 Retiree Medical & Life	7,473,255	7,844,830	0	0	0	0	0	0.00%	0	0.0%
2302 Classified Pension Fund	5,452,024	5,034,000	2,193,718	2,193,718	2,194,317	2,370,276	2,370,276	0.42%	175,959	8.0%
2304 Fire Pension Fund	3,515,000	4,342,000	2,659,000	2,659,000	2,659,000	3,610,860	3,610,860	0.65%	951,860	35.8%
2305 Police Pension Fund	6,670,667	7,158,000	3,886,000	3,886,000	3,886,000	4,084,160	4,084,160	0.73%	198,160	5.1%
2310 CERF Pension UAL Amortizat	0	0	2,336,363	2,336,363	2,336,858	2,524,925	2,524,925	0.45%	188,067	8.0%
2311 Fire Pension UAL Amortizati	0	0	2,481,000	2,481,000	2,481,000	3,369,140	3,369,140	0.60%	888,140	35.8%
2312 Police Pension UAL Amortiza	0	0	4,017,000	4,017,000	4,017,000	4,221,840	4,221,840	0.76%	204,840	5.1%
2406 OPEB Contribution	8,796,120	9,087,064	0	0	0	0	0	0.00%	0	0.0%
2408 ST OPEB Contribution	0	0	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	2,107,112	2,107,112	2,107,112	2,253,889	2,253,889	0.40%	146,777	7.0%
2411 Fire OPEB Service Cost	0	0	1,619,000	1,619,000	1,619,000	1,871,000	1,871,000	0.33%	252,000	15.6%
2412 Police OPEB Service Cost	0	0	2,212,000	2,212,000	2,371,000	2,585,000	2,585,000	0.46%	214,000	9.0%
2420 CERF OPEB UAL Amortizatio	0	0	4,330,746	4,330,746	4,320,182	4,954,006	4,954,006	0.89%	633,824	14.7%
2421 Fire OPEB UAL Amortization	0	0	3,823,000	3,823,000	3,823,000	4,570,000	4,570,000	0.82%	747,000	19.5%
2422 Police OPEB UAL Amortizati	0	0	5,506,000	5,506,000	5,506,000	6,594,000	6,594,000	1.18%	1,088,000	19.8%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Total Retirement Benefits	31,907,067	33,465,894	37,170,939	37,170,939	37,320,469	43,009,096	43,009,096	7.69%	5,688,627	15.2%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	9,749,061	10,318,690	10,467,071	10,467,071	10,408,357	10,267,523	10,267,523	1.84%	-140,834	-1.4%
Total Payments to Insurance Fund	9,749,061	10,318,690	10,467,071	10,467,071	10,408,357	10,267,523	10,267,523	1.84%	-140,834	-1.4%
Purchased Other Services										
3411 Bank Fees - Credit Cards	35,848	43,956	34,500	34,500	37,500	45,000	44,000	0.01%	6,500	17.3%
4430 Unclaimed Bodies	0	0	0	0	0	4,800	4,800	0.00%	4,800	100.0%
5100 Transportation	0	0	95,000	95,000	170,000	75,000	50,000	0.01%	-120,000	-70.6%
5400 Advertising/Official Notices	50,537	93,456	44,450	45,950	70,752	77,575	77,575	0.01%	6,823	9.6%
5405 Postage	207,067	219,415	211,532	211,532	214,707	228,135	224,135	0.04%	9,428	4.4%
5908 Emergency Shelter	9,000	12,000	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%
8823 Investigations	21,380	17,430	27,000	27,000	27,500	27,000	27,000	0.00%	-500	-1.8%
8830 Travelers Clinics	26,081	26,376	25,000	25,000	25,000	27,000	27,000	0.00%	2,000	8.0%
8832 Program Services	4,394	16,329	18,000	18,000	18,000	22,400	20,500	0.00%	2,500	13.9%
8833 Busing	47,321	57,559	57,560	57,560	57,560	57,865	57,865	0.01%	305	0.5%
8906 Relocation Expense	138,572	130,747	100,000	100,000	50,000	100,000	50,000	0.01%	0	0.0%
Total Purchased Other Services	540,201	617,269	625,042	626,542	683,019	676,775	594,875	0.11%	-88,144	-12.9%
Purchased Professional Services										
3001 Professional Consultant	1,586,612	1,614,196	1,634,350	1,621,889	1,620,239	1,589,340	1,564,340	0.28%	-55,899	-3.5%
3002 Stenographic Service	32,218	27,459	31,000	31,000	31,000	32,500	32,500	0.01%	1,500	4.8%
3003 Professional Medical Care	124,008	1,794,880	1,488,815	1,545,815	1,545,815	1,601,749	1,594,749	0.29%	48,934	3.2%
3009 Actuarial Services	0	100,807	58,000	97,000	97,000	97,000	97,000	0.02%	0	0.0%
3010 Audit/Accounting Services	0	145,000	180,000	180,000	180,000	180,000	180,000	0.03%	0	0.0%
3300 Professional - Other	0	132,000	0	0	0	0	0	0.00%	0	0.0%
3302 Recruitment & Hiring	96,410	114,190	65,000	75,000	55,000	95,000	80,000	0.01%	25,000	45.5%
3303 Medical Examinations	26,000	26,754	41,500	41,500	41,500	26,500	21,500	0.00%	-20,000	-48.2%
3308 X-Ray & EKG Testing	9,050	5,500	0	0	0	0	0	0.00%	0	0.0%
3309 Lab Testing & Services	19,178	50,211	47,125	47,125	47,125	47,125	47,125	0.01%	0	0.0%
3403 Technical Services	6,383	4,907	6,500	6,500	6,500	6,500	6,500	0.00%	0	0.0%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
3505 Contract Administration	2,888	7,953	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%
3604 Outside Payroll Service	0	376,346	364,000	364,000	364,000	400,000	400,000	0.07%	36,000	9.9%
6616 Cynthia Smith Veterinary Ca	0	0	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8805 Court & Sheriff Service	2,359	1,493	8,000	8,000	8,000	8,000	8,000	0.00%	0	0.0%
8815 Professional Legal Service	0	0	2,500	2,500	2,500	2,500	2,500	0.00%	0	0.0%
Total Purchased Professional Servi	1,905,104	4,401,696	3,953,790	4,047,329	4,025,679	4,113,214	4,061,214	0.73%	35,535	0.9%
Purchased Property Services										
3402 Recycling Process Fee	51,723	60,687	65,000	65,000	65,000	65,000	65,000	0.01%	0	0.0%
3601 Contracted Services	3,762,726	1,011,841	1,807,911	2,174,641	2,161,641	1,229,176	989,176	0.18%	-1,172,465	-54.2%
3603 Contract - Sonitrol	38,716	12,264	23,292	23,292	23,292	23,292	23,292	0.00%	0	0.0%
3605 Tree Removal	28,934	25,000	25,000	25,000	25,000	35,000	30,000	0.01%	5,000	20.0%
3621 Contracted Svcs - Security	399,639	398,728	408,728	408,728	408,728	412,891	412,891	0.07%	4,163	1.0%
3622 Contracted Svcs - Custodial	734,146	751,100	782,982	782,982	782,982	782,982	782,982	0.14%	0	0.0%
3623 Contracted Svcs - Street Ligh	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0.00%	0	0.0%
4400 Equipment Rental	222,158	200,663	329,229	329,229	273,229	307,152	283,692	0.05%	10,463	3.8%
4401 Facility Rental	24,739	28,377	12,725	14,970	14,970	15,125	15,125	0.00%	155	1.0%
4402 Data Storage	0	0	200,000	200,000	0	100,000	100,000	0.02%	100,000	100.0%
5901 Pest Control	18,226	12,535	19,700	19,700	19,700	19,700	19,700	0.00%	0	0.0%
5903 Haulaway Garbage	3,652,256	3,742,543	3,900,000	3,900,000	3,900,000	3,900,000	3,820,000	0.68%	-80,000	-2.1%
5906 Household Hazardous Waste	22,000	5,000	24,000	24,000	24,000	24,000	24,000	0.00%	0	0.0%
5907 Haulaway Miscellaneous	57,034	56,887	63,000	63,000	63,000	63,000	63,000	0.01%	0	0.0%
5910 Haulaway Brush	192,061	184,572	186,621	186,621	186,621	186,000	186,000	0.03%	-621	-0.3%
5911 Haulaway Leaves	328,244	353,259	353,259	353,259	365,651	373,500	370,000	0.07%	4,349	1.2%
6602 Plow Repair	4,000	4,000	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%
6603 Building Maintenance	689,841	612,063	498,500	498,500	498,500	505,000	500,000	0.09%	1,500	0.3%
6604 Grounds Maintenance	115,030	101,674	1,500	1,500	1,500	13,500	1,500	0.00%	0	0.0%
6605 Equipment Maintenance	409,003	364,394	364,886	364,886	364,886	528,314	464,054	0.08%	99,168	27.2%
6608 Alarms & Systems Maint	8,683	8,253	10,000	10,000	10,000	14,000	14,000	0.00%	4,000	40.0%
6609 Hydrants Maintenance	49,130	49,000	50,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
6610 Software Maintenance	577,118	524,258	642,284	643,215	642,735	906,001	785,611	0.14%	142,876	22.2%
6612 Communication Equip Main	10,762	19,783	15,000	15,000	15,000	25,000	20,000	0.00%	5,000	33.3%
6614 Facility Maintenance	0	1,000	1,000	1,000	1,000	1,000	1,000	0.00%	0	0.0%
6615 Towing	7,616	6,900	18,000	17,500	17,500	22,000	19,000	0.00%	1,500	8.6%
8908 Moving & Storage	24,865	3,204	6,000	6,000	6,000	6,000	6,000	0.00%	0	0.0%
Total Purchased Property Services	11,455,647	8,564,986	9,839,617	10,209,023	9,951,935	9,638,633	9,077,023	1.62%	-874,912	-8.8%
Professional Development										
3201 Education, Training & Cert	179,574	205,612	147,740	147,740	147,740	218,950	201,450	0.04%	53,710	36.4%
3202 Conferences & Training	17,408	26,828	50,091	51,661	51,786	96,344	77,505	0.01%	25,719	49.7%
5103 Travel	5,096	3,881	3,500	3,500	3,500	5,000	5,000	0.00%	1,500	42.9%
8102 CT Conf. of Municipalities	70,929	70,989	71,747	71,747	71,747	71,747	71,747	0.01%	0	0.0%
8820 US Conference of Mayors	12,242	9,181	13,000	13,000	13,000	10,000	10,000	0.00%	-3,000	-23.1%
8916 City Training	2,402	0	0	0	0	0	0	0.00%	0	0.0%
Total Professional Development	287,651	316,491	286,078	287,648	287,773	402,041	365,702	0.07%	77,929	27.1%
Utilities & Commodities										
5101 Gasoline	792,639	527,821	651,499	649,999	499,922	594,865	537,865	0.10%	37,943	7.6%
5102 Diesel Fuel	559,961	477,231	564,000	564,000	500,273	471,596	456,596	0.08%	-43,677	-8.7%
5301 Telephone	202,371	281,586	253,680	253,680	304,097	324,640	309,068	0.06%	4,971	1.6%
5302 Data Communications	29,900	23,138	44,400	44,400	44,400	75,000	75,000	0.01%	30,600	68.9%
5303 Communication Utilities	126,036	142,855	130,198	130,198	130,198	155,198	131,198	0.02%	1,000	0.8%
6202 Water	1,676,856	1,736,865	1,698,446	1,698,446	1,698,446	1,741,074	1,741,074	0.31%	42,628	2.5%
6203 Fuel Oil	301,416	215,222	32,735	32,735	32,735	27,735	27,735	0.00%	-5,000	-15.3%
6204 Electric - Utility	2,580,074	2,470,589	2,637,419	2,637,419	2,637,419	2,534,349	2,534,349	0.45%	-103,070	-3.9%
6205 Natural Gas - Utility	442,873	380,680	484,391	484,391	484,391	446,119	446,119	0.08%	-38,272	-7.9%
6206 Sewer - Utility	113,827	68,415	72,518	72,518	72,518	72,318	72,318	0.01%	-200	-0.3%
Total Utilities & Commodities	6,825,952	6,324,402	6,569,286	6,567,786	6,404,399	6,442,894	6,331,322	1.13%	-73,077	-1.1%
Supplies										
5500 Copying & Printing	152,099	160,266	186,176	187,025	188,724	199,516	194,016	0.03%	5,292	2.8%
6100 Office Supplies & Expenses	348,805	337,823	373,513	369,738	370,903	389,943	375,913	0.07%	5,010	1.4%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
6101 Business Expense	4,166	5,560	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%
6401 Subscriptions	0	442	500	500	541	541	541	0.00%	0	0.0%
6501 Land Supplies	118,149	125,197	244,000	248,000	248,000	267,300	249,300	0.04%	1,300	0.5%
6503 Street Painting Supplies	24,975	10,520	25,000	25,000	25,000	125,000	75,000	0.01%	50,000	200.0%
6504 Street & Traffic Signs	24,979	20,000	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%
6505 Salt & Sand	849,423	1,020,504	375,000	375,000	875,000	1,000,000	1,000,000	0.18%	125,000	14.3%
6601 Vehicle Maintenance	1,433,283	1,456,304	1,460,016	1,445,716	1,483,207	1,559,976	1,452,176	0.26%	-31,031	-2.1%
6606 Radio Maintenance	807,676	819,382	845,387	829,642	845,387	870,127	870,127	0.16%	24,740	2.9%
6611 Dog Care & Maintenance	19,301	16,341	16,000	16,000	16,000	16,000	16,000	0.00%	0	0.0%
6700 Small Tools & Replacement	153,008	119,023	101,037	101,037	101,037	114,637	104,637	0.02%	3,600	3.6%
6710 Non-Capital Computer Equi	5,751	0	2,900	5,201	5,201	26,767	24,000	0.00%	18,799	361.4%
6720 Non-Capital Firefighter Equi	72,188	158,245	103,006	103,006	103,006	150,000	140,000	0.03%	36,994	35.9%
6730 Non-Capital Equipment	0	0	10,000	10,000	10,000	32,000	15,500	0.00%	5,500	55.0%
6801 Laundry	53,009	39,863	43,845	43,845	43,845	44,632	44,632	0.01%	787	1.8%
6901 Protective Clothing	254,933	203,493	201,900	202,400	202,400	205,400	205,400	0.04%	3,000	1.5%
6902 Uniforms	248,867	227,237	253,587	253,587	253,587	346,998	324,168	0.06%	70,581	27.8%
6903 Medical Supplies	469,848	273,185	97,463	97,463	97,785	126,258	125,458	0.02%	27,673	28.3%
6904 Recreation Supplies	126,206	127,250	117,486	117,486	117,486	120,603	118,203	0.02%	717	0.6%
6905 Ammunition	100,029	99,815	100,000	100,000	100,000	100,000	100,000	0.02%	0	0.0%
6906 Laboratory Supplies	13,540	19,847	12,500	12,500	12,500	12,500	12,500	0.00%	0	0.0%
6907 Clinic Supplies	24,221	13,221	19,536	19,536	19,536	20,513	20,513	0.00%	977	5.0%
6908 Prescripion Drugs/Medicine	249,600	110,000	0	0	0	0	0	0.00%	0	0.0%
6909 Dietary Supplies	63,048	32,371	0	0	0	0	0	0.00%	0	0.0%
6910 Provisions - Food	335,607	168,622	0	0	0	0	0	0.00%	0	0.0%
6911 Housekeeping Supplies	155,932	139,911	89,000	89,000	89,000	109,000	99,000	0.02%	10,000	11.2%
6912 Linens & Blankets	1,649	1,000	0	0	0	0	0	0.00%	0	0.0%
6913 Laboratory Equipment	630	2,497	1,900	1,900	1,900	1,900	1,900	0.00%	0	0.0%
6915 Oxygen	11,499	7,000	0	0	0	0	0	0.00%	0	0.0%
8622 Holiday Card Contest	848	665	1,000	1,000	1,000	2,500	2,500	0.00%	1,500	150.0%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
8825 Prisoners Services Expense	19,629	19,672	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%
8826 Internal Affairs Expense	373	0	500	500	500	500	500	0.00%	0	0.0%
8827 Animal Control Expense	4,141	3,500	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%
8828 Marine Police Unit Expense	15,083	14,910	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8844 Fireworks	55,498	48,338	50,000	50,000	50,000	80,000	80,000	0.01%	30,000	60.0%
8899 Investigation-Arson	2,114	6,312	7,500	7,500	7,500	7,500	7,500	0.00%	0	0.0%
8909 OSHA Safety Requirement	22,248	21,305	23,848	23,848	23,848	24,273	24,273	0.00%	425	1.8%
Total Supplies	6,242,354	5,829,622	4,831,571	4,805,401	5,361,864	6,023,355	5,752,728	1.03%	390,864	7.3%
Volunteer Fire Dept										
8843 Volunteer Fire Support	0	64,606	278,220	278,220	278,220	328,921	340,730	0.06%	62,510	22.5%
8845 Turn of River VFD	308,000	304,600	274,140	274,140	274,140	353,200	268,657	0.05%	-5,483	-2.0%
8846 Long Ridge VFD	1,413,500	1,397,781	1,397,850	1,451,804	1,451,804	3,268,854	1,409,223	0.25%	-42,581	-2.9%
8847 Glenbrook VFD	151,553	153,065	137,070	137,070	137,070	134,123	134,329	0.02%	-2,741	-2.0%
8848 Belltown VFD	199,610	197,254	183,640	183,640	183,640	253,938	181,597	0.03%	-2,043	-1.1%
8849 Springdale VFD	154,000	152,300	137,070	137,070	137,070	157,591	134,329	0.02%	-2,741	-2.0%
Total Volunteer Fire Dept	2,226,663	2,269,606	2,407,990	2,461,944	2,461,944	4,496,627	2,468,865	0.44%	6,921	0.3%
Community & Cultural										
8605 Stamford Museum & Nature	1,110,000	1,143,300	1,175,000	1,175,000	1,175,000	1,240,000	1,216,000	0.22%	41,000	3.5%
8606 Ferguson Library	7,445,000	7,668,350	7,904,000	7,904,000	7,904,000	8,530,550	8,180,000	1.46%	276,000	3.5%
8609 DSSD Arts, Crafts & Blues	0	15,000	0	0	0	0	0	0.00%	0	0.0%
8611 Stamford Historical Society	33,000	35,000	37,000	37,000	37,000	45,000	38,300	0.01%	1,300	3.5%
8613 Bartlett Arboretum	275,000	275,000	285,000	285,000	285,000	300,000	295,000	0.05%	10,000	3.5%
8614 Park Square West Garage	83,848	0	0	0	0	0	0	0.00%	0	0.0%
8615 DSSD Downtown Maint & B	22,000	23,320	0	0	0	0	0	0.00%	0	0.0%
8616 Stamford 375	0	65,000	100,000	100,000	100,000	0	0	0.00%	-100,000	-100.0%
8617 DSSD	0	0	160,000	160,000	160,000	195,000	165,500	0.03%	5,500	3.4%
8624 DSSD Jazz up July	22,000	23,320	0	0	0	0	0	0.00%	0	0.0%
8811 Memorial Day	8,180	11,259	13,000	13,000	10,507	10,500	10,500	0.00%	-7	-0.1%
8812 Veteran's Day	16,172	14,295	13,000	13,000	15,493	15,000	15,000	0.00%	-493	-3.2%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
8813 Grave Registration Office	3,000	1,500	3,000	3,000	3,000	3,000	3,000	0.00%	0	0.0%
8814 Care of Graves	3,482	3,482	3,500	3,500	3,500	4,000	4,000	0.00%	500	14.3%
8819 Southwest Regional Plan	34,232	34,232	34,232	34,232	34,232	38,251	38,251	0.01%	4,019	11.7%
8837 Liberation Programs	67,980	70,000	75,000	75,000	75,000	100,000	77,600	0.01%	2,600	3.5%
8842 Youth Employment	25,000	0	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%
8882 Chester Addison Comm Cent	33,000	33,000	35,000	35,000	35,000	50,000	36,200	0.01%	1,200	3.4%
8884 Glenbrook Community Cent	25,493	27,000	29,000	29,000	29,000	30,000	30,000	0.01%	1,000	3.4%
8885 East Side Community Center	20,600	21,836	23,000	23,000	23,000	50,000	23,800	0.00%	800	3.5%
8886 DSSD Ambassador Program	66,000	69,300	0	0	0	0	0	0.00%	0	0.0%
8887 Senior Center	180,000	180,000	200,000	200,000	200,000	215,000	215,000	0.04%	15,000	7.5%
8889 Emergency Shelters	0	0	0	0	0	15,000	15,000	0.00%	15,000	100.0%
8890 Multicultural Council	7,835	8,316	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8891 Old Town Hall Redevelop Ag	135,619	135,619	278,000	278,000	278,000	380,000	380,000	0.07%	102,000	36.7%
8892 Shelter for the Homeless	40,000	42,400	40,000	40,000	40,000	40,000	40,000	0.01%	0	0.0%
8893 Inspirica	47,520	47,520	50,000	50,000	50,000	325,000	225,000	0.04%	175,000	350.0%
8894 Charter Oak Communities	94,500	94,500	100,000	100,000	100,000	102,000	102,000	0.02%	2,000	2.0%
8895 Early Childhood Program Su	82,500	82,500	82,500	82,500	82,500	85,000	85,000	0.02%	2,500	3.0%
8896 United Way	0	0	0	0	0	12,400	12,400	0.00%	12,400	100.0%
8897 Boys & Girls Club-Yerwood C	0	0	125,000	200,000	200,000	320,000	129,400	0.02%	-70,600	-35.3%
8904 Stamford Partnership	20,000	20,000	20,000	20,000	20,000	40,000	40,000	0.01%	20,000	100.0%
8919 Community Arts Partner Pro	50,000	55,000	65,000	65,000	65,000	65,000	65,000	0.01%	0	0.0%
8920 Harbor Commission	2,250	2,510	0	0	0	0	0	0.00%	0	0.0%
8921 Stamford Symphony	12,000	12,720	20,000	20,000	20,000	23,500	23,500	0.00%	3,500	17.5%
8924 Mill River Collaborative	350,000	400,000	575,000	575,000	575,000	800,000	675,000	0.12%	100,000	17.4%
8925 Stamford Center for the Arts	10,000	10,600	20,000	20,000	20,000	30,000	20,700	0.00%	700	3.5%
8927 Project Music	40,000	42,400	0	0	0	0	0	0.00%	0	0.0%
8928 Community Youth Music Pro	0	0	75,000	75,000	75,000	77,600	77,600	0.01%	2,600	3.5%
8929 Community Grants Program	0	0	75,000	75,000	75,000	75,000	75,000	0.01%	0	0.0%
8930 DOMUS Project New Hope	0	0	0	35,000	35,000	35,000	35,000	0.01%	0	0.0%

