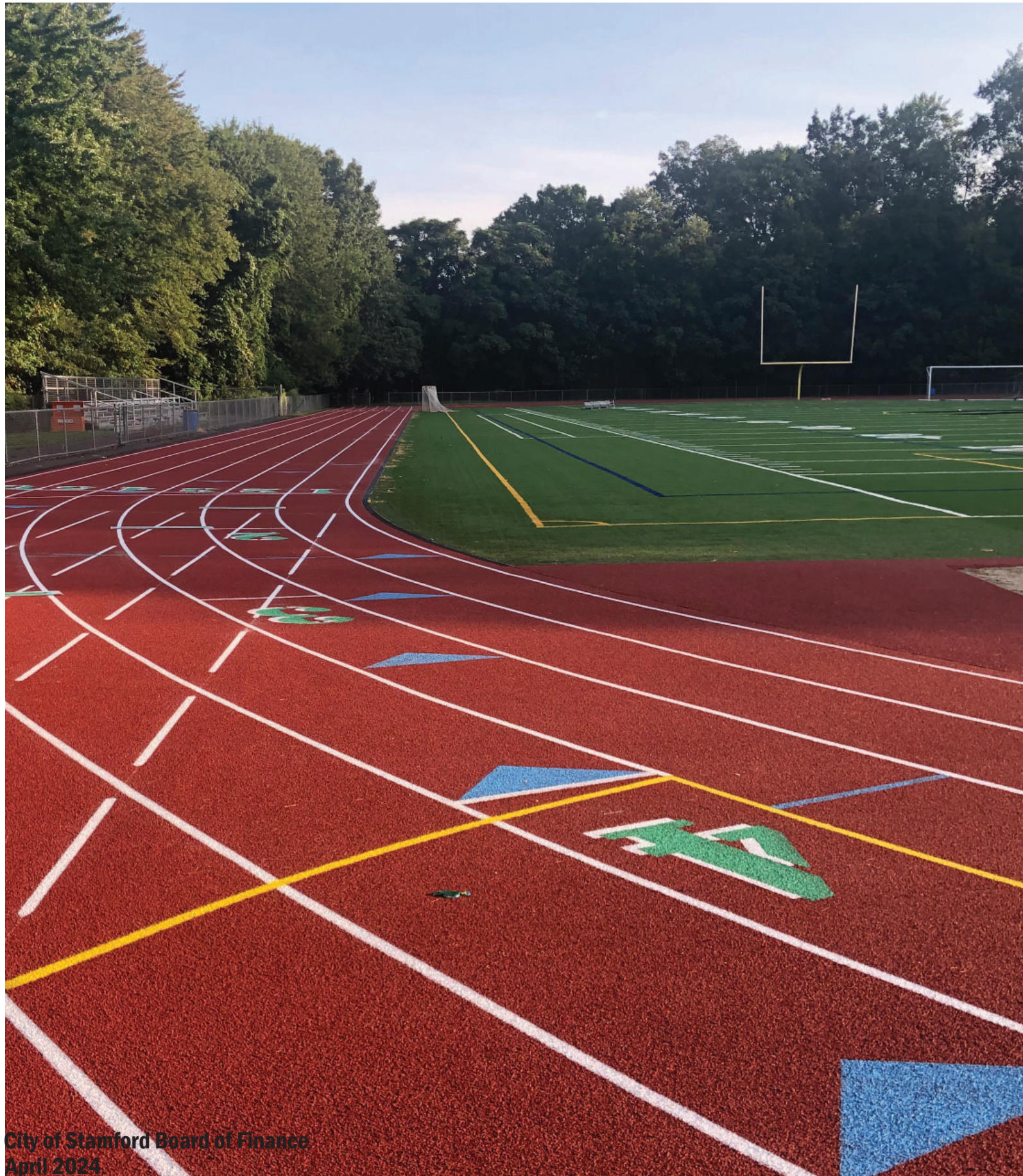


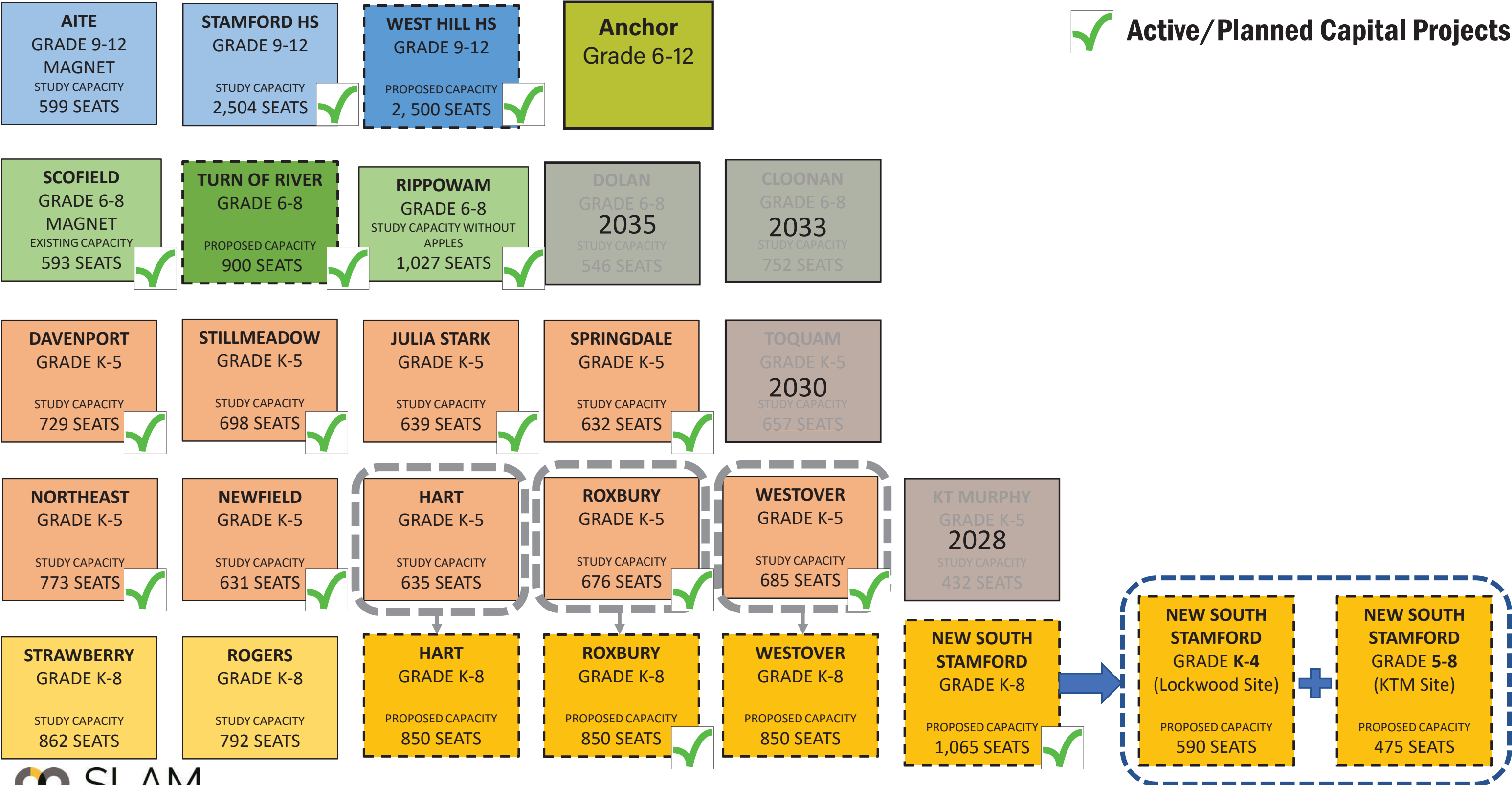
# School Construction Updates



\*Analysis represents a data point as of date issued and is subject to change due to the evolving nature of the work represented.

