# **Stamford Golf Authority**

Financial Report (Compiled) May 31, 2021

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### Independent Accountant's Compilation Report

To the Commissioners of Stamford Golf Authority

We have compiled the accompanying statements of financial position of Stamford Golf Authority as of May 31, 2021 and 2020, and the related statements of activities (3) and cash flows for the five months then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilations in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's financial position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

GMA & ASSOCIATES, LLC

Stamford, Connecticut June 4, 2021

#### **Stamford Golf Authority**

## Statements of Financial Position May 31, 2021 and 2020

| May 31, 2021 and 2020                   | 2021        |       | 2020        |  |  |  |
|---|-------------|-------|-------------|--|--|--|
| Assets                                  |             |       |             |  |  |  |
| Current assets:                         | 850.40      | \$    | 50,875      |  |  |  |
| Certificates of deposit                 | \$ 250,49   |       | 30,010      |  |  |  |
| First Bank of Greenwich -Sinking Fund   | 230,49      |       | 727         |  |  |  |
| First Bank of Greenwich - Money Market  | 5,39        |       | 100         |  |  |  |
| ICS Investments                         | 650,89      |       | 10,000      |  |  |  |
| ATM                                     | 10,00       | ,     | 519,281     |  |  |  |
| First County                            | -           |       | 137,619     |  |  |  |
| First Bank of Greenwich                 | 365,98      |       | 1,600       |  |  |  |
| Petty cash                              | 1,60        |       |             |  |  |  |
| Total cash                              | 1,514,84    | 5     | 719,375     |  |  |  |
| Total odd.                              |             |       | 407.040     |  |  |  |
| (Memo - cash board restricted)          | 187,21      | В     | 187,218     |  |  |  |
| (Memo = cash board restricted)          |             |       |             |  |  |  |
| Prepaid expenses and other assets       | 57,82       |       | 21,045      |  |  |  |
| Total other current assets              | 57,82       | 7     | 21,045      |  |  |  |
| Total other current about               |             |       |             |  |  |  |
| Total current assets                    | 1,572,67    | 2     | 740,419     |  |  |  |
| 5 White and equipment                   |             |       |             |  |  |  |
| Facility improvements and equipment:    | 13,197,28   | 0     | 12,728,850  |  |  |  |
| Fixed assets                            | (8,523,16   | 3)    | (8,032,859) |  |  |  |
| Accumulated depreciation                | 4,674,11    |       | 4,695,991   |  |  |  |
| Net facility improvements and equipment |             |       | E 406 411   |  |  |  |
| Total assets                            | \$ 6,246,78 | 9 \$  | 5,436,411   |  |  |  |
| Liabilities and Net Assets              |             |       |             |  |  |  |
| Current liabilities:                    |             |       | 142 946     |  |  |  |
| Accounts payable and accrued expenses   | \$ 111,3    |       | 143,846     |  |  |  |
| Deferred Income                         | 23,3        | )6    | 27,263      |  |  |  |
| Loan payable                            |             | -     | 257,475     |  |  |  |
| First County loan                       |             | -     | 229,435     |  |  |  |
| First Bank of Greenwich                 | 284,1       | 74    | star        |  |  |  |
| Leases payable                          | 102,2       | 51    | 131,840     |  |  |  |
| Total current liabilities               | 521,1       | 16    | 789,858     |  |  |  |
| Lawa tama liabilitias                   |             |       |             |  |  |  |
| Long-term liabilities:                  | 649,7       | 90    | 632,871     |  |  |  |
| Leases payable                          |             | -     | 2,110,281   |  |  |  |
| First County loan                       | 1,986,4     | 18    |             |  |  |  |
| First Bank of Greenwich                 | 2,636,2     |       | 2,743,151   |  |  |  |
| Total long-term liabilities             | ite.        |       |             |  |  |  |
| Total liabilities                       | 3,157,3     | 23    | 3,533,010   |  |  |  |
| Net assets:                             | 0.000       | 0.4   | 2,019,118   |  |  |  |
| Net assets – January 1                  | 3,026,5     |       | (115,716)   |  |  |  |
| Current period net loss                 | 62,8        |       |             |  |  |  |
| Total net assets                        | 3,089,4     | 65    | 1,903,402   |  |  |  |
| Total liabilities and net assets        | \$ 6,246,7  | 89 \$ | 5,436,411   |  |  |  |