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
8931 Boy's Leadership Program	0	0	0	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8932 Community Night Program	0	0	0	0	0	100,000	100,000	0.02%	100,000	100.0%
Total Community & Cultural	10,366,210	10,668,278	11,655,232	11,780,232	11,780,232	13,406,801	12,503,751	2.24%	723,519	6.1%
Other										
2850 Mayor's Expense Account	15,011	9,419	7,800	7,800	7,800	9,400	9,400	0.00%	1,600	20.5%
3306 Minority Recruit & Hiring	3,435	0	0	0	0	0	0	0.00%	0	0.0%
3501 Canvassing Voters List	39,654	26,487	42,000	42,000	42,000	30,000	30,000	0.01%	-12,000	-28.6%
8100 Dues & Fees	42,475	29,951	31,704	32,929	32,934	40,974	36,754	0.01%	3,820	11.6%
8105 Nursing Home User Fees	612,592	273,886	0	0	0	0	0	0.00%	0	0.0%
8400 Misc Contingency	0	850	1,500	1,500	1,500	1,500	1,500	0.00%	0	0.0%
8808 Primary Expenses-Local	66,736	40,065	60,000	26,000	26,000	85,000	85,000	0.02%	59,000	226.9%
8809 Presidential Primary	0	145,061	0	0	520	0	0	0.00%	-520	-100.0%
8810 Election Expenses	223,955	169,120	315,100	350,100	350,575	240,000	240,000	0.04%	-110,575	-31.5%
8816 Employee Recognition Progr	340	4,141	2,350	2,350	2,350	4,350	4,350	0.00%	2,000	85.1%
8818 Probate Court	48,600	48,600	48,600	48,600	48,600	48,600	48,600	0.01%	0	0.0%
8822 Police Commission Expense	5	176	500	500	500	500	500	0.00%	0	0.0%
8858 Alarm Registration Program	6,498	6,435	7,000	7,000	7,000	7,000	7,000	0.00%	0	0.0%
8859 Chargeback From WPCA	350,520	395,741	408,989	408,989	408,989	482,286	482,286	0.09%	73,297	17.9%
8898 Program Expansion	0	0	0	0	0	85,000	0	0.00%	0	0.0%
8911 Labor Contract Estimate	-353,764	4,286,512	0	7,831,631	7,312,026	0	0	0.00%	-7,312,026	-100.0%
8912 Misc Communication Exp	3,250	3,300	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%
Total Other	1,059,309	5,439,744	930,514	8,764,370	8,245,765	1,039,581	950,361	0.17%	-7,295,404	-88.5%
BOE Billed Services										
8990 BOE Custodial Overtime	0	0	0	0	0	91,938	91,938	0.02%	91,938	100.0%
Total BOE Billed Services	0	0	0	0	0	91,938	91,938	0.02%	91,938	100.0%
City Support to BOE										
8999 City Support to BOE	0	0	-4,857,710	-4,857,710	-4,857,710	-5,054,964	-5,017,199	-0.90%	-159,489	-3.3%
Total City Support to BOE	0	0	-4,857,710	-4,857,710	-4,857,710	-5,054,964	-5,017,199	-0.90%	-159,489	-3.3%
Transfer to Other Funds										

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0001 General Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
9010 Transfer to Capital Projects	0	110,292	0	0	0	0	0	0.00%	0	0.0%
9012 Transfer to Capital Non-Rec	0	500,000	0	0	0	0	0	0.00%	0	0.0%
9024 Transfer to Grant Fund #24	863,604	1,595,577	1,558,318	1,585,267	1,585,267	1,757,212	1,757,212	0.31%	171,945	10.8%
9044 Transfer to Marina Fund	74,250	0	31,038	31,038	36,065	30,266	30,266	0.01%	-5,799	-16.1%
9071 Transfer to Rainy Day Fund	1,100,000	300,000	0	0	0	0	0	0.00%	0	0.0%
9093 Transfer to Risk Managememe	0	0	0	15,599	0	0	0	0.00%	0	0.0%
Total Transfer to Other Funds	2,037,854	2,505,869	1,589,356	1,631,904	1,621,332	1,787,478	1,787,478	0.32%	166,146	10.2%
Debt Service										
9006 Transfer to Debt Service	48,772,296	49,342,250	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	9.34%	661,036	1.3%
Total Debt Service	48,772,296	49,342,250	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	9.34%	661,036	1.3%
BOE										
3506 NP Health & Welfare	87,816	85,721	89,136	89,136	89,136	91,553	91,553	0.02%	2,417	2.7%
3507 Non-Public Transportation	2,775,219	2,902,386	2,931,913	2,931,913	2,931,913	3,198,063	3,198,063	0.57%	266,150	9.1%
3508 Student Health Centers	179,172	179,172	179,172	179,172	179,172	179,172	179,172	0.03%	0	0.0%
9990 School Crossing Guards	0	0	847,080	847,080	847,080	968,240	933,660	0.17%	86,580	10.2%
9993 Public School Nurses	0	0	2,760,327	2,760,327	2,760,327	2,874,620	2,871,936	0.51%	111,609	4.0%
9994 Private & Parochial School N	0	0	1,250,303	1,250,303	1,250,303	1,212,104	1,211,603	0.22%	-38,700	-3.1%
9995 Pension & OPEB	3,065,906	4,894,952	4,759,400	4,801,000	4,801,000	8,991,200	8,991,200	1.61%	4,190,200	87.3%
9996 Pre Kindergarten	1,789,276	1,725,340	2,309,144	1,669,175	1,669,175	2,604,938	2,604,938	0.47%	935,763	56.1%
9998 Board of Education	240,900,847	245,519,008	253,634,798	254,233,167	254,174,167	257,922,166	257,922,166	46.14%	3,747,999	1.5%
Total BOE	248,798,237	255,306,580	268,761,273	268,761,273	268,702,273	278,042,056	278,004,291	49.73%	9,302,018	3.5%
Grand Total	512,074,719	525,988,781	530,334,020	546,207,319	545,620,413	565,171,562	559,023,153	100.00%	13,402,740	2.5%

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Fund: 0006 Debt Service Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Variance Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$		
Debt Service											
8301 Bonds - Principal	35,472,981	36,770,450	0	0	38,640,000	40,104,999	40,104,999	70.15%	1,464,999	3.8%	
8302 Interest Expense	15,801,141	15,339,742	0	0	16,956,757	16,606,125	16,606,125	29.05%	-350,632	-2.1%	
8306 Cost of Issuance	229,238	220,497	0	0	116,618	120,000	120,000	0.21%	3,382	2.9%	
8309 CREBS - Principal	133,333	133,333	0	0	133,333	133,334	133,334	0.23%	1	0.0%	
8311 QZAP Bonds - Principal	335,225	335,225	0	0	342,250	94,095	94,095	0.16%	-248,155	-72.5%	
8312 QZAP Bonds - Interest	18,664	18,664	0	0	11,638	9,794	9,794	0.02%	-1,844	-15.8%	
8314 Ban Interest	0	0	0	0	0	100,000	100,000	0.17%	100,000	100.0%	
Total Debt Service	51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	100.00%	967,751	1.7%	
Grand Total	51,990,583	52,817,911	0	0	56,200,596	57,168,347	57,168,347	100.00%	967,751	1.7%	

