

Stamford
Water Pollution Control Authority
Proposed Operating Budget
Fiscal Year 2021-2022



David R. Martin, Mayor
March 8, 2021

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Stamford Water Pollution Control Authority
111 Harbor View Avenue, Stamford, CT 06902

From: Edward Kelly, Chairman, SWPCA Board

To: David R. Martin, Mayor
Board of Finance
Board of Representatives

CC: William P. Brink, Executive Director, SWPCA
Rhudean Bull, Administration Manager, SWPCA
Mark Turndahl, Accountant, SWPCA
SWPCA Board Members
David Yanik, Controller

Re: Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2021/2022

Attached is the FY 2021/2022 SWPCA budget as approved by the SWPCA Board of Directors for your review. This year's budget development and review process was deliberate and comprehensive, having been reviewed by the SWPCA Finance Committee prior to SWPCA Board's review and approval. The budget includes reduced electrical energy and chemical costs from soon to be completed treatment plant improvements and upgrades. The total operating expense budget, including debt service, of \$27,247,638 represents a decrease of (\$162,568) or -0.6% compared to the FY 2020/2021 adopted budget. Total operating revenue required to meet a debt service coverage ratio of 1.15 for SWPCA's revenue bonds is \$27,864,138, an increase of \$149,332 or +0.5% compared to FY 2020-2021.

We want to express our thanks to the SWPCA staff, the OPM staff and the SWPCA Finance Committee in addition to all others involved in the development and completion of this budget.