Stamford Golf Authority

### Statements of Activities – Comparative For the One Month and Five Months Ended May 31, 2021 and 2020

|  |              | Current Month              | 1                          |               | Year-to-Date |                   |
|--|--------------|----------------------------|----------------------------|---------------|--------------|-------------------|
|  | This Year    | Current Month<br>Last Year | Variance                   | This Year     | Last Year    | Variance          |
| Revenues:  |              |                            | 3                          | 570.050       | \$ 535,355   | \$ 38,003         |
| Golf fees  | \$ 244,511   | \$ 300,363                 | \$ (55,852)                | \$ 573,358    | \$ 535,355   | 31,875            |
| Tournaments – golf                                   | 31,875       | E                          | 31,875                     | 31,875        | 2            | 8,914             |
| Tournaments - cart rental                            | 8,914        | 2                          | 8,914                      | 8,914         | 64,960       | 38,997            |
| Cart rentals   | 48,208       | 43,915                     | 4,293                      | 103,957       |              | 56,820            |
| Golf permits   | 22,110       | 41,650                     | (19,540)                   | 121,320       | 64,500       | 202,604           |
| Driving range  | 161,308      | 122,314                    | 38,994                     | 499,396       | 296,792      | 35,000            |
| Rental income  | 8,000        | 10,000                     | (2,000)                    | 45,000        | 10,000       | 982               |
| Interest and dividend income                         | 99           | 1                          | 98                         | 997           | 15           | 15,166            |
| Miscellaneous income                                 | 12,094       | 10,638                     | 1,456                      | 59,210        | 44,044       | 428,361           |
| Total revenues                                       | 537,118      | 528,880                    | 8,237                      | 1,444,027     | 1,015,666    | 420,301           |
| Expenses:  |              |                            |                            |               | 4.47.0.47    | (2.054)           |
| Admin – full time                                    | 19,324       | 19,411                     | (87)                       | 113,293       | 117,247      | (3,954)           |
| Admin – overtime                                     | · ·          | -                          | (Z)                        | -             |              | 40.406            |
| Admin – seasonal                                     | 18,657       | 12,079                     | 6,578                      | 53,656        | 35,160       | 18,496            |
|  | 16,738       | 12,156                     | 4,582                      | 58,982        | 33,285       | 25,697            |
| Driving range – seasonal<br>Driving range – overtime | *            | 1,829                      | (1,829)                    | 1,348         | 2,718        | (1,370)           |
|  | 41,514       | 28,880                     | 12,634                     | 153,051       | 159,630      | (6,579)           |
| Maint, full time                                     | 4,456        | 4,065                      | 391                        | 7,501         | 4,582        | 2,919             |
| Maint. – overtime<br>Maint. – seasonal               | 17,068       | 17,387                     | (319)                      | 75,494        | 50,372       | 25,122            |
|  | 117,757      | 95,807                     | 21,950                     | 463,325       | 402,993      | 60,331            |
| Subtotal - salaries                                  | 5,381        | 9,492                      | (4,111)                    | 35,890        | 33,917       | 1,973             |
| Hospitalization                                      | 12,757       | 10,119                     | 2,638                      | 55,781        | 46,221       | 9,560             |
| Payroll taxes  | 7,955        | 286                        | 7,669                      | 24,497        | 1,664        | 22,833            |
| Irrigation system maint                              | 26,291       | 41,412                     | (15,122)                   | 82,618        | 42,597       | 40,021            |
| Seed, fert. & chemicals                              | 21,126       | 7,298                      | 13,828                     | 55,428        | 23,374       | 32,054            |
| Grounds maintenance                                  | 17,776       | 6,913                      | 10,863                     | 31,413        | 20,825       | 10,588            |