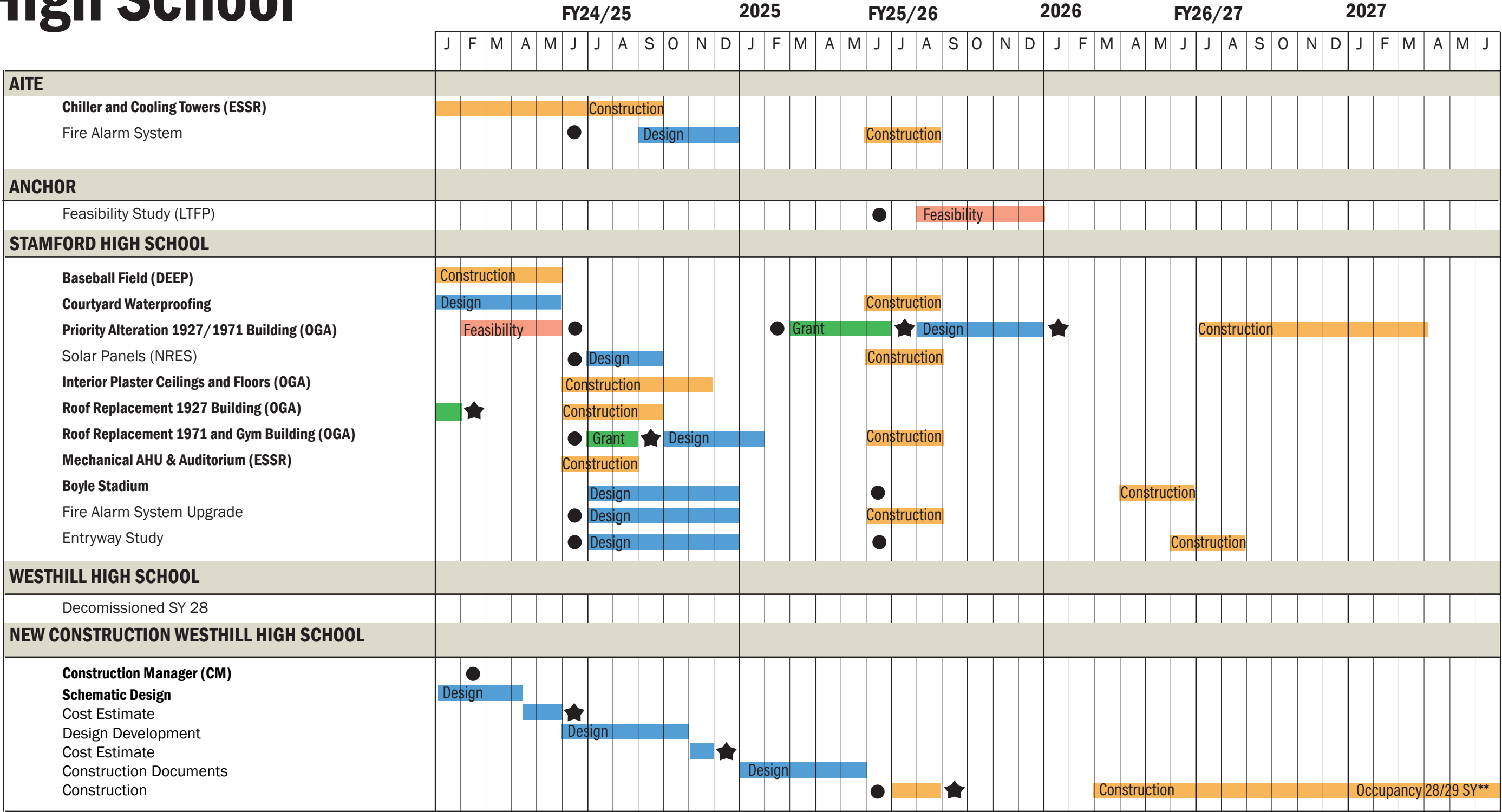
# Physical Plant

 **Active/Planned Capital Projects**



# Projected Construction Schedules

## High School



Budget/Contract Approval ● Grant Services ■  
 Grant Milestone ★ Design Services ■  
 Feasibility ■ Construction ■  
 \*State Grant Pending

\*Analysis represents a data point as of date issued and is subject to change due to the evolving nature of the work represented.