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Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	1,436,088	1,540,338	1,591,772	1,591,772	1,591,772	1,624,017	1,624,017	15.12%	32,245	2.0%
Total Full Time Salary	1,436,088	1,540,338	1,591,772	1,591,772	1,591,772	1,624,017	1,624,017	15.12%	32,245	2.0%
Other Salary										
1201 Part-Time	78,028	114,816	90,862	90,862	90,862	90,862	90,862	0.85%	0	0.0%
1202 Perm Part-time	373,225	339,149	363,203	363,203	363,203	356,715	356,715	3.32%	-6,488	-1.8%
1203 Seasonal	267,998	322,507	138,088	138,088	138,088	328,751	328,751	3.06%	190,663	138.1%
1501 Clothing Allowance	700	700	700	700	700	700	700	0.01%	0	0.0%
1502 Car Allowance	520	390	2,450	2,450	2,450	2,450	2,450	0.02%	0	0.0%
Total Other Salary	720,471	777,562	595,303	595,303	595,303	779,478	779,478	7.25%	184,175	30.9%
Overtime										
1301 Overtime	225,876	54,219	151,723	151,723	151,723	149,365	149,365	1.39%	-2,358	-1.6%
Total Overtime	225,876	54,219	151,723	151,723	151,723	149,365	149,365	1.39%	-2,358	-1.6%
Employee Benefits										
2100 Medical & Life	341,457	0	28,342	28,342	0	0	0	0.00%	0	0.0%
2120 Active Medical & Life	3,752	474,713	560,325	560,325	560,325	574,655	574,655	5.35%	14,330	2.6%
2200 Social Security	127,244	103,942	144,496	144,496	144,672	160,746	160,746	1.50%	16,074	11.1%
2500 Unemployment Comp	0	1,736	9,632	9,632	9,632	7,267	7,267	0.07%	-2,365	-24.6%
Total Employee Benefits	472,453	580,391	742,795	742,795	714,629	742,668	742,668	6.91%	28,039	3.9%
Retirement Benefits										
2302 Classified Pension Fund	0	124,497	96,267	96,267	96,267	104,014	104,014	0.97%	7,747	8.0%
2310 CERF Pension UAL Amortizat	0	0	79,377	79,377	79,377	85,765	85,765	0.80%	6,388	8.0%
2406 OPEB Contribution	0	104,345	6,119	6,119	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	123,469	123,469	123,469	132,070	132,070	1.23%	8,601	7.0%
2420 CERF OPEB UAL Amortizatio	0	0	184,690	184,690	184,690	211,786	211,786	1.97%	27,096	14.7%
Total Retirement Benefits	0	228,842	489,922	489,922	483,803	533,635	533,635	4.97%	49,832	10.3%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	0	2,873	6,294	6,294	6,294	10,591	10,591	0.10%	4,297	68.3%
Total Payments to Insurance Fund	0	2,873	6,294	6,294	6,294	10,591	10,591	0.10%	4,297	68.3%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	
Purchased Other Services										
5400 Advertising/Official Notices	221	0	200	200	200	200	200	0.00%	0	0.0%
5405 Postage	592	908	1,100	1,100	1,100	1,100	1,100	0.01%	0	0.0%
8806 Direct Service Grant	86,129	108,203	109,680	109,680	109,680	117,982	117,982	1.10%	8,302	7.6%
Total Purchased Other Services	86,942	109,111	110,980	110,980	110,980	119,282	119,282	1.11%	8,302	7.5%
Purchased Professional Services										
3001 Professional Consultant	21,745	21,407	0	0	0	0	0	0.00%	0	0.0%
Total Purchased Professional Servi	21,745	21,407	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services										
3601 Contracted Services	4,335,189	4,552,155	4,680,589	4,680,589	4,680,589	4,681,589	4,681,589	43.57%	1,000	0.0%
4401 Facility Rental	749	0	0	0	0	0	0	0.00%	0	0.0%
6614 Facility Maintenance	221	710	5,000	5,000	5,000	5,000	5,000	0.05%	0	0.0%
8604 Stamford Day Care Administ	0	0	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	18.16%	0	0.0%
Total Purchased Property Services	4,336,159	4,552,865	6,637,027	6,637,027	6,637,027	6,638,027	6,638,027	61.78%	1,000	0.0%
Professional Development										
3201 Education, Training & Cert	6,533	33,110	45,000	45,000	45,000	15,000	15,000	0.14%	-30,000	-66.7%
3202 Conferences & Training	7,576	6,125	9,250	9,250	9,250	9,250	9,250	0.09%	0	0.0%
5103 Travel	1,333	886	1,550	1,550	1,550	800	800	0.01%	-750	-48.4%
Total Professional Development	15,442	40,121	55,800	55,800	55,800	25,050	25,050	0.23%	-30,750	-55.1%
Utilities & Commodities										
5101 Gasoline	842	200	400	400	400	1,000	1,000	0.01%	600	150.0%
5301 Telephone	7,407	7,984	6,860	6,860	6,860	9,420	9,420	0.09%	2,560	37.3%
Total Utilities & Commodities	8,249	8,184	7,260	7,260	7,260	10,420	10,420	0.10%	3,160	43.5%
Supplies										
5500 Copying & Printing	3,806	3,540	3,850	3,850	3,850	3,850	3,850	0.04%	0	0.0%
6100 Office Supplies & Expenses	17,790	12,534	20,175	20,175	20,175	22,150	22,150	0.21%	1,975	9.8%
6120 Program Supplies	75,152	71,745	6,200	7,000	7,000	83,100	83,100	0.77%	76,100	1087.1%
6601 Vehicle Maintenance	0	80	200	200	200	200	200	0.00%	0	0.0%
6906 Laboratory Supplies	0	2,178	1,000	1,000	1,000	1,000	1,000	0.01%	0	0.0%

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Fund: 0024 Grants

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Variance Projected	% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected		
6907 Clinic Supplies	0	0	500	0	0	0	0	0.00%	0	0.0%	
8835 VD Clinic	2,499	767	1,500	1,500	1,500	1,500	1,500	0.01%	0	0.0%	
Total Supplies	99,247	90,844	33,425	33,725	33,725	111,800	111,800	1.04%	78,075	231.5%	
Community & Cultural											
8605 Stamford Museum & Nature	1,916,473	1,938,377	0	0	0	0	0	0.00%	0	0.0%	
Total Community & Cultural	1,916,473	1,938,377	0	0	0	0	0	0.00%	0	0.0%	
Grand Total	9,339,145	9,945,134	10,422,301	10,422,601	10,388,316	10,744,333	10,744,333	100.00%	356,017	3.4%	

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Fund: 0025 Stamford Harbor Management Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Overtime										
1301 Overtime	0	2,046	4,000	4,000	4,000	5,500	5,500	15.98%	1,500	37.5%
Total Overtime	0	2,046	4,000	4,000	4,000	5,500	5,500	15.98%	1,500	37.5%
Employee Benefits										
2200 Social Security	0	0	306	306	306	421	421	1.22%	115	37.6%
Total Employee Benefits	0	0	306	306	306	421	421	1.22%	115	37.6%
Purchased Professional Services										
3001 Professional Consultant	0	0	35,000	35,000	35,000	20,000	20,000	58.10%	-15,000	-42.9%
Total Purchased Professional Servi	0	0	35,000	35,000	35,000	20,000	20,000	58.10%	-15,000	-42.9%
Utilities & Commodities										
5101 Gasoline	0	0	2,000	2,000	2,000	3,000	3,000	8.72%	1,000	50.0%
Total Utilities & Commodities	0	0	2,000	2,000	2,000	3,000	3,000	8.72%	1,000	50.0%
Supplies										
6700 Small Tools & Replacement	0	0	1,200	1,200	1,200	2,500	2,500	7.26%	1,300	108.3%
Total Supplies	0	0	1,200	1,200	1,200	2,500	2,500	7.26%	1,300	108.3%
Community & Cultural										
8920 Harbor Commission	0	0	2,510	2,510	2,510	0	0	0.00%	-2,510	-100.0%
8926 Harbor Master	0	13,015	0	0	0	3,000	3,000	8.72%	3,000	100.0%
Total Community & Cultural	0	13,015	2,510	2,510	2,510	3,000	3,000	8.72%	490	19.5%
Grand Total	0	15,060	45,016	45,016	45,016	34,421	34,421	100.00%	-10,595	-23.5%

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Fund: 0028 Marina Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	106,713	101,370	106,555	106,555	106,573	108,006	108,006	29.66%	1,433	1.3%
Total Full Time Salary	106,713	101,370	106,555	106,555	106,573	108,006	108,006	29.66%	1,433	1.3%
Other Salary										
1203 Seasonal	49,967	50,928	50,000	50,000	50,000	50,000	50,000	13.73%	0	0.0%
1501 Clothing Allowance	0	0	0	0	125	125	125	0.03%	0	0.0%
Total Other Salary	49,967	50,928	50,000	50,000	50,125	50,125	50,125	13.76%	0	0.0%
Overtime										
1301 Overtime	6,731	12,085	10,000	10,000	10,000	10,000	10,000	2.75%	0	0.0%
Total Overtime	6,731	12,085	10,000	10,000	10,000	10,000	10,000	2.75%	0	0.0%
Employee Benefits										
2120 Active Medical & Life	10,681	0	0	0	0	0	0	0.00%	0	0.0%
2200 Social Security	13,852	11,460	12,741	12,741	12,752	12,862	12,862	3.53%	110	0.9%
2500 Unemployment Comp	7,958	7,563	7,891	7,891	7,891	8,886	8,886	2.44%	995	12.6%
Total Employee Benefits	32,491	19,023	20,632	20,632	20,643	21,748	21,748	5.97%	1,105	5.4%
Retirement Benefits										
2121 Retiree Medical & Life	14,021	14,192	0	0	0	0	0	0.00%	0	0.0%
2302 Classified Pension Fund	13,344	7,000	1,958	1,958	1,958	2,116	2,116	0.58%	158	8.1%
2310 CERF Pension UAL Amortizat	0	0	4,326	4,326	4,326	4,674	4,674	1.28%	348	8.0%
2406 OPEB Contribution	7,004	7,443	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	4,054	4,054	4,054	4,336	4,336	1.19%	282	7.0%
2420 CERF OPEB UAL Amortizatio	0	0	18,739	18,739	18,739	21,488	21,488	5.90%	2,749	14.7%
Total Retirement Benefits	34,369	28,635	29,077	29,077	29,077	32,614	32,614	8.96%	3,537	12.2%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	116	78	357	357	355	350	350	0.10%	-5	-1.4%
Total Payments to Insurance Fund	116	78	357	357	355	350	350	0.10%	-5	-1.4%
Purchased Other Services										
5405 Postage	155	156	200	200	200	200	200	0.05%	0	0.0%
Total Purchased Other Services	155	156	200	200	200	200	200	0.05%	0	0.0%