| Greens maintenance                                   | 17,770       | 0,010                      |                            | 13,033        | 6,200        | 6,833             |
| Tree maintenance                                     | 7,065        | 4,274                      | 2,791                      | 43,856        | 34,257       | 9,599             |
| Equipment maintenance                                |              | 11,315                     | (7,440)                    | 45,174        | 32,459       | 12,715            |
| Building maintenance                                 | 3,875        | 7,132                      | 1,970                      | 40,135        | 36,625       | 3,510             |
| Utilities  | 9,102        |                            | (4,018)                    | 6,508         | 9,448        | (2,940)           |
| Water  | 1,707        | 5,725                      | (320)                      | 2,298         | 2,952        | (654)             |
| Security   | 416          | 736                        |                            | 8,738         | 2,472        | 6,266             |
| Gasoline   | 5,101        | 743                        |                            |               | 80,520       | 1,230             |
| Insurance  | 11,350       |                            | (454)                      |               | 73,833       | , 0               |
| Rent - City of Stamford                              | 14,767       |                            |                            | 8,992         | 10,603       | (1,611)           |
| Pension expense/consultants                          | 1,835        |                            |                            |               | 10,190       | (10,190)          |
| Operating supplies                                   | - 2          | 2,691                      | (2,691)                    | 21,628        | 10,130       | 21,628            |
| Driving range supplies                               | 2,447        |                            | 2,447                      | 189           | 2,189        | (2,000)           |
| Cart maintenance                                     | \$           |                            | 400                        | 5,647         | 7,412        | (1,765)           |
| Misc office expense                                  | 849          |                            | 4                          | 1             | 4,550        | 2,556             |
| Telephone  | 1,009        |                            |                            |               | 4,720        |                   |
| Data processing                                      | 1,346        |                            |                            | 4,701         | 6,462        | 5,176             |
| Credit card fees                                     | 5,424        |                            |                            | 11,638        |              |                   |
| Accounting and legal                                 | 600          | 550                        |                            | 29,295        | 3,335<br>675 |                   |
| Travel, training & education                         | 135          |                            | 135                        |               |              |                   |
| Contingency  |              | 4,922                      | (4,922)                    | -             | 4,922        | (7,322)           |
| Over/short   | 12           | -                          |                            |               |              | 050 000           |
| Total expenses                                       | 276,071      | 242,047                    | 34,024                     | 1,158,317     | 905,415      | 252,902           |
| Net profit (loss) before                             |              |                            |                            |               |              | VIII              |
| depreciation and interest                            | 261,048      | 286,833                    | 3 (25,787                  | 285,710       | 110,251      | 175,459           |
| Other (Income) expenses                              | <b>2</b> .00 | 0.400                      | (2.070                     | 29,506        | 53,634       | (24,128           |
| Interest expense                                     | 5,850        |                            |                            | ,             |              | 19800000          |
| Depreciation and amortizaton                         | 38,66        | 7 34,467                   |                            | The second of | 172,333      | no neo companyana |
| Net profit (Loss)                                    | \$ 216,53    | 1 \$ 243,245               | 5 \$ (26, <mark>714</mark> | ) \$ 62,871   | \$ (115,716  | ) \$ 178,587      |