Fiscal Year 2021/2022 Budget Worksheet

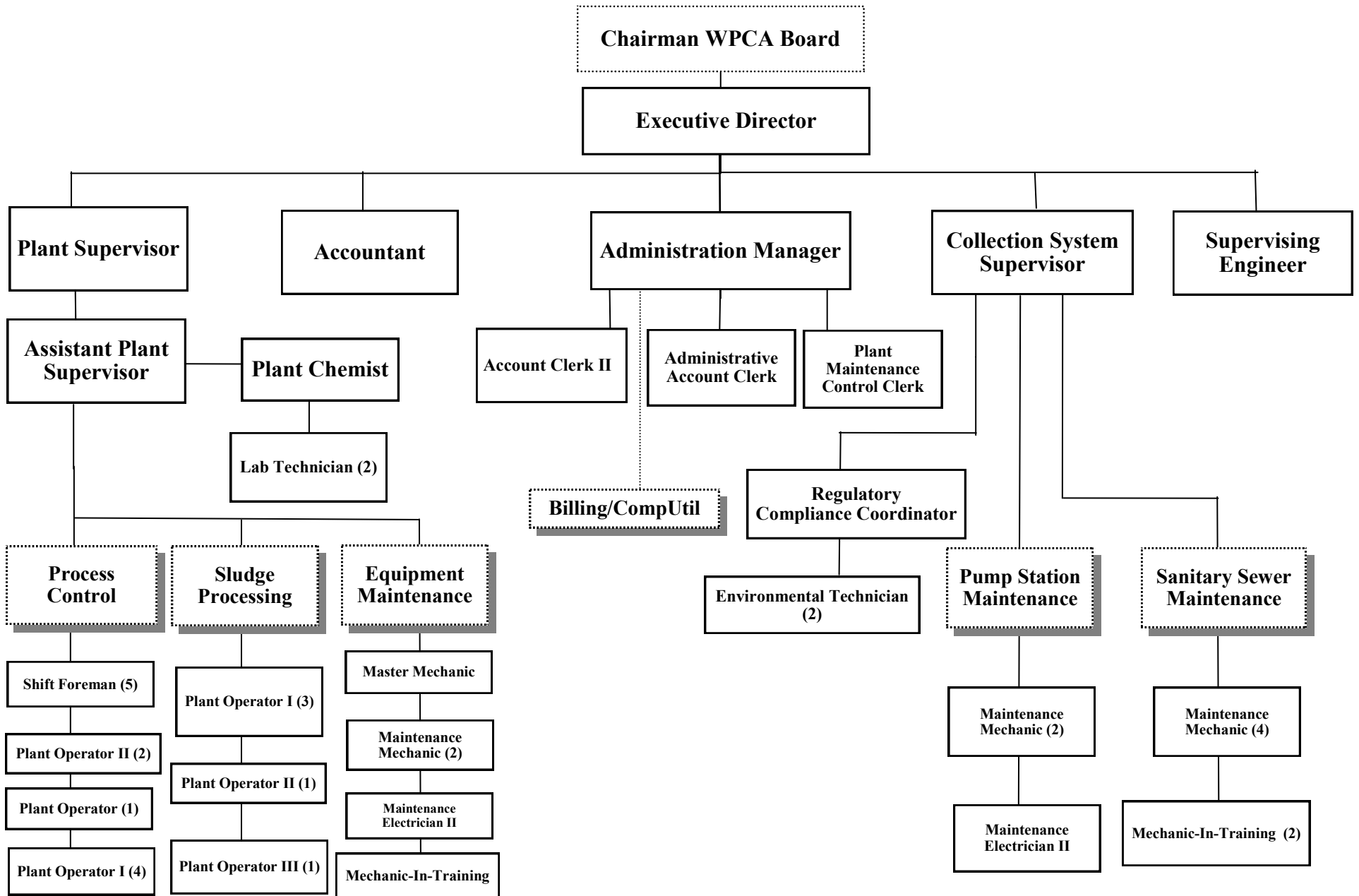
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	FY 20/21			FY 21/22				FY 22/23 Estimate	FY 23/24 Estimate
	Adopted Budget	Revised Budget	Projected	Department Request	Mayor's Proposed	\$ Var Adopted	% Var Adopted		
REVENUE									
Interest Income	147,234	147,234	147,234	75,000	75,000	-72,234	-49.06%	77,250	79,568
Fair Market Value of Investments	0	0	50,000	0	0	0	0.00%	0	0
Special Assessments - Interest	50,000	50,000	50,000	50,000	50,000	0	0.00%	51,500	53,045
Special Assessment Delin Interest & Liens	110,000	110,000	110,000	115,000	115,000	5,000	4.55%	118,450	122,004
Connection Charges - Principal	1,010,000	1,010,000	1,010,000	1,200,000	1,200,000	190,000	18.81%	1,236,000	1,273,080
Connection Charges - Interest	150,000	150,000	150,000	150,000	150,000	0	0.00%	154,500	159,135
Treatment of Sewage - Darien	2,237,667	2,237,667	2,237,667	1,912,140	1,912,140	-325,527	-14.55%	1,969,504	2,028,589
Septic Tank Fees	225,000	225,000	225,000	200,000	200,000	-25,000	-11.11%	206,000	212,180
Regional Lab Fees	37,500	37,500	37,500	38,000	38,000	500	1.33%	39,140	40,314
Darien - Capital Reimbursement	1,121,683	1,121,683	1,121,683	996,133	996,133	-125,550	-11.19%	1,026,017	1,056,797
Sewer Use Fees	20,138,702	20,138,702	19,463,225	20,668,728	20,668,728	530,026	2.63%	21,288,790	21,927,454
Sewer Use-Lien Fees	110,000	110,000	110,000	100,000	100,000	-10,000	-9.09%	103,000	106,090
Sewer use Fees - Interest	360,000	360,000	360,000	350,000	350,000	-10,000	-2.78%	360,500	371,315
Sewer Use Fees - Miscellaneous Charges	1,200	1,200	1,200	1,000	1,000	-200	-16.67%	1,030	1,061
Aquarion User Charges	462,853	462,853	462,853	486,902	486,902	24,049	5.20%	486,902	486,902
Permit Fees	800	800	800	600	600	-200	-25.00%	618	637
Ground Water Fees	25,000	25,000	25,000	30,000	30,000	5,000	20.00%	30,900	31,827
Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000	0	0.00%	61,800	63,654
Transfer In - From General Fund	567,167	567,167	567,167	530,635	530,635	-36,532	-6.44%	546,554	562,951
Nitrogen Trading Exchange Credit	900,000	900,000	900,000	900,000	900,000	0	0.00%	927,000	954,810
TOTAL REVENUE	27,714,806	27,714,806	27,089,329	27,864,138	27,864,138	149,332	0.50%	28,685,455	29,531,413
EXPENDITURES									
WPCA Administration	6,198,544	6,198,544	5,881,966	6,064,856	6,064,856	-133,688	-2.16%	6,246,802	6,434,204
Process Control	3,368,310	3,368,310	3,335,712	3,224,869	3,224,869	-143,441	-4.26%	3,321,615	3,421,264
Laboratories	361,954	361,954	375,296	371,249	371,249	9,295	2.57%	382,386	393,857
Sludge Processing and Disposal	2,953,955	2,953,955	2,982,077	3,070,828	3,070,828	116,873	3.96%	3,162,953	3,257,841
Regulatory Compliance	194,647	194,647	181,702	224,451	224,451	29,804	15.31%	231,185	238,121
Building Maintenance	330,250	330,250	330,250	300,000	300,000	-30,250	-9.16%	309,000	318,270
Equipment Maintenance	1,243,022	1,243,022	1,240,899	1,274,415	1,274,415	31,393	2.53%	1,312,647	1,352,027
Pump Station Maintenance	843,466	843,466	847,377	940,893	940,893	97,427	11.55%	969,119	998,194
Sanitary Sewer Maintenance	602,020	602,020	548,148	541,722	541,722	-60,298	-10.02%	557,974	574,712
Hurricane Barrier Maintenance	273,910	273,910	273,910	223,000	223,000	-50,910	-18.59%	229,690	236,580
Billing Services	480,150	480,150	480,150	493,466	493,466	13,316	2.77%	508,270	523,518
Debt Service	10,559,978	10,559,978	10,559,978	10,517,889	10,517,889	-42,089	-0.40%	10,833,426	11,158,428
TOTAL EXPENSE	27,410,206	27,410,206	27,037,465	27,247,638	27,247,638	-162,568	-0.59%	28,065,067	28,907,016
Net Operating Surplus	304,600	304,600	51,864	616,500	616,500	-311,900	102.40%	620,388	624,397