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Fund: 0028 Marina Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Purchased Property Services										
6603 Building Maintenance	5,900	8,967	15,000	15,000	15,000	15,000	15,000	4.12%	0	0.0%
6604 Grounds Maintenance	23,005	21,141	30,000	30,000	30,000	30,000	30,000	8.24%	0	0.0%
Total Purchased Property Services	28,905	30,108	45,000	45,000	45,000	45,000	45,000	12.36%	0	0.0%
Utilities & Commodities										
5101 Gasoline	0	0	300	300	806	1,276	1,276	0.35%	470	58.3%
5102 Diesel Fuel	0	0	720	720	0	1,689	1,689	0.46%	1,689	100.0%
5301 Telephone	1,758	1,965	1,700	1,700	1,700	1,737	1,737	0.48%	37	2.2%
6202 Water	7,175	7,021	8,500	8,500	8,500	8,500	8,500	2.33%	0	0.0%
6204 Electric - Utility	13,423	9,731	11,846	11,846	11,846	11,850	11,850	3.25%	4	0.0%
6206 Sewer - Utility	0	0	710	710	710	710	710	0.19%	0	0.0%
Total Utilities & Commodities	22,355	18,718	23,776	23,776	23,562	25,762	25,762	7.07%	2,200	9.3%
Supplies										
5500 Copying & Printing	540	750	500	500	500	500	500	0.14%	0	0.0%
6100 Office Supplies & Expenses	0	500	500	500	500	500	500	0.14%	0	0.0%
6601 Vehicle Maintenance	0	960	2,000	2,000	2,000	2,000	2,000	0.55%	0	0.0%
6700 Small Tools & Replacement	4,490	4,998	7,500	7,500	7,500	7,500	7,500	2.06%	0	0.0%
8909 OSHA Safety Requirement	467	500	2,000	2,000	2,000	2,000	2,000	0.55%	0	0.0%
Total Supplies	5,496	7,707	12,500	12,500	12,500	12,500	12,500	3.43%	0	0.0%
Central Service Cost Allocation										
3401 Central Service Cost Allocati	65,917	0	35,092	35,092	35,092	22,362	22,362	6.14%	-12,730	-36.3%
Total Central Service Cost Allocatio	65,917	0	35,092	35,092	35,092	22,362	22,362	6.14%	-12,730	-36.3%
Debt Service										
8301 Bonds - Principal	37,149	29,760	29,776	29,776	29,776	29,808	29,808	8.19%	32	0.1%
8302 Interest Expense	9,897	8,370	7,047	7,047	7,047	5,691	5,691	1.56%	-1,356	-19.2%
Total Debt Service	47,046	38,130	36,823	36,823	36,823	35,499	35,499	9.75%	-1,324	-3.6%
Grand Total	400,262	306,939	370,012	370,012	369,950	364,166	364,166	100.00%	-5,784	-1.6%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	1,024,703	1,033,787	1,072,104	1,072,104	982,814	1,046,410	1,046,410	15.59%	63,596	6.5%
Total Full Time Salary	1,024,703	1,033,787	1,072,104	1,072,104	982,814	1,046,410	1,046,410	15.59%	63,596	6.5%
Other Salary										
1202 Perm Part-time	113,799	203,870	83,000	83,000	55,333	40,000	40,000	0.60%	-15,333	-27.7%
1203 Seasonal	127,940	16,847	30,000	30,000	30,000	17,000	17,000	0.25%	-13,000	-43.3%
1501 Clothing Allowance	9,275	8,153	7,400	7,400	7,400	10,900	10,900	0.16%	3,500	47.3%
1901 Differential	18,652	25,309	14,000	14,000	14,000	20,000	20,000	0.30%	6,000	42.9%
Total Other Salary	269,667	254,178	134,400	134,400	106,733	87,900	87,900	1.31%	-18,833	-17.6%
Overtime										
1301 Overtime	105,295	101,421	100,000	100,000	120,000	110,000	110,000	1.64%	-10,000	-8.3%
Total Overtime	105,295	101,421	100,000	100,000	120,000	110,000	110,000	1.64%	-10,000	-8.3%
Employee Benefits										
1505 Deferred Compensation	0	13,946	14,293	14,293	14,293	14,538	14,538	0.22%	245	1.7%
2120 Active Medical & Life	341,804	345,779	449,492	449,492	449,492	357,564	357,564	5.33%	-91,928	-20.5%
2200 Social Security	102,229	101,912	108,691	108,691	93,624	96,302	96,302	1.44%	2,678	2.9%
2500 Unemployment Comp	0	0	348	348	348	2,436	2,436	0.04%	2,088	600.0%
Total Employee Benefits	444,033	461,637	572,824	572,824	557,757	470,840	470,840	7.02%	-86,917	-15.6%
Retirement Benefits										
2121 Retiree Medical & Life	70,101	70,962	0	0	0	0	0	0.00%	0	0.0%
2302 Classified Pension Fund	128,952	107,000	65,241	65,241	65,241	70,492	70,492	1.05%	5,251	8.0%
2310 CERF Pension UAL Amortizat	0	0	45,557	45,557	45,557	49,223	49,223	0.73%	3,666	8.0%
2406 OPEB Contribution	87,674	93,162	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	67,582	67,582	67,582	72,290	72,290	1.08%	4,708	7.0%
2420 CERF OPEB UAL Amortizatio	0	0	107,468	107,468	107,468	123,235	123,235	1.84%	15,767	14.7%
Total Retirement Benefits	286,727	271,124	285,848	285,848	285,848	315,240	315,240	4.70%	29,392	10.3%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	175,326	163,093	160,593	160,593	159,684	168,937	168,937	2.52%	9,253	5.8%
Total Payments to Insurance Fund	175,326	163,093	160,593	160,593	159,684	168,937	168,937	2.52%	9,253	5.8%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Purchased Other Services										
3411 Bank Fees - Credit Cards	165,321	188,256	170,000	170,000	190,000	170,000	170,000	2.53%	-20,000	-10.5%
5405 Postage	2,770	4,288	6,000	6,000	6,000	6,000	6,000	0.09%	0	0.0%
Total Purchased Other Services	168,091	192,543	176,000	176,000	196,000	176,000	176,000	2.62%	-20,000	-10.2%
Purchased Property Services										
3405 Parking Ticket Processing	203,696	118,973	120,000	120,000	120,000	120,000	120,000	1.79%	0	0.0%
3601 Contracted Services	647,500	622,190	647,500	647,500	647,500	666,925	666,925	9.94%	19,425	3.0%
4400 Equipment Rental	850	1,134	1,300	1,300	1,300	3,300	3,300	0.05%	2,000	153.8%
4401 Facility Rental	60,000	224,124	143,848	143,848	143,848	143,848	143,848	2.14%	0	0.0%
5901 Pest Control	0	0	0	0	0	2,000	2,000	0.03%	2,000	100.0%
6603 Building Maintenance	10,000	9,400	13,000	13,000	13,000	16,500	16,500	0.25%	3,500	26.9%
6605 Equipment Maintenance	63,706	69,588	72,000	72,000	72,000	72,000	72,000	1.07%	0	0.0%
6608 Alarms & Systems Maint	0	0	0	0	0	14,000	14,000	0.21%	14,000	100.0%
6613 Building Alterations	3,265	1,317	4,000	4,000	4,000	4,000	4,000	0.06%	0	0.0%
Total Purchased Property Services	989,017	1,046,726	1,001,648	1,001,648	1,001,648	1,042,573	1,042,573	15.54%	40,925	4.1%
Utilities & Commodities										
5101 Gasoline	0	0	0	0	14,381	13,031	13,031	0.19%	-1,350	-9.4%
5301 Telephone	8,929	9,892	10,000	10,000	10,000	12,000	12,000	0.18%	2,000	20.0%
5302 Data Communications	0	1,232	4,200	4,200	4,200	4,200	4,200	0.06%	0	0.0%
6202 Water	4,079	4,309	4,150	4,150	4,150	4,350	4,350	0.06%	200	4.8%
6204 Electric - Utility	187,994	175,340	180,681	178,181	178,181	180,681	180,681	2.69%	2,500	1.4%
6205 Natural Gas - Utility	5,499	4,003	6,112	6,112	6,112	6,112	6,112	0.09%	0	0.0%
6206 Sewer - Utility	0	817	0	2,500	2,500	500	500	0.01%	-2,000	-80.0%
Total Utilities & Commodities	206,501	195,592	205,143	205,143	219,524	220,874	220,874	3.29%	1,350	0.6%
Supplies										
5500 Copying & Printing	1,329	3,218	5,000	5,000	5,000	5,000	5,000	0.07%	0	0.0%
6100 Office Supplies & Expenses	4,319	1,448	4,319	4,319	4,319	4,319	4,319	0.06%	0	0.0%
6601 Vehicle Maintenance	14,582	9,397	15,000	15,000	15,000	15,000	15,000	0.22%	0	0.0%
6700 Small Tools & Replacement	9,461	1,000	9,200	9,200	9,200	5,000	5,000	0.07%	-4,200	-45.7%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0029 Parking Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
6902 Uniforms	2,500	0	3,500	3,500	3,500	3,500	3,500	0.05%	0	0.0%
Total Supplies	32,190	15,063	37,019	37,019	37,019	32,819	32,819	0.49%	-4,200	-11.3%
Central Service Cost Allocation										
3401 Central Service Cost Allocati	216,127	512,555	273,607	273,607	273,607	287,405	287,405	4.28%	13,798	5.0%
Total Central Service Cost Allocatio	216,127	512,555	273,607	273,607	273,607	287,405	287,405	4.28%	13,798	5.0%
Other										
8618 STC Parking Fees	0	172,744	166,250	166,250	200,000	200,000	200,000	2.98%	0	0.0%
Total Other	0	172,744	166,250	166,250	200,000	200,000	200,000	2.98%	0	0.0%
Transfer to Other Funds										
9002 Transfer to General Fund	0	728,142	700,979	700,979	1,253,912	1,495,382	1,295,382	19.31%	41,470	3.3%
Total Transfer to Other Funds	0	728,142	700,979	700,979	1,253,912	1,495,382	1,295,382	19.31%	41,470	3.3%
Debt Service										
8301 Bonds - Principal	885,000	930,000	872,000	872,000	872,000	946,000	946,000	14.10%	74,000	8.5%
8302 Interest Expense	432,000	386,665	341,585	341,585	341,585	309,620	309,620	4.61%	-31,965	-9.4%
Total Debt Service	1,317,000	1,316,665	1,213,585	1,213,585	1,213,585	1,255,620	1,255,620	18.71%	42,035	3.5%
Grand Total	5,234,677	6,465,271	6,100,000	6,100,000	6,608,131	6,910,000	6,710,000	100.00%	101,869	1.5%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0042 Police Extra Duty

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Overtime										
1303 Extra Duty Overtime	7,846,822	7,270,521	8,040,000	8,040,000	8,040,000	7,826,000	7,826,000	86.93%	-214,000	-2.7%
Total Overtime	7,846,822	7,270,521	8,040,000	8,040,000	8,040,000	7,826,000	7,826,000	86.93%	-214,000	-2.7%
Employee Benefits										
2200 Social Security	-214,800	92,630	114,329	114,329	128,158	124,746	124,746	1.39%	-3,412	-2.7%
Total Employee Benefits	-214,800	92,630	114,329	114,329	128,158	124,746	124,746	1.39%	-3,412	-2.7%
Purchased Other Services										
3411 Bank Fees - Credit Cards	0	6,806	250	250	15,250	15,000	15,000	0.17%	-250	-1.6%
Total Purchased Other Services	0	6,806	250	250	15,250	15,000	15,000	0.17%	-250	-1.6%
Purchased Professional Services										
3604 Outside Payroll Service	0	0	0	0	20,000	20,000	20,000	0.22%	0	0.0%
Total Purchased Professional Servi	0	0	0	0	20,000	20,000	20,000	0.22%	0	0.0%
Purchased Property Services										
3601 Contracted Services	211,321	211,617	215,000	215,000	194,000	195,000	195,000	2.17%	1,000	0.5%
Total Purchased Property Services	211,321	211,617	215,000	215,000	194,000	195,000	195,000	2.17%	1,000	0.5%
Central Service Cost Allocation										
3401 Central Service Cost Allocati	0	0	40,377	40,377	40,377	45,286	45,286	0.50%	4,909	12.2%
Total Central Service Cost Allocatio	0	0	40,377	40,377	40,377	45,286	45,286	0.50%	4,909	12.2%
Transfer to Other Funds										
9002 Transfer to General Fund	1,691,629	760,923	837,044	837,044	810,215	776,968	776,968	8.63%	-33,247	-4.1%
Total Transfer to Other Funds	1,691,629	760,923	837,044	837,044	810,215	776,968	776,968	8.63%	-33,247	-4.1%
Grand Total	9,534,972	8,342,498	9,247,000	9,247,000	9,248,000	9,003,000	9,003,000	100.00%	-245,000	-2.6%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	363,341	364,799	371,864	371,864	372,486	378,506	378,506	24.58%	6,020	1.6%
Total Full Time Salary	363,341	364,799	371,864	371,864	372,486	378,506	378,506	24.58%	6,020	1.6%
Other Salary										
1203 Seasonal	113,443	108,397	187,414	187,414	134,219	187,414	187,414	12.17%	53,195	39.6%
1901 Differential	303	766	800	800	852	800	800	0.05%	-52	-6.1%
Total Other Salary	113,745	109,162	188,214	188,214	135,071	188,214	188,214	12.22%	53,143	39.3%
Overtime										
1301 Overtime	46,761	44,285	51,537	51,537	51,537	51,537	51,537	3.35%	0	0.0%
Total Overtime	46,761	44,285	51,537	51,537	51,537	51,537	51,537	3.35%	0	0.0%
Employee Benefits										
2101 Compensated Absences	3,707	-95	0	0	0	0	0	0.00%	0	0.0%
2120 Active Medical & Life	128,177	140,656	135,463	135,463	135,463	127,702	127,702	8.29%	-7,761	-5.7%
2200 Social Security	45,600	46,129	46,789	46,789	42,770	47,297	47,297	3.07%	4,527	10.6%
2500 Unemployment Comp	20,499	19,890	18,619	18,619	18,619	11,120	11,120	0.72%	-7,499	-40.3%
Total Employee Benefits	197,983	206,580	200,871	200,871	196,852	186,119	186,119	12.09%	-10,733	-5.5%
Retirement Benefits										
2302 Classified Pension Fund	62,992	41,000	23,917	23,917	23,917	25,842	25,842	1.68%	1,925	8.0%
2310 CERF Pension UAL Amortizat	0	0	17,317	17,317	17,317	18,711	18,711	1.21%	1,394	8.0%
2406 OPEB Contribution	21,074	22,393	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	22,899	22,899	22,899	24,494	24,494	1.59%	1,595	7.0%
2420 CERF OPEB UAL Amortizatio	0	0	22,013	22,013	22,013	25,243	25,243	1.64%	3,230	14.7%
Total Retirement Benefits	84,066	63,393	86,146	86,146	86,146	94,290	94,290	6.12%	8,144	9.5%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	6,215	3,491	3,242	3,242	3,223	3,165	3,165	0.21%	-58	-1.8%
Total Payments to Insurance Fund	6,215	3,491	3,242	3,242	3,223	3,165	3,165	0.21%	-58	-1.8%
Purchased Other Services										
3411 Bank Fees - Credit Cards	14,724	17,802	15,368	15,368	15,368	16,500	16,500	1.07%	1,132	7.4%
5405 Postage	22	2	175	175	175	175	175	0.01%	0	0.0%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Total Purchased Other Services	14,746	17,804	15,543	15,543	15,543	16,675	16,675	1.08%	1,132	7.3%
Purchased Property Services										
3603 Contract - Sonitrol	4,000	4,000	4,020	4,020	4,020	4,100	4,100	0.27%	80	2.0%
4400 Equipment Rental	0	0	750	750	750	750	750	0.05%	0	0.0%
6603 Building Maintenance	5,800	6,725	7,500	7,500	7,500	7,500	7,500	0.49%	0	0.0%
6604 Grounds Maintenance	25,618	17,927	0	0	0	180,000	180,000	11.69%	180,000	100.0%
6605 Equipment Maintenance	27,404	22,958	25,866	25,866	25,866	25,866	25,866	1.68%	0	0.0%
Total Purchased Property Services	62,822	51,610	38,136	38,136	38,136	218,216	218,216	14.17%	180,080	472.2%
Professional Development										
3202 Conferences & Training	1,235	1,862	3,295	3,295	3,720	3,295	3,295	0.21%	-425	-11.4%
Total Professional Development	1,235	1,862	3,295	3,295	3,720	3,295	3,295	0.21%	-425	-11.4%
Utilities & Commodities										
5101 Gasoline	28,144	26,270	28,125	28,125	28,125	28,125	28,125	1.83%	0	0.0%
5301 Telephone	3,495	4,265	4,237	4,237	4,887	3,830	3,830	0.25%	-1,057	-21.6%
6202 Water	51,000	59,603	55,000	55,000	58,104	55,000	55,000	3.57%	-3,104	-5.3%
6204 Electric - Utility	13,408	13,000	13,600	13,600	13,600	13,600	13,600	0.88%	0	0.0%
6205 Natural Gas - Utility	8,533	9,000	9,106	9,106	9,106	9,106	9,106	0.59%	0	0.0%
6206 Sewer - Utility	6,507	0	4,235	4,235	4,235	6,808	6,808	0.44%	2,573	60.8%
Total Utilities & Commodities	111,088	112,138	114,303	114,303	118,057	116,469	116,469	7.56%	-1,588	-1.3%
Supplies										
5500 Copying & Printing	195	120	500	500	500	500	500	0.03%	0	0.0%
6100 Office Supplies & Expenses	5,010	3,724	4,890	4,890	4,890	4,890	4,890	0.32%	0	0.0%
6501 Land Supplies	93,726	107,131	119,290	119,290	119,290	119,290	119,290	7.75%	0	0.0%
6700 Small Tools & Replacement	2,000	0	2,995	2,995	2,995	2,995	2,995	0.19%	0	0.0%
6801 Laundry	2,000	2,000	3,354	3,354	3,354	3,354	3,354	0.22%	0	0.0%
6901 Protective Clothing	1,500	800	1,500	1,500	1,500	1,500	1,500	0.10%	0	0.0%
6904 Recreation Supplies	3,444	11,244	6,700	6,700	6,700	6,700	6,700	0.44%	0	0.0%
Total Supplies	107,875	125,018	139,229	139,229	139,229	139,229	139,229	9.04%	0	0.0%
Central Service Cost Allocation										

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0043 E. G. Brennan Golf Course

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	
3401 Central Service Cost Allocati	139,600	152,298	52,744	52,744	52,744	54,698	54,698	3.55%	1,954	3.7%
Total Central Service Cost Allocatio	139,600	152,298	52,744	52,744	52,744	54,698	54,698	3.55%	1,954	3.7%
Other										
8400 Misc Contingency	0	0	6,617	6,617	6,617	6,617	6,617	0.43%	0	0.0%
Total Other	0	0	6,617	6,617	6,617	6,617	6,617	0.43%	0	0.0%
Debt Service										
8301 Bonds - Principal	1	0	27,753	27,753	27,753	27,782	27,782	1.80%	29	0.1%
8302 Interest Expense	9,051	7,655	6,445	6,445	6,445	5,205	5,205	0.34%	-1,240	-19.2%
8303 Depreciation Expense	66,015	66,015	0	0	27,506	0	0	0.00%	-27,506	-100.0%
Total Debt Service	75,067	73,670	34,198	34,198	61,704	32,987	32,987	2.14%	-28,717	-46.5%
Capital										
7301 Capital Outlay - Equipment	0	0	50,000	50,000	50,000	50,000	50,000	3.25%	0	0.0%
Total Capital	0	0	50,000	50,000	50,000	50,000	50,000	3.25%	0	0.0%
Grand Total	1,324,544	1,326,110	1,355,939	1,355,939	1,331,065	1,540,017	1,540,017	100.00%	208,952	15.7%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0094 City Medical