# Stamford High School Athletics



# Projected Construction Schedules

## K-8 and Middle

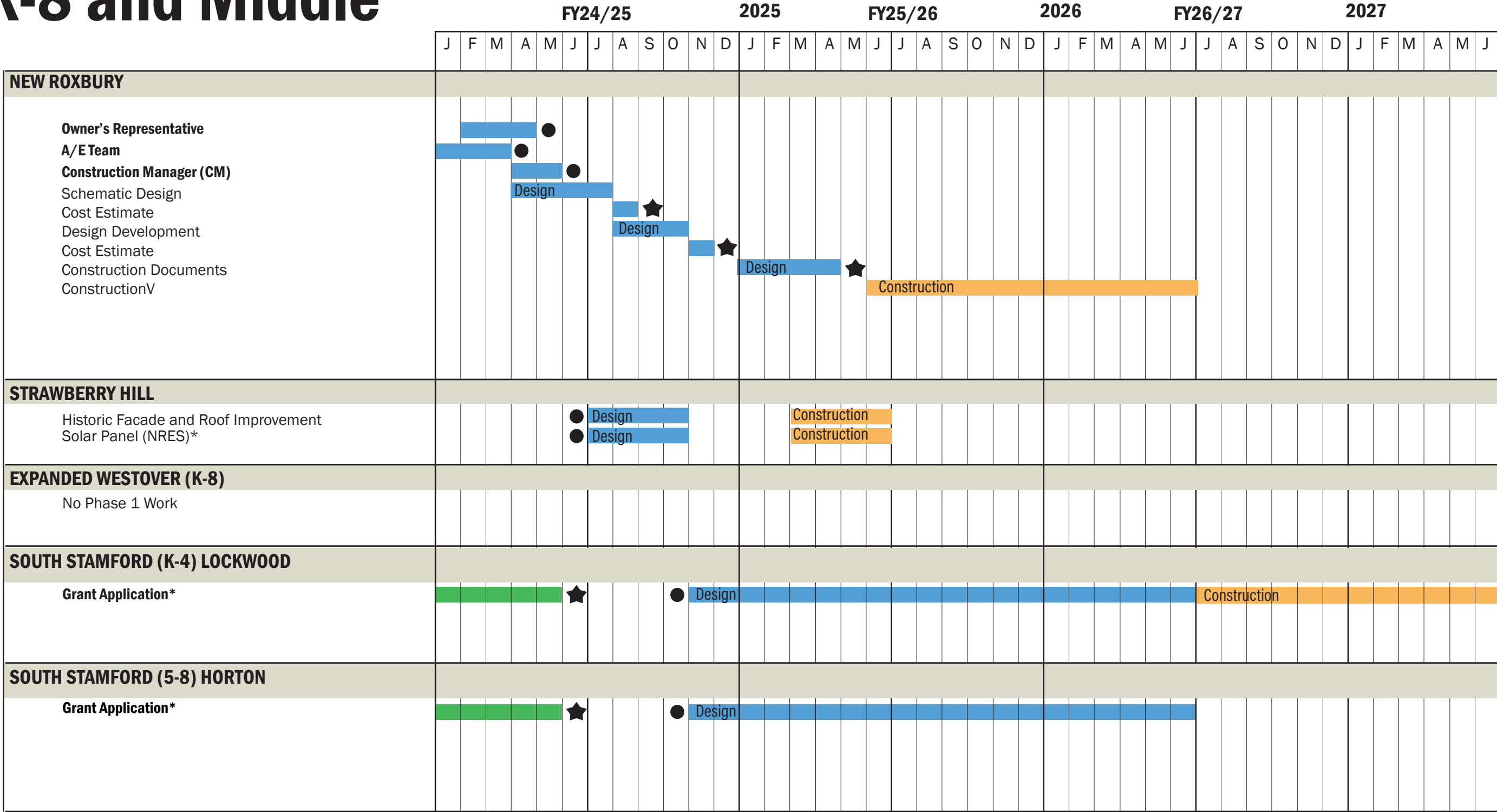
	FY24/25					2025					FY25/26					2026					FY26/27					2027																
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J
<b>CLOONAN (6-8)</b>																																										
No Phase 1 Work - Decomissioned SY 2033																																										
<b>DOLAN (6-8)</b>																																										
No Phase 1 Work - Decomissioned SY 2035																																										
<b>RIPPOWAM (6-8)</b>																																										
<b>Auditorium Rigging</b>																																										
<b>BMS and Controls (ESSR)</b>																																										
Restroom Accessibility (OGA)																																										
HVAC Controls and BMS (OGA)*																																										
Site Improvements																																										
<b>SCOFIELD (6-8)</b>																																										
<b>Music Rooms Conditioning Upgrades (ARP)</b>																																										
<b>Scofield Roof Top Unit (ARP)</b>																																										
<b>Hot Water Upgrade (ESSR)</b>																																										
<b>TURN OF RIVER (6-8)</b>																																										
<b>BMS (Controls), Unit Ventilator Valves (ARP)</b>																																										
Roof Replacement (OGA)																																										
<b>NEW HART (K-8)</b>																																										
No Phase 1 Work																																										
<b>ROGERS INTERNATIONAL MAGNET (K-8)</b>																																										
Solar Panel (NRES)*																																										

Budget/Contract Approval ● Grant Services ■  
 Grant Milestone ★ Design Services ■  
 Feasibility ■ Construction ■  
 \*Grant Pending

\*Analysis represents a data point as of date issued and is subject to change due to the evolving nature of the work represented.

# Projected Construction Schedules

## K-8 and Middle

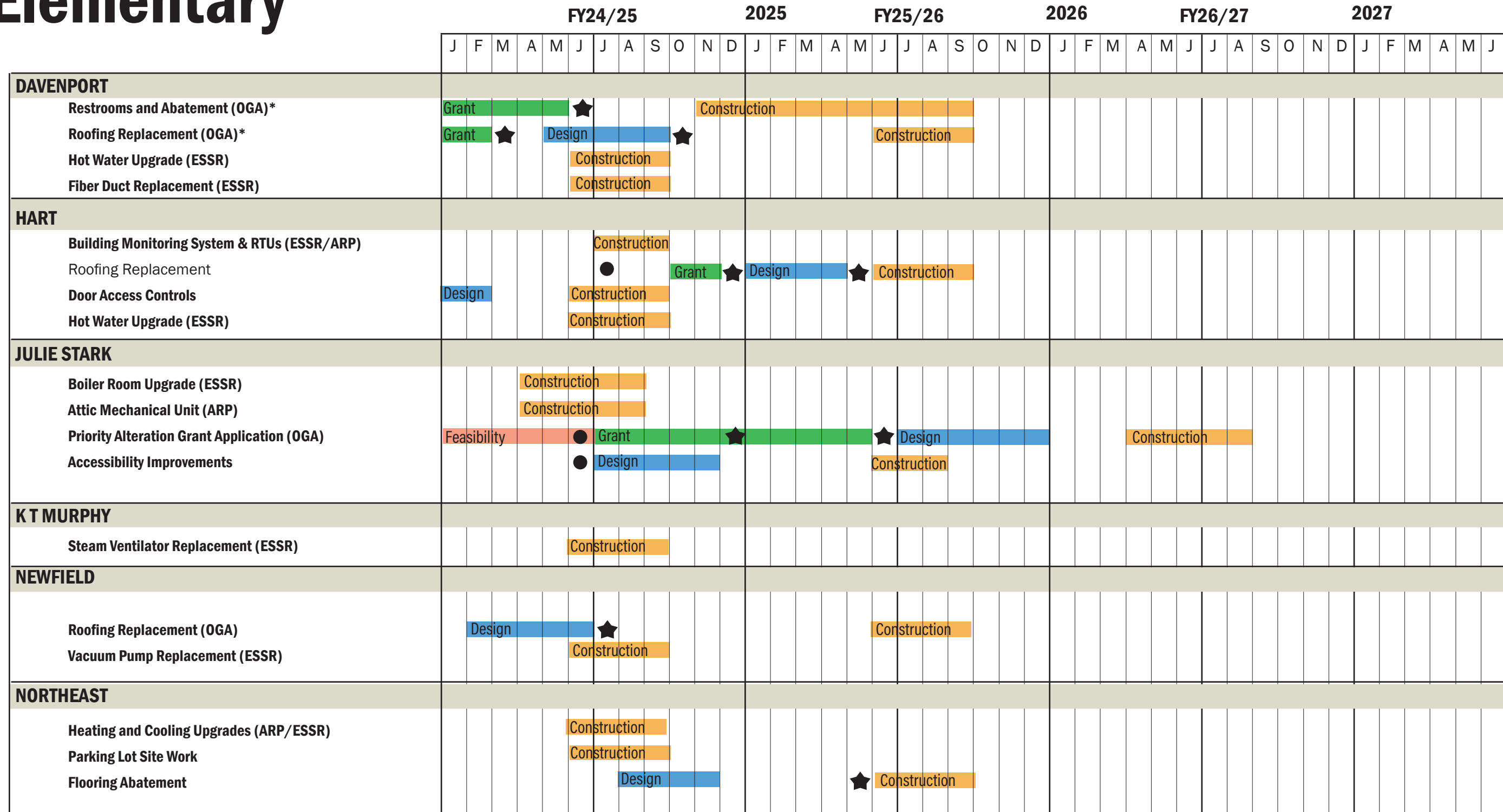


Budget/Contract Approval ● Grant Services ■  
 Grant Milestone ★ Design Services ■  
 Feasibility ■ Construction ■  
 \*Grant Pending

\*Analysis represents a data point as of date issued and is subject to change due to the evolving nature of the work represented.