**Stamford Golf Authority** 

## Statements of Activities – Comparative with Percentages For the One Month and Five Months Ended May 31, 2021 and 2020

|  |    | Current Month Year-to |          |                 |        |      |                   |                  | o-Date   |                  |        |  |
|--|----|-----------------------|----------|-----------------|--------|------|-------------------|------------------|----------|------------------|--------|--|
|  |    | This Year             | %        | Last Year       | %      |      | This Year         | %                | Last Ye  | аг               | %      |  |
| Revenues:  |    |                       |          |                 |        | •    | A 570 050         | 20.79/ \$        | \$ 535,3 | 255              | 52.7%  |  |
| Golf fees  | \$ | \$ 244,511            | 45.5% \$ | \$ 300,363      | 56.8%  | \$   | \$ 573,358        | 39.7% \$<br>2.2% | φ 555,   | 100              | 0.0%   |  |
| Tournaments - golf                                   |    | 31,875                | 5.9%     | 100             | 0.0%   |      | 31,875            |                  |          | 9                | 0.0%   |  |
| Tournaments - cart rental                            |    | 8,914                 | 1.7%     |                 | 0.0%   |      | 8,914             | 0.6%             | 641      |                  | 6.4%   |  |
| Cart rentals   |    | 48,208                | 9.0%     | 43,915          | 8.3%   |      | 103,957           | 7.2%             | 64,      |                  | 6.4%   |  |
| Golf permits   |    | 22,110                | 4.1%     | 41,650          | 7.9%   |      | 121,320           | 8.4%             | 64,      |                  | 29.2%  |  |
| Driving range  |    | 161,308               | 29.9%    | 122,314         | 23.1%  |      | 499,396           | 34.6%            | 296,     |                  | 1.0%   |  |
| Rental income  |    | 8,000                 | 1.5%     | 10,000          | 1.9%   |      | 45,000            | 3.1%             | 10,      | 000              | 0.0%   |  |
| Interest and dividend income                         |    | 99                    | 0.0%     | 1               | 0.0%   |      | 997               | 0.1%             | 10000    | 15               |        |  |
| Miscellaneous income                                 |    | 12,094                | 2.4%     | 10,638          | 2.0%   |      | 59,210            | 3.9%             |          | 044              | 4.3%   |  |
| Total revenues                                       |    | 537,118               | 100.0%   | 528,880         | 100.0% |      | 1,444,027         | 100.0%           | 1,015,   | 000              | 100.0% |  |
| Expenses:  |    |                       |          |                 |        |      |                   |                  |          |                  | 44.50/ |  |
| Admin – full time                                    |    | 19,324                | 3.6%     | 19,411          | 3.7%   |      | 113,293           | 7.8%             | 117,     | 247              | 11.5%  |  |
|  |    | 10,02                 | 0.0%     |                 | 0.0%   |      | -                 | 0.0%             |          | -                | 0.0%   |  |
| Admin – overtime                                     |    | 18,657                | 3.5%     | 12,079          | 2.3%   | 1    | 53,656            | 3.7%             |          | 160              | 3,5%   |  |
| Admin – seasonal                                     |    | 16,738                | 3.1%     | 12,156          | 2.3%   |      | 58,982            | 4.1%             |          | 285              | 3.3%   |  |
| Driving range – seasonal                             |    | 10,736                | 0.0%     | 1,829           | 0.3%   |      | 1,348             | 0.1%             | 2        | 718              | 0.3%   |  |
| Driving range – overtime                             |    |                       | 7.7%     | 28,880          | 5.5%   |      | 153,051           | 10.6%            | 159      | ,630             | 15.7%  |  |
| Maint. – full time                                   |    | 41,514                | 0.8%     | 4,065           | 0.8%   |      | 7,501             | 0.5%             | 4        | 582              | 0.5%   |  |
| Maint – overtime                                     |    | 4,456                 | 3.2%     | 17,387          | 3.3%   |      | 75,494            | 5.2%             | 50       | 372              | 5.0%   |  |
| Maint seasonal                                       |    | 17,068                | 21.9%    | 95,807          | 18.1%  |      | 463,325           | 32.0%            | 402      | 993              | 39.7%  |  |
| Subtotal - salaries                                  |    | 117,757               |          | 9,492           | 1.8%   |      | 35,890            | 2.5%             | 33       | ,917             | 3.3%   |  |
| Hospitalization                                      |    | 5,381                 | 1.0%     |                 | 1.9%   |      | 55,781            | 3.9%             |          | 221              | 4.6%   |  |
| Payroll taxes  |    | 12,757                | 2.4%     | 10,119<br>286   | 0.1%   |      | 24,497            | 1.7%             |          | 664              | 0.2%   |  |
| Irrigation system maint                              |    | 7,955                 | 1.5%     |                 | 7.8%   |      | 82,618            | 5.7%             |          | ,597             | 4.2%   |  |
| Seed, fert. & chemicals                              |    | 26,291                | 4.9%     | 41,412          |        |      | 55,428            | 3.8%             |          | 374              | 2.3%   |  |