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Employee Benefits										
2101 Compensated Absences	25,288,276	27,390,975	26,832,200	26,832,200	26,832,200	29,930,607	29,930,607	74.02%	3,098,407	11.5%
2102 Primary Admin	1,230,550	1,632,707	1,576,000	1,576,000	1,576,000	1,525,344	1,525,344	3.77%	-50,656	-3.2%
2103 Dental Claims	1,698,055	1,697,113	1,689,200	1,689,200	1,689,200	1,617,204	1,617,204	4.00%	-71,996	-4.3%
2104 Dental Admin	74,961	85,226	79,300	79,300	79,300	71,789	71,789	0.18%	-7,511	-9.5%
2105 Life Insurance	376,356	364,973	393,600	393,600	393,600	306,142	306,142	0.76%	-87,458	-22.2%
2106 RX	6,232,061	7,014,863	7,483,400	7,483,400	7,483,400	5,312,874	5,312,874	13.14%	-2,170,526	-29.0%
2107 RX Admin	3,325	2,678	2,800	2,800	2,800	68,617	68,617	0.17%	65,817	2350.6%
2109 Secondary Plan Admin	6,846	7,466	7,300	7,300	7,300	7,090	7,090	0.02%	-210	-2.9%
2110 Vision Claims	347,527	333,562	349,500	349,500	349,500	312,307	312,307	0.77%	-37,193	-10.6%
2111 Vision Admin	15,909	39,059	14,800	14,800	14,800	12,720	12,720	0.03%	-2,080	-14.1%
2112 Other	171,523	221,188	172,000	172,000	172,000	172,000	172,000	0.43%	0	0.0%
2115 HSA Employer Contributi	0	0	0	0	0	990,100	990,100	2.45%	990,100	100.0%
2116 Medical Waiver	51,750	46,750	47,800	47,800	47,800	70,000	70,000	0.17%	22,200	46.4%
2117 Assessments & Fees	0	0	105,000	105,000	105,000	30,471	30,471	0.08%	-74,529	-71.0%
2118 IBNR Expense Account	-103,700	145,364	0	0	0	0	0	0.00%	0	0.0%
2119 Cobra Admin	5,553	6,798	5,500	5,500	5,500	6,000	6,000	0.01%	500	9.1%
Total Employee Benefits	35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	100.00%	1,674,865	4.3%
Grand Total	35,398,992	38,988,722	38,758,400	38,758,400	38,758,400	40,433,265	40,433,265	100.00%	1,674,865	4.3%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0095 Risk Management Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			% Var Projected
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	
Full Time Salary										
1100 Salaries	254,938	261,985	262,556	278,155	274,767	282,318	282,318	1.98%	7,551	2.7%
Total Full Time Salary	254,938	261,985	262,556	278,155	274,767	282,318	282,318	1.98%	7,551	2.7%
Overtime										
1301 Overtime	0	0	0	0	260	0	0	0.00%	-260	-100.0%
Total Overtime	0	0	0	0	260	0	0	0.00%	-260	-100.0%
Employee Benefits										
2120 Active Medical & Life	58,748	64,467	67,732	67,732	67,732	57,466	57,466	0.40%	-10,266	-15.2%
2200 Social Security	19,307	20,036	26,087	26,087	21,040	21,597	21,597	0.15%	557	2.6%
Total Employee Benefits	78,055	84,503	93,819	93,819	88,772	79,063	79,063	0.56%	-9,709	-10.9%
Retirement Benefits										
2302 Classified Pension Fund	30,946	42,000	29,899	29,899	29,899	32,305	32,305	0.23%	2,406	8.0%
2310 CERF Pension UAL Amortizat	0	0	13,565	13,565	13,565	14,657	14,657	0.10%	1,092	8.1%
2406 OPEB Contribution	9,035	9,600	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	14,884	14,884	14,884	15,921	15,921	0.11%	1,037	7.0%
2420 CERF OPEB UAL Amortizatio	0	0	15,908	15,908	15,908	18,242	18,242	0.13%	2,334	14.7%
Total Retirement Benefits	39,981	51,600	74,256	74,256	74,256	81,125	81,125	0.57%	6,869	9.3%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	435	5,686	21,790	21,790	21,790	52,166	52,166	0.37%	30,376	139.4%
Total Payments to Insurance Fund	435	5,686	21,790	21,790	21,790	52,166	52,166	0.37%	30,376	139.4%
Purchased Other Services										
5405 Postage	12	6	150	150	150	150	150	0.00%	0	0.0%
Total Purchased Other Services	12	6	150	150	150	150	150	0.00%	0	0.0%
Purchased Professional Services										
3001 Professional Consultant	117,926	153,312	190,896	190,896	190,896	190,896	190,896	1.34%	0	0.0%
3006 Legal Expenses	2,027,000	638,219	0	0	0	0	0	0.00%	0	0.0%
5217 Prof Svs - Workers' Comp Cl	210,000	210,000	240,000	240,000	240,000	240,000	240,000	1.69%	0	0.0%
5218 Prof Svs - Other	61,681	37,269	0	50,000	50,000	0	0	0.00%	-50,000	-100.0%
Total Purchased Professional Servi	2,416,607	1,038,800	430,896	480,896	480,896	430,896	430,896	3.03%	-50,000	-10.4%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0095 Risk Management Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	Adopted Budget	FY 16/17		Department Request	FY 17/18			
				Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Purchased Property Services										
6605 Equipment Maintenance	0	0	750	750	750	750	750	0.01%	0	0.0%
Total Purchased Property Services	0	0	750	750	750	750	750	0.01%	0	0.0%
Professional Development										
3202 Conferences & Training	156	850	250	250	250	250	250	0.00%	0	0.0%
5103 Travel	105	184	371	371	371	371	371	0.00%	0	0.0%
Total Professional Development	261	1,034	621	621	621	621	621	0.00%	0	0.0%
Utilities & Commodities										
5101 Gasoline	150	0	650	650	650	650	650	0.00%	0	0.0%
5301 Telephone	1,484	1,753	1,500	1,500	1,500	1,800	1,800	0.01%	300	20.0%
Total Utilities & Commodities	1,634	1,753	2,150	2,150	2,150	2,450	2,450	0.02%	300	14.0%
Supplies										
5500 Copying & Printing	117	12	150	150	150	150	150	0.00%	0	0.0%
6100 Office Supplies & Expenses	1,059	1,000	1,333	1,333	1,333	1,333	1,333	0.01%	0	0.0%
6601 Vehicle Maintenance	237	941	2,500	2,500	2,500	2,500	2,500	0.02%	0	0.0%
6710 Non-Capital Computer Equi	1,222	15	3,000	3,000	3,000	3,000	3,000	0.02%	0	0.0%
8909 OSHA Safety Requirement	1,489	1,311	2,512	2,512	2,512	2,512	2,512	0.02%	0	0.0%
Total Supplies	4,124	3,279	9,495	9,495	9,495	9,495	9,495	0.07%	0	0.0%
Central Service Cost Allocation										
3401 Central Service Cost Allocati	336,884	301,315	143,550	143,550	143,550	126,855	126,855	0.89%	-16,695	-11.6%
Total Central Service Cost Allocatio	336,884	301,315	143,550	143,550	143,550	126,855	126,855	0.89%	-16,695	-11.6%
Insurance Premiums										
5202 Property Ins Premium	860,220	854,620	911,982	876,316	876,316	911,982	911,982	6.41%	35,666	4.1%
5203 Liability Ins Premium	333,766	325,205	294,666	178,690	178,690	223,725	223,725	1.57%	45,035	25.2%
5204 Umbrella Ins Premium	272,000	265,986	272,000	265,575	265,575	265,575	265,575	1.87%	0	0.0%
5206 Law Enforcement Ins Premiu	88,636	81,600	88,636	232,900	232,900	232,900	232,900	1.64%	0	0.0%
5207 Excess Compensation Ins Pr	342,167	333,725	329,127	329,115	329,115	329,115	329,115	2.31%	0	0.0%
5209 Public Officials Ins Premium	29,545	28,560	29,545	20,141	20,141	20,141	20,141	0.14%	0	0.0%
5210 School Board Ins Premium	9,229	12,240	9,229	14,914	14,914	14,914	14,914	0.10%	0	0.0%

Fiscal Year 2017/2018 - Line Item Summary by Fund (Appendix A)

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Fund: 0095 Risk Management Fund

Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
5211 Nursing Home G/L Ins Premi	79,245	81,304	0	0	0	0	0	0.00%	0	0.0%
5212 Crime Ins Premium	11,118	9,952	20,000	20,000	20,000	20,000	20,000	0.14%	0	0.0%
5214 Marine Ins Premium	24,750	23,133	30,000	23,402	23,402	30,000	30,000	0.21%	6,598	28.2%
5215 Senior Center Legal Liability	15,216	15,262	15,216	15,244	15,244	15,244	15,244	0.11%	0	0.0%
5216 WC 2nd Injury Fund Ins. Pre	358,439	368,693	358,439	358,439	358,439	358,439	358,439	2.52%	0	0.0%
5299 Miscellaneous Ins Premium	191,832	154,466	181,402	199,081	199,081	269,402	269,402	1.89%	70,321	35.3%
Total Insurance Premiums	2,616,163	2,554,746	2,540,242	2,533,817	2,533,817	2,691,437	2,691,437	18.92%	157,620	6.2%
Self Insurance Payments										
5251 Self Ins Payments - Auto	74,521	90,933	310,575	260,575	260,575	367,828	367,828	2.59%	107,253	41.2%
5252 Self Ins Payments - General	55,853	71,151	812,944	802,944	802,944	1,274,514	1,274,514	8.96%	471,570	58.7%
5254 Self Ins Payments - Fire	73,947	38,172	200,000	210,000	210,000	200,000	200,000	1.41%	-10,000	-4.8%
5256 Self Ins Payments - Workers'	11,903,004	8,597,581	8,832,785	8,832,785	8,832,785	8,564,348	8,564,348	60.21%	-268,437	-3.0%
5257 Self Ins Payments - Auto Phy	120,081	93,859	50,000	56,425	56,425	50,000	50,000	0.35%	-6,425	-11.4%
Total Self Insurance Payments	12,227,407	8,891,696	10,206,304	10,162,729	10,162,729	10,456,690	10,456,690	73.52%	293,961	2.9%
Other										
5219 Safety & Loss Control Expen	2,576	146	4,000	4,000	4,000	4,000	4,000	0.03%	0	0.0%
8100 Dues & Fees	385	385	700	700	700	700	700	0.00%	0	0.0%
8400 Misc Contingency	0	0	4,714	4,714	4,714	4,714	4,714	0.03%	0	0.0%
Total Other	2,961	531	9,414	9,414	9,414	9,414	9,414	0.07%	0	0.0%
Grand Total	17,979,463	13,196,933	13,795,993	13,811,592	13,803,417	14,223,430	14,223,430	100.00%	420,013	3.0%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			Department Request	FY 17/18			
			Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Full Time Salary										
1100 Salaries	82,066,181	82,655,715	81,488,339	87,887,514	84,183,455	88,700,530	88,700,530	14.12%	4,517,075	5.4%
Total Full Time Salary	82,066,181	82,655,715	81,488,339	87,887,514	84,183,455	88,700,530	88,700,530	14.12%	4,517,075	5.4%
Other Salary										
1201 Part-Time	1,522,783	1,282,318	1,107,616	1,117,616	1,069,422	1,257,543	1,222,963	0.19%	153,541	14.4%
1202 Perm Part-time	2,367,434	2,078,876	1,211,607	1,211,607	1,210,225	1,195,945	1,195,892	0.19%	-14,333	-1.2%
1203 Seasonal	2,372,318	2,792,580	2,354,112	2,401,112	2,692,143	2,879,417	2,764,953	0.44%	72,810	2.7%
1254 PT Elections	6,205	1,739	13,275	13,275	5,275	2,500	2,500	0.00%	-2,775	-52.6%
1501 Clothing Allowance	646,193	634,753	635,550	635,550	732,840	651,050	642,350	0.10%	-90,490	-12.3%
1502 Car Allowance	50,911	44,058	57,550	57,550	57,740	59,230	59,230	0.01%	1,490	2.6%
1503 Tool Allowance	13,861	1,328	6,800	6,800	6,800	6,800	6,300	0.00%	-500	-7.4%
1901 Differential	3,562,070	3,313,988	2,929,270	3,094,164	3,172,374	3,691,646	3,413,228	0.54%	240,854	7.6%
1902 Stand-By Time	494,221	509,638	423,370	444,416	493,256	477,801	475,931	0.08%	-17,325	-3.5%
1903 Holidays	1,921,108	1,903,667	2,025,400	2,025,400	2,033,575	2,400,712	2,341,520	0.37%	307,945	15.1%
1905 Accumulated Leave	120,384	426,013	500,000	500,000	500,000	500,000	500,000	0.08%	0	0.0%
1906 Day-Off Slips	98,257	112,337	121,400	121,400	121,400	134,750	91,883	0.01%	-29,517	-24.3%
1908 Sick Time	0	0	0	0	8,886	14,000	9,000	0.00%	114	1.3%
1909 Vacation Payout	0	0	0	0	0	162,000	116,000	0.02%	116,000	100.0%
Total Other Salary	13,175,744	13,101,295	11,385,950	11,628,890	12,103,936	13,433,394	12,841,750	2.04%	737,814	6.1%
Overtime										
1301 Overtime	13,042,559	12,388,911	10,744,931	11,403,868	13,612,169	14,719,770	13,514,850	2.15%	-97,319	-0.7%
1302 Mandated Training OT	666,558	571,412	602,455	611,598	837,455	602,455	602,455	0.10%	-235,000	-28.1%
1303 Extra Duty Overtime	7,846,822	7,270,521	8,040,000	8,040,000	8,040,000	7,826,000	7,826,000	1.25%	-214,000	-2.7%
1304 Special Response Units OT	344,912	370,286	320,000	320,000	350,123	425,000	360,000	0.06%	9,877	2.8%
1907 Court Time	81,634	118,977	104,000	104,000	134,000	154,000	144,000	0.02%	10,000	7.5%
Total Overtime	21,982,486	20,720,107	19,811,386	20,479,466	22,973,747	23,727,225	22,447,305	3.57%	-526,442	-2.3%
Employee Benefits										
1505 Deferred Compensation	215,679	212,116	261,349	261,349	261,349	302,615	302,615	0.05%	41,266	15.8%
2100 Medical & Life	341,457	0	28,342	28,342	0	0	0	0.00%	0	0.0%
2101 Compensated Absences	25,111	20,698	22,047	22,047	22,047	20,793	20,793	0.00%	-1,254	-5.7%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
2120 Active Medical & Life	24,197,287	26,488,605	25,380,103	25,380,103	25,380,103	26,019,518	26,019,518	4.14%	639,415	2.5%
2200 Social Security	4,905,152	4,783,987	4,462,978	4,462,978	4,932,630	4,914,071	4,874,106	0.78%	-58,524	-1.2%
2400 College Tuition	133,576	155,765	172,885	172,885	169,370	176,062	176,062	0.03%	6,692	4.0%
2401 MAA Training - Tuition	35,003	37,043	35,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%
2402 TEA Training - Tuition	0	0	0	0	0	0	0	0.00%	0	0.0%
2403 UAW Training - Tuition	103,029	102,235	100,000	100,000	100,000	100,000	100,000	0.02%	0	0.0%
2404 UE Training-Tuition	12,263	438	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%
2405 NUR Training-Tuition	56,846	79,553	40,000	40,000	60,000	60,000	60,000	0.01%	0	0.0%
2407 DEN Training-Tuition	0	0	5,000	5,000	5,000	5,000	5,000	0.00%	0	0.0%
2500 Unemployment Comp	374,660	384,820	329,335	329,335	423,658	237,863	237,863	0.04%	-185,795	-43.9%
2600 Classified 401A Match	36,043	35,283	99,937	99,937	179,900	163,264	163,264	0.03%	-16,636	-9.2%
3203 Civil Service Exams	207,912	6,858	173,000	243,000	243,000	255,810	153,010	0.02%	-89,990	-37.0%
3305 EAP Programs	30,000	30,000	35,000	35,000	35,000	30,000	30,000	0.00%	-5,000	-14.3%
6506 OSHA Safety	16,409	16,002	16,000	16,000	16,000	16,500	16,500	0.00%	500	3.1%
Total Employee Benefits	30,690,427	32,353,404	31,180,976	31,265,976	31,898,057	32,371,496	32,228,731	5.13%	330,674	1.0%
Retirement Benefits										
2121 Retiree Medical & Life	7,708,104	8,089,648	0	0	0	0	0	0.00%	0	0.0%
2302 Classified Pension Fund	8,082,254	5,660,497	2,563,000	2,563,000	2,563,599	2,769,512	2,769,512	0.44%	205,913	8.0%
2304 Fire Pension Fund	3,515,000	4,342,000	2,659,000	2,659,000	2,659,000	3,610,860	3,610,860	0.57%	951,860	35.8%
2305 Police Pension Fund	6,670,667	7,158,000	3,886,000	3,886,000	3,886,000	4,084,160	4,084,160	0.65%	198,160	5.1%
2310 CERF Pension UAL Amortizat	0	0	2,661,505	2,661,505	2,662,000	2,876,488	2,876,488	0.46%	214,488	8.1%
2311 Fire Pension UAL Amortizati	0	0	2,481,000	2,481,000	2,481,000	3,369,140	3,369,140	0.54%	888,140	35.8%
2312 Police Pension UAL Amortiza	0	0	4,017,000	4,017,000	4,017,000	4,221,840	4,221,840	0.67%	204,840	5.1%
2406 OPEB Contribution	9,287,907	10,019,298	6,119	6,119	0	0	0	0.00%	0	0.0%
2408 ST OPEB Contribution	0	0	0	0	0	0	0	0.00%	0	0.0%
2410 CERF OPEB Service Cost	0	0	2,484,000	2,484,000	2,484,000	2,705,000	2,705,000	0.43%	221,000	8.9%
2411 Fire OPEB Service Cost	0	0	1,619,000	1,619,000	1,619,000	1,871,000	1,871,000	0.30%	252,000	15.6%
2412 Police OPEB Service Cost	0	0	2,212,000	2,212,000	2,371,000	2,585,000	2,585,000	0.41%	214,000	9.0%
2420 CERF OPEB UAL Amortizatio	0	0	4,907,000	4,907,000	4,896,436	5,640,000	5,640,000	0.90%	743,564	15.2%
2421 Fire OPEB UAL Amortization	0	0	3,823,000	3,823,000	3,823,000	4,570,000	4,570,000	0.73%	747,000	19.5%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
2422 Police OPEB UAL Amortizati	0	0	5,506,000	5,506,000	5,506,000	6,594,000	6,594,000	1.05%	1,088,000	19.8%
Total Retirement Benefits	35,263,932	35,269,443	38,824,624	38,824,624	38,968,035	44,897,000	44,897,000	7.15%	5,928,965	15.2%
Payments to Insurance Fund										
5240 Payments to Insurance Fund	10,355,827	10,903,288	11,022,723	11,022,723	10,963,079	10,824,476	10,824,476	1.72%	-138,603	-1.3%
Total Payments to Insurance Fund	10,355,827	10,903,288	11,022,723	11,022,723	10,963,079	10,824,476	10,824,476	1.72%	-138,603	-1.3%
Purchased Other Services										
3411 Bank Fees - Credit Cards	215,893	256,820	220,118	220,118	258,118	246,500	245,500	0.04%	-12,618	-4.9%
4430 Unclaimed Bodies	0	0	0	0	0	4,800	4,800	0.00%	4,800	100.0%
5100 Transportation	0	0	95,000	95,000	170,000	75,000	50,000	0.01%	-120,000	-70.6%
5400 Advertising/Official Notices	50,758	93,456	44,650	46,150	70,952	77,775	77,775	0.01%	6,823	9.6%
5405 Postage	211,575	226,315	241,157	241,157	239,372	247,760	243,760	0.04%	4,388	1.8%
5908 Emergency Shelter	9,000	12,000	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%
8806 Direct Service Grant	86,129	108,203	109,680	109,680	109,680	117,982	117,982	0.02%	8,302	7.6%
8823 Investigations	21,380	17,430	27,000	27,000	27,500	27,000	27,000	0.00%	-500	-1.8%
8830 Travelers Clinics	26,081	26,376	25,000	25,000	25,000	27,000	27,000	0.00%	2,000	8.0%
8832 Program Services	4,394	16,329	18,000	18,000	18,000	22,400	20,500	0.00%	2,500	13.9%
8833 Busing	47,321	57,559	57,560	57,560	57,560	57,865	57,865	0.01%	305	0.5%
8906 Relocation Expense	138,572	130,747	100,000	100,000	50,000	100,000	50,000	0.01%	0	0.0%
Total Purchased Other Services	811,104	945,236	950,165	951,665	1,038,182	1,016,082	934,182	0.15%	-104,000	-10.0%
Purchased Professional Services										
3001 Professional Consultant	1,726,283	1,788,915	1,860,246	1,847,785	1,846,135	1,800,236	1,775,236	0.28%	-70,899	-3.8%
3002 Stenographic Service	32,218	27,459	31,000	31,000	31,000	32,500	32,500	0.01%	1,500	4.8%
3003 Professional Medical Care	124,008	1,794,880	1,488,815	1,545,815	1,545,815	1,601,749	1,594,749	0.25%	48,934	3.2%
3006 Legal Expenses	2,551,133	1,196,155	200,000	200,000	186,546	250,000	250,000	0.04%	63,454	34.0%
3009 Actuarial Services	0	100,807	58,000	97,000	97,000	97,000	97,000	0.02%	0	0.0%
3010 Audit/Accounting Services	0	145,000	180,000	180,000	180,000	180,000	180,000	0.03%	0	0.0%
3300 Professional - Other	0	132,000	0	0	0	0	0	0.00%	0	0.0%
3302 Recruitment & Hiring	96,410	114,190	65,000	75,000	55,000	95,000	80,000	0.01%	25,000	45.5%
3303 Medical Examinations	26,000	26,754	41,500	41,500	41,500	26,500	21,500	0.00%	-20,000	-48.2%
3308 X-Ray & EKG Testing	9,050	5,500	0	0	0	0	0	0.00%	0	0.0%

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
3309 Lab Testing & Services	19,178	50,211	47,125	47,125	47,125	47,125	47,125	0.01%	0	0.0%
3403 Technical Services	6,383	4,907	6,500	6,500	6,500	6,500	6,500	0.00%	0	0.0%
3505 Contract Administration	2,888	7,953	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%
3604 Outside Payroll Service	0	376,346	364,000	364,000	384,000	420,000	420,000	0.07%	36,000	9.4%
5217 Prof Svs - Workers' Comp Cl	210,000	210,000	240,000	240,000	240,000	240,000	240,000	0.04%	0	0.0%
5218 Prof Svs - Other	61,681	37,269	0	50,000	50,000	0	0	0.00%	-50,000	-100.0%
6616 Cynthia Smith Veterinary Ca	0	0	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8805 Court & Sheriff Service	2,359	1,493	8,000	8,000	8,000	8,000	8,000	0.00%	0	0.0%
8815 Professional Legal Service	0	0	2,500	2,500	2,500	2,500	2,500	0.00%	0	0.0%
Total Purchased Professional Servi	4,867,589	6,019,839	4,619,686	4,763,225	4,748,121	4,834,110	4,782,110	0.76%	33,989	0.7%
Purchased Property Services										
3402 Recycling Process Fee	51,723	60,687	65,000	65,000	65,000	65,000	65,000	0.01%	0	0.0%
3405 Parking Ticket Processing	203,696	118,973	120,000	120,000	120,000	120,000	120,000	0.02%	0	0.0%
3601 Contracted Services	11,295,015	8,799,841	9,860,837	10,227,567	10,146,597	9,349,568	9,109,568	1.45%	-1,037,029	-10.2%
3603 Contract - Sonitrol	42,716	16,264	27,312	27,312	27,312	27,392	27,392	0.00%	80	0.3%
3605 Tree Removal	28,934	25,000	25,000	25,000	25,000	35,000	30,000	0.00%	5,000	20.0%
3621 Contracted Svcs - Security	399,639	398,728	408,728	408,728	408,728	412,891	412,891	0.07%	4,163	1.0%
3622 Contracted Svcs - Custodial	734,146	751,100	782,982	782,982	782,982	782,982	782,982	0.12%	0	0.0%
3623 Contracted Svcs - Street Ligh	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0.00%	0	0.0%
4400 Equipment Rental	223,008	201,796	331,279	331,279	275,279	311,202	287,742	0.05%	12,463	4.5%
4401 Facility Rental	85,488	252,501	156,573	158,818	158,818	158,973	158,973	0.03%	155	0.1%
4402 Data Storage	0	0	200,000	200,000	0	100,000	100,000	0.02%	100,000	100.0%
5901 Pest Control	18,226	12,535	19,700	19,700	19,700	21,700	21,700	0.00%	2,000	10.2%
5903 Haulaway Garbage	3,652,256	3,742,543	3,900,000	3,900,000	3,900,000	3,900,000	3,820,000	0.61%	-80,000	-2.1%
5905 Haulaway Sludge	90,999	147,500	100,000	100,000	157,264	145,000	145,000	0.02%	-12,264	-7.8%
5906 Household Hazardous Wast	22,000	5,000	24,000	24,000	24,000	24,000	24,000	0.00%	0	0.0%
5907 Haulaway Miscellaneous	57,034	56,887	63,000	63,000	63,000	63,000	63,000	0.01%	0	0.0%
5910 Haulaway Brush	192,061	184,572	186,621	186,621	186,621	186,000	186,000	0.03%	-621	-0.3%
5911 Haulaway Leaves	328,244	353,259	353,259	353,259	365,651	373,500	370,000	0.06%	4,349	1.2%
6602 Plow Repair	4,000	4,000	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
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6603 Building Maintenance	711,542	637,156	534,000	534,000	534,000	544,000	539,000	0.09%	5,000	0.9%
6604 Grounds Maintenance	166,006	142,686	37,000	37,000	37,000	229,000	217,000	0.03%	180,000	486.5%
6605 Equipment Maintenance	1,142,202	1,173,287	1,158,502	1,158,502	1,221,540	1,356,930	1,292,670	0.21%	71,130	5.8%
6607 Facilities Maintenance - STP	274,171	346,561	365,000	365,000	352,589	360,000	360,000	0.06%	7,411	2.1%
6608 Alarms & Systems Maint	8,683	8,253	10,000	10,000	10,000	28,000	28,000	0.00%	18,000	180.0%
6609 Hydrants Maintenance	49,130	49,000	50,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%
6610 Software Maintenance	577,118	524,258	642,284	643,215	642,735	906,001	785,611	0.13%	142,876	22.2%
6612 Communication Equip Main	10,762	19,783	15,000	15,000	15,000	25,000	20,000	0.00%	5,000	33.3%
6613 Building Alterations	3,265	1,317	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%
6614 Facility Maintenance	221	1,710	6,000	6,000	6,000	6,000	6,000	0.00%	0	0.0%
6615 Towing	7,616	6,900	18,000	17,500	17,500	22,000	19,000	0.00%	1,500	8.6%
8604 Stamford Day Care Administ	0	0	1,951,438	1,951,438	1,951,438	1,951,438	1,951,438	0.31%	0	0.0%
8908 Moving & Storage	24,865	3,204	6,000	6,000	6,000	6,000	6,000	0.00%	0	0.0%
Total Purchased Property Services	20,431,763	18,072,302	21,452,515	21,821,921	21,604,754	21,595,577	21,033,967	3.35%	-570,787	-2.6%
Professional Development										
3201 Education, Training & Cert	186,107	238,722	192,740	192,740	192,740	233,950	216,450	0.03%	23,710	12.3%
3202 Conferences & Training	40,623	47,586	82,886	84,456	83,714	129,139	110,300	0.02%	26,586	31.8%
5103 Travel	6,535	4,951	5,421	5,421	5,421	6,171	6,171	0.00%	750	13.8%
8102 CT Conf. of Municipalities	70,929	70,989	71,747	71,747	71,747	71,747	71,747	0.01%	0	0.0%
8820 US Conference of Mayors	12,242	9,181	13,000	13,000	13,000	10,000	10,000	0.00%	-3,000	-23.1%
8916 City Training	2,402	0	0	0	0	0	0	0.00%	0	0.0%
Total Professional Development	318,837	371,428	365,794	367,364	366,622	451,007	414,668	0.07%	48,046	13.1%
Utilities & Commodities										
5101 Gasoline	871,896	585,253	717,974	716,474	582,824	676,947	619,947	0.10%	37,123	6.4%
5102 Diesel Fuel	573,961	479,197	594,720	594,720	529,469	503,285	488,285	0.08%	-41,184	-7.8%
5301 Telephone	270,249	351,932	328,477	328,477	376,741	403,927	388,355	0.06%	11,614	3.1%
5302 Data Communications	29,900	24,370	48,600	48,600	48,600	79,200	79,200	0.01%	30,600	63.0%
5303 Communication Utilities	126,036	142,855	130,198	130,198	130,198	155,198	131,198	0.02%	1,000	0.8%
6202 Water	1,828,509	1,898,346	1,872,596	1,872,596	1,879,066	1,915,424	1,915,424	0.30%	36,358	1.9%
6203 Fuel Oil	301,416	215,222	34,235	34,235	32,735	29,235	29,235	0.00%	-3,500	-10.7%