# Projected Construction Schedules

## Elementary



Budget/Contract Approval ● Grant Services ■  
 Grant Milestone ★ Design Services ■  
 Feasibility ■ Construction ■  
 \*Grant Pending

# Projected Construction Schedules

## Elementary

	FY24/25					2025					FY25/26					2026					FY26/27					2027																
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J
<b>ROXBURY (K-5)</b>																																										
No Phase 1 Work - Decomissioned SY 2027																																										
<b>SPRINGDALE</b>																																										
Window Replacement (OGA)	■		★																																							
Flooring Abatement (OGA)					■					■																																
Restroom Renovations	■				■					■																																
Steam to Hot Water Conversion (OGA)*	■		■		■										■																											
<b>STILLMEADOW</b>																																										
Hot Water Upgrades (ESSR)					■					■																																
HVAC Roof Top Units/BMS (ARP)	■		■							■																																
<b>TOQUAM</b>																																										
Exterior Doors					●		■		●		■		■		●		■		■																							
Switchgear Repairs					●		■		■		■		■		■		■																									
<b>WESTOVER</b>																																										
Mechanical Upgrades (ESSR)					■					■																																
Solar Panels (NRES)*					●		■							■																												

Budget/Contract Approval ● Grant Services ■  
 Grant Milestone ★ Design Services ■  
 Feasibility ■ Construction ■  
 \*Grant Pending

\*Analysis represents a data point as of date issued and is subject to change due to the evolving nature of the work represented.



# New Capital Westhill High School



# Westhill High School: Milestones

- **June 2023 Commencement of Owners Representative**
- **June 2023 State Increased Authorization**
- **October 2023 Commencement of Architecture/Engineering**
  - December 2023 - April 2024 Schematic Design**
- **March 2024 Construction Manager Pre-Construction**
- **March 2024 Commissioning Agent Selected**
- **April 2024 Schematic Design Deliverable**
- **June 2024 Schematic Cost Estimate**
- **Summer 2025 Construction Mobilization**

# City of Stamford

## Westhill High School

### Financial Status Report (\$000's)

Date: March 29, 2024

	A	B	C	D1	D2	D	E	F	G
	Budget			Contracted Project Costs			Anticipated Costs		Remaining Balance (C - F)
	Project Budget	Approved Transfers	Approved Budget w/ Transfers	Paid	Unpaid	Total Contract	Planned, but not Contracted	Anticipated Total Costs (D + E)	
Budget developed as of 10/18/2023									
<b>I. Building Construction</b>									
<u>A.</u> New Building & Renovation	\$ 218,570.6	\$ -	\$ 218,570.6	\$ -	\$ -	\$ -	\$ 218,570.6	\$ 218,570.6	\$ -
<u>B.</u> Other Construction				-	-	-	-	-	-
<b>Total Building Construction</b>	<b>218,570.6</b>	<b>-</b>	<b>218,570.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>218,570.6</b>	<b>218,570.6</b>	<b>-</b>
<b>II. Related Construction</b>									
<u>A.</u> Sitework	26,391.0	-	26,391.0	-	-	-	26,391.0	26,391.0	-
<u>B.</u> Site Utility Systems	-	-	-	-	-	-	-	-	-
<u>C.</u> Building Demolition	12,734.5	-	12,734.5	-	-	-	12,734.5	12,734.5	-
<u>D.</u> Hazardous Material Removal	-	-	-	-	-	-	-	-	-
<u>E.</u> Sustainable Elements	-	-	-	-	-	-	-	-	-
<b>Total Related Construction</b>	<b>39,125.5</b>	<b>-</b>	<b>39,125.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39,125.5</b>	<b>39,125.5</b>	<b>-</b>
<b>III. Escalation</b>									
<b>Total Construction</b>	<b>\$ 257,696.1</b>	<b>\$ -</b>	<b>\$ 257,696.1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 257,696.1</b>	<b>\$ 257,696.1</b>	<b>\$ -</b>
<b>IV. Furniture, Fixtures &amp; Equipment (FF&amp;E)</b>									
<u>A.</u> Loose Furnishings	4,982.0	-	4,982.0	-	-	-	4,982.0	4,982.0	-
<u>B.</u> Program Related Equipment	150.0	-	150.0	-	-	-	150.0	150.0	-
<u>C.</u> Data/Telecomm Equipt	4,483.8	-	4,483.8	-	-	-	4,483.8	4,483.8	-
<u>D.</u> Audio/Visual Equipment	-	-	-	-	-	-	-	-	-
<u>E.</u> Security Equipment	-	-	-	-	-	-	-	-	-
<u>F.</u> Specialty Signage	-	-	-	-	-	-	-	-	-
<b>Total FF &amp; E</b>	<b>9,615.8</b>	<b>-</b>	<b>9,615.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,615.8</b>	<b>9,615.8</b>	<b>-</b>

# Roxbury and South Schools: Milestone

## **Roxbury K-8**

- **April 2024 Architect Contract Approval**
- **May 2024 Owners Representative Selection**
- **August 2024 Construction Manager Selection**
- **Construction Fall 2025**

## **The South Schools**

- **Accepted to the Priority List December 2024**
- **Approved by State Legislature June 2024**
- **June 2024 Architectural Selection**