| Grounds maintenance                                  |    | 21,126                | 3.9%     | 7,298           | 1.4%   |      |                   | 2.2%             |          | ,825             | 2.1%   |  |
| Greens maintenance                                   |    | 17,776                | 3.3%     | 6,913           | 1.3%   |      | 31,413            | 0.9%             |          | 5,200            | 0.6%   |  |
| Tree maintenance                                     |    | =                     | 0.0%     | -               | 0.09   |      | 13,033            | 3.0%             |          | ,257             | 3.4%   |  |
| Equipment maintenance                                |    | 7,065                 | 1.3%     | 4,274           | 0.89   |      | 43,856            |                  |          | 2,459            | 3.29   |  |
| Building maintenance                                 |    | 3,875                 | 0.7%     | 11,315          | 2.19   |      | 45,174            | 3.1%             |          | 5,625            | 3.69   |  |
| Utilities  |    | 9,102                 | 1.7%     | 7,132           | 1.3%   |      | 40,135            | 2.8%             |          | 9,448            | 0.9%   |  |
| Water  |    | 1,707                 | 0.3%     | 5,725           | 1.19   |      | 6,508             | 0.5%             |          | 2,952            | 0.39   |  |
| Security   |    | 416                   | 0.1%     | 736             | 0.19   |      | 2,298             | 0.2%             |          |                  |        |  |
| Gasoline   |    | 5,101                 | 0.9%     | 743             | 0.19   |      | 8,738             | 0.6%             |          | 2,472            | 0.29   |  |
| Insurance  |    | 11,350                | 2.1%     | 11,804          | 2.29   |      | 81,750            | 5.7%             |          | 0,520            | 7.9%   |  |
| Rent – City of Stamford                              |    | 14,767                | 2.7%     | 14,767          | 2.89   | 6    | 73,833            | 5.1%             |          | 3,833            | 7.39   |  |
| Pension expense/consultants                          |    | 1,835                 | 0.3%     | 1,782           | 0.39   | %    | 8,992             | 0.6%             |          | 0,603            | 1.09   |  |
| Operating supplies                                   |    | (#7)                  | 0.0%     | 2,691           | 0.5    | %    | (4)               | 0.0%             | 10       | 0,190            | 1.09   |  |
|  |    | 2,447                 | 0.5%     |                 | 0.0    | %    | 21,628            | 1.5%             |          |                  | 0.09   |  |
| Driving range supplies                               |    |                       | 0.0%     | -               | 0.0    | 16   | 189               | 0.0%             |          | 2,189            | 0.2    |  |
| Cart maintenance                                     |    | 849                   | 0.2%     | 740             | 0.1    | %    | 5,647             | 0.4%             | ľ        | 7,412            | 0.79   |  |
| Misc office expense                                  |    | 1,009                 | 0.2%     | 1,054           | 0.2    |      | 7,106             | 0.5%             |          | 4,550            | 0.4    |  |
| Telephone  |    | 1,346                 | 0.3%     | 1,210           | 0.2    |      | 4,701             | 0.3%             |          | 4,720            | 0.5    |  |
| Data processing                                      |    |                       | 1.0%     | 1,274           | 0.2    |      | 11,638            | 0.8%             |          | 6,462            | 0.6    |  |
| Credit card fees                                     |    | 5,424                 |          |                 | 0.1    |      | 29,295            | 2.0%             |          | 3,335            | 0.3    |  |
| Accounting and legal                                 |    | 600                   | 0.1%     | 550             | 0.0    |      | 4,841             | 0.3%             |          | 675              | 0.1    |  |
| Travel, training & education                         |    | 135                   | 0.0%     |                 | 0.9    | 5000 | 4,041             | 0.0%             |          | 4,922            | 0.5    |  |
| Contingency  |    |                       | 0.0%     | 4,922           | 0.0    |      | -                 | 0.0%             |          | ^ a              | 0.0    |  |
| Over/short   |    | 070 074               | 0.0%     | 242,047         | 45.8   | _    | 1,158,317         | 80.0%            | 90       | 5,415            | 89.1   |  |
| Total expenses                                       |    | 276,071               | 51.4%    | 242,047         | 40.0   | 70   | 1,700,011         |                  |          |                  |        |  |
| Net profit (loss) before<br>depreciation and interes | t  | 261,048               |          | 286,833         |        |      | 285,710           |                  | 11       | 10,251           |        |  |
| Interest expense                                     |    | 5,850<br>38,667       |          | 9,122<br>34,467 |        |      | 29,506<br>193,333 |                  |          | 53,634<br>72,333 |        |  |
| Depreciation and amortizaton                         |    |                       |          | E               |        |      |                   |                  | \$ (1    | 15,716)          |        |  |
| Net profit (Loss)                                    |    | \$ 216,531            |          | \$ 243,245      |        |      | \$ 62,871         |                  | Φ (1     | 3,7 10)          |        |  |