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
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6204 Electric - Utility	4,716,959	4,322,006	4,933,546	4,931,046	4,857,186	4,830,480	4,830,480	0.77%	-26,706	-0.5%
6205 Natural Gas - Utility	970,141	875,447	1,016,609	1,016,609	1,029,529	978,337	978,337	0.16%	-51,192	-5.0%
6206 Sewer - Utility	120,333	69,232	77,463	79,963	79,963	80,336	80,336	0.01%	373	0.5%
8402 Utility Rate Contingency	0	0	100,000	100,000	0	100,000	100,000	0.02%	100,000	100.0%
Total Utilities & Commodities	9,809,400	8,963,859	9,854,418	9,852,918	9,546,311	9,752,369	9,640,797	1.53%	94,486	1.0%
Supplies										
5500 Copying & Printing	158,687	169,037	199,176	200,025	201,227	212,516	207,016	0.03%	5,789	2.9%
6100 Office Supplies & Expenses	391,766	372,822	428,230	424,455	425,067	446,635	432,605	0.07%	7,538	1.8%
6101 Business Expense	4,166	5,560	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%
6110 Materials & Supplies	247,767	224,218	260,000	260,000	249,564	260,000	260,000	0.04%	10,436	4.2%
6120 Program Supplies	75,152	71,745	6,200	7,000	7,000	83,100	83,100	0.01%	76,100	1087.1%
6401 Subscriptions	0	442	500	500	541	541	541	0.00%	0	0.0%
6501 Land Supplies	211,874	232,328	363,290	367,290	367,290	386,590	368,590	0.06%	1,300	0.4%
6503 Street Painting Supplies	24,975	10,520	25,000	25,000	25,000	125,000	75,000	0.01%	50,000	200.0%
6504 Street & Traffic Signs	24,979	20,000	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%
6505 Salt & Sand	849,423	1,020,504	375,000	375,000	875,000	1,000,000	1,000,000	0.16%	125,000	14.3%
6507 Processing Chemicals	440,530	315,496	500,000	500,000	548,301	480,000	480,000	0.08%	-68,301	-12.5%
6601 Vehicle Maintenance	1,509,521	1,503,898	1,529,716	1,515,416	1,559,232	1,629,676	1,521,876	0.24%	-37,356	-2.4%
6606 Radio Maintenance	807,676	819,382	845,387	829,642	845,387	870,127	870,127	0.14%	24,740	2.9%
6611 Dog Care & Maintenance	19,301	16,341	16,000	16,000	16,000	16,000	16,000	0.00%	0	0.0%
6700 Small Tools & Replacement	168,958	125,021	121,932	121,932	121,932	132,632	122,632	0.02%	700	0.6%
6710 Non-Capital Computer Equi	12,076	10,482	15,900	18,201	18,075	44,767	42,000	0.01%	23,925	132.4%
6720 Non-Capital Firefighter Equi	72,188	158,245	103,006	103,006	103,006	150,000	140,000	0.02%	36,994	35.9%
6730 Non-Capital Equipment	0	0	10,000	10,000	10,000	32,000	15,500	0.00%	5,500	55.0%
6801 Laundry	69,009	53,832	87,199	87,199	77,199	77,986	77,986	0.01%	787	1.0%
6901 Protective Clothing	273,158	216,462	226,400	226,900	226,501	229,900	229,900	0.04%	3,399	1.5%
6902 Uniforms	251,367	227,237	257,087	257,087	257,087	350,498	327,668	0.05%	70,581	27.5%
6903 Medical Supplies	469,848	273,185	97,463	97,463	97,785	126,258	125,458	0.02%	27,673	28.3%
6904 Recreation Supplies	129,650	138,494	124,186	124,186	124,186	127,303	124,903	0.02%	717	0.6%
6905 Ammunition	100,029	99,815	100,000	100,000	100,000	100,000	100,000	0.02%	0	0.0%

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6906 Laboratory Supplies	39,258	49,965	41,500	41,500	41,069	41,500	41,500	0.01%	431	1.0%
6907 Clinic Supplies	24,221	13,221	20,036	19,536	19,536	20,513	20,513	0.00%	977	5.0%
6908 Prescripion Drugs/Medicine	249,600	110,000	0	0	0	0	0	0.00%	0	0.0%
6909 Dietary Supplies	63,048	32,371	0	0	0	0	0	0.00%	0	0.0%
6910 Provisions - Food	335,607	168,622	0	0	0	0	0	0.00%	0	0.0%
6911 Housekeeping Supplies	155,932	139,911	89,000	89,000	89,000	109,000	99,000	0.02%	10,000	11.2%
6912 Linens & Blankets	1,649	1,000	0	0	0	0	0	0.00%	0	0.0%
6913 Laboratory Equipment	630	2,497	1,900	1,900	1,900	1,900	1,900	0.00%	0	0.0%
6915 Oxygen	11,499	7,000	0	0	0	0	0	0.00%	0	0.0%
8622 Holiday Card Contest	848	665	1,000	1,000	1,000	2,500	2,500	0.00%	1,500	150.0%
8825 Prisoners Services Expense	19,629	19,672	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%
8826 Internal Affairs Expense	373	0	500	500	500	500	500	0.00%	0	0.0%
8827 Animal Control Expense	4,141	3,500	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%
8828 Marine Police Unit Expense	15,083	14,910	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8835 VD Clinic	2,499	767	1,500	1,500	1,500	1,500	1,500	0.00%	0	0.0%
8844 Fireworks	55,498	48,338	50,000	50,000	50,000	80,000	80,000	0.01%	30,000	60.0%
8899 Investigation-Arson	2,114	6,312	7,500	7,500	7,500	7,500	7,500	0.00%	0	0.0%
8909 OSHA Safety Requirement	36,205	39,952	48,360	48,360	48,760	53,785	53,785	0.01%	5,025	10.3%
Total Supplies	7,329,934	6,743,770	6,021,939	5,996,069	6,585,116	7,269,198	6,998,571	1.11%	413,455	6.3%
Volunteer Fire Dept										
8843 Volunteer Fire Support	0	64,606	278,220	278,220	278,220	328,921	340,730	0.05%	62,510	22.5%
8845 Turn of River VFD	308,000	304,600	274,140	274,140	274,140	353,200	268,657	0.04%	-5,483	-2.0%
8846 Long Ridge VFD	1,413,500	1,397,781	1,397,850	1,451,804	1,451,804	3,268,854	1,409,223	0.22%	-42,581	-2.9%
8847 Glenbrook VFD	151,553	153,065	137,070	137,070	137,070	134,123	134,329	0.02%	-2,741	-2.0%
8848 Belltown VFD	199,610	197,254	183,640	183,640	183,640	253,938	181,597	0.03%	-2,043	-1.1%
8849 Springdale VFD	154,000	152,300	137,070	137,070	137,070	157,591	134,329	0.02%	-2,741	-2.0%
Total Volunteer Fire Dept	2,226,663	2,269,606	2,407,990	2,461,944	2,461,944	4,496,627	2,468,865	0.39%	6,921	0.3%
Community & Cultural										
8605 Stamford Museum & Nature	3,026,473	3,081,677	1,175,000	1,175,000	1,175,000	1,240,000	1,216,000	0.19%	41,000	3.5%
8606 Ferguson Library	7,445,000	7,668,350	7,904,000	7,904,000	7,904,000	8,530,550	8,180,000	1.30%	276,000	3.5%

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8609 DSSD Arts, Crafts & Blues	0	15,000	0	0	0	0	0	0.00%	0	0.0%
8611 Stamford Historical Society	33,000	35,000	37,000	37,000	37,000	45,000	38,300	0.01%	1,300	3.5%
8613 Bartlett Arboretum	275,000	275,000	285,000	285,000	285,000	300,000	295,000	0.05%	10,000	3.5%
8614 Park Square West Garage	83,848	0	0	0	0	0	0	0.00%	0	0.0%
8615 DSSD Downtown Maint & B	22,000	23,320	0	0	0	0	0	0.00%	0	0.0%
8616 Stamford 375	0	65,000	100,000	100,000	100,000	0	0	0.00%	-100,000	-100.0%
8617 DSSD	0	0	160,000	160,000	160,000	195,000	165,500	0.03%	5,500	3.4%
8624 DSSD Jazz up July	22,000	23,320	0	0	0	0	0	0.00%	0	0.0%
8811 Memorial Day	8,180	11,259	13,000	13,000	10,507	10,500	10,500	0.00%	-7	-0.1%
8812 Veteran's Day	16,172	14,295	13,000	13,000	15,493	15,000	15,000	0.00%	-493	-3.2%
8813 Grave Registration Office	3,000	1,500	3,000	3,000	3,000	3,000	3,000	0.00%	0	0.0%
8814 Care of Graves	3,482	3,482	3,500	3,500	3,500	4,000	4,000	0.00%	500	14.3%
8819 Southwest Regional Plan	34,232	34,232	34,232	34,232	34,232	38,251	38,251	0.01%	4,019	11.7%
8837 Liberation Programs	67,980	70,000	75,000	75,000	75,000	100,000	77,600	0.01%	2,600	3.5%
8842 Youth Employment	25,000	0	25,000	25,000	25,000	25,000	25,000	0.00%	0	0.0%
8882 Chester Addison Comm Cent	33,000	33,000	35,000	35,000	35,000	50,000	36,200	0.01%	1,200	3.4%
8884 Glenbrook Community Cent	25,493	27,000	29,000	29,000	29,000	30,000	30,000	0.00%	1,000	3.4%
8885 East Side Community Center	20,600	21,836	23,000	23,000	23,000	50,000	23,800	0.00%	800	3.5%
8886 DSSD Ambassador Program	66,000	69,300	0	0	0	0	0	0.00%	0	0.0%
8887 Senior Center	180,000	180,000	200,000	200,000	200,000	215,000	215,000	0.03%	15,000	7.5%
8889 Emergency Shelters	0	0	0	0	0	15,000	15,000	0.00%	15,000	100.0%
8890 Multicultural Council	7,835	8,316	15,000	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8891 Old Town Hall Redevelop Ag	135,619	135,619	278,000	278,000	278,000	380,000	380,000	0.06%	102,000	36.7%
8892 Shelter for the Homeless	40,000	42,400	40,000	40,000	40,000	40,000	40,000	0.01%	0	0.0%
8893 Inspirica	47,520	47,520	50,000	50,000	50,000	325,000	225,000	0.04%	175,000	350.0%
8894 Charter Oak Communities	94,500	94,500	100,000	100,000	100,000	102,000	102,000	0.02%	2,000	2.0%
8895 Early Childhood Program Su	82,500	82,500	82,500	82,500	82,500	85,000	85,000	0.01%	2,500	3.0%
8896 United Way	0	0	0	0	0	12,400	12,400	0.00%	12,400	100.0%
8897 Boys & Girls Club-Yerwood C	0	0	125,000	200,000	200,000	320,000	129,400	0.02%	-70,600	-35.3%
8904 Stamford Partnership	20,000	20,000	20,000	20,000	20,000	40,000	40,000	0.01%	20,000	100.0%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
8919 Community Arts Partner Pro	50,000	55,000	65,000	65,000	65,000	65,000	65,000	0.01%	0	0.0%
8920 Harbor Commission	2,250	2,510	2,510	2,510	2,510	0	0	0.00%	-2,510	-100.0%
8921 Stamford Symphony	12,000	12,720	20,000	20,000	20,000	23,500	23,500	0.00%	3,500	17.5%
8924 Mill River Collaborative	350,000	400,000	575,000	575,000	575,000	800,000	675,000	0.11%	100,000	17.4%
8925 Stamford Center for the Arts	10,000	10,600	20,000	20,000	20,000	30,000	20,700	0.00%	700	3.5%
8926 Harbor Master	0	13,015	0	0	0	3,000	3,000	0.00%	3,000	100.0%
8927 Project Music	40,000	42,400	0	0	0	0	0	0.00%	0	0.0%
8928 Community Youth Music Pro	0	0	75,000	75,000	75,000	77,600	77,600	0.01%	2,600	3.5%
8929 Community Grants Program	0	0	75,000	75,000	75,000	75,000	75,000	0.01%	0	0.0%
8930 DOMUS Project New Hope	0	0	0	35,000	35,000	35,000	35,000	0.01%	0	0.0%
8931 Boy's Leadership Program	0	0	0	15,000	15,000	15,000	15,000	0.00%	0	0.0%
8932 Community Night Program	0	0	0	0	0	100,000	100,000	0.02%	100,000	100.0%
Total Community & Cultural	12,282,683	12,619,670	11,657,742	11,782,742	11,782,742	13,409,801	12,506,751	1.99%	724,009	6.1%
Central Service Cost Allocation										
3401 Central Service Cost Allocati	1,107,132	1,290,582	943,502	943,502	943,502	991,272	991,272	0.16%	47,770	5.1%
Total Central Service Cost Allocatio	1,107,132	1,290,582	943,502	943,502	943,502	991,272	991,272	0.16%	47,770	5.1%
Insurance Premiums										
5202 Property Ins Premium	860,220	854,620	911,982	876,316	876,316	911,982	911,982	0.15%	35,666	4.1%
5203 Liability Ins Premium	333,766	325,205	294,666	178,690	178,690	223,725	223,725	0.04%	45,035	25.2%
5204 Umbrella Ins Premium	272,000	265,986	272,000	265,575	265,575	265,575	265,575	0.04%	0	0.0%
5206 Law Enforcement Ins Premiu	88,636	81,600	88,636	232,900	232,900	232,900	232,900	0.04%	0	0.0%
5207 Excess Compensation Ins Pr	342,167	333,725	329,127	329,115	329,115	329,115	329,115	0.05%	0	0.0%
5209 Public Officials Ins Premium	29,545	28,560	29,545	20,141	20,141	20,141	20,141	0.00%	0	0.0%
5210 School Board Ins Premium	9,229	12,240	9,229	14,914	14,914	14,914	14,914	0.00%	0	0.0%
5211 Nursing Home G/L Ins Premi	79,245	81,304	0	0	0	0	0	0.00%	0	0.0%
5212 Crime Ins Premium	11,118	9,952	20,000	20,000	20,000	20,000	20,000	0.00%	0	0.0%
5214 Marine Ins Premium	24,750	23,133	30,000	23,402	23,402	30,000	30,000	0.00%	6,598	28.2%
5215 Senior Center Legal Liability	15,216	15,262	15,216	15,244	15,244	15,244	15,244	0.00%	0	0.0%
5216 WC 2nd Injury Fund Ins. Pre	358,439	368,693	358,439	358,439	358,439	358,439	358,439	0.06%	0	0.0%
5299 Miscellaneous Ins Premium	191,832	154,466	181,402	199,081	199,081	269,402	269,402	0.04%	70,321	35.3%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			Department Request	FY 17/18			
			Adopted Budget	Revised Budget	Projected Exp & Enc		Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
Total Insurance Premiums	2,616,163	2,554,746	2,540,242	2,533,817	2,533,817	2,691,437	2,691,437	0.43%	157,620	6.2%
Self Insurance Payments										
5251 Self Ins Payments - Auto	74,521	90,933	310,575	260,575	260,575	367,828	367,828	0.06%	107,253	41.2%
5252 Self Ins Payments - General	55,853	71,151	812,944	802,944	802,944	1,274,514	1,274,514	0.20%	471,570	58.7%
5254 Self Ins Payments - Fire	73,947	38,172	200,000	210,000	210,000	200,000	200,000	0.03%	-10,000	-4.8%
5256 Self Ins Payments - Workers'	11,903,004	8,597,581	8,832,785	8,832,785	8,832,785	8,564,348	8,564,348	1.36%	-268,437	-3.0%
5257 Self Ins Payments - Auto Phy	120,081	93,859	50,000	56,425	56,425	50,000	50,000	0.01%	-6,425	-11.4%
Total Self Insurance Payments	12,227,407	8,891,696	10,206,304	10,162,729	10,162,729	10,456,690	10,456,690	1.66%	293,961	2.9%
Other										
2850 Mayor's Expense Account	15,011	9,419	7,800	7,800	7,800	9,400	9,400	0.00%	1,600	20.5%
3306 Minority Recruit & Hiring	3,435	0	0	0	0	0	0	0.00%	0	0.0%
3307 Meter Readings	20,129	9,917	26,300	26,300	19,619	26,300	26,300	0.00%	6,681	34.1%
3501 Canvassing Voters List	39,654	26,487	42,000	42,000	42,000	30,000	30,000	0.00%	-12,000	-28.6%
5219 Safety & Loss Control Expen	2,576	146	4,000	4,000	4,000	4,000	4,000	0.00%	0	0.0%
8100 Dues & Fees	54,938	39,020	47,404	48,629	48,934	56,674	52,454	0.01%	3,520	7.2%
8105 Nursing Home User Fees	612,592	273,886	0	0	0	0	0	0.00%	0	0.0%
8233 Non Bond Interest Expendit	4,088	7,441	7,500	7,500	-3,659	5,000	5,000	0.00%	8,659	-236.6%
8305 Amortization Costs	-102,708	-137,555	0	0	0	0	0	0.00%	0	0.0%
8400 Misc Contingency	0	68,350	454,007	454,007	162,831	405,831	405,831	0.06%	243,000	149.2%
8618 STC Parking Fees	0	172,744	166,250	166,250	200,000	200,000	200,000	0.03%	0	0.0%
8808 Primary Expenses-Local	66,736	40,065	60,000	26,000	26,000	85,000	85,000	0.01%	59,000	226.9%
8809 Presidential Primary	0	145,061	0	0	520	0	0	0.00%	-520	-100.0%
8810 Election Expenses	223,955	169,120	315,100	350,100	350,575	240,000	240,000	0.04%	-110,575	-31.5%
8816 Employee Recognition Progr	340	4,141	2,350	2,350	2,350	4,350	4,350	0.00%	2,000	85.1%
8818 Probate Court	48,600	48,600	48,600	48,600	48,600	48,600	48,600	0.01%	0	0.0%
8822 Police Commission Expense	5	176	500	500	500	500	500	0.00%	0	0.0%
8839 Administrative Expenses	50,284	16,127	30,000	30,000	30,600	30,000	30,000	0.00%	-600	-2.0%
8858 Alarm Registration Program	6,498	6,435	7,000	7,000	7,000	7,000	7,000	0.00%	0	0.0%
8859 Chargeback From WPCA	350,520	395,741	408,989	408,989	408,989	482,286	482,286	0.08%	73,297	17.9%
8898 Program Expansion	0	0	0	0	0	85,000	0	0.00%	0	0.0%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
8911 Labor Contract Estimate	-353,764	4,286,512	0	7,831,631	7,312,026	0	0	0.00%	-7,312,026	-100.0%
8912 Misc Communication Exp	3,250	3,300	4,971	4,971	4,971	4,971	4,971	0.00%	0	0.0%
Total Other	1,046,141	5,585,134	1,632,771	9,466,627	8,673,656	1,724,912	1,635,692	0.26%	-7,037,964	-81.1%
BOE Billed Services										
8990 BOE Custodial Overtime	0	0	0	0	0	91,938	91,938	0.01%	91,938	100.0%
Total BOE Billed Services	0	0	0	0	0	91,938	91,938	0.01%	91,938	100.0%
City Support to BOE										
8999 City Support to BOE	0	0	-4,857,710	-4,857,710	-4,857,710	-5,054,964	-5,017,199	-0.80%	-159,489	3.3%
Total City Support to BOE	0	0	-4,857,710	-4,857,710	-4,857,710	-5,054,964	-5,017,199	-0.80%	-159,489	3.3%
Transfer to Other Funds										
9002 Transfer to General Fund	1,691,629	1,489,065	1,538,023	1,538,023	2,064,127	2,272,350	2,072,350	0.33%	8,223	0.4%
9010 Transfer to Capital Projects	0	110,292	0	0	0	0	0	0.00%	0	0.0%
9012 Transfer to Capital Non-Rec	0	500,000	0	0	0	0	0	0.00%	0	0.0%
9024 Transfer to Grant Fund #24	863,604	1,595,577	1,558,318	1,585,267	1,585,267	1,757,212	1,757,212	0.28%	171,945	10.8%
9044 Transfer to Marina Fund	74,250	0	31,038	31,038	36,065	30,266	30,266	0.00%	-5,799	-16.1%
9071 Transfer to Rainy Day Fund	1,100,000	300,000	0	0	0	0	0	0.00%	0	0.0%
9093 Transfer to Risk Manageme	0	0	0	15,599	0	0	0	0.00%	0	0.0%
Total Transfer to Other Funds	3,729,483	3,994,934	3,127,379	3,169,927	3,685,459	4,059,828	3,859,828	0.61%	174,369	4.7%
Debt Service										
8301 Bonds - Principal	922,150	959,760	7,264,932	7,264,932	7,264,932	7,560,330	7,560,330	1.20%	295,398	4.1%
8302 Interest Expense	3,930,459	3,696,852	3,999,119	3,999,119	3,999,119	3,774,643	3,774,643	0.60%	-224,476	-5.6%
8303 Depreciation Expense	5,573,381	5,606,779	0	0	27,506	0	0	0.00%	-27,506	-100.0%
8306 Cost of Issuance	6,810	333,828	12,000	12,000	12,000	12,000	12,000	0.00%	0	0.0%
9006 Transfer to Debt Service	48,772,296	49,342,250	51,784,387	51,784,387	51,524,871	52,185,907	52,185,907	8.31%	661,036	1.3%
Total Debt Service	59,205,096	59,939,469	63,060,438	63,060,438	62,828,428	63,532,880	63,532,880	10.11%	704,452	1.1%
BOE										
3506 NP Health & Welfare	87,816	85,721	89,136	89,136	89,136	91,553	91,553	0.01%	2,417	2.7%
3507 Non-Public Transportation	2,775,219	2,902,386	2,931,913	2,931,913	2,931,913	3,198,063	3,198,063	0.51%	266,150	9.1%
3508 Student Health Centers	179,172	179,172	179,172	179,172	179,172	179,172	179,172	0.03%	0	0.0%
9990 School Crossing Guards	0	0	847,080	847,080	847,080	968,240	933,660	0.15%	86,580	10.2%