# Roxbury K-8 School

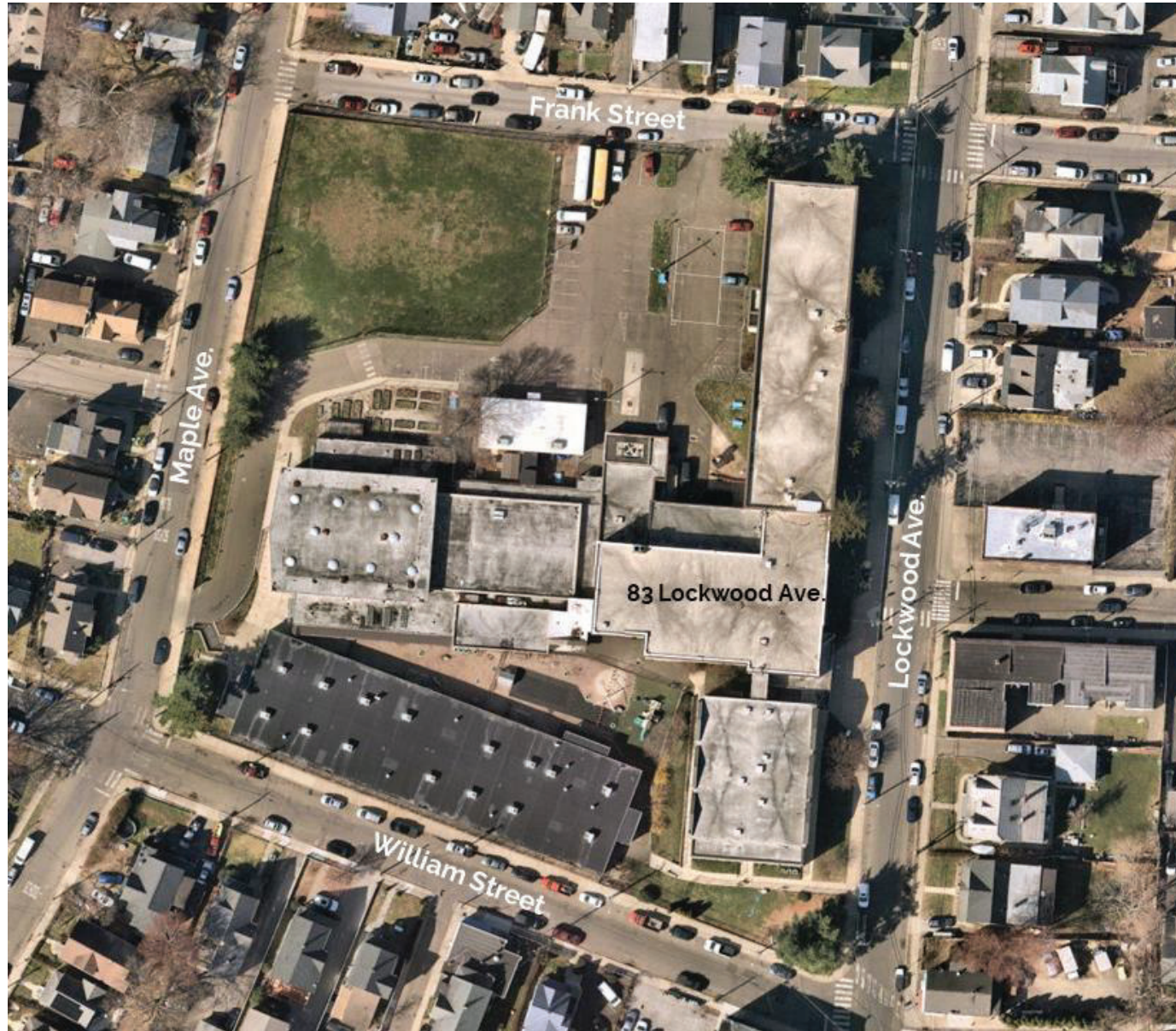


## Conceptual Site Plan

- 1 Preserve & enhance existing tree lined street along West Hill Roads and south property line

# The South Schools

Lockwood Ave. Site  
Grades K-4



Existing



Proposed

# The South Schools

Horton St. Site  
Grades 5-8



Existing



Proposed

# The South Schools

Lockwood Ave. Site  
Grades K-4



Main Entrance Study



**BOE Cash Flow Model  
FY '25 Presentation**

<b>Funding:</b>		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	<b>Accumulated Totals FY '23 - '30</b>
<b>Fund 57 - BOE Capital Reserve:</b>										
<b>Beginning Balance</b>		<b>20,000,000</b>	<b>20,000,000</b>	<b>34,251,909</b>	<b>33,942,558</b>	<b>19,398,525</b>	<b>10,780,171</b>	<b>13,305,380</b>	<b>30,106,439</b>	
<b>Additions:</b>										
<b>Transfers - BOE Capital Reserve</b>			20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	0	120,000,000
<b>Reimbursements Received</b>										
<b>Gross</b>			10,451,075	65,723,017	62,211,506	80,480,232	83,902,641	55,970,818	21,351,315	380,090,603
<b>Less 5 % Retainage</b>			(522,554)	(3,286,151)	(3,110,575)	(4,024,012)	(4,195,132)	(2,798,541)	(1,067,566)	(19,004,530)
<b>Net Reimbursement</b>			9,928,521	62,436,867	59,100,931	76,456,220	79,707,509	53,172,277	20,283,749	361,086,073
<b>Total Additions</b>		<b>0</b>	<b>29,928,521</b>	<b>82,436,867</b>	<b>79,100,931</b>	<b>96,456,220</b>	<b>99,707,509</b>	<b>73,172,277</b>	<b>20,283,749</b>	<b>481,086,073</b>
<b>Withdrawals:</b>										
<b>Eligible Reimbursable Expenses</b>		0	(15,676,612)	(82,746,217)	(72,630,705)	(84,404,996)	(83,651,463)	(42,130,495)	(10,961,724)	(392,202,212)
<b>Other Misc. Items - Non-Eligibles In Addition To Bonding</b>		0	0	0	(21,014,259)	(20,669,579)	(13,530,836)	(14,240,723)	0	(69,455,398)
<b>Total Withdrawals</b>		<b>0</b>	<b>(15,676,612)</b>	<b>(82,746,217)</b>	<b>(93,644,964)</b>	<b>(105,074,575)</b>	<b>(97,182,299)</b>	<b>(56,371,218)</b>	<b>(10,961,724)</b>	<b>(461,657,610)</b>
<b>Fund 57 - BOE Capital Reserve Ending Balance</b>		<b>20,000,000</b>	<b>34,251,909</b>	<b>33,942,558</b>	<b>19,398,525</b>	<b>10,780,171</b>	<b>13,305,380</b>	<b>30,106,439</b>	<b>39,428,463</b>	
<b>Annual Bond Limit</b>			0	20,000,000	40,000,000	57,000,000	45,000,000	25,000,000	25,000,000	212,000,000
<b>Capital Local Share</b>			<b>23,469,006</b>	<b>18,654,458</b>	<b>38,890,795</b>	<b>77,669,579</b>	<b>58,530,836</b>	<b>39,240,723</b>	<b>12,267,200</b>	<b>268,722,598</b>
<i>A - Non-Eligible Expenses Paid 100% by Local Bond Share</i>			<i>2,358,923</i>	<i>1,375,000</i>	<i>6,375,000</i>	<i>8,784,698</i>	<i>17,792,340</i>	<i>19,447,117</i>	<i>5,000,000</i>	<i>61,133,078</i>
<i>B - Eligible Expenses Paid 20% / 25% or 40% / 45% by Local Bond Share</i>			<i>21,110,083</i>	<i>17,279,458</i>	<i>32,515,795</i>	<i>68,884,881</i>	<i>40,738,496</i>	<i>19,793,606</i>	<i>7,267,200</i>	<i>207,589,519</i>
<i>Variance Over / (Under) Bond Limit</i>			<i>23,469,006</i>	<i>(1,345,542)</i>	<i>(1,109,205)</i>	<i>20,669,579</i>	<i>13,530,836</i>	<i>14,240,723</i>	<i>(12,732,800)</i>	<i>56,722,598</i>
<i>Accumulated Over / (Under)</i>			<i>23,469,006</i>	<i>22,123,464</i>	<i>21,014,259</i>	<i>41,683,838</i>	<i>55,214,674</i>	<i>69,455,398</i>	<i>56,722,598</i>	
<b>Total Funding Balance - Proceeds &amp; Fund 57</b>		<b>20,000,000</b>	<b>34,251,909</b>	<b>53,942,558</b>	<b>59,398,525</b>	<b>67,780,171</b>	<b>58,305,380</b>	<b>55,106,439</b>	<b>64,428,463</b>	