Stamford Golf Authority

### Statements of Activities – Actual to Budget For the One Month and Five Months Ended May 31, 2021 and 2020

|                              |      |            | Curre | ent Month |    | 1        |         |     |           | Υe | ar-to-Date     |       |            |    | nnual    |
|------------------------------|------|------------|-------|-----------|----|----------|---------|-----|-----------|----|----------------|-------|------------|----|----------|
|                              | -    | Actual     |       | Budget    | 1  | Variance |         |     | Actual    |    | Budget         | Varia | ince       | B  | udget    |
| Revenues:                    |      |            | .,    |           |    |          |         |     | .70.050   | *  | 444.004        | \$    | 131,477 \$ | 1  | 730,400  |
| Golf fees \$                 | \$   | 244,511    | - \$  | 247,919   | \$ | (3,408)  | \$      | \$  | 573,358   | \$ | 441,881        | Ф     | 31,875     | ٠, | 50,400   |
| Tournaments golf             |      | 31,875     |       | - 3       |    | 31,875   |         |     | 31,875    |    | ( <del>*</del> |       |            |    | 18,525   |
| Tournaments – cart rental    |      | 8,914      |       | *         |    | 8,914    |         |     | 8,914     |    | 1747           |       | 8,914      |    |          |
| Cart rentals                 |      | 48,208     |       | 36,404    |    | 11,804   |         |     | 103,957   |    | 53,849         |       | 50,108     |    | 303,100  |
| Golf permits                 |      | 22,110     |       | 48,710    |    | (26,600) |         |     | 121,320   |    | 75,434         |       | 45,886     |    | 111,650  |
| ·                            |      | 161,308    |       | 113,059   |    | 48,249   |         |     | 499,396   |    | 274,335        |       | 225,061    |    | 101,700  |
| Driving range                |      | 8,000      |       | 18,833    |    | (10,833) |         |     | 45,000    |    | 18,833         |       | 26,167     |    | 113,000  |
| Rental income                |      |            |       | 10,033    |    | 98       |         |     | 997       |    | 17             |       | 980        |    | 1,500    |
| Interest and dividend income |      | 99         |       |           |    |          |         |     | 59,210    |    | 36,667         |       | 22,544     |    | 88,000   |
| Miscellaneous income         | _    | 12,094     |       | 7,333     | _  | 4,760    | -       |     | 1,444,027 |    | 901,016        |       | 543,010    | 3  | 518,275  |
| Total revenues               |      | 537,118    |       | 472,260   | _  | 64,859   |         | _   | 1,444,027 |    | 301,010        |       | 040,010    |    |          |
| Expenses:                    |      |            |       |           |    |          |         |     |           |    | 447.700        |       | /4.40E)    |    | 265,000  |
| Admin – full time            |      | 19,324     |       | 19,501    |    | (177)    |         |     | 113,293   |    | 117,788        |       | (4,495)    |    | 200,000  |
| Admin – overtime             |      |            |       | 0.50      |    |          |         |     | •         |    | 2              |       | *          |    | 470.000  |
| Admin – seasonal             |      | 18,657     |       | 12,174    |    | 6,483    |         |     | 53,656    |    | 35,435         |       | 18,221     |    | 172,000  |
|                              |      | 16,738     |       | 13,176    |    | 3,562    | 1       |     | 58,982    |    | 36,078         |       | 22,904     |    | 133,000  |
| Driving range – seasonal     |      | 10,730     |       | 10,110    |    | 9        | 1       |     | 1,348     |    |                |       | 1,348      |    | *        |
| Driving range – overtime     |      |            |       | 32,527    |    | 8.987    |         |     | 153,051   |    | 179,789        |       | (26,737)   |    | 435,000  |
| Maint full time              |      | 41,514     |       |           |    | 908      | 1       |     | 7,501     |    | 3,998          |       | 3,502      |    | 32,000   |
| Maint - overtime             |      | 4,456      |       | 3,548     |    |          | 1       |     | 75,494    |    | 43,339         |       | 32,155     |    | 165,000  |
| Maint, - seasonal            |      | 17,068     |       | 14,959    |    | 2,109    | -       |     |           |    | 416,427        |       | 46,898     | -  | ,202,000 |
| Subtotal - salaries          |      | 117,757    |       | 95,884    |    | 21,873   | 1       |     | 463,325   |    |                |       | (9,943)    |    | 110,000  |
| Hospitalization              |      | 5,381      |       | 9,167     |    | (3,786)  | 1       |     | 35,890    |    | 45,833         |       |            |    | 121,400  |
| Payroll taxes                |      | 12,757     |       | 10,305    |    | 2,452    |         |     | 55,781    |    | 47,070         |       | 8,712      |    |          |
| Irrigation system maint      |      | 7,955      |       | 424       |    | 7,530    | 1       |     | 24,497    |    | 2,466          |       | 22,031     |    | 20,000   |
| Seed, fert, & chemicals      |      | 26,291     |       | 37,604    |    | (11,314) | 1       |     | 82,618    |    | 38,680         |       | 43,938     |    | 190,000  |
|                              |      | 21,126     |       | 6,643     |    | 14,484   |         |     | 55,428    |    | 21,274         |       | 34,153     |    | 71,900   |