**Stamford Water Pollution Control Authority
Proposed Operating Budget
FY 2021-2022**

	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22		
	Adopted Budget	Adopted Budget	Adopted Budget	Adopted Budget	Dept Request Budget	Variance	% Change
REVENUE							
Interest Income	\$ 37,500	\$ 40,000	\$ 300,000	\$ 147,234	\$ 75,000	(72,234)	-49.1%
Special Assessments - Interest	90,000	80,000	50,000	50,000	50,000	-	0.0%
Special Assessment Delin Interest & Liens	100,000	90,000	90,000	110,000	115,000	5,000	4.5%
Connection Charges - Principal	1,300,000	1,028,000	993,378	1,010,000	1,200,000	190,000	18.8%
Connection Charges - Interest	240,000	200,000	175,000	150,000	150,000	-	0.0%
Treatment of Sewage - Darien	1,621,981	1,708,636	2,330,924	2,237,667	1,912,140	(325,527)	-14.5%
Septic Tank Fees	400,000	420,000	250,000	225,000	200,000	(25,000)	-11.1%
Regional Lab Fees	35,000	35,000	35,000	37,500	38,000	500	1.3%
Darien - Capital Reimbursement	809,636	932,357	1,133,876	1,121,683	996,133	(125,550)	-11.2%
Sewer Use Fees	19,774,576	20,560,861	19,991,907	20,138,702	20,668,728	530,026	2.6%
Sewer Use-Lien Fees	140,000	120,000	120,000	110,000	100,000	(10,000)	-9.1%
Sewer use Fees - Interest	425,000	415,000	400,000	360,000	350,000	(10,000)	-2.8%
Sewer Use Fees - Miscellaneous Charges	1,500	1,200	1,200	1,200	1,000	(200)	-16.7%
Aquarion User Charges	400,000	342,693	432,632	462,853	486,902	24,049	5.2%
Permit Fees	2,000	1,000	1,000	800	600	(200)	-25.0%
Ground Water Fees	50,000	50,000	-	25,000	30,000	5,000	20.0%
Miscellaneous Revenue	45,000	45,000	75,000	60,000	60,000	-	0.0%
Transfer In - General Fund	434,854	595,582	605,774	567,167	530,635	(36,532)	-6.4%
Rebates-B.A.B.'s	116,965	110,221	-	-	-	-	0.0%
Nitrogen Trading Exchange Credit	500,000	500,000	500,000	900,000	900,000	-	0.0%
WPCA Upgrade-Insurance Proceeds							
WPCA Upgrade-Grant							
TOTAL REVENUE	\$ 26,524,012	\$ 27,275,550	\$ 27,485,691	\$ 27,714,806	\$ 27,864,138	\$ 149,332	0.5%
EXPENSES							
*Administration	\$ 5,351,979	\$ 5,508,563	\$ 5,718,102	\$ 6,198,543	\$ 6,064,856	\$ (133,687)	-2.2%
Capital Reserve	1,150,000	1,000,000	-	-	-	-	0.0%
Process Control	3,286,954	3,431,133	3,603,228	3,368,309	3,224,869	(143,440)	-4.3%
Laboratories	465,479	465,479	362,731	361,954	371,249	9,295	2.6%
Sludge Processing	2,638,879	2,724,585	2,870,101	2,953,955	3,070,828	116,873	4.0%
Regulatory Compliance	109,885	117,049	119,920	194,647	224,451	29,804	15.3%
Building Maintenance	300,500	320,000	330,250	330,250	300,000	(30,250)	-9.2%
Equipment Maintenance	1,133,390	1,203,661	1,272,425	1,243,024	1,274,415	31,391	2.5%
Pump Station Maintenance	847,019	894,319	916,682	843,466	940,893	97,427	11.6%
Sanitary Sewer Maintenance	506,760	519,823	540,772	602,020	541,722	(60,298)	-10.0%
Hurricane Barrier Maintenance	260,000	270,200	273,910	273,910	223,000	(50,910)	-18.6%
Billing Services	462,300	462,300	554,900	480,150	493,466	13,316	2.8%
TOTAL EXPENSES	\$ 16,513,145	\$ 16,917,112	\$ 16,563,021	\$ 16,850,228	\$ 16,729,749	\$ (120,479)	-0.7%
NET REVENUES AVAILABLE FOR DEBT SERVICE	\$ 10,010,867	\$ 10,358,438	\$ 10,922,670	\$ 10,864,578	\$ 11,134,389	\$ 269,811	2.5%
DEBT SERVICE							
Clean Water Fund (Principal & Interest)	4,639,047	4,639,047	4,639,047	4,424,089	-	(4,424,089)	-100.0%
2013 Bond Issuance	1,634,050	1,635,300	1,634,450	1,631,500	1,631,300	(200)	0.0%
2015 Bond Issuance	1,962,669	1,959,519	1,956,144	1,960,769	1,963,144	2,375	0.1%
2019 Bond Issuance		404,675	1,268,333	1,028,600	1,029,000	400	0.0%
2020 Bond Issuance - Projected				402,500	-	(402,500)	-100.0%
2020 Bond Issue Series A					1,509,825	1,509,825	100.0%
2020 Bond Issue Series B					3,548,800	3,548,800	100.0%
SENIOR LIEN DEBT SERVICE COVERAGE	1.22	1.20	1.15	1.15	1.15	\$ 234,611	2.5%
Subordinated GO Debt Service	944,599	900,182	638,703	434,350	165,800	(268,550)	-61.8%
2017 Series D Subordinated GO Bond Issue	830,503	819,715	785,993	678,170	670,020	(8,150)	-1.2%
TOTAL DEBT SERVICE COVERAGE	1.00	1.00	1.00	1.03	1.06	\$ (276,700)	-2.6%
*Less Bond Principal, Interest & Capital Reserve							
Total Debt Service				10,559,978	10,517,889	(42,089)	-0.4%

**City of Stamford
Office of Operations
Water Pollution Control Authority**



Fiscal Year 2021/2022 Revenue Report

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Fund: 0033 Water Pollution Control Authority