Expense:									
Westhill High School									
		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
Design 8/1/23 - 5/31/25   Construction 5/1/25 - 10/31/29   Occupancy FY '29									
Original SLAM Local Share Est.	75,232,800		2,256,948	12,789,576	18,808,200	18,808,200	15,046,560	7,523,280	
<b>Recommended Local Bond</b>	<b>110,988,791</b>		<b>751,598</b>	<b>1,661,983</b>	<b>17,855,991</b>	<b>39,459,873</b>	<b>25,869,923</b>	<b>18,075,667</b>	<b>7,313,756</b>
<b>Total Project Cost</b>	<b>301,313,888</b>		3,006,392	6,647,930	56,423,962	142,839,493	58,479,693	19,661,393	14,255,025
Total Non-Eligible Expenses	47,547,092		0	0	5,000,000	5,000,000	15,000,000	17,547,092	5,000,000
<i>Paid 100% by Local Bond Share - A</i>	<i>47,547,092</i>		<i>0</i>	<i>0</i>	<i>5,000,000</i>	<i>5,000,000</i>	<i>15,000,000</i>	<i>17,547,092</i>	<i>5,000,000</i>
Total Eligible Expenses	253,766,796		3,006,392	6,647,930	51,423,962	137,839,493	43,479,693	2,114,301	9,255,025
<i>Paid 80% / 75% by Fund 57 - BOE Capital Reserve</i>	<i>190,325,097</i>		<i>2,254,794</i>	<i>4,985,948</i>	<i>38,567,972</i>	<i>103,379,620</i>	<i>32,609,770</i>	<i>1,585,726</i>	<i>6,941,269</i>
<i>Paid 20% / 25% by Local Bond Share - B</i>	<i>63,441,699</i>		<i>751,598</i>	<i>1,661,983</i>	<i>12,855,991</i>	<i>34,459,873</i>	<i>10,869,923</i>	<i>528,575</i>	<i>2,313,756</i>
<i>Variance</i>	<i>0</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>% of Construction - SLAM</i>			<i>1.0%</i>	<i>2.2%</i>	<i>18.7%</i>	<i>47.4%</i>	<i>19.4%</i>	<i>6.5%</i>	<i>4.7%</i>
Total Funding Requirement	301,313,888		3,006,392	6,647,930	56,423,962	142,839,493	58,479,693	19,661,393	14,255,025
Local Share - Bond Proceeds	110,988,791		<b>751,598</b>	<b>1,661,983</b>	<b>17,855,991</b>	<b>39,459,873</b>	<b>25,869,923</b>	<b>18,075,667</b>	<b>7,313,756</b>
Local Share - Fund 57 Capital Reserve	190,325,097		2,254,794	4,985,948	38,567,972	103,379,620	32,609,770	1,585,726	6,941,269
State Share of Eligible Expenses	190,325,097		2,254,794	4,985,948	38,567,972	103,379,620	32,609,770	1,585,726	6,941,269
State Reimbursement	180,808,842		2,142,054	4,736,650	36,639,573	98,210,639	30,979,281	1,506,439	6,594,205
Retainage (5%)	9,516,255		112,740	249,297	1,928,399	5,168,981	1,630,488	79,286	347,063
	0								

Expense:									
Westhill High School									
		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
Design 8/1/23 - 5/31/25   Construction 5/1/25 - 10/31/29   Occupancy FY '29									
Original SLAM Local Share Est.	75,232,800		2,256,948	12,789,576	18,808,200	18,808,200	15,046,560	7,523,280	
<b>Recommended Local Bond</b>	<b>110,988,791</b>		<b>1,586,042</b>	<b>6,344,170</b>	<b>20,860,425</b>	<b>20,860,425</b>	<b>30,860,425</b>	<b>28,891,262</b>	<b>1,586,042</b>
<b>Total Project Cost</b>	<b>301,313,888</b>		6,344,170	25,376,680	68,441,699	68,441,699	78,441,699	47,923,772	6,344,170
Total Non-Eligible Expenses	47,547,092		0	0	5,000,000	5,000,000	15,000,000	22,547,092	

<b>Roxbury</b>		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
<b>Design 9/1/23 - 11/30/24   Construction 10/1/24 - 6/30/27   Occupancy FY ' 29</b>									
Original SLAM Local Share Est.	43,629,185		435,279		1,741,117	6,529,190	13,058,380	13,058,380	13,058,380
<b>Recommended Bond</b>	<b>40,749,900</b>		<b>450,000</b>	<b>3,014,452</b>	<b>12,306,139</b>	<b>17,272,455</b>	<b>7,706,805</b>	<b>0</b>	<b>0</b>
<b>Total Project Cost</b>	<b>86,000,000</b>		1,000,000	6,698,782	27,346,976	37,240,869	13,713,373	0	0
Total Non-Eligible Expenses	3,727,091		0	0	0	934,661	2,792,340	0	
<i>Paid 100% by Local Bond Share A</i>	<i>3,727,091</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>934,661</i>	<i>2,792,340</i>	<i>0</i>	
Total Eligible Expenses	82,272,909		1,000,000	6,698,782	27,346,976	36,306,208	10,921,033	0	0
<i>Paid 60% / 55% by Fund 57 - BOE Capital Reserve</i>	<i>45,250,100</i>		<i>550,000</i>	<i>3,684,330</i>	<i>15,040,837</i>	<i>19,968,414</i>	<i>6,006,568</i>	<i>0</i>	
<i>Paid 40% / 45% by Local Bond Share B</i>	<i>37,022,809</i>		<i>450,000</i>	<i>3,014,452</i>	<i>12,306,139</i>	<i>16,337,794</i>	<i>4,914,465</i>	<i>0</i>	
<i>Variance</i>	<i>0</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	
<i>% of Construction - SLAM</i>			<i>1%</i>	<i>8%</i>	<i>32%</i>	<i>43%</i>	<i>16%</i>		
Total Funding Requirement	86,000,000		1,000,000	6,698,782	27,346,976	37,240,869	13,713,373	0	
Local Share - Bond Proceeds	40,749,851		<b>450,000</b>	<b>3,014,452</b>	<b>12,306,139</b>	<b>17,272,455</b>	<b>7,706,805</b>	<b>0</b>	
Local Share - Fund 57 Capital Reserve	45,250,149		550,000	3,684,330	15,040,837	19,968,414	6,006,568	0	
State Share of Eligible Expenses	45,250,100		550,000	3,684,330	15,040,837	19,968,414	6,006,568	0	
State Reimbursement	42,987,595		522,500	3,500,114	14,288,795	18,969,994	5,706,240	0	
Retainage (5%)	2,262,505		27,500	184,217	752,042	998,421	300,328	0	

<b>Roxbury</b>		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
<b>Design 9/1/23 - 11/30/24   Construction 10/1/24 - 6/30/27   Occupancy FY ' 29</b>									
Original SLAM Local Share Est.	43,629,185		435,279		1,741,117	6,529,190	13,058,380	13,058,380	13,058,380
<b>Recommended Bond</b>	<b>40,749,900</b>		<b>1,851,140</b>	<b>5,553,421</b>	<b>12,957,983</b>	<b>13,892,644</b>	<b>6,494,711</b>	<b>0</b>	<b>0</b>
<b>Total Project Cost</b>	<b>86,000,000</b>		4,113,645	12,340,936	28,795,518	29,730,179	11,019,721	0	0
Total Non-Eligible Expenses	3,727,091		0	0	0	934,661	2,792,430	0	