| Grounds maintenance          |      | 17,776     |       | 6,562     |    | 11,214   | 1       |     | 31,413    |    | 19,768         |       | 11,645     |    | 50,000   |
| Greens maintenance           |      | 17,770     |       | 0,002     |    |          | 1.      |     | 13,033    |    | 5,985          |       | 7,047      |    | 10,000   |
| Tree maintenance             |      | 7.005      |       |           |    |          |         |     | 43,856    |    | 31,603         |       | 12,253     |    | 90,900   |
| Equipment maintenance        |      | 7,065      |       | 3,485     |    | 3,580    |         |     |           |    | 29,839         |       | 15,335     |    | 75,900   |
| Building maintenance         |      | 3,875      |       | 11,084    |    | (7,210)  |         |     | 45,174    |    |                |       | (199)      |    | 104,900  |
| Utilities                    |      | 9,102      |       | 7,855     |    | 1,247    |         |     | 40,135    |    | 40,334         |       | , ,        |    |          |
| Water                        |      | 1,707      |       | 4,129     |    | (2,422)  |         |     | 6,508     |    | 6,815          |       | (306)      |    | 32,200   |
| Security                     |      | 416        |       | 753       |    | (337)    |         |     | 2,298     |    | 3,022          |       | (724)      |    | 6,000    |
| Gasoline                     |      | 5,101      |       | 911       |    | 4,191    |         |     | 8,738     |    | 3,030          |       | 5,708      |    | 20,900   |
|                              |      | 11,350     |       | 12,071    |    | (721)    |         |     | 81,750    |    | 82,339         |       | (589)      |    | 139,000  |
| Insurance                    |      | 14,767     |       | 15,617    |    | (850)    |         |     | 73,833    |    | 78,083         |       | (4,250)    |    | 187,400  |
| Rent – City of Stamford      |      | 1,835      |       | 1,745     |    | 90       |         |     | 8,992     |    | 10,382         |       | (1,390)    |    | 25,000   |
| Pension expense/consultants  |      | 1,030      |       |           |    |          |         |     | 0,002     |    | 8,403          |       | (8,403)    |    | 23,500   |
| Operating supplies           |      |            |       | 2,561     |    | (2,561)  |         |     | 21,628    |    | 4,510          |       | 17,118     |    | 52,000   |
| Driving range supplies       |      | 2,447      |       | 850       |    | 2,447    |         |     |           |    |                |       |            |    | 4,00     |
| Cart maintenance             |      | -          |       |           |    | *        |         |     | 189       |    | 3,620          |       | (3,431)    |    | 20,50    |
| Misc office expense          |      | 849        |       | 743       |    | 107      |         |     | 5,647     |    | 7,435          |       | (1,788)    |    |          |
| Telephone                    |      | 1,009      |       | 1,086     |    | (76      |         |     | 7,106     |    | 4,686          |       | 2,419      |    | 14,90    |
| Data processing              |      | 1,346      |       | 1,141     |    | 206      | - 1     |     | 4,701     |    | 4,448          |       | 253        |    | 11,80    |
| Credit card fees             |      | 5,424      |       | 1,015     |    | 4,408    |         |     | 11,638    |    | 5,152          |       | 6,487      |    | 41,30    |
|                              |      | 600        |       | 4,633     |    | (4,033   |         |     | 29,295    |    | 6,990          |       | 22,305     |    | 43,50    |
| Accounting and legal         |      | 135        |       | 7,000     |    | 135      |         |     | 4,841     |    | 785            |       | 4,056      |    | 2,50     |
| Travel, training & education |      | 133        |       | 833       |    | (833     |         |     | .,511     |    | 4,167          |       | (4,167)    |    | 10,00    |
| Contingency                  |      | -          |       | 533       |    | (033     | 1       |     |           |    | 4,107          |       | 1.1.0.7    |    | -,50     |
| Over/short                   | -    |            |       | -         | _  |          | +       | _   | 4.450.047 |    |                |       | 225 460    |    | 0.004.50 |
| Total expenses               |      | 276,071    |       | 236,250   |    | 39,820   | $\perp$ |     | 1,158,317 |    | 933,147        |       | 225,169    | _  | 2,681,50 |
| Net profit (loss) before     |      |            |       |           |    |          |         |     |           |    | 343            |       |            |    |          |
| depreciation and interest    |      | 261,048    |       | 236,009   |    | 25,038   |         |     | 285,710   |    | (32,131)       |       | 317,842    |    | 836,77   |
| Interest expense             |      | 5,850      |       | 6,692     |    | (842     | 2)      |     | 29,506    |    | 39,417         |       | (9,911)    |    | 72,00    |
| Depreciation                 |      | 38,667     |       | 37,917    |    | 750      |         |     | 193,333   |    | 189,583        |       | 3,750      |    | 455,00   |
|                              |      |            | (A)   |           |    |          |         | i i |           |    | (261,132)      | \$    | 324,003    | \$ | 309,77   |
| Net profit (Loss)            | \$ _ | \$ 216,531 | \$    | 191,401   | \$ | 25,130   |         |     | 62,871    | 3  | [201,132]      | - Q   | 324,003    | ų. | 000,11   |