Source	Reference #	Account Title	FY 15/16 Actual	FY 16/17 Actual	FY 17/18 Actual	FY 18/19 Actual	FY 19/20 Actual	FY 20/21 Projected	FY 21/22	
									Department Request	Mayor's Proposed
31 - Assessments										
WPCA	33302403121020	Special Assessment Delin Interest & Lie	62,447	94,905	6,845	164,211	173,068	110,000	115,000	115,000
WPCA	33302403121000	Special Assessments - Interest	90,021	69,876	187,584	22,471	53,428	50,000	50,000	50,000
WPCA	33302403111000	Special Assessments - Principal	-11,398	1,759	73,863	-2,491	-8,614	0	0	0
Total Assessments			141,070	166,541	268,292	184,191	217,882	160,000	165,000	165,000
32 - Revenues From The Use of Money										
WPCA	33301033211010	Fair Market Value of Investments	0	-30,115	-34,913	165,556	38,542	50,000	0	0
WPCA	33301033211000	Interest Income	-5,833	194	228,714	556,036	677,582	147,234	75,000	75,000
Total Revenues From The Use of Money			-5,833	-29,921	193,800	721,593	716,124	197,234	75,000	75,000
33 - Intergovernmental Revenue										
WPCA	33351103321110	Nitrogen Trading Exchange Credit	1,688,753	643,453	628,488	2,528,256	1,469,841	900,000	900,000	900,000
Total Intergovernmental Revenue			1,688,753	643,453	628,488	2,528,256	1,469,841	900,000	900,000	900,000
34 - Departmental Revenue										
WPCA	33302403411335	Aquarion User Charges	329,795	283,027	389,341	460,679	445,449	462,853	486,902	486,902
WPCA	33302403131001	Connection Charges - Interest	356,227	1,274,481	191,343	10,006	521,002	150,000	150,000	150,000
WPCA	33302403131000	Connection Charges - Principal	1,535,038	1,738,868	2,052,652	2,318,299	1,684,977	1,010,000	1,200,000	1,200,000
WPCA	33302403411072	Darien - Capital Reimbursement	788,624	833,829	885,958	1,111,582	1,223,262	1,121,683	996,133	996,133
WPCA	33302403411338	Ground Water Fees	109,906	1,045	0	4,125	3,862	25,000	30,000	30,000
WPCA	33302403411336	Permit Fees	2,350	850	650	850	325	800	600	600
WPCA	33302403411071	Regional Lab Fees	34,261	34,949	37,976	37,793	38,135	37,500	38,000	38,000
WPCA	33302403411025	Septic Tank Fees	343,045	358,485	340,733	232,863	217,708	225,000	200,000	200,000
WPCA	33302403411074	Sewer Use Fees	19,545,138	20,346,111	20,563,931	21,272,765	21,050,540	19,463,225	20,668,728	20,668,728
WPCA	33302403411332	Sewer use Fees - Interest	453,407	420,486	447,639	383,403	347,453	360,000	350,000	350,000
WPCA	33302403411333	Sewer Use Fees - Miscellaneous Charge	1,689	1,050	1,200	3,369	1,300	1,200	1,000	1,000
WPCA	33302403411331	Sewer Use-Lien Fees	161,005	134,934	125,435	116,970	104,220	110,000	100,000	100,000
WPCA	33302403811001	Transfer In - From General Fund	395,741	408,989	434,854	818,030	605,674	567,167	530,635	530,635

Fiscal Year 2021/2022 Revenue Report

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Fund: 0033 Water Pollution Control Authority

Source	Reference #	Account Title	FY 15/16 Actual	FY 16/17 Actual	FY 17/18 Actual	FY 18/19 Actual	FY 19/20 Actual	FY 20/21 Projected	FY 21/22	
									Department Request	Mayor's Proposed
WPCA	33302403411010	Treatment of Sewage - Darien	1,288,517	1,450,081	1,593,763	1,606,427	1,636,340	2,237,667	1,912,140	1,912,140
Total Departmental Revenue			25,344,742	27,287,186	27,065,474	28,377,162	27,880,247	25,772,095	26,664,138	26,664,138
36 - Other Revenue										
WPCA	33302403691039	Load Shedding	24,852	6,524	0	0	0	0	0	0
WPCA	33302403691014	Miscellaneous Revenue	90,066	52,972	144,171	84,522	72,443	60,000	60,000	60,000
WPCA	33370103621009	Rebates-B.A.B.'s	118,877	228,463	106,256	99,577	47,942	0	0	0
WPCA	33371703611114	WPCA Upgrade - Insurance Proceeds	0	0	0	0	0	0	0	0
Total Other Revenue			233,795	287,959	250,427	184,099	120,384	60,000	60,000	60,000
Grand Total			27,402,526	28,355,218	28,406,482	31,995,300	30,404,477	27,089,329	27,864,138	27,864,138

Fiscal Year 2021/2022 - Department Summary by Category

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control

Category	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	3,352,988	3,359,914	3,724,544	3,724,544	3,650,489	3,929,589	3,929,589	14.42%	205,045	5.5%
Other Salary	187,138	173,410	220,322	220,322	192,722	202,379	202,379	0.74%	-17,943	-8.1%
Overtime	343,413	340,630	312,500	312,500	346,329	336,500	336,500	1.23%	24,000	7.7%
FICA	319,177	294,521	325,341	325,341	320,500	341,838	341,838	1.25%	16,497	5.1%
Employee Benefits	839,215	959,401	1,042,962	1,042,962	1,059,888	745,401	745,401	2.74%	-297,561	-28.5%
Retirement Benefits	810,294	1,078,476	925,470	925,470	925,470	1,006,055	1,006,055	3.69%	80,585	8.7%
Payments to Insurance Fund	330,419	539,314	754,261	754,261	754,261	715,394	715,394	2.63%	-38,867	-5.2%
Purchased Other Services	662	1,566	12,000	12,000	12,000	12,000	12,000	0.04%	0	0.0%
Purchased Professional Services	95,810	65,773	150,000	150,000	150,000	150,000	150,000	0.55%	0	0.0%
Purchased Property Services	4,203,828	3,624,534	4,378,850	4,378,850	4,378,850	4,592,166	4,592,166	16.85%	213,316	4.9%
Professional Development	9,895	4,413	20,000	20,000	3,000	15,000	15,000	0.06%	-5,000	-25.0%
Utilities & Commodities	2,795,676	2,222,626	3,047,614	3,047,614	2,947,614	2,890,116	2,890,116	10.61%	-157,498	-5.2%
Supplies	882,562	682,089	1,006,500	1,006,500	1,006,500	872,500	872,500	3.20%	-134,000	-13.3%
Central Service Cost Allocation	421,081	429,503	448,564	448,564	448,564	439,511	439,511	1.61%	-9,053	-2.0%
Other	-7,681	-241,973	471,300	471,300	271,300	471,300	471,300	1.73%	0	0.0%
Debt Service	9,837,669	9,745,610	10,569,978	10,569,978	10,569,978	10,527,889	10,527,889	38.64%	-42,089	-0.4%
Total Expenditures	24,422,145	23,279,808	27,410,206	27,410,206	27,037,465	27,247,638	27,247,638	100.00%	-162,568	-0.6%
Revenue										
Water Pollution Control	31,995,300	30,404,477	27,714,806	27,714,806	27,089,329	27,864,138	27,864,138	100.00%		
Total Revenue	31,995,300	30,404,477	27,714,806	27,714,806	27,089,329	27,864,138	27,864,138	100.00%		