South School		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
GRANT SUBMISSION COST ESTIMATE PENDING 5/11									
<b>Design 9/1/24 - 12/1/25   Construction 4/1/26 - 3/31/29   Occupancy FY '29</b>									
Original SLAM Local Share Est.	68,125,779	0	3,401,000	4,998,574	11,181,432	11,181,432	0	0	
*Recommended Bond	<b>73,863,468</b>	<b>0</b>	<b>3,333,444</b>	<b>5,000,166</b>	<b>19,317,251</b>	<b>23,334,108</b>	<b>19,545,056</b>	<b>3,333,444</b>	
<b>*Total Project Cost</b>	<b>158,335,408</b>	<b>0</b>	<b>7,407,653</b>	<b>11,111,479</b>	<b>39,443,846</b>	<b>51,853,573</b>	<b>41,111,205</b>	<b>7,407,653</b>	
*Non-Eligible Expenses	4,750,062	0	0	0	2,850,037	0	1,900,025		
<i>Paid 100% by Local Bond Share A</i>	<i>4,750,062</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>2,850,037</i>	<i>0</i>	<i>1,900,025</i>		
*Eligible Expenses	153,585,346	0	7,407,653	11,111,479	36,593,809	51,853,573	39,211,180	7,407,653	
<i>Site 1 Lockwood Avenue</i>	<i>69,610,244</i>	<i>0</i>	<i>7,407,653</i>	<i>11,111,479</i>	<i>36,593,809</i>	<i>14,497,303</i>	<i>0</i>	<i>0</i>	
<i>Site 2 Horton Street</i>	<i>78,077,771</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>37,356,270</i>	<i>39,211,180</i>	<i>1,510,321</i>	
<i>Site 3 Toquam</i>	<i>5,897,332</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>5,897,332</i>	
<i>Paid 60% / 55% by Fund 57 - BOE Capital Reserve</i>	<i>84,471,940</i>	<i>0</i>	<i>4,074,209</i>	<i>6,111,313</i>	<i>20,126,595</i>	<i>28,519,465</i>	<i>21,566,149</i>	<i>4,074,209</i>	
<i>Paid 40% / 45% by Local Bond Share B</i>	<i>69,113,406</i>	<i>0</i>	<i>3,333,444</i>	<i>5,000,166</i>	<i>16,467,214</i>	<i>23,334,108</i>	<i>17,645,031</i>	<i>3,333,444</i>	
<i>Variance</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	
<i>% of Construction - SLAM</i>			<i>5%</i>	<i>7.5%</i>	<i>22.5%</i>	<i>35.0%</i>	<i>25.0%</i>	<i>5.0%</i>	
Total Funding Requirement	158,335,409	0	7,407,653	11,111,479	39,443,846	51,853,573	41,111,205	7,407,653	
Local Share - Bond Proceeds	73,863,468	0	3,333,444	5,000,166	19,317,251	23,334,108	19,545,056	3,333,444	
Local Share - Fund 57 Capital Reserve	84,471,941	0	4,074,209	6,111,313	20,126,595	28,519,465	21,566,149	4,074,209	
State Share of Eligible Expenses	84,471,941	0	4,074,209	6,111,313	20,126,595	28,519,465	21,566,149	4,074,209	
State Reimbursement	80,248,344		3,870,499	5,805,748	19,120,265	27,093,492	20,487,842	3,870,499	
Retainage (5%)	4,223,597		203,710	305,566	1,006,330	1,425,973	1,078,307	203,710	

South School		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
GRANT SUBMISSION COST ESTIMATE PENDING 5/11									
<b>Design 9/1/24 - 12/1/25   Construction 4/1/26 - 3/31/29   Occupancy FY '29</b>									
Original SLAM Local Share Est.	68,125,779	0	3,401,000	4,998,574	11,181,432	11,181,432	0	0	
*Recommended Bond	<b>73,863,468</b>	<b>0</b>	<b>4,308,091</b>	<b>17,232,363</b>	<b>12,902,249</b>	<b>9,509,166</b>	<b>20,918,357</b>	<b>8,993,243</b>	
<b>*Total Project Cost</b>	<b>158,335,408</b>	<b>0</b>	<b>9,573,535</b>	<b>38,294,139</b>	<b>25,188,285</b>	<b>21,131,480</b>	<b>44,162,984</b>	<b>19,984,985</b>	
*Non-Eligible Expenses	4,750,062	0	0	0	2,850,037	0	1,900,025		

Small Capital - DM/AR		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
Original SLAM Local Share Est.			36,260,120	19,257,756	6,605,421	6,378,023	6,500,002	9,528,962	15,124,582
*Recommended Bond	43,096,567		0	10,644,580	6,175,000	6,378,023	6,500,002	9,528,962	3,870,000
<b>*Total Project Cost</b>	<b>89,579,067</b>		46,600,000	21,974,067	6,605,000	3,600,000	3,600,000	3,600,000	3,600,000
*Non-Eligible Expenses	5,108,923		2,358,923	1,375,000	1,375,000	0	0	0	0
<i>Paid 100% by Local Bond Share A</i>	<i>5,108,923</i>		<i>2,358,923</i>	<i>1,375,000</i>	<i>1,375,000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
*Eligible Expenses	84,470,144		44,241,077	20,599,067	5,230,000	3,600,000	3,600,000	3,600,000	3,600,000
<i>Varies by Project - BOE Capital Reserve</i>	<i>46,458,579</i>		<i>24,332,592</i>	<i>11,329,487</i>	<i>2,876,500</i>	<i>1,980,000</i>	<i>1,980,000</i>	<i>1,980,000</i>	<i>1,980,000</i>
<i>Varies by Project - Local Bond Share B</i>	<i>38,011,565</i>		<i>19,908,485</i>	<i>9,269,580</i>	<i>2,353,500</i>	<i>1,620,000</i>	<i>1,620,000</i>	<i>1,620,000</i>	<i>1,620,000</i>
<i>Variance</i>	<i>0</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Funding Requirement	89,579,067		46,600,000	21,974,067	6,605,000	3,600,000	3,600,000	3,600,000	3,600,000
Local Share - Bond Proceeds	43,120,488		22,267,408	10,644,580	3,728,500	1,620,000	1,620,000	1,620,000	1,620,000
Local Share - Fund 57 Capital Reserve	46,458,579		24,332,592	11,329,487	2,876,500	1,980,000	1,980,000	1,980,000	1,980,000
State Share of Eligible Expenses	46,458,579		24,332,592	11,329,487	2,876,500	1,980,000	1,980,000	1,980,000	1,980,000
State Reimbursement	44,135,650		23,115,963	10,763,013	2,732,675	1,881,000	1,881,000	1,881,000	1,881,000
Retainage (5%)	2,322,929		1,216,630	566,474	143,825	99,000	99,000	99,000	99,000

Small Capital - DM/AR		FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
Original SLAM Local Share Est.			36,260,120	19,257,756	6,605,421	6,378,023	6,500,002	9,528,962	15,124,582
*Recommended Bond	43,159,045		24,249,045	7,275,000	3,175,000	3,600,000	1,620,000	1,620,000	1,620,000
<b>*Total Project Cost</b>	<b>79,131,414</b>		43,581,414	13,575,000	3,175,000	8,000,000	3,600,000	3,600,000	3,600,000
*Non-Eligible Expenses	8,908,923		2,358,923	3,375,000	3,175,000	0	0	0	0
<i>Paid 100% by Local Bond Share A</i>	<i>8,908,923</i>		<i>2,358,923</i>	<i>3,375,000</i>	<i>3,175,000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

# Construction Management for LTFP



# School Building Committee

## Assembles as Required by State Statute

Consultants	Members	
Owners Representative	City Engineer	Chair Board of Finance or Designee
Architect/Engineer	BoE President or Designee	City Resident
	Pres. Board of Rep. or Designee	Planning Board Chair or Designee
	Chief Building Inspector	Licensed Architect Resident