Fiscal Year 2017/2018 - Line Item Summary All Funds (Appendix B)

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Line Item	FY 14/15 Actual	FY 15/16 Actual	FY 16/17			FY 17/18				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Variance Projected	% Var Projected
9993 Public School Nurses	0	0	2,760,327	2,760,327	2,760,327	2,874,620	2,871,936	0.46%	111,609	4.0%
9994 Private & Parochial School N	0	0	1,250,303	1,250,303	1,250,303	1,212,104	1,211,603	0.19%	-38,700	-3.1%
9995 Pension & OPEB	3,065,906	4,894,952	4,759,400	4,801,000	4,801,000	8,991,200	8,991,200	1.43%	4,190,200	87.3%
9996 Pre Kindergarten	1,789,276	1,725,340	2,309,144	1,669,175	1,669,175	2,604,938	2,604,938	0.41%	935,763	56.1%
9998 Board of Education	240,900,847	245,519,008	253,634,798	254,233,167	254,174,167	257,922,166	257,922,166	41.06%	3,747,999	1.5%
Total BOE	248,798,237	255,306,580	268,761,273	268,761,273	268,702,273	278,042,056	278,004,291	44.26%	9,302,018	3.5%
Capital										
7301 Capital Outlay - Equipment	0	0	50,000	50,000	50,000	50,000	50,000	0.01%	0	0.0%
8307 Capital Reserve	0	0	1,000,000	1,000,000	1,000,000	1,150,000	1,150,000	0.18%	150,000	15.0%
Total Capital	0	0	1,050,000	1,050,000	1,050,000	1,200,000	1,200,000	0.19%	150,000	14.3%
Grand Total	580,342,228	588,572,102	597,508,446	613,397,644	612,946,254	634,514,941	628,166,532	100.00%	15,220,278	2.5%

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

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Dept	Program	Union Job Title	FY 16/17	FY 17/18	
			Pos Count	Pos Count	Pos Variance
Fund: 0001 General Fund					
0103	Controller				
	1032 Financial Processing & Reporting	MAA Time & Attendance Mgr	0	1	1
		Total	0	1	1
0105	Office of Policy & Management				
	1011 Office of Policy & Management	UAW Admin Coordinator OPM	0	1	1
	1011 Office of Policy & Management	MAA OPM Director	1	0	-1
	1011 Office of Policy & Management	PP OPM Director	0	1	1
		Total	1	2	1
0211	Road Maintenance				
	2111 Road Maintenance	UE Heavy Equip Operator	26	27	1
	2111 Road Maintenance	UE Laborer 37.5	2	1	-1
	2116 Storm Water Management	UE Heavy Equip Operator	4	5	1
	2116 Storm Water Management	UE Laborer 37.5	1	0	-1
		Total	33	33	0
0212	Fleet Management				
	2121 Vehicle Maintenance	UE Equipment Mechanic 37.5	8	7	-1
	2121 Vehicle Maintenance	MAA Fleet Foreman	0	1	1
		Total	8	8	0
0213	Facilities & Parks Maintenance				
	2133 Government Center	MAA Operations Foreman 37.5	0	1	1
	2134 Parks Maintenance	UAW Working Foreman-UAW	1	0	-1
		Total	1	1	0
0214	Solid Waste				
	2141 Transfer Station	UE Equipment Mechanic 37.5	0	1	1
	2141 Transfer Station	UE Laborer 37.5	2	1	-1
	2142 Recycling	UE Laborer 37.5	8	10	2
	2142 Recycling	UE Collection Driver	8	9	1
		Total	18	21	3
0216	Transportation, Traffic & Parking				

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

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Dept	Program	Union Job Title	FY 16/17	FY 17/18	
			Pos Count	Pos Count	Pos Variance
Fund: 0001 General Fund					
	2210 Transportation Planning & Engin	UAW Traffic Signal Tech II	0	1	1
	2210 Transportation Planning & Engin	UAW Traffic Signal Tech	2	1	-1
	2210 Transportation Planning & Engin	UAW Traffic Analyst	0	1	1
		Total	2	3	1
0217	Building Inspection				
	2137 Building Inspection	UAW Construction Bldg Insp	1	3	2
		Total	1	3	2
0230	Land Use				
	2300 Land Use Administration	MAA Management Analyst 37.5	0	1	1
	2310 Planning	UAW Customer Service Spec	0	1	1
	2310 Planning	UAW Office Support Specialist	2	1	-1
	2320 Zoning	UAW Land Use Inspector	3	2	-1
	2340 Environmental Protection	MAA Exec Dir Envir Prot Bd	0	1	1
	2340 Environmental Protection	MAA Environmental Planner	1	0	-1
	2340 Environmental Protection	UAW Environmental Analyst	1	2	1
		Total	7	8	1
0260	Operations Administration				
	2600 Operations Administration	PP Parks & Rec Bureau Chief	0	1	1
		Total	0	1	1
0310	Public Safety, Health & Welfare Admin				
	3101 PSHW Administration	MAA Social Serv Comm Coord	1	0	-1
	3101 PSHW Administration	MAA Public Safety Analyst	0	1	1
		Total	1	1	0
0330	Police Department				
	3300 Police Administration	POL Police Officer	22	18	-4
	3300 Police Administration	POL Police Sergeant	15	14	-1
	3300 Police Administration	UAW Research Assistant	1	0	-1
	3301 Patrol	POL Police Officer	141	142	1
	3304 Criminal Investigations	POL Police Officer	49	52	3

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

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			FY 16/17	FY 17/18	
Dept	Program	Union Job Title	Pos Count	Pos Count	Pos Variance
Fund: 0001 General Fund					
	3304 Criminal Investigations	POL Police Sergeant	11	12	1
Total			239	238	-1
0351	Stamford Fire Department				
	3521 Suppression	FIR Firefighter	191	185	-6
Total			191	185	-6
0391	Social Services				
	3910 Social Services	MAA Director of Social Services	0	1	1
Total			0	1	1
0402	Human Resources				
	4020 Human Resources	MAA Benefits Manager	1	0	-1
	4020 Human Resources	MAA Retirement Ben Specialist	0	1	1
	4020 Human Resources	MAA Health&Welfare Ben Specialist	0	1	1
	4020 Human Resources	UAW Admin Account Clerk	0	1	1
	4020 Human Resources	UAW Account Clerk I	1	0	-1
	4020 Human Resources	MAA Time & Attendance Mgr	1	0	-1
Total			3	3	0
0501	Mayor's Office				
	1200 Economic Development	MAA Economic Devel Analyst	0	1	1
Total			0	1	1
0555	Government Services				
	5050 Town and City Clerk	UAW Account Clerk II	1	0	-1
Total			1	0	-1
Grand Total			506	510	4

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

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			FY 16/17	FY 17/18	
Dept	Program	Union Job Title	Pos Count	Pos Count	Pos Variance
Fund: 0024 Grants					
0110	Grants Administration				
	0154 Immunization Expansion Progra	NUR Pub Hlth Nurse-52 Weeks	0	1	1
	0154 Immunization Expansion Progra	NUR P Hlth Nurse Bilingual -52 wks	1	0	-1
	0210 Cost Sharing Grant	UAW Office Support Specialist	0	1	1
	0210 Cost Sharing Grant	UAW Outreach Worker	1	0	-1
Total			2	2	0
Grand Total			2	2	0

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

			FY 16/17	FY 17/18	
Dept	Program	Union Job Title	Pos Count	Pos Count	Pos Variance
Fund: 0029 Parking Fund					
0216	Transportation, Traffic & Parking				
	2139 Parking	UE Traffic Viol Officer - 37.5	6	7	1
	2139 Parking	UE Traffic Viol Officer - 40	2	1	-1
Total			8	8	0
Grand Total			8	8	0

Fiscal Year 2017/2018 - Full Time Salary Variance Report (Appendix C)

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				FY 16/17	FY 17/18	
Dept	Program	Union Job Title		Pos Count	Pos Count	Pos Variance
Fund: 0033 Water Pollution Control Authority						
0240	Water Pollution Control					
	2413 Sludge Processing and Disposal	TEA	Plant Operator I - WPCA	4	3	-1
	2424 Sanitary Sewer Maintenance	TEA	Utility Worker	0	1	1
Total				4	4	0
Grand Total				4	4	0