Fiscal Year 2021/2022 - Office Summary

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Program	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
WPCA (2400)	14,510,420	14,473,403	16,758,522	16,758,522	16,441,944	16,582,745	16,582,745	60.86%	-175,777	-1.0%
Process Control (2411)	3,260,772	2,835,453	3,368,310	3,368,310	3,335,712	3,224,869	3,224,869	11.84%	-143,441	-4.3%
Laboratories (2412)	352,149	346,083	361,954	361,954	375,296	371,249	371,249	1.36%	9,295	2.6%
Sludge Proc (2413)	2,950,515	2,621,464	2,953,955	2,953,955	2,982,077	3,070,828	3,070,828	11.27%	116,873	0.0%
Regulatory Compliance (2415)	99,851	121,176	194,647	194,647	181,702	224,451	224,451	0.82%	29,804	15.3%
Building Maint (2421)	261,232	257,501	330,250	330,250	330,250	300,000	300,000	1.10%	-30,250	-9.2%
Equipment Maint (2422)	1,149,867	981,243	1,243,022	1,243,022	1,240,899	1,274,415	1,274,415	4.68%	31,393	0.0%
PumpStation Mnt (2423)	798,040	644,520	843,466	843,466	847,377	940,893	940,893	3.45%	97,427	11.6%
Sewer Maint (2424)	431,334	380,301	602,020	602,020	548,148	541,722	541,722	1.99%	-60,298	-10.0%
Hurricane Barrier Maint (2425)	143,749	145,814	273,910	273,910	273,910	223,000	223,000	0.82%	-50,910	-18.6%
Billing Services (2430)	464,216	472,849	480,150	480,150	480,150	493,466	493,466	1.81%	13,316	2.8%
Water Pollution Control	24,422,145	23,279,808	27,410,206	27,410,206	27,037,465	27,247,638	27,247,638		-162,568	-0.6%
Total WPCA	23,279,808	23,279,808	27,410,206	27,410,206	27,037,465	27,247,638	27,247,638	100.00%	-162,568	-0.6%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2400 WPCA Administration

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22				Comments	
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted		% Var Adopted
UAW	C009	Account Clerk II	1	60,089	1	62,516	1	62,516	0	2,427	4.0%	rate increase
MAA	C004	Accountant	1	125,063	1	128,377	1	128,377	0	3,314	2.6%	
UAW	C987	Admin Account Clerk	1	68,469	1	71,221	1	71,221	0	2,752	4.0%	rate increase
MAA	C899	Administration Manager	1	125,613	1	128,427	1	128,427	0	2,814	2.2%	
MAA	C1013	Asst Plant Supervisor	1	118,083	1	111,664	1	111,664	0	-6,419	-5.4%	
	BA	Budget Adjustment	0	-59,042	0	0	0	0	0	59,042	100.0%	
MAA	C996	Coll Sys Super-WPCA	1	104,920	1	107,773	1	107,773	0	2,853	2.7%	
UAW	ETWPCA	Environm Tech-WPCA	1	59,170	1	63,292	1	63,292	0	4,122	7.0%	rate increase
MAA	C986	Exec Director - WPCA	1	159,309	1	163,394	1	163,394	0	4,085	2.6%	
UAW	C611A	Plant Mtce Cntrl Clk	1	72,660	1	75,596	1	75,596	0	2,936	4.0%	rate increase
MAA	C929	Plant Supervisor - WPCA	1	125,063	1	127,877	1	127,877	0	2,814	2.3%	
MAA	C896	Supervising Engineer	1	125,413	1	128,327	1	128,327	0	2,914	2.3%	
Total			11	1,084,810	11	1,168,464	11	1,168,464	0	83,654	7.7%	

Fiscal Year 2021/2022 - Program Summary

3/9/2021 - 12:02:58 PM

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2400 WPCA Administration

Program Description: WPCA Administration provides overall management of the Stamford WPCA and ensures that all procurement, policy, human resources, safety, engineering and financial requirements are met. Administration develops, monitors and enforces technical and financial policy, prepares and controls annual operating and capital budgets, provides planning, procures professional services, manages all capital projects, ensures good budgetary control, updates, adheres to and enforces the SWPCA policy and procedures manual and controls overtime expenditures. In addition, Administration ensures the plant equipment is adequate, works with City departments to meet the needs of the SWPCA, prepares and presents to the SWPCA Board accurate numbers to set the annual user charge rate, ensures needed goods and services are provided to meet the plant's needs and ensures adequate staffing for optimal operation and effectiveness, as well as addresses the plant's human resources, financial and risk management needs.