**\* Defined by Connecticut General Statute 10-291 and Resolution No. 3896**

# Project Management Matrix

Capital Management Team

Director of Operations

Director of School Construction

Operations Program Specialist

Project Accountant BoE Construction

City Grants

City Counsel

City Purchasing

City Engineering

Superintendent of Schools

BoE Facilities Capital

BoE Facilities

City/BOE Joint Facilities Officer

Consultant Support

Owners Rep

Construction Manager

A/E Teams

Legal

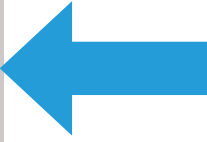
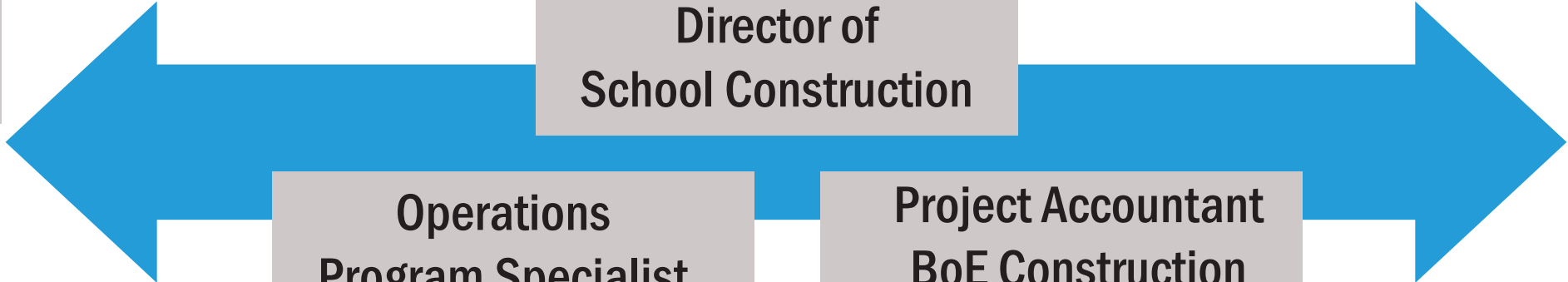
Potential Future Resources

Expanded Legal

Purchasing Agent

Construction & Project Manager (s)

504 Consultant





# Capital Management and Oversight

## Capital Management Team

**Operations  
Program Specialist**

Project Scheduling Task Management  
 Work Flow Evaluations  
 Task Tracking  
 Identification of Scheduling and Systems Flow

**Director of  
School Construction**

City Departmental coordination and oversight (Legal, Public Safety, Purchasing, Engineering, BoE)  
 Updates on BoE Capital to Planning Board, Representatives, Board of Finance  
 Long Term Plan tracking  
 Project scope, budget, and quality control development  
 Contract, RFP, and procurement coordination  
 Consultant Management

**Project Accountant  
BoE Construction**

Reimbursement Submittal and Tracking (OSCG&R)  
 Cash Flow Evaluations  
 Bond Proceed Tracking against BoE Projects  
 Management of Fund 57  
 Quarterly Reporting  
 Assist BoE in Long Term Planning Capital

### Potential Future Resources

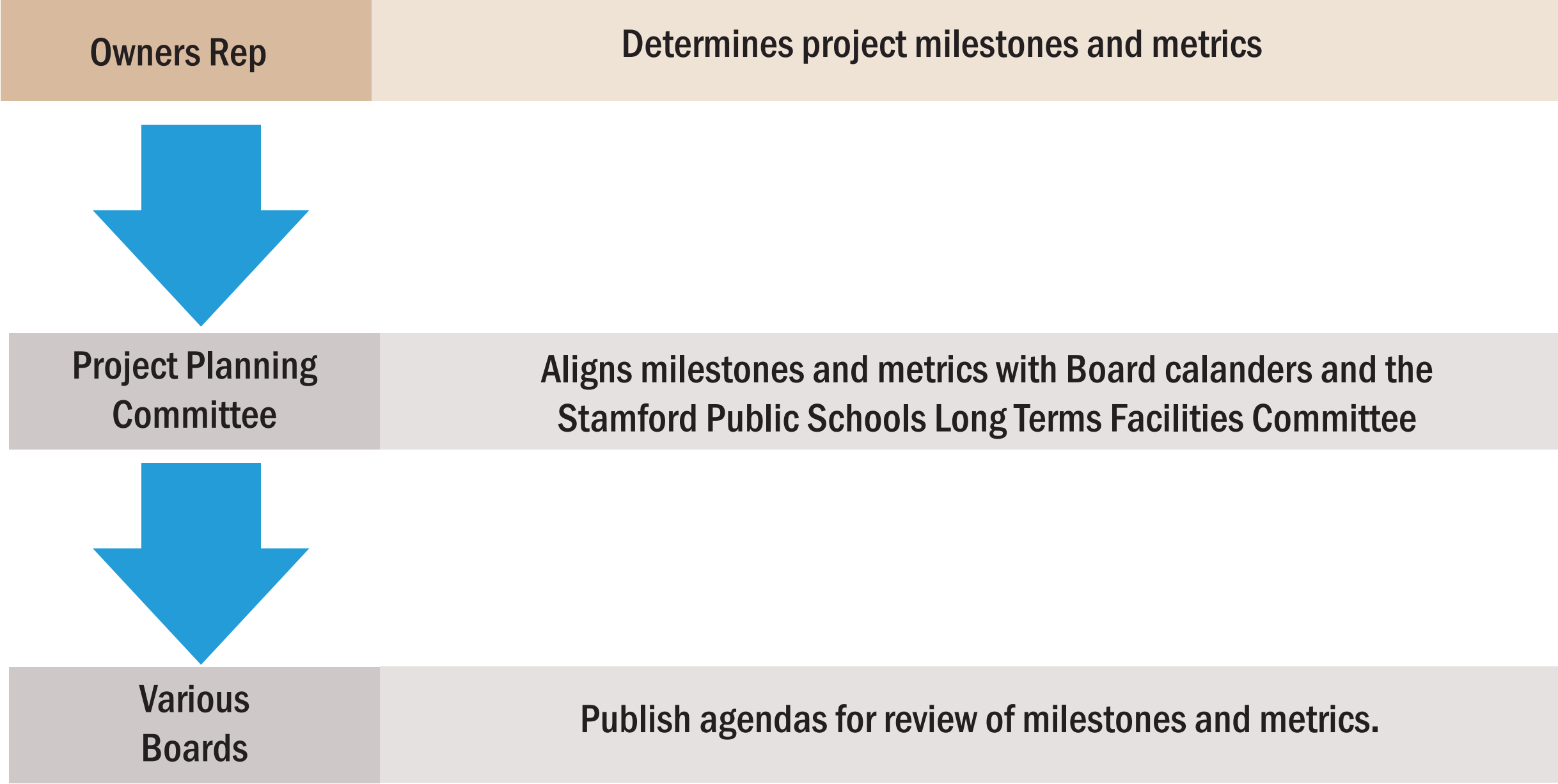
- Expanded Legal
- Construction & Project Manager (s)**
- Purchasing Agent
- 504 Consultant

# Project Planning Committee

WEEK 1	WEEK 2	WEEK 3	WEEK 4
Director of School Construction	Director of School Construction	Director of Operations	Director of Operations
City Engineer	City Engineer	Director of School Construction	Director of School Construction
BoE Facilities	BoE Facilities	City Engineer	City Engineer
Owners Representative	City Department (i.e. Traffic, Fire)	Superintendent or Designee	Superintendent or Designee
Architect/Engineer	Owners Representative	Board Representative (s)	Board Representative(s)
	Architect/Engineer	Owners Representative	Owners Representative
	Project Consultant(s)	Architect/Engineer	Architect/Engineer

**\*Subject to input by Owner Representative.**

# Project Milestones and Metrics



# Long Term Facilities Committee (LTFC)