**Stamford Golf Authority** 

### Statements of Cash Flows For the Five Months Ended May 31, 2021 and 2020

|   | 2021 |           |    | 2020      |  |  |  |
|---|------|-----------|----|-----------|--|--|--|
| Cash flows from operating activities:                   |      |           |    |           |  |  |  |
| Net income (loss)                                       | \$   | 62,871    | \$ | (115,716) |  |  |  |
| Adjustments to reconcile net loss to net cash           |      |           |    |           |  |  |  |
| used in operating activities:                           |      |           |    |           |  |  |  |
| Depreciation  |      | 193,333   |    | 172,333   |  |  |  |
| Deferred income   |      | (16,844)  |    | 1,563     |  |  |  |
| Change in prepaid expenses and other assets             |      | 26,125    |    | 32,520    |  |  |  |
| Change in accounts payable and accrued expenses         |      | 542       |    | 2,976     |  |  |  |
| Net cash provided by operating activities               |      | 266,028   |    | 93,676    |  |  |  |
| Cash flows from investing activities:                   |      |           |    |           |  |  |  |
| Capital expenditures                                    |      | (181,115) |    | (18,937)  |  |  |  |
| Net cash used in investing activities                   |      | (181,115) |    | (18,937)  |  |  |  |
| Cash flows from financing activities:                   |      |           |    |           |  |  |  |
| Bank loan – principal payments                          |      | (117,542) |    | (89,928)  |  |  |  |
| Proceed from loan                                       |      | -         |    | 257,475   |  |  |  |
| Equipment / irrigation capital lease payable _ payments |      | (63,860)  |    | (22,002)  |  |  |  |
| Net cash (used in) provided by financing activities     |      | (181,403) |    | 145,545   |  |  |  |
| Net (decrease) increase in cash                         |      |           |    |           |  |  |  |
| and cash equivalents                                    |      | (96,490)  |    | 220,284   |  |  |  |
| Cash and cash equivalents:                              |      |           |    |           |  |  |  |
| Beginning of period                                     |      | 1,611,335 |    | 499,091   |  |  |  |
| End of period   | \$   | 1,514,845 | \$ | 719,375   |  |  |  |
| Supplemental schedule of non-cash financing activities: |      |           |    |           |  |  |  |
| Equipment financed with capital leases                  | \$   | 60,593    | \$ | 22,434    |  |  |  |