Description	FY 18/19		FY 20/21			FY 21/22				
	Actual	Actual	Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	989,958	1,031,986	1,084,810	1,084,810	1,100,747	1,168,464	1,168,464	7.05%	83,654	7.7%
Other Salary	85,633	64,454	82,136	82,136	54,536	68,193	68,193	0.41%	-13,943	-17.0%
Overtime	16,941	33,825	20,000	20,000	20,000	20,000	20,000	0.12%	0	0.0%
FICA	319,177	294,521	325,341	325,341	320,500	341,838	341,838	2.06%	16,497	5.1%
Employee Benefits	818,887	959,401	1,042,962	1,042,962	1,059,888	745,401	745,401	4.50%	-297,561	-28.5%
Retirement Benefits	799,130	1,078,476	925,470	925,470	925,470	1,006,055	1,006,055	6.07%	80,585	8.7%
Payments to Insurance Fund	330,419	539,314	754,261	754,261	754,261	715,394	715,394	4.31%	-38,867	-5.2%
Purchased Other Services	662	1,566	2,000	2,000	2,000	2,000	2,000	0.01%	0	0.0%
Purchased Professional Services	95,810	65,773	150,000	150,000	150,000	150,000	150,000	0.90%	0	0.0%
Purchased Property Services	559,810	293,380	400,000	400,000	400,000	500,000	500,000	3.02%	100,000	25.0%
Professional Development	9,895	4,413	20,000	20,000	3,000	15,000	15,000	0.09%	-5,000	-25.0%
Utilities & Commodities	128,724	100,713	335,000	335,000	235,000	280,000	280,000	1.69%	-55,000	-16.4%
Supplies	124,043	92,212	153,000	153,000	153,000	158,000	158,000	0.95%	5,000	3.3%
Central Service Cost Allocation	421,081	429,503	448,564	448,564	448,564	439,511	439,511	2.65%	-9,053	-2.0%
Other	-27,418	-261,743	445,000	445,000	245,000	445,000	445,000	2.68%	0	0.0%
Debt Service	9,837,669	9,745,610	10,569,978	10,569,978	10,569,978	10,527,889	10,527,889	63.49%	-42,089	-0.4%
Total Expenditures	14,510,420	14,473,403	16,758,522	16,758,522	16,441,944	16,582,745	16,582,745	100.00%	-175,777	-1.0%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2411 Process Control

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	BA	Budget Adjustment	0	-48,595	0	0	0	0	0	48,595	100.0%	
TEA	C914	Plant Operator I - WPCA	4	255,801	4	259,574	4	259,574	0	3,773	1.5%	
TEA	C915	Plant Operator II - WPCA	2	154,258	2	154,258	2	154,258	0	0	0.0%	
TEA	C608	Plant Operator-WPCA 40	1	73,837	1	73,837	1	73,837	0	0	0.0%	
TEA	C727	Shift Foreman- WPCA	5	475,200	5	485,200	5	485,200	0	10,000	2.1%	
Total			12	910,501	12	972,869	12	972,869	0	62,368	6.8%	

Fiscal Year 2021/2022 - Program Summary

3/9/2021 - 12:03:02 PM

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2411 Process Control

Program Description: Process Control ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all State and federal requirements.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	785,669	738,816	910,501	910,501	856,274	972,869	972,869	30.17%	62,368	6.8%
Other Salary	51,102	53,193	55,000	55,000	55,000	55,000	55,000	1.71%	0	0.0%
Overtime	172,779	147,584	100,000	100,000	121,629	125,000	125,000	3.88%	25,000	25.0%
Retirement Benefits	5,768	0	0	0	0	0	0	0.00%	0	0.0%
Utilities & Commodities	1,748,715	1,508,063	1,751,809	1,751,809	1,751,809	1,660,000	1,660,000	51.47%	-91,809	-5.2%
Supplies	496,740	387,798	551,000	551,000	551,000	412,000	412,000	12.78%	-139,000	-25.2%
Total Expenditures	3,260,772	2,835,453	3,368,310	3,368,310	3,335,712	3,224,869	3,224,869	100.00%	-143,441	-4.3%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2412 Laboratories

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
UAW	C475	Lab Tech-WPCA	2	167,166	2	173,872	2	173,872	0	6,706	4.0%	rate increase
UAW	C1028	Plant Chemist-WPCA	1	89,288	1	92,877	1	92,877	0	3,589	4.0%	rate increase
Total			3	256,454	3	266,749	3	266,749	0	10,295	4.0%	

Fiscal Year 2021/2022 - Program Summary

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2412 Laboratories

Program Description: The Laboratory program ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. Personnel working in the Laboratory program are responsible for taking and analyzing samples from the treatment plant, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	266,346	256,773	256,454	256,454	269,796	266,749	266,749	71.85%	10,295	4.0%
Overtime	1,612	1,280	2,500	2,500	2,500	1,500	1,500	0.40%	-1,000	-40.0%
Purchased Property Services	52,931	58,061	70,000	70,000	70,000	70,000	70,000	18.86%	0	0.0%
Supplies	31,261	29,969	33,000	33,000	33,000	33,000	33,000	8.89%	0	0.0%
Total Expenditures	352,149	346,083	361,954	361,954	375,296	371,249	371,249	100.00%	9,295	2.6%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2413 Sludge Processing and Disposal

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
TEA	COIT	Operator-in-Training WPCA	0	0	1	57,988	1	57,988	1	57,988	100.0%	
TEA	C916	Plant Operator III - WPCA	1	76,270	1	79,564	1	79,564	0	3,294	4.3%	
TEA	C914	Plant Operator I - WPCA	3	191,016	2	130,636	2	130,636	-1	-60,380	-31.6%	
TEA	C915	Plant Operator II - WPCA	1	76,954	1	76,954	1	76,954	0	0	0.0%	
Total			5	344,240	5	345,142	5	345,142	0	902	0.3%	

Fiscal Year 2021/2022 - Program Summary

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2413 Sludge Processing and Disposal

Program Description: The Sludge Processing activity of the Process Division ensures that the treatment plant sludge is processed as it is generated, that sludge handling equipment is operated properly, malfunctions are reported immediately, that all chemicals are added in the prescribed manner, and that all equipment is adequately maintained. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore one of the most important activities of the SWPCA.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	314,412	379,664	344,240	344,240	372,362	345,142	345,142	11.24%	902	0.3%
Other Salary	12,808	17,665	21,186	21,186	21,186	21,186	21,186	0.69%	0	0.0%
Overtime	45,841	51,176	60,000	60,000	60,000	60,000	60,000	1.95%	0	0.0%
Employee Benefits	16,016	0	0	0	0	0	0	0.00%	0	0.0%
Retirement Benefits	3,203	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	2,086,380	1,998,660	2,155,000	2,155,000	2,155,000	2,190,000	2,190,000	71.32%	35,000	1.6%
Utilities & Commodities	467,752	170,000	369,029	369,029	369,029	450,000	450,000	14.65%	80,971	21.9%
Supplies	4,104	4,300	4,500	4,500	4,500	4,500	4,500	0.15%	0	0.0%
Total Expenditures	2,950,515	2,621,464	2,953,955	2,953,955	2,982,077	3,070,828	3,070,828	100.00%	116,873	4.0%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2415 Regulatory Compliance

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22				Comments	
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted		% Var Adopted
UAW	ETWPCA	Environm Tech-WPCA	1	57,738	1	61,184	1	61,184	0	3,446	6.0%	rate increase
UAW	C1001	Regulatory Compliance Inspe	1	91,909	1	98,267	1	98,267	0	6,358	6.9%	rate increase
Total			2	149,647	2	159,451	2	159,451	0	9,804	6.6%	

Fiscal Year 2021/2022 - Program Summary

3/9/2021 - 12:03:14 PM

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2415 Regulatory Compliance

Program Description: The Regulatory Compliance program ensures the implementation, monitoring and management of the SWPCA Fats, Oils and Grease (FOG) program. This effort will help to protect the water quality in Stamford's rivers and streams and Long Island Sound and avoid sanitary sewer overflows due to grease in the sewer lines.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	84,190	82,739	149,647	149,647	124,502	159,451	159,451	71.04%	9,804	6.6%
Overtime	2,385	23,852	15,000	15,000	27,200	20,000	20,000	8.91%	5,000	33.3%
Purchased Property Services	0	3,500	15,000	15,000	15,000	30,000	30,000	13.37%	15,000	100.0%
Supplies	13,277	11,086	15,000	15,000	15,000	15,000	15,000	6.68%	0	0.0%
Total Expenditures	99,851	121,176	194,647	194,647	181,702	224,451	224,451	100.00%	29,804	15.3%

Fiscal Year 2021/2022 - Program Summary

3/9/2021 - 12:03:16 PM

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2421 Building Maintenance

Program Description: Building Maintenance ensures the proper upkeep of all buildings including painting, replacing deteriorated doors, windows, taking care of the building alarms, pest extermination and maintaining the heating system.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Purchased Property Services	125,848	123,501	150,000	150,000	150,000	150,000	150,000	50.00%	0	0.0%
Utilities & Commodities	135,384	134,001	180,250	180,250	180,250	150,000	150,000	50.00%	-30,250	-16.8%
Total Expenditures	261,232	257,501	330,250	330,250	330,250	300,000	300,000	100.00%	-30,250	-9.2%

Fiscal Year 2021/2022 - Program Full Time Salary Report

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2422 Equipment Maintenance

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
	BA	Budget Adjustment	0	-27,896	0	0	0	0	0	27,896	100.0%	
TEA	C503	Maintenance Mechanic 40	2	146,372	2	146,722	2	146,722	0	350	0.2%	
TEA	C521	Master Mech-Water Poll Con	1	82,975	1	83,075	1	83,075	0	100	0.1%	
TEA	C945	Mechanic-in-Training-WPCA	1	55,793	1	57,496	1	57,496	0	1,703	3.1%	
UAW	C509	Mt II-Electrician/UAW 35	1	82,778	1	86,122	1	86,122	0	3,344	4.0%	rate increase
Total			5	340,022	5	373,415	5	373,415	0	33,393	9.8%	

Fiscal Year 2021/2022 - Program Summary

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2422 Equipment Maintenance

Program Description: Equipment Maintenance ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times. The program conducts preventive maintenance and provides rapid response to breakdowns that may affect treatment capability.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	303,423	320,486	340,022	340,022	337,899	373,415	373,415	29.30%	33,393	9.8%
Other Salary	12,614	13,344	22,000	22,000	22,000	20,000	20,000	1.57%	-2,000	-9.1%
Overtime	32,854	29,376	35,000	35,000	35,000	35,000	35,000	2.75%	0	0.0%
Employee Benefits	4,312	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	585,111	462,720	600,000	600,000	600,000	600,000	600,000	47.08%	0	0.0%
Supplies	211,553	155,317	246,000	246,000	246,000	246,000	246,000	19.30%	0	0.0%
Total Expenditures	1,149,867	981,243	1,243,022	1,243,022	1,240,899	1,274,415	1,274,415	100.00%	31,393	2.5%

Fiscal Year 2021/2022 - Program Full Time Salary Report

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2423 Pump Station Maintenance

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
TEA	C503	Maintenance Mechanic 40	2	148,222	2	148,222	2	148,222	0	0	0.0%	
TEA	C945	Mechanic-in-Training-WPCA	0	0	1	56,583	1	56,583	1	56,583	100.0%	
UAW	C509	Mt II-Electrician/UAW 35	1	83,128	1	86,472	1	86,472	0	3,344	4.0%	rate increase
Total			3	231,350	4	291,277	4	291,277	1	59,927	25.9%	

Fiscal Year 2021/2022 - Program Summary

3/9/2021 - 12:03:23 PM

Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2423 Pump Station Maintenance

Program Description: Pumping Station Maintenance ensures that the twenty-three (23) sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations. The program maintains all pumps and related equipment in accordance with manufacturer's recommendations and requirements, as well as conducts preventative maintenance to ensure optimal operation, so that the stations convey wastewater without interruption.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	299,634	243,544	231,350	231,350	235,261	291,277	291,277	30.96%	59,927	25.9%
Other Salary	14,329	10,140	22,000	22,000	22,000	20,000	20,000	2.13%	-2,000	-9.1%
Overtime	35,886	24,059	35,000	35,000	35,000	35,000	35,000	3.72%	0	0.0%
Retirement Benefits	1,004	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	228,314	178,579	325,000	325,000	325,000	375,000	375,000	39.86%	50,000	15.4%
Utilities & Commodities	217,989	187,756	227,616	227,616	227,616	217,116	217,116	23.08%	-10,500	-4.6%
Supplies	885	442	2,500	2,500	2,500	2,500	2,500	0.27%	0	0.0%
Total Expenditures	798,040	644,520	843,466	843,466	847,377	940,893	940,893	100.00%	97,427	11.6%

Fiscal Year 2021/2022 - Program Full Time Salary Report

Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2424 Sanitary Sewer Maintenance

Union	Job ID	Job Title	FY 20/21		FY 21/22		FY 21/22					Comments
			Pos Count	Adopted Budget	Pos Count	Department Request	Funded Pos Count	Mayor's Proposed	Pos Var	\$ Var Adopted	% Var Adopted	
TEA	C503	Maintenance Mechanic 40	4	295,144	4	295,344	4	295,344	0	200	0.1%	
TEA	C945	Mechanic-in-Training-WPCA	2	112,376	1	56,878	1	56,878	-1	-55,498	-49.4%	
Total			6	407,520	5	352,222	5	352,222	-1	-55,298	-13.6%	

Fiscal Year 2021/2022 - Program Summary

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2424 Sanitary Sewer Maintenance

Program Description: Sanitary Sewer Maintenance ensures that all preventive maintenance is performed, emergency calls are answered promptly, and problems are assessed quickly to prevent environmental and property damage. The program assists other departments and agencies with sewer related problems. Additionally, the program cleans, inspects and provides maintenance to the sanitary sewer system to prevent sewer overflows or back-up problems which can affect public health and the environment.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Full Time Salary	309,358	305,907	407,520	407,520	353,648	352,222	352,222	65.02%	-55,298	-13.6%
Other Salary	10,654	14,614	18,000	18,000	18,000	18,000	18,000	3.32%	0	0.0%
Overtime	35,114	29,479	45,000	45,000	45,000	40,000	40,000	7.38%	-5,000	-11.1%
Retirement Benefits	1,190	0	0	0	0	0	0	0.00%	0	0.0%
Purchased Property Services	74,319	29,335	130,000	130,000	130,000	130,000	130,000	24.00%	0	0.0%
Supplies	698	966	1,500	1,500	1,500	1,500	1,500	0.28%	0	0.0%
Total Expenditures	431,334	380,301	602,020	602,020	548,148	541,722	541,722	100.00%	-60,298	-10.0%

Fiscal Year 2021/2022 - Program Summary

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Fund: 0033 Water Pollution Control Authority
Office: 016 WPCA
Dept/Div: 0240 Water Pollution Control
Program: 2425 Hurricane Barrier Maintenance

Program Description: Hurricane Barrier Maintenance ensures that all three Hurricane Barrier pumping stations are operated and maintained to avoid flooding of low-lying areas during storm conditions and storm surges, while also maintaining dikes and levees as required by the US Army Corps of Engineers. The SWPCA is responsible for the maintenance of the Stamford Hurricane Barrier and the three storm water pump stations for the US Army Corps of Engineers, in accordance with their guidelines and requirements, to reduce any possibility of property damage due to storm conditions.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Purchased Property Services	46,636	23,720	90,000	90,000	90,000	90,000	90,000	40.36%	0	0.0%
Utilities & Commodities	97,114	122,094	183,910	183,910	183,910	133,000	133,000	59.64%	-50,910	-27.7%
Total Expenditures	143,749	145,814	273,910	273,910	273,910	223,000	223,000	100.00%	-50,910	-18.6%

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Fund: 0033 Water Pollution Control Authority

Office: 016 WPCA

Dept/Div: 0240 Water Pollution Control

Program: 2430 Billing Services

Program Description: Billing Services is responsible for the administration of all billing and collection activity for current and delinquent sewer user use charges, sewer assessment and connection charges, as well as interest, fees and other charges. This program provides a system in which to bill and process all sewer user use charges, deposit all incoming revenue, maintain the water use software module, track and analyze collection activity, implement an effective delinquent collection enforcement program, and prepare and submit various reports to both City and SWPCA Board officials.

Description	FY 18/19 Actual	FY 19/20 Actual	FY 20/21			FY 21/22				
			Adopted Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Proposed	% of Total	\$ Var Adopted	% Var Adopted
Expenditures										
Purchased Other Services	0	0	10,000	10,000	10,000	10,000	10,000	2.03%	0	0.0%
Purchased Property Services	444,479	453,079	443,850	443,850	443,850	457,166	457,166	92.64%	13,316	3.0%
Other	19,737	19,770	26,300	26,300	26,300	26,300	26,300	5.33%	0	0.0%
Total Expenditures	464,216	472,849	480,150	480,150	480,150	493,466	493,466	100.00%	13,316	2.